

Municipal annual budgets and MTREF & supporting tables

Version 2.6

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REPUBLIC OF SOUTH AFRICA

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Preparation Instructions

Municipality Name: EC108 Kouga

CFO Name: CarlienBurger

Tel: 0422002200 Fax: 0422008606

E-Mail: cburger@kouga.gov.za

Budget for MTREF starting: 2014 Budget Year: 2014/15

Does this municipality have Entities? No

If YES: Identify type of report: Consolidated Information

Name Votes & Sub-Votes

Printing Instructions

Showing / Hiding Columns

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Important documents which provide essential assistance

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| Organisational Structure Votes | Complete Votes & Sub-Votes | Select Org. Structure |
|--|---|--|
| Vote 1 - Executive & Council | Vote 1 Executive & Council | |
| Vote 2 - Financial Services | 1.1 Executive Mayor | 1.1 - Executive Mayor |
| Vote 3 - Administration, Monitoring & Evaluation | 1.2 Executive Mayor: Secretariate | 1.2 - Executive Mayor: Secretariate |
| Vote 4 - Led, Tourism & Creative Industries | 1.3 Council | 1.3 - Council |
| Vote 5 - Infrastructure, Planning & Development | 1.4 Municipal Manager | 1.4 - Municipal Manager |
| Vote 6 - Infrastructure, Planning & Development Continue | 1.5 MM: Media | 1.5 - MM: Media |
| Vote 7 - Social Services | 1.6 MM: Secretariate | 1.6 - MM: Secretariate |
| Vote 8 - Social Services Continue | 1.7 MM: Risk Management | 1.7 - MM: Risk Management |
| Vote 9 - [NAME OF VOTE 9] | 1.8 | |
| Vote 10 - [NAME OF VOTE 10] | 1.9 | |
| Vote 11 - [NAME OF VOTE 11] | 1.10 | |
| Vote 12 - [NAME OF VOTE 12] | Vote 2 Financial Services | |
| Vote 13 - [NAME OF VOTE 13] | 2.1 Finance: CFO | 2.1 - Finance: CFO |
| Vote 14 - [NAME OF VOTE 14] | 2.2 Finance: Budget & Treasury | 2.2 - Finance: Budget & Treasury |
| Vote 15 - [NAME OF VOTE 15] | 2.3 Finance: Expenditure | 2.3 - Finance: Expenditure |
| | 2.4 Finance: Revenue | 2.4 - Finance: Revenue |
| | 2.5 Finance: IT | 2.5 - Finance: IT |
| | 2.6 Finance: CFO Secretariate | 2.6 - Finance: CFO Secretariate |
| | 2.7 Finance: Stores | 2.7 - Finance: Stores |
| | 2.8 Finance: SCM | 2.8 - Finance: SCM |
| | 2.9 Finance: Asset & Fleet Management | 2.9 - Finance: Asset & Fleet Management |
| | 2.10 Finance: Assessment Rates | 2.10 - Finance: Assessment Rates |
| | Vote 3 Administration, Monitoring & Evaluation | |
| | 3.1 Corporate Service: Director | 3.1 - Corporate Service: Director |
| | 3.2 Corporate Services | 3.2 - Corporate Services |
| | 3.3 Human Resources | 3.3 - Human Resources |
| | 3.4 Skills Development | 3.4 - Skills Development |
| | 3.5 | |
| | 3.6 | |
| | 3.7 | |
| | 3.8 | |
| | 3.9 | |
| | 3.10 | |
| | Vote 4 Led, Tourism & Creative Industries | |
| | 4.1 Strategic Service: Director | 4.1 - Strategic Service: Director |
| | 4.2 Strategic Service: Secretariate | 4.2 - Strategic Service: Secretariate |
| | 4.3 MM:PMS | 4.3 - MM:PMS |
| | 4.4 Kouga Cultural Centre | 4.4 - Kouga Cultural Centre |
| | 4.5 Economic Development: General | 4.5 - Economic Development: General |
| | 4.6 Economic Development: Agriculture | 4.6 - Economic Development: Agriculture |
| | 4.7 Economic Development: Business | 4.7 - Economic Development: Business |
| | 4.8 Economic Development: Tourism | 4.8 - Economic Development: Tourism |
| | 4.9 IDP/LED | 4.9 - IDP/LED |
| | 4.10 | |
| | Vote 5 Infrastructure, Planning & Development | |
| | 5.1 Technical Service: Director | 5.1 - Technical Service: Director |
| | 5.2 Technical Service: Secretariate | 5.2 - Technical Service: Secretariate |
| | 5.3 Engineering | 5.3 - Engineering |
| | 5.4 Mechanical Workshop | 5.4 - Mechanical Workshop |
| | 5.5 Mig Administration Unit | 5.5 - Mig Administration Unit |
| | 5.6 Public Works | 5.6 - Public Works |
| | 5.7 Sanitation | 5.7 - Sanitation |
| | 5.8 Sewerage | 5.8 - Sewerage |
| | 5.9 Electricity | 5.9 - Electricity |
| | 5.10 Water | 5.10 - Water |
| | Vote 6 Infrastructure, Planning & Development Continue | |
| | 6.1 Planning & Development | 6.1 - Planning & Development |
| | 6.2 Building & Property | 6.2 - Building & Property |
| | 6.3 Housing | 6.3 - Housing |
| | 6.4 | |
| | 6.5 | |
| | 6.6 | |
| | 6.7 | |
| | 6.8 | |
| | 6.9 | |
| | 6.10 | |
| | Vote 7 Social Services | |
| | 7.1 Community & Social Service: Director | 7.1 - Community & Social Service: Director |
| | 7.2 Beach | 7.2 - Beach |
| | 7.3 Blue Flag | 7.3 - Blue Flag |
| | 7.4 Caravan Parks | 7.4 - Caravan Parks |
| | 7.5 Cemeteries | 7.5 - Cemeteries |
| | 7.6 Community Services | 7.6 - Community Services |
| | 7.7 Libraries | 7.7 - Libraries |
| | 7.8 Water Ways | 7.8 - Water Ways |
| | 7.9 Refuse Removal | 7.9 - Refuse Removal |
| | 7.10 Museum | 7.10 - Museum |
| | Vote 8 Social Services Continue | |
| | 8.1 Parks & Open Space | 8.1 - Parks & Open Space |
| | 8.2 Disaster Management | 8.2 - Disaster Management |
| | 8.3 Fire Services | 8.3 - Fire Services |
| | 8.4 Sport & Recreation | 8.4 - Sport & Recreation |
| | 8.5 Environmental Management Fee | 8.5 - Environmental Management Fee |
| | 8.6 Nature Reserves | 8.6 - Nature Reserves |
| | 8.7 Social Development | 8.7 - Social Development |
| | 8.8 Environmental Health | 8.8 - Environmental Health |
| | 8.9 National Traffic | 8.9 - National Traffic |
| | 8.10 Protection Services | 8.10 - Protection Services |

EC108 Kouga - Contact Information

A. GENERAL INFORMATION

| | |
|----------------|-----------------|
| Municipality | EC108 Kouga |
| Grade | |
| Province | EC EASTERN CAPE |
| Web Address | |
| e-mail Address | |

¹ Grade in terms of the Remuneration of Public Office Bearers Act.

B. CONTACT INFORMATION

| | |
|-------------------------|--------------------|
| Postal address: | |
| P.O. Box | 21 |
| City / Town | Jeffreys Bay |
| Postal Code | 6330 |
| Street address | |
| Building | Kouga Municipality |
| Street No. & Name | 33 Da Gama Drive |
| City / Town | Jeffreys Bay |
| Postal Code | 6330 |
| General Contacts | |
| Telephone number | 042 200 2200 |
| Fax number | 042 200 8606 |

C. POLITICAL LEADERSHIP

| | | | |
|--------------------------------------|--|--|--|
| Speaker: | | Secretary/PA to the Speaker: | |
| Name | Magdelene Dlomo | Name | Leonie Jeggels |
| Telephone number | 042- 200 2106 | Telephone number | 042-200 2105 |
| Cell number | 083 605 9413 | Cell number | 073 048 0167 |
| Fax number | 086 576 4770 | Fax number | 086 529 7923 |
| E-mail address | mdlomo@kouga.gov.za | E-mail address | ljeggels@kouga.gov.za |
| Mayor/Executive Mayor: | | Secretary/PA to the Mayor/Executive Mayor: | |
| Name | Booi Koerat | Name | Mari Du Toit |
| Telephone number | 042 - 200 0000 | Telephone number | 042-200 2101 |
| Cell number | 076 935 5494 | Cell number | |
| Fax number | 042-293 2057 | Fax number | |
| E-mail address | mdutoit@kouga.gov.za | E-mail address | mdutoit@kouga.gov.za |
| Deputy Mayor/Executive Mayor: | | Secretary/PA to the Deputy Mayor/Executive Mayor: | |
| Name | | Name | |
| Telephone number | | Telephone number | |
| Cell number | | Cell number | |
| Fax number | | Fax number | |
| E-mail address | | E-mail address | |

D. MANAGEMENT LEADERSHIP

| | | | |
|--|--|--|--|
| Municipal Manager: | | Secretary/PA to the Municipal Manager: | |
| Name | Mr S Fadi | Name | Joezay Uithaler |
| Telephone number | 042-200 2102 | Telephone number | 042-200 2103 |
| Cell number | 082 895 1805 | Cell number | 073 100 6700 |
| Fax number | 086 521 4099 | Fax number | 086 521 4099 |
| E-mail address | juithaler@kouga.gov.za | E-mail address | juithaler@kouga.gov.za |
| Chief Financial Officer | | Secretary/PA to the Chief Financial Officer | |
| Name | CarlienBurger | Name | Nozuko Mgidi |
| Telephone number | 0422002200 | Telephone number | 042-200 2105 |
| Cell number | | Cell number | |
| Fax number | 0422008606 | Fax number | |
| E-mail address | cburger@kouga.gov.za | E-mail address | nmgidi@kouga.gov.za |
| Official responsible for submitting financial information | | | |
| Name | Mr S Abrahams | | |
| Telephone number | 042-200 8502 | | |
| Cell number | 083 265 4372 | | |
| Fax number | | | |
| E-mail address | sabrahams@kouga.gov.za | | |

EC108 Kouga - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|------------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Revenue - Standard | | | | | | | | | | |
| Governance and administration | | 134 552 | 152 698 | 174 716 | 251 711 | 259 725 | 259 725 | 217 668 | 229 422 | 241 811 |
| Executive and council | | - | - | 2 | - | 4 | 4 | 4 | 5 | 5 |
| Budget and treasury office | | 134 015 | 152 277 | 174 244 | 201 411 | 209 191 | 209 191 | 217 160 | 228 886 | 241 246 |
| Corporate services | | 537 | 422 | 470 | 50 301 | 50 530 | 50 530 | 503 | 531 | 559 |
| Community and public safety | | 13 942 | 14 212 | 16 053 | 18 456 | 18 113 | 18 113 | 31 805 | 33 523 | 35 333 |
| Community and social services | | 3 408 | 3 289 | 6 675 | 7 103 | 6 981 | 6 981 | 14 096 | 14 857 | 15 660 |
| Sport and recreation | | - | - | 0 | 0 | 1 | 1 | 1 | 1 | 1 |
| Public safety | | 9 715 | 10 923 | 9 379 | 11 352 | 11 132 | 11 132 | 17 708 | 18 665 | 19 673 |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | 820 | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 8 683 | 6 283 | 19 582 | 27 911 | 23 295 | 23 295 | 27 597 | 29 087 | 30 658 |
| Planning and development | | 2 607 | 3 814 | 6 881 | 15 366 | 10 260 | 10 260 | 9 252 | 9 752 | 10 279 |
| Road transport | | - | - | - | - | - | - | - | - | - |
| Environmental protection | | 6 075 | 2 469 | 12 701 | 12 545 | 13 035 | 13 035 | 18 344 | 19 335 | 20 379 |
| Trading services | | 231 733 | 293 003 | 310 672 | 326 214 | 326 087 | 326 087 | 341 994 | 360 462 | 379 927 |
| Electricity | | 131 549 | 176 491 | 183 251 | 205 943 | 205 725 | 205 725 | 217 206 | 228 935 | 241 297 |
| Water | | 33 520 | 38 625 | 40 952 | 52 490 | 52 086 | 52 086 | 57 153 | 60 239 | 63 492 |
| Waste water management | | 47 482 | 53 999 | 60 765 | 36 428 | 36 920 | 36 920 | 33 006 | 34 788 | 36 667 |
| Waste management | | 19 182 | 23 888 | 25 704 | 31 354 | 31 356 | 31 356 | 34 630 | 36 500 | 38 471 |
| Other | 4 | - | - | - | - | - | - | - | - | - |
| Total Revenue - Standard | 2 | 388 910 | 466 196 | 521 023 | 624 292 | 627 220 | 627 220 | 619 064 | 652 493 | 687 728 |
| Expenditure - Standard | | | | | | | | | | |
| Governance and administration | | 169 549 | 201 678 | 116 113 | 149 377 | 150 341 | 150 341 | 144 056 | 151 835 | 160 034 |
| Executive and council | | 23 456 | 23 787 | 23 528 | 26 412 | 26 188 | 26 188 | 29 120 | 30 692 | 32 349 |
| Budget and treasury office | | 115 611 | 151 888 | 57 207 | 89 767 | 90 807 | 90 807 | 76 988 | 81 145 | 85 527 |
| Corporate services | | 30 481 | 26 003 | 35 379 | 33 198 | 33 346 | 33 346 | 37 949 | 39 998 | 42 158 |
| Community and public safety | | 78 695 | 70 189 | 85 535 | 75 179 | 75 806 | 75 806 | 84 731 | 89 307 | 94 130 |
| Community and social services | | 45 929 | 42 373 | 55 209 | 39 979 | 40 159 | 40 159 | 47 108 | 49 652 | 52 333 |
| Sport and recreation | | 633 | 464 | 524 | 1 043 | 1 080 | 1 080 | 732 | 771 | 813 |
| Public safety | | 26 390 | 23 751 | 26 112 | 29 580 | 29 995 | 29 995 | 32 275 | 34 018 | 35 855 |
| Housing | | 3 902 | 3 602 | 3 691 | 4 576 | 4 571 | 4 571 | 4 617 | 4 866 | 5 129 |
| Health | | 1 842 | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 40 006 | 41 339 | 85 418 | 97 571 | 98 127 | 98 127 | 104 388 | 110 025 | 115 967 |
| Planning and development | | 34 041 | 33 769 | 75 854 | 85 161 | 85 356 | 85 356 | 92 781 | 97 791 | 103 071 |
| Road transport | | - | - | - | - | - | - | - | - | - |
| Environmental protection | | 5 965 | 7 570 | 9 564 | 12 410 | 12 771 | 12 771 | 11 608 | 12 235 | 12 895 |
| Trading services | | 200 684 | 237 955 | 274 967 | 322 336 | 322 543 | 322 543 | 363 359 | 382 981 | 403 662 |
| Electricity | | 110 693 | 145 398 | 168 876 | 202 798 | 201 673 | 201 673 | 224 264 | 236 374 | 249 138 |
| Water | | 38 127 | 38 089 | 42 330 | 56 355 | 57 488 | 57 488 | 62 752 | 66 141 | 69 713 |
| Waste water management | | 26 119 | 25 796 | 34 344 | 33 785 | 33 973 | 33 973 | 42 144 | 44 420 | 46 819 |
| Waste management | | 25 744 | 28 671 | 29 417 | 29 398 | 29 408 | 29 408 | 34 199 | 36 046 | 37 992 |
| Other | 4 | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Standard | 3 | 488 934 | 551 161 | 562 033 | 644 463 | 646 817 | 646 817 | 696 535 | 734 148 | 773 792 |
| Surplus/(Deficit) for the year | | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | (77 471) | (81 655) | (86 064) |

EC108 Kouga - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Revenue - Standard | 1 | | | | | | | | | |
| Municipal governance and administration | | 134 552 | 152 698 | 174 716 | 251 711 | 259 725 | 259 725 | 217 668 | 229 422 | 241 811 |
| Executive and council | | - | - | 2 | - | 4 | 4 | 4 | 5 | 5 |
| <i>Mayor and Council</i> | | - | - | 2 | - | 4 | 4 | 4 | 5 | 5 |
| <i>Municipal Manager</i> | | - | - | - | - | - | - | - | - | - |
| Budget and treasury office | | 134 015 | 152 277 | 174 244 | 201 411 | 209 191 | 209 191 | 217 160 | 228 886 | 241 246 |
| Corporate services | | 537 | 422 | 470 | 50 301 | 50 530 | 50 530 | 503 | 531 | 559 |
| <i>Human Resources</i> | | - | - | - | - | - | - | - | - | - |
| <i>Information Technology</i> | | 6 | 2 | - | - | - | - | - | - | - |
| <i>Property Services</i> | | 531 | 418 | 420 | 298 | 465 | 465 | 409 | 431 | 454 |
| <i>Other Admin</i> | | 0 | 1 | 50 | 50 003 | 50 065 | 50 065 | 95 | 100 | 105 |
| Community and public safety | | 13 942 | 14 212 | 16 053 | 18 456 | 18 113 | 18 113 | 31 805 | 33 523 | 35 333 |
| Community and social services | | 3 408 | 3 289 | 6 675 | 7 103 | 6 981 | 6 981 | 14 096 | 14 857 | 15 660 |
| <i>Libraries and Archives</i> | | 27 | 247 | 2 103 | 2 035 | 2 035 | 2 035 | 7 502 | 7 907 | 8 334 |
| <i>Museums & Art Galleries etc</i> | | - | - | (81) | 92 | 92 | 92 | 97 | 103 | 108 |
| <i>Community halls and Facilities</i> | | 1 762 | 1 520 | 1 832 | 2 224 | 2 282 | 2 282 | 2 415 | 2 545 | 2 682 |
| <i>Cemeteries & Crematoriums</i> | | 167 | 136 | 1 343 | 194 | 194 | 194 | 1 476 | 1 556 | 1 640 |
| <i>Child Care</i> | | - | - | - | - | - | - | - | - | - |
| <i>Aged Care</i> | | - | - | - | - | - | - | - | - | - |
| <i>Other Community</i> | | 1 447 | 1 381 | 1 428 | 2 550 | 2 556 | 2 556 | 2 598 | 2 739 | 2 886 |
| <i>Other Social</i> | | 5 | 5 | 50 | 9 | (178) | (178) | 9 | 9 | 10 |
| Sport and recreation | | - | - | 0 | 0 | 1 | 1 | 1 | 1 | 1 |
| Public safety | | 9 715 | 10 923 | 9 379 | 11 352 | 11 132 | 11 132 | 17 708 | 18 665 | 19 673 |
| <i>Police</i> | | 2 204 | 2 852 | 987 | 2 016 | 2 020 | 2 020 | 8 003 | 8 435 | 8 891 |
| <i>Fire</i> | | - | 1 | - | - | 2 | 2 | - | - | - |
| <i>Civil Defence</i> | | 7 174 | 8 069 | 8 391 | 9 337 | 9 110 | 9 110 | 9 706 | 10 230 | 10 782 |
| <i>Street Lighting</i> | | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | | 336 | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | 820 | - | - | - | - | - | - | - | - |
| <i>Clinics</i> | | 820 | - | - | - | - | - | - | - | - |
| <i>Ambulance</i> | | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 8 683 | 6 283 | 19 582 | 27 911 | 23 295 | 23 295 | 27 597 | 29 087 | 30 658 |
| Planning and development | | 2 607 | 3 814 | 6 881 | 15 366 | 10 260 | 10 260 | 9 252 | 9 752 | 10 279 |
| <i>Economic Development/Planning</i> | | 2 087 | 2 205 | 2 773 | 7 131 | 2 303 | 2 303 | 3 128 | 3 297 | 3 475 |
| <i>Town Planning/Building enforcement</i> | | 521 | 1 609 | 4 108 | 8 235 | 7 957 | 7 957 | 6 125 | 6 455 | 6 804 |
| <i>Licensing & Regulation</i> | | - | - | - | - | - | - | - | - | - |
| Road transport | | - | - | - | - | - | - | - | - | - |
| <i>Roads</i> | | - | - | - | - | - | - | - | - | - |
| <i>Public Buses</i> | | - | - | - | - | - | - | - | - | - |
| <i>Parking Garages</i> | | - | - | - | - | - | - | - | - | - |
| <i>Vehicle Licensing and Testing</i> | | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | | - | - | - | - | - | - | - | - | - |
| Environmental protection | | 6 075 | 2 469 | 12 701 | 12 545 | 13 035 | 13 035 | 18 344 | 19 335 | 20 379 |
| <i>Pollution Control</i> | | - | - | - | - | - | - | - | - | - |
| <i>Biodiversity & Landscape</i> | | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | | 6 075 | 2 469 | 12 701 | 12 545 | 13 035 | 13 035 | 18 344 | 19 335 | 20 379 |
| Trading services | | 231 733 | 293 003 | 310 672 | 326 214 | 326 087 | 326 087 | 341 994 | 360 462 | 379 927 |
| Electricity | | 131 549 | 176 491 | 183 251 | 205 943 | 205 725 | 205 725 | 217 206 | 228 935 | 241 297 |
| <i>Electricity Distribution</i> | | 131 549 | 176 491 | 183 251 | 205 943 | 205 725 | 205 725 | 217 206 | 228 935 | 241 297 |
| <i>Electricity Generation</i> | | - | - | - | - | - | - | - | - | - |
| Water | | 33 520 | 38 625 | 40 952 | 52 490 | 52 086 | 52 086 | 57 153 | 60 239 | 63 492 |
| <i>Water Distribution</i> | | 33 520 | 38 625 | 40 952 | 52 490 | 52 086 | 52 086 | 57 153 | 60 239 | 63 492 |
| <i>Water Storage</i> | | - | - | - | - | - | - | - | - | - |
| Waste water management | | 47 482 | 53 999 | 60 765 | 36 428 | 36 920 | 36 920 | 33 006 | 34 788 | 36 667 |
| <i>Sewerage</i> | | 47 482 | 53 999 | 60 765 | 36 428 | 36 920 | 36 920 | 33 006 | 34 788 | 36 667 |
| <i>Storm Water Management</i> | | - | - | - | - | - | - | - | - | - |
| <i>Public Toilets</i> | | - | - | - | - | - | - | - | - | - |
| Waste management | | 19 182 | 23 888 | 25 704 | 31 354 | 31 356 | 31 356 | 34 630 | 36 500 | 38 471 |
| <i>Solid Waste</i> | | 19 182 | 23 888 | 25 704 | 31 354 | 31 356 | 31 356 | 34 630 | 36 500 | 38 471 |
| Other | | - | - | - | - | - | - | - | - | - |
| <i>Air Transport</i> | | - | - | - | - | - | - | - | - | - |
| <i>Abattoirs</i> | | - | - | - | - | - | - | - | - | - |
| <i>Tourism</i> | | - | - | - | - | - | - | - | - | - |
| <i>Forestry</i> | | - | - | - | - | - | - | - | - | - |
| <i>Markets</i> | | - | - | - | - | - | - | - | - | - |
| Total Revenue - Standard | 2 | 388 910 | 466 196 | 521 023 | 624 292 | 627 220 | 627 220 | 619 064 | 652 493 | 687 728 |

| Expenditure - Standard | | | | | | | | | |
|--|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Municipal governance and administration | 169 549 | 201 678 | 116 113 | 149 377 | 150 341 | 150 341 | 144 056 | 151 835 | 160 034 |
| Executive and council | 23 456 | 23 787 | 23 528 | 26 412 | 26 188 | 26 188 | 29 120 | 30 692 | 32 349 |
| <i>Mayor and Council</i> | 13 041 | 15 330 | 16 620 | 17 363 | 17 109 | 17 109 | 19 927 | 21 003 | 22 137 |
| <i>Municipal Manager</i> | 10 415 | 8 457 | 6 907 | 9 049 | 9 079 | 9 079 | 9 193 | 9 689 | 10 212 |
| Budget and treasury office | 115 611 | 151 888 | 57 207 | 89 767 | 90 807 | 90 807 | 76 988 | 81 145 | 85 527 |
| Corporate services | 30 481 | 26 003 | 35 379 | 33 198 | 33 346 | 33 346 | 37 949 | 39 998 | 42 158 |
| <i>Human Resources</i> | 3 229 | 3 379 | 3 615 | 3 940 | 4 027 | 4 027 | 3 400 | 3 583 | 3 777 |
| <i>Information Technology</i> | 3 373 | 3 834 | 4 009 | 4 478 | 4 496 | 4 496 | 5 359 | 5 648 | 5 953 |
| <i>Property Services</i> | 2 704 | 2 262 | 7 037 | 7 254 | 7 289 | 7 289 | 9 123 | 9 616 | 10 135 |
| <i>Other Admin</i> | 21 176 | 16 529 | 20 718 | 17 526 | 17 534 | 17 534 | 20 067 | 21 151 | 22 293 |
| Community and public safety | 78 695 | 70 189 | 85 535 | 75 179 | 75 806 | 75 806 | 84 731 | 89 307 | 94 130 |
| Community and social services | 45 929 | 42 373 | 55 209 | 39 979 | 40 159 | 40 159 | 47 108 | 49 652 | 52 333 |
| <i>Libraries and Archives</i> | 3 355 | 3 433 | 3 591 | 4 409 | 4 447 | 4 447 | 5 437 | 5 730 | 6 040 |
| <i>Museums & Art Galleries etc</i> | 158 | 125 | 132 | 158 | 158 | 158 | 152 | 161 | 169 |
| <i>Community halls and Facilities</i> | 2 802 | 2 776 | 2 792 | 3 908 | 3 871 | 3 871 | 3 910 | 4 121 | 4 344 |
| <i>Cemeteries & Crematoriums</i> | 456 | 480 | 499 | 1 104 | 1 117 | 1 117 | 1 591 | 1 677 | 1 767 |
| <i>Child Care</i> | - | - | - | - | - | - | - | - | - |
| <i>Aged Care</i> | - | - | - | - | - | - | - | - | - |
| <i>Other Community</i> | 25 689 | 23 810 | 35 116 | 28 362 | 28 352 | 28 352 | 32 541 | 34 298 | 36 150 |
| <i>Other Social</i> | 13 470 | 11 749 | 13 078 | 2 037 | 2 214 | 2 214 | 3 478 | 3 666 | 3 863 |
| Sport and recreation | 633 | 464 | 524 | 1 043 | 1 080 | 1 080 | 732 | 771 | 813 |
| Public safety | 26 390 | 23 751 | 26 112 | 29 580 | 29 995 | 29 995 | 32 275 | 34 018 | 35 855 |
| <i>Police</i> | 14 427 | 11 038 | 10 461 | 11 700 | 12 210 | 12 210 | 13 613 | 14 349 | 15 123 |
| <i>Fire</i> | 7 583 | 8 068 | 10 701 | 12 312 | 12 422 | 12 422 | 13 263 | 13 979 | 14 734 |
| <i>Civil Defence</i> | 4 107 | 4 243 | 4 136 | 4 753 | 4 648 | 4 648 | 4 545 | 4 791 | 5 049 |
| <i>Street Lighting</i> | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | 274 | 401 | 815 | 816 | 716 | 716 | 853 | 899 | 948 |
| Housing | 3 902 | 3 602 | 3 691 | 4 576 | 4 571 | 4 571 | 4 617 | 4 866 | 5 129 |
| Health | 1 842 | - | - | - | - | - | - | - | - |
| <i>Clinics</i> | 1 842 | - | - | - | - | - | - | - | - |
| <i>Ambulance</i> | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | 40 006 | 41 339 | 85 418 | 97 571 | 98 127 | 98 127 | 104 388 | 110 025 | 115 967 |
| Planning and development | 34 041 | 33 769 | 75 854 | 85 161 | 85 356 | 85 356 | 92 781 | 97 791 | 103 071 |
| <i>Economic Development/Planning</i> | 12 201 | 12 605 | 11 690 | 18 784 | 13 859 | 13 859 | 20 368 | 21 468 | 22 627 |
| <i>Town Planning/Building enforcement</i> | 21 840 | 21 164 | 64 164 | 66 376 | 71 497 | 71 497 | 72 412 | 76 323 | 80 444 |
| <i>Licensing & Regulation</i> | - | - | - | - | - | - | - | - | - |
| Road transport | - | - | - | - | - | - | - | - | - |
| <i>Roads</i> | - | - | - | - | - | - | - | - | - |
| <i>Public Buses</i> | - | - | - | - | - | - | - | - | - |
| <i>Parking Garages</i> | - | - | - | - | - | - | - | - | - |
| <i>Vehicle Licensing and Testing</i> | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | - | - | - | - | - | - | - | - | - |
| Environmental protection | 5 965 | 7 570 | 9 564 | 12 410 | 12 771 | 12 771 | 11 608 | 12 235 | 12 895 |
| <i>Pollution Control</i> | - | - | - | - | - | - | - | - | - |
| <i>Biodiversity & Landscape</i> | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | 5 965 | 7 570 | 9 564 | 12 410 | 12 771 | 12 771 | 11 608 | 12 235 | 12 895 |
| Trading services | 200 684 | 237 955 | 274 967 | 322 336 | 322 543 | 322 543 | 363 359 | 382 981 | 403 662 |
| Electricity | 110 693 | 145 398 | 168 876 | 202 798 | 201 673 | 201 673 | 224 264 | 236 374 | 249 138 |
| <i>Electricity Distribution</i> | 110 693 | 145 398 | 168 876 | 202 798 | 201 673 | 201 673 | 224 264 | 236 374 | 249 138 |
| <i>Electricity Generation</i> | - | - | - | - | - | - | - | - | - |
| Water | 38 127 | 38 089 | 42 330 | 56 355 | 57 488 | 57 488 | 62 752 | 66 141 | 69 713 |
| <i>Water Distribution</i> | 38 127 | 38 089 | 42 330 | 56 355 | 57 488 | 57 488 | 62 752 | 66 141 | 69 713 |
| <i>Water Storage</i> | - | - | - | - | - | - | - | - | - |
| Waste water management | 26 119 | 25 796 | 34 344 | 33 785 | 33 973 | 33 973 | 42 144 | 44 420 | 46 819 |
| <i>Sewerage</i> | 26 119 | 25 796 | 34 344 | 33 785 | 33 973 | 33 973 | 42 144 | 44 420 | 46 819 |
| <i>Storm Water Management</i> | - | - | - | - | - | - | - | - | - |
| <i>Public Toilets</i> | - | - | - | - | - | - | - | - | - |
| Waste management | 25 744 | 28 671 | 29 417 | 29 398 | 29 408 | 29 408 | 34 199 | 36 046 | 37 992 |
| <i>Solid Waste</i> | 25 744 | 28 671 | 29 417 | 29 398 | 29 408 | 29 408 | 34 199 | 36 046 | 37 992 |
| Other | - | - | - | - | - | - | - | - | - |
| <i>Air Transport</i> | - | - | - | - | - | - | - | - | - |
| <i>Abattoirs</i> | - | - | - | - | - | - | - | - | - |
| <i>Tourism</i> | - | - | - | - | - | - | - | - | - |
| <i>Forestry</i> | - | - | - | - | - | - | - | - | - |
| <i>Markets</i> | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Standard | 488 934 | 551 161 | 562 033 | 644 463 | 646 817 | 646 817 | 696 535 | 734 148 | 773 792 |
| Surplus/(Deficit) for the year | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | (77 471) | (81 655) | (86 064) |

EC108 Kouga - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|------------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| R thousand | | | | | | | | | | |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - Executive & Council | | - | - | 2 | - | 4 | 4 | 4 | 5 | 5 |
| Vote 2 - Financial Services | | 134 021 | 152 279 | 174 244 | 201 411 | 209 191 | 209 191 | 217 160 | 228 886 | 241 246 |
| Vote 3 - Administration, Monitoring & Evaluation | | 477 | 265 | 1 326 | 50 851 | 50 913 | 50 913 | 1 445 | 1 523 | 1 605 |
| Vote 4 - Led, Tourism & Creative Industries | | 73 | 478 | 98 | 5 109 | (78) | (78) | 62 | 65 | 69 |
| Vote 5 - Infrastructure, Planning & Development | | 213 072 | 270 723 | 289 076 | 303 096 | 302 688 | 302 688 | 313 489 | 330 417 | 348 260 |
| Vote 6 - Infrastructure, Planning & Development Continue | | 2 073 | 1 887 | 1 869 | 1 481 | 1 820 | 1 820 | 2 133 | 2 248 | 2 370 |
| Vote 7 - Social Services | | 23 057 | 26 783 | 31 951 | 37 699 | 37 756 | 37 756 | 47 915 | 50 502 | 53 229 |
| Vote 8 - Social Services Continue | | 16 138 | 13 782 | 22 457 | 24 647 | 24 926 | 24 926 | 36 856 | 38 847 | 40 944 |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | 2 | 388 910 | 466 196 | 521 023 | 624 292 | 627 220 | 627 220 | 619 064 | 652 493 | 687 728 |
| Expenditure by Vote to be appropriated | 1 | | | | | | | | | |
| Vote 1 - Executive & Council | | 22 894 | 23 202 | 22 905 | 25 749 | 25 521 | 25 521 | 29 120 | 30 692 | 32 349 |
| Vote 2 - Financial Services | | 118 984 | 155 722 | 61 216 | 94 245 | 95 303 | 95 303 | 82 347 | 86 793 | 91 480 |
| Vote 3 - Administration, Monitoring & Evaluation | | 26 394 | 21 586 | 25 980 | 23 739 | 23 865 | 23 865 | 26 376 | 27 801 | 29 302 |
| Vote 4 - Led, Tourism & Creative Industries | | 16 938 | 16 518 | 16 754 | 11 745 | 6 954 | 6 954 | 10 027 | 10 569 | 11 140 |
| Vote 5 - Infrastructure, Planning & Development | | 196 780 | 230 448 | 309 713 | 359 314 | 364 631 | 364 631 | 401 573 | 423 257 | 446 113 |
| Vote 6 - Infrastructure, Planning & Development Continue | | 12 116 | 11 918 | 16 866 | 18 439 | 18 491 | 18 491 | 23 661 | 24 938 | 26 285 |
| Vote 7 - Social Services | | 39 490 | 39 723 | 50 844 | 44 711 | 44 475 | 44 475 | 53 314 | 56 193 | 59 228 |
| Vote 8 - Social Services Continue | | 55 338 | 52 045 | 57 754 | 66 521 | 67 577 | 67 577 | 70 118 | 73 905 | 77 895 |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | 2 | 488 934 | 551 161 | 562 033 | 644 463 | 646 817 | 646 817 | 696 535 | 734 148 | 773 792 |
| Surplus/(Deficit) for the year | 2 | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | (77 471) | (81 655) | (86 064) |

EC108 Kouga - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - Executive & Council | | - | - | 2 | - | 4 | 4 | 4 | 5 | 5 |
| 1.1 - Executive Mayor | | - | - | - | - | - | - | - | - | - |
| 1.2 - Executive Mayor: Secretariate | | - | - | - | - | - | - | - | - | - |
| 1.3 - Council | | - | - | 2 | - | 4 | 4 | 4 | 5 | 5 |
| 1.4 - Municipal Manager | | - | - | - | - | - | - | - | - | - |
| 1.5 - MM: Media | | - | - | - | - | - | - | - | - | - |
| 1.6 - MM: Secretariate | | - | - | - | - | - | - | - | - | - |
| 1.7 - MM: Risk Management | | - | - | - | - | - | - | - | - | - |
| Vote 2 - Financial Services | | 134 021 | 152 279 | 174 244 | 201 411 | 209 191 | 209 191 | 217 160 | 228 886 | 241 246 |
| 2.1 - Finance: CFO | | 36 832 | 39 811 | 51 332 | 56 605 | 57 603 | 57 603 | 68 663 | 72 371 | 76 279 |
| 2.2 - Finance: Budget & Treasury | | 2 634 | 937 | 1 236 | 683 | 838 | 838 | 886 | 934 | 985 |
| 2.3 - Finance: Expenditure | | 229 | 288 | 377 | 306 | 321 | 321 | 399 | 421 | 443 |
| 2.4 - Finance: Revenue | | 4 959 | 5 025 | 4 771 | 4 708 | 4 753 | 4 753 | 5 217 | 5 498 | 5 795 |
| 2.5 - Finance: IT | | 6 | 2 | - | - | - | - | - | - | - |
| 2.6 - Finance: CFO Secretariate | | - | - | - | - | - | - | - | - | - |
| 2.7 - Finance: Stores | | 748 | 821 | 741 | 3 | 3 | 3 | 784 | 826 | 871 |
| 2.8 - Finance: SCM | | - | 18 | 42 | 14 | 39 | 39 | 45 | 47 | 49 |
| 2.9 - Finance: Asset & Fleet Management | | - | - | - | - | - | - | - | - | - |
| 2.10 - Finance: Assessment Rates | | 88 613 | 105 377 | 115 743 | 139 092 | 145 635 | 145 635 | 141 166 | 148 789 | 156 823 |
| Vote 3 - Administration, Monitoring & Evaluation | | 477 | 265 | 1 326 | 50 851 | 50 913 | 50 913 | 1 445 | 1 523 | 1 605 |
| 3.1 - Corporate Service: Director | | - | - | 25 | 50 000 | 50 062 | 50 062 | 66 | 69 | 73 |
| 3.2 - Corporate Services | | 0 | 1 | 25 | 3 | 3 | 3 | 29 | 31 | 33 |
| 3.3 - Human Resources | | - | - | - | - | - | - | - | - | - |
| 3.4 - Skills Development | | 477 | 263 | 1 276 | 848 | 848 | 848 | 1 350 | 1 423 | 1 500 |
| Vote 4 - Led, Tourism & Creative Industries | | 73 | 478 | 98 | 5 109 | (78) | (78) | 62 | 65 | 69 |
| 4.1 - Strategic Service: Director | | - | - | 49 | - | (187) | (187) | - | - | - |
| 4.2 - Strategic Service: Secretariate | | - | - | - | - | - | - | - | - | - |
| 4.3 - MM:PMS | | - | - | - | - | - | - | - | - | - |
| 4.4 - Kouga Cultural Centre | | 5 | 5 | 1 | 9 | 9 | 9 | 9 | 9 | 10 |
| 4.5 - Economic Development: General | | 68 | 423 | 48 | 5 050 | 50 | 50 | 53 | 56 | 59 |
| 4.6 - Economic Development: Agriculture | | - | - | - | - | - | - | - | - | - |
| 4.7 - Economic Development: Business | | - | - | - | - | - | - | - | - | - |
| 4.8 - Economic Development: Tourism | | - | - | - | - | - | - | - | - | - |
| 4.9 - IDP/LED | | - | 50 | - | 50 | 50 | 50 | - | - | - |
| Vote 5 - Infrastructure, Planning & Development | | 213 072 | 270 723 | 289 076 | 303 096 | 302 688 | 302 688 | 313 489 | 330 417 | 348 260 |
| 5.1 - Technical Service: Director | | - | - | - | - | - | - | - | - | - |
| 5.2 - Technical Service: Secretariate | | - | - | - | - | - | - | - | - | - |
| 5.3 - Engineering | | 150 | 274 | 337 | 11 | 11 | 11 | 357 | 376 | 396 |
| 5.4 - Mechanical Workshop | | - | - | - | - | - | - | - | - | - |
| 5.5 - Mig Administration Unit | | - | - | - | 1 416 | 1 416 | 1 416 | 1 492 | 1 572 | 1 657 |
| 5.6 - Public Works | | 371 | 1 334 | 3 770 | 6 807 | 6 529 | 6 529 | 4 276 | 4 507 | 4 750 |
| 5.7 - Sanitation | | 292 | 305 | 335 | 373 | 373 | 373 | 395 | 417 | 439 |
| 5.8 - Sewerage | | 47 190 | 53 694 | 60 431 | 36 055 | 36 547 | 36 547 | 32 610 | 34 371 | 36 227 |
| 5.9 - Electricity | | 131 549 | 176 491 | 183 251 | 205 943 | 205 725 | 205 725 | 217 206 | 228 935 | 241 297 |
| 5.10 - Water | | 33 520 | 38 625 | 40 952 | 52 490 | 52 086 | 52 086 | 57 153 | 60 239 | 63 492 |
| Vote 6 - Infrastructure, Planning & Development Contin | | 2 073 | 1 887 | 1 869 | 1 481 | 1 820 | 1 820 | 2 133 | 2 248 | 2 370 |
| 6.1 - Planning & Development | | 1 542 | 1 469 | 1 449 | 1 183 | 1 355 | 1 355 | 1 724 | 1 818 | 1 916 |
| 6.2 - Building & Property | | 531 | 418 | 420 | 298 | 465 | 465 | 409 | 431 | 454 |
| 6.3 - Housing | | - | - | - | - | - | - | - | - | - |
| Vote 7 - Social Services | | 23 057 | 26 783 | 31 951 | 37 699 | 37 756 | 37 756 | 47 915 | 50 502 | 53 229 |
| 7.1 - Community & Social Service: Director | | - | - | - | - | - | - | - | - | - |
| 7.2 - Beach | | 24 | 29 | - | - | - | - | - | - | - |
| 7.3 - Blue Flag | | - | - | - | - | - | - | - | - | - |
| 7.4 - Caravan Parks | | 1 762 | 1 520 | 1 832 | 2 224 | 2 282 | 2 282 | 2 415 | 2 545 | 2 682 |
| 7.5 - Cemeteries | | 167 | 136 | 1 343 | 194 | 194 | 194 | 1 476 | 1 556 | 1 640 |
| 7.6 - Community Services | | 820 | 0 | 1 | 0 | 0 | 0 | 1 | 1 | 1 |
| 7.7 - Libraries | | 27 | 247 | 2 103 | 2 035 | 2 035 | 2 035 | 7 502 | 7 907 | 8 334 |
| 7.8 - Water Ways | | 1 075 | 962 | 1 050 | 1 800 | 1 797 | 1 797 | 1 794 | 1 891 | 1 993 |
| 7.9 - Refuse Removal | | 19 182 | 23 888 | 25 704 | 31 354 | 31 356 | 31 356 | 34 630 | 36 500 | 38 471 |
| 7.10 - Museum | | - | - | (81) | 92 | 92 | 92 | 97 | 103 | 108 |
| Vote 8 - Social Services Continue | | 16 138 | 13 782 | 22 457 | 24 647 | 24 926 | 24 926 | 36 856 | 38 847 | 40 944 |
| 8.1 - Parks & Open Space | | - | - | - | - | - | - | - | - | - |
| 8.2 - Disaster Management | | 336 | - | - | - | - | - | - | - | - |
| 8.3 - Fire Services | | - | 1 | - | - | 2 | 2 | - | - | - |
| 8.4 - Sport & Recreation | | - | - | 0 | 0 | 1 | 1 | 1 | 1 | 1 |
| 8.5 - Environmental Management Fee | | 4 253 | 815 | 10 952 | 10 671 | 11 205 | 11 205 | 13 602 | 14 336 | 15 110 |
| 8.6 - Nature Reserves | | 347 | 390 | 377 | 750 | 759 | 759 | 803 | 846 | 892 |
| 8.7 - Social Development | | - | - | - | - | - | - | - | - | - |
| 8.8 - Environmental Health | | 1 822 | 1 655 | 1 749 | 1 874 | 1 829 | 1 829 | 4 743 | 4 999 | 5 269 |
| 8.9 - National Traffic | | 7 174 | 8 069 | 8 391 | 9 337 | 9 110 | 9 110 | 9 706 | 10 230 | 10 782 |
| 8.10 - Protection Services | | 2 204 | 2 852 | 987 | 2 016 | 2 020 | 2 020 | 8 003 | 8 435 | 8 891 |

EC108 Kouga - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Vote 9 - [NAME OF VOTE 9] 9.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] 10.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] 11.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] 12.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] 14.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] 15.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | 2 | 388 910 | 466 196 | 521 023 | 624 292 | 627 220 | 627 220 | 619 064 | 652 493 | 687 728 |

EC108 Kouga - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Expenditure by Vote | | | | | | | | | | |
| Vote 1 - Executive & Council | 1 | 22 894 | 23 202 | 22 905 | 25 749 | 25 521 | 25 521 | 29 120 | 30 692 | 32 349 |
| 1.1 - Executive Mayor | | 1 421 | 932 | 969 | 1 156 | 1 156 | 1 156 | 1 546 | 1 629 | 1 717 |
| 1.2 - Executive Mayor: Secretariate | | 290 | 308 | - | - | - | - | - | - | - |
| 1.3 - Council | | 11 330 | 14 090 | 15 651 | 16 207 | 15 953 | 15 953 | 18 381 | 19 374 | 20 420 |
| 1.4 - Municipal Manager | | 8 099 | 5 940 | 5 385 | 7 270 | 7 272 | 7 272 | 7 995 | 8 426 | 8 881 |
| 1.5 - MM: Media | | 471 | 457 | 489 | 604 | 610 | 610 | 680 | 717 | 756 |
| 1.6 - MM: Secretariate | | 284 | 300 | - | - | - | - | - | - | - |
| 1.7 - MM: Risk Management | | 999 | 1 176 | 411 | 512 | 530 | 530 | 518 | 546 | 575 |
| Vote 2 - Financial Services | | 118 984 | 155 722 | 61 216 | 94 245 | 95 303 | 95 303 | 82 347 | 86 793 | 91 480 |
| 2.1 - Finance: CFO | | 2 927 | 2 597 | 1 425 | 3 400 | 3 400 | 3 400 | 3 832 | 4 039 | 4 257 |
| 2.2 - Finance: Budget & Treasury | | 4 514 | 3 377 | 3 619 | 4 421 | 4 457 | 4 457 | 10 099 | 10 644 | 11 219 |
| 2.3 - Finance: Expenditure | | 5 040 | 10 012 | 11 586 | 3 509 | 3 534 | 3 534 | 3 810 | 4 016 | 4 233 |
| 2.4 - Finance: Revenue | | 13 521 | 51 471 | 24 108 | 48 861 | 48 909 | 48 909 | 15 704 | 16 552 | 17 446 |
| 2.5 - Finance: IT | | 3 373 | 3 834 | 4 009 | 4 478 | 4 496 | 4 496 | 5 359 | 5 648 | 5 953 |
| 2.6 - Finance: CFO Secretariate | | 686 | 253 | - | - | - | - | - | - | - |
| 2.7 - Finance: Stores | | 1 396 | 1 918 | 1 317 | 1 469 | 1 476 | 1 476 | 1 578 | 1 664 | 1 754 |
| 2.8 - Finance: SCM | | 1 272 | 1 272 | 1 362 | 1 499 | 1 501 | 1 501 | 1 638 | 1 727 | 1 820 |
| 2.9 - Finance: Asset & Fleet Management | | 78 868 | 78 247 | 12 494 | 7 362 | 7 388 | 7 388 | 7 322 | 7 717 | 8 134 |
| 2.10 - Finance: Assessment Rates | | 7 388 | 2 742 | 1 296 | 19 245 | 20 143 | 20 143 | 33 005 | 34 787 | 36 666 |
| Vote 3 - Administration, Monitoring & Evaluation | | 26 394 | 21 586 | 25 980 | 23 739 | 23 865 | 23 865 | 26 376 | 27 801 | 29 302 |
| 3.1 - Corporate Service: Director | | 5 364 | 1 616 | 1 747 | 1 917 | 1 956 | 1 956 | 2 305 | 2 430 | 2 561 |
| 3.2 - Corporate Services | | 15 812 | 14 913 | 18 972 | 15 609 | 15 578 | 15 578 | 17 762 | 18 721 | 19 732 |
| 3.3 - Human Resources | | 3 229 | 3 379 | 3 615 | 3 940 | 4 027 | 4 027 | 3 400 | 3 583 | 3 777 |
| 3.4 - Skills Development | | 1 989 | 1 678 | 1 647 | 2 273 | 2 304 | 2 304 | 2 909 | 3 066 | 3 232 |
| Vote 4 - Led, Tourism & Creative Industries | | 16 938 | 16 518 | 16 754 | 11 745 | 6 954 | 6 954 | 10 027 | 10 569 | 11 140 |
| 4.1 - Strategic Service: Director | | 11 173 | 10 700 | 12 120 | 872 | 1 055 | 1 055 | 1 173 | 1 236 | 1 303 |
| 4.2 - Strategic Service: Secretariate | | 250 | 260 | - | - | - | - | - | - | - |
| 4.3 - MM:PMS | | 562 | 584 | 623 | 663 | 668 | 668 | 729 | 769 | 810 |
| 4.4 - Kouga Cultural Centre | | 252 | 101 | 107 | 307 | 307 | 307 | 1 316 | 1 387 | 1 462 |
| 4.5 - Economic Development: General | | 1 594 | 1 817 | 737 | 5 855 | 851 | 851 | 1 139 | 1 201 | 1 266 |
| 4.6 - Economic Development: Agriculture | | 274 | 174 | 311 | 439 | 425 | 425 | 641 | 675 | 712 |
| 4.7 - Economic Development: Business | | 452 | 391 | 419 | 507 | 530 | 530 | 1 364 | 1 438 | 1 515 |
| 4.8 - Economic Development: Tourism | | 699 | 381 | 702 | 1 116 | 1 117 | 1 117 | 1 908 | 2 011 | 2 120 |
| 4.9 - IDP/LED | | 1 682 | 2 109 | 1 735 | 1 986 | 2 001 | 2 001 | 1 757 | 1 851 | 1 951 |
| Vote 5 - Infrastructure, Planning & Development | | 196 780 | 230 448 | 309 713 | 359 314 | 364 631 | 364 631 | 401 573 | 423 257 | 446 113 |
| 5.1 - Technical Service: Director | | 452 | (98) | 938 | 1 002 | 1 002 | 1 002 | 1 179 | 1 243 | 1 310 |
| 5.2 - Technical Service: Secretariate | | 258 | 280 | - | - | - | - | - | - | - |
| 5.3 - Engineering | | 2 399 | 2 037 | 2 144 | 2 417 | 2 433 | 2 433 | 2 666 | 2 810 | 2 962 |
| 5.4 - Mechanical Workshop | | 1 092 | 962 | 1 085 | 1 379 | 1 448 | 1 448 | 1 592 | 1 678 | 1 769 |
| 5.5 - Mig Administration Unit | | 913 | 914 | 1 004 | 1 214 | 1 216 | 1 216 | 1 258 | 1 326 | 1 398 |
| 5.6 - Public Works | | 16 726 | 17 068 | 58 993 | 60 363 | 65 399 | 65 399 | 65 717 | 69 265 | 73 006 |
| 5.7 - Sanitation | | 4 648 | 4 990 | 4 743 | 5 050 | 5 214 | 5 214 | 5 533 | 5 832 | 6 147 |
| 5.8 - Sewerage | | 21 472 | 20 806 | 29 601 | 28 735 | 28 760 | 28 760 | 36 611 | 38 588 | 40 672 |
| 5.9 - Electricity | | 110 693 | 145 398 | 168 876 | 202 798 | 201 673 | 201 673 | 224 264 | 236 374 | 249 138 |
| 5.10 - Water | | 38 127 | 38 089 | 42 330 | 56 355 | 57 488 | 57 488 | 62 752 | 66 141 | 69 713 |
| Vote 6 - Infrastructure, Planning & Development Contin | | 12 116 | 11 918 | 16 866 | 18 439 | 18 491 | 18 491 | 23 661 | 24 938 | 26 285 |
| 6.1 - Planning & Development | | 5 510 | 6 054 | 6 139 | 6 609 | 6 630 | 6 630 | 9 921 | 10 456 | 11 021 |
| 6.2 - Building & Property | | 2 704 | 2 262 | 7 037 | 7 254 | 7 289 | 7 289 | 9 123 | 9 616 | 10 135 |
| 6.3 - Housing | | 3 902 | 3 602 | 3 691 | 4 576 | 4 571 | 4 571 | 4 617 | 4 866 | 5 129 |
| Vote 7 - Social Services | | 39 490 | 39 723 | 50 844 | 44 711 | 44 475 | 44 475 | 53 314 | 56 193 | 59 228 |
| 7.1 - Community & Social Service: Director | | 82 | 33 | 830 | 913 | 913 | 913 | 1 117 | 1 177 | 1 240 |
| 7.2 - Beach | | 3 025 | 2 244 | 2 672 | 3 377 | 2 743 | 2 743 | 4 276 | 4 507 | 4 750 |
| 7.3 - Blue Flag | | 287 | 406 | 110 | 366 | 446 | 446 | 391 | 412 | 434 |
| 7.4 - Caravan Parks | | 2 802 | 2 776 | 2 792 | 3 908 | 3 871 | 3 871 | 3 910 | 4 121 | 4 344 |
| 7.5 - Cemeteries | | 456 | 480 | 499 | 1 104 | 1 117 | 1 117 | 1 591 | 1 677 | 1 767 |
| 7.6 - Community Services | | 2 593 | 710 | 562 | 157 | 452 | 452 | 266 | 280 | 295 |
| 7.7 - Libraries | | 3 355 | 3 433 | 3 591 | 4 409 | 4 447 | 4 447 | 5 437 | 5 730 | 6 040 |
| 7.8 - Water Ways | | 988 | 844 | 10 239 | 919 | 919 | 919 | 1 976 | 2 083 | 2 195 |
| 7.9 - Refuse Removal | | 25 744 | 28 671 | 29 417 | 29 398 | 29 408 | 29 408 | 34 199 | 36 046 | 37 992 |
| 7.10 - Museum | | 158 | 125 | 132 | 158 | 158 | 158 | 152 | 161 | 169 |
| Vote 8 - Social Services Continue | | 55 338 | 52 045 | 57 754 | 66 521 | 67 577 | 67 577 | 70 118 | 73 905 | 77 895 |
| 8.1 - Parks & Open Space | | 20 375 | 19 483 | 20 693 | 22 448 | 22 697 | 22 697 | 23 346 | 24 606 | 25 935 |
| 8.2 - Disaster Management | | 274 | 401 | 815 | 816 | 716 | 716 | 853 | 899 | 948 |
| 8.3 - Fire Services | | 7 583 | 8 068 | 10 701 | 12 312 | 12 422 | 12 422 | 13 263 | 13 979 | 14 734 |
| 8.4 - Sport & Recreation | | 633 | 464 | 524 | 1 043 | 1 080 | 1 080 | 732 | 771 | 813 |
| 8.5 - Environmental Management Fee | | 3 226 | 5 353 | 7 100 | 9 224 | 9 571 | 9 571 | 7 956 | 8 386 | 8 838 |
| 8.6 - Nature Reserves | | 181 | 88 | 11 | 181 | 181 | 181 | 1 169 | 1 233 | 1 299 |
| 8.7 - Social Development | | 1 795 | 688 | 851 | 858 | 851 | 851 | 989 | 1 042 | 1 098 |
| 8.8 - Environmental Health | | 2 739 | 2 217 | 2 464 | 3 187 | 3 200 | 3 200 | 3 652 | 3 849 | 4 057 |
| 8.9 - National Traffic | | 4 107 | 4 243 | 4 136 | 4 753 | 4 648 | 4 648 | 4 545 | 4 791 | 5 049 |
| 8.10 - Protection Services | | 14 427 | 11 038 | 10 461 | 11 700 | 12 210 | 12 210 | 13 613 | 14 349 | 15 123 |

EC108 Kouga - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Vote 9 - [NAME OF VOTE 9] 9.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] 10.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] 11.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] 12.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] 14.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] 15.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | 2 | 488 934 | 551 161 | 562 033 | 644 463 | 646 817 | 646 817 | 696 535 | 734 148 | 773 792 |
| Surplus/(Deficit) for the year | 2 | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | (77 471) | (81 655) | (86 064) |

EC108 Kouga - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|------|------------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| R thousand | 1 | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | |
| Property rates | 2 | 88 612 | 103 525 | 113 543 | 139 092 | 145 635 | 145 635 | - | 140 947 | 148 558 | 156 580 |
| Property rates - penalties & collection charges | | | | | | | | | | | |
| Service charges - electricity revenue | 2 | 130 049 | 172 753 | 175 350 | 205 943 | 205 725 | 205 725 | - | 217 206 | 228 935 | 241 297 |
| Service charges - water revenue | 2 | 33 270 | 38 085 | 40 948 | 52 490 | 52 086 | 52 086 | - | 57 153 | 60 239 | 63 492 |
| Service charges - sanitation revenue | 2 | 28 617 | 30 997 | 30 255 | 36 428 | 36 920 | 36 920 | - | 33 225 | 35 019 | 36 910 |
| Service charges - refuse revenue | 2 | 19 182 | 23 888 | 25 502 | 31 354 | 31 356 | 31 356 | - | 34 630 | 36 500 | 38 471 |
| Service charges - other | | 4 862 | 1 432 | 11 668 | 10 671 | 11 205 | 11 205 | - | 13 602 | 14 336 | 15 110 |
| Rental of facilities and equipment | | 604 | 723 | 676 | 316 | 499 | 499 | - | 781 | 823 | 868 |
| Interest earned - external investments | | 2 634 | 937 | 1 236 | 683 | 838 | 838 | - | 886 | 934 | 985 |
| Interest earned - outstanding debtors | | 4 706 | 6 646 | 6 458 | 4 551 | 4 551 | 4 551 | - | 4 815 | 5 075 | 5 349 |
| Dividends received | | - | - | - | - | - | - | - | - | - | - |
| Fines | | 2 293 | 2 880 | 1 035 | 2 029 | 2 089 | 2 089 | - | 8 094 | 8 531 | 8 992 |
| Licences and permits | | 6 632 | 7 302 | 7 269 | 7 388 | 6 817 | 6 817 | - | 7 249 | 7 640 | 8 053 |
| Agency services | | - | - | - | - | - | - | - | - | - | - |
| Transfers recognised - operational | | 60 547 | 70 806 | 94 664 | 68 946 | 69 143 | 69 143 | - | 87 847 | 92 591 | 97 590 |
| Other revenue | 2 | 6 902 | 6 222 | 12 240 | 14 403 | 10 355 | 10 355 | - | 12 630 | 13 312 | 14 031 |
| Gains on disposal of PPE | | - | - | 180 | 50 000 | 50 000 | 50 000 | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | | 388 910 | 466 196 | 521 023 | 624 292 | 627 220 | 627 220 | - | 619 064 | 652 493 | 687 728 |
| Expenditure By Type | | | | | | | | | | | |
| Employee related costs | 2 | 184 857 | 181 762 | 193 299 | 192 040 | 192 317 | 192 317 | - | 202 775 | 213 725 | 225 266 |
| Remuneration of councillors | | 3 738 | 7 949 | 8 594 | 10 794 | 10 808 | 10 808 | - | 10 911 | 11 501 | 12 122 |
| Debt impairment | 3 | 4 097 | 38 515 | 5 401 | 43 057 | 43 057 | 43 057 | - | 49 683 | 52 366 | 55 194 |
| Depreciation & asset impairment | 2 | 78 868 | 77 007 | 80 724 | 71 142 | 71 142 | 71 142 | - | 80 358 | 84 697 | 89 271 |
| Finance charges | | 15 451 | 17 890 | 18 859 | 10 324 | 9 460 | 9 460 | - | 18 333 | 19 323 | 20 367 |
| Bulk purchases | 2 | 114 022 | 143 922 | 162 290 | 177 214 | 177 214 | 177 214 | - | 190 711 | 201 009 | 211 863 |
| Other materials | 8 | - | - | - | - | - | - | - | - | - | - |
| Contracted services | | 177 | 33 | - | 10 835 | 9 856 | 9 856 | - | 11 260 | 11 868 | 12 509 |
| Transfers and grants | | 14 420 | 18 054 | 21 300 | - | - | - | - | - | - | - |
| Other expenditure | 4, 5 | 71 021 | 66 023 | 71 566 | 129 057 | 132 964 | 132 964 | - | 132 503 | 139 658 | 147 200 |
| Loss on disposal of PPE | | 2 282 | 5 | - | - | - | - | - | - | - | - |
| Total Expenditure | | 488 934 | 551 161 | 562 033 | 644 463 | 646 817 | 646 817 | - | 696 535 | 734 148 | 773 792 |
| Surplus/(Deficit) | | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | - | (77 471) | (81 655) | (86 064) |
| Transfers recognised - capital | | | | | | | | | | | |
| Contributions recognised - capital | 6 | - | - | - | - | - | - | - | - | - | - |
| Contributed assets | | | | | | | | | | | |
| Surplus/(Deficit) after capital transfers & contributions | | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | - | (77 471) | (81 655) | (86 064) |
| Taxation | | | | | | | | | | | |
| Surplus/(Deficit) after taxation | | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | - | (77 471) | (81 655) | (86 064) |
| Attributable to minorities | | | | | | | | | | | |
| Surplus/(Deficit) attributable to municipality | | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | - | (77 471) | (81 655) | (86 064) |
| Share of surplus/ (deficit) of associate | 7 | | | | | | | | | | |
| Surplus/(Deficit) for the year | | (100 024) | (84 965) | (41 010) | (20 170) | (19 597) | (19 597) | - | (77 471) | (81 655) | (86 064) |

EC108 Kouga - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

| Vote Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| R thousand | 1 | | | | | | | | | | |
| Capital expenditure - Vote | 2 | | | | | | | | | | |
| Multi-year expenditure to be appropriated | | | | | | | | | | | |
| Vote 1 - Executive & Council | | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - Financial Services | | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - Administration, Monitoring & Evaluation | | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - Led, Tourism & Creative Industries | | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - Infrastructure, Planning & Development | | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - Infrastructure, Planning & Development Continue | | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Social Services | | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - Social Services Continue | | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 7 | - | - | - | - | - | - | - | - | - | - |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - Executive & Council | | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - Financial Services | | 11 566 | 1 401 | 468 | 213 | 213 | 213 | - | - | - | - |
| Vote 3 - Administration, Monitoring & Evaluation | | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - Led, Tourism & Creative Industries | | - | - | - | 20 | 1 366 | 1 366 | - | 1 417 | 1 494 | 1 574 |
| Vote 5 - Infrastructure, Planning & Development | | 16 765 | 22 202 | 28 765 | 58 258 | 59 653 | 59 653 | - | 27 672 | 29 167 | 30 742 |
| Vote 6 - Infrastructure, Planning & Development Continue | | 797 | 271 | - | 18 080 | 18 080 | 18 080 | - | - | - | - |
| Vote 7 - Social Services | | 231 | - | - | 90 | 90 | 90 | - | 1 800 | 1 897 | 2 000 |
| Vote 8 - Social Services Continue | | 50 | - | - | 5 365 | 5 365 | 5 365 | - | 5 342 | 5 631 | 5 935 |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total | | 29 409 | 23 874 | 29 233 | 82 026 | 84 766 | 84 766 | - | 36 231 | 38 188 | 40 250 |
| Total Capital Expenditure - Vote | | 29 409 | 23 874 | 29 233 | 82 026 | 84 766 | 84 766 | - | 36 231 | 38 188 | 40 250 |
| Capital Expenditure - Standard | | | | | | | | | | | |
| Governance and administration | | 11 566 | 1 401 | 468 | 18 213 | 18 213 | 18 213 | - | - | - | - |
| Executive and council | | | | | | | | | | | |
| Budget and treasury office | | 11 566 | 1 401 | 468 | 213 | 213 | 213 | | | | |
| Corporate services | | | | | 18 000 | 18 000 | 18 000 | | | | |
| Community and public safety | | 281 | - | 134 | 5 475 | 5 475 | 5 475 | - | 6 051 | 6 378 | 6 722 |
| Community and social services | | 231 | | | 90 | 90 | 90 | | 1 800 | 1 897 | 2 000 |
| Sport and recreation | | 31 | | | 5 037 | 5 037 | 5 037 | | 4 251 | 4 481 | 4 723 |
| Public safety | | 19 | | 134 | 329 | 329 | 329 | | | | |
| Housing | | | | | 20 | 20 | 20 | | | | |
| Health | | | | | - | - | - | | | | |
| Economic and environmental services | | 1 074 | 271 | - | 16 664 | 18 010 | 18 010 | - | 2 508 | 2 643 | 2 786 |
| Planning and development | | 797 | 271 | | 16 664 | 18 010 | 18 010 | | 1 417 | 1 494 | 1 574 |
| Road transport | | 277 | | | | | | | | | |
| Environmental protection | | - | - | | | | | | 1 091 | 1 150 | 1 212 |
| Trading services | | 16 488 | 22 202 | 28 631 | 41 674 | 43 069 | 43 069 | - | 27 672 | 35 650 | 37 575 |
| Electricity | | 2 814 | 3 965 | 5 396 | 15 800 | 18 540 | 18 540 | | 5 000 | 5 270 | 5 555 |
| Water | | 4 446 | 4 279 | 2 374 | 15 374 | 7 729 | 7 729 | | 6 483 | 6 833 | 6 833 |
| Waste water management | | 9 228 | 13 958 | 20 861 | 10 500 | 16 800 | 16 800 | | 22 672 | 23 897 | 25 187 |
| Waste management | | - | - | | | | | | | | |
| Other | | - | - | | | | | | | | |
| Total Capital Expenditure - Standard | 3 | 29 409 | 23 874 | 29 233 | 82 026 | 84 766 | 84 766 | - | 36 231 | 44 671 | 47 083 |
| Funded by: | | | | | | | | | | | |
| National Government | | 14 384 | 22 202 | 28 631 | 31 111 | 33 851 | 33 851 | | 33 340 | 35 141 | 37 038 |
| Provincial Government | | | | | | | | | 1 800 | 1 897 | 2 000 |
| District Municipality | | | | | | | | | 1 091 | 1 150 | 1 212 |
| Other transfers and grants | | - | 30 | | | | | | | | |
| Transfers recognised - capital | 4 | 14 384 | 22 232 | 28 631 | 31 111 | 33 851 | 33 851 | - | 36 231 | 38 188 | 40 250 |
| Public contributions & donations | 5 | - | - | | | | | | | | |
| Borrowing | 6 | - | - | | | | | | | | |
| Internally generated funds | | 15 025 | 1 642 | 602 | 50 915 | 50 915 | 50 915 | | | | |
| Total Capital Funding | 7 | 29 409 | 23 874 | 29 233 | 82 026 | 84 766 | 84 766 | - | 36 231 | 38 188 | 40 250 |

Capital expenditure - Municipal Vote
Single-year expenditure appropriation

| | | | | | | | | | | | |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---|
| 2 | | | | | | | | | | | |
| Vote 1 - Executive & Council | - | - | - | - | - | - | - | - | - | - | - |
| 1.1 - Executive Mayor | | | | | | | | | | | |
| 1.2 - Executive Mayor: Secretariate | | | | | | | | | | | |
| 1.3 - Council | | | | | | | | | | | |
| 1.4 - Municipal Manager | | | | | | | | | | | |
| 1.5 - MM: Media | | | | | | | | | | | |
| 1.6 - MM: Secretariate | | | | | | | | | | | |
| 1.7 - MM: Risk Management | | | | | | | | | | | |
| Vote 2 - Financial Services | 11 566 | 1 401 | 468 | 213 | 213 | 213 | - | - | - | - | |
| 2.1 - Finance: CFO | 11 566 | 1 401 | 411 | | | | | | | | |
| 2.2 - Finance: Budget & Treasury | | | | | | | | | | | |
| 2.3 - Finance: Expenditure | | | | | | | | | | | |
| 2.4 - Finance: Revenue | | | | 100 | 100 | 100 | | | | | |
| 2.5 - Finance: IT | | | 57 | | | | | | | | |
| 2.6 - Finance: CFO Secretariate | | | | | | | | | | | |
| 2.7 - Finance: Stores | | | | 113 | 113 | 113 | | | | | |
| 2.8 - Finance: SCM | - | - | | | | | | | | | |
| 2.9 - Finance: Asset & Fleet Management | - | - | | | | | | | | | |
| 2.10 - Finance: Assessment Rates | - | - | | | | | | | | | |
| Vote 3 - Administration, Monitoring & Evaluation | - | - | - | - | - | - | - | - | - | - | |
| 3.1 - Corporate Service: Director | - | - | | | | | | | | | |
| 3.2 - Corporate Services | - | - | | | | | | | | | |
| 3.3 - Human Resources | - | - | | | | | | | | | |
| 3.4 - Skills Development | - | - | | | | | | | | | |
| Vote 4 - Led, Tourism & Creative Industries | - | - | - | 20 | 1 366 | 1 366 | - | 1 417 | 1 494 | 1 574 | |
| 4.1 - Strategic Service: Director | - | - | | | | | | | | | |
| 4.2 - Strategic Service: Secretariate | - | - | | | | | | | | | |
| 4.3 - MM:PMS | - | - | | | | | | | | | |
| 4.4 - Kouga Cultural Centre | - | - | | | | | | | | | |
| 4.5 - Economic Development: General | - | - | | | | | 1 417 | 1 494 | 1 574 | | |
| 4.6 - Economic Development: Agriculture | - | - | | | | | | | | | |
| 4.7 - Economic Development: Business | - | - | | | | | | | | | |
| 4.8 - Economic Development: Tourism | - | - | | 20 | 1 366 | 1 366 | | | | | |
| 4.9 - IDP/LED | - | - | | | | | | | | | |
| Vote 5 - Infrastructure, Planning & Development | 16 765 | 22 202 | 28 765 | 58 258 | 59 653 | 59 653 | - | 27 672 | 29 167 | 30 742 | |
| 5.1 - Technical Service: Director | | | | 50 | 50 | 50 | | | | | |
| 5.2 - Technical Service: Secretariate | | | | | | | | | | | |
| 5.3 - Engineering | | | | | | | | | | | |
| 5.4 - Mechanical Workshop | | | | | | | | | | | |
| 5.5 - Mig Administration Unit | | | | 134 | 134 | 134 | | | | | |
| 5.6 - Public Works | 277 | | 134 | 16 400 | 16 400 | 16 400 | | | | | |
| 5.7 - Sanitation | | | | | | | | | | | |
| 5.8 - Sewerage | 9 228 | 13 958 | 20 861 | 10 500 | 16 800 | 16 800 | 22 672 | 23 897 | 25 187 | | |
| 5.9 - Electricity | 2 814 | 3 965 | 5 396 | 15 800 | 18 540 | 18 540 | 5 000 | 5 270 | 5 555 | | |
| 5.10 - Water | 4 446 | 4 279 | 2 374 | 15 374 | 7 729 | 7 729 | | | | | |
| Vote 6 - Infrastructure, Planning & Development Contin | 797 | 271 | - | 18 080 | 18 080 | 18 080 | - | - | - | - | |
| 6.1 - Planning & Development | 797 | 271 | | 60 | 60 | 60 | | | | | |
| 6.2 - Building & Property | | | | 18 000 | 18 000 | 18 000 | | | | | |
| 6.3 - Housing | | | | 20 | 20 | 20 | | | | | |
| Vote 7 - Social Services | 231 | - | - | 90 | 90 | 90 | - | 1 800 | 1 897 | 2 000 | |
| 7.1 - Community & Social Service: Director | - | - | | | | | | | | | |
| 7.2 - Beach | - | - | | | | | | | | | |
| 7.3 - Blue Flag | - | - | | | | | | | | | |
| 7.4 - Caravan Parks | - | - | | | | | | | | | |
| 7.5 - Cemeteries | 231 | | | | | | | | | | |
| 7.6 - Community Services | | | | | | | | | | | |
| 7.7 - Libraries | | | | 90 | 90 | 90 | 1 800 | 1 897 | 2 000 | | |
| 7.8 - Water Ways | - | - | | | | | | | | | |
| 7.9 - Refuse Removal | - | - | | | | | | | | | |
| 7.10 - Museum | - | - | | | | | | | | | |
| Vote 8 - Social Services Continue | 50 | - | - | 5 365 | 5 365 | 5 365 | - | 5 342 | 5 631 | 5 935 | |
| 8.1 - Parks & Open Space | - | - | | | | | | | | | |
| 8.2 - Disaster Management | - | - | | | | | | | | | |
| 8.3 - Fire Services | 19 | | | 329 | 329 | 329 | | | | | |
| 8.4 - Sport & Recreation | 31 | | | 5 037 | 5 037 | 5 037 | 4 251 | 4 481 | 4 723 | | |
| 8.5 - Environmental Management Fee | | | | | | | | | | | |
| 8.6 - Nature Reserves | | | | | | | | | | | |
| 8.7 - Social Development | | | | | | | | | | | |
| 8.8 - Environmental Health | | | | | | | 1 091 | 1 150 | 1 212 | | |
| 8.9 - National Traffic | - | - | | | | | | | | | |
| 8.10 - Protection Services | - | - | | | | | | | | | |

| | | | | | | | | | | |
|--|--------|--------|--------|--------|--------|--------|---|--------|--------|--------|
| Vote 9 - [NAME OF VOTE 9] 9.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] 10.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] 11.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] 12.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] 14.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] 15.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total | 29 409 | 23 874 | 29 233 | 82 026 | 84 766 | 84 766 | - | 36 231 | 38 188 | 40 250 |
| Total Capital Expenditure | 29 409 | 23 874 | 29 233 | 82 026 | 84 766 | 84 766 | - | 36 231 | 38 188 | 40 250 |

EC108 Kouga - Table A6 Budgeted Financial Position

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|------------------|------------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash | | | | | | | | | | | |
| Call investment deposits | 1 | 14 226 | 17 401 | 18 540 | 19 653 | 20 832 | 20 832 | - | 22 082 | 23 407 | 24 811 |
| Consumer debtors | 1 | 55 037 | 34 929 | 47 891 | 60 821 | 62 646 | 62 646 | - | 64 525 | 66 461 | 68 455 |
| Other debtors | | 16 217 | 206 915 | 204 628 | 209 540 | 212 473 | 212 473 | | 214 598 | 216 744 | 218 911 |
| Current portion of long-term receivables | | 131 | 39 | 9 | | | | | | | |
| Inventory | 2 | 5 189 | 3 214 | 3 513 | 3 597 | 3 648 | 3 648 | | 3 684 | 3 721 | 3 758 |
| Total current assets | | 90 800 | 262 499 | 274 582 | 293 611 | 299 599 | 299 599 | - | 304 889 | 310 333 | 315 935 |
| Non current assets | | | | | | | | | | | |
| Long-term receivables | | 550 | 386 | 337 | 286 | 243 | 243 | | 199 | 163 | 134 |
| Investments | | | | | | | | | | | |
| Investment property | | 66 721 | 66 167 | 65 613 | 64 957 | 64 307 | 64 307 | | 63 664 | 63 028 | 62 397 |
| Investment in Associate | | - | - | - | - | - | - | | - | - | - |
| Property, plant and equipment | 3 | 2 965 093 | 2 586 157 | 2 535 250 | 2 617 276 | 2 702 041 | 2 702 041 | - | 2 738 273 | 2 778 650 | 2 818 560 |
| Agricultural | | - | - | - | - | - | - | | - | - | - |
| Biological | | - | - | - | - | - | - | | - | - | - |
| Intangible | | 197 | 150 | 122 | 92 | 70 | 70 | | 69 | 67 | 66 |
| Other non-current assets | | - | - | - | - | - | - | | - | - | - |
| Total non current assets | | 3 032 561 | 2 652 860 | 2 601 321 | 2 682 611 | 2 766 662 | 2 766 662 | - | 2 802 205 | 2 841 909 | 2 881 157 |
| TOTAL ASSETS | | 3 123 361 | 2 915 359 | 2 875 902 | 2 976 222 | 3 066 261 | 3 066 261 | - | 3 107 094 | 3 152 241 | 3 197 093 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | 1 | 1 376 | 1 122 | 475 | | | | | | | |
| Borrowing | 4 | 25 713 | 27 606 | 33 548 | 39 586 | 46 712 | 46 712 | - | 53 719 | 56 620 | 59 677 |
| Consumer deposits | | 7 342 | 7 607 | 8 693 | 9 737 | 10 905 | 10 905 | | 12 105 | 13 436 | 14 914 |
| Trade and other payables | 4 | 110 914 | 125 501 | 121 389 | 141 432 | 143 069 | 143 069 | - | 141 466 | 145 422 | 145 884 |
| Provisions | | 21 074 | 18 333 | 19 468 | 20 636 | 21 874 | 21 874 | | 23 187 | 24 578 | 26 053 |
| Total current liabilities | | 166 419 | 180 169 | 183 573 | 211 391 | 222 560 | 222 560 | - | 230 476 | 240 056 | 246 528 |
| Non current liabilities | | | | | | | | | | | |
| Borrowing | | 74 347 | 71 191 | 59 880 | 48 503 | 39 287 | 39 287 | - | 30 251 | 28 618 | 27 072 |
| Provisions | | 84 955 | 76 946 | 86 407 | 96 095 | 98 978 | 98 978 | - | 101 948 | 105 006 | 108 156 |
| Total non current liabilities | | 159 302 | 148 138 | 146 287 | 144 598 | 138 266 | 138 266 | - | 132 199 | 133 624 | 135 229 |
| TOTAL LIABILITIES | | 325 721 | 328 307 | 329 860 | 355 990 | 360 826 | 360 826 | - | 362 675 | 373 680 | 381 756 |
| NET ASSETS | 5 | 2 797 639 | 2 587 052 | 2 546 042 | 2 620 232 | 2 705 435 | 2 705 435 | - | 2 744 419 | 2 778 562 | 2 815 336 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | 2 797 639 | 2 587 052 | 2 546 042 | 2 620 232 | 2 705 435 | 2 705 435 | | 2 744 419 | 2 778 562 | 2 815 336 |
| Reserves | 4 | - | - | - | - | - | - | - | - | - | - |
| Minorities' interests | | - | - | - | - | - | - | | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 5 | 2 797 639 | 2 587 052 | 2 546 042 | 2 620 232 | 2 705 435 | 2 705 435 | - | 2 744 419 | 2 778 562 | 2 815 336 |

EC108 Kouga - Table A7 Budgeted Cash Flows

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Ratepayers and other | | 371 143 | 368 022 | 414 258 | 491 834 | 492 766 | 492 766 | | 473 393 | 498 956 | 525 900 |
| Government - operating | 1 | | 70 763 | 94 664 | 68 946 | 69 143 | 69 143 | | 87 847 | 92 591 | 97 590 |
| Government - capital | 1 | | | | 31 111 | 33 851 | 33 851 | | 33 340 | 35 141 | 37 038 |
| Interest | | 7 340 | 946 | 1 236 | 6 665 | 7 695 | 7 695 | | 8 141 | 8 580 | 9 044 |
| Dividends | | - | - | | | | | | | | |
| Payments | | | | | | | | | | | |
| Suppliers and employees | | (337 162) | (380 116) | (454 230) | (506 150) | (508 599) | (508 599) | | (548 161) | (577 762) | (608 961) |
| Finance charges | | (15 451) | (20 859) | (18 859) | (10 324) | (9 460) | (9 460) | | (18 333) | (19 323) | (20 367) |
| Transfers and Grants | 1 | - | - | | | | | | | | |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 25 869 | 38 755 | 37 069 | 82 082 | 85 395 | 85 395 | - | 36 227 | 38 183 | 40 245 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Proceeds on disposal of PPE | | | (5) | 180 | | | | | | | |
| Decrease (Increase) in non-current debtors | | | 292 | 49 | | | | | | | |
| Decrease (increase) other non-current receivables | | 143 | | | | | | | | | |
| Decrease (increase) in non-current investments | | (12) | | | | | | | | | |
| Payments | | | | | | | | | | | |
| Capital assets | | (24 836) | (1 985) | (30 143) | (82 026) | (84 766) | (84 766) | | (36 231) | (38 188) | (40 250) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (24 706) | (1 698) | (29 913) | (82 026) | (84 766) | (84 766) | - | (36 231) | (38 188) | (40 250) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Short term loans | | - | - | | | | | | | | |
| Borrowing long term/refinancing | | - | - | | | | | | | | |
| Increase (decrease) in consumer deposits | | 307 | | | | | | | | | |
| Payments | | | | | | | | | | | |
| Repayment of borrowing | | (10 125) | (1 263) | (5 369) | | | | | | | |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | (9 818) | (1 263) | (5 369) | - | - | - | - | - | - | - |
| NET INCREASE/ (DECREASE) IN CASH HELD | | (8 654) | 35 795 | 1 786 | 56 | 629 | 629 | - | (4) | (5) | (5) |
| Cash/cash equivalents at the year begin: | 2 | | (8 654) | 27 141 | | | | | | (4) | (9) |
| Cash/cash equivalents at the year end: | 2 | (8 654) | 27 141 | 28 927 | 56 | 629 | 629 | - | (4) | (9) | (14) |

EC108 Kouga - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | (8 654) | 27 141 | 28 927 | 56 | 629 | 629 | - | (4) | (9) | (14) |
| Other current investments > 90 days | | 21 505 | (10 862) | (10 862) | 19 596 | 20 202 | 20 202 | - | 22 086 | 23 416 | 24 825 |
| Non current assets - Investments | 1 | - | - | - | - | - | - | - | - | - | - |
| Cash and investments available: | | 12 850 | 16 279 | 18 065 | 19 653 | 20 832 | 20 832 | - | 22 082 | 23 407 | 24 811 |
| Application of cash and investments | | | | | | | | | | | |
| Unspent conditional transfers | | 12 998 | 13 105 | 9 953 | 31 111 | 33 851 | 33 851 | - | 33 340 | 38 377 | 39 910 |
| Unspent borrowing | | - | - | - | - | - | - | - | - | - | - |
| Statutory requirements | 2 | | | | | | | | | | |
| Other working capital requirements | 3 | 12 741 | (113 603) | (135 062) | (153 445) | (158 287) | (158 287) | - | (141 208) | (145 900) | (150 660) |
| Other provisions | | | | | | | | | | | |
| Long term investments committed | 4 | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | 5 | 14 226 | 17 401 | 18 540 | 19 653 | 20 832 | 20 832 | - | 22 082 | 23 407 | 24 811 |
| Total Application of cash and investments: | | 39 966 | (83 097) | (106 569) | (102 682) | (103 604) | (103 604) | - | (85 786) | (84 116) | (85 939) |
| Surplus(shortfall) | | (27 115) | 99 376 | 124 634 | 122 335 | 124 436 | 124 436 | - | 107 868 | 107 523 | 110 750 |

EC108 Kouga - Table A9 Asset Management

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| Total New Assets | 1 | 29 409 | 23 844 | 29 233 | 82 026 | 84 766 | 84 766 | 36 231 | 38 188 | 40 250 |
| Infrastructure - Road transport | | 16 | - | - | 16 400 | 16 400 | 16 400 | - | - | - |
| Infrastructure - Electricity | | 3 053 | 3 965 | 5 396 | 15 800 | 18 540 | 18 540 | 5 000 | 5 270 | 5 555 |
| Infrastructure - Water | | 4 446 | 4 279 | 2 374 | 15 374 | 7 729 | 7 729 | - | - | - |
| Infrastructure - Sanitation | | 9 228 | 13 958 | 20 861 | 10 500 | 16 800 | 16 800 | 22 672 | 23 897 | 25 187 |
| Infrastructure - Other | | 22 | - | - | - | 1 346 | 1 346 | - | - | - |
| Infrastructure | | 16 765 | 22 202 | 28 631 | 58 074 | 60 814 | 60 814 | 27 672 | 29 167 | 30 742 |
| Community | | 725 | - | 134 | 23 365 | 23 365 | 23 365 | 7 768 | 8 188 | 8 630 |
| Heritage assets | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Other assets | 6 | 11 919 | 1 642 | 468 | 587 | 587 | 587 | 791 | 834 | 879 |
| Agricultural Assets | | - | - | - | - | - | - | - | - | - |
| Biological assets | | - | - | - | - | - | - | - | - | - |
| Intangibles | | - | - | - | - | - | - | - | - | - |
| Total Renewal of Existing Assets | 2 | - | - | - | - | - | - | - | - | - |
| Infrastructure - Road transport | | - | - | - | - | - | - | - | - | - |
| Infrastructure - Electricity | | - | - | - | - | - | - | - | - | - |
| Infrastructure - Water | | - | - | - | - | - | - | - | - | - |
| Infrastructure - Sanitation | | - | - | - | - | - | - | - | - | - |
| Infrastructure - Other | | - | - | - | - | - | - | - | - | - |
| Infrastructure | | - | - | - | - | - | - | - | - | - |
| Community | | - | - | - | - | - | - | - | - | - |
| Heritage assets | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Other assets | 6 | - | - | - | - | - | - | - | - | - |
| Agricultural Assets | | - | - | - | - | - | - | - | - | - |
| Biological assets | | - | - | - | - | - | - | - | - | - |
| Intangibles | | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure | 4 | | | | | | | | | |
| Infrastructure - Road transport | | 16 | - | - | 16 400 | 16 400 | 16 400 | - | - | - |
| Infrastructure - Electricity | | 3 053 | 3 965 | 5 396 | 15 800 | 18 540 | 18 540 | 5 000 | 5 270 | 5 555 |
| Infrastructure - Water | | 4 446 | 4 279 | 2 374 | 15 374 | 7 729 | 7 729 | - | - | - |
| Infrastructure - Sanitation | | 9 228 | 13 958 | 20 861 | 10 500 | 16 800 | 16 800 | 22 672 | 23 897 | 25 187 |
| Infrastructure - Other | | 22 | - | - | - | 1 346 | 1 346 | - | - | - |
| Infrastructure | | 16 765 | 22 202 | 28 631 | 58 074 | 60 814 | 60 814 | 27 672 | 29 167 | 30 742 |
| Community | | 725 | - | 134 | 23 365 | 23 365 | 23 365 | 7 768 | 8 188 | 8 630 |
| Heritage assets | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Other assets | 6 | 11 919 | 1 642 | 468 | 587 | 587 | 587 | 791 | 834 | 879 |
| Agricultural Assets | | - | - | - | - | - | - | - | - | - |
| Biological assets | | - | - | - | - | - | - | - | - | - |
| Intangibles | | - | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL EXPENDITURE - Asset class | 2 | 29 409 | 23 844 | 29 233 | 82 026 | 84 766 | 84 766 | 36 231 | 38 188 | 40 250 |
| ASSET REGISTER SUMMARY - PPE (WDV) | | | | | | | | | | |
| Infrastructure - Road transport | 5 | (2 965 093) | | | | | | | | |
| Infrastructure - Electricity | | | | | | | | | | |
| Infrastructure - Water | | | | | | | | | | |
| Infrastructure - Sanitation | | | | | | | | | | |
| Infrastructure - Other | | | | | | | | | | |
| Infrastructure | | (2 965 093) | - | - | - | - | - | - | - | - |
| Community | | | | | | | | | | |
| Heritage assets | | | | | | | | | | |
| Investment properties | | 66 721 | 66 167 | 65 613 | 64 957 | 64 307 | 64 307 | 63 664 | 63 028 | 62 397 |
| Other assets | | | | | | | | | | |
| Agricultural Assets | | - | - | - | - | - | - | - | - | - |
| Biological assets | | - | - | - | - | - | - | - | - | - |
| Intangibles | | 197 | 150 | 122 | 92 | 70 | 70 | 69 | 67 | 66 |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | 5 | (2 898 175) | 66 317 | 65 735 | 65 049 | 64 378 | 64 378 | 63 733 | 63 095 | 62 463 |
| EXPENDITURE OTHER ITEMS | | | | | | | | | | |
| Depreciation & asset impairment | | 78 868 | 77 007 | 80 724 | 71 142 | 71 142 | 71 142 | 80 358 | 84 697 | 89 271 |
| Repairs and Maintenance by Asset Class | 3 | 16 319 | 15 381 | 19 199 | 41 020 | 40 868 | 40 868 | 43 640 | 45 997 | 48 480 |
| Infrastructure - Road transport | | 1 753 | 1 385 | 2 303 | 4 540 | 4 324 | 4 324 | 5 907 | 6 226 | 6 562 |
| Infrastructure - Electricity | | 2 422 | 1 717 | 1 744 | 12 015 | 12 015 | 12 015 | 8 384 | 8 836 | 9 314 |
| Infrastructure - Water | | 3 400 | 3 307 | 4 334 | 4 625 | 4 525 | 4 525 | 5 040 | 5 312 | 5 599 |
| Infrastructure - Sanitation | | 2 298 | 2 160 | 2 163 | 3 250 | 3 250 | 3 250 | 3 900 | 4 111 | 4 333 |
| Infrastructure - Other | | 856 | 486 | 343 | 1 637 | 1 627 | 1 627 | 1 739 | 1 832 | 1 931 |
| Infrastructure | | 10 729 | 9 054 | 10 887 | 26 068 | 25 742 | 25 742 | 24 970 | 26 318 | 27 739 |
| Community | | 343 | 22 | 71 | 3 885 | 3 700 | 3 700 | 2 974 | 3 135 | 3 304 |
| Heritage assets | | 184 | 396 | 505 | 1 722 | 1 538 | 1 538 | 2 004 | 2 113 | 2 227 |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Other assets | 6,7 | 5 063 | 5 909 | 7 736 | 9 345 | 9 888 | 9 888 | 13 692 | 14 431 | 15 210 |
| TOTAL EXPENDITURE OTHER ITEMS | | 95 187 | 92 388 | 99 923 | 112 162 | 112 010 | 112 010 | 123 998 | 130 694 | 137 751 |
| Renewal of Existing Assets as % of total capex | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Renewal of Existing Assets as % of deprecn" | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| R&M as a % of PPE | | 0.6% | 0.6% | 0.8% | 1.6% | 1.5% | 1.5% | 1.6% | 1.7% | 1.7% |
| Renewal and R&M as a % of PPE | | -1.0% | 23.0% | 29.0% | 63.0% | 63.0% | 63.0% | 68.0% | 73.0% | 78.0% |

EC108 Kouga - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|--------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| R thousand | | | | | | | | | | | |
| REVENUE ITEMS: | | | | | | | | | | | |
| Property rates | | | | | | | | | | | |
| Total Property Rates | 6 | 88 612 | 103 525 | 113 543 | 139 092 | 145 635 | 145 635 | | 140 947 | 148 558 | 156 580 |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Property Rates | | 88 612 | 103 525 | 113 543 | 139 092 | 145 635 | 145 635 | - | 140 947 | 148 558 | 156 580 |
| Service charges - electricity revenue | | | | | | | | | | | |
| Total Service charges - electricity revenue | 6 | 130 049 | 172 753 | 175 350 | 205 943 | 205 725 | 205 725 | | 217 206 | 228 935 | 241 297 |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Service charges - electricity revenue | | 130 049 | 172 753 | 175 350 | 205 943 | 205 725 | 205 725 | - | 217 206 | 228 935 | 241 297 |
| Service charges - water revenue | | | | | | | | | | | |
| Total Service charges - water revenue | 6 | 33 270 | 38 085 | 40 948 | 52 490 | 52 086 | 52 086 | | 57 153 | 60 239 | 63 492 |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Service charges - water revenue | | 33 270 | 38 085 | 40 948 | 52 490 | 52 086 | 52 086 | - | 57 153 | 60 239 | 63 492 |
| Service charges - sanitation revenue | | | | | | | | | | | |
| Total Service charges - sanitation revenue | 6 | 28 617 | 30 997 | 30 255 | 36 428 | 36 920 | 36 920 | | 33 225 | 35 019 | 36 910 |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Service charges - sanitation revenue | | 28 617 | 30 997 | 30 255 | 36 428 | 36 920 | 36 920 | - | 33 225 | 35 019 | 36 910 |
| Service charges - refuse revenue | | | | | | | | | | | |
| Total refuse removal revenue | 6 | 19 182 | 23 888 | 25 502 | 31 354 | 31 356 | 31 356 | | 34 630 | 36 500 | 38 471 |
| Total landfill revenue | | | | | | | | | | | |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Service charges - refuse revenue | | 19 182 | 23 888 | 25 502 | 31 354 | 31 356 | 31 356 | - | 34 630 | 36 500 | 38 471 |
| Other Revenue by source | | | | | | | | | | | |
| <i>List other revenue by source</i> | | | | | | | | | | | |
| <i>Other revenue</i> | | 6 902 | 6 222 | 12 240 | 14 403 | 10 355 | 10 355 | - | 12 630 | 13 312 | 14 031 |
| Total 'Other' Revenue | 3 1 | 6 902 | 6 222 | 12 240 | 14 403 | 10 355 | 10 355 | - | 12 630 | 13 312 | 14 031 |
| EXPENDITURE ITEMS: | | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | |
| Basic Salaries and Wages | 2 | 184 857 | 181 762 | 193 299 | 122 326 | 121 716 | 121 716 | - | 128 542 | 135 484 | 142 800 |
| Pension and UIF Contributions | | - | - | - | 21 499 | 21 499 | 21 499 | - | 22 360 | 23 568 | 24 840 |
| Medical Aid Contributions | | - | - | - | 9 646 | 9 646 | 9 646 | - | 8 567 | 9 030 | 9 518 |
| Overtime | | - | - | - | 8 048 | 8 181 | 8 181 | - | 9 310 | 9 813 | 10 343 |
| Performance Bonus | | - | - | - | - | - | - | - | - | - | - |
| Motor Vehicle Allowance | | - | - | - | - | - | - | - | - | - | - |
| Cellphone Allowance | | - | - | - | - | - | - | - | - | - | - |
| Housing Allowances | | - | - | - | 493 | 493 | 493 | - | 490 | 516 | 544 |
| Other benefits and allowances | | - | - | - | 29 397 | 30 033 | 30 033 | - | 33 059 | 34 844 | 36 725 |
| Payments in lieu of leave | | - | - | - | - | - | - | - | - | - | - |
| Long service awards | | - | - | - | 631 | 750 | 750 | - | 447 | 471 | 497 |
| Post-retirement benefit obligations | 4 | - | - | - | - | - | - | - | - | - | - |
| sub-total | 5 | 184 857 | 181 762 | 193 299 | 192 040 | 192 317 | 192 317 | - | 202 775 | 213 725 | 225 266 |
| <i>Less: Employees costs capitalised to PPE</i> | | | | | | | | | | | |
| Total Employee related costs | 1 | 184 857 | 181 762 | 193 299 | 192 040 | 192 317 | 192 317 | - | 202 775 | 213 725 | 225 266 |
| Contributions recognised - capital | | | | | | | | | | | |
| <i>List contributions by contract</i> | | | | | | | | | | | |
| Total Contributions recognised - capital | | - | - | - | - | - | - | - | - | - | - |
| Depreciation & asset impairment | | | | | | | | | | | |
| Depreciation of Property, Plant & Equipment | 10 | 78 868 | 77 007 | 80 724 | 71 142 | 71 142 | 71 142 | - | 80 358 | 84 697 | 89 271 |
| Lease amortisation | | | | | | | | | | | |
| Capital asset impairment | | | | | | | | | | | |
| Depreciation resulting from revaluation of PPE | | | | | | | | | | | |
| Total Depreciation & asset impairment | 1 | 78 868 | 77 007 | 80 724 | 71 142 | 71 142 | 71 142 | - | 80 358 | 84 697 | 89 271 |
| Bulk purchases | | | | | | | | | | | |
| Electricity Bulk Purchases | 1 | 100 521 | 129 915 | 146 129 | 156 214 | 156 214 | 156 214 | - | 168 711 | 177 821 | 187 423 |
| Water Bulk Purchases | | 13 502 | 14 007 | 16 161 | 21 000 | 21 000 | 21 000 | - | 22 000 | 23 188 | 24 440 |
| Total bulk purchases | 1 | 114 022 | 143 922 | 162 290 | 177 214 | 177 214 | 177 214 | - | 190 711 | 201 009 | 211 863 |
| Transfers and grants | | | | | | | | | | | |
| Cash transfers and grants | | - | - | - | - | - | - | - | - | - | - |
| Non-cash transfers and grants | | 14 420 | 18 054 | 21 300 | - | - | - | - | - | - | - |

EC108 Kouga - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective | Goal | Goal Code | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | | |
|--|------|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|----------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 | |
| R thousand | | | | | | | | | | | | | |
| Spatial & environment related | | | | 22 238 | 24 512 | 23 800 | 24 841 | 25 119 | 25 119 | 38 332 | 40 402 | 42 583 | |
| Infrastructure and basic services | | | | 229 492 | 287 428 | 317 699 | 337 730 | 337 660 | 337 660 | 352 046 | 371 057 | 391 094 | |
| Socio-economic development | | | | 2 682 | 2 195 | 3 953 | 9 410 | 4 282 | 4 282 | 10 077 | 10 621 | 11 195 | |
| Governance and public participation | | | | 0 | (40) | 52 | 50 053 | 50 119 | 50 119 | 99 | 105 | 110 | |
| Financial viability and management | | | | 134 021 | 151 757 | 174 244 | 201 411 | 209 191 | 209 191 | 217 160 | 228 886 | 241 246 | |
| Institutional transformation | | | | 477 | 263 | 1 276 | 848 | 848 | 848 | 1 350 | 1 423 | 1 500 | |
| Allocations to other priorities | | | 2 | | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | | | | 1 | 388 910 | 466 115 | 521 023 | 624 292 | 627 220 | 627 220 | 619 064 | 652 493 | 687 728 |

EC108 Kouga - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective | Goal | Goal Code | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | | |
|-------------------------------------|------|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|----------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 | |
| R thousand | | | | | | | | | | | | | |
| Spatial & environment related | | | | 36 304 | 34 596 | 38 968 | 47 020 | 47 353 | 47 353 | 51 309 | 54 080 | 57 000 | |
| Infrastructure and basic services | | | | 235 628 | 345 591 | 366 235 | 408 071 | 413 125 | 413 125 | 461 408 | 486 324 | 512 586 | |
| Socio-economic development | | | | 46 485 | 40 868 | 44 371 | 42 991 | 38 757 | 38 757 | 43 489 | 45 838 | 48 313 | |
| Governance and public participation | | | | 46 315 | 42 082 | 45 981 | 45 924 | 45 948 | 45 948 | 51 673 | 54 463 | 57 404 | |
| Financial viability and management | | | | 118 984 | 85 447 | 61 216 | 94 245 | 95 303 | 95 303 | 82 347 | 86 793 | 91 480 | |
| Institutional transformation | | | | 5 218 | 5 092 | 5 262 | 6 213 | 6 331 | 6 331 | 6 309 | 6 650 | 7 009 | |
| Allocations to other priorities | | | | | | | | | | | | | |
| Total Expenditure | | | | 1 | 488 934 | 553 676 | 562 033 | 644 463 | 646 817 | 646 817 | 696 535 | 734 148 | 773 792 |

EC108 Kouga - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective | Goal | Goal Code | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|-------------------------------------|------|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Spatial & environment related | | A | | 310 | | | 329 | 329 | 329 | 1 091 | 1 150 | 1 212 |
| Infrastructure and basic services | | B | | 28 631 | 22 473 | 17 405 | 58 358 | 59 733 | 59 733 | 29 143 | 30 717 | 32 376 |
| Socio-economic development | | C | | | | 263 | 5 127 | 6 492 | 6 492 | 6 051 | 6 378 | 6 722 |
| Governance and public participation | | D | | | | | 18 000 | 18 000 | 18 000 | | | |
| Financial viability and management | | E | | 468 | 1 401 | 11 566 | 213 | 213 | 213 | | | |
| Institutional transformation | | F | | | | | | | | | | |
| | | G | | | | | | | | | | |
| | | H | | | | | | | | | | |
| | | I | | | | | | | | | | |
| | | J | | | | | | | | | | |
| | | K | | | | | | | | | | |
| | | L | | | | | | | | | | |
| | | M | | | | | | | | | | |
| | | N | | | | | | | | | | |
| | | O | | | | | | | | | | |
| | | P | | | | | | | | | | |
| Allocations to other priorities | | | 3 | | | | | | | | | |
| Total Capital Expenditure | | | 1 | 29 409 | 23 874 | 29 233 | 82 026 | 84 766 | 84 766 | 36 285 | 38 245 | 40 310 |

EC108 Kouga - Supporting Table SA8 Performance indicators and benchmarks

| Description of financial indicator | Basis of calculation | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Borrowing Management | | | | | | | | | | | |
| Credit Rating | | | | | | | | | | | |
| Capital Charges to Operating Expenditure | Interest & Principal Paid /Operating Expenditure | 5.2% | 3.5% | 4.3% | 1.6% | 1.5% | 1.5% | 0.0% | 2.6% | 2.6% | 2.6% |
| Capital Charges to Own Revenue | Finance charges & Repayment of borrowing /Own Revenue | 7.8% | 4.8% | 5.7% | 1.9% | 1.7% | 1.7% | 0.0% | 3.5% | 3.5% | 3.5% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure excl. transfers and grants and contributions | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Safety of Capital | | | | | | | | | | | |
| Gearing | Long Term Borrowing/ Funds & Reserves | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Liquidity | | | | | | | | | | | |
| Current Ratio | Current assets/current liabilities | 0.5 | 1.5 | 1.5 | 1.4 | 1.3 | 1.3 | - | 1.3 | 1.3 | 1.3 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 0.5 | 1.5 | 1.5 | 1.4 | 1.3 | 1.3 | - | 1.3 | 1.3 | 1.3 |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | - | 0.1 | 0.1 | 0.1 |
| Revenue Management | | | | | | | | | | | |
| Annual Debtors Collection Rate (Payment Level %) | Last 12 Mths Receipts/Last 12 Mths Billing | | 114.0% | 93.4% | 97.5% | 97.5% | 97.1% | 97.1% | 0.0% | 89.3% | 89.3% |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) | | 113.9% | 93.3% | 97.5% | 97.5% | 97.1% | 97.1% | 0.0% | 89.3% | 89.3% | 89.3% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 18.5% | 52.0% | 48.5% | 43.4% | 43.9% | 43.9% | 0.0% | 45.1% | 43.4% | 41.8% |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old | | | | | | | | | | |
| Creditors Management | | | | | | | | | | | |
| Creditors System Efficiency | % of Creditors Paid Within Terms (within 'MFMA' s 65(e)) | | | | | | | | | | |
| Creditors to Cash and Investments | | -1092.6% | 414.1% | 385.2% | 195752.2% | 17354.5% | 17354.5% | 0.0% | -2416609.5% | -1164772.8% | -748367.1% |
| Other Indicators | | | | | | | | | | | |
| Electricity Distribution Losses (2) | Total Volume Losses (kW) | | | | | | | | | | |
| | Total Cost of Losses (Rand '000) | | | | | | | | | | |
| | % Volume (units purchased and generated less units sold)/units purchased and generated | | | | | | | | | | |
| Water Distribution Losses (2) | Total Volume Losses (kℓ) | | | | | | | | | | |
| | Total Cost of Losses (Rand '000) | | | | | | | | | | |
| | % Volume (units purchased and generated less units sold)/units purchased and generated | | | | | | | | | | |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 47.5% | 39.0% | 37.1% | 30.8% | 30.7% | 30.7% | 0.0% | 32.8% | 32.8% | 32.8% |
| Remuneration | Total remuneration/(Total Revenue - capital revenue) | 0.0% | 0.0% | 0.0% | 32.5% | 32.4% | 32.4% | | 34.5% | 34.5% | 34.5% |
| Repairs & Maintenance | R&M/(Total Revenue excluding capital revenue) | 4.2% | 3.3% | 3.7% | 6.6% | 6.5% | 6.5% | | 7.0% | 7.0% | 7.0% |
| Finance charges & Depreciation | FC&D/(Total Revenue - capital revenue) | 24.3% | 20.4% | 19.1% | 13.0% | 12.9% | 12.9% | 0.0% | 15.9% | 15.9% | 15.9% |
| IDP regulation financial viability indicators | | | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | 148.6 | 59.9 | 64.0 | 72.2 | 72.2 | 72.2 | - | 61.9 | 61.9 | 65.3 |
| ii. O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 23.4% | 65.1% | 63.5% | 56.8% | 56.9% | 56.9% | 0.0% | 56.1% | 54.0% | 52.0% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed operational expenditure | (0.3) | 0.8 | 0.8 | 0.0 | 0.0 | 0.0 | - | (0.0) | (0.0) | (0.0) |

EC108 Kouga - Supporting Table SA11 Property rates summary

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Valuation: | 1 | | | | | | | | | |
| Date of valuation: | | | | | | | | | | |
| Financial year valuation used | | 2008 | 2008 | 2008 | | | | | | |
| Municipal by-laws s6 in place? (Y/N) | 2 | Y | Y | Y | | | | | | |
| Municipal/assistant valuer appointed? (Y/N) | | N | N | N | | | | | | |
| Municipal partnership s38 used? (Y/N) | | N | N | N | | | | | | |
| No. of assistant valuers (FTE) | 3 | - | - | - | | | | | | |
| No. of data collectors (FTE) | 3 | 6 | 6 | 6 | | | | | | |
| No. of internal valuers (FTE) | 3 | - | - | - | | | | | | |
| No. of external valuers (FTE) | 3 | 3 | 3 | 3 | | | | | | |
| No. of additional valuers (FTE) | 4 | - | - | - | | | | | | |
| Valuation appeal board established? (Y/N) | | Y | Y | Y | | | | | | |
| Implementation time of new valuation roll (mths) | | 36 | 24 | 12 | | | | | | |
| No. of properties | 5 | 33 519 | 34 647 | 35 513 | | | | | | |
| No. of sectional title values | 5 | 1 123 | 871 | 1 104 | | | | | | |
| No. of unreasonably difficult properties s7(2) | | - | - | - | | | | | | |
| No. of supplementary valuations | | 3 | 3 | 3 | | | | | | |
| No. of valuation roll amendments | | 3 | 3 | 3 | | | | | | |
| No. of objections by rate payers | | 32 | 149 | 52 | | | | | | |
| No. of appeals by rate payers | | 17 | 96 | 49 | | | | | | |
| No. of successful objections | 8 | 7 | 42 | 12 | | | | | | |
| No. of successful objections > 10% | 8 | 3 | 1 | 2 | | | | | | |
| Supplementary valuation | | ? | | | | | | | | |
| Public service infrastructure value (Rm) | 5 | 38 286 200 | | | | | | | | |
| Municipality owned property value (Rm) | | 1 287 851 150 | | | | | | | | |
| Valuation reductions: | | | | | | | | | | |
| Valuation reductions-public infrastructure (Rm) | | 90 622 | 11 109 | 14 939 | | | | | | |
| Valuation reductions-nature reserves/park (Rm) | | - | - | - | | | | | | |
| Valuation reductions-mineral rights (Rm) | | - | - | - | | | | | | |
| Valuation reductions-R15,000 threshold (Rm) | | 1 428 617 | - | - | | | | | | |
| Valuation reductions-public worship (Rm) | | 688 863 | 1 386 973 | 1 605 783 | | | | | | |
| Valuation reductions-other (Rm) | | - | - | - | | | | | | |
| Total valuation reductions: | | 2 | 1 | 2 | | | | | | |
| Total value used for rating (Rm) | 5 | 400 824 801 | 336 610 520 | 33 659 149 980 | | | | | | |
| Total land value (Rm) | 5 | - | - | - | | | | | | |
| Total value of improvements (Rm) | 5 | - | - | - | | | | | | |
| Total market value (Rm) | 5 | 400 824 801 | 336 610 520 | 33 659 149 980 | | | | | | |
| Rating: | | | | | | | | | | |
| Residential rate used to determine rate for other categories? (Y/N) | | Y | Y | Y | | | | | | |
| Differential rates used? (Y/N) | 5 | Y | Y | Y | | | | | | |
| Limit on annual rate increase (s20)? (Y/N) | | | | | | | | | | |
| Special rating area used? (Y/N) | | | | | | | | | | |
| Phasing-in properties s21 (number) | | 5191 | 5191 | | | | | | | |
| Rates policy accompanying budget? (Y/N) | | Y | | | | | | | | |
| Fixed amount minimum value (R'000) | | | | | | | | | | |
| Non-residential prescribed ratio s19? (%) | | | | | | | | | | |
| Rate revenue: | | | | | | | | | | |
| Rate revenue budget (R '000) | 6 | 0.00370 | 0.00400 | 0.00424 | | | | | | |
| Rate revenue expected to collect (R'000) | 6 | | | | | | | | | |
| Expected cash collection rate (%) | | | | | | | | | | |
| Special rating areas (R'000) | 7 | | | | | | | | | |
| Rebates, exemptions - indigent (R'000) | | - | - | - | | | | | | |
| Rebates, exemptions - pensioners (R'000) | | - | - | - | | | | | | |
| Rebates, exemptions - bona fide farm. (R'000) | | - | - | - | | | | | | |
| Rebates, exemptions - other (R'000) | | - | - | - | | | | | | |
| Phase-in reductions/discounts (R'000) | | 3 688 989.86 | | | | | | | | |
| Total rebates, exemptns, reductns, discs (R'000) | | 3 689 | - | - | | | | | | |

EC108 Kouga - Supporting Table SA13b Service Tariffs by category - explanatory

| Description | Ref | Provide description of tariff structure where appropriate | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|--|---------|---------|---------|----------------------|---|------------------------|------------------------|
| | | | | | | | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Exemptions, reductions and rebates (Rands) <i>[Insert lines as applicable]</i> | | | | | | | | | |
| Water tariffs <i>[Insert blocks as applicable]</i> | | (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) | | | | | | | |
| Waste water tariffs <i>[Insert blocks as applicable]</i> | | (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) | | | | | | | |
| Electricity tariffs <i>[Insert blocks as applicable]</i> | | (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) | | | | | | | |

EC108 Kouga - Supporting Table SA14 Household bills

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 % incr. | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Rand/cent | | | | | | | | | | | |
| Monthly Account for Household - 'Middle Income Range' | 1 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 2 534.50 | 2 740.00 | 2 901.66 | 3 279.10 | 3 279.10 | 3 279.10 | | 3 960.67 | | |
| Electricity: Basic levy | | 109.00 | 109.00 | 126.32 | 135.96 | 135.96 | 135.96 | | 146.49 | | |
| Electricity: Consumption | | 669.00 | 898.50 | 1 017.50 | 1 100.44 | 1 100.44 | 1 100.44 | | 1 167.54 | | |
| Water: Basic levy | | 48.54 | 52.63 | 57.89 | 65.79 | 65.79 | 65.79 | | 70.18 | | |
| Water: Consumption | | 138.16 | 158.15 | 173.97 | 196.58 | 196.58 | 196.58 | | 212.31 | | |
| Sanitation | | 146.00 | 157.93 | 172.89 | 298.38 | 298.38 | 298.38 | | 325.71 | | |
| Refuse removal | | 82.46 | 89.47 | 94.74 | 120.96 | 120.96 | 120.96 | | 128.21 | | |
| Other | | 25.44 | 26.32 | 26.32 | 29.82 | 29.82 | 29.82 | | 31.58 | | |
| sub-total | | 3 753.10 | 4 232.00 | 4 571.29 | 5 227.03 | 5 227.03 | 5 227.03 | 15.6% | 6 042.69 | - | - |
| VAT on Services | | | | | | | | | | | |
| Total large household bill: | | 3 753.10 | 4 232.00 | 4 571.29 | 5 227.03 | 5 227.03 | 5 227.03 | 15.6% | 6 042.69 | - | - |
| % increase/-decrease | | | 12.8% | 8.0% | 14.3% | - | - | 15.6% | (100.0%) | - | - |
| Monthly Account for Household - 'Affordable Range' | 2 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 1 794.50 | 1 940.00 | 2 054.46 | 2 321.70 | 2 321.70 | 2 321.70 | | 2 804.27 | | |
| Electricity: Basic levy | | 109.00 | 109.00 | 126.32 | 135.96 | 135.96 | 135.96 | | 146.49 | | |
| Electricity: Consumption | | 334.50 | 369.50 | 417.50 | 451.32 | 451.32 | 451.32 | | 476.32 | | |
| Water: Basic levy | | 48.54 | 52.63 | 57.89 | 65.79 | 65.79 | 65.79 | | 70.18 | | |
| Water: Consumption | | 111.11 | 126.75 | 139.43 | 157.55 | 157.55 | 157.55 | | 170.16 | | |
| Sanitation | | 146.00 | 157.93 | 146.12 | 225.81 | 225.81 | 225.81 | | 248.79 | | |
| Refuse removal | | 82.46 | 89.47 | 94.74 | 120.96 | 120.96 | 120.96 | | 128.21 | | |
| Other | | 25.44 | 26.32 | 26.32 | 29.82 | 29.82 | 29.82 | | 31.58 | | |
| sub-total | | 2 651.55 | 2 871.60 | 3 062.78 | 3 508.91 | 3 508.91 | 3 508.91 | 16.2% | 4 076.00 | - | - |
| VAT on Services | | | | | | | | | | | |
| Total small household bill: | | 2 651.55 | 2 871.60 | 3 062.78 | 3 508.91 | 3 508.91 | 3 508.91 | 16.2% | 4 076.00 | - | - |
| % increase/-decrease | | | 8.3% | 6.7% | 14.6% | - | - | 16.2% | (100.0%) | - | - |
| Monthly Account for Household - 'Indigent' Household receiving free basic services | 3 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 740.00 | 800.00 | 847.20 | 957.40 | 957.40 | 957.40 | #NAME? | 1 156.40 | | |
| Electricity: Basic levy | | | | | | | | | | | |
| Electricity: Consumption | | 200.70 | 201.00 | 264.00 | 285.00 | 285.00 | 285.00 | #NAME? | 300.00 | | |
| Water: Basic levy | | | | | | | | | | | |
| Water: Consumption | | 60.62 | 69.16 | 86.73 | 98.00 | 98.00 | 98.00 | #NAME? | 105.84 | | |
| Sanitation | | 63.70 | 68.80 | 74.97 | 84.67 | 84.67 | 84.67 | #NAME? | 89.77 | | |
| Refuse removal | | | | | | | | | | | |
| Other | | | | | | | | | | | |
| sub-total | | 1 065.02 | 1 138.96 | 1 272.90 | 1 425.07 | 1 425.07 | 1 425.07 | 15.9% | 1 652.01 | - | - |
| VAT on Services | | | | | | | | | | | |
| Total small household bill: | | 1 065.02 | 1 138.96 | 1 272.90 | 1 425.07 | 1 425.07 | 1 425.07 | 15.9% | 1 652.01 | - | - |
| % increase/-decrease | | | 6.9% | 11.8% | 12.0% | - | - | 15.9% | (100.0%) | - | - |

EC108 Kouga - Supporting Table SA15 Investment particulars by type

| Investment type | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| R thousand | | | | | | | | | | |
| Parent municipality | | | | | | | | | | |
| Securities - National Government | | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | | |
| Deposits - Bank | | 14 226 | 17 401 | 18 540 | 19 653 | 20 832 | 20 832 | 22 082 | 23 407 | 24 811 |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | | |
| Municipal Bonds | | | | | | | | | | |
| Municipality sub-total | 1 | 14 226 | 17 401 | 18 540 | 19 653 | 20 832 | 20 832 | 22 082 | 23 407 | 24 811 |
| Entities | | | | | | | | | | |
| Securities - National Government | | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | | |
| Deposits - Bank | | | | | | | | | | |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | | |
| Entities sub-total | | - | - | - | - | - | - | - | - | - |
| Consolidated total: | | 14 226 | 17 401 | 18 540 | 19 653 | 20 832 | 20 832 | 22 082 | 23 407 | 24 811 |

EC108 Kouga - Supporting Table SA16 Investment particulars by maturity

| Investments by Maturity Name of institution & investment ID | Ref | Period of Investment Yrs/Months | Type of Investment | Capital Guarantee (Yes/ No) | Variable or Fixed interest rate | Interest Rate 3. | Commission Paid (Rands) | Commission Recipient | Expiry date of investment |
|--|-----|------------------------------------|--------------------|--------------------------------|------------------------------------|---------------------|----------------------------|----------------------|------------------------------|
| Parent municipality | 1 | | | | | | | | |
| Municipality sub-total | | | | | | | | | |
| Entities | 1 | | | | | | | | |
| Entities sub-total | | | | | | | | | |
| TOTAL INVESTMENTS AND INTEREST | 1 | | | | | | | | |

EC108 Kouga - Supporting Table SA18 Transfers and grant receipts

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | 37 570 | 42 497 | 55 624 | 64 351 | 64 548 | 64 548 | 74 425 | 90 301 | 100 082 |
| Local Government Equitable Share | | 34 882 | 38 073 | 47 299 | 54 165 | 54 165 | 54 165 | 66 129 | 81 630 | 91 004 |
| Finance Management | | 1 200 | 1 450 | 1 500 | 1 550 | 1 550 | 1 550 | 1 600 | 1 650 | 1 700 |
| Municipal Systems Improvement | | 750 | 502 | 800 | 890 | 890 | 890 | 934 | 967 | 1 018 |
| EPWP Incentive | | | 1 322 | 1 616 | 1 330 | 1 330 | 1 330 | 1 285 | 1 354 | 1 428 |
| Disaster Recovery Grant | | | | 3 014 | | 5 197 | 5 197 | 2 985 | 3 146 | 3 316 |
| MIG - Admin | | 737 | 1 150 | 1 395 | 1 416 | 1 416 | 1 416 | 1 492 | 1 553 | 1 616 |
| Neighbourhood Development Partnership Grant | | | | | 5 000 | - | - | | | |
| Provincial Government: | | - | 1 038 | 2 813 | 2 862 | 2 862 | 2 862 | 3 364 | 3 437 | 3 621 |
| Library | | | 228 | 2 083 | 2 014 | 2 014 | 2 014 | 2 014 | 2 014 | 2 121 |
| Skills Development Grant | | | 810 | 730 | 848 | 848 | 848 | 1 350 | 1 423 | 1 500 |
| Neighbourhood Development Partnership Grant | | | | | | | | | | |
| District Municipality: | | - | 1 683 | 1 631 | 1 733 | 1 733 | 1 733 | 4 596 | 4 844 | 5 106 |
| IDP Cacadu | | | 1 683 | 1 631 | 50 | 50 | 50 | | | |
| Environment Health | | | | | 1 683 | 1 683 | 1 683 | 4 596 | 4 844 | 5 106 |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | | | |
| Total Operating Transfers and Grants | 5 | 37 570 | 45 217 | 60 068 | 68 946 | 69 143 | 69 143 | 82 385 | 98 582 | 108 809 |
| Capital Transfers and Grants | | | | | | | | | | |
| National Government: | | 14 011 | 28 352 | 30 556 | 31 111 | 33 851 | 33 851 | 31 340 | 39 514 | 40 709 |
| Municipal Infrastructure Grant (MIG) | | 14 011 | 21 852 | 26 507 | 26 911 | 26 911 | 26 911 | 28 340 | 29 514 | 30 709 |
| Intergrated National Electrification Programme | | | 6 500 | 4 049 | 4 200 | 6 940 | 6 940 | 3 000 | 10 000 | 10 000 |
| Provincial Government: | | - | - | - | - | - | - | - | - | - |
| Other capital transfers/grants [insert description] | | | | | | | | | | |
| District Municipality: | | - | - | - | - | - | - | - | - | - |
| IDP Cacadu | | | | | | | | | | |
| Other grant providers: | | - | - | - | - | - | - | 2 000 | - | - |
| INEP Rollover | | | | | | | | 2 000 | | |
| Total Capital Transfers and Grants | 5 | 14 011 | 28 352 | 30 556 | 31 111 | 33 851 | 33 851 | 33 340 | 39 514 | 40 709 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | | 51 580 | 73 569 | 90 624 | 100 057 | 102 994 | 102 994 | 115 725 | 138 096 | 149 517 |

EC108 Kouga - Supporting Table SA19 Expenditure on transfers and grant programme

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| EXPENDITURE: | 1 | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 37 570 | 42 002 | 53 674 | 66 780 | 64 548 | 64 548 | 74 425 | 90 301 | 100 082 |
| Local Government Equitable Share | | 34 882 | 38 073 | 46 483 | 54 165 | 54 165 | 54 165 | 66 129 | 81 630 | 91 004 |
| Finance Management | | 1 200 | 1 450 | 1 500 | 1 550 | 1 550 | 1 550 | 1 600 | 1 650 | 1 700 |
| Municipal Systems Improvement | | 750 | 6 | 387 | 890 | 890 | 890 | 934 | 967 | 1 018 |
| EPWP Incentive | | | 1 322 | 1 616 | 1 330 | 1 330 | 1 330 | 1 285 | 1 354 | 1 428 |
| Disaster Recovery Grant | | | | 2 293 | 2 429 | 5 197 | 5 197 | 2 985 | 3 146 | 3 316 |
| MIG - Admin | | 737 | 1 150 | 1 395 | 1 416 | 1 416 | 1 416 | 1 492 | 1 553 | 1 616 |
| Neighbourhood Development Partnership Grant | | | | | 5 000 | - | - | | | |
| Provincial Government: | | - | 1 038 | 2 813 | 2 862 | 2 862 | 2 862 | 8 826 | 9 303 | 9 805 |
| Library | | | 228 | 2 083 | 2 014 | 2 014 | 2 014 | 7 476 | 7 880 | 8 305 |
| Skills Development Grant | | | 810 | 730 | 848 | 848 | 848 | 1 350 | 1 423 | 1 500 |
| Neighbourhood Development Partnership Grant | | | | | | | | | | |
| District Municipality: | | - | 1 683 | 1 631 | 1 733 | 1 733 | 1 733 | 4 596 | 4 844 | 5 106 |
| IDP Cacadu | | | 1 683 | 1 631 | 50 | 50 | 50 | | | |
| Environment Health | | | | | 1 683 | 1 683 | 1 683 | 4 596 | 4 844 | 5 106 |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | | | |
| Total operating expenditure of Transfers and Grants: | | 37 570 | 44 722 | 58 117 | 71 375 | 69 143 | 69 143 | 87 847 | 104 448 | 114 993 |
| Capital expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 18 128 | 25 590 | 33 502 | 31 111 | 33 851 | 33 851 | 31 340 | 39 514 | 40 709 |
| Municipal Infrastructure Grant (MIG) | | 18 128 | 21 852 | 26 507 | 26 911 | 26 911 | 26 911 | 28 340 | 29 514 | 30 709 |
| Intergrated National Electrification Programme | | | 3 738 | 6 995 | 4 200 | 6 940 | 6 940 | 3 000 | 10 000 | 10 000 |
| Provincial Government: | | - | - | - | - | - | - | - | - | - |
| Other capital transfers/grants [insert description] | | | | | | | | | | |
| District Municipality: | | - | - | - | - | - | - | - | - | - |
| IDP Cacadu | | | | | | | | | | |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| INEP Rollover | | | | | | | | | | |
| Total capital expenditure of Transfers and Grants | | 18 128 | 25 590 | 33 502 | 31 111 | 33 851 | 33 851 | 31 340 | 39 514 | 40 709 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | | 55 698 | 70 311 | 91 620 | 102 486 | 102 994 | 102 994 | 119 187 | 143 962 | 155 702 |

EC108 Kouga - Supporting Table SA21 Transfers and grants made by the municipality

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Cash Transfers to other municipalities <i>Insert description</i> | 1 | | | | | | | | | | |
| Total Cash Transfers To Municipalities: | | - | - | - | - | - | - | - | - | - | - |
| Cash Transfers to Entities/Other External Mechanisms <i>Insert description</i> | 2 | | | | | | | | | | |
| Total Cash Transfers To Entities/Ems' | | - | - | - | - | - | - | - | - | - | - |
| Cash Transfers to other Organs of State <i>Insert description</i> | 3 | | | | | | | | | | |
| Total Cash Transfers To Other Organs Of State: | | - | - | - | - | - | - | - | - | - | - |
| Cash Transfers to Organisations <i>Insert description</i> | 4 | | | | | | | | | | |
| Total Cash Transfers To Organisations | | - | - | - | - | - | - | - | - | - | - |
| Cash Transfers to Groups of Individuals <i>Insert description</i> | 5 | | | | | | | | | | |
| Total Cash Transfers To Groups Of Individuals: | | - | - | - | - | - | - | - | - | - | - |
| TOTAL CASH TRANSFERS AND GRANTS | 6 | - | - | - | - | - | - | - | - | - | - |
| Non-Cash Transfers to other municipalities <i>Insert description</i> | 1 | | | | | | | | | | |
| Total Non-Cash Transfers To Municipalities: | | - | - | - | - | - | - | - | - | - | - |
| Non-Cash Transfers to Entities/Other External Mechanisms <i>Insert description</i> | 2 | | | | | | | | | | |
| Total Non-Cash Transfers To Entities/Ems' | | - | - | - | - | - | - | - | - | - | - |
| Non-Cash Transfers to other Organs of State <i>Insert description</i> | 3 | | | | | | | | | | |
| Total Non-Cash Transfers To Other Organs Of State: | | - | - | - | - | - | - | - | - | - | - |
| Non-Cash Grants to Organisations <i>Insert description</i> | 4 | | | | | | | | | | |
| Total Non-Cash Grants To Organisations | | - | - | - | - | - | - | - | - | - | - |
| Groups of Individuals <i>Insert description</i> | 5 | 14 420 | 18 054 | 21 300 | | | | | | | |
| Total Non-Cash Grants To Groups Of Individuals: | | 14 420 | 18 054 | 21 300 | - | - | - | - | - | - | - |
| TOTAL NON-CASH TRANSFERS AND GRANTS | | 14 420 | 18 054 | 21 300 | - | - | - | - | - | - | - |
| TOTAL TRANSFERS AND GRANTS | 6 | 14 420 | 18 054 | 21 300 | - | - | - | - | - | - | - |

EC108 Kouga - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| R thousand | | A | B | C | D | E | F | G | H | I |
| Councillors (Political Office Bearers plus Other) | 1 | | | | | | | | | |
| Basic Salaries and Wages | | | | | 6 291 | 6 291 | 6 291 | 6 219 | 6 555 | 6 909 |
| Pension and UIF Contributions | | | | | 6 | 6 | 6 | 7 | 7 | 7 |
| Medical Aid Contributions | | | | | 1 685 | 1 685 | 1 685 | 1 882 | 1 983 | 2 091 |
| Motor Vehicle Allowance | | | | | - | - | - | - | - | - |
| Cellphone Allowance | | | | | - | - | - | - | - | - |
| Housing Allowances | | | | | - | - | - | - | - | - |
| Other benefits and allowances | | | | | 2 811 | 2 825 | 2 825 | 2 804 | 2 955 | 3 114 |
| Sub Total - Councillors | | - | - | - | 10 794 | 10 808 | 10 808 | 10 911 | 11 501 | 12 122 |
| % increase | 4 | - | - | - | - | 0.1% | - | 1.0% | 5.4% | 5.4% |
| Senior Managers of the Municipality | 2 | | | | | | | | | |
| Basic Salaries and Wages | | | | | 4 501 | 4 501 | 4 501 | 5 295 | 5 581 | 5 882 |
| Pension and UIF Contributions | | | | | 140 | 140 | 140 | 138 | 145 | 153 |
| Medical Aid Contributions | | | | | 27 | 27 | 27 | 25 | 26 | 28 |
| Overtime | | | | | - | - | - | - | - | - |
| Performance Bonus | | | | | - | - | - | - | - | - |
| Motor Vehicle Allowance | 3 | | | | - | - | - | - | - | - |
| Cellphone Allowance | 3 | | | | - | - | - | - | - | - |
| Housing Allowances | 3 | | | | 5 | 5 | 5 | 4 | 5 | 5 |
| Other benefits and allowances | 3 | | | | 398 | 398 | 398 | 469 | 494 | 520 |
| Payments in lieu of leave | | | | | - | - | - | - | - | - |
| Long service awards | | | | | - | - | - | - | - | - |
| Post-retirement benefit obligations | 6 | | | | - | - | - | - | - | - |
| Sub Total - Senior Managers of Municipality | | - | - | - | 5 071 | 5 071 | 5 071 | 5 930 | 6 250 | 6 588 |
| % increase | 4 | - | - | - | - | - | - | 16.9% | 5.4% | 5.4% |
| Other Municipal Staff | | | | | | | | | | |
| Basic Salaries and Wages | | | | | 117 825 | 117 215 | 117 215 | 123 247 | 129 903 | 136 918 |
| Pension and UIF Contributions | | | | | 21 359 | 21 359 | 21 359 | 22 222 | 23 422 | 24 687 |
| Medical Aid Contributions | | | | | 9 619 | 9 619 | 9 619 | 8 543 | 9 004 | 9 490 |
| Overtime | | | | | 8 048 | 8 181 | 8 181 | 9 310 | 9 813 | 10 343 |
| Performance Bonus | | | | | - | - | - | - | - | - |
| Motor Vehicle Allowance | 3 | | | | - | - | - | - | - | - |
| Cellphone Allowance | 3 | | | | - | - | - | - | - | - |
| Housing Allowances | 3 | | | | 488 | 488 | 488 | 485 | 512 | 539 |
| Other benefits and allowances | 3 | | | | 28 999 | 29 635 | 29 635 | 32 190 | 33 928 | 35 760 |
| Payments in lieu of leave | | | | | - | - | - | - | - | - |
| Long service awards | | | | | 631 | 750 | 750 | 447 | 471 | 497 |
| Post-retirement benefit obligations | 6 | | | | - | - | - | - | - | - |
| Sub Total - Other Municipal Staff | | - | - | - | 186 969 | 187 246 | 187 246 | 196 445 | 207 053 | 218 234 |
| % increase | 4 | - | - | - | - | 0.1% | - | 4.9% | 5.4% | 5.4% |
| Total Parent Municipality | | - | - | - | 202 834 | 203 125 | 203 125 | 213 287 | 224 804 | 236 944 |
| | | | | | | 0.1% | | 5.0% | 5.4% | 5.4% |
| Board Members of Entities | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Board Fees | | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Board Members of Entities | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | - | - | - | - | - | - | - | - | - |
| Senior Managers of Entities | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Senior Managers of Entities | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | - | - | - | - | - | - | - | - | - |
| Other Staff of Entities | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Other Staff of Entities | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | - | - | - | - | - | - | - | - | - |
| Total Municipal Entities | | - | - | - | - | - | - | - | - | - |
| TOTAL SALARY, ALLOWANCES & BENEFITS | | - | - | - | 202 834 | 203 125 | 203 125 | 213 287 | 224 804 | 236 944 |
| % increase | 4 | - | - | - | - | 0.1% | - | 5.0% | 5.4% | 5.4% |
| TOTAL MANAGERS AND STAFF | 5,7 | - | - | - | 192 040 | 192 317 | 192 317 | 202 375 | 213 304 | 224 822 |

EC108 Kouga - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description | Ref | Budget Year 2014/15 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|----------|---------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|-----------------|---------------|---------------|---------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | | | | | | |
| Property rates | | 126 852 | 5 638 | 3 524 | 2 114 | 99 | 85 | 56 | 28 | 14 | - | - | 2 537 | 140 947 | 148 558 | 156 580 |
| Property rates - penalties & collection charges | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Service charges - electricity revenue | | 25 201 | 19 437 | 10 177 | 18 752 | 16 939 | 17 305 | 18 422 | 18 823 | 17 221 | 18 309 | 18 309 | 18 309 | 217 206 | 228 935 | 241 297 |
| Service charges - water revenue | | 8 770 | 4 038 | 1 583 | 4 742 | 4 296 | 4 495 | 5 072 | 5 563 | 5 184 | 4 470 | 4 470 | 4 470 | 57 153 | 60 239 | 63 492 |
| Service charges - sanitation revenue | | 5 402 | 1 619 | 2 447 | 2 526 | 2 455 | 2 517 | 2 701 | 2 963 | 2 805 | 2 596 | 2 596 | 2 596 | 33 225 | 35 019 | 36 910 |
| Service charges - refuse revenue | | 2 869 | 2 868 | 2 887 | 2 900 | 2 836 | 2 901 | 2 894 | 2 899 | 2 900 | 2 892 | 2 892 | 2 892 | 34 630 | 36 500 | 38 471 |
| Service charges - other | | 1 133 | 1 133 | 1 133 | 1 133 | 1 133 | 1 133 | 1 133 | 1 133 | 1 133 | 1 133 | 1 133 | 1 133 | 13 602 | 14 336 | 15 110 |
| Rental of facilities and equipment | | 158 | 50 | 50 | 55 | 59 | 60 | 61 | 55 | 51 | 61 | 61 | 61 | 781 | 823 | 868 |
| Interest earned - external investments | | 5 | - | - | 193 | - | 110 | 59 | 53 | 124 | 114 | 114 | 114 | 886 | 934 | 985 |
| Interest earned - outstanding debtors | | 374 | 375 | 333 | 487 | 491 | - | 466 | 468 | 430 | 485 | 485 | 420 | 4 815 | 5 075 | 5 349 |
| Dividends received | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines | | 1 504 | 1 470 | - | - | 747 | - | 193 | 718 | - | 1 506 | 1 506 | 452 | 8 094 | 8 531 | 8 992 |
| Licences and permits | | 1 024 | 837 | 497 | 966 | 699 | 1 007 | 830 | 432 | 948 | - | - | 8 | 7 249 | 7 640 | 8 053 |
| Agency services | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers recognised - operational | | 349 | - | 372 | 21 298 | 368 | 362 | - | 14 567 | 33 | 15 838 | 15 838 | 18 823 | 87 847 | 92 591 | 97 590 |
| Other revenue | | 2 595 | 1 150 | 448 | 2 218 | 1 011 | 1 059 | 1 218 | 1 863 | 1 178 | 959 | 959 | (2 026) | 12 630 | 13 312 | 14 031 |
| Gains on disposal of PPE | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contribution) | | 176 236 | 38 615 | 23 451 | 57 385 | 31 134 | 31 035 | 33 106 | 49 566 | 32 022 | 48 363 | 48 363 | 49 789 | 619 064 | 652 493 | 687 728 |
| Expenditure By Type | | | | | | | | | | | | | | | | |
| Employee related costs | | 15 675 | 15 399 | 15 805 | 16 060 | 25 500 | 16 152 | 17 454 | 16 505 | 16 019 | 15 935 | 15 935 | 16 335 | 202 775 | 213 725 | 225 266 |
| Remuneration of councillors | | 859 | 859 | 840 | 816 | 820 | 858 | 864 | 1 338 | 915 | 915 | 915 | 915 | 10 911 | 11 501 | 12 122 |
| Debt impairment | | 4 140 | 4 140 | 4 140 | 4 140 | 4 140 | 4 140 | 4 140 | 4 140 | 4 140 | 4 140 | 4 140 | 4 140 | 49 683 | 52 366 | 55 194 |
| Depreciation & asset impairment | | 6 696 | 6 696 | 6 696 | 6 696 | 6 696 | 6 696 | 6 696 | 6 696 | 6 696 | 6 696 | 6 696 | 6 696 | 80 358 | 84 697 | 89 271 |
| Finance charges | | - | 562 | 562 | 562 | 562 | 1 096 | 562 | 10 830 | 1 094 | 834 | 834 | 834 | 18 333 | 19 323 | 20 367 |
| Bulk purchases | | 25 477 | 27 462 | 2 354 | 37 813 | 1 557 | 18 004 | 36 398 | 1 933 | 33 376 | 2 112 | 2 112 | 2 112 | 190 711 | 201 009 | 211 863 |
| Other materials | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contracted services | | - | 760 | 5 239 | 1 803 | - | 1 426 | 1 377 | 1 392 | 1 341 | 1 481 | - | (3 559) | 11 260 | 11 868 | 12 509 |
| Transfers and grants | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other expenditure | | 21 933 | 7 483 | 8 425 | 11 200 | 6 258 | 10 072 | 10 804 | 9 568 | 8 892 | 10 797 | 10 797 | 16 272 | 132 503 | 139 658 | 147 200 |
| Loss on disposal of PPE | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | 74 781 | 63 362 | 44 061 | 79 092 | 45 535 | 58 444 | 78 297 | 52 402 | 72 474 | 42 911 | 41 430 | 43 747 | 696 535 | 734 148 | 773 792 |
| Surplus/(Deficit) | | 101 456 | (24 746) | (20 610) | (21 707) | (14 401) | (27 409) | (45 191) | (2 836) | (40 452) | 5 451 | 6 932 | 6 042 | (77 471) | (81 655) | (86 064) |
| Transfers recognised - capital | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributions recognised - capital | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributed assets | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | | 101 456 | (24 746) | (20 610) | (21 707) | (14 401) | (27 409) | (45 191) | (2 836) | (40 452) | 5 451 | 6 932 | 6 042 | (77 471) | (81 655) | (86 064) |
| Taxation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 1 | 101 456 | (24 746) | (20 610) | (21 707) | (14 401) | (27 409) | (45 191) | (2 836) | (40 452) | 5 451 | 6 932 | 6 042 | (77 471) | (81 655) | (86 064) |

EC108 Kouga - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2014/15 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|----------|---------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-----------------|---------------|---------------|---------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 1 - Executive & Council | | 1 | - | - | 3 | - | - | - | - | - | - | - | - | 4 | 5 | 5 |
| Vote 2 - Financial Services | | 134 146 | 1 024 | 535 | 21 398 | 713 | 523 | 792 | 15 649 | 653 | 13 909 | 13 909 | 13 909 | 217 160 | 228 886 | 241 246 |
| Vote 3 - Administration, Monitoring & Evaluation | | 129 | 223 | 155 | 129 | 148 | 0 | 0 | 143 | 137 | 127 | 127 | 127 | 1 445 | 1 523 | 1 605 |
| Vote 4 - Led, Tourism & Creative Industries | | 15 | - | - | 35 | 0 | - | 0 | - | 11 | - | - | 0 | 62 | 65 | 69 |
| Vote 5 - Infrastructure, Planning & Development | | 38 163 | 24 331 | 14 126 | 27 129 | 22 946 | 23 469 | 25 379 | 26 916 | 24 750 | 28 760 | 28 760 | 28 760 | 313 489 | 330 417 | 348 260 |
| Vote 6 - Infrastructure, Planning & Development Continue | | 240 | 153 | 206 | 223 | 157 | 127 | 131 | 188 | 191 | 172 | 172 | 172 | 2 133 | 2 248 | 2 370 |
| Vote 7 - Social Services | | 4 604 | 3 504 | 2 151 | 6 655 | 3 494 | 4 309 | 4 078 | 5 049 | 3 512 | 3 519 | 3 519 | 3 519 | 47 915 | 50 502 | 53 229 |
| Vote 8 - Social Services Continue | | 7 069 | 2 865 | 2 966 | 3 475 | 3 328 | 2 402 | 2 711 | 3 162 | 2 875 | 2 001 | 2 001 | 2 001 | 36 856 | 38 847 | 40 944 |
| Vote 9 - [NAME OF VOTE 9] | | | | | | | | | | | | | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | | | | | | | | | | | | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | | | | | | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - |
| Total Revenue by Vote | | 184 367 | 32 101 | 20 139 | 59 048 | 30 787 | 30 831 | 33 091 | 51 106 | 32 129 | 48 488 | 48 488 | 48 489 | 619 064 | 652 493 | 687 728 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - Executive & Council | | 1 491 | 1 807 | 1 968 | 3 630 | - | 3 964 | 3 250 | 2 607 | 2 539 | 2 487 | 2 487 | 2 888 | 29 120 | 30 692 | 32 349 |
| Vote 2 - Financial Services | | 28 173 | 4 080 | 4 280 | 4 985 | 6 020 | 5 460 | 5 107 | 8 063 | 4 854 | 4 071 | 4 071 | 3 183 | 82 347 | 86 793 | 91 480 |
| Vote 3 - Administration, Monitoring & Evaluation | | 1 629 | 2 125 | 2 563 | 2 311 | 3 162 | 2 211 | 2 631 | 2 308 | 2 465 | 2 102 | 2 102 | 765 | 26 376 | 27 801 | 29 302 |
| Vote 4 - Led, Tourism & Creative Industries | | 646 | 1 037 | 773 | 796 | 1 052 | 1 185 | 814 | 748 | 891 | 850 | 850 | 383 | 10 027 | 10 569 | 11 140 |
| Vote 5 - Infrastructure, Planning & Development | | 39 277 | 44 654 | 17 252 | 58 852 | 21 211 | 33 282 | 57 144 | 19 587 | 52 093 | 19 606 | 19 606 | 19 010 | 401 573 | 423 257 | 446 113 |
| Vote 6 - Infrastructure, Planning & Development Continue | | 1 595 | 1 815 | 1 701 | 1 810 | 2 691 | 1 736 | 1 802 | 1 828 | 1 907 | 1 692 | 1 692 | 3 394 | 23 661 | 24 938 | 26 285 |
| Vote 7 - Social Services | | 3 409 | 3 867 | 4 202 | 3 945 | 5 595 | 3 965 | 4 860 | 4 929 | 4 152 | 4 503 | 4 503 | 5 385 | 53 314 | 56 193 | 59 228 |
| Vote 8 - Social Services Continue | | 4 689 | 5 286 | 5 395 | 5 626 | 8 292 | 5 844 | 5 646 | 6 372 | 5 318 | 5 545 | 5 545 | 6 560 | 70 118 | 73 905 | 77 895 |
| Vote 9 - [NAME OF VOTE 9] | | | | | | | | | | | | | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | | | | | | | | | | | | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | | | | | | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - |
| Total Expenditure by Vote | | 80 909 | 64 671 | 38 134 | 81 955 | 48 022 | 57 646 | 81 253 | 46 444 | 74 219 | 40 856 | 40 856 | 41 570 | 696 535 | 734 148 | 773 792 |
| Surplus/(Deficit) before assoc. | | 103 458 | (32 570) | (17 995) | (22 907) | (17 235) | (26 815) | (48 162) | 4 662 | (42 090) | 7 633 | 7 633 | 6 919 | (77 471) | (81 655) | (86 064) |
| Taxation | | | | | | | | | | | | | - | - | - | - |
| Attributable to minorities | | | | | | | | | | | | | - | - | - | - |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | | - | - | - | - |
| Surplus/(Deficit) | 1 | 103 458 | (32 570) | (17 995) | (22 907) | (17 235) | (26 815) | (48 162) | 4 662 | (42 090) | 7 633 | 7 633 | 6 919 | (77 471) | (81 655) | (86 064) |

EC108 Kouga - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

| Description | Ref | Budget Year 2014/15 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|----------|----------|----------|----------|----------|----------|----------|----------|--------|--------|--------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Revenue - Standard | | | | | | | | | | | | | | | | |
| Governance and administration | | 134 249 | 1 063 | 572 | 21 439 | 754 | 550 | 826 | 15 689 | 688 | 13 946 | 13 946 | 13 946 | 217 668 | 229 422 | 241 811 |
| Executive and council | | 1 | - | - | 3 | - | - | - | - | - | - | - | - | 4 | 5 | 5 |
| Budget and treasury office | | 134 146 | 1 024 | 535 | 21 398 | 713 | 523 | 792 | 15 649 | 653 | 13 909 | 13 909 | 13 909 | 217 160 | 228 886 | 241 246 |
| Corporate services | | 102 | 39 | 37 | 38 | 41 | 27 | 34 | 40 | 34 | 37 | 37 | 37 | 503 | 531 | 559 |
| Community and public safety | | 4 472 | 2 328 | (711) | 8 235 | 2 061 | 2 869 | 3 032 | 4 281 | 2 269 | 990 | 990 | 990 | 31 805 | 33 523 | 35 333 |
| Community and social services | | 2 330 | 407 | (1 834) | 5 490 | 422 | 1 941 | 1 410 | 2 878 | 302 | 250 | 250 | 250 | 14 096 | 14 857 | 15 660 |
| Sport and recreation | | - | - | - | - | 0 | - | 0 | - | - | - | - | - | 1 | 1 | 1 |
| Public safety | | 2 142 | 1 922 | 1 123 | 2 745 | 1 638 | 928 | 1 621 | 1 403 | 1 968 | 740 | 740 | 740 | 17 708 | 18 665 | 19 673 |
| Housing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 4 397 | 1 175 | 1 745 | 2 411 | 1 726 | 1 220 | 1 151 | 1 959 | 1 457 | 3 452 | 3 452 | 3 452 | 27 597 | 29 087 | 30 658 |
| Planning and development | | 70 | 62 | 88 | 1 287 | 61 | 50 | 48 | 305 | 330 | 2 317 | 2 317 | 2 317 | 9 252 | 9 752 | 10 279 |
| Road transport | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Environmental protection | | 4 326 | 1 113 | 1 658 | 1 124 | 1 665 | 1 170 | 1 103 | 1 654 | 1 126 | 1 135 | 1 135 | 1 135 | 18 344 | 19 335 | 20 379 |
| Trading services | | 42 041 | 28 243 | 17 189 | 28 903 | 26 547 | 27 157 | 29 138 | 30 257 | 28 003 | 28 171 | 28 171 | 28 171 | 341 994 | 360 462 | 379 927 |
| Electricity | | 25 036 | 19 728 | 10 288 | 18 752 | 16 976 | 17 260 | 18 490 | 18 851 | 17 132 | 18 231 | 18 231 | 18 231 | 217 206 | 228 935 | 241 297 |
| Water | | 8 770 | 4 038 | 1 583 | 4 742 | 4 296 | 4 495 | 5 072 | 5 563 | 5 184 | 4 470 | 4 470 | 4 470 | 57 153 | 60 239 | 63 492 |
| Waste water management | | 5 366 | 1 608 | 2 431 | 2 510 | 2 439 | 2 501 | 2 683 | 2 944 | 2 787 | 2 579 | 2 579 | 2 579 | 33 006 | 34 788 | 36 667 |
| Waste management | | 2 869 | 2 868 | 2 887 | 2 900 | 2 836 | 2 901 | 2 894 | 2 899 | 2 900 | 2 892 | 2 892 | 2 892 | 34 630 | 36 500 | 38 471 |
| Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue - Standard | | 185 159 | 32 809 | 18 795 | 60 988 | 31 088 | 31 796 | 34 147 | 52 186 | 32 417 | 46 559 | 46 559 | 46 559 | 619 064 | 652 493 | 687 728 |
| Expenditure - Standard | | | | | | | | | | | | | | | | |
| Governance and administration | | 32 183 | 8 471 | 9 087 | 11 377 | 10 016 | 12 084 | 11 489 | 13 508 | 10 319 | 9 078 | 9 078 | 7 366 | 144 056 | 151 835 | 160 034 |
| Executive and council | | 1 491 | 1 807 | 1 968 | 3 630 | - | 3 964 | 3 250 | 2 607 | 2 539 | 2 487 | 2 487 | 2 888 | 29 120 | 30 692 | 32 349 |
| Budget and treasury office | | 28 465 | 3 716 | 2 869 | 4 426 | 6 292 | 4 990 | 4 520 | 7 626 | 4 315 | 3 517 | 3 517 | 2 735 | 76 988 | 81 145 | 85 527 |
| Corporate services | | 2 227 | 2 948 | 4 250 | 3 321 | 3 724 | 3 130 | 3 720 | 3 275 | 3 465 | 3 073 | 3 073 | 1 743 | 37 949 | 39 998 | 42 158 |
| Community and public safety | | 5 745 | 6 173 | 6 889 | 6 557 | 10 146 | 7 395 | 7 600 | 8 405 | 6 467 | 6 546 | 6 546 | 6 264 | 84 731 | 89 307 | 94 130 |
| Community and social services | | 3 121 | 3 327 | 3 959 | 3 596 | 5 793 | 3 973 | 4 450 | 4 375 | 3 563 | 3 663 | 3 663 | 3 624 | 47 108 | 49 652 | 52 333 |
| Sport and recreation | | 49 | 68 | 76 | 60 | 63 | 66 | 49 | 36 | 53 | 70 | 70 | 70 | 732 | 771 | 813 |
| Public safety | | 2 178 | 2 359 | 2 472 | 2 505 | 3 687 | 2 984 | 2 722 | 3 587 | 2 525 | 2 476 | 2 476 | 2 305 | 32 275 | 34 018 | 35 855 |
| Housing | | 397 | 419 | 382 | 396 | 603 | 373 | 379 | 406 | 325 | 336 | 336 | 264 | 4 617 | 4 866 | 5 129 |
| Health | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 5 689 | 8 413 | 7 587 | 7 941 | 10 490 | 8 316 | 7 186 | 8 316 | 8 751 | 9 877 | 9 877 | 11 944 | 104 388 | 110 025 | 115 967 |
| Planning and development | | 5 066 | 7 445 | 6 769 | 6 949 | 9 284 | 7 575 | 6 355 | 7 566 | 8 004 | 8 920 | 8 920 | 9 927 | 92 781 | 97 791 | 103 071 |
| Road transport | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Environmental protection | | 624 | 968 | 817 | 993 | 1 206 | 741 | 831 | 750 | 747 | 957 | 957 | 2 017 | 11 608 | 12 235 | 12 895 |
| Trading services | | 36 361 | 40 539 | 15 430 | 53 717 | 19 077 | 29 836 | 52 648 | 17 500 | 47 242 | 16 790 | 16 790 | 17 430 | 363 359 | 382 981 | 403 662 |
| Electricity | | 29 095 | 31 364 | 4 080 | 42 020 | 4 191 | 19 862 | 40 006 | 3 812 | 35 885 | 4 649 | 4 649 | 4 649 | 224 264 | 236 374 | 249 138 |
| Water | | 2 638 | 3 797 | 5 431 | 5 554 | 7 285 | 4 670 | 5 993 | 4 700 | 5 422 | 5 823 | 5 823 | 5 617 | 62 752 | 66 141 | 69 713 |
| Waste water management | | 2 352 | 2 819 | 3 419 | 3 567 | 4 173 | 2 856 | 3 891 | 6 160 | 3 201 | 3 319 | 3 319 | 3 069 | 42 144 | 44 420 | 46 819 |
| Waste management | | 2 275 | 2 559 | 2 499 | 2 576 | 3 429 | 2 448 | 2 758 | 2 827 | 2 734 | 2 999 | 2 999 | 4 094 | 34 199 | 36 046 | 37 992 |
| Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Standard | | 79 979 | 63 596 | 38 992 | 79 593 | 49 730 | 57 631 | 78 923 | 47 729 | 72 778 | 42 290 | 42 290 | 43 004 | 696 535 | 734 148 | 773 792 |
| Surplus/(Deficit) before assoc. | | 105 180 | (30 786) | (20 197) | (18 604) | (18 642) | (25 835) | (44 775) | 4 458 | (40 362) | 4 269 | 4 269 | 3 555 | (77 471) | (81 655) | (86 064) |
| Share of surplus/ (deficit) of associate | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 1 | 105 180 | (30 786) | (20 197) | (18 604) | (18 642) | (25 835) | (44 775) | 4 458 | (40 362) | 4 269 | 4 269 | 3 555 | (77 471) | (81 655) | (86 064) |

EC108 Kouga - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

| Description | Ref | Budget Year 2014/15 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|--------|-------|---------|-------|-------|---------|-------|-------|-------|-------|-------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Multi-year expenditure to be appropriated | 1 | | | | | | | | | | | | | | | |
| Vote 1 - Executive & Council | | | | | | | | | | | | | - | - | - | - |
| Vote 2 - Financial Services | | | | | | | | | | | | | - | - | - | - |
| Vote 3 - Administration, Monitoring & Evaluation | | | | | | | | | | | | | - | - | - | - |
| Vote 4 - Led, Tourism & Creative Industries | | | | | | | | | | | | | - | - | - | - |
| Vote 5 - Infrastructure, Planning & Development | | | | | | | | | | | | | - | - | - | - |
| Vote 6 - Infrastructure, Planning & Development Continue | | | | | | | | | | | | | - | - | - | - |
| Vote 7 - Social Services | | | | | | | | | | | | | - | - | - | - |
| Vote 8 - Social Services Continue | | | | | | | | | | | | | - | - | - | - |
| Vote 9 - [NAME OF VOTE 9] | | | | | | | | | | | | | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | | | | | | | | | | | | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | | | | | | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - |
| Capital multi-year expenditure sub-total | 2 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - Executive & Council | | | | | | | | | | | | | - | - | - | - |
| Vote 2 - Financial Services | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - Administration, Monitoring & Evaluation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - Led, Tourism & Creative Industries | | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 1 417 | 1 494 | 1 574 |
| Vote 5 - Infrastructure, Planning & Development | | 2 473 | 2 473 | 2 473 | 2 473 | 2 473 | 2 473 | 2 473 | 2 473 | 2 473 | 2 473 | 2 473 | 473 | 27 672 | 29 167 | 30 742 |
| Vote 6 - Infrastructure, Planning & Development Continue | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Social Services | | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1 800 | 1 897 | 2 000 |
| Vote 8 - Social Services Continue | | 445 | 445 | 445 | 445 | 445 | 445 | 445 | 445 | 445 | 445 | 445 | 445 | 5 342 | 5 631 | 5 935 |
| Vote 9 - [NAME OF VOTE 9] | | | | | | | | | | | | | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | | | | | | | | | | | | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | | | | | | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - |
| Capital single-year expenditure sub-total | 2 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 1 186 | 36 231 | 38 188 | 40 250 |
| Total Capital Expenditure | 2 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 3 186 | 1 186 | 36 231 | 38 188 | 40 250 |

EC108 Kouga - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

| Description | Ref | Budget Year 2014/15 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|--------|-------|---------|-------|-------|---------|-------|-------|-------|-------|---------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Capital Expenditure - Standard | 1 | | | | | | | | | | | | | | | |
| Governance and administration | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Executive and council | | | | | | | | | | | | | | | | |
| Budget and treasury office | | | | | | | | | | | | | | | | |
| Corporate services | | | | | | | | | | | | | | | | |
| Community and public safety | | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 504 | 6 051 | 6 378 | 6 722 |
| Community and social services | | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1 800 | 1 897 | 2 000 |
| Sport and recreation | | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 4 251 | 4 481 | 4 723 |
| Public safety | | | | | | | | | | | | | | | | |
| Housing | | | | | | | | | | | | | | | | |
| Health | | | | | | | | | | | | | | | | |
| Economic and environmental services | | 209 | 209 | 209 | 209 | 209 | 209 | 209 | 209 | 209 | 209 | 209 | 209 | 2 508 | 2 643 | 2 786 |
| Planning and development | | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 118 | 1 417 | 1 494 | 1 574 |
| Road transport | | - | - | - | - | - | - | - | - | - | - | - | - | | | |
| Environmental protection | | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 1 091 | 1 150 | 1 212 |
| Trading services | | 1 960 | 1 960 | 1 960 | 1 960 | 1 960 | 1 960 | 1 960 | 1 960 | 1 960 | 1 960 | 1 960 | 6 111 | 27 672 | 35 650 | 37 575 |
| Electricity | | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 5 000 | 5 270 | 5 555 |
| Water | | | | | | | | | | | | | | | 6 483 | 6 833 |
| Waste water management | | 1 543 | 1 543 | 1 543 | 1 543 | 1 543 | 1 543 | 1 543 | 1 543 | 1 543 | 1 543 | 1 543 | 5 694 | 22 672 | 23 897 | 25 187 |
| Waste management | | | | | | | | | | | | | | | | |
| Other | | | | | | | | | | | | | | | | |
| Total Capital Expenditure - Standard | 2 | 2 673 | 2 673 | 2 673 | 2 673 | 2 673 | 2 673 | 2 673 | 2 673 | 2 673 | 2 673 | 2 673 | 6 824 | 36 231 | 44 671 | 47 083 |
| Funded by: | | | | | | | | | | | | | | | | |
| National Government | | 2 783 | 2 783 | 2 783 | 2 783 | 2 783 | 2 783 | 2 783 | 2 783 | 2 783 | 2 783 | 2 783 | 2 729 | 33 340 | 35 141 | 37 038 |
| Provincial Government | | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1 800 | 1 897 | 2 000 |
| District Municipality | | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 91 | 1 091 | 1 150 | 1 212 |
| Other transfers and grants | | | | | | | | | | | | | | | | |
| Transfers recognised - capital | | 3 024 | 3 024 | 3 024 | 3 024 | 3 024 | 3 024 | 3 024 | 3 024 | 3 024 | 3 024 | 3 024 | 2 970 | 36 231 | 38 188 | 40 250 |
| Public contributions & donations | | | | | | | | | | | | | | | | |
| Borrowing | | | | | | | | | | | | | | | | |
| Internally generated funds | | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 | (2 567) | | | |
| Total Capital Funding | | 3 257 | 3 257 | 3 257 | 3 257 | 3 257 | 3 257 | 3 257 | 3 257 | 3 257 | 3 257 | 3 257 | 403 | 36 231 | 38 188 | 40 250 |

EC108 Kouga - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2014/15 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|-----------------|---------------|---------------|---------------|----------------|-----------------|---------------|-----------------|---------------|----------------|-----------------|---|---------------------|------------------------|
| | R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2014/15 | Budget Year +1 2015/16 |
| Cash Receipts By Source | | | | | | | | | | | | | 1 | | |
| Property rates | 8 671 | 15 390 | 21 595 | 12 068 | 9 807 | 7 238 | 8 248 | 6 414 | 7 170 | 6 270 | 4 651 | 3 626 | 111 148 | | |
| Property rates - penalties & collection charges | | | | | | | | | | | | - | - | | |
| Service charges - electricity revenue | 13 849 | 16 632 | 18 957 | 18 711 | 15 596 | 13 847 | 17 841 | 15 906 | 16 311 | 16 607 | 16 524 | 16 542 | 197 322 | | |
| Service charges - water revenue | 3 791 | 4 488 | 5 328 | 4 486 | 4 579 | 4 588 | 4 837 | 4 208 | 5 689 | 4 832 | 5 123 | 5 203 | 57 153 | | |
| Service charges - sanitation revenue | 2 632 | 2 589 | 3 081 | 2 494 | 2 585 | 2 631 | 2 864 | 2 530 | 3 129 | 2 883 | 2 890 | 2 917 | 33 225 | | |
| Service charges - refuse revenue | 2 597 | 2 519 | 3 510 | 2 682 | 2 741 | 2 994 | 3 065 | 2 579 | 3 214 | 2 766 | 2 971 | 2 990 | 34 630 | | |
| Service charges - other | 983 | 1 201 | 1 703 | 1 160 | 1 184 | 1 111 | 1 140 | 953 | 1 184 | 967 | 1 020 | 995 | 13 602 | | |
| Rental of facilities and equipment | 28 | 30 | 73 | 114 | 38 | 118 | 131 | 38 | 36 | 39 | 68 | 68 | 781 | | |
| Interest earned - external investments | 21 | - | - | 175 | - | - | - | - | 282 | 120 | 138 | 152 | 886 | | |
| Interest earned - outstanding debtors | 401 | 401 | 401 | 401 | 401 | 401 | 401 | 401 | 401 | 401 | 401 | 401 | 4 815 | | |
| Dividends received | | | | | | | | | | | | | - | | |
| Fines | (3 647) | (3 559) | 6 842 | 4 143 | 728 | 2 590 | (467) | 928 | 2 701 | (3 650) | 736 | 750 | 8 094 | | |
| Licences and permits | 841 | 463 | 391 | 404 | 446 | 2 276 | 847 | 261 | 166 | 244 | 469 | 439 | 7 249 | | |
| Agency services | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Transfer receipts - operational | 483 | - | 582 | 37 039 | 582 | - | - | 23 546 | 551 | 25 064 | - | 0 | 87 847 | | |
| Other revenue | 847 | 1 217 | 851 | 1 244 | 837 | 796 | 932 | 1 022 | 1 863 | 720 | 1 141 | 1 161 | 12 630 | | |
| Cash Receipts by Source | 31 498 | 41 371 | 63 314 | 85 122 | 39 523 | 38 590 | 39 838 | 58 786 | 42 697 | 57 263 | 36 133 | 35 245 | 569 381 | - | - |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfer receipts - capital | | | | | | | | | | | | | - | | |
| Contributions recognised - capital & Contributed assets | | | | | | | | | | | | | - | | |
| Proceeds on disposal of PPE | | | | | | | | | | | | | - | | |
| Short term loans | | | | | | | | | | | | | - | | |
| Borrowing long term/refinancing | | | | | | | | | | | | | - | | |
| Increase (decrease) in consumer deposits | | | | | | | | | | | | | - | | |
| Decrease (Increase) in non-current debtors | | | | | | | | | | | | | - | | |
| Decrease (increase) other non-current receivables | | | | | | | | | | | | | - | | |
| Decrease (increase) in non-current investments | | | | | | | | | | | | | - | | |
| Total Cash Receipts by Source | 31 498 | 41 371 | 63 314 | 85 122 | 39 523 | 38 590 | 39 838 | 58 786 | 42 697 | 57 263 | 36 133 | 35 245 | 569 381 | - | - |
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | 15 186 | 14 916 | 15 949 | 16 098 | 24 713 | 15 919 | 17 577 | 16 670 | 15 927 | 15 480 | 17 143 | 17 197 | 202 775 | | |
| Remuneration of councillors | 792 | 793 | 775 | 753 | 766 | 802 | 809 | 1 539 | 872 | 872 | 1 053 | 1 085 | 10 911 | | |
| Finance charges | 742 | 182 | 1 474 | 1 908 | 1 986 | 843 | 772 | 736 | 4 674 | 621 | 2 131 | 2 265 | 18 333 | | |
| Bulk purchases - Electricity | 22 196 | 23 400 | 447 | 31 446 | 128 | 14 376 | 30 110 | 242 | 27 676 | 197 | 9 727 | 8 764 | 168 711 | | |
| Bulk purchases - Water & Sewer | 80 | 750 | 2 119 | 2 114 | 1 622 | 1 780 | 2 222 | 1 911 | 1 951 | 2 170 | 2 560 | 2 722 | 22 000 | | |
| Other materials | | | | | | | | | | | | | - | | |
| Contracted services | 106 | 567 | 1 446 | 1 280 | 588 | 785 | 936 | 903 | 999 | 1 206 | 1 194 | 1 251 | 11 260 | | |
| Transfers and grants - other municipalities | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Transfers and grants - other | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other expenditure | 8 901 | 15 758 | 6 731 | 11 109 | 5 207 | 9 608 | 9 465 | 14 741 | 22 895 | 3 518 | 12 161 | 12 409 | 132 503 | | |
| Cash Payments by Type | 48 004 | 56 366 | 28 940 | 64 709 | 35 010 | 44 112 | 61 890 | 36 744 | 74 994 | 24 063 | 45 969 | 45 694 | 566 494 | - | - |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | | | | | | | | | | | | | - | | |
| Repayment of borrowing | | | | | | | | | | | | | - | | |
| Other Cash Flows/Payments | | | | | | | | | | | | | - | | |
| Total Cash Payments by Type | 48 004 | 56 366 | 28 940 | 64 709 | 35 010 | 44 112 | 61 890 | 36 744 | 74 994 | 24 063 | 45 969 | 45 694 | 566 494 | - | - |
| NET INCREASE/(DECREASE) IN CASH HELD | (16 505) | (14 995) | 34 374 | 20 414 | 4 513 | (5 523) | (22 051) | 22 043 | (32 297) | 33 200 | (9 836) | (10 449) | 2 887 | - | - |
| Cash/cash equivalents at the month/year begin: | | (16 505) | (31 500) | 2 874 | 23 288 | 27 801 | 22 278 | 227 | 22 269 | (10 028) | 23 172 | 13 336 | - | 2 887 | 2 887 |
| Cash/cash equivalents at the month/year end: | (16 505) | (31 500) | 2 874 | 23 288 | 27 801 | 22 278 | 227 | 22 269 | (10 028) | 23 172 | 13 336 | 2 887 | 2 887 | 2 887 | 2 887 |

EC108 Kouga - Supporting Table SA32 List of external mechanisms

| External mechanism Name of organisation | Yrs/ Mths | Period of agreement 1. Number | Service provided | Expiry date of service delivery agreement or contract | Monetary value of agreement 2. R thousand |
|--|--------------|-------------------------------------|------------------|---|---|
| | | | | | |

EC108 Kouga - Supporting Table SA34c Repairs and maintenance expenditure by asset class

| Description | Ref | 2010/11 | 2011/12 | 2012/13 | Current Year 2013/14 | | | 2014/15 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Repairs and maintenance expenditure by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | | 10 729 | 9 054 | 10 887 | 26 068 | 25 742 | 25 742 | 24 970 | 26 318 | 27 739 |
| Infrastructure - Road transport | | 1 753 | 1 385 | 2 303 | 4 540 | 4 324 | 4 324 | 5 907 | 6 226 | 6 562 |
| <i>Roads, Pavements & Bridges</i> | | 1 225 | 1 159 | 1 998 | 3 840 | 3 624 | 3 624 | 5 207 | 5 488 | 5 785 |
| <i>Storm water</i> | | 528 | 226 | 305 | 700 | 700 | 700 | 700 | 738 | 778 |
| Infrastructure - Electricity | | 2 422 | 1 717 | 1 744 | 12 015 | 12 015 | 12 015 | 8 384 | 8 836 | 9 314 |
| <i>Generation</i> | | | | | | | | | | |
| <i>Transmission & Reticulation</i> | | 2 226 | 1 652 | 1 634 | 10 975 | 10 975 | 10 975 | 7 286 | 7 680 | 8 094 |
| <i>Street Lighting</i> | | 196 | 64 | 110 | 1 040 | 1 040 | 1 040 | 1 097 | 1 157 | 1 219 |
| Infrastructure - Water | | 3 400 | 3 307 | 4 334 | 4 625 | 4 525 | 4 525 | 5 040 | 5 312 | 5 599 |
| <i>Dams & Reservoirs</i> | | 1 391 | 1 670 | 1 769 | 1 825 | 2 625 | 2 625 | 2 040 | 2 150 | 2 266 |
| <i>Water purification</i> | | | | | | | | | | |
| <i>Reticulation</i> | | 2 010 | 1 637 | 2 565 | 2 800 | 1 900 | 1 900 | 3 000 | 3 162 | 3 333 |
| Infrastructure - Sanitation | | 2 298 | 2 160 | 2 163 | 3 250 | 3 250 | 3 250 | 3 900 | 4 111 | 4 333 |
| <i>Reticulation</i> | | 822 | 915 | 925 | 2 000 | 1 500 | 1 500 | 2 200 | 2 319 | 2 444 |
| <i>Sewerage purification</i> | | 1 476 | 1 245 | 1 238 | 1 250 | 1 750 | 1 750 | 1 700 | 1 792 | 1 889 |
| Infrastructure - Other | | 856 | 486 | 343 | 1 637 | 1 627 | 1 627 | 1 739 | 1 832 | 1 931 |
| <i>Waste Management</i> | | 142 | 0 | 5 | 1 218 | 1 208 | 1 208 | 1 000 | 1 054 | 1 111 |
| <i>Transportation</i> | | | | | | | | | | |
| <i>Gas</i> | | | | | | | | | | |
| <i>Other</i> | | 714 | 486 | 338 | 419 | 419 | 419 | 739 | 778 | 820 |
| Community | | 343 | 22 | 71 | 3 885 | 3 700 | 3 700 | 2 974 | 3 135 | 3 304 |
| Parks & gardens | | | | | | | | | | |
| Sportsfields & stadia | | 4 | | | 50 | 240 | 240 | | | |
| Swimming pools | | | | | 71 | | | | | |
| Community halls | | | | | | | | | | |
| Libraries | | | | | | | | | | |
| Recreational facilities | | 15 | 1 | 8 | 103 | 103 | 103 | | | |
| Fire, safety & emergency | | 11 | 9 | 13 | 40 | 40 | 40 | 43 | 45 | 48 |
| Security and policing | | 64 | 4 | 31 | 143 | 143 | 143 | 150 | 158 | 167 |
| Buses | | | | | | | | | | |
| Clinics | | | | | | | | | | |
| Museums & Art Galleries | | | | | | | | | | |
| Cemeteries | | | | | | | | | | |
| Social rental housing | | | | | | | | | | |
| Other | | 248 | 8 | 19 | 3 477 | 3 174 | 3 174 | 2 781 | 2 932 | 3 090 |
| Heritage assets | | 184 | 396 | 505 | 1 722 | 1 538 | 1 538 | 2 004 | 2 113 | 2 227 |
| Buildings | | 184 | 396 | 505 | 1 722 | 1 538 | 1 538 | 2 004 | 2 113 | 2 227 |
| Other | | | | | | | | | | |
| Investment properties | | | | | | | | | | |
| Housing development | | | | | | | | | | |
| Other | | | | | | | | | | |
| Other assets | | 4 532 | 5 186 | 6 908 | 9 326 | 9 869 | 9 869 | 13 672 | 14 410 | 15 188 |
| General vehicles | | 3 362 | 4 251 | 5 710 | 6 667 | 6 617 | 6 617 | 9 320 | 9 824 | 10 354 |
| Specialised vehicles | | | | | | | | | | |
| Plant & equipment | | 762 | 418 | 559 | 1 912 | 2 443 | 2 443 | 2 886 | 3 042 | 3 207 |
| Computers - hardware/equipment | | | | | | | | | | |
| Furniture and other office equipment | | 408 | 516 | 639 | 709 | 745 | 745 | 1 465 | 1 544 | 1 628 |
| Abattoirs | | | | | | | | | | |
| Markets | | | | | | | | | | |
| Civic Land and Buildings | | | | | | | | | | |
| Other Buildings | | | | | | | | | | |
| Other Land | | | | | | | | | | |
| Surplus Assets - (Investment or Inventory) | | | | | | | | | | |
| Other | | | | | 38 | 64 | 64 | | | |
| Agricultural assets | | | | | | | | | | |
| <i>List sub-class</i> | | | | | | | | | | |
| Biological assets | | | | | | | | | | |
| <i>List sub-class</i> | | | | | | | | | | |
| Intangibles | | 531 | 723 | 828 | 19 | 19 | 19 | 20 | 21 | 22 |
| Computers - software & programming | | | | | | | | | | |
| Other (<i>list sub-class</i>) | | 531 | 723 | 828 | 19 | 19 | 19 | 20 | 21 | 22 |
| Total Repairs and Maintenance Expenditure | 1 | 16 319 | 15 381 | 19 199 | 41 020 | 40 868 | 40 868 | 43 640 | 45 997 | 48 480 |
| Specialised vehicles | | | | | | | | | | |
| Refuse | | | | | | | | | | |
| Fire | | | | | | | | | | |
| Conservancy | | | | | | | | | | |
| Ambulances | | | | | | | | | | |
| R&M as a % of PPE | | 0.6% | 0.6% | 0.8% | 1.6% | 1.5% | 1.5% | 1.6% | 1.7% | 1.7% |
| R&M as % Operating Expenditure | | 3.3% | 2.8% | 3.4% | 6.4% | 6.3% | 6.3% | 6.3% | 6.3% | 6.3% |

EC108 Kouga - Supporting Table SA35 Future financial implications of the capital budget

| Vote Description | Ref | 2014/15 Medium Term Revenue & Expenditure Framework | | | Forecasts | | | |
|--|-----|---|------------------------|------------------------|------------------|------------------|------------------|---------------|
| | | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 | Forecast 2017/18 | Forecast 2018/19 | Forecast 2019/20 | Present value |
| R thousand | | | | | | | | |
| Capital expenditure | 1 | | | | | | | |
| Vote 1 - Executive & Council | | - | - | - | | | | |
| Vote 2 - Financial Services | | - | - | - | | | | |
| Vote 3 - Administration, Monitoring & Evaluation | | - | - | - | | | | |
| Vote 4 - Led, Tourism & Creative Industries | | 1 417 | 1 494 | 1 574 | | | | |
| Vote 5 - Infrastructure, Planning & Development | | 27 672 | 29 167 | 30 742 | | | | |
| Vote 6 - Infrastructure, Planning & Development Continue | | - | - | - | | | | |
| Vote 7 - Social Services | | 1 800 | 1 897 | 2 000 | | | | |
| Vote 8 - Social Services Continue | | 5 342 | 5 631 | 5 935 | | | | |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | | | | |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | | | | |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | | | | |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | | | | |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | | | | |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | | | | |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | | | | |
| <i>List entity summary if applicable</i> | | | | | | | | |
| Total Capital Expenditure | | 36 231 | 38 188 | 40 250 | - | - | - | - |
| Future operational costs by vote | 2 | | | | | | | |
| Vote 1 - Executive & Council | | | | | | | | |
| Vote 2 - Financial Services | | | | | | | | |
| Vote 3 - Administration, Monitoring & Evaluation | | | | | | | | |
| Vote 4 - Led, Tourism & Creative Industries | | | | | | | | |
| Vote 5 - Infrastructure, Planning & Development | | | | | | | | |
| Vote 6 - Infrastructure, Planning & Development Continue | | | | | | | | |
| Vote 7 - Social Services | | | | | | | | |
| Vote 8 - Social Services Continue | | | | | | | | |
| Vote 9 - [NAME OF VOTE 9] | | | | | | | | |
| Vote 10 - [NAME OF VOTE 10] | | | | | | | | |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | |
| <i>List entity summary if applicable</i> | | | | | | | | |
| Total future operational costs | | - | - | - | - | - | - | - |
| Future revenue by source | 3 | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse revenue | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| <i>List other revenues sources if applicable</i> | | | | | | | | |
| <i>List entity summary if applicable</i> | | | | | | | | |
| Total future revenue | | - | - | - | - | - | - | - |
| Net Financial Implications | | 36 231 | 38 188 | 40 250 | - | - | - | - |

EC108 Kouga - Supporting Table SA36 Detailed capital budget

| Municipal Vote/Capital project | Ref | Program/Project description | Project number | IDP Goal code 2 | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | GPS co-ordinates | Total Project Estimate | Prior year outcomes | | 2014/15 Medium Term Revenue & Expenditure Framework | | | Project information | |
|--|-----|-----------------------------|----------------|-----------------|--------------------------------|-------------|-----------------|------------------|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------|
| | | | | | | | | | | Audited Outcome 2012/13 | Current Year 2013/14 Full Year Forecast | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 | Ward location | New or renewal |
| R thousand | 4 | | | | 6 | 3 | 3 | 5 | | | | | | | | |
| Parent municipality: | | | | | | | | | | | | | | | | |
| <i>List all capital projects grouped by Municipal Vote</i> | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | |
| Parent Capital expenditure | | | | | | | | | | | | | | | | |
| | 1 | | | | | | | | | | | - | - | - | | |
| Entities: | | | | | | | | | | | | | | | | |
| <i>List all capital projects grouped by Entity</i> | | | | | | | | | | | | | | | | |
| Entity A | | | | | | | | | | | | | | | | |
| Water project A | | | | | | | | | | | | | | | | |
| Entity B | | | | | | | | | | | | | | | | |
| Electricity project B | | | | | | | | | | | | | | | | |
| Entity Capital expenditure | | | | | | | | | | | | | | | | |
| | | | | | | | | | | - | - | - | - | - | | |
| Total Capital expenditure | | | | | | | | | | | | | | | | |
| | | | | | | | | | | - | - | - | - | - | | |

