

**KOUGA MUNICIPALITY (EC108)**

**PORTFOLIO COMMITTEE**

**FINANCE, ADMINISTRATION, MONITORING & EVALUATION**

**DATE:**

**ITEM NO:**

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**1. MONTHLY BUDGET STATEMENTS FOR THE PERIOD JULY 2015 TO JUNE 2016 AND  
FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY AS AT 30 JUNE 2016  
(2015/16 FINANCIAL YEAR)**

**1.1. PURPOSE**

This report is submitted in compliance with Sections 71(1) and 52(d) of the Municipal Finance Management Act (MFMA) and the Municipal Budget and Reporting Regulations (MBRR).

**1.2. LEGISLATIVE REQUIREMENTS**

The Municipality is required to assess on an on-going basis whether it collects sufficient revenue to meet its commitments, such as paying Employees, Councillors, Eskom, Nelson Mandela Bay Municipality, service providers etc.

In accordance with Section 71(1) of the MFMA, the Accounting officer must by no later than 10 working days after the end of each month, submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.

In accordance with Section 52(d) of the MFMA, the Executive Mayor must within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality.

In accordance with regulation 28 of the MBRR, the monthly budget statements of a municipality must be in the format specified in Schedule C.

**1.3 EXECUTIVE SUMMARY**

This report provides a balanced and consolidated financial performance overview to assist the Executive Mayor in her oversight role.

An analysis of the financial position and performance was undertaken to determine the relative financial strength and liquidity of the Municipality. This was complemented by analysing the cash flow position, the investment portfolio, ratios, the operating and capital budget performance for the period July 2015 to June 2016, so as to facilitate an informed assessment of the relative liquidity and financial position of the Municipality.

The financial performance highlights are as follows:

- Operating revenue amounted to R 565,000 million, whilst operating expenditure amounted to R 501,455 million, resulting in an operating surplus of R 63,545 million. This is influenced by the accounting treatment of the bad debts provision and depreciation and asset impairment.
- Capital expenditure constituted 82.5% of the approved 2015/16 Capital Adjustments Budget.
- Overdue consumer debts increased by R 12,578 million (13.46%) since June 2015.
- An amount of R 44,460 million is owing to creditors, of which R 25,869 million (58.19%) represents current creditors.
- The municipality's investment portfolio has increased by R 38,679,092 (97.47%) since June 2015, from R 39,682,179 to R 78,361,271.

The following key financial ratios are monitored on an on-going basis:

| Ratio                                                   | Actual as at June 2013 | Actual as at June 2014 | Actual as at June 2015 | Actual as at May 2016 | Actual as at June 2016 | 2015/16 Adjustments Budget |
|---------------------------------------------------------|------------------------|------------------------|------------------------|-----------------------|------------------------|----------------------------|
| Current Ratio                                           | 0.54:1                 | 0.54:1                 | 0.86:1                 | 1.09:1                | 0.99:1                 | 0.83:1                     |
| Liquidity Ratio                                         | 0.10:1                 | 0.16:1                 | 0.28:1                 | 0.70:1                | 0.60:1                 | 0.19:1                     |
| Cost Coverage<br>(Excluding unspent conditional grants) | 0.23 months            | 0.25 months            | 0.85 months            | 1.81 months           | 1.49 months            | 0.61 months                |
| Debt servicing costs to Operating Revenue Ratio         | 0.05:1                 | 0.06:1                 | 0.06:1                 | 0.04:1                | 0.04:1                 | 0.04:1                     |

### 1.3. DETAILED REPORTS

In order to comply with Schedule C of the Municipal Budget and Reporting Regulations, the following detailed schedules are attached for the period ending 30 June 2016:

Annexure "A1" – Operating Revenue and Expenditure Performance

Annexure "A2" - Capital Budget Performance

Annexure "A3"- Projected Cash Flow Statement

Annexure "A4" – Municipal Monthly Budget Tables

Annexure "A5"- Analysis of Municipality's Statement of Financial Performance

- i. Overview of Outstanding Consumer Debtors
- ii. Overview of Creditors position

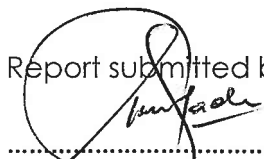
- iii. Investment portfolio
- iv. Grants receipts and Expenditure
- v. Councillors & Employee benefits
- vi. Key performance Indicators

#### 1.4. RECOMMENDATIONS

**It is recommended that:**

- I. The Executive Mayor notes the Municipal Manager's report on the monthly budget statements, in accordance with Section 71(1) of the Municipal Finance Management Act.
- II. The Executive Mayor's report on the implementation of the budget and the financial state of affairs of the municipality, in accordance with Section 52(d) of the MFMA be noted.
- III. The monthly budget statements be accordingly submitted to Provincial Treasury as stipulated in Section 71(1) of the MFMA.

Report submitted by



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Mr S.S. Fadi (Municipal Manager)

**Acknowledgement of section 71 reports by the Executive Mayor for the period July 2015 to June 2016**

I hereby acknowledge the receipt of section 71 reports in terms of the Municipal Finance Management Act No. 56 of 2003.



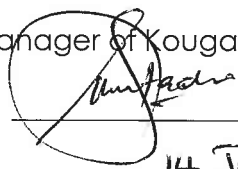
.....  
Executive Mayor

**1.5. Municipal Manager's Quality Certificate**

I FADI SIDNEY....., Municipal Manager of Kouga Local Municipality, hereby certify that the monthly budget statements have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the monthly budget statements are consistent with the Integrated Development Plan of the municipality.

Print Name FADI SIDNEY

Municipal manager of Kouga Local Municipality

Signature \_\_\_\_\_

Date 14 July 2016

## Annexure "A1"

**OVERVIEW OF OPERATING REVENUE AND EXPENDITURE PERFORMANCE FOR THE PERIOD JULY 2015 TO JUNE 2016**

Below is an analysis of the operating revenue and expenditure performance compared to the approved 2015/16 Adjustments Budget.

| Item Description                           | Adjustments Budget<br>2015/16 | Actuals as at<br>31 May 2016 | % of<br>Budget | Actuals as at<br>30 June 2016 | % of<br>Budget |
|--------------------------------------------|-------------------------------|------------------------------|----------------|-------------------------------|----------------|
| <b>OPERATING REVENUE</b>                   |                               | R                            |                |                               |                |
| Proport Rates                              | 136 785 831                   | 128 344 843                  | 93.83%         | 135 566 690                   | 99.11%         |
| Total Service Charges                      | 335 215 036                   | 286 663 591                  | 85.52%         | 312 588 644                   | 93.25%         |
| Service charges - electricity              | 211 140 954                   | 178 331 165                  | 84.46%         | 195 019 746                   | 92.36%         |
| Service charges - water                    | 50 964 229                    | 43 200 912                   | 84.77%         | 46 839 595                    | 91.91%         |
| Service charges - sewerage & sanitation    | 37 489 942                    | 33 466 311                   | 89.27%         | 36 323 256                    | 96.89%         |
| Service charges - refuse                   | 22 930 496                    | 21 072 791                   | 91.90%         | 23 002 542                    | 100.31%        |
| Service charges - environmental management | 12 689 415                    | 10 592 413                   | 83.47%         | 11 403 506                    | 89.87%         |
| Rental of Facilities and Equipment         | 551 260                       | 435 816                      | 79.06%         | 709 042                       | 128.62%        |
| Interest Earned - External Investments     | 2 984 460                     | 4 089 218                    | 137.02%        | 4 618 218                     | 154.74%        |
| Interest Earned - Outstanding Debtors      | 3 714 979                     | 2 615 854                    | 70.41%         | 3 266 912                     | 87.94%         |
| Fines                                      | 2 396 451                     | 3 203 411                    | 133.67%        | 3 424 473                     | 142.90%        |
| Licences and Permits                       | 8 522 423                     | 6 924 516                    | 81.25%         | 7 077 624                     | 83.05%         |
| Grants & Subsidies Received - Operating    | 91 083 000                    | 89 599 700                   | 98.37%         | 89 872 950                    | 98.67%         |
| Other Revenue                              | 8 369 536                     | 7 516 515                    | 89.81%         | 7 875 942                     | 94.10%         |
| <b>Total Direct Operating Revenue</b>      | <b>589 622 977</b>            | <b>529 393 464</b>           | <b>89.79%</b>  | <b>565 000 496</b>            | <b>95.82%</b>  |
| <b>OPERATING EXPENDITURE</b>               |                               |                              |                |                               |                |
| Employee Related Costs                     | 217 587 074                   | 200 352 327                  | 92.08%         | 218 517 521                   | 100.43%        |
| Remuneration of Councillors                | 10 283 155                    | 9 612 417                    | 93.48%         | 10 484 811                    | 101.96%        |
| Bad Debts                                  | 27 981 066                    | -                            | 0.00%          | -                             | 0.00%          |
| Depreciation & Asset Impairment            | 80 713 788                    | -                            | 0.00%          | -                             | 0.00%          |
| Repairs & Maintenance - Municipal Assets   | 35 105 267                    | 27 630 674                   | 78.71%         | 28 454 043                    | 81.05%         |
| Finance Charges - External Borrowings      | 5 554 604                     | 4 976 047                    | 89.58%         | 5 220 898                     | 93.99%         |
| Total Bulk Purchases                       | 189 634 439                   | 169 208 972                  | 89.23%         | 188 345 545                   | 99.32%         |
| Bulk purchases - electricity               | 173 063 024                   | 154 454 594                  | 89.25%         | 171 717 835                   | 99.22%         |
| Bulk purchases - water                     | 16 571 415                    | 14 754 379                   | 89.04%         | 16 627 710                    | 100.34%        |
| Contracted Services                        | 13 393 444                    | 8 914 718                    | 66.56%         | 9 437 966                     | 70.47%         |
| General Expenses - Other                   | 63 511 425                    | 38 467 881                   | 60.57%         | 40 994 463                    | 64.55%         |
| <b>Total Direct Operating Expenditure</b>  | <b>643 764 262</b>            | <b>459 163 038</b>           | <b>71.32%</b>  | <b>501 455 245</b>            | <b>77.89%</b>  |
| <b>Surplus/(Deficit)</b>                   | <b>-54 141 285</b>            | <b>70 230 426</b>            |                | <b>63 545 250</b>             |                |

Below is a discussion of the significant revenue and expenditure variations:

The statement of financial performance indicates a surplus of R 63,545,250. This is influenced by the accounting treatment of the bad debts provision and the depreciation and asset impairment.

### **Revenue Variations**

#### Property Rates

As at 30 June 2016, the Municipality has recognised 99.11% of its property rates revenue, compared to the adjustments budget.

#### Interest Earned – External Investments

Interest earnings are influenced by the extent of the municipality's investment portfolio.

#### Interest Earned – Outstanding Debtors

Interest is influenced by the extent of outstanding debtors. The actual overdue debtors as at 30 June 2016 were R 106,042 million.

#### Fines

The fines revenue largely relates to traffic fines collection, which has seen an improvement, compared to the adjustments budgeted amount.

### **Expenditure Variations**

#### Bad Debts

The municipality is recognising the bad debts provision at year – end, instead of on a monthly basis.

#### Depreciation and Asset Impairment

The municipality is recognising depreciation and asset impairment at year – end, instead of on a monthly basis.

### Repairs and Maintenance

Below is an analysis of actual repairs and maintenance expenditure by Directorate, compared to the approved 2015/16 Adjustments Budget.

| <b>Directorate</b>                      | <b>Adjustments<br/>Budget<br/>2015/16</b> | <b>Actuals as at<br/>31 May<br/>2016</b> | <b>% of<br/>Budget</b> | <b>Actuals as<br/>at 30 June<br/>2016</b> | <b>% of<br/>Budget</b> |
|-----------------------------------------|-------------------------------------------|------------------------------------------|------------------------|-------------------------------------------|------------------------|
|                                         | <b>R</b>                                  | <b>R</b>                                 |                        | <b>R</b>                                  |                        |
| Administration, Monitoring & Evaluation | 770,744                                   | 451,392                                  | 58.57%                 | 550,663                                   | 71.45%                 |
| Finance                                 | 612,162                                   | 181,583                                  | 29.66%                 | 199,194                                   | 32.54%                 |
| Social Services                         | 9,025,353                                 | 5,825,045                                | 64.54%                 | 6,342,439                                 | 70.27%                 |
| Infrastructure, Planning & Development  | 24,294,110                                | 20,821,622                               | 85.71                  | 21,010,714                                | 86.48                  |
| LED, Tourism & Industries               | 402,898                                   | 351,032                                  | 87.13%                 | 351,032                                   | 87.13%                 |
| <b>Total</b>                            | <b>35,105,267</b>                         | <b>27,630,674</b>                        | <b>78.71%</b>          | <b>28 454 043</b>                         | <b>81.05%</b>          |

It is to be noted that actual repairs and maintenance expenditure constituted 81.05% of the approved 2015/16 Adjustments Budget. Repairs and maintenance expenditure has increased significantly, year-over-year.

## Annexure "A2"

**CAPITAL BUDGET PERFORMANCE**

Below is an analysis of the capital expenditure compared to the approved 2015/16 Capital Adjustments Budget.

| <b>Directorate</b>                      | <b>Adjustments<br/>Budget<br/>2015/16</b> | <b>Actuals as at<br/>31 May 2016</b> | <b>% of<br/>Budget</b> | <b>Actuals as at<br/>30 June 2016</b> | <b>% of<br/>Budget</b> |
|-----------------------------------------|-------------------------------------------|--------------------------------------|------------------------|---------------------------------------|------------------------|
|                                         | <b>R</b>                                  | <b>R</b>                             |                        | <b>R</b>                              |                        |
| Administration, Monitoring & Evaluation | 679,000                                   | 116,521                              | 17.16%                 | 130,025                               | 19.15%                 |
| Finance                                 | 415,000                                   | 153,727                              | 37.04%                 | 98,527                                | 23.74%                 |
| Social Services                         | 10,344,300                                | 6,164,783                            | 59.60%                 | 6,021,378                             | 58.21%                 |
| Infrastructure, Planning & Development  | 92,894,000                                | 73,904,993                           | 79.56%                 | 79,917,764                            | 86.03%                 |
| LED, Tourism & Industries               | 174,000                                   | 109,374                              | 62.86%                 | 47,481                                | 27.29%                 |
| <b>Total</b>                            | <b>104,506,300</b>                        | <b>80,449,398</b>                    | <b>76.98%</b>          | <b>86,215,175</b>                     | <b>82.5%</b>           |
| <b>Source of Funding</b>                | <b>Adjustments<br/>Budget<br/>2015/16</b> | <b>Actuals as at<br/>31 May 2016</b> | <b>% of<br/>Budget</b> | <b>Actuals as at<br/>30 June 2016</b> | <b>% of<br/>Budget</b> |
|                                         | <b>R</b>                                  | <b>R</b>                             |                        | <b>R</b>                              |                        |
| Internally Generated Funding            | 23,706,300                                | 11,456,210                           | 48.33%                 | 10,958,630                            | 48.33%                 |
| Government Grants                       | 80,800,000                                | 68,993,188                           | 85.39%                 | 75,256,545                            | 85.39%                 |
| <b>Total</b>                            | <b>104,506,300</b>                        | <b>80,449,398</b>                    | <b>76.98%</b>          | <b>86,215,175</b>                     | <b>82.5%</b>           |

It is to be noted that an amount of R 86,215,175 has been spent as at 30 June 2016, compared to the approved capital adjustments budget of R 104,506,300. This represents a spending performance of 82.5% relating to the approved Capital Adjustments Budget.

## Annexure "A3"

## PROJECTED CASH FLOW STATEMENT FOR THE 2015/16 FINANCIAL YEAR

## Projected Cash Flow Statement as at 30 June 2016

The purpose of the cash flow statement is to compare the cash inflows (receipts) with the cash outflows (payments), so as to ascertain the adequacy of the cash inflows to cover the cash outflows.

Table C7 Monthly Budget Statement – Cash Flow – M12 June 2016

| Description                                       | Ref | 2014/15         | Budget Year 2015/16 |                 |                |               |               |              |                |                    |
|---------------------------------------------------|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
|                                                   |     | Audited Outcome | Original Budget     | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                       | 1   |                 |                     |                 |                |               |               |              |                |                    |
| CASH FLOW FROM OPERATING ACTIVITIES               |     |                 |                     |                 |                |               |               |              |                |                    |
| Receipts                                          |     |                 |                     |                 |                |               |               |              |                |                    |
| Property rates, penalties & collection charges    |     | 122 196         | 142 595             | 134 356         | 7 461          | 131 282       | 134 356       | (3 074)      | -2%            | 134 356            |
| Service charges                                   |     | 293 108         | 320 439             | 308 977         | 21 903         | 283 210       | 308 977       | (25 767)     | -8%            | 308 977            |
| Other revenue                                     |     | 17 296          | 23 210              | 24 241          | 9 460          | 181 385       | 24 241        | 157 144      | 648%           | 24 241             |
| Government - operating                            |     | 147 214         | 92 151              | 91 083          |                | 85 795        | 91 083        | (5 288)      | -6%            | 91 083             |
| Government - capital                              |     | 44 067          | 33 360              | 80 800          |                | 40 190        | 80 800        | (40 610)     | -50%           | 80 800             |
| Interest                                          |     | 2 430           | 8 324               | 2 984           |                | 4 641         | 2 984         | 1 656        | 55%            | 2 984              |
| Dividends                                         |     |                 |                     |                 |                |               |               | -            |                | -                  |
| Payments                                          |     |                 |                     |                 |                |               |               |              |                |                    |
| Suppliers and employees                           |     | (474 900)       | (540 398)           | (529 515)       | (56 621)       | (618 368)     | (529 515)     | 88 853       | -17%           | (529 515)          |
| Finance charges                                   |     | (7 131)         | (16 112)            | (5 555)         | (401)          | (5 542)       | (5 555)       | (12)         | 0%             | (5 555)            |
| Transfers and Grants                              |     |                 |                     |                 |                |               |               | -            |                |                    |
| NET CASH FROM/(USED) OPERATING ACTIVITIES         |     | 144 279         | 63 570              | 107 372         | (18 198)       | 102 592       | 107 372       | 4 780        | 4%             | 107 372            |
| CASH FLOWS FROM INVESTING ACTIVITIES              |     |                 |                     |                 |                |               |               |              |                |                    |
| Receipts                                          |     |                 |                     |                 |                |               |               |              |                |                    |
| Proceeds on disposal of PPE                       |     | 234             |                     |                 |                |               |               | -            |                | -                  |
| Decrease (Increase) in non-current debtors        |     |                 |                     |                 |                |               |               | -            |                | -                  |
| Decrease (increase) other non-current receivables |     | 17              |                     |                 |                |               |               | -            |                | -                  |
| Decrease (increase) in non-current investments    |     |                 |                     |                 |                |               |               | -            |                | -                  |
| Payments                                          |     |                 |                     |                 |                |               |               |              |                |                    |
| Capital assets                                    |     | (116 735)       | (63 570)            | (104 506)       | (7 628)        | (51 420)      | (104 506)     | (53 086)     | 51%            | (104 506)          |
| NET CASH FROM/(USED) INVESTING ACTIVITIES         |     | (116 484)       | (63 570)            | (104 506)       | (7 628)        | (51 420)      | (104 506)     | (53 086)     | 51%            | (104 506)          |
| CASH FLOWS FROM FINANCING ACTIVITIES              |     |                 |                     |                 |                |               |               |              |                |                    |
| Receipts                                          |     |                 |                     |                 |                |               |               |              |                |                    |
| Short term loans                                  |     |                 |                     |                 |                |               |               | -            |                |                    |
| Borrowing long term/refinancing                   |     |                 |                     |                 |                |               |               | -            |                |                    |
| Increase (decrease) in consumer deposits          |     |                 |                     |                 |                |               |               | -            |                |                    |
| Payments                                          |     |                 |                     |                 |                |               |               |              |                |                    |
| Repayment of borrowing                            |     | (16 864)        | -                   | (15 456)        | (1 060)        | (12 493)      | (15 456)      | (2 963)      | 19%            | (15 456)           |
| NET CASH FROM/(USED) FINANCING ACTIVITIES         |     | (16 864)        | -                   | (15 456)        | (1 060)        | (12 493)      | (15 456)      | (2 963)      | 19%            | (15 456)           |
| NET INCREASE/ (DECREASE) IN CASH HELD             |     | 10 931          | (0)                 | (12 590)        | (26 886)       | 38 679        | (12 590)      |              |                | (12 590)           |
| Cash/cash equivalents at beginning:               |     | 28 751          |                     | 39 682          |                | 39 682        | 39 682        |              |                | 39 682             |
| Cash/cash equivalents at month/year end:          |     | 39 682          | (0)                 | 27 092          |                | 78 361        | 27 092        |              |                | 27 092             |

**MUNICIPAL MONTHLY BUDGET TABLES****1. MONTHLY BUDGET TABLES**

The seven main budget tables, as required in terms of the Municipal Budget and Reporting Regulations, are included in this section of the report. These tables set out the Municipality's 2015/16 budget performance for the period July 2015 to June 2016 and are to be noted. Each table is accompanied by explanatory notes.

Table C1 Monthly Budget Statement Summary – M12 June 2016

| Description                                                          | 2014/15          | Budget Year 2015/16 |                   |                    |                    |                    |                     |                 |                    |
|----------------------------------------------------------------------|------------------|---------------------|-------------------|--------------------|--------------------|--------------------|---------------------|-----------------|--------------------|
|                                                                      | Audited Outcome  | Original Budget     | Adjusted Budget   | Monthly actual     | YearTD actual      | YearTD budget      | YTD variance        | YTD variance %  | Full Year Forecast |
| <b>R thousands</b>                                                   |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| <b>Financial Performance</b>                                         |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Property rates                                                       | 128 580          | 146 960             | 136 786           | 7 222              | 135 567            | 136 786            | (1 219)             | -1%             | 136 786            |
| Service charges                                                      | 301 052          | 368 095             | 335 215           | 25 925             | 312 589            | 335 215            | (22 626)            | -7%             | 335 215            |
| Investment revenue                                                   | 2 430            | 2 078               | 2 984             | 529                | 4 618              | 2 984              | 1 634               | 55%             | 2 984              |
| Transfers recognised - operational                                   | 77 540           | 92 151              | 91 083            | 273                | 89 873             | 91 083             | (1 210)             | -1%             | 91 083             |
| Other own revenue                                                    | 33 407           | 29 456              | 23 554            | 1 632              | 22 354             | 23 554             | (1 200)             | -5%             | 23 554             |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>543 009</b>   | <b>638 741</b>      | <b>589 623</b>    | <b>35 581</b>      | <b>565 000</b>     | <b>589 623</b>     | <b>(24 622)</b>     | <b>-4%</b>      | <b>589 623</b>     |
| Employee costs                                                       | 212 826          | 212 437             | 217 587           | 18 165             | 218 518            | 217 587            | 930                 | 0%              | 217 587            |
| Remuneration of Councillors                                          | 9 757            | 11 678              | 10 283            | 872                | 10 485             | 10 283             | 202                 | 2%              | 10 283             |
| Depreciation & asset impairment                                      | 81 944           | 80 714              | 80 714            | –                  | –                  | 80 714             | (80 714)            | -100%           | 80 714             |
| Finance charges                                                      | 7 131            | 16 112              | 5 555             | 245                | 5 221              | 5 555              | (334)               | -6%             | 5 555              |
| Materials and bulk purchases                                         | 170 528          | 200 868             | 224 740           | 23 440             | 216 800            | 224 740            | (7 940)             | -4%             | 224 740            |
| Transfers and grants                                                 | –                | –                   | –                 | –                  | –                  | –                  | –                   | –               | –                  |
| Other expenditure                                                    | 96 669           | 167 435             | 104 886           | 6 370              | 50 432             | 104 886            | (54 454)            | -52%            | 104 886            |
| <b>Total Expenditure</b>                                             | <b>578 855</b>   | <b>689 244</b>      | <b>643 764</b>    | <b>49 092</b>      | <b>501 455</b>     | <b>643 764</b>     | <b>(142 309)</b>    | <b>-22%</b>     | <b>643 764</b>     |
| <b>Surplus/(Deficit)</b>                                             | <b>(35 847)</b>  | <b>(50 504)</b>     | <b>(54 141)</b>   | <b>(13 511)</b>    | <b>63 545</b>      | <b>(54 141)</b>    | <b>117 687</b>      | <b>-217%</b>    | <b>(54 141)</b>    |
| Transfers recognised - capital                                       | 127 072          | –                   | 80 800            | –                  | –                  | –                  | –                   | –               | 80 800             |
| Contributions & Contributed assets                                   | –                | –                   | –                 | –                  | –                  | –                  | –                   | –               | –                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>91 225</b>    | <b>(50 504)</b>     | <b>26 659</b>     | <b>(13 511)</b>    | <b>63 545</b>      | <b>(54 141)</b>    | <b>117 687</b>      | <b>-217%</b>    | <b>26 659</b>      |
| Share of surplus/ (deficit) of associate                             | –                | –                   | –                 | –                  | –                  | –                  | –                   | –               | –                  |
| <b>Surplus/ (Deficit) for the year</b>                               | <b>91 225</b>    | <b>(50 504)</b>     | <b>26 659</b>     | <b>(13 511)</b>    | <b>63 545</b>      | <b>(54 141)</b>    | <b>117 687</b>      | <b>-217%</b>    | <b>26 659</b>      |
| <b>Capital expenditure &amp; funds sources</b>                       |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| <b>Capital expenditure</b>                                           | <b>116 735</b>   | <b>63 570</b>       | <b>104 506</b>    | <b>7 628</b>       | <b>86 215</b>      | <b>104 506</b>     | <b>(18 291)</b>     | <b>-18%</b>     | <b>104 506</b>     |
| Capital transfers recognised                                         | 110 055          | 33 360              | 80 800            | 6 278              | 75 257             | 80 800             | (5 543)             | -7%             | 80 800             |
| Public contributions & donations                                     | –                | –                   | –                 | –                  | –                  | –                  | –                   | –               | –                  |
| Borrowing                                                            | –                | –                   | –                 | –                  | –                  | –                  | –                   | –               | –                  |
| Internally generated funds                                           | 6 680            | 30 210              | 23 706            | 1 350              | 10 959             | 23 706             | (12 748)            | -54%            | 23 706             |
| <b>Total sources of capital funds</b>                                | <b>116 735</b>   | <b>63 570</b>       | <b>104 506</b>    | <b>7 628</b>       | <b>86 215</b>      | <b>104 506</b>     | <b>(18 291)</b>     | <b>-18%</b>     | <b>104 506</b>     |
| <b>Financial position</b>                                            |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Total current assets                                                 | 123 256          | 86 234              | 119 730           |                    | 128 854            |                    |                     |                 | 119 730            |
| Total non current assets                                             | 2 452 493        | 2 649 759           | 2 476 713         |                    | 2 502 549          |                    |                     |                 | 2 476 713          |
| Total current liabilities                                            | 143 818          | 144 257             | 143 732           |                    | 129 664            |                    |                     |                 | 143 732            |
| Total non current liabilities                                        | 160 792          | 159 543             | 148 325           |                    | 141 307            |                    |                     |                 | 148 325            |
| <b>Community wealth/Equity</b>                                       | <b>2 271 139</b> | <b>2 432 193</b>    | <b>2 304 386</b>  |                    | <b>2 360 431</b>   |                    |                     |                 | <b>2 304 386</b>   |
| <b>Cash flows</b>                                                    |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Net cash from (used) operating                                       | 144 279          | 63 570              | 107 372           | (18 198)           | 102 592            | 107 372            | 4 780               | 4%              | 107 372            |
| Net cash from (used) investing                                       | (116 484)        | (63 570)            | (104 506)         | (7 628)            | (51 420)           | (104 506)          | (53 086)            | 51%             | (104 506)          |
| Net cash from (used) financing                                       | (16 864)         | –                   | (15 456)          | (1 060)            | (12 493)           | (15 456)           | (2 963)             | 19%             | (15 456)           |
| <b>Cash/cash equivalents at the month/year end</b>                   | <b>39 682</b>    | <b>(0)</b>          | <b>27 092</b>     | <b>–</b>           | <b>78 361</b>      | <b>27 092</b>      | <b>(51 269)</b>     | <b>-189%</b>    | <b>27 092</b>      |
| <b>Debtors &amp; creditors analysis</b>                              | <b>0-30 Days</b> | <b>31-60 Days</b>   | <b>61-90 Days</b> | <b>91-120 Days</b> | <b>121-150 Dys</b> | <b>151-180 Dys</b> | <b>181 Dys-1 Yr</b> | <b>Over 1Yr</b> | <b>Total</b>       |
| <b>Debtors Age Analysis</b>                                          |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Total By Income Source                                               | 23 099           | 4 050               | 3 040             | 2 897              | 12 237             | 9 539              | 12 637              | 61 641          | 129 141            |
| <b>Creditors Age Analysis</b>                                        |                  |                     |                   |                    |                    |                    |                     |                 |                    |
| Total Creditors                                                      | 25 869           | 1 252               | 1 082             | 235                | 448                | 255                | 1 925               | 13 391          | 44 460             |

### Explanatory notes to Table C 1 – Monthly Budget Summary

The aim of the Budget Summary is to provide a concise overview of the actual budget performance from all of the major financial perspective (operating expenditure, capital expenditure, financial position, cash flow, and MFMA funding

compliance). The table provides an overview of the actual amounts spent compared to the monthly budget projections within the context of operating performance, resources utilised for capital expenditure, financial position, cash and funding compliance.

**Table C2 Monthly Budget Statement – Financial Performance (standard classification) – M12 June 2016**

| Description                                | Ref | 2014/15         | Budget Year 2015/16 |                 |                |               |               |              |                |                    |
|--------------------------------------------|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
|                                            |     | Audited Outcome | Original Budget     | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                | 1   |                 |                     |                 |                |               |               |              |                |                    |
| <b>Revenue - Standard</b>                  |     |                 |                     |                 |                |               |               |              |                |                    |
| <i>Governance and administration</i>       |     | 210 531         | 241 451             | 227 398         | 8 502          | 227 119       | 227 398       | (279)        | 0%             | 227 398            |
| Executive and council                      |     | 468             | –                   | 100             | –              | 34            | 100           | (66)         | -66%           | 100                |
| Budget and treasury office                 |     | 209 162         | 240 876             | 226 518         | 8 451          | 226 294       | 226 518       | (224)        | 0%             | 226 518            |
| Corporate services                         |     | 900             | 575                 | 780             | 51             | 791           | 780           | 11           | 1%             | 780                |
| <i>Community and public safety</i>         |     | 16 527          | 20 413              | 18 261          | 454            | 18 150        | 18 261        | (112)        | -1%            | 18 261             |
| Community and social services              |     | 7 373           | 8 829               | 8 135           | 114            | 7 455         | 8 135         | (680)        | -8%            | 8 135              |
| Sport and recreation                       |     | 4               | 669                 | 13              | (18)           | 6             | 13            | (7)          | -53%           | 13                 |
| Public safety                              |     | 9 150           | 10 914              | 10 113          | 358            | 10 689        | 10 113        | 575          | 6%             | 10 113             |
| Housing                                    |     | –               | –                   | –               | –              | –             | –             | –            | –              | –                  |
| Health                                     |     | –               | –                   | –               | –              | –             | –             | –            | –              | –                  |
| <i>Economic and environmental services</i> |     | 17 772          | 21 471              | 18 804          | 1 511          | 18 547        | 18 804        | (257)        | -1%            | 18 804             |
| Planning and development                   |     | 4 364           | 7 014               | 4 347           | 696            | 4 353         | 4 347         | 6            | 0%             | 4 347              |
| Road transport                             |     | –               | –                   | –               | –              | –             | –             | –            | –              | –                  |
| Environmental protection                   |     | 13 407          | 14 457              | 14 456          | 815            | 14 194        | 14 456        | (263)        | -2%            | 14 456             |
| <i>Trading services</i>                    |     | 425 251         | 355 406             | 405 959         | 25 114         | 301 185       | 405 959       | (104 774)    | -26%           | 405 959            |
| Electricity                                |     | 193 801         | 232 429             | 217 875         | 16 689         | 195 020       | 217 875       | (22 855)     | -10%           | 217 875            |
| Water                                      |     | 127 761         | 54 836              | 98 404          | 3 639          | 46 840        | 98 404        | (51 565)     | -52%           | 98 404             |
| Waste water management                     |     | 81 954          | 40 236              | 66 750          | 2 857          | 36 323        | 66 750        | (30 427)     | -46%           | 66 750             |
| Waste management                           |     | 21 736          | 27 905              | 22 930          | 1 930          | 23 003        | 22 930        | 72           | 0%             | 22 930             |
| <i>Other</i>                               | 4   | –               | –                   | –               | –              | –             | –             | –            | –              | –                  |
| <b>Total Revenue - Standard</b>            | 2   | 670 080         | 638 741             | 670 423         | 35 581         | 565 000       | 670 423       | (105 422)    | -16%           | 670 423            |
| <b>Expenditure - Standard</b>              |     |                 |                     |                 |                |               |               |              |                |                    |
| <i>Governance and administration</i>       |     | 130 624         | 124 367             | 127 831         | 7 819          | 89 750        | 127 831       | (38 081)     | -30%           | 127 831            |
| Executive and council                      |     | 23 803          | 30 530              | 29 729          | 2 103          | 22 313        | 29 729        | (7 416)      | -25%           | 29 729             |
| Budget and treasury office                 |     | 66 651          | 53 820              | 51 379          | 2 340          | 30 345        | 51 379        | (21 033)     | -41%           | 51 379             |
| Corporate services                         |     | 40 170          | 40 016              | 46 723          | 3 375          | 37 092        | 46 723        | (9 631)      | -21%           | 46 723             |
| <i>Community and public safety</i>         |     | 81 887          | 88 352              | 82 706          | 7 444          | 79 477        | 82 706        | (3 229)      | -4%            | 82 706             |
| Community and social services              |     | 48 635          | 49 705              | 44 070          | 4 084          | 43 401        | 44 070        | (668)        | -2%            | 44 070             |
| Sport and recreation                       |     | 522             | 593                 | 630             | 48             | 549           | 630           | (81)         | -13%           | 630                |
| Public safety                              |     | 29 074          | 33 897              | 34 626          | 2 895          | 32 648        | 34 626        | (1 979)      | -6%            | 34 626             |
| Housing                                    |     | 3 656           | 4 156               | 3 380           | 417            | 2 879         | 3 380         | (501)        | -15%           | 3 380              |
| Health                                     |     | –               | –                   | –               | –              | –             | –             | –            | –              | –                  |
| <i>Economic and environmental services</i> |     | 96 843          | 100 935             | 96 807          | 5 501          | 51 613        | 96 807        | (45 195)     | -47%           | 96 807             |
| Planning and development                   |     | 90 551          | 88 132              | 86 275          | 4 570          | 43 265        | 86 275        | (43 010)     | -50%           | 86 275             |
| Road transport                             |     | –               | –                   | –               | –              | –             | –             | –            | –              | –                  |
| Environmental protection                   |     | 6 292           | 12 803              | 10 533          | 932            | 8 348         | 10 533        | (2 185)      | -21%           | 10 533             |
| <i>Trading services</i>                    |     | 269 500         | 375 590             | 336 420         | 28 328         | 280 615       | 336 420       | (55 805)     | -17%           | 336 420            |
| Electricity                                |     | 179 017         | 234 329             | 209 495         | 20 014         | 192 194       | 209 495       | (17 302)     | -8%            | 209 495            |
| Water                                      |     | 35 450          | 61 681              | 56 200          | 3 937          | 38 139        | 56 200        | (18 061)     | -32%           | 56 200             |
| Waste water management                     |     | 31 045          | 42 709              | 37 987          | 2 221          | 23 969        | 37 987        | (14 018)     | -37%           | 37 987             |
| Waste management                           |     | 23 988          | 36 871              | 32 738          | 2 156          | 26 314        | 32 738        | (6 425)      | -20%           | 32 738             |
| <i>Other</i>                               |     | –               | –                   | –               | –              | –             | –             | –            | –              | –                  |
| <b>Total Expenditure - Standard</b>        | 3   | 578 855         | 689 244             | 643 764         | 49 092         | 501 455       | 643 764       | (142 309)    | -22%           | 643 764            |
| <b>Surplus/ (Deficit) for the year</b>     |     | 91 225          | (50 504)            | 26 659          | (13 511)       | 63 545        | 26 659        | 36 887       | 138%           | 26 659             |

## Explanatory notes to Table C2 – Budgeted Financial Performance (revenue and expenditure by standard classification)

The standard classification refers to a modified Government Finance Statistics (GFS) reporting structure. The aim of the standard classification approach is to ensure that all municipalities report their operations in one common format, to facilitate comparison across all municipalities.

## Table C3 Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote – M12 June 2016

| Vote Description                                  | 2014/15         | Budget Year 2015/16 |                 |                 |                |                |                  |                |                    |
|---------------------------------------------------|-----------------|---------------------|-----------------|-----------------|----------------|----------------|------------------|----------------|--------------------|
|                                                   | Audited Outcome | Original Budget     | Adjusted Budget | Monthly actual  | YearTD actual  | YearTD budget  | YTD variance     | YTD variance % | Full Year Forecast |
| R thousands                                       |                 |                     |                 |                 |                |                |                  | %              |                    |
| <b>Revenue by Vote</b>                            |                 |                     |                 |                 |                |                |                  |                |                    |
| Vote 1 - Executive & Council                      | 468             | –                   | 100             | –               | 34             | 100            | (66)             | -65.9%         | 100                |
| Vote 2 - Financial Services                       | 209 078         | 240 876             | 226 526         | 8 451           | 226 310        | 226 526        | (216)            | -0.1%          | 226 526            |
| Vote 3 - Administration, Monitoring & Evaluation  | 511             | 1 455               | 227             | 2               | 305            | 227            | 78               | 34.3%          | 227                |
| Vote 4 - Led, Tourism & Creative Industries       | –               | (60)                | 100             | 273             | 1 223          | 100            | 1 123            | 1122.9%        | 100                |
| Vote 5 - Infrastructure, Planning & Development 1 | 198 638         | 238 622             | 222 667         | 17 160          | 198 620        | 222 667        | (24 047)         | -10.8%         | 222 667            |
| Vote 6 - Infrastructure, Planning & Development 2 | 209 715         | 95 072              | 165 154         | 6 496           | 83 163         | 165 154        | (81 991)         | -49.6%         | 165 154            |
| Vote 7 - Social Services 1                        | 7 362           | 7 117               | 6 491           | 59              | 7 939          | 6 491          | 1 449            | 22.3%          | 6 491              |
| Vote 8 - Social Services 2                        | 44 307          | 55 659              | 49 158          | 3 140           | 47 406         | 49 158         | (1 751)          | -3.6%          | 49 158             |
| Vote 9 - Social Services 3                        | –               | –                   | –               | –               | –              | –              | –                |                | –                  |
| <b>Total Revenue by Vote</b>                      | <b>670 080</b>  | <b>638 741</b>      | <b>670 423</b>  | <b>35 581</b>   | <b>565 000</b> | <b>670 423</b> | <b>(105 422)</b> | <b>-15.7%</b>  | <b>670 423</b>     |
|                                                   |                 |                     |                 |                 |                |                |                  |                |                    |
| <b>Expenditure by Vote</b>                        |                 |                     |                 |                 |                |                |                  |                |                    |
| Vote 1 - Executive & Council                      | 23 803          | 30 530              | 29 729          | 2 103           | 22 313         | 29 729         | (7 416)          | -24.9%         | 29 729             |
| Vote 2 - Financial Services                       | 70 914          | 59 716              | 58 163          | 2 736           | 35 696         | 58 163         | (22 467)         | -38.6%         | 58 163             |
| Vote 3 - Administration, Monitoring & Evaluation  | 28 873          | 28 886              | 31 559          | 2 685           | 28 667         | 31 559         | (2 891)          | -9.2%          | 31 559             |
| Vote 4 - Led, Tourism & Creative Industries       | 14 901          | 8 890               | 9 443           | 1 201           | 9 139          | 9 443          | (305)            | -3.2%          | 9 443              |
| Vote 5 - Infrastructure, Planning & Development 1 | 265 356         | 324 742             | 298 087         | 24 094          | 232 272        | 298 087        | (65 815)         | -22.1%         | 298 087            |
| Vote 6 - Infrastructure, Planning & Development 2 | 66 495          | 104 391             | 94 186          | 6 158           | 62 108         | 94 186         | (32 079)         | -34.1%         | 94 186             |
| Vote 7 - Social Services 1                        | 26 684          | 33 436              | 32 829          | 2 665           | 30 934         | 32 829         | (1 895)          | -5.8%          | 32 829             |
| Vote 8 - Social Services 2                        | 81 828          | 98 413              | 89 408          | 7 450           | 80 324         | 89 408         | (9 084)          | -10.2%         | 89 408             |
| Vote 9 - Social Services 3                        | –               | 240                 | 360             | –               | 2              | 360            | (358)            | -99.4%         | 360                |
| <b>Total Expenditure by Vote</b>                  | <b>578 855</b>  | <b>689 244</b>      | <b>643 764</b>  | <b>49 092</b>   | <b>501 455</b> | <b>643 764</b> | <b>(142 309)</b> | <b>-22.1%</b>  | <b>643 764</b>     |
| <b>Surplus/ (Deficit) for the year</b>            | <b>91 225</b>   | <b>(50 504)</b>     | <b>26 659</b>   | <b>(13 511)</b> | <b>63 545</b>  | <b>26 659</b>  | <b>36 887</b>    | <b>138.4%</b>  | <b>26 659</b>      |

## Explanatory notes to Table C3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

The purpose of the format in which the monthly budget reporting table is represented, is to enable the Council to enforce a vote in accordance with the municipality's organisational structure, so as to assign responsibility for the revenue

and expenditure recorded against these votes to the Municipal Manager and Directors concerned.

Operating revenue and expenditure is thus presented by "vote". A "vote" is defined as one of the main segment into which a budget of a municipality is divided into, for the appropriation of funds.

**Table C4 Monthly Budget Statement – Financial Performance (revenue and expenditure) – M12 June 2016**

| Description                                                   | Ref | 2014/15         | Budget Year 2015/16 |                 |                |               |               |              |                |                    |
|---------------------------------------------------------------|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
|                                                               |     | Audited Outcome | Original Budget     | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands                                                   |     |                 |                     |                 |                |               |               |              |                |                    |
| Revenue By Source                                             |     |                 |                     |                 |                |               |               |              |                |                    |
| Property rates                                                |     | 128 580         | 146 960             | 136 786         | 7 222          | 135 567       | 136 786       | (1 219)      | -1%            | 136 786            |
| Property rates - penalties & collection charges               |     |                 | -                   |                 |                |               |               | -            |                | -                  |
| Service charges - electricity revenue                         |     | 188 971         | 232 429             | 211 141         | 16 689         | 195 020       | 211 141       | (16 121)     | -8%            | 211 141            |
| Service charges - water revenue                               |     | 44 341          | 54 836              | 50 964          | 3 639          | 46 840        | 50 964        | (4 125)      | -8%            | 50 964             |
| Service charges - sanitation revenue                          |     | 33 783          | 40 236              | 37 490          | 2 857          | 36 323        | 37 490        | (1 167)      | -3%            | 37 490             |
| Service charges - refuse revenue                              |     | 21 637          | 27 905              | 22 930          | 1 930          | 23 003        | 22 930        | 72           | 0%             | 22 930             |
| Service charges - other                                       |     | 12 320          | 12 689              | 12 689          | 811            | 11 404        | 12 689        | (1 286)      | -10%           | 12 689             |
| Rental of facilities and equipment                            |     | 1 395           | 1 398               | 551             | 273            | 709           | 551           | 158          | 29%            | 551                |
| Interest earned - external investments                        |     | 2 430           | 2 078               | 2 984           | 529            | 4 618         | 2 984         | 1 634        | 55%            | 2 984              |
| Interest earned - outstanding debtors                         |     | 3 926           | 6 246               | 3 715           | 651            | 3 267         | 3 715         | (448)        | -12%           | 3 715              |
| Dividends received                                            |     |                 |                     |                 |                |               |               | -            |                | -                  |
| Fines                                                         |     | 1 737           | 1 655               | 2 396           | 221            | 3 424         | 2 396         | 1 028        | 43%            | 2 396              |
| Licences and permits                                          |     | 6 503           | 10 302              | 8 522           | 127            | 7 078         | 8 522         | (1 444)      | -17%           | 8 522              |
| Agency services                                               |     |                 |                     |                 |                |               |               | -            |                | -                  |
| Transfers recognised - operational                            |     | 77 540          | 92 151              | 91 083          | 273            | 89 873        | 91 083        | (1 210)      | -1%            | 91 083             |
| Other revenue                                                 |     | 19 710          | 9 855               | 8 370           | 359            | 7 876         | 8 370         | (494)        | -6%            | 8 370              |
| Gains on disposal of PPE                                      |     | 137             |                     |                 |                |               |               | -            |                | -                  |
| Total Revenue (excluding capital transfers and contributions) |     | 543 009         | 638 741             | 589 623         | 35 581         | 565 000       | 589 623       | (24 622)     | -4%            | 589 623            |
| Expenditure By Type                                           |     |                 |                     |                 |                |               |               |              |                |                    |
| Employee related costs                                        |     | 212 826         | 212 437             | 217 587         | 18 165         | 218 518       | 217 587       | 930          | 0%             | 217 587            |
| Remuneration of councillors                                   |     | 9 757           | 11 678              | 10 283          | 872            | 10 485        | 10 283        | 202          | 2%             | 10 283             |
| Debt impairment                                               |     | 17 308          | 52 021              | 27 981          |                |               | 27 981        | (27 981)     | -100%          | 27 981             |
| Depreciation & asset impairment                               |     | 81 944          | 80 714              | 80 714          |                |               | 80 714        | (80 714)     | -100%          | 80 714             |
| Finance charges                                               |     | 7 131           | 16 112              | 5 555           | 245            | 5 221         | 5 555         | (334)        | -6%            | 5 555              |
| Bulk purchases                                                |     | 170 528         | 200 868             | 189 634         | 19 168         | 188 346       | 189 634       | (1 289)      | -1%            | 189 634            |
| Other materials                                               |     |                 |                     | 35 105          | 4 272          | 28 454        | 35 105        | (6 651)      | -19%           | 35 105             |
| Contracted services                                           |     |                 | 11 069              | 13 393          | 838            | 9 438         | 13 393        | (3 955)      | -30%           | 13 393             |
| Transfers and grants                                          |     |                 |                     |                 |                |               |               | -            |                |                    |
| Other expenditure                                             |     | 79 361          | 104 346             | 63 511          | 5 531          | 40 994        | 63 511        | (22 517)     | -35%           | 63 511             |
| Loss on disposal of PPE                                       |     |                 |                     |                 |                |               |               | -            |                | -                  |
| Total Expenditure                                             |     | 578 855         | 689 244             | 643 764         | 49 092         | 501 455       | 643 764       | (142 309)    | -22%           | 643 764            |
| Surplus/(Deficit)                                             |     | (35 847)        | (50 504)            | (54 141)        | (13 511)       | 63 545        | (54 141)      | 117 687      | (0)            | (54 141)           |
| Transfers recognised - capital                                |     | 127 072         |                     | 80 800          |                |               |               | -            |                | 80 800             |
| Contributions recognised - capital                            |     |                 |                     |                 |                |               |               | -            |                |                    |
| Contributed assets                                            |     |                 |                     |                 |                |               |               | -            |                |                    |
| Surplus/(Deficit) after capital transfers & contributions     |     | 91 225          | (50 504)            | 26 659          | (13 511)       | 63 545        | (54 141)      |              |                | 26 659             |
| Taxation                                                      |     |                 |                     |                 |                |               |               | -            |                |                    |
| Surplus/(Deficit) after taxation                              |     | 91 225          | (50 504)            | 26 659          | (13 511)       | 63 545        | (54 141)      |              |                | 26 659             |
| Attributable to minorities                                    |     |                 |                     |                 |                |               |               |              |                |                    |
| Surplus/(Deficit) attributable to municipality                |     | 91 225          | (50 504)            | 26 659          | (13 511)       | 63 545        | (54 141)      |              |                | 26 659             |
| Share of surplus/ (deficit) of associate                      |     |                 |                     |                 |                |               |               |              |                |                    |
| Surplus/ (Deficit) for the year                               |     | 91 225          | (50 504)            | 26 659          | (13 511)       | 63 545        | (54 141)      |              |                | 26 659             |

**Explanatory notes to Table C4 – Budgeted Financial Performance (revenue and expenditure)**

The Financial Performance Budget is required to be approved concurrently by revenue source and expenditure type, so as to ensure consistency with annual reporting format requirements. A key aim is to facilitate comparison between the monthly results, the monthly budget-to-date projections and the original budget, so as to assess performance.

**Table C5 Monthly Budget Statement – Capital Expenditure (municipal vote, standard classification and funding) – M12 June 2016**

| Vote Description                                           | 2014/15         | Budget Year 2015/16 |                 |                |               |                |                 |              |                    |
|------------------------------------------------------------|-----------------|---------------------|-----------------|----------------|---------------|----------------|-----------------|--------------|--------------------|
|                                                            | Audited Outcome | Original Budget     | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget  | YTD variance    | YTD variance | Full Year Forecast |
| <b>R thousands</b>                                         |                 |                     |                 |                |               |                |                 | %            |                    |
| <b>Single Year expenditure appropriation</b>               |                 |                     |                 |                |               |                |                 |              |                    |
| Vote 1 - Executive & Council                               | 1 698           | 500                 | 500             | –              | 30            | 500            | (470)           | -94%         | 500                |
| Vote 2 - Financial Services                                | 1 647           | 145                 | 415             | 9              | 99            | 415            | (316)           | -76%         | 415                |
| Vote 3 - Administration, Monitoring & Evaluation           | 394             | –                   | 179             | 45             | 101           | 179            | (78)            | -44%         | 179                |
| Vote 4 - Led, Tourism & Creative Industries                | 175             | 1 563               | 174             | 11             | 47            | 174            | (127)           | -73%         | 174                |
| Vote 5 - Infrastructure, Planning & Development 1          | 1 211           | 10 100              | 9 910           | 2 103          | 7 192         | 9 910          | (2 718)         | -27%         | 9 910              |
| Vote 6 - Infrastructure, Planning & Development 2          | 104 027         | 32 508              | 82 984          | 5 115          | 72 726        | 82 984         | (10 258)        | -12%         | 82 984             |
| Vote 7 - Social Services 1                                 | 893             | 3 515               | 2 911           | 25             | 1 435         | 2 911          | (1 476)         | -51%         | 2 911              |
| Vote 8 - Social Services 2                                 | 6 690           | 15 209              | 7 403           | 320            | 4 585         | 7 403          | (2 819)         | -38%         | 7 403              |
| Vote 9 - Social Services 3                                 | –               | 30                  | 30              | –              | 1             | 30             | (29)            | -95%         | 30                 |
| Vote 10 - [NAME OF VOTE 10]                                | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Vote 11 - [NAME OF VOTE 11]                                | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Vote 12 - [NAME OF VOTE 12]                                | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Vote 13 - [NAME OF VOTE 13]                                | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Vote 14 - [NAME OF VOTE 14]                                | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Vote 15 - [NAME OF VOTE 15]                                | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| <b>Total Capital single-year expenditure</b>               | <b>116 735</b>  | <b>63 570</b>       | <b>104 506</b>  | <b>7 628</b>   | <b>86 215</b> | <b>104 506</b> | <b>(18 291)</b> | <b>-18%</b>  | <b>104 506</b>     |
| <b>Total Capital Expenditure</b>                           | <b>116 735</b>  | <b>63 570</b>       | <b>104 506</b>  | <b>7 628</b>   | <b>86 215</b> | <b>104 506</b> | <b>(18 291)</b> | <b>-18%</b>  | <b>104 506</b>     |
| <b>Capital Expenditure - Standard Classification</b>       |                 |                     |                 |                |               |                |                 |              |                    |
| <b>Governance and administration</b>                       | <b>3 838</b>    | <b>645</b>          | <b>1 094</b>    | <b>53</b>      | <b>229</b>    | <b>1 094</b>   | <b>(865)</b>    | <b>-79%</b>  | <b>1 094</b>       |
| Executive and council                                      | 1 698           | 500                 | 500             | –              | 30            | 500            | (470)           | -94%         | 500                |
| Budget and treasury office                                 | 1 456           | 115                 | 385             | 9              | 95            | 385            | (290)           | -75%         | 385                |
| Corporate services                                         | 684             | 30                  | 209             | 45             | 104           | 209            | (105)           | -50%         | 209                |
| <b>Community and public safety</b>                         | <b>7 517</b>    | <b>15 689</b>       | <b>9 469</b>    | <b>342</b>     | <b>5 570</b>  | <b>9 469</b>   | <b>(3 900)</b>  | <b>-41%</b>  | <b>9 469</b>       |
| Community and social services                              | 776             | 2 115               | 2 045           | –              | 1 275         | 2 045          | (770)           | -38%         | 2 045              |
| Sport and recreation                                       | 6 157           | 11 149              | 5 649           | 57             | 3 690         | 5 649          | (1 959)         | -35%         | 5 649              |
| Public safety                                              | 487             | 2 425               | 1 775           | 285            | 605           | 1 775          | (1 170)         | -66%         | 1 775              |
| Housing                                                    | 97              | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Health                                                     | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| <b>Economic and environmental services</b>                 | <b>849</b>      | <b>4 628</b>        | <b>1 052</b>    | <b>14</b>      | <b>499</b>    | <b>1 052</b>   | <b>(553)</b>    | <b>-53%</b>  | <b>1 052</b>       |
| Planning and development                                   | 754             | 1 463               | 77              | 11             | 47            | 77             | (30)            | -38%         | 77                 |
| Road transport                                             | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Environmental protection                                   | 96              | 3 165               | 975             | 3              | 452           | 975            | (523)           | -54%         | 975                |
| <b>Trading services</b>                                    | <b>104 530</b>  | <b>42 608</b>       | <b>92 891</b>   | <b>7 218</b>   | <b>79 918</b> | <b>92 891</b>  | <b>(12 973)</b> | <b>-14%</b>  | <b>92 891</b>      |
| Electricity                                                | 436             | 10 100              | 9 907           | 2 103          | 7 192         | 9 907          | (2 715)         | -27%         | 9 907              |
| Water                                                      | 30 008          | –                   | 29 057          | 351            | 21 962        | 29 057         | (7 094)         | -24%         | 29 057             |
| Waste water management                                     | 74 020          | 32 508              | 53 928          | 4 764          | 50 764        | 53 928         | (3 164)         | -6%          | 53 928             |
| Waste management                                           | 67              | –                   | –               | –              | –             | –              | –               | –            | –                  |
| <b>Other</b>                                               |                 |                     |                 |                |               |                |                 |              |                    |
| <b>Total Capital Expenditure - Standard Classification</b> | <b>116 735</b>  | <b>63 570</b>       | <b>104 506</b>  | <b>7 628</b>   | <b>86 215</b> | <b>104 506</b> | <b>(18 291)</b> | <b>-18%</b>  | <b>104 506</b>     |
| <b>Funded by:</b>                                          |                 |                     |                 |                |               |                |                 |              |                    |
| National Government                                        | 110 055         | 33 360              | 33 360          | 5 109          | 28 851        | 33 360         | (4 509)         | -14%         | 33 360             |
| Provincial Government                                      | –               | –                   | 47 440          | 1 169          | 46 406        | 47 440         | (1 034)         | -2%          | 47 440             |
| District Municipality                                      | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Other transfers and grants                                 | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| <b>Transfers recognised - capital</b>                      | <b>110 055</b>  | <b>33 360</b>       | <b>80 800</b>   | <b>6 278</b>   | <b>75 257</b> | <b>80 800</b>  | <b>(5 543)</b>  | <b>-7%</b>   | <b>80 800</b>      |
| Public contributions & donations                           | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Borrowing                                                  | –               | –                   | –               | –              | –             | –              | –               | –            | –                  |
| Internally generated funds                                 | 6 680           | 30 210              | 23 706          | 1 350          | 10 959        | 23 706         | (12 748)        | -54%         | 23 706             |
| <b>Total Capital Funding</b>                               | <b>116 735</b>  | <b>63 570</b>       | <b>104 506</b>  | <b>7 628</b>   | <b>86 215</b> | <b>104 506</b> | <b>(18 291)</b> | <b>-18%</b>  | <b>104 506</b>     |

## Explanatory notes to Table C5 – Budgeted Capital Expenditure by vote, standard classification and funding

Table C5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote; capital expenditure by standard classification; and the funding necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

**Table C6 Monthly Budget Statement – Financial Position – M12 June 2016**

| Description                              | Ref      | 2014/15          | Budget Year 2015/16 |                  |                  |                    |
|------------------------------------------|----------|------------------|---------------------|------------------|------------------|--------------------|
|                                          |          | Audited Outcome  | Original Budget     | Adjusted Budget  | YearTD actual    | Full Year Forecast |
| <b>R thousands</b>                       | <b>1</b> |                  |                     |                  |                  |                    |
| <b>ASSETS</b>                            |          |                  |                     |                  |                  |                    |
| <b>Current assets</b>                    |          |                  |                     |                  |                  |                    |
| Cash                                     |          | 2 896            | –                   | 3 000            | 2 563            | 3 000              |
| Call investment deposits                 |          | 36 786           | 10 000              | 24 092           | 75 798           | 24 092             |
| Consumer debtors                         |          | 43 579           | 59 006              | 46 863           | 30 201           | 46 863             |
| Other debtors                            |          | 35 671           | 12 658              | 41 196           | 14 897           | 41 196             |
| Current portion of long-term receivables |          | 8                | –                   | 8                |                  | 8                  |
| Inventory                                |          | 4 317            | 4 571               | 4 571            | 5 395            | 4 571              |
| <b>Total current assets</b>              |          | <b>123 256</b>   | <b>86 234</b>       | <b>119 730</b>   | <b>128 854</b>   | <b>119 730</b>     |
| <b>Non current assets</b>                |          |                  |                     |                  |                  |                    |
| Long-term receivables                    |          | 171              | 192                 | 153              |                  | 153                |
| Investments                              |          | –                | –                   | –                | –                | –                  |
| Investment property                      |          | 61 824           | 64 175              | 61 824           | 61 824           | 61 824             |
| Investments in Associate                 |          | –                | –                   | –                | –                | –                  |
| Property, plant and equipment            |          | 2 390 315        | 2 585 217           | 2 414 541        | 2 440 516        | 2 414 541          |
| Agricultural                             |          | –                | –                   | –                | –                | –                  |
| Biological assets                        |          | –                | –                   | –                | –                | –                  |
| Intangible assets                        |          | 183              | 175                 | 195              | 209              | 195                |
| Other non-current assets                 |          | –                | –                   | –                | –                | –                  |
| <b>Total non current assets</b>          |          | <b>2 452 493</b> | <b>2 649 759</b>    | <b>2 476 713</b> | <b>2 502 549</b> | <b>2 476 713</b>   |
| <b>TOTAL ASSETS</b>                      |          | <b>2 575 749</b> | <b>2 735 993</b>    | <b>2 596 443</b> | <b>2 631 403</b> | <b>2 596 443</b>   |
| <b>LIABILITIES</b>                       |          |                  |                     |                  |                  |                    |
| <b>Current liabilities</b>               |          |                  |                     |                  |                  |                    |
| Bank overdraft                           |          | –                | –                   | –                | –                | –                  |
| Borrowing                                |          | 10 870           | 3 379               | 11 185           | 13 480           | 11 185             |
| Consumer deposits                        |          | 8 593            | 8 551               | 8 802            | 9 590            | 8 802              |
| Trade and other payables                 |          | 94 474           | 100 231             | 95 449           | 71 220           | 95 449             |
| Provisions                               |          | 29 882           | 32 095              | 28 297           | 35 373           | 28 297             |
| <b>Total current liabilities</b>         |          | <b>143 818</b>   | <b>144 257</b>      | <b>143 732</b>   | <b>129 664</b>   | <b>143 732</b>     |
| <b>Non current liabilities</b>           |          |                  |                     |                  |                  |                    |
| Borrowing                                |          | 49 637           | 53 963              | 49 637           | 35 644           | 49 637             |
| Provisions                               |          | 111 155          | 105 580             | 98 688           | 105 663          | 98 688             |
| <b>Total non current liabilities</b>     |          | <b>160 792</b>   | <b>159 543</b>      | <b>148 325</b>   | <b>141 307</b>   | <b>148 325</b>     |
| <b>TOTAL LIABILITIES</b>                 |          | <b>304 610</b>   | <b>303 800</b>      | <b>292 057</b>   | <b>270 972</b>   | <b>292 057</b>     |
| <b>NET ASSETS</b>                        | <b>2</b> | <b>2 271 139</b> | <b>2 432 193</b>    | <b>2 304 386</b> | <b>2 360 431</b> | <b>2 304 386</b>   |
| <b>COMMUNITY WEALTH/EQUITY</b>           |          |                  |                     |                  |                  |                    |
| Accumulated Surplus/(Deficit)            |          | 2 271 139        | 2 432 193           | 2 304 386        | 2 360 431        | 2 304 386          |
| Reserves                                 |          | –                | –                   | –                | –                | –                  |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>     | <b>2</b> | <b>2 271 139</b> | <b>2 432 193</b>    | <b>2 304 386</b> | <b>2 360 431</b> | <b>2 304 386</b>   |

**Explanatory notes to Table C6 – Budgeted Financial Position**

- i. The table represents Assets less Liabilities as Community Wealth. The order of items within each group is also aligned to the convention of showing items in order of liquidity; i.e. assets readily converted to cash or liabilities immediately required to be met from cash appear first.
- ii. Any movement on the Budgeted Financial Performance or the Capital Budget will invariably impact on the Budgeted Financial Position. For example, the collection rate assumption will impact on the cash position of the municipality and consequently inform the level of cash and cash equivalents at year end.

Similarly, the collection rate assumption informs the budget provision for bad debts. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as compliance assessment is directly informed by forecasting the statement of financial position.

**Table C7 Monthly Budget Statement – Cash Flow – M12 June 2016**

| Description                                       | Ref | 2014/15          | Budget Year 2015/16 |                  |                 |                 |                  |                 |                |                    |
|---------------------------------------------------|-----|------------------|---------------------|------------------|-----------------|-----------------|------------------|-----------------|----------------|--------------------|
|                                                   |     | Audited Outcome  | Original Budget     | Adjusted Budget  | Monthly actual  | YearTD actual   | YearTD budget    | YTD variance    | YTD variance % | Full Year Forecast |
| R thousands                                       | 1   |                  |                     |                  |                 |                 |                  |                 |                |                    |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>        |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| <b>Receipts</b>                                   |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| Property rates, penalties & collection charges    |     | 122 196          | 142 595             | 134 356          | 7 461           | 131 282         | 134 356          | (3 074)         | -2%            | 134 356            |
| Service charges                                   |     | 293 108          | 320 439             | 308 977          | 21 903          | 283 210         | 308 977          | (25 767)        | -8%            | 308 977            |
| Other revenue                                     |     | 17 296           | 23 210              | 24 241           | 9 460           | 181 385         | 24 241           | 157 144         | 648%           | 24 241             |
| Government - operating                            |     | 147 214          | 92 151              | 91 083           |                 | 85 795          | 91 083           | (5 288)         | -6%            | 91 083             |
| Government - capital                              |     | 44 067           | 33 360              | 80 800           |                 | 40 190          | 80 800           | (40 610)        | -50%           | 80 800             |
| Interest                                          |     | 2 430            | 8 324               | 2 984            |                 | 4 641           | 2 984            | 1 656           | 55%            | 2 984              |
| Dividends                                         |     |                  |                     |                  |                 |                 |                  | -               |                | -                  |
| <b>Payments</b>                                   |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| Suppliers and employees                           |     | (474 900)        | (540 398)           | (529 515)        | (56 621)        | (618 368)       | (529 515)        | 88 853          | -17%           | (529 515)          |
| Finance charges                                   |     | (7 131)          | (16 112)            | (5 555)          | (401)           | (5 542)         | (5 555)          | (12)            | 0%             | (5 555)            |
| Transfers and Grants                              |     |                  |                     |                  |                 |                 |                  | -               |                |                    |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>  |     | <b>144 279</b>   | <b>63 570</b>       | <b>107 372</b>   | <b>(18 198)</b> | <b>102 592</b>  | <b>107 372</b>   | <b>4 780</b>    | <b>4%</b>      | <b>107 372</b>     |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| <b>Receipts</b>                                   |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| Proceeds on disposal of PPE                       |     | 234              |                     |                  |                 |                 |                  | -               |                | -                  |
| Decrease (Increase) in non-current debtors        |     |                  |                     |                  |                 |                 |                  | -               |                | -                  |
| Decrease (increase) other non-current receivables |     | 17               |                     |                  |                 |                 |                  | -               |                | -                  |
| Decrease (increase) in non-current investments    |     |                  |                     |                  |                 |                 |                  | -               |                | -                  |
| <b>Payments</b>                                   |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| Capital assets                                    |     | (116 735)        | (63 570)            | (104 506)        | (7 628)         | (51 420)        | (104 506)        | (53 086)        | 51%            | (104 506)          |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>  |     | <b>(116 484)</b> | <b>(63 570)</b>     | <b>(104 506)</b> | <b>(7 628)</b>  | <b>(51 420)</b> | <b>(104 506)</b> | <b>(53 086)</b> | <b>51%</b>     | <b>(104 506)</b>   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| <b>Receipts</b>                                   |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| Short term loans                                  |     |                  |                     |                  |                 |                 |                  | -               |                |                    |
| Borrowing long term/refinancing                   |     |                  |                     |                  |                 |                 |                  | -               |                |                    |
| Increase (decrease) in consumer deposits          |     |                  |                     |                  |                 |                 |                  | -               |                |                    |
| <b>Payments</b>                                   |     |                  |                     |                  |                 |                 |                  |                 |                |                    |
| Repayment of borrowing                            |     | (16 864)         | -                   | (15 456)         | (1 060)         | (12 493)        | (15 456)         | (2 963)         | 19%            | (15 456)           |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>  |     | <b>(16 864)</b>  | <b>-</b>            | <b>(15 456)</b>  | <b>(1 060)</b>  | <b>(12 493)</b> | <b>(15 456)</b>  | <b>(2 963)</b>  | <b>19%</b>     | <b>(15 456)</b>    |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>      |     | <b>10 931</b>    | <b>(0)</b>          | <b>(12 590)</b>  | <b>(26 886)</b> | <b>38 679</b>   | <b>(12 590)</b>  |                 |                | <b>(12 590)</b>    |
| Cash/cash equivalents at beginning:               |     | 28 751           |                     | 39 682           |                 | 39 682          | 39 682           |                 |                | 39 682             |
| Cash/cash equivalents at month/year end:          |     | 39 682           | (0)                 | 27 092           |                 | 78 361          | 27 092           |                 |                | 27 092             |

**Explanatory notes to Table C7 – Budgeted Cash Flow Statement**

- i. The budgeted cash flow statement represents the first measurement in determining whether the budget is funded.
- ii. It reflects the expected cash inflows versus outflows that are likely to result from the implementation of the budget.

## Annexure "A5"

**ANALYSIS OF THE MUNICIPALITY'S STATEMENT OF FINANCIAL POSITION**

In this section the Municipality's Debtors, Creditors and Investments will be analysed. These components have a significant impact on the Municipality's financial position.

**1. Overview of outstanding Consumer Debtors (Inclusive of VAT)**

Below is an analysis of the outstanding consumer debtors as at 30 June 2016, compared to the position as at 30 June 2015.

**Debtors' Age Analysis (Inclusive of VAT) as at 30 June 2015**

| R thousands                                                             | 0-30 Days     | 31-60 Days   | 61-90 Days   | 91-120 Days  | 121-150 Dys  | 151-180 Dys  | 181 Dys-1 Yr  | Over 1Yr      | Total          |
|-------------------------------------------------------------------------|---------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|----------------|
| <b>Debtors Age Analysis By Income Source</b>                            |               |              |              |              |              |              |               |               |                |
| Trade and Other Receivables from Exchange Transactions - Water          | 4 641         | 861          | 803          | 711          | 591          | 494          | 3 178         | 12 347        | 23 627         |
| Trade and Other Receivables from Exchange Transactions - Electricity    | 14 443        | 1 157        | 738          | 349          | 252          | 200          | 1 726         | 5 271         | 24 137         |
| Receivables from Non-exchange Transactions - Property Rates             | 7 062         | 652          | 455          | 456          | 334          | 272          | 6 953         | 15 018        | 31 201         |
| Receivables from Exchange Transactions - Waste Water Management         | 3 467         | 516          | 440          | 346          | 285          | 254          | 1 565         | 5 586         | 12 459         |
| Receivables from Exchange Transactions - Waste Management               | 2 394         | 455          | 372          | 327          | 302          | 286          | 1 572         | 8 141         | 13 851         |
| Receivables from Exchange Transactions - Property Rental Debtors        | -             | -            | -            | -            | -            | -            | -             | 1             | 1              |
| Interest on Arrear Debtor Accounts                                      | 35            | 41           | 42           | 45           | 47           | 49           | 687           | 11 064        | 12 009         |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | -             | -            | -            | -            | -            | -            | -             | -             | -              |
| Other                                                                   | (9 711)       | 260          | 213          | 285          | 129          | 224          | 2 369         | 4 741         | (1 490)        |
| <b>Total By Income Source</b>                                           | <b>22 330</b> | <b>3 943</b> | <b>3 063</b> | <b>2 519</b> | <b>1 940</b> | <b>1 779</b> | <b>18 050</b> | <b>62 170</b> | <b>115 794</b> |
|                                                                         |               |              |              |              |              |              |               |               | -              |
| <b>Debtors Age Analysis By Customer Group</b>                           |               |              |              |              |              |              |               |               |                |
| Organs of State                                                         | 358           | 30           | 37           | 17           | 18           | 11           | 29            | 4             | 504            |
| Commercial                                                              | 103           | 14           | 12           | 11           | 4            | 4            | 89            | 117           | 353            |
| Households                                                              | 21 908        | 3 876        | 2 988        | 2 417        | 1 904        | 1 743        | 16 990        | 60 259        | 112 086        |
| Other                                                                   | (38)          | 23           | 26           | 75           | 15           | 21           | 942           | 1 789         | 2 851          |
| <b>Total By Customer Group</b>                                          | <b>22 330</b> | <b>3 943</b> | <b>3 063</b> | <b>2 519</b> | <b>1 940</b> | <b>1 779</b> | <b>18 050</b> | <b>62 170</b> | <b>115 794</b> |

### Debtors' Age Analysis (Inclusive of VAT) as at 30 June 2016

| Description                                                             | Budget Year 2015/16 |              |              |              |               |              |               |                |
|-------------------------------------------------------------------------|---------------------|--------------|--------------|--------------|---------------|--------------|---------------|----------------|
|                                                                         | 0-30 Days           | 31-60 Days   | 61-90 Days   | 91-120 Days  | 121-150 Dys   | 151-180 Dys  | 181 Dys-1 Yr  | Over 1Yr       |
| <b>R thousands</b>                                                      |                     |              |              |              |               |              |               | <b>Total</b>   |
| <b>Debtors Age Analysis By Income Source</b>                            |                     |              |              |              |               |              |               |                |
| Trade and Other Receivables from Exchange Transactions - Water          | 5 185               | 1 013        | 806          | 770          | 3 252         | 2 535        | 3 359         | 16 382         |
| Trade and Other Receivables from Exchange Transactions - Electricity    | 15 569              | 1 063        | 671          | 299          | 1 261         | 983          | 1 302         | 27 499         |
| Receivables from Non-exchange Transactions - Property Rates             | 8 113               | 709          | 493          | 769          | 3 247         | 2 531        | 3 353         | 16 357         |
| Receivables from Exchange Transactions - Waste Water Management         | 3 736               | 541          | 397          | 347          | 1 466         | 1 142        | 1 513         | 7 382          |
| Receivables from Exchange Transactions - Waste Management               | 2 624               | 480          | 402          | 433          | 1 829         | 1 426        | 1 889         | 9 215          |
| Receivables from Exchange Transactions - Property Rental Debtors        | -                   | -            | -            | -            | -             | -            | -             | -              |
| Interest on Arrear Debtor Accounts                                      | -                   | -            | -            | -            | -             | -            | -             | -              |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | -                   | -            | -            | -            | -             | -            | -             | -              |
| Other                                                                   | (12 127)            | 244          | 272          | 280          | 1 182         | 921          | 1 220         | 5 953          |
| <b>Total By Income Source</b>                                           | <b>23 099</b>       | <b>4 050</b> | <b>3 040</b> | <b>2 897</b> | <b>12 237</b> | <b>9 539</b> | <b>12 637</b> | <b>61 641</b>  |
|                                                                         |                     |              |              |              |               |              |               | <b>129 141</b> |
| <b>Debtors Age Analysis By Customer Group</b>                           |                     |              |              |              |               |              |               |                |
| Organs of State                                                         | 723                 | 148          | 77           | 45           | 190           | 148          | 197           | 958            |
| Commercial                                                              | 5 463               | 452          | 311          | 103          | 434           | 338          | 448           | 2 186          |
| Households                                                              | 16 913              | 3 450        | 2 652        | 2 749        | 11 613        | 9 052        | 11 993        | 58 497         |
| Other                                                                   | -                   | -            | -            | -            | -             | -            | -             | -              |
| <b>Total By Customer Group</b>                                          | <b>23 099</b>       | <b>4 050</b> | <b>3 040</b> | <b>2 897</b> | <b>12 237</b> | <b>9 539</b> | <b>12 637</b> | <b>61 641</b>  |
|                                                                         |                     |              |              |              |               |              |               | <b>129 141</b> |

The aforementioned analysis indicates that from 30 June 2015 to 30 June 2016, the overdue debts have increased from R 93,464 million to R 106,042 million, as follows:

| <b>R thousands</b>                                                      | <b>OVERDUE AMOUNTS AS AT</b> |                  |                   |
|-------------------------------------------------------------------------|------------------------------|------------------|-------------------|
| <b>Debtors Age Analysis By Income Source</b>                            | <b>30-Jun-15</b>             | <b>30-Jun-16</b> | <b>Difference</b> |
| Trade and Other Receivables from Exchange Transactions - Water          | 18 986                       | 28 117           | 9 131             |
| Trade and Other Receivables from Exchange Transactions - Electricity    | 9 694                        | 11 930           | 2 236             |
| Receivables from Non-exchange Transactions - Property Rates             | 24 139                       | 27 460           | 3 321             |
| Receivables from Exchange Transactions - Waste Water Management         | 8 992                        | 12 788           | 3 796             |
| Receivables from Exchange Transactions - Waste Management               | 11 457                       | 15 675           | 4 218             |
| Receivables from Exchange Transactions - Property Rental Debtors        | 1                            | -                | (1)               |
| Interest on Arrear Debtor Accounts                                      | 11 975                       | -                | (11 975)          |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | -                            | -                | -                 |
| Other                                                                   | 8 221                        | 10 073           | 1 852             |
| <b>Total By Income Source</b>                                           | <b>93 464</b>                | <b>106 042</b>   | <b>12 578</b>     |
|                                                                         |                              | -                |                   |
| <b>Debtors Age Analysis By Customer Group</b>                           |                              |                  |                   |
| Organs of State                                                         | 146                          | 1 764            | 1 618             |
| Commercial                                                              | 250                          | 4 271            | 4 021             |
| Households                                                              | 90 178                       | 100 007          | 9 829             |
| Other                                                                   | 2 890                        | -                | (2 890)           |
| <b>Total By Customer Group</b>                                          | <b>93 464</b>                | <b>106 042</b>   | <b>12 578</b>     |

## 2. Overview of Creditors position

Below is an analysis of the status of the major creditors

| Description                             | Budget Year 2015/16 |                 |                 |                  |                   |                   |                      |                |               |
|-----------------------------------------|---------------------|-----------------|-----------------|------------------|-------------------|-------------------|----------------------|----------------|---------------|
|                                         | 0 -<br>30 Days      | 31 -<br>60 Days | 61 -<br>90 Days | 91 -<br>120 Days | 121 -<br>150 Days | 151 -<br>180 Days | 181 Days -<br>1 Year | Over 1<br>Year | Total         |
| R thousands                             |                     |                 |                 |                  |                   |                   |                      |                |               |
| Creditors Age Analysis By Customer Type |                     |                 |                 |                  |                   |                   |                      |                |               |
| Bulk Electricity                        | 19 346              | 15              | -               | -                | -                 | -                 | -                    |                | 19 360        |
| Bulk Water                              | -                   | 1               | 1               | 1                | 1                 | -                 | (33)                 | (118)          | (147)         |
| PAYE deductions                         | 2 518               | -               | -               | -                | -                 | -                 | -                    | -              | 2 518         |
| VAT (output less input)                 | -                   | -               | -               | -                | -                 | -                 | -                    | -              | -             |
| Pensions / Retirement deductions        |                     | -               | -               | -                | -                 | -                 | -                    | -              | -             |
| Loan repayments                         | -                   | -               | -               | -                | -                 | -                 | -                    | -              | -             |
| Trade Creditors                         | 4 007               | 1 078           | 603             | 40               | 447               | 200               | 493                  | 13 509         | 20 377        |
| Auditor General                         |                     | 159             | 477             | 194              |                   | 56                | 1 465                | -              | 2 350         |
| Other                                   |                     | -               | -               | -                | -                 | -                 | -                    | -              | -             |
| <b>Total By Customer Type</b>           | <b>25 870</b>       | <b>1 252</b>    | <b>1 081</b>    | <b>235</b>       | <b>448</b>        | <b>255</b>        | <b>1 925</b>         | <b>13 391</b>  | <b>44 460</b> |

The above amounts represent invoices still to be paid. The major creditors as at 30 June 2016 are as follows:

|                                 |                                |
|---------------------------------|--------------------------------|
| Department of Transport         | R 13,506 million               |
| Eskom                           | R 19,360 million               |
| Office of the Auditor – General | R 2,350 million                |
| PAYE Deductions                 | R 2,518 million                |
| Other Creditors                 | R 6,726 million                |
| <b>Total</b>                    | <b><u>R 44,460 million</u></b> |

It is to be noted that the Eskom amount of R 19,346 million, represents the current account for June 2016. The pay as you earn deductions was paid on 1 July 2016 to the South African Revenue Service (SARS).

### 3. Investment Portfolio

Below is an analysis of the Investment Portfolio as at 30 June 2016.

|                    | AS AT 30 JUNE<br>2015 | INVESTED           | INTEREST         | WITHDRAWN            | ADJUSTMENT   | AS AT 30 JUNE<br>2016 |
|--------------------|-----------------------|--------------------|------------------|----------------------|--------------|-----------------------|
| ABSA               | 809 097               | 20 498 003         | 378 983          | 498 003              | 320          | 21 187 760            |
| NEDBANK            | 222 722               | -                  | 13 388           | -                    | 279          | 235 831               |
| RMB                | 35 754 564            | 181 671 069        | 4 117 352        | 192 201 252          | -            | 29 341 733            |
| INVESTEC           | -                     | 25 000 000         | 32 842           | -                    | -            | 25 032 842            |
| <b>Total</b>       | <b>36 786 383</b>     | <b>227 169 072</b> | <b>4 542 565</b> | <b>(192 699 255)</b> | <b>(599)</b> | <b>75 798 167</b>     |
|                    |                       |                    |                  |                      |              |                       |
| INVESTMENT BY TYPE | AS AT 30 JUNE<br>2015 | INVESTED           | INTEREST         | WITHDRAWN            | ADJUSTMENT   | AS AT 30 JUNE<br>2016 |
| General Account    | 26 241 099            | 162 755 175        | 2 982 993        | 143 578 391          | 599          | 48 400 277            |
| Collateral         | 295 393               | -                  | 17 099           | 84 491               | -            | 228 000               |
| Conditional Grants | 8 270 347             | 40 497 700         | 1 049 846        | 33 801 582           | -            | 16 016 310            |
| Housing Funds      | 87 839                | 23 716 198         | 382 066          | 15 034 791           | -            | 9 151 312             |
| Investment FNB     | 1 891 706             | 200 000            | 110 561          | 200 000              | -            | 2 002 267             |
| <b>Total</b>       | <b>36 786 383</b>     | <b>227 169 072</b> | <b>4 542 565</b> | <b>(192 699 255)</b> | <b>(599)</b> | <b>75 798 167</b>     |
|                    |                       |                    |                  |                      |              |                       |
| Bank               | 2 895 796             |                    |                  | (332 691)            |              | 2 563 105             |
|                    |                       |                    |                  |                      |              |                       |
| <b>Total</b>       | <b>39 682 179</b>     | <b>227 169 072</b> | <b>4 542 565</b> | <b>(193 031 946)</b> | <b>(599)</b> | <b>78 361 271</b>     |

#### 4. Allocation and Grants receipts and expenditure for the 2015/2016 financial year

**Supporting Table SC6 Monthly Budget Statement – transfers and grant receipts – M12  
June 2016**

| Description                                     | 2014/15         | Budget Year 2015/16 |                 |                |                |                |              |              |                    |
|-------------------------------------------------|-----------------|---------------------|-----------------|----------------|----------------|----------------|--------------|--------------|--------------------|
|                                                 | Audited Outcome | Original Budget     | Adjusted Budget | Monthly actual | YearTD actual  | YearTD budget  | YTD variance | YTD variance | Full Year Forecast |
| R thousands                                     |                 |                     |                 |                |                |                |              | %            |                    |
| <b>RECEIPTS:</b>                                |                 |                     |                 |                |                |                |              |              |                    |
| <b>Operating Transfers and Grants</b>           |                 |                     |                 |                |                |                |              |              |                    |
| National Government:                            | 69 948          | 85 629              | 85 629          | –              | 85 629         | 85 629         | –            |              | 85 629             |
| Local Government Equitable Share                | 66 129          | 82 099              | 82 099          | –              | 82 099         | 82 099         | –            |              | 82 099             |
| Finance Management                              | 1 600           | 1 600               | 1 600           | –              | 1 600          | 1 600          |              |              | 1 600              |
| Municipal Systems Improvement                   | 934             | 930                 | 930             | –              | 930            | 930            |              |              | 930                |
| EPWP Incentive                                  | 1 285           | 1 000               | 1 000           | –              | 1 000          | 1 000          |              |              | 1 000              |
| <b>Total Operating Transfers and Grants</b>     | <b>69 948</b>   | <b>85 629</b>       | <b>85 629</b>   | <b>–</b>       | <b>85 629</b>  | <b>85 629</b>  | <b>–</b>     |              | <b>85 629</b>      |
|                                                 |                 |                     |                 |                |                |                |              |              |                    |
| <b>Capital Transfers and Grants</b>             |                 |                     |                 |                |                |                |              |              |                    |
| National Government:                            | 44 067          | 34 900              | 34 900          | –              | 34 900         | 34 900         | –            |              | 34 900             |
| Municipal Infrastructure Grant (MIG)            | 40 077          | 30 800              | 30 800          | –              | 30 800         | 30 800         | –            |              | 30 800             |
| Integrated National Electrification Programme   | 3 991           | 4 100               | 4 100           | –              | 4 100          | 4 100          | –            |              | 4 100              |
| <b>Total Capital Transfers and Grants</b>       | <b>44 067</b>   | <b>34 900</b>       | <b>34 900</b>   | <b>–</b>       | <b>34 900</b>  | <b>34 900</b>  | <b>–</b>     |              | <b>34 900</b>      |
|                                                 |                 |                     |                 |                |                |                |              |              |                    |
| <b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b> | <b>114 015</b>  | <b>120 529</b>      | <b>120 529</b>  | <b>–</b>       | <b>120 529</b> | <b>120 529</b> | <b>–</b>     |              | <b>120 529</b>     |

Below is an analysis of the spending associated with the grants as at 30 June 2016:

**Supporting Table SC7 Monthly Budget Statement – transfers and grants expenditure – M12 June 2016**

| Description                                                 | 2014/15         | Budget Year 2015/16 |                 |                |                |                |                |              |                    |
|-------------------------------------------------------------|-----------------|---------------------|-----------------|----------------|----------------|----------------|----------------|--------------|--------------------|
|                                                             | Audited Outcome | Original Budget     | Adjusted Budget | Monthly actual | YearTD actual  | YearTD budget  | YTD variance   | YTD variance | Full Year Forecast |
| R thousands                                                 |                 |                     |                 |                |                |                |                | %            |                    |
| <b>EXPENDITURE</b>                                          |                 |                     |                 |                |                |                |                |              |                    |
| <b>Operating expenditure of Transfers and Grants</b>        |                 |                     |                 |                |                |                |                |              |                    |
| National Government:                                        | 69 948          | 85 629              | 85 629          | 111            | 83 577         | 85 629         | (2 052)        | -2.4%        | 85 629             |
| Local Government Equitable Share                            | 66 129          | 82 099              | 82 099          |                | 82 099         | 82 099         | -              |              | 82 099             |
| Finance Management                                          | 1 600           | 1 600               | 1 600           | 95             | 461            | 1 600          | (1 139)        | -71.2%       | 1 600              |
| Municipal Systems Improvement                               | 934             | 930                 | 930             | 17             | 17             | 930            | (913)          | -98.2%       | 930                |
| EPWP Incentive                                              | 1 285           | 1 000               | 1 000           |                | 1 000          | 1 000          | -              |              | 1 000              |
| <b>Total operating expenditure of Transfers and Grants:</b> | <b>69 948</b>   | <b>85 629</b>       | <b>85 629</b>   | <b>111</b>     | <b>83 577</b>  | <b>85 629</b>  | <b>(2 052)</b> | <b>-2.4%</b> | <b>85 629</b>      |
| <b>Capital expenditure of Transfers and Grants</b>          |                 |                     |                 |                |                |                |                |              |                    |
| National Government:                                        | 44 067          | 34 900              | 34 900          | 6 218          | 34 688         | 34 900         | (212)          | -0.6%        | 34 900             |
| Municipal Infrastructure Grant (MIG)                        | 40 077          | 30 800              | 30 800          | 4 420          | 30 800         | 30 800         | -              |              | 30 800             |
| Integrated National Electrification Programme               | 3 991           | 4 100               | 4 100           | 1 798          | 3 888          | 4 100          | (212)          | -5.2%        | 4 100              |
| <b>Total capital expenditure of Transfers and Grants</b>    | <b>44 067</b>   | <b>34 900</b>       | <b>34 900</b>   | <b>6 218</b>   | <b>34 688</b>  | <b>34 900</b>  | <b>(212)</b>   | <b>-0.6%</b> | <b>34 900</b>      |
| <b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>            | <b>114 015</b>  | <b>120 529</b>      | <b>120 529</b>  | <b>6 329</b>   | <b>118 265</b> | <b>120 529</b> | <b>(2 264)</b> | <b>-1.9%</b> | <b>120 529</b>     |

**Note:** The equitable share allocation is utilized to fund indigent household's subsidies granted to qualifying households, with the remainder being used to support the Municipality's operations.

**Grants received from National Government**

**DORA Operating Grants**

**Municipal Systems Improvement Grant (MSIG)**

The purpose of this grant is to assist municipalities to perform their functions and stabilise institutional and governance systems as required in the Municipal Systems Act (MSA) and related legislation.

|                             |           |
|-----------------------------|-----------|
| DORA Allocation:            | R 930,000 |
| Amount of Grant Received:   | R 930,000 |
| Expenditure to date:        | R 16,530  |
| Unspent as at 30 June 2016: | R 913,470 |

As at 30 June 2016, the spending of the grant amounted to R 16,530 (1.78%).

**Financial Management Grant (FMG)**

The purpose of this grant is to promote and support reforms in financial management by building capacity in municipalities to implement the Municipal Finance Management Act (MFMA).

|                             |             |
|-----------------------------|-------------|
| DORA Allocation:            | R 1,600,000 |
| Amount of Grant Received:   | R 1,600,000 |
| Expenditure to date:        | R 461,026   |
| Unspent as at 30 June 2016: | R 1,138,974 |

The spending of the grant amounted to 28.81% as at 30 June 2016. The Municipality has appointed four additional finance interns, as from 1 April 2016. The municipality will apply to National Treasury for a rollover of the unspent balance of R 1,138,974.

**Expanded Public Works Programme (EPWP)**

The purpose of this grant is to provide Expanded Public Works Programme (EPWP) incentive funding to expand job creation efforts in specific focus areas, where labour intensive methods can be maximised.

|                             |             |
|-----------------------------|-------------|
| DORA Allocation:            | R 1,000,000 |
| Amount of Grant Received:   | R 1,000,000 |
| Expenditure to date:        | R 1,000,000 |
| Unspent as at 30 June 2016: | R 00.0      |

The spending of the grant amounted to 100% as at 30 June 2016.

**DORA Capital Grants****Municipal Infrastructure Grant (MIG)**

The purpose of this grant is to provide specific capital finance for eradicating basic municipal infrastructure backlogs.

|                             |              |
|-----------------------------|--------------|
| DORA Allocation:            | R 30,800,000 |
| Amount of Grant Received:   | R 30,800,000 |
| Expenditure to date:        | R 30,800,000 |
| Unspent as at 30 June 2016: | R 0, 00      |

The spending of the grant amounted to 100% as at 30 June 2016.

**Integrated National Electrification Programme (INEP)**

The purpose of this grant is to implement the Integrated National Electrification Programme (INEP) by providing capital subsidies to municipalities to address the electrification backlog of occupied residential dwellings, and the installation of bulk infrastructure.

|                             |             |
|-----------------------------|-------------|
| DORA Allocation:            | R 4,100,000 |
| Amount of Grant Received:   | R 4,100,000 |
| Expenditure to date:        | R 3,887,986 |
| Unspent as at 30 June 2016: | R 212,014   |

The spending of the grant amounted to 99.32% as at 30 June 2016. The municipality will apply to National Treasury for a rollover of the unspent balance of R 212,014

## 5. Councillor and employee benefits

Below is an analysis of Councillor and employee benefits:

**Table SC8 Monthly Budget Statement – Councillor and staff benefits – M12 June 2016**

| Summary of Employee and Councillor remuneration          | 2014/15         | Budget Year 2015/16 |                 |                |                |                |              |                |                    |
|----------------------------------------------------------|-----------------|---------------------|-----------------|----------------|----------------|----------------|--------------|----------------|--------------------|
|                                                          | Audited Outcome | Original Budget     | Adjusted Budget | Monthly actual | YearTD actual  | YearTD budget  | YTD variance | YTD variance % | Full Year Forecast |
| <b>R thousands</b>                                       |                 |                     |                 |                |                |                |              | %              |                    |
| <b>Councillors (Political Office Bearers plus Other)</b> |                 |                     |                 |                |                |                |              |                |                    |
| Basic Salaries and Wages                                 | 6 580           | 6 566               | 7 180           | 598            | 7 209          | 7 180          | 29           | 0%             | 7 180              |
| Pension and UIF Contributions                            | 186             | 7                   |                 |                |                |                | –            |                |                    |
| Medical Aid Contributions                                |                 | 1 952               |                 |                |                |                | –            |                |                    |
| Motor Vehicle Allowance                                  |                 |                     | 2 393           | 199            | 2 388          | 2 393          | (5)          | 0%             | 2 393              |
| Cellphone Allowance                                      |                 |                     | 710             | 59             | 710            | 710            | –            |                | 710                |
| Housing Allowances                                       |                 |                     |                 |                |                |                | –            |                |                    |
| Other benefits and allowances                            | 2 991           | 3 153               |                 | 15             | 178            | –              | 178          |                |                    |
| <b>Sub Total - Councillors</b>                           | <b>9 757</b>    | <b>11 678</b>       | <b>10 283</b>   | <b>872</b>     | <b>10 485</b>  | <b>10 283</b>  | <b>202</b>   | <b>2%</b>      | <b>10 283</b>      |
| % increase                                               |                 | 19.7%               | 5.4%            |                |                |                |              |                | 5.4%               |
| <b>Senior Managers of the Municipality</b>               |                 |                     |                 |                |                |                |              |                |                    |
| Basic Salaries and Wages                                 | 5 404           | 5 836               | 5 649           | 527            | 5 798          | 5 649          | 149          | 3%             | 5 649              |
| Pension and UIF Contributions                            | 103             |                     |                 |                |                |                | –            |                |                    |
| Medical Aid Contributions                                |                 |                     |                 |                |                |                | –            |                |                    |
| Overtime                                                 |                 |                     |                 |                |                |                | –            |                |                    |
| Performance Bonus                                        |                 |                     |                 |                |                |                | –            |                |                    |
| Motor Vehicle Allowance                                  | 686             |                     | 676             | 56             | 620            | 676            | (56)         | -8%            | 676                |
| Cellphone Allowance                                      |                 |                     |                 |                |                |                | –            |                |                    |
| Housing Allowances                                       |                 |                     |                 |                |                |                | –            |                |                    |
| Other benefits and allowances                            |                 |                     |                 |                |                |                | –            |                |                    |
| Payments in lieu of leave                                |                 |                     |                 |                |                |                | –            |                |                    |
| Long service awards                                      |                 |                     |                 |                |                |                | –            |                |                    |
| Post-retirement benefit obligations                      |                 |                     |                 |                |                |                | –            |                |                    |
| <b>Sub Total - Senior Managers of Municipality</b>       | <b>6 193</b>    | <b>5 836</b>        | <b>6 325</b>    | <b>583</b>     | <b>6 418</b>   | <b>6 325</b>   | <b>93</b>    | <b>1%</b>      | <b>6 325</b>       |
| % increase                                               |                 | -5.8%               | 2.1%            |                |                |                |              |                | 2.1%               |
| <b>Other Municipal Staff</b>                             |                 |                     |                 |                |                |                |              |                |                    |
| Basic Salaries and Wages                                 | 125 195         | 129 196             | 132 550         | 10 776         | 128 437        | 132 550        | (4 113)      | -3%            | 132 550            |
| Pension and UIF Contributions                            | 27 930          | 21 705              | 23 721          | 1 766          | 22 037         | 23 721         | (1 684)      | -7%            | 23 721             |
| Medical Aid Contributions                                | 18 300          | 11 208              | 11 033          | 961            | 11 422         | 11 033         | 389          | 4%             | 11 033             |
| Overtime                                                 | 8 491           | 10 912              | 9 454           | 651            | 11 489         | 9 454          | 2 035        | 22%            | 9 454              |
| Performance Bonus                                        |                 |                     | 9 853           | 7              | 9 936          | 9 853          | 83           | 1%             | 9 853              |
| Motor Vehicle Allowance                                  |                 |                     | 6 793           | 599            | 7 433          | 6 793          | 640          | 9%             | 6 793              |
| Cellphone Allowance                                      |                 |                     |                 |                |                |                | –            |                |                    |
| Housing Allowances                                       | 472             | 505                 | 561             | 1 807          | 2 311          | 561            | 1 749        | 312%           | 561                |
| Other benefits and allowances                            | 25 309          | 32 190              | 15 931          | 1 530          | 18 138         | 15 931         | 2 206        | 14%            | 15 931             |
| Payments in lieu of leave                                |                 |                     | 815             |                |                | 815            | (815)        | -100%          | 815                |
| Long service awards                                      | 937             | 886                 | 550             | 69             | 899            | 550            | 349          | 63%            | 550                |
| Post-retirement benefit obligations                      |                 |                     | –               |                |                | –              | –            |                | –                  |
| <b>Sub Total - Other Municipal Staff</b>                 | <b>206 633</b>  | <b>206 601</b>      | <b>211 262</b>  | <b>18 165</b>  | <b>212 100</b> | <b>211 262</b> | <b>838</b>   | <b>0%</b>      | <b>211 262</b>     |
| % increase                                               |                 | 0.0%                | 2.2%            |                |                |                |              |                | 2.2%               |
| <b>Total Parent Municipality</b>                         | <b>222 583</b>  | <b>224 115</b>      | <b>227 870</b>  | <b>19 621</b>  | <b>229 002</b> | <b>227 870</b> | <b>1 132</b> | <b>0%</b>      | <b>227 870</b>     |
|                                                          |                 | 0.7%                | 2.4%            |                |                |                |              |                | 2.4%               |
| <b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>           | <b>222 583</b>  | <b>224 115</b>      | <b>227 870</b>  | <b>19 621</b>  | <b>229 002</b> | <b>227 870</b> | <b>1 132</b> | <b>0%</b>      | <b>227 870</b>     |
| % increase                                               |                 | 0.7%                | 2.4%            |                |                |                |              |                | 2.4%               |
| <b>TOTAL MANAGERS AND STAFF</b>                          | <b>212 826</b>  | <b>212 437</b>      | <b>217 587</b>  | <b>18 749</b>  | <b>218 518</b> | <b>217 587</b> | <b>930</b>   | <b>0%</b>      | <b>217 587</b>     |

## 6. Key performance indicators

The table below reflects the key performance indicators as per the 2015/16 Adjustments Budget and the associated performance to date.

|                                               |                                                                     | Actuals as at 30 June 2012 | Actuals as at 30 June 2013 | Actuals as at 30 June 2014 | Actuals as at 30 June 2015 | Adjustments Budget 2015/16 | Actuals as at 30 June 2016 |
|-----------------------------------------------|---------------------------------------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>Borrowing Management</b>                   |                                                                     |                            |                            |                            |                            |                            |                            |
| Capital Charges to Operating Expenditure      | Interest & principal paid/Total Operating Expenditure               | 3.78%                      | 3.79%                      | 4.83%                      | 4.64%                      | 3.26%                      | 3.60%                      |
| Borrowed funding of "own" capital expenditure | Borrowings/Capital expenditure excl. transfers & grants             | 0%                         | 0%                         | 0%                         | 0%                         | 0%                         | 0%                         |
| Debt Servicing Costs to Operating Revenue     | Debt Servicing Costs / Total Operating Revenue - Conditional Grants | 0.05                       | 0.05                       | 0.06                       | 0.06                       | 0.04                       | 0.04                       |
| <b>Liquidity</b>                              |                                                                     |                            |                            |                            |                            |                            |                            |
| Current Ratio                                 | Current assets / current liabilities                                | 1.46                       | 0.54                       | 0.54                       | 0.86                       | 0.83                       | 0.99                       |
| Liquidity Ratio                               | Monetary assets / current liabilities                               | 0.10                       | 0.10                       | 0.16                       | 0.28                       | 0.19                       | 0.60                       |
| <b>Revenue Management</b>                     |                                                                     |                            |                            |                            |                            |                            |                            |
| Annual Debtors Collection Rate                | Billed Revenue / Received Revenue                                   | 94.12%                     | 96.33%                     | 96.07%                     | 98.91%                     | 94.39%                     | 97.60%                     |

| Other indicators                                                           |                                                                                                                                                                                                                                                | Actuals as at 30 June 2012 | Actuals as at 30 June 2013 | Actuals as at 30 June 2014 | Actuals as at 30 June 2015 | Adjustments Budget 2015/16 | Actuals as at 30 June 2016 |
|----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
|                                                                            | (Cash and cash equivalents - Unspent Conditional Grants - Overdraft) + Short term investment)/monthly fixed operational expenditure excluding (depreciation, amortisation, provision for bad debts, impairment and loss on disposal of assets) | 0.09                       | 0.23                       | 0.25                       | 0.85                       | 0.61                       | 1.49                       |
| Cost coverage                                                              |                                                                                                                                                                                                                                                |                            |                            |                            |                            |                            |                            |
| Employee Costs                                                             | Employee Costs / Total Operating Expenditure                                                                                                                                                                                                   | 33.02%                     | 35.41%                     | 35.32%                     | 36.77%                     | 33.80%                     | 43.58%                     |
| Capital Expenditure                                                        | Capital Expenditure / Capital Budget                                                                                                                                                                                                           | 82.33%                     | 78.84%                     | 21.35%                     | 241.30%                    | 95.00%                     | 82.50%                     |
| Repairs and Maintenance as % of Total Operating Expenditure                | Repairs and Maintenance / Total Operating Expenditure                                                                                                                                                                                          | 2.78%                      | 3.52%                      | 3.81%                      | 4.58%                      | 5.45%                      | 5.67%                      |
| Repairs and Maintenance as % of PPE (Book Value)                           | Repairs and Maintenance / Net PPE                                                                                                                                                                                                              | 0.59%                      | 0.79%                      | 0.95%                      | 1.11%                      | 1.45%                      | 1.17%                      |
| Own Revenue Sources / Total Operating Revenue (Including operating grants) | Own Revenue Sources / Total Operating Revenue (Including Conditional Grants)                                                                                                                                                                   | 89.98%                     | 87.04%                     | 87.21%                     | 85.72%                     | 84.55%                     | 84.09%                     |

The above table is discussed in details below.

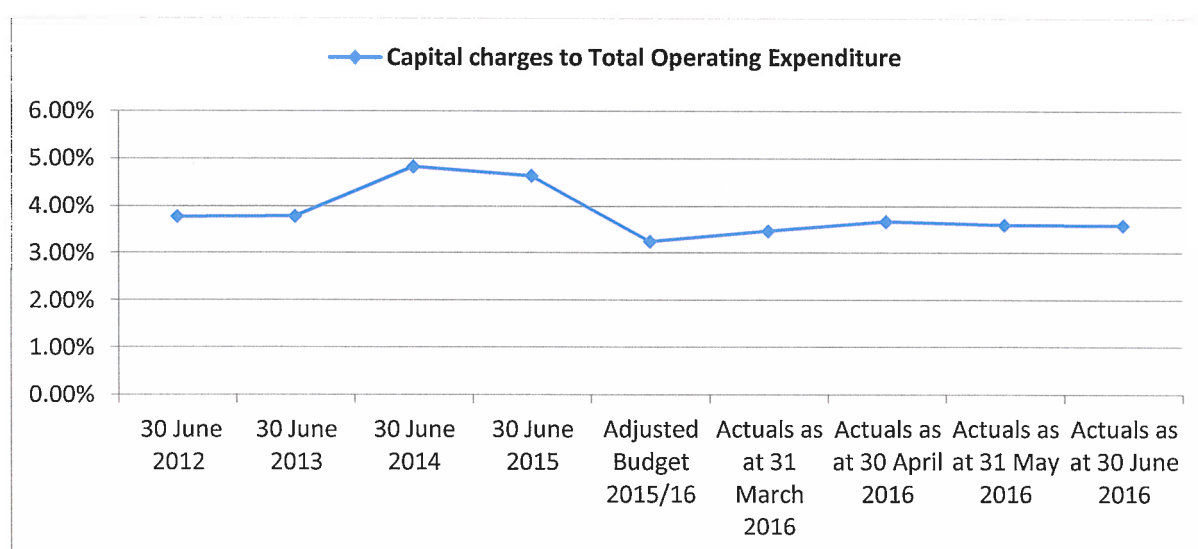
## 6.1. Borrowing Management

### 6.1.1. Capital charges to Operating Expenditure

The Ratio indicates the cost required to service the borrowing. It assesses the Borrowing or Payment obligation expressed as percentage of Total Operating Expenditure.

#### Capital charges/Total Operating Expenditure to date

The ratio indicates that 3.60% of the Total Operating Expenditure was utilised for capital charges as at 30 June 2016, compared to the adjustments budgeted ratio of 3.26%. The Municipality's audited ratio as at 30 June 2015 was 4.64%.



### 6.1.2. Borrowed funding of capital expenditure

This ratio indicates the proportion of borrowed funding to actual capital expenditure to date (excluding transfers and grants). The ratio also indicates the extent of capital expenditure being financed from borrowed funding compared to own and other funding sources, excluding transfers and grant funded expenditure.

The ratio is determined as follows:

#### Capital expenditure funded from Borrowings/Total Capital Expenditure to date (excluding transfers and grants)

The ratio is 0% as no capital expenditure was funded from borrowings, which is in line with the budgeted target as per the 2015/16 Operating Adjustments Budget as no borrowing is planned for the 2015/16 to 2017/18 financial years.

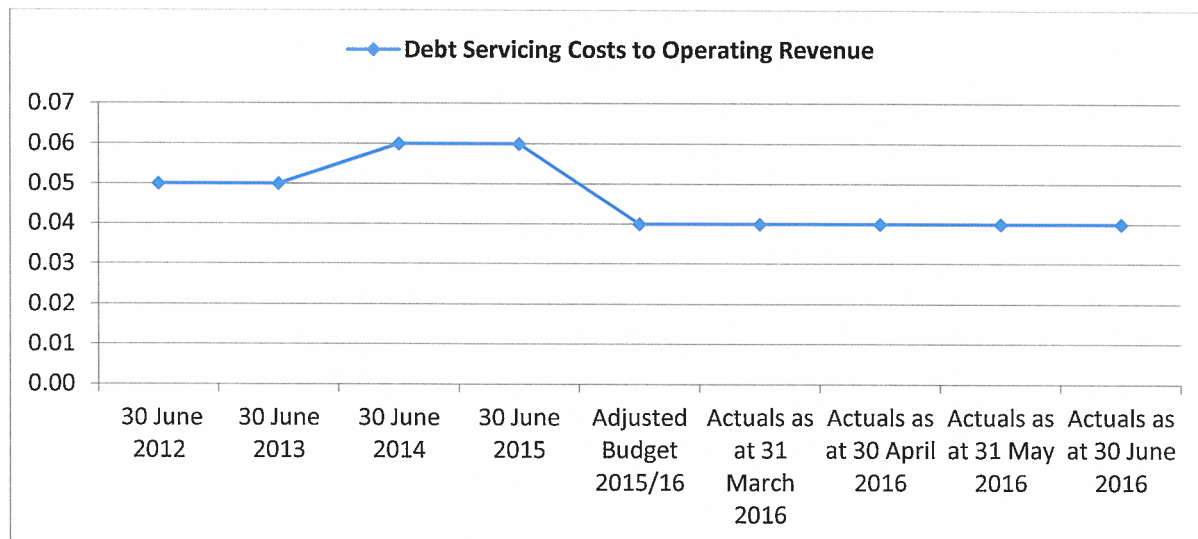
### 6.1.3. Debt Servicing Costs to Operating Revenue Ratio

This ratio indicates the proportion of debt servicing costs (interest and principal paid on borrowing) to actual operating revenue to date.

The ratio is determined as follows:

### Debt Servicing Costs/Operating Revenue

As at 30 June 2016, the ratio was 0.04:1, compared to the adjustments budgeted ratio of 0.04:1. The Municipality's audited ratio as at 30 June 2015 was 0.06:1.



## 6.2. Liquidity

### 6.2.1. Current ratio

The Ratio assesses the Municipality's ability to meet its Short-term Liabilities (Debt and Payables) with its Short-term Assets (Cash, Inventory, Receivables etc.).

The ratio is determined as follows:

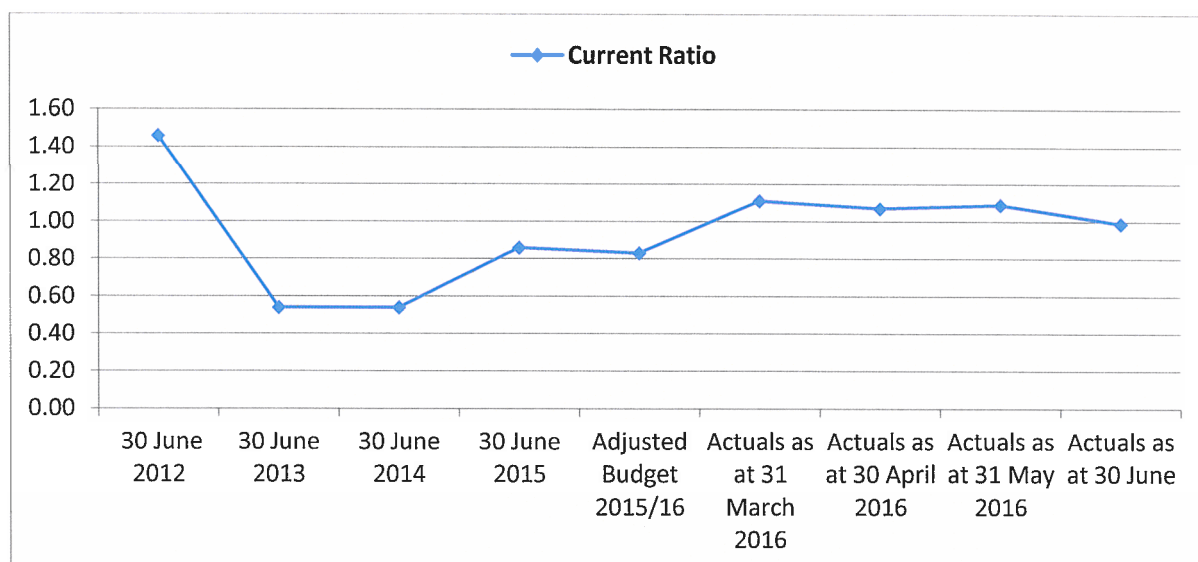
### Current assets/Current liabilities

The ratio as at 30 June 2016 was 0.99:1, compared to the adjustments budgeted ratio of 0.83:1. The Municipality's audited ratio as at 30 June 2015 was 0.86:1.

In terms of the MFMA Circular No. 71, the norm is 1.5:1 to 2:1

The higher the current Ratio, the stronger the Municipality's financial capacity to meet its current obligations.

A ratio of below 1:1 would suggest that the Municipality would be unable to meet all of its current obligations as and when they fall due.



### 6.2.2. Liquidity Ratio

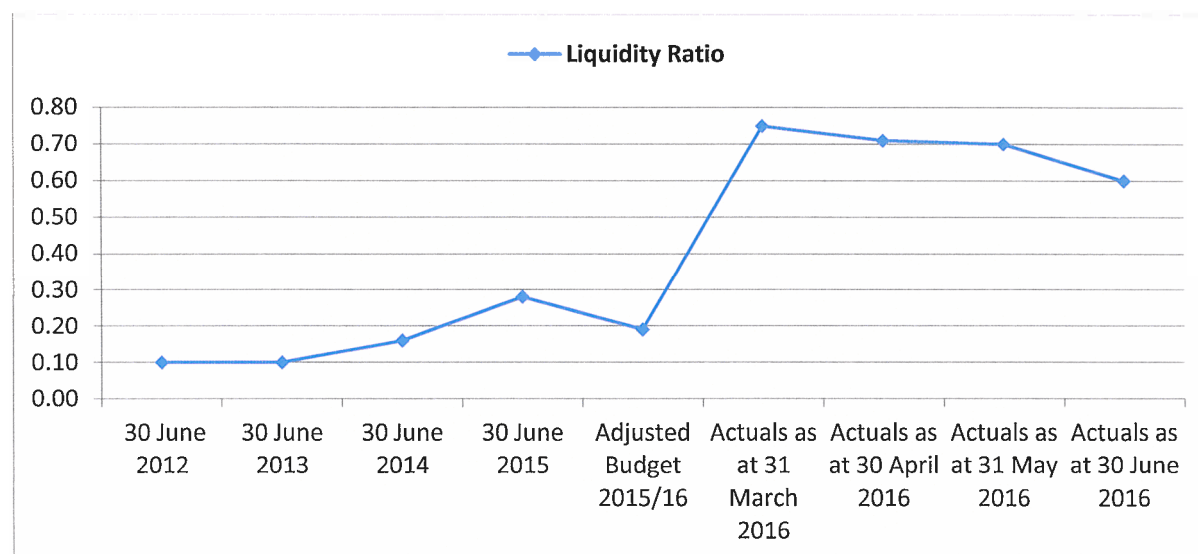
The liquidity ratio assesses a Municipality's ability to meet its short-term commitments from Monetary Assets.

The ratio is determined as follows:

$$\text{Monetary assets/Current liabilities}$$

A favourable ratio would ensure that the Municipality is able to settle its short-term commitments from monetary assets. The liquidity ratio as at 30 June 2016 was 0.60:1, compared to the adjustments budgeted ratio of 0.19:1. The Municipality's audited ratio as at 30 June 2015 was 0.28:1.

The liquidity ratio is of the utmost importance to measure the financial liquidity and sustainability of the municipality.



### 6.3. Revenue Management

#### 6.3.1. Annual Debtors Collection Rate

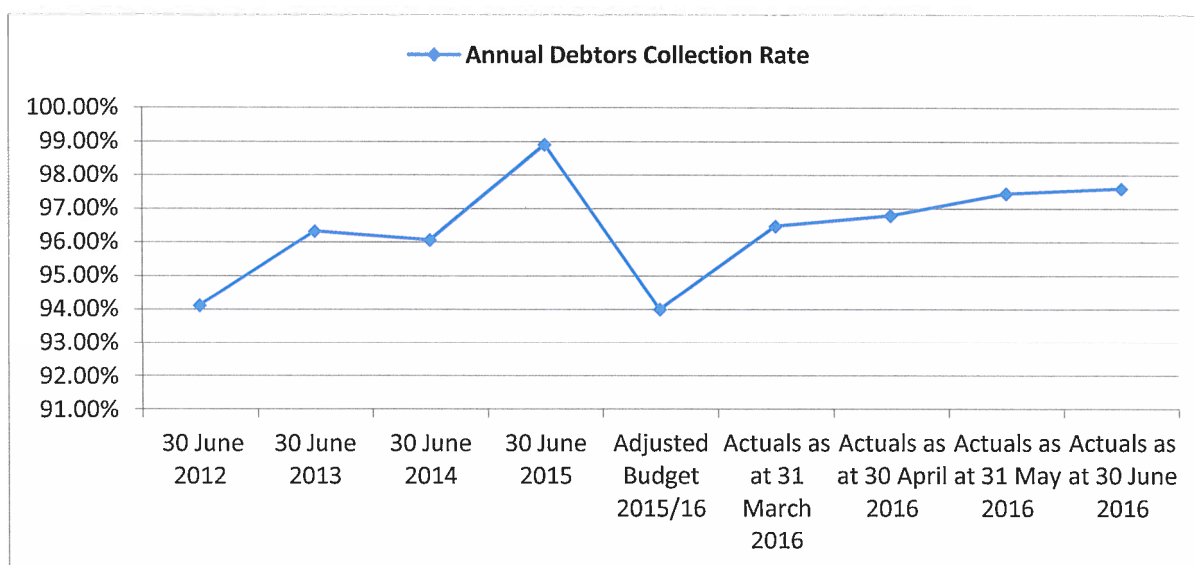
This ratio assesses the actual cash collected, compared to the monetary value of the municipal accounts rendered for municipal rates and services.

The ratio to determine the percentage collection rate is as follows:

**Total Payments Received in Current month/Total Value of Accounts Rendered in the Previous Month X 100**

**Note:** the reason for using the previous month's billing is due to the accounts only being payable the following month (i.e. account-holders are given one calendar month to pay their current accounts).

The average collection rate as at 30 June 2016 was 97.60%, compared to the adjustments budgeted collection rate of 94%. The average collection rate for the 2014/15 financial year was 98.91%. The collection rates have been calculated, based on the revenue receipted, compared to the revenue billed on a month – to – month basis.



### 6.4. Other indicators

#### 6.4.1. Cost coverage

The Ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue, during that particular month.

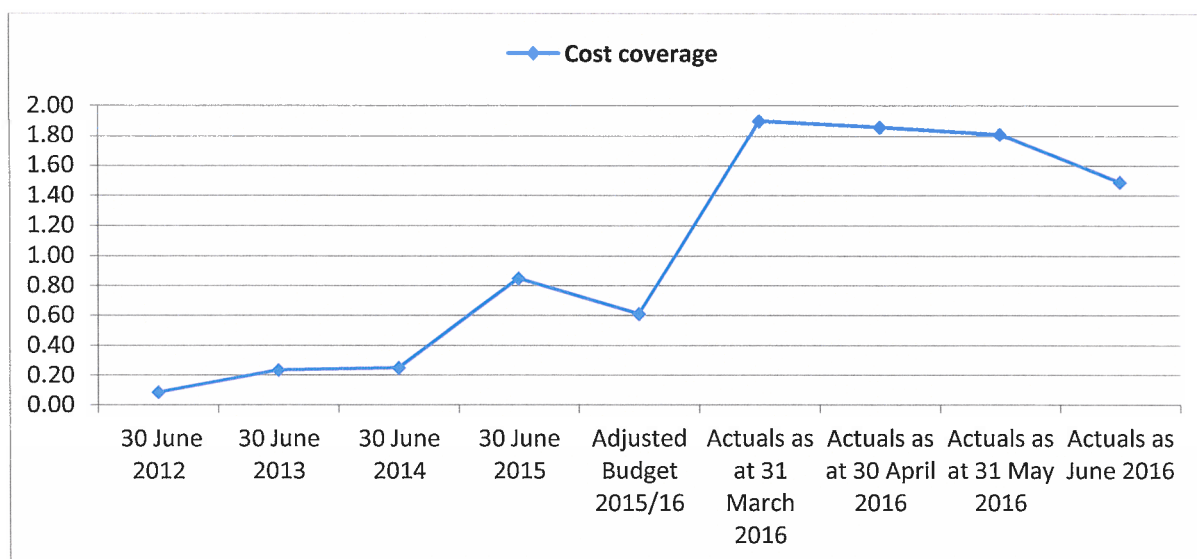
The Ratio is adjusted for Unspent Conditional Grants as the cash is not available for normal day-to-day operational expenditure, but rather reserved for Grant related expenditure.

The ratio is determined as follows:

**Cash and cash equivalents – unspent conditional grants – overdraft + short-term investments/ monthly fixed operational expenditure excluding (depreciation, amortisation, provisions for bad debts, impairment and loss on the disposal of assets)**

As at 30 June 2016, the Ratio was 1.49 months, compared to the adjustments budgeted ratio of 0.61 months. The Municipality's audited ratio as at 30 June 2015 was 0.85 months.

In terms of MFMA Circular No. 71, the norm is 1 month to 3 months



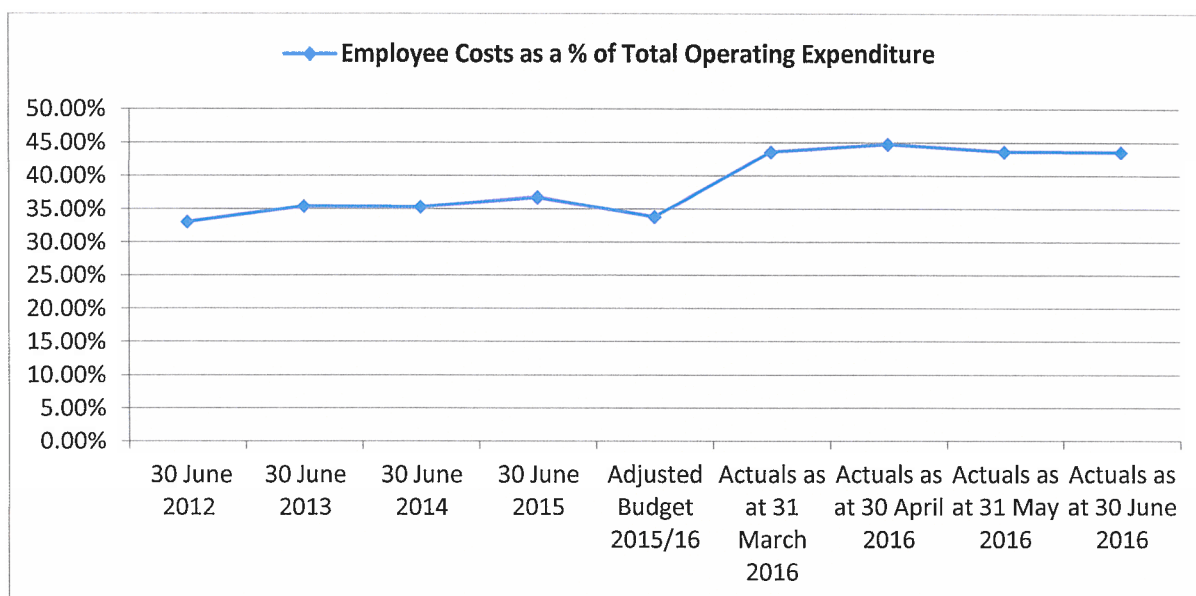
#### **6.4.2. Employee costs as a % of Total Operating Expenditure**

This ratio assesses the extent to which the Municipality's Total Operating Expenditure is consumed by costs associated with the employment of human resources.

The ratio is determined as follows:

##### **Employee Costs to date/Total Operating Expenditure to Date**

As at 30 June 2016, Employee Related Costs constituted 43.58% of the Total Operating Expenditure, compared to the adjustments budgeted ratio of 33.80%. The Municipality's audited ratio as at 30 June 2015 was 36.77%.



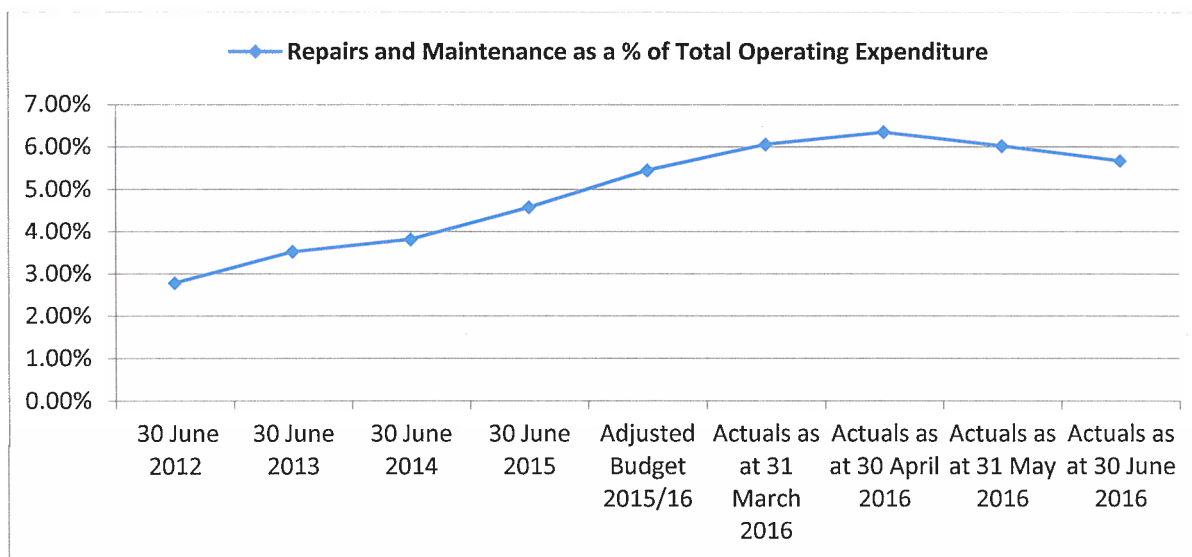
#### 6.4.3. Repairs and Maintenance as a % of Total Operating Expenditure

This ratio assesses the extent to which the Municipality's Total Operating Expenditure is consumed by costs associated with the repairs and maintenance of its assets.

The ratio is determined as follows:

##### Repairs and maintenance expenditure to date / Total Operating Expenditure to date

As at 30 June 2016, the ratio was 5.67%, compared to the adjustments budgeted ratio of 5.45%. The Municipality's audited ratio as at 30 June 2015 was 4.58%.



#### 6.4.4. Repairs and Maintenance as a % of the book value of Property, Plant and Equipment (PPE)

The Ratio measures the level of repairs and maintenance to ensure adequate maintenance to minimise breakdowns and interruptions in service delivery.

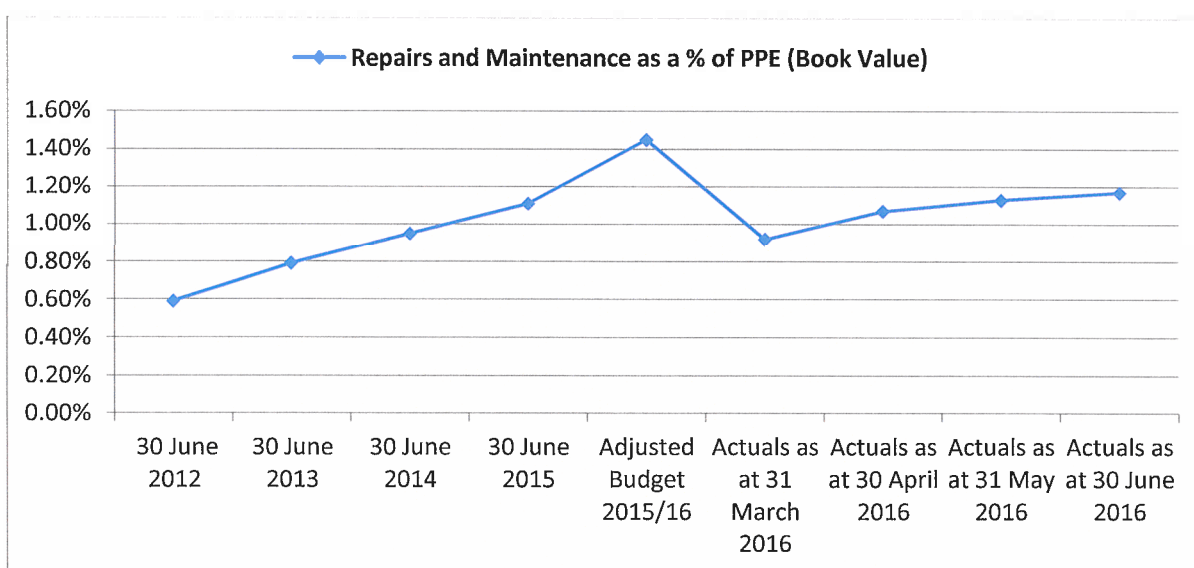
The ratio is determined as follows:

##### **Repairs and maintenance expenditure to date / Book value of PPE to date**

As at 30 June 2016, repairs and maintenance expenditure constituted 1.17% of the book value of PPE, compared to the adjustments budgeted ratio of 1.45%.

The Municipality's audited ratio as at 30 June 2015 was 1.11%.

In terms of the MFMA Circular No.71, the norm is 8%.



#### 6.4.5. Own Revenue Generation

This ratio measures the extent to which the Municipality has control over its revenue sources, i.e. what percentage of its revenue is generated locally. The higher the ratio, the less reliant a Municipality is on Provincial and National Government to support its operations.

The ratio is determined as follows:

##### **Own Revenue Sources / Total Operating Income (includes operating grants)**

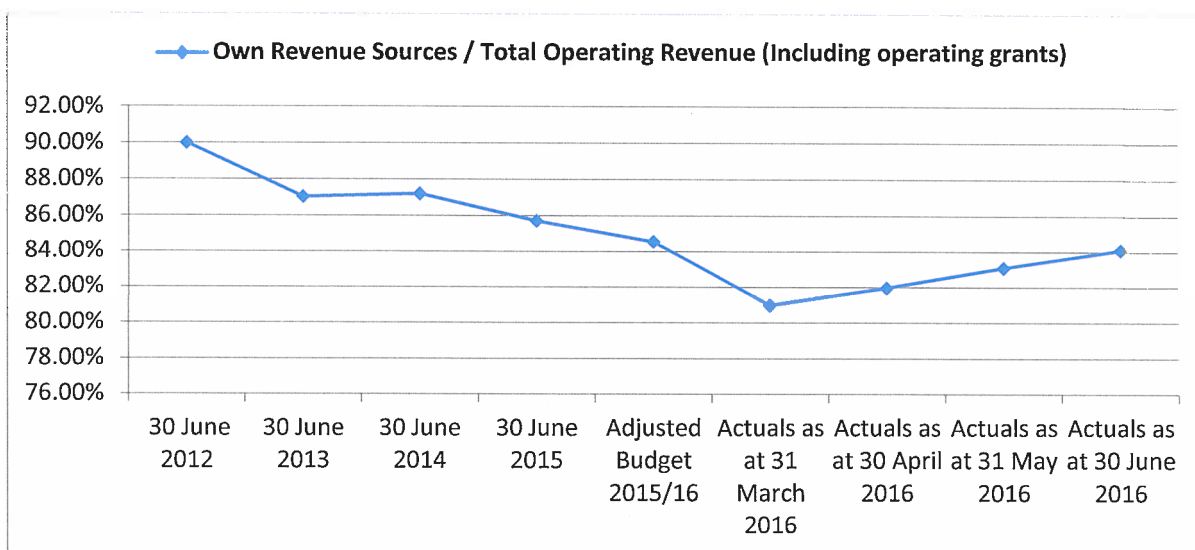
As at 30 June 2016, the Municipality's own revenue sources constituted 84.09% of its total Operating Income, compared to the adjustments budgeted ratio of 84.55%.

The Municipality's audited ratio as at 30 June 2015 was 85.72%.

The Municipality is thus not fully reliant on the finances received from Provincial and National Government to support its day to day operations.

The equitable share, for example is greatly assists the Municipality to cover the subsidies for the registered indigent households. Although the Municipality would like

to become sufficient by not having to rely on Government support via Grants and Subsidies, it has become very clear that without increased Government funding the Municipality will not be able to meet its service delivery mandate from its limited revenue base.



#### 6.4.6. Capital Budget Spending

This ratio assesses the level of actual capital spending, compared to the budgeted capital expenditure.

The ratio is determined as follows:

#### Actual Capital spending / Approved Capital Budget

The actual spending as at the end of June 2016 amounted to 82.50%, compared to the adjustments budgeted ratio of 95%. The Municipality's audited ratio as at 30 June 2015 was 241.30%.

