Municipal In-year reports & supporting tables

mSCOA Version 6.4

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national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

Contact details:

Budget submission enquiries:
Elsabé Rossouw
National Treasury
Tel: (012) 315-5534
Electronic documents: lgdocuments@treasury.gov.za


Preparation Instructions
Municipality Name:
EC108 Kouga
CFO Name:
Riaaz Lorgat
Tel:
042 200 2200
Fax:
E-Mail:
rlorgat@kouga.gov.za
Reporting period:
M03 September
MTREF:
2020
Budget Year:
2020/21
Does this municipality have Entities?
No
If YES: Identify type of report:
Name Votes & Sub-Votes
Printing Instructions
Showing / Hiding Columns
Hide Reference columns on all sheets
Hide Pre-audit columns on all sheets
Showing / Clearing Highlights
Clear Highlights on all sheets
Importants documents which provide essential assistance
MFMA Budget Circular 2011/12
Click to view
MBRR Budget Formats Guide
Click to view
Dummy Budget Guide
Click to view
Funding Compliance Guide
Click to view
MFMA Return Forms
Click to view

Organisational Structure Votes		Complete Votes & Sub-Votes	Select Org. Structure
Vote 1 - EXECUTIVE COUNCIL	Vote 1	EXECUTIVE COUNCIL	
Vote 2 - FINANCIAL SERVICES	1.1	Mayor and Council	1.1 - Mayor and Council
Vote 3 - CORPORATE SERVICES	1.2	Municipal Manager	1.2 - Municipal Manager
Vote 4 - COMMUNITY SERVICES	1.3	[Name of sub-vote]	
Vote 5 - INFRASTRUCTURE AND ENGINEERING	1.4	[Name of sub-vote]	
Vote 6 - PLANNING DEVELOPMENT AND TOURISM	1.5	[Name of sub-vote]	
Vote 7 - COMMUNITY SERVICES (CONTINUED)	1.6	[Name of sub-vote]	
Vote 8 - [NAME OF VOTE 8]	1.7	[Name of sub-vote]	
Vote 9 - [NAME OF VOTE 9]	1.8	[Name of sub-vote]	
Vote 10 - [NAME OF VOTE 10]	1.9	[Name of sub-vote]	
Vote 11 - [NAME OF VOTE 11]	1.10	[Name of sub-vote]	
Vote 12 - [NAME OF VOTE 12]	Vote 2	FINANCIAL SERVICES	
Vote 13 - [NAME OF VOTE 13]	2.1	Financial Services: CFO	2.1 - Financial Services: CFO
Vote 14 - [NAME OF VOTE 14]	2.2	Budget and Treasury	2.2 - Budget and Treasury
Vote 15 - [NAME OF VOTE 15]	2.3	[Name of sub-vote]	
	2.4	[Name of sub-vote]	
	2.5	[Name of sub-vote]	
	2.6	[Name of sub-vote]	
	2.7	[Name of sub-vote]	
	2.8	[Name of sub-vote]	
	2.9	[Name of sub-vote]	
	2.10	[Name of sub-vote]	
	Vote 3	CORPORATE SERVICES	
	3.1	Corporate Services: Director	3.1 - Corporate Services: Director
	3.2	Administration	3.2 - Administration
	3.3	Human Resources	3.3 - Human Resources
	3.4	[Name of sub-vote]	
	3.5	[Name of sub-vote]	
	3.6	[Name of sub-vote]	
	3.7	[Name of sub-vote]	
	3.8	[Name of sub-vote]	
	3.9	[Name of sub-vote]	
	3.10	[Name of sub-vote]	
	Vote 4	COMMUNITY SERVICES	
	4.1	Community Services: Director	4.1 - Community Services: Director
	4.2	Community Services	4.2 - Community Services
	4.3	Disaster Management	4.3 - Disaster Management
	4.4	Environmental Health	4.4 - Environmental Health
	4.5	Public Safety	4.5 - Public Safety
	4.6	Sport and Recreation	4.6 - Sport and Recreation
	4.7	WasteManagement	4.7 - WasteManagement
	4.8	[Name of sub-vote]	
	4.9	[Name of sub-vote]	
	4.10	[Name of sub-vote]	
	Vote 5	INFRASTRUCTURE AND ENGINEERING	
	5.1	Infrastructure and Engineering: Director	5.1 - Infrastructure and Engineering: Director
	5.2	Engineering	5.2 - Engineering
	5.3	Energy Sources	5.3 - Energy Sources
	5.4	Waste Water Management	5.4 - Waste Water Management
	5.5	Water Management	5.5 - Water Management
	5.6	[Name of sub-vote]	
	5.7	[Name of sub-vote]	
	5.8	[Name of sub-vote]	
	5.9	[Name of sub-vote]	
	5.10	[Name of sub-vote]	
	Vote 6	PLANNING DEVELOPMENT AND TOURISM	
	6.1	Planning Development and Tourism: Director	6.1 - Planning Development and Tourism: Director
	6.2	Housing Services	6.2 - Housing Services
	6.3	Planning and Development	6.3 - Planning and Development
	6.4	[Name of sub-vote]	
	6.5	[Name of sub-vote]	
	6.6	[Name of sub-vote]	
	6.7	[Name of sub-vote]	
	6.8	[Name of sub-vote]	
	6.9	[Name of sub-vote]	
	6.10	[Name of sub-vote]	
	Vote 7	COMMUNITY SERVICES (CONTINUED)	
	7.1		
	7.2		
	7.3		
	7.4		
	7.5		
	7.6		
	7.7		
	7.8		
	7.9		
	7.10		
	Vote 8	[NAME OF VOTE 8]	
	8.1	[Name of sub-vote]	8.1 - [Name of sub-vote]
	8.2	[Name of sub-vote]	
	8.3	[Name of sub-vote]	
	8.4	[Name of sub-vote]	
	8.5	[Name of sub-vote]	
	8.6	[Name of sub-vote]	
	8.7	[Name of sub-vote]	
	8.8	[Name of sub-vote]	
	8.9	[Name of sub-vote]	
	8.10	[Name of sub-vote]	
	Vote 9	[NAME OF VOTE 9]	
	9.1	[Name of sub-vote]	9.1 - [Name of sub-vote]
	9.2	[Name of sub-vote]	
	9.3	[Name of sub-vote]	
	9.4	[Name of sub-vote]	
	9.5	[Name of sub-vote]	
	9.6	[Name of sub-vote]	
	9.7	[Name of sub-vote]	
	9.8	[Name of sub-vote]	
	9.9	[Name of sub-vote]	
	9.10	[Name of sub-vote]	
	Vote 10	[NAME OF VOTE 10]	
	10.1	[Name of sub-vote]	10.1 - [Name of sub-vote]
	10.2	[Name of sub-vote]	
	10.3	[Name of sub-vote]	
	10.4	[Name of sub-vote]	
	10.5	[Name of sub-vote]	
	10.6	[Name of sub-vote]	
	10.7	[Name of sub-vote]	
	10.8	[Name of sub-vote]	
	10.9	[Name of sub-vote]	
	10.10	[Name of sub-vote]	
	Vote 11	[NAME OF VOTE 11]	
	11.1	[Name of sub-vote]	11.1 - [Name of sub-vote]
	11.2	[Name of sub-vote]	
	11.3	[Name of sub-vote]	
	11.4	[Name of sub-vote]	
	11.5	[Name of sub-vote]	
	11.6	[Name of sub-vote]	
	11.7	[Name of sub-vote]	
	11.8	[Name of sub-vote]	
	11.9	[Name of sub-vote]	
	11.10	[Name of sub-vote]	
	Vote 12	[NAME OF VOTE 12]	
	12.1	[Name of sub-vote]	12.1 - [Name of sub-vote]
	12.2	[Name of sub-vote]	
	12.3	[Name of sub-vote]	
	12.4	[Name of sub-vote]	
	12.5	[Name of sub-vote]	
	12.6	[Name of sub-vote]	
	12.7	[Name of sub-vote]	
	12.8	[Name of sub-vote]	
	12.9	[Name of sub-vote]	
	12.10	[Name of sub-vote]	
	Vote 13	[NAME OF VOTE 13]	
	13.1	[Name of sub-vote]	13.1 - [Name of sub-vote]
	13.2	[Name of sub-vote]	
	13.3	[Name of sub-vote]	
	13.4	[Name of sub-vote]	
	13.5	[Name of sub-vote]	
	13.6	[Name of sub-vote]	
	13.7	[Name of sub-vote]	
	13.8	[Name of sub-vote]	
	13.9	[Name of sub-vote]	
	13.10	[Name of sub-vote]	
	Vote 14	[NAME OF VOTE 14]	
	14.1	[Name of sub-vote]	14.1 - [Name of sub-vote]
	14.2	[Name of sub-vote]	
	14.3	[Name of sub-vote]	
	14.4	[Name of sub-vote]	
	14.5	[Name of sub-vote]	
	14.6	[Name of sub-vote]	
	14.7	[Name of sub-vote]	
	14.8	[Name of sub-vote]	
	14.9	[Name of sub-vote]	
	14.10	[Name of sub-vote]	
	Vote 15	[NAME OF VOTE 15]	
	15.1	[Name of sub-vote]	15.1 - [Name of sub-vote]
	15.2	[Name of sub-vote]	
	15.3	[Name of sub-vote]	
	15.4	[Name of sub-vote]	
	15.5	[Name of sub-vote]	
	15.6	[Name of sub-vote]	
	15.7	[Name of sub-vote]	
	15.8	[Name of sub-vote]	
	15.9	[Name of sub-vote]	
	15.10	[Name of sub-vote]	

EC108 Kouga - Contact Information

A. GENERAL INFORMATION

Municipality	**EC108 Kouga**	Set name on 'Instructions' sheet
Grade	4	*1 Grade in terms of the Remuneration of Public Office Bearers Act.*
Province	**EC EASTERN CAPE**	
Web Address	**www.kouga.gov.za**	
e-mail Address		

B. CONTACT INFORMATION

Postal address:	
P.O. Box	P O Box 21
City / Town	JEFFREYS BAY
Postal Code	6330
Street address	
Building	Kouga Municipality
Street No. & Name	33 da Gama Road
City / Town	JEFFREYS BAY
Postal Code	6330
General Contacts	
Telephone number	042 2002200
Fax number	

C. POLITICAL LEADERSHIP

Speaker:		**Secretary/PA to the Speaker:**	
ID Number	8202095010082	ID Number	
Title	Mr	Title	
Name	Chris Hattingh Bornman	Name	
Telephone number	0422002021	Telephone number	
Cell number	0842405226	Cell number	
Fax number	0865297923	Fax number	
E-mail address	paspeaker@kouga.gov.za	E-mail address	
Mayor/Executive Mayor:		**Secretary/PA to the Mayor/Executive Mayor:**	
ID Number	7111185289087	ID Number	8501020271085
Title	Mr	Title	Ms
Name	Horatio Mario Hendricks	Name	Elvina
Telephone number	0422002057	Telephone number	0422002021
Cell number	0837950200	Cell number	0733339989
Fax number	0865297923	Fax number	0865297923
E-mail address	pamayor@kouga.gov.za	E-mail address	paspeaker@kouga.gov.za
Deputy Mayor/Executive Mayor:		**Secretary/PA to the Deputy Mayor/Executive Mayor:**	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	

D. MANAGEMENT LEADERSHIP

Municipal Manager:		**Secretary/PA to the Municipal Manager:**	
ID Number	6710155014085	ID Number	8309230220086
Title	Mr	Title	Ms
Name	C Du Plessis	Name	Joezay Uithaler
Telephone number	042 200 2046	Telephone number	042 200 2046
Cell number	0833000126	Cell number	073 100 6700
Fax number	086 521 4099	Fax number	086 521 4099
E-mail address	juithaler@kouga.gov.za	E-mail address	juithaler@kouga.gov.za
Chief Financial Officer		**Secretary/PA to the Chief Financial Officer**	
ID Number		ID Number	
Title	Mr	Title	
Name	Riaaz Lorgat	Name	
Telephone number	042 200 2200	Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address	rlorgat@kouga.gov.za	E-mail address	

Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number	8303035059088	ID Number	8005205376081
Title	Mr	Title	Mr
Name	Shukree Abrahams	Name	Zandisile Gongqoba
Telephone number	042 200 2122	Telephone number	042 200 2055
Cell number	083 265 4372	Cell number	073 456 7742
Fax number		Fax number	
E-mail address	sabrahams@kouga.gov.za	E-mail address	zgongqoba@kouga.gov.za
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number	8610285280085	ID Number	
Title	Mr	Title	
Name	Thanduxolo Theophilus Mrwetyana	Name	
Telephone number	042 200 2014	Telephone number	
Cell number	078 537 7036	Cell number	
Fax number		Fax number	
E-mail address	tmrwetyana@kouga.gov.za	E-mail address	
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for submitting financial information			
ID Number			
Title			
Name			
Telephone number			
Cell number			
Fax number			
E-mail address			

EC108 Kouga - Table C1 Monthly Budget Statement Summary - M03 September

Description	2019/20	Budget Year 2020/21							
R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Financial Performance									
Property rates	–	205 650	205 650	11 931	98 445	51 413	47 032	91%	205 650
Service charges	–	481 716	481 716	39 517	125 483	120 429	5 054	4%	481 716
Investment revenue	–	13 013	13 013	689	1 170	3 253	(2 083)	-64%	13 013
Transfers and subsidies	–	145 612	166 000	(1 944)	62 723	41 500	21 223	51%	166 000
Other own revenue	–	60 015	60 015	3 917	11 469	15 004	(3 534)	-24%	60 015
Total Revenue (excluding capital transfers and contributions)	**–**	**906 005**	**926 393**	**54 109**	**299 290**	**231 598**	**67 692**	**29%**	**926 393**
Employee costs	–	336 974	348 729	24 819	74 175	87 182	(13 007)	-15%	348 729
Remuneration of Councillors	–	13 651	13 651	1 063	3 183	3 413	(229)	-7%	13 651
Depreciation & asset impairment	–	89 271	89 271	6 127	18 382	22 318	(3 936)	-18%	89 271
Finance charges	–	1 388	1 388	126	407	347	60	17%	1 388
Materials and bulk purchases	–	305 802	307 440	26 003	88 412	76 860	11 552	15%	307 440
Transfers and subsidies	–	761	761	–	–	190	(190)	-100%	761
Other expenditure	–	248 495	231 365	10 687	25 467	57 841	(32 375)	-56%	231 365
Total Expenditure	**–**	**996 342**	**992 604**	**68 826**	**210 027**	**248 151**	**(38 124)**	**-15%**	**992 604**
Surplus/(Deficit)	**–**	**(90 337)**	**(66 211)**	**(14 716)**	**89 264**	**(16 553)**	**105 816**	**-639%**	**(66 211)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	38 356	37 164	3 305	3 981	9 291	(5 310)	-57%	37 164
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions	**–**	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**	**100 506**	**-1384%**	**(29 047)**
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	**–**	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**	**100 506**	**-1384%**	**(29 047)**
Capital expenditure & funds sources									
Capital expenditure	**–**	**56 912**	**77 800**	**1 406**	**3 223**	**19 450**	**(16 227)**	**-83%**	**77 800**
Capital transfers recognised	–	33 610	35 726	1 101	2 901	8 932	(6 031)	-68%	35 726
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	**–**	**23 303**	**42 074**	**305**	**322**	**10 519**	**(10 197)**	**-97%**	**42 074**
Total sources of capital funds	**–**	**56 912**	**77 800**	**1 406**	**3 223**	**19 450**	**(16 227)**	**-83%**	**77 800**
Financial position									
Total current assets	–	182 094	213 364		268 419				213 364
Total non current assets	–	2 229 248	2 311 167		2 229 248				2 311 167
Total current liabilities	–	190 365	221 493		135 166				221 493
Total non current liabilities	–	170 192	163 445		170 192				163 445
Community wealth/Equity	**–**	**2 050 785**	**2 139 593**		**2 192 310**				**2 139 593**
Cash flows									
Net cash from (used) operating	–	37 290	19 466	12 680	16 378	4 867	(11 511)	-237%	19 466
Net cash from (used) investing	–	(56 912)	(77 800)	(3 223)	(5 312)	(19 450)	(14 138)	73%	(77 800)
Net cash from (used) financing	–	(9 608)	(9 608)	(724)	(2 143)	(2 402)	(259)	11%	(9 608)
Cash/cash equivalents at the month/year end	**–**	**47 099**	**73 090**	**–**	**149 954**	**124 046**	**(25 908)**	**-21%**	**73 090**

Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	39 097	39 281	7 775	6 170	5 377	5 441	25 057	121 634	249 832
Creditors Age Analysis									
Total Creditors	34 889	288	252	1 234	11	1	68	(158)	36 585

EC108 Kouga - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September

Description	Ref	2019/20	Budget Year 2020/21							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue - Functional										
Governance and administration		–	**332 007**	**352 395**	**13 139**	**163 066**	**88 099**	74 967	85%	**352 395**
Executive and council		–	28	28	–	–	7	(7)	-100%	28
Finance and administration		–	331 979	352 367	13 139	163 066	88 092	74 974	85%	352 367
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		–	**15 620**	**15 620**	**1 037**	**3 392**	**3 905**	(513)	-13%	**15 620**
Community and social services		–	2 498	2 498	30	77	625	(548)	-88%	2 498
Sport and recreation		–	8 085	8 085	379	2 135	2 021	113	6%	8 085
Public safety		–	1 985	1 985	622	623	496	127	25%	1 985
Housing		–	–	(0)	–	–	(0)	0	-100%	(0)
Health		–	3 051	3 051	7	557	763	(205)	-27%	3 051
Economic and environmental services		–	**23 813**	**23 813**	**320**	**6 607**	**5 953**	653	11%	**23 813**
Planning and development		–	7 173	7 173	(1 610)	1 670	1 793	(124)	-7%	7 173
Road transport		–	15 252	15 252	1 808	4 490	3 813	677	18%	15 252
Environmental protection		–	1 389	1 389	122	447	347	100	29%	1 389
Trading services		–	**572 921**	**571 729**	**42 919**	**130 207**	**142 932**	(12 726)	-9%	**571 729**
Energy sources		–	304 317	304 317	24 514	75 335	76 079	(744)	-1%	304 317
Water management		–	100 261	100 261	6 754	22 182	25 065	(2 883)	-12%	100 261
Waste water management		–	93 692	93 692	7 025	17 382	23 423	(6 041)	-26%	93 692
Waste management		–	74 651	73 459	4 625	15 308	18 365	(3 057)	-17%	73 459
Other	4	–	–	–	–	–	–	–		–
Total Revenue - Functional	2	–	**944 362**	**963 558**	**57 415**	**303 271**	**240 889**	**62 382**	**26%**	**963 558**
Expenditure - Functional										
Governance and administration		–	**242 971**	**237 945**	**13 105**	**36 359**	**59 486**	(23 128)	-39%	**237 945**
Executive and council		–	41 969	43 769	2 623	7 665	10 942	(3 277)	-30%	43 769
Finance and administration		–	200 981	194 154	10 482	28 694	48 539	(19 845)	-41%	194 154
Internal audit		–	21	21	–	–	5	(5)	-100%	21
Community and public safety		–	**93 241**	**94 878**	**6 975**	**18 912**	**23 720**	(4 807)	-20%	**94 878**
Community and social services		–	10 773	10 773	729	2 037	2 693	(657)	-24%	10 773
Sport and recreation		–	45 537	46 175	3 379	8 845	11 544	(2 698)	-23%	46 175
Public safety		–	25 505	25 505	2 113	5 812	6 376	(564)	-9%	25 505
Housing		–	5 399	6 399	381	1 156	1 600	(443)	-28%	6 399
Health		–	6 026	6 026	373	1 062	1 507	(444)	-29%	6 026
Economic and environmental services		–	**122 804**	**131 291**	**9 760**	**27 393**	**32 823**	(5 430)	-17%	**131 291**
Planning and development		–	39 343	41 831	2 258	6 640	10 458	(3 817)	-37%	41 831
Road transport		–	81 450	87 450	7 134	19 979	21 862	(1 884)	-9%	87 450
Environmental protection		–	2 011	2 011	369	773	503	271	54%	2 011
Trading services		–	**534 193**	**525 357**	**38 983**	**127 360**	**131 339**	(3 979)	-3%	**525 357**
Energy sources		–	316 672	306 581	25 944	89 552	76 645	12 907	17%	306 581
Water management		–	91 486	92 377	4 405	11 980	23 094	(11 114)	-48%	92 377
Waste water management		–	62 587	59 775	5 809	14 988	14 944	44	0%	59 775
Waste management		–	63 448	66 624	2 825	10 840	16 656	(5 816)	-35%	66 624
Other		–	**3 133**	**3 133**	**3**	**3**	**783**	**(780)**	**-100%**	**3 133**
Total Expenditure - Functional	**3**	–	**996 342**	**992 604**	**68 826**	**210 027**	**248 151**	**(38 124)**	**-15%**	**992 604**
Surplus/ (Deficit) for the year		–	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**	**100 506**	**-1384%**	**(29 047)**

EC108 Kouga - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Revenue - Functional										
Municipal governance and administration		–	**332 007**	**352 395**	**13 139**	**163 066**	**88 099**	74 967	85%	**352 395**
Executive and council		–	28	28	–	–	7	(7)	(0)	28
Mayor and Council			–	–	–	–	–	–		–
Municipal Manager, Town Secretary and Chief Executive			28	28	–	–	7	(7)	(0)	28
Finance and administration		–	331 979	352 367	13 139	163 066	88 092	74 974	0	352 367
Administrative and Corporate Support				–	–	–	–	–		–
Asset Management			15 500	15 500	60	165	3 875	(3 710)	(0)	15 500
Finance			310 271	330 659	12 726	162 495	82 665	79 831	0	330 659
Fleet Management				–	–	–	–	–		–
Human Resources			278	278	–	–	70	(70)	(0)	278
Information Technology				–	–	–	–	–		–
Legal Services				–	–	–	–	–		–
Marketing, Customer Relations, Publicity and Media Co-ordination				–	–	–	–	–		–
Property Services				–	270	270	–	270	#DIV/0!	–
Risk Management				–	–	–	–	–		–
Security Services			5 843	5 843	82	135	1 461	(1 326)	(0)	5 843
Supply Chain Management			87	87	–	–	22	(22)	(0)	87
Valuation Service				–	–	–	–	–		–
Internal audit		–	–	–	–	–	–	–		–
Governance Function				–	–	–	–	–		–
Community and public safety		–	**15 620**	**15 620**	**1 037**	**3 392**	**3 905**	**(513)**	**(0)**	**15 620**
Community and social services		–	**2 498**	**2 498**	**30**	**77**	**625**	**(548)**	**(0)**	**2 498**
Aged Care				–	–	–	–	–		–
Agricultural				–	–	–	–	–		–
Animal Care and Diseases				–	–	–	–	–		–
Cemeteries, Funeral Parlours and Crematoriums			429	429	30	77	107	(30)	(0)	429
Child Care Facilities				–	–	–	–	–		–
Community Halls and Facilities				–	–	–	–	–		–
Consumer Protection				–	–	–	–	–		–
Cultural Matters				–	–	–	–	–		–
Disaster Management				–	–	–	–	–		–
Education				–	–	–	–	–		–
Indigenous and Customary Law				–	–	–	–	–		–
Industrial Promotion				–	–	–	–	–		–
Language Policy				–	–	–	–	–		–
Libraries and Archives			2 069	2 069	0	0	517	(517)	(0)	2 069
Literacy Programmes				–	–	–	–	–		–
Media Services				–	–	–	–	–		–
Museums and Art Galleries				–	–	–	–	–		–
Population Development				–	–	–	–	–		–
Provincial Cultural Matters				–	–	–	–	–		–
Theatres				–	–	–	–	–		–
Zoo's				–	–	–	–	–		–
Sport and recreation		–	**8 085**	**8 085**	**379**	**2 135**	**2 021**	**113**	**0**	**8 085**
Beaches and Jetties			5 072	5 072	348	2 048	1 268	780	0	5 072
Casinos, Racing, Gambling, Wagering				–	–	–	–	–		–
Community Parks (including Nurseries)			0	0	–	–	0	(0)	(0)	0
Recreational Facilities			3 013	3 013	31	87	753	(666)	(0)	3 013
Sports Grounds and Stadiums			1	1	–	–	0	(0)	(0)	1
Public safety		–	**1 985**	**1 985**	**622**	**623**	**496**	**127**	**0**	**1 985**
Civil Defence				–	–	–	–	–		–
Cleansing				–	–	–	–	–		–
Control of Public Nuisances				–	–	–	–	–		–
Fencing and Fences				–	–	–	–	–		–
Fire Fighting and Protection			1 985	1 985	622	623	496	127	0	1 985
Licensing and Control of Animals				–	–	–	–	–		–
Police Forces, Traffic and Street Parking Control				–	–	–	–	–		–
Pounds				–	–	–	–	–		–
Housing		–	–	**(0)**	–	–	**(0)**	**0**	**(0)**	**(0)**
Housing				(0)	–	–	(0)	0	(0)	(0)
Informal Settlements				–	–	–	–	–		–
Health		–	**3 051**	**3 051**	**7**	**557**	**763**	**(205)**	**(0)**	**3 051**
Ambulance				–	–	–	–	–		–
Health Services			3 051	3 051	7	557	763	(205)	(0)	3 051
Laboratory Services				–	–	–	–	–		–
Food Control				–	–	–	–	–		–

Health Surveillance and Prevention of Communicable Diseases including immunizations				–	–	–	–	–		–
Vector Control				–	–	–	–	–		–
Chemical Safety				–	–	–	–	–		–
Economic and environmental services		–	**23 813**	**23 813**	**320**	**6 607**	**5 953**	**653**	**0**	**23 813**
Planning and development		–	**7 173**	**7 173**	**(1 610)**	**1 670**	**1 793**	**(124)**	**(0)**	**7 173**
Billboards				–	–	–	–	–		–
Corporate Wide Strategic Planning (IDPs, LEDs)				–	–	–	–	–		–
Central City Improvement District				–	–	–	–	–		–
Development Facilitation				–	–	–	–	–		–
Economic Development/Planning				–	–	–	–	–		–
Regional Planning and Development				–	–	–	–	–		–
Town Planning, Building Regulations and Enforcement, and City Engineer			5 594	5 594	393	1 208	1 399	(190)	(0)	5 594
Project Management Unit			1 579	1 579	(2 004)	462	395	67	0	1 579
Provincial Planning				–	–	–	–	–		–
Support to Local Municipalities				–	–	–	–	–		–
Road transport		–	**15 252**	**15 252**	**1 808**	**4 490**	**3 813**	**677**	**0**	**15 252**
Public Transport				–	–	–	–	–		–
Road and Traffic Regulation			14 198	14 198	1 808	4 490	3 549	941	0	14 198
Roads			1 054	1 054	–	–	264	(264)	(0)	1 054
Taxi Ranks				–	–	–	–	–		–
Environmental protection		–	**1 389**	**1 389**	**122**	**447**	**347**	**100**	**0**	**1 389**
Biodiversity and Landscape				–	–	–	–	–		–
Coastal Protection				–	–	–	–	–		–
Indigenous Forests				–	–	–	–	–		–
Nature Conservation			1 389	1 389	122	447	347	100	0	1 389
Pollution Control				–	–	–	–	–		–
Soil Conservation				–	–	–	–	–		–
Trading services		–	**572 921**	**571 729**	**42 919**	**130 207**	**142 932**	**(12 726)**	**(0)**	**571 729**
Energy sources		–	**304 317**	**304 317**	**24 514**	**75 335**	**76 079**	**(744)**	**(0)**	**304 317**
Electricity			304 317	304 317	24 514	75 335	76 079	(744)	(0)	304 317
Street Lighting and Signal Systems				–	–	–	–	–		–
Nonelectric Energy				–	–	–	–	–		–
Water management		–	**100 261**	**100 261**	**6 754**	**22 182**	**25 065**	**(2 883)**	**(0)**	**100 261**
Water Treatment				–	–	–	–	–		–
Water Distribution			100 261	100 261	6 754	22 182	25 065	(2 883)	(0)	100 261
Water Storage				–	–	–	–	–		–
Waste water management		–	**93 692**	**93 692**	**7 025**	**17 382**	**23 423**	**(6 041)**	**(0)**	**93 692**
Public Toilets				–	–	–	–	–		–
Sewerage			93 692	93 692	7 025	17 382	23 423	(6 041)	(0)	93 692
Storm Water Management				–	–	–	–	–		–
Waste Water Treatment				–	–	–	–	–		–
Waste management		–	**74 651**	**73 459**	**4 625**	**15 308**	**18 365**	**(3 057)**	**(0)**	**73 459**
Recycling				–	–	–	0	–		–
Solid Waste Disposal (Landfill Sites)			74 651	73 459	4 625	15 308	18 365	(3 057)	(0)	73 459
Solid Waste Removal				–	–	–	–	–		–
Street Cleaning				–	–	–	–	–		–
Other		–	–	–	–	–	–	–		–
Abattoirs				–	–	–	–	–		–
Air Transport				–	–	–	–	–		–
Forestry				–	–	–	–	–		–
Licensing and Regulation				–	–	–	–	–		–
Markets				–	–	–	–	–		–
Tourism				–	–	–	–	–		–
Total Revenue - Functional	2	–	**944 362**	**963 558**	**57 415**	**303 271**	**240 889**	**62 382**	**0**	**963 558**
Expenditure - Functional										
Municipal governance and administration		–	**242 971**	**237 945**	**13 105**	**36 359**	**59 486**	**(23 128)**	**(0)**	**237 945**
Executive and council		–	41 969	43 769	2 623	7 665	10 942	(3 277)	(0)	43 769
Mayor and Council			27 168	27 946	1 572	4 564	6 987	(2 423)	(0)	27 946
Municipal Manager, Town Secretary and Chief Executive			14 801	15 823	1 051	3 101	3 956	(855)	(0)	15 823
Finance and administration		–	200 981	194 154	10 482	28 694	48 539	(19 845)	(0)	194 154
Administrative and Corporate Support			35 990	36 178	2 661	6 954	9 044	(2 090)	(0)	36 178
Asset Management			19 156	19 444	447	1 436	4 861	(3 425)	(0)	19 444
Finance			79 215	70 120	3 270	8 886	17 530	(8 644)	(0)	70 120
Fleet Management			–	–	–	–	–	–		–
Human Resources			13 774	13 774	658	2 324	3 444	(1 119)	(0)	13 774
Information Technology			13 346	13 346	497	1 073	3 337	(2 263)	(0)	13 346
Legal Services			–	–	–	–	–	–		–
Marketing, Customer Relations, Publicity and Media Co-ordination			–	–	–	–	–	–		–
Property Services			–	–	–	–	–	–		–
Risk Management			800	800	–	–	200	(200)	(0)	800
Security Services			32 855	33 855	2 492	6 665	8 464	(1 799)	(0)	33 855

Supply Chain Management		5 844	6 637	456	1 355	1 659	(304)	(0)	6 637
Valuation Service		–	–	–	–	–	–		–
Internal audit	–	21	21	–	–	5	(5)	(0)	21
Governance Function		21	21	–	–	5	(5)	(0)	21
Community and public safety	**–**	**93 241**	**94 878**	**6 975**	**18 912**	**23 720**	**(4 807)**	**(0)**	**94 878**
Community and social services	**–**	**10 773**	**10 773**	**729**	**2 037**	**2 693**	**(657)**	**(0)**	**10 773**
Aged Care		–	–	–	–	–	–		–
Agricultural		110	110	–	–	28	(28)	(0)	110
Animal Care and Diseases		–	–	–	–	–	–		–
Cemeteries, Funeral Parlours and Crematoriums		1 025	1 025	130	225	256	(32)	(0)	1 025
Child Care Facilities		–	–	–	–	–	–		–
Community Halls and Facilities		–	–	–	–	–	–		–
Consumer Protection		–	–	–	–	–	–		–
Cultural Matters		–	–	–	–	–	–		–
Disaster Management		913	913	49	179	228	(50)	(0)	913
Education		–	–	–	–	–	–		–
Indigenous and Customary Law		–	–	–	–	–	–		–
Industrial Promotion		–	–	–	–	–	–		–
Language Policy		–	–	–	–	–	–		–
Libraries and Archives		7 175	7 175	476	1 424	1 794	(369)	(0)	7 175
Literacy Programmes		–	–	–	–	–	–		–
Media Services		1 550	1 550	74	209	387	(178)	(0)	1 550
Museums and Art Galleries		–	–	–	–	–	–		–
Population Development		–	–	–	–	–	–		–
Provincial Cultural Matters		–	–	–	–	–	–		–
Theatres		–	–	–	–	–	–		–
Zoo's		–	–	–	–	–	–		–
Sport and recreation	**–**	**45 537**	**46 175**	**3 379**	**8 845**	**11 544**	**(2 698)**	**(0)**	**46 175**
Beaches and Jetties		9 909	10 816	366	726	2 704	(1 978)	(0)	10 816
Casinos, Racing, Gambling, Wagering		–	–	–	–	–	–		–
Community Parks (including Nurseries)		25 469	25 700	2 097	5 921	6 425	(504)	(0)	25 700
Recreational Facilities		2 171	2 171	248	409	543	(134)	(0)	2 171
Sports Grounds and Stadiums		7 989	7 489	668	1 790	1 872	(82)	(0)	7 489
Public safety	**–**	**25 505**	**25 505**	**2 113**	**5 812**	**6 376**	**(564)**	**(0)**	**25 505**
Civil Defence		–	–	–	–	–	–		–
Cleansing		–	–	–	–	–	–		–
Control of Public Nuisances		–	–	–	–	–	–		–
Fencing and Fences		–	–	–	–	–	–		–
Fire Fighting and Protection		25 505	25 505	2 113	5 812	6 376	(564)	(0)	25 505
Licensing and Control of Animals		–	–	–	–	–	–		–
Police Forces, Traffic and Street Parking Control		–	–	–	–	–	–		–
Pounds		–	–	–	–	–	–		–
Housing	**–**	**5 399**	**6 399**	**381**	**1 156**	**1 600**	**(443)**	**(0)**	**6 399**
Housing		5 399	6 399	381	1 156	1 600	(443)	(0)	6 399
Informal Settlements		–	–	–	–	–	–		–
Health	**–**	**6 026**	**6 026**	**373**	**1 062**	**1 507**	**(444)**	**(0)**	**6 026**
Ambulance		–	–	–	–	–	–		–
Health Services		6 026	6 026	373	1 062	1 507	(444)	(0)	6 026
Laboratory Services		–	–	–	–	–	–		–
Food Control		–	–	–	–	–	–		–
Health Surveillance and Prevention of Communicable Diseases including		–	–	–	–	–	–		–
Vector Control		–	–	–	–	–	–		–
Chemical Safety		–	–	–	–	–	–		–
Economic and environmental services	**–**	**122 804**	**131 291**	**9 760**	**27 393**	**32 823**	**(5 430)**	**(0)**	**131 291**
Planning and development	**–**	**39 343**	**41 831**	**2 258**	**6 640**	**10 458**	**(3 817)**	**(0)**	**41 831**
Billboards		–	–	–	–	–	–		–
Corporate Wide Strategic Planning (IDPs, LEDs)		1 923	1 923	128	428	481	(53)	(0)	1 923
Central City Improvement District		–	–	–	–	–	–		–
Development Facilitation		–	–	–	–	–	–		–
Economic Development/Planning		2 983	2 983	138	409	746	(337)	(0)	2 983
Regional Planning and Development		–	–	–	–	–	–		–
Town Planning, Building Regulations and Enforcement, and City Engineer		32 265	34 753	1 838	5 342	8 688	(3 346)	(0)	34 753
Project Management Unit		2 171	2 171	154	462	543	(81)	(0)	2 171
Provincial Planning		–	–	–	–	–	–		–
Support to Local Municipalities		–	–	–	–	–	–		–
Road transport	**–**	**81 450**	**87 450**	**7 134**	**19 979**	**21 862**	**(1 884)**	**(0)**	**87 450**
Public Transport		–	–	–	–	–	–		–
Road and Traffic Regulation		8 827	8 827	875	2 462	2 207	256	0	8 827
Roads		72 623	78 623	6 258	17 516	19 656	(2 139)	(0)	78 623
Taxi Ranks		–	–	–	–	–	–		–
Environmental protection	**–**	**2 011**	**2 011**	**369**	**773**	**503**	**271**	**0**	**2 011**
Biodiversity and Landscape		–	–	–	–	–	–		–

Coastal Protection			–	–	–	–	–	–		–
Indigenous Forests			–	–	–	–	–	–		–
Nature Conservation			35	35	–	–	9	(9)	(0)	35
Pollution Control			1 976	1 976	369	773	494	279	0	1 976
Soil Conservation			–	–	–	–	–	–		–
Trading services		**–**	**534 193**	**525 357**	**38 983**	**127 360**	**131 339**	**(3 979)**	**(0)**	**525 357**
Energy sources		**–**	**316 672**	**306 581**	**25 944**	**89 552**	**76 645**	**12 907**	**0**	**306 581**
Electricity			316 672	306 581	25 944	89 552	76 645	12 907	0	306 581
Street Lighting and Signal Systems			–	–	–	–	–	–		–
Nonelectric Energy			–	–	–	–	–	–		–
Water management		**–**	**91 486**	**92 377**	**4 405**	**11 980**	**23 094**	**(11 114)**	**(0)**	**92 377**
Water Treatment			–	–	–	–	–	–		–
Water Distribution			91 486	92 377	4 405	11 980	23 094	(11 114)	(0)	92 377
Water Storage			–	–	–	–	–	–		–
Waste water management		**–**	**62 587**	**59 775**	**5 809**	**14 988**	**14 944**	**44**	**0**	**59 775**
Public Toilets			–	–	–	–	–	–		–
Sewerage			62 587	59 775	5 809	14 988	14 944	44	0	59 775
Storm Water Management			–	–	–	–	–	–		–
Waste Water Treatment			–	–	–	–	–	–		–
Waste management		**–**	**63 448**	**66 624**	**2 825**	**10 840**	**16 656**	**(5 816)**	**(0)**	**66 624**
Recycling			–	–	–	–	–	–		–
Solid Waste Disposal (Landfill Sites)			63 448	66 624	2 825	10 840	16 656	(5 816)	(0)	66 624
Solid Waste Removal			–	–	–	–	–	–		–
Street Cleaning			–	–	–	–	–	–		–
Other		**–**	**3 133**	**3 133**	**3**	**3**	**783**	**(780)**	**(0)**	**3 133**
Abattoirs			–	–	–	–	–	–		–
Air Transport			–	–	–	–	–	–		–
Forestry			–	–	–	–	–	–		–
Licensing and Regulation			–	–	–	–	–	–		–
Markets			–	–	–	–	–	–		–
Tourism			3 133	3 133	3	3	783	(780)	(0)	3 133
Total Expenditure - Functional	3	**–**	**996 342**	**992 604**	**68 826**	**210 027**	**248 151**	**(38 124)**	**(0)**	**992 604**
Surplus/ (Deficit) for the year		**–**	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**	**100 506**	**(0)**	**(29 047)**

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison

2. Total Revenue by Functional Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)

3. Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)

4. All amounts must be classified under a Functional classification. The function 'Other' is only for Abbatoirs, Air Transport, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

check oprev balance	-	*1*	-	-	-	-	*62 381 580*	-
check opexp balance	-	-	-	-	-	-	-	-

EC108 Kouga - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 September

Vote Description	Ref	2019/20	Budget Year 2020/21							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - EXECUTIVE COUNCIL		–	–	–	–	–	–	–		–
Vote 2 - FINANCIAL SERVICES		–	325 858	346 246	13 056	162 931	86 562	76 369	88,2%	346 246
Vote 3 - CORPORATE SERVICES		–	307	307	–	–	77	(77)	-100,0%	307
Vote 4 - COMMUNITY SERVICES		–	111 700	110 508	7 675	23 772	27 627	(3 855)	-14,0%	110 508
Vote 5 - INFRASTRUCTURE AND ENGINEERING		–	501 976	501 976	36 329	115 477	125 494	(10 017)	-8,0%	501 976
Vote 6 - PLANNING DEVELOPMENT AND TOURISM		–	4 521	4 521	354	1 091	1 130	(39)	-3,4%	4 521
Vote 7 - COMMUNITY SERVICES (CONTINUED)		–	–	–	–	–	–	–		–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	**–**	**944 362**	**963 558**	**57 415**	**303 271**	**240 889**	**62 382**	**25,9%**	**963 558**
Expenditure by Vote	1									
Vote 1 - EXECUTIVE COUNCIL		–	45 541	46 614	2 808	7 664	11 654	(3 989)	-34,2%	46 614
Vote 2 - FINANCIAL SERVICES		–	115 737	109 469	4 670	12 750	27 367	(14 617)	-53,4%	109 469
Vote 3 - CORPORATE SERVICES		–	43 677	46 967	2 998	8 906	11 742	(2 836)	-24,2%	46 967
Vote 4 - COMMUNITY SERVICES		–	191 251	199 658	13 214	38 687	49 914	(11 228)	-22,5%	199 658
Vote 5 - INFRASTRUCTURE AND ENGINEERING		–	575 140	560 204	43 619	137 728	140 051	(2 323)	-1,7%	560 204
Vote 6 - PLANNING DEVELOPMENT AND TOURISM		–	24 996	29 692	1 516	4 291	7 423	(3 132)	-42,2%	29 692
Vote 7 - COMMUNITY SERVICES (CONTINUED)		–	–	–	–	–	–	–		–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	**–**	**996 342**	**992 604**	**68 826**	**210 027**	**248 151**	**(38 124)**	**-15,4%**	**992 604**
Surplus/ (Deficit) for the year	2	**–**	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**	**100 506**	**-1384,1%**	**(29 047)**

EC108 Kouga - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M03 September

Vote Description	Ref	2019/20	Budget Year 2020/21							
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - EXECUTIVE COUNCIL		–	–	–	–	–	–	–		–
1.1 - Mayor and Council					–	–		–		
1.2 - Municipal Manager					–	–		–		
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Vote 2 - FINANCIAL SERVICES		–	**325 858**	**346 246**	**13 056**	**162 931**	**86 562**	76 369	88%	**346 246**
2.1 - Financial Services: CFO			87 442	107 830	–	61 492	26 958	34 534	128%	107 830
2.2 - Budget and Treasury			238 416	238 416	13 056	101 439	59 604	41 835	70%	238 416
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Vote 3 - CORPORATE SERVICES		–	**307**	**307**	**–**	**–**	**77**	(77)	-100%	**307**
3.1 - Corporate Services: Director			28	28	–	–	7	(7)	-100%	28
3.2 - Administration			–	–	–	–	–	–		–
3.3 - Human Resources			278	278	–	–	70	(70)	-100%	278
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Vote 4 - COMMUNITY SERVICES		–	**111 700**	**110 508**	**7 675**	**23 772**	**27 627**	(3 855)	-14%	**110 508**
4.1 - Community Services: Director			–	–	–	–	–	–		–
4.2 - Community Services			3 887	3 887	152	524	972	(448)	-46%	3 887
4.3 - Disaster Management			–	–	–	–	–	–		–
4.4 - Environmental Health			3 051	3 051	7	557	763	(205)	-27%	3 051
4.5 - Public Safety			22 026	22 026	2 512	5 248	5 506	(259)	-5%	22 026
4.6 - Sport and Recreation			8 085	8 085	379	2 135	2 021	113	6%	8 085
4.7 - WasteManagement			74 651	73 459	4 625	15 308	18 365	(3 057)	-17%	73 459
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Vote 5 - INFRASTRUCTURE AND ENGINEERING		–	**501 976**	**501 976**	**36 329**	**115 477**	**125 494**	(10 017)	-8%	**501 976**
5.1 - Infrastructure and Engineering: Director			1 579	1 579	(2 004)	462	395	67	17%	1 579
5.2 - Engineering			2 127	2 127	40	117	532	(415)	-78%	2 127
5.3 - Energy Sources			304 317	304 317	24 514	75 335	76 079	(744)	-1%	304 317
5.4 - Waste Water Management			93 692	93 692	7 025	17 382	23 423	(6 041)	-26%	93 692
5.5 - Water Management			100 261	100 261	6 754	22 182	25 065	(2 883)	-12%	100 261
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Vote 6 - PLANNING DEVELOPMENT AND TOURISM		–	**4 521**	**4 521**	**354**	**1 091**	**1 130**	(39)	-3%	**4 521**
6.1 - Planning Development and Tourism: Director			–	–	–	–	–	–		–
6.2 - Housing Services			–	(0)	–	–	(0)	0	-100%	(0)
6.3 - Planning and Development			4 521	4 521	354	1 091	1 130	(39)	-3%	4 521
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Vote 7 - COMMUNITY SERVICES (CONTINUED)		–	–	–	–	–	–	–		–
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Vote 8 - [NAME OF VOTE 8]	–	–	–	–	–	–	–		–
8.1 - [Name of sub-vote]									
Vote 9 - [NAME OF VOTE 9]	–	–	–	–	–	–	–		–
9.1 - [Name of sub-vote]									
Vote 10 - [NAME OF VOTE 10]	–	–	–	–	–	–	–		–
10.1 - [Name of sub-vote]									
Vote 11 - [NAME OF VOTE 11]	–	–	–	–	–	–	–		–
11.1 - [Name of sub-vote]									
Vote 12 - [NAME OF VOTE 12]	–	–	–	–	–	–	–		–
12.1 - [Name of sub-vote]									
Vote 13 - [NAME OF VOTE 13]	–	–	–	–	–	–	–		–
13.1 - [Name of sub-vote]									
Vote 14 - [NAME OF VOTE 14]	–	–	–	–	–	–	–		–
14.1 - [Name of sub-vote]									

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Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
15.1 - [Name of sub-vote]								–		
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Total Revenue by Vote	2	–	**944 362**	**963 558**	**57 415**	**303 271**	**240 889**	62 382	26%	**963 558**
Expenditure by Vote	1							–		
Vote 1 - EXECUTIVE COUNCIL		–	**45 541**	**46 614**	**2 808**	**7 664**	**11 654**	(3 989)	-34%	**46 614**
1.1 - Mayor and Council			25 874	27 668	1 460	4 232	6 917	(2 685)	-39%	27 668
1.2 - Municipal Manager			19 666	18 947	1 348	3 432	4 737	(1 304)	-28%	18 947
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Vote 2 - FINANCIAL SERVICES		–	**115 737**	**109 469**	**4 670**	**12 750**	**27 367**	(14 617)	-53%	**109 469**
2.1 - Financial Services: CFO			1 713	2 484	136	406	621	(215)	-35%	2 484
2.2 - Budget and Treasury			114 024	106 984	4 534	12 344	26 746	(14 402)	-54%	106 984
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Vote 3 - CORPORATE SERVICES		–	**43 677**	**46 967**	**2 998**	**8 906**	**11 742**	(2 836)	-24%	**46 967**
3.1 - Corporate Services: Director			1 542	1 305	105	312	326	(14)	-4%	1 305
3.2 - Administration			28 274	31 888	2 235	6 269	7 972	(1 703)	-21%	31 888
3.3 - Human Resources			13 861	13 774	658	2 324	3 444	(1 119)	-32%	13 774
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Vote 4 - COMMUNITY SERVICES		–	**191 251**	**199 658**	**13 214**	**38 687**	**49 914**	(11 228)	-22%	**199 658**
4.1 - Community Services: Director			1 807	1 613	133	400	403	(4)	-1%	1 613
4.2 - Community Services			69 566	8 285	606	1 649	2 071	(422)	-20%	8 285
4.3 - Disaster Management			870	864	49	179	216	(37)	-17%	864
4.4 - Environmental Health			5 877	6 026	373	1 062	1 507	(444)	-29%	6 026
4.5 - Public Safety			40 728	68 423	5 481	14 939	17 106	(2 166)	-13%	68 423
4.6 - Sport and Recreation			8 308	45 768	3 379	8 845	11 442	(2 597)	-23%	45 768
4.7 - WasteManagement			64 095	68 678	3 193	11 613	17 169	(5 556)	-32%	68 678
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Vote 5 - INFRASTRUCTURE AND ENGINEERING		–	**575 140**	**560 204**	**43 619**	**137 728**	**140 051**	(2 323)	-2%	**560 204**
5.1 - Infrastructure and Engineering: Director			1 701	3 663	261	780	916	(135)	-15%	3 663
5.2 - Engineering			804	97 808	7 200	20 428	24 452	(4 024)	-16%	97 808
5.3 - Energy Sources			415 466	306 581	25 944	89 552	76 645	12 907	17%	306 581
5.4 - Waste Water Management			61 356	59 775	5 809	14 988	14 944	44	0%	59 775
5.5 - Water Management			95 813	92 377	4 405	11 980	23 094	(11 114)	-48%	92 377
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Vote 6 - PLANNING DEVELOPMENT AND TOURISM	–	**24 996**	**29 692**	**1 516**	**4 291**	**7 423**	(3 132)	-42%	**29 692**
6.1 - Planning Development and Tourism: Director		1 598	1 499	98	292	375	(83)	-22%	1 499
6.2 - Housing Services		5 429	6 399	381	1 156	1 600	(443)	-28%	6 399
6.3 - Planning and Development		17 969	21 794	1 038	2 843	5 449	(2 606)	-48%	21 794
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Vote 7 - COMMUNITY SERVICES (CONTINUED)	–	–	–	–	–	–	–		–
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Vote 8 - [NAME OF VOTE 8]	–	–	–	–	–	–	–		–
8.1 - [Name of sub-vote]							–		
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Vote 9 - [NAME OF VOTE 9]	–	–	–	–	–	–	–		–
9.1 - [Name of sub-vote]							–		
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Vote 10 - [NAME OF VOTE 10]	–	–	–	–	–	–	–		–
10.1 - [Name of sub-vote]							–		
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Vote 11 - [NAME OF VOTE 11]	–	–	–	–	–	–	–		–
11.1 - [Name of sub-vote]							–		
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Vote 12 - [NAME OF VOTE 12]	–	–	–	–	–	–	–		–
12.1 - [Name of sub-vote]							–		
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Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
13.1 - [Name of sub-vote]								–		
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Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
14.1 - [Name of sub-vote]								–		
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Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
15.1 - [Name of sub-vote]								–		
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Total Expenditure by Vote	2	–	996 342	992 604	68 826	210 027	248 151	(38 124)	(0)	992 604
Surplus/ (Deficit) for the year	2	–	(51 980)	(29 047)	(11 411)	93 244	(7 262)	100 506	(0)	(29 047)

References

1. Insert 'Vote'; e.g. Department, if different to standard structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

check revenue

check expenditure

EC108 Kouga - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 September

Description	Ref	2019/20	Budget Year 2020/21							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue By Source										
Property rates			205 650	205 650	11 931	98 445	51 413	47 032	91%	205 650
Service charges - electricity revenue			291 625	291 625	24 250	74 322	72 906	1 416	2%	291 625
Service charges - water revenue			81 846	81 846	6 488	21 662	20 462	1 200	6%	81 846
Service charges - sanitation revenue			53 555	53 555	4 374	14 616	13 389	1 227	9%	53 555
Service charges - refuse revenue			54 690	54 690	4 405	14 883	13 672	1 211	9%	54 690
Rental of facilities and equipment			4 083	4 083	69	198	1 021	(822)	-81%	4 083
Interest earned - external investments			13 013	13 013	689	1 170	3 253	(2 083)	-64%	13 013
Interest earned - outstanding debtors			6 993	6 993	994	1 759	1 748	11	1%	6 993
Dividends received			–	–	–	–	–	–		–
Fines, penalties and forfeits			6 685	6 685	107	199	1 671	(1 473)	-88%	6 685
Licences and permits			20 714	20 714	2 282	6 928	5 178	1 749	34%	20 714
Agency services			–	–	–	–	–	–		–
Transfers and subsidies			145 612	166 000	(1 944)	62 723	41 500	21 223	51%	166 000
Other revenue			21 540	21 540	464	2 385	5 385	(3 000)	-56%	21 540
Gains			–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and contributions)		**–**	**906 005**	**926 393**	**54 109**	**299 290**	**231 598**	**67 692**	**29%**	**926 393**
Expenditure By Type										
Employee related costs			336 974	348 729	24 819	74 175	87 182	(13 007)	-15%	348 729
Remuneration of councillors			13 651	13 651	1 063	3 183	3 413	(229)	-7%	13 651
Debt impairment			89 573	58 222	–	–	14 556	(14 556)	-100%	58 222
Depreciation & asset impairment			89 271	89 271	6 127	18 382	22 318	(3 936)	-18%	89 271
Finance charges			1 388	1 388	126	407	347	60	17%	1 388
Bulk purchases			279 744	246 173	23 170	82 599	61 543	21 056	34%	246 173
Other materials			26 059	61 266	2 833	5 813	15 317	(9 503)	-62%	61 266
Contracted services			60 352	71 703	3 836	9 443	17 926	(8 483)	-47%	71 703
Transfers and subsidies			761	761	–	–	190	(190)	-100%	761
Other expenditure			98 571	101 440	6 851	16 024	25 360	(9 336)	-37%	101 440
Losses			–	–	–	–	–	–		–
Total Expenditure		**–**	**996 342**	**992 604**	**68 826**	**210 027**	**248 151**	**(38 124)**	**-15%**	**992 604**
Surplus/(Deficit)		**–**	**(90 337)**	**(66 211)**	**(14 716)**	**89 264**	**(16 553)**	**105 816**	**(0)**	**(66 211)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			38 356	37 164	3 305	3 981	9 291	(5 310)	**(0)**	37 164
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)				–	–	–	–	–		
Transfers and subsidies - capital (in-kind - all)				–	–	–	–	–		
Surplus/(Deficit) after capital transfers & contributions		**–**	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**			**(29 047)**
Taxation								–		
Surplus/(Deficit) after taxation		**–**	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**			**(29 047)**
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		**–**	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**			**(29 047)**
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		**–**	**(51 980)**	**(29 047)**	**(11 411)**	**93 244**	**(7 262)**			**(29 047)**

EC108 Kouga - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Multi-Year expenditure appropriation	2									
Vote 1 - EXECUTIVE COUNCIL		–	–	–	–	–	–	–		–
Vote 2 - FINANCIAL SERVICES		–	–	–	–	–	–	–		–
Vote 3 - CORPORATE SERVICES		–	–	–	–	–	–	–		–
Vote 4 - COMMUNITY SERVICES		–	–	–	–	–	–	–		–
Vote 5 - INFRASTRUCTURE AND ENGINEERING		–	–	–	–	–	–	–		–
Vote 6 - PLANNING DEVELOPMENT AND TOURISM		–	–	–	–	–	–	–		–
Vote 7 - COMMUNITY SERVICES (CONTINUED)		–	–	–	–	–	–	–		–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Capital Multi-year expenditure	4,7	–	–	–	–	–	–	–		–
Single Year expenditure appropriation	2									
Vote 1 - EXECUTIVE COUNCIL		–	835	1 414	76	76	354	(277)	-78%	1 414
Vote 2 - FINANCIAL SERVICES		–	800	3 074	107	85	768	(683)	-89%	3 074
Vote 3 - CORPORATE SERVICES		–	1 349	3 471	–	–	868	(868)	-100%	3 471
Vote 4 - COMMUNITY SERVICES		–	11 572	9 241	121	121	2 310	(2 189)	-95%	9 241
Vote 5 - INFRASTRUCTURE AND ENGINEERING		–	39 758	58 845	1 101	2 941	14 711	(11 771)	-80%	58 845
Vote 6 - PLANNING DEVELOPMENT AND TOURISM		–	2 597	1 755	–	–	439	(439)	-100%	1 755
Vote 7 - COMMUNITY SERVICES (CONTINUED)		–	–	–	–	–	–	–		–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	–	56 912	77 800	1 406	3 223	19 450	**(16 227)**	**-83%**	77 800
Total Capital Expenditure		–	**56 912**	**77 800**	**1 406**	**3 223**	**19 450**	**(16 227)**	**-83%**	**77 800**
Capital Expenditure - Functional Classification										
Governance and administration		–	**3 734**	**8 678**	**184**	**161**	**2 170**	(2 008)	-93%	**8 678**
Executive and council			835	1 014	76	76	254	(177)	-70%	1 014
Finance and administration			2 899	7 664	107	85	1 916	(1 831)	-96%	7 664
Internal audit			–	–	–	–	–	–		–
Community and public safety		–	**16 028**	**19 451**	**635**	**1 386**	**4 863**	(3 477)	-71%	**19 451**
Community and social services			–	–	–	–	–	–		–
Sport and recreation			11 600	11 948	635	1 386	2 987	(1 601)	-54%	11 948
Public safety			3 669	6 743	–	–	1 686	(1 686)	-100%	6 743
Housing			760	760	–	–	190	(190)	-100%	760
Health			–	–	–	–	–	–		–
Economic and environmental services		–	**9 628**	**12 528**	**–**	**–**	**3 132**	(3 132)	-100%	**12 528**
Planning and development			1 737	2 137	–	–	534	(534)	-100%	2 137
Road transport			7 891	10 391	–	–	2 598	(2 598)	-100%	10 391
Environmental protection			–	–	–	–	–	–		–
Trading services		–	**27 422**	**37 043**	**587**	**1 675**	**9 261**	(7 585)	-82%	**37 043**
Energy sources			8 172	18 429	339	967	4 607	(3 641)	-79%	18 429
Water management			3 380	3 380	–	–	845	(845)	-100%	3 380
Waste water management			14 633	14 633	248	709	3 658	(2 949)	-81%	14 633
Waste management			1 237	600	–	–	150	(150)	-100%	600
Other			100	100	–	–	25	(25)	-100%	100
Total Capital Expenditure - Functional Classification	3	–	**56 912**	**77 800**	**1 406**	**3 223**	**19 450**	**(16 227)**	**-83%**	**77 800**
Funded by:										
National Government			31 644	30 608	1 101	2 901	7 652	(4 751)	-62%	30 608
Provincial Government			–	0	–	–	0	(0)	-100%	0
District Municipality			1 965	5 118	–	–	1 280	(1 280)	-100%	5 118
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)			–	–	–	–	–	–		–
Transfers recognised - capital		–	**33 610**	**35 726**	**1 101**	**2 901**	**8 932**	**(6 031)**	**-68%**	**35 726**
Borrowing	6		–	–	–	–	–	–		–
Internally generated funds			23 303	42 074	305	322	10 519	(10 197)	-97%	42 074
Total Capital Funding		–	**56 912**	**77 800**	**1 406**	**3 223**	**19 450**	**(16 227)**	**-83%**	**77 800**

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

2. Include capital component of PPP unitary payment

3. Capital expenditure by functional classification must reconcile to the total of multi-year and single year appropriations

4. Include expenditure on investment property, intangible and biological assets

6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

EC108 Kouga - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M03 September

Vote Description	Ref	2019/20	Budget Year 2020/21							
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure - Municipal Vote										
Expenditure of multi-year capital appropriation	1									
Vote 1 - EXECUTIVE COUNCIL		–	–	–	–	–	–	–		–
1.1 - Mayor and Council								–		
1.2 - Municipal Manager								–		
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								–		
								–		
Vote 2 - FINANCIAL SERVICES		–	–	–	–	–	–	–		–
2.1 - Financial Services: CFO								–		
2.2 - Budget and Treasury								–		
								–		
								–		
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								–		
Vote 3 - CORPORATE SERVICES		–	–	–	–	–	–	–		–
3.1 - Corporate Services: Director								–		
3.2 - Administration								–		
3.3 - Human Resources								–		
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Vote 4 - COMMUNITY SERVICES		–	–	–	–	–	–	–		–
4.1 - Community Services: Director								–		
4.2 - Community Services								–		
4.3 - Disaster Management								–		
4.4 - Environmental Health								–		
4.5 - Public Safety								–		
4.6 - Sport and Recreation								–		
4.7 - WasteManagement								–		
								–		
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Vote 5 - INFRASTRUCTURE AND ENGINEERING		–	–	–	–	–	–	–		–
5.1 - Infrastructure and Engineering: Director								–		
5.2 - Engineering								–		
5.3 - Energy Sources								–		
5.4 - Waste Water Management								–		
5.5 - Water Management								–		
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Vote 6 - PLANNING DEVELOPMENT AND TOURISM		–	–	–	–	–	–	–		–
6.1 - Planning Development and Tourism: Director								–		
6.2 - Housing Services								–		
6.3 - Planning and Development								–		
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Vote 7 - COMMUNITY SERVICES (CONTINUED)		–	–	–	–	–	–	–		–
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Vote 8 - [NAME OF VOTE 8]	–	–	–	–	–	–	–		–
8.1 - [Name of sub-vote]							–		
Vote 9 - [NAME OF VOTE 9]	–	–	–	–	–	–	–		–
9.1 - [Name of sub-vote]							–		
Vote 10 - [NAME OF VOTE 10]	–	–	–	–	–	–	–		–
10.1 - [Name of sub-vote]							–		
Vote 11 - [NAME OF VOTE 11]	–	–	–	–	–	–	–		–
11.1 - [Name of sub-vote]							–		
Vote 12 - [NAME OF VOTE 12]	–	–	–	–	–	–	–		–
12.1 - [Name of sub-vote]							–		
Vote 13 - [NAME OF VOTE 13]	–	–	–	–	–	–	–		–
13.1 - [Name of sub-vote]							–		
Vote 14 - [NAME OF VOTE 14]	–	–	–	–	–	–	–		–
14.1 - [Name of sub-vote]							–		

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Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
15.1 - [Name of sub-vote]								–		
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Total multi-year capital expenditure		–	–	–	–	–	–	–		–
Capital expenditure - Municipal Vote										
Expenditue of single-year capital appropriation	1							–		
Vote 1 - EXECUTIVE COUNCIL		–	**835**	**1 414**	**76**	**76**	**354**	(277)	-78%	**1 414**
1.1 - Mayor and Council			815	1 394	76	76	349	(272)	-78%	1 394
1.2 - Municipal Manager			20	20	–	–	5	(5)	-100%	20
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Vote 2 - FINANCIAL SERVICES		–	**800**	**3 074**	**107**	**85**	**768**	(683)	-89%	**3 074**
2.1 - Financial Services: CFO			–	–	–	–	–	–		–
2.2 - Budget and Treasury			800	3 074	107	85	768	(683)	-89%	3 074
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Vote 3 - CORPORATE SERVICES		–	**1 349**	**3 471**	**–**	**–**	**868**	(868)	-100%	**3 471**
3.1 - Corporate Services: Director			–	–	–	–	–	–		–
3.2 - Administration			1 149	3 271	–	–	818	(818)	-100%	3 271
3.3 - Human Resources			200	200	–	–	50	(50)	-100%	200
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Vote 4 - COMMUNITY SERVICES		–	**11 572**	**9 241**	**121**	**121**	**2 310**	(2 189)	-95%	**9 241**
4.1 - Community Services: Director			–	–	–	–	–	–		–
4.2 - Community Services			–	–	–	–	–	–		–
4.3 - Disaster Management			–	–	–	–	–	–		–
4.4 - Environmental Health			–	–	–	–	–	–		–
4.5 - Public Safety			4 419	7 862	–	–	1 966	(1 966)	-100%	7 862
4.6 - Sport and Recreation			5 917	1 178	121	121	295	(174)	-59%	1 178
4.7 - WasteManagement			1 237	200	–	–	50	(50)	-100%	200
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Vote 5 - INFRASTRUCTURE AND ENGINEERING		–	**39 758**	**58 845**	**1 101**	**2 941**	**14 711**	(11 771)	-80%	**58 845**
5.1 - Infrastructure and Engineering: Director			5 683	11 862	514	1 265	2 966	(1 700)	-57%	11 862
5.2 - Engineering			7 891	10 541	–	–	2 635	(2 635)	-100%	10 541
5.3 - Energy Sources			8 172	18 429	339	967	4 607	(3 641)	-79%	18 429
5.4 - Waste Water Management			14 633	14 633	248	709	3 658	(2 949)	-81%	14 633
5.5 - Water Management			3 380	3 380	–	–	845	(845)	-100%	3 380
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Vote 6 - PLANNING DEVELOPMENT AND TOURISM	–	**2 597**	**1 755**	–	–	**439**	(439)	-100%	**1 755**
6.1 - Planning Development and Tourism: Director		–	–	–	–	–	–		–
6.2 - Housing Services		760	760	–	–	190	(190)	-100%	760
6.3 - Planning and Development		1 837	995	–	–	249	(249)	-100%	995
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Vote 7 - COMMUNITY SERVICES (CONTINUED)	–	–	–	–	–	–	–		–
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Vote 8 - [NAME OF VOTE 8]	–	–	–	–	–	–	–		–
8.1 - [Name of sub-vote]							–		
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Vote 9 - [NAME OF VOTE 9]	–	–	–	–	–	–	–		–
9.1 - [Name of sub-vote]							–		
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Vote 10 - [NAME OF VOTE 10]	–	–	–	–	–	–	–		–
10.1 - [Name of sub-vote]							–		
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Vote 11 - [NAME OF VOTE 11]	–	–	–	–	–	–	–		–
11.1 - [Name of sub-vote]							–		
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Vote 12 - [NAME OF VOTE 12]	–	–	–	–	–	–	–		–
12.1 - [Name of sub-vote]							–		
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Vote 13 - [NAME OF VOTE 13]	–	–	–	–	–	–	–		–

13.1 - [Name of sub-vote]								–		
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Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
14.1 - [Name of sub-vote]								–		
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Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
15.1 - [Name of sub-vote]								–		
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Total single-year capital expenditure		**–**	**56 912**	**77 800**	**1 406**	**3 223**	**19 450**	**(16 227)**	**(0)**	**77 800**
Total Capital Expenditure		**–**	**56 912**	**77 800**	**1 406**	**3 223**	**19 450**	**(16 227)**	**(0)**	**77 800**

References

1. Insert 'Vote'; e.g. Department, if different to standard structure

EC108 Kouga - Table C6 Monthly Budget Statement - Financial Position - M03 September

Description	Ref	2019/20	Budget Year 2020/21			
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
ASSETS						
Current assets						
Cash			4 710	7 309	34 250	7 309
Call investment deposits			42 389	65 781	115 704	65 781
Consumer debtors			81 061	76 556	87 441	76 556
Other debtors			44 682	54 465	21 771	54 465
Current portion of long-term receivables			3	3	3	3
Inventory			9 249	9 249	9 249	9 249
Total current assets		–	**182 094**	**213 364**	**268 419**	**213 364**
Non current assets						
Long-term receivables			13	13	13	13
Investments			–	–	–	–
Investment property			242 552	242 552	242 552	242 552
Investments in Associate			–	–	–	–
Property, plant and equipment			1 985 075	2 065 509	1 985 075	2 065 509
Biological			–	–	–	–
Intangible			1 608	3 092	1 608	3 092
Other non-current assets			–	–	–	–
Total non current assets		–	**2 229 248**	**2 311 167**	**2 229 248**	**2 311 167**
TOTAL ASSETS		–	**2 411 341**	**2 524 530**	**2 497 667**	**2 524 530**
LIABILITIES						
Current liabilities						
Bank overdraft			–	–	–	–
Borrowing			9 608	6 747	9 608	6 747
Consumer deposits			17 378	17 378	17 378	17 378
Trade and other payables			133 730	167 719	78 531	167 719
Provisions			29 649	29 649	29 649	29 649
Total current liabilities		–	**190 365**	**221 493**	**135 166**	**221 493**
Non current liabilities						
Borrowing			6 747	–	6 747	–
Provisions			163 445	163 445	163 445	163 445
Total non current liabilities		–	**170 192**	**163 445**	**170 192**	**163 445**
TOTAL LIABILITIES		–	**360 557**	**384 937**	**305 358**	**384 937**
NET ASSETS	2	–	**2 050 785**	**2 139 593**	**2 192 310**	**2 139 593**
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)			2 050 785	2 139 593	2 192 310	2 139 593
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	–	**2 050 785**	**2 139 593**	**2 192 310**	**2 139 593**

EC108 Kouga - Table C7 Monthly Budget Statement - Cash Flow - M03 September

Description	Ref	2019/20	Budget Year 2020/21							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates			174 803	174 803	22 730	72 552	43 701	28 852	66%	174 803
Service charges			424 039	493 499	51 377	115 649	123 375	(7 726)	-6%	493 499
Other revenue			53 022	53 022	2 922	26 823	13 255	13 568	102%	53 022
Transfers and Subsidies - Operational			145 612	166 000	7 591	71 967	41 500	30 467	73%	166 000
Transfers and Subsidies - Capital			38 356	37 164	1 113	9 181	9 291	(110)	-1%	37 164
Interest			18 957	18 957	356	2 068	4 739	(2 671)	-56%	18 957
Dividends				–	–	–	–	–		–
Payments										
Suppliers and employees			(815 350)	(921 829)	(73 284)	(281 456)	(230 457)	50 999	-22%	(921 829)
Finance charges			(1 388)	(1 388)	(126)	(407)	(347)	60	-17%	(1 388)
Transfers and Grants			(761)	(761)	–	–	(190)	(190)	100%	(761)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**–**	**37 290**	**19 466**	**12 680**	**16 378**	**4 867**	**(11 511)**	**-237%**	**19 466**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								–		
Decrease (increase) in non-current receivables								–		
Decrease (increase) in non-current investments								–		
Payments										
Capital assets			(56 912)	(77 800)	(3 223)	(5 312)	(19 450)	(14 138)	73%	(77 800)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**–**	**(56 912)**	**(77 800)**	**(3 223)**	**(5 312)**	**(19 450)**	**(14 138)**	**73%**	**(77 800)**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								–		
Borrowing long term/refinancing								–		
Increase (decrease) in consumer deposits								–		
Payments										
Repayment of borrowing			(9 608)	(9 608)	(724)	(2 143)	(2 402)	(259)	11%	(9 608)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**–**	**(9 608)**	**(9 608)**	**(724)**	**(2 143)**	**(2 402)**	**(259)**	**11%**	**(9 608)**
NET INCREASE/ (DECREASE) IN CASH HELD		**–**	**(29 230)**	**(67 942)**	**8 733**	**8 923**	**(16 985)**			**(67 942)**
Cash/cash equivalents at beginning:			76 328	141 032		141 032	141 032			141 032
Cash/cash equivalents at month/year end:		–	47 099	73 090		149 954	124 046			73 090

EC108 Kouga - Supporting Table SC3 Monthly Budget Statement - aged debtors - M03 September

Description	NT Code	Budget Year 2020/21											
R thousands		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	10 167	4 430	2 849	1 970	1 660	1 788	8 931	29 970	61 766	44 320		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	21 434	5 178	1 254	1 052	911	787	2 566	8 064	41 246	13 380		
Receivables from Non-exchange Transactions - Property Rates	1400	11 926	23 643	1 114	867	727	739	2 244	24 112	65 372	28 689		
Receivables from Exchange Transactions - Waste Water Management	1500	5 704	2 134	1 062	873	790	800	3 952	12 935	28 251	19 351		
Receivables from Exchange Transactions - Waste Management	1600	4 678	1 338	1 053	978	942	912	4 890	17 549	32 341	25 271		
Receivables from Exchange Transactions - Property Rental Debtors	1700	–	–	–	–	–	–	–	–	–	–		
Interest on Arrear Debtor Accounts	1810	67	207	82	63	56	57	848	18 344	19 723	19 367		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–		
Other	1900	(14 880)	2 350	360	368	292	357	1 627	10 658	1 133	13 302		
Total By Income Source	**2000**	**39 097**	**39 281**	**7 775**	**6 170**	**5 377**	**5 441**	**25 057**	**121 634**	**249 832**	**163 680**	**–**	**–**
2019/20 - totals only										–	**–**		
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 346	3 065	407	437	365	323	1 034	3 186	10 161	5 344		
Commercial	2300	6 119	1 148	430	371	320	299	960	3 549	13 195	5 498		
Households	2400	31 632	35 067	6 938	5 362	4 693	4 819	23 064	114 900	226 476	152 838		
Other	2500	–	–	–	–	–	–	–	–	–	–		
Total By Customer Group	**2600**	**39 097**	**39 281**	**7 775**	**6 170**	**5 377**	**5 441**	**25 057**	**121 634**	**249 832**	**163 680**	**–**	**–**

EC108 Kouga - Supporting Table SC4 Monthly Budget Statement - aged creditors - M03 September

Description R thousands	NT Code	Budget Year 2020/21								
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	24 814	–	–	–	–	–	–	–	**24 814**
Bulk Water	0200	2	0	(0)	–	0	–	6	(158)	**(150)**
PAYE deductions	0300	3 938								**3 938**
VAT (output less input)	0400									**–**
Pensions / Retirement deductions	0500									**–**
Loan repayments	0600									**–**
Trade Creditors	0700	6 135	288	252	1 234	11	1	61	–	**7 982**
Auditor General	0800									**–**
Other	0900									**–**
Total By Customer Type	**1000**	**34 889**	**288**	**252**	**1 234**	**11**	**1**	**68**	**(158)**	**36 585**

EC108 Kouga - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M03 September

Description	Ref	2019/20	Budget Year 2020/21							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		–	**123 238**	**123 238**	**400**	**64 080**	**30 809**	**31 716**	**102,9%**	**123 238**
Operational Revenue:General Revenue:Equitable Share			119 105	119 105	–	61 492	29 776	31 716	106,5%	119 105
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]			1 054	1 054		264	264			1 054
Local Government Financial Management Grant [Schedule 5B]			1 500	1 500		1 500	375			1 500
Municipal Infrastructure Grant [Schedule 5B]			1 579	1 579	400	824	395			1 579
							–			–
	3						–	–		–
							–	–		–
							–	–		–
							–	–		–
							–	–		–
Other transfers and grants [insert description]							–	–		–
Provincial Government:		–	–	–	–	–	–	–		–
								–		–
										–
								–		–
	4							–		–
								–		–
Other transfers and grants [insert description]								–		–
District Municipality:		–	**3 815**	**3 815**	**–**	**695**	**954**	(259)	-27,1%	**3 815**
Environmental Health					**–**	**695**	**–**	695	#DIV/0!	**–**
Other grant providers:			3 815	3 815	–		954	(954)	-100,0%	3 815
Other grant providers:		–	–	–	–	–	–	–		–
[insert description]								–		–
										–
										–
										–
										–
										–
								–		–
Total Operating Transfers and Grants	5	–	**127 053**	**127 053**	**400**	**64 775**	**31 763**	**31 457**	**99,0%**	**127 053**
Capital Transfers and Grants										
National Government:		–	36 391	35 199	7 591	15 660	8 800	6 860	**78,0%**	35 199
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]			5 200	5 200	–		1 300	(1 300)	-100,0%	5 200
							–			–
							–			–
							–			–
							–			–
Municipal Infrastructure Grant [Schedule 5B]			29 999	29 999	7 591	15 660	7 500	8 160	108,8%	29 999
Municipal Disaster Relief Grant			1 192		–	–	–	–		–
							–	–		–
							–	–		–
							–	–		–
Provincial Government:		–	–	–	–	–	–	–		–
[insert description]								–		–
										–
										–
										–
										–
								–		–
District Municipality:		–	**1 965**	**1 965**	**714**	**714**	**491**	222	45,3%	**1 965**
[insert description]							**–**	–		**–**
Other grant providers:			1 965	1 965	714	714	491	222	45,3%	1 965
Other grant providers:		–	–	–	–	–	–	–		–
[insert description]								–		–
										–
										–
										–
										–
								–		–
Total Capital Transfers and Grants	5	–	**38 356**	**37 164**	**8 305**	**16 373**	**9 291**	**7 082**	**76,2%**	**37 164**
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	–	165 409	164 217	8 705	81 149	41 054	38 539	93,9%	164 217

EC108 Kouga - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M03 September

Description	Ref	2019/20	Budget Year 2020/21							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		–	**123 238**	**123 238**	**610**	**63 109**	**20 540**	**42 569**	**207,3%**	**123 238**
Operational Revenue:General Revenue:Equitable Share			119 105	119 105		61 492	19 851	41 641	209,8%	119 105
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]			1 054	1 054	396	988	176	812	462,3%	1 054
Local Government Financial Management Grant [Schedule 5B]			1 500	1 500	60	169	250	(81)	-32,5%	1 500
Municipal Infrastructure Grant [Schedule 5B]			1 579	1 579	154	460	263	197	74,9%	1 579
								–		
								–		
Other transfers and grants [insert description]								–		
Provincial Government:		–	–	–	–	–	–	–		–
								–		
								–		
								–		
								–		
Other transfers and grants [insert description]								–		
District Municipality:		–	**3 815**	**3 815**	**–**	**55**	**636**	(581)	-91,4%	**3 815**
							–	–		**–**
Environmental Health			3 815	3 815		55	636	(581)	-91,4%	3 815
Other grant providers:		–	–	–	–	–	–	–		–
								–		
[insert description]								–		
Total operating expenditure of Transfers and Grants:		–	**127 053**	**127 053**	**610**	**63 164**	**21 175**	**41 988**	**198,3%**	**127 053**
Capital expenditure of Transfers and Grants										
National Government:		–	36 391	35 199	1 267	3 336	5 867	(2 531)	**-43,1%**	35 199
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]			5 200	5 200	390	1 066	867	199	23,0%	5 200
Municipal Infrastructure Grant [Schedule 5B]			29 999	29 999	876	2 270	5 000	(2 730)	-54,6%	29 999
Municipal Disaster Relief Grant			1 192				–	–		–
							–	–		–
							–	–		–
#REF!							–	–		–
Provincial Government:		–	–	–	–	–	–	–		–
								–		
								–		
District Municipality:		–	**1 965**	**1 965**	**–**	**–**	**328**	(328)	-100,0%	**1 965**
							–	–		**–**
Other grant providers:			1 965	1 965			328	(328)	-100,0%	1 965
Other grant providers:		–	–	–	–	–	–	–		–
							–	–		
							–	–		
Total capital expenditure of Transfers and Grants		–	**38 356**	**37 164**	**1 267**	**3 336**	**6 194**	**(2 858)**	**-46,1%**	**37 164**
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		–	**165 409**	**164 217**	**1 876**	**66 500**	**27 370**	**39 130**	**143,0%**	**164 217**

EC108 Kouga - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M03 September

Description	Ref	Budget Year 2020/21				
		Approved Rollover 2019/20	Monthly actual	YearTD actual	YTD variance	YTD variance
R thousands						%
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		**7 107**	**–**	**–**	**7 107**	**100,0%**
Operational Revenue:General Revenue:Equitable Share					–	
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]					–	
Local Government Financial Management Grant [Schedule 5B]					–	
Municipal Infrastructure Grant [Schedule 5B]		7 107	–	–	7 107	100,0%
					–	
					–	
Other transfers and grants [insert description]					–	
Provincial Government:		**–**	**–**	**–**	**–**	
					–	
					–	
					–	
					–	
Other transfers and grants [insert description]					–	
District Municipality:		**–**	**–**	**–**	–	
					–	
Environmental Health					–	
Other grant providers:		**–**	**–**	**–**	–	
					–	
[insert description]					–	
Total operating expenditure of Approved Roll-overs		**7 107**	**–**	**–**	**7 107**	**100,0%**
Capital expenditure of Approved Roll-overs						
National Government:		44	–	–	44	**100,0%**
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]					–	
Municipal Infrastructure Grant [Schedule 5B]		44	–	–	44	100,0%
Municipal Disaster Relief Grant					–	
					–	
					–	
#REF!					–	
Provincial Government:		**–**	**–**	**–**	–	
					–	
					–	
District Municipality:		**–**	**–**	**–**	–	
					–	
Other grant providers:					–	
Other grant providers:		**–**	**–**	**–**	–	
					–	
					–	
Total capital expenditure of Approved Roll-overs		**44**	**–**	**–**	**44**	**100,0%**
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		**7 150**	**–**	**–**	**7 150**	**100,0%**

EC108 Kouga - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M03 September

Summary of Employee and Councillor remuneration R thousands	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages			9 104	9 104	711	2 132	2 276	(144)	-6%	9 104
Pension and UIF Contributions			–	–	–	–	–	–		–
Medical Aid Contributions			–	–	12	30	–	30	#DIV/0!	–
Motor Vehicle Allowance			3 081	3 081	237	711	770	(60)	-8%	3 081
Cellphone Allowance			1 465	1 465	104	311	366	(56)	-15%	1 465
Housing Allowances			–	–	–	–	–	–		–
Other benefits and allowances			–	–	–	–	–	–		–
Sub Total - Councillors		–	**13 651**	**13 651**	**1 063**	**3 183**	**3 413**	**(229)**	**-7%**	**13 651**
% increase	4		**#DIV/0!**	**#DIV/0!**						**#DIV/0!**
Senior Managers of the Municipality	3									
Basic Salaries and Wages			8 253	6 106	488	1 465	1 526	(61)	-4%	6 106
Pension and UIF Contributions			24	36	9	28	9	19	215%	36
Medical Aid Contributions			–	13	4	13	3	10	301%	13
Overtime			–	–	–	–	–	–		–
Performance Bonus			180	453	–	–	113	(113)	-100%	453
Motor Vehicle Allowance			857	811	56	168	203	(35)	-17%	811
Cellphone Allowance			8	6	1	2	2	1	57%	6
Housing Allowances			–	–	–	–	–	–		–
Other benefits and allowances			55	50	3	5	12	(7)	-58%	50
Payments in lieu of leave			1 849	1 150	–	27	287	(261)	-91%	1 150
Long service awards			–	–	–	–	–	–		–
Post-retirement benefit obligations	2		–	–	–	–	–	–		–
Sub Total - Senior Managers of Municipality		–	**11 226**	**8 624**	**562**	**1 708**	**2 156**	**(448)**	**-21%**	**8 624**
% increase	4		**#DIV/0!**	**#DIV/0!**						**#DIV/0!**
Other Municipal Staff										
Basic Salaries and Wages			198 870	224 540	15 497	46 738	56 135	(9 397)	-17%	224 540
Pension and UIF Contributions			31 286	33 121	2 656	7 995	8 280	(285)	-3%	33 121
Medical Aid Contributions			16 124	17 256	1 349	4 117	4 314	(197)	-5%	17 256
Overtime			30 944	28 149	2 586	7 604	7 037	567	8%	28 149
Performance Bonus			–	–	–	–	–	–		–
Motor Vehicle Allowance			8 053	9 393	742	2 218	2 348	(130)	-6%	9 393
Cellphone Allowance			1	288	–	–	72	(72)	-100%	288
Housing Allowances			1 058	905	74	220	226	(7)	-3%	905
Other benefits and allowances			31 481	24 869	873	2 425	6 217	(3 793)	-61%	24 869
Payments in lieu of leave			19	–	270	557	–	557	#DIV/0!	–
Long service awards			1 496	1 557	209	594	389	205	53%	1 557
Post-retirement benefit obligations	2		–	–	–	–	–	–		–
Sub Total - Other Municipal Staff		–	**319 332**	**340 079**	**24 257**	**72 467**	**85 020**	**(12 553)**	**-15%**	**340 079**
% increase	4		**#DIV/0!**	**#DIV/0!**						**#DIV/0!**
Total Parent Municipality		–	**344 210**	**362 353**	**25 882**	**77 359**	**90 588**	**(13 230)**	**-15%**	**362 353**
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities										
Basic Salaries and Wages								–		
Pension and UIF Contributions								–		
Medical Aid Contributions								–		
Overtime								–		
Performance Bonus								–		
Motor Vehicle Allowance								–		
Cellphone Allowance								–		
Housing Allowances								–		
Other benefits and allowances								–		
Board Fees								–		
Payments in lieu of leave								–		
Long service awards								–		
Post-retirement benefit obligations								–		
Sub Total - Board Members of Entities	2	–	–	–	–	–	–	–		–
% increase	4									
Senior Managers of Entities										
Basic Salaries and Wages								–		
Pension and UIF Contributions								–		
Medical Aid Contributions								–		
Overtime								–		
Performance Bonus								–		
Motor Vehicle Allowance								–		
Cellphone Allowance								–		
Housing Allowances								–		
Other benefits and allowances								–		
Payments in lieu of leave								–		
Long service awards								–		
Post-retirement benefit obligations	2							–		
Sub Total - Senior Managers of Entities		–	–	–	–	–	–	–		–
% increase	4									
Other Staff of Entities										
Basic Salaries and Wages								–		
Pension and UIF Contributions								–		
Medical Aid Contributions								–		
Overtime								–		
Performance Bonus								–		
Motor Vehicle Allowance								–		
Cellphone Allowance								–		
Housing Allowances								–		
Other benefits and allowances								–		
Payments in lieu of leave								–		
Long service awards								–		
Post-retirement benefit obligations								–		
Sub Total - Other Staff of Entities		–	–	–	–	–	–	–		–
% increase	4									
Total Municipal Entities		–	–	–	–	–	–	–		–
TOTAL SALARY, ALLOWANCES & BENEFITS		–	**344 210**	**362 353**	**25 882**	**77 359**	**90 588**	**(13 230)**	**-15%**	**362 353**
% increase	4		**#DIV/0!**	**#DIV/0!**						**#DIV/0!**
TOTAL MANAGERS AND STAFF		–	**330 559**	**348 702**	**24 819**	**74 175**	**87 176**	**(13 000)**	**-15%**	**348 702**