ORDINARY COUNCIL MEETING

OPEN



KOUGA
local municipality
Service Excellence through Good Governance

DATE: 29 January 2026
TIME: 10:00
VENUE: Virtual

KOUGA MUNICIPALITY (EC108)	UMASIPALA I-KOUGA (EC108)	MUNISIPALITEIT KOUGA (OK108)
NOTICE CONVENING A MEETING	**ISAZISO NGENTLANGANISO**	**KENNISGEWING VAN VERGADERING**
NOTICE IS HEREBY GIVEN that in terms of Section 19 of the Local Government: Municipal Systems Act, 2000 (Act No.32 of 2000) that an Ordinary Council Meeting will be held virtually on	**ISAZISO** sikhutshiwe ukuba ngokwe Candelo-19 uMthetho weeNkqubo zikaMasipala, (uMthetho 32 ka-2000), ukuba kubanjwe intlanganiso ebonakalayo yesigqeba Ye khansile	**KENNIS GESKIED HIERMEE** dat ingevolge Artikel 19 van die Wet op Munisipale Stelsels, 2000 (Wet No.32 of 2000), dat 'n virtuele raadsvergadering gehou sal word op
DATE: 29 January 2026	**UMHLA: 29 EyoMqungu 2026**	**DATUM: 29 Januarie 2026**
TIME: 10:00	**IXESHA: 10:00**	**TYD: 10:00**
L. MAREE **SPEAKER**	**L. MAREE** **USOMLOMO**	**L. MAREE** **SPEAKER**

Councillors are required to comply with the Standing Rules and Orders of Council and all its Committees By-law as promulgated in the Provincial Gazette on 22 October 2018 No.4134 and applicable to this meeting of Council. Any person who willfully contravenes any provision of these rules shall be guilty of an offence and which contravention shall be dealt with in accordance with the disciplinary procedures for Councillors.

A G E N D A

1. **NOTICE OF MEETING**
2. **OPENING AND WELCOME**
3. **ABSENT WITH LEAVE**
4. **ABSENT WITHOUT LEAVE**
5. **PRESENTATIONS**

   None
6. **ACKNOWLEDGEMENTS, CONDOLENCES & CONGRATULATIONS**
7. **STATEMENTS OR COMMUNICATIONS BY THE SPEAKER**
8. **STATEMENTS OR COMMUNICATIONS BY THE EXECUTIVE MAYOR**
9. **DISCLOSURE OF INTEREST**

10. **STATUTORY MATTERS**

11. **MINUTES OF PREVIOUS MAYORAL COMMITTEE MEETING FOR INFORMATION**

None

12. **CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETING**

12.1 Minutes of an Ordinary Council meeting held on 11 December 2025

Pages: 7 - 45

13. **REPORTS OF COMMITTEES OF COUNCIL**

13.1 **REPORT BACK: SARAH BAARTMAN DISTRICT MUNICIPALITY REPRESENTATIVE**

None

13.2 **KOUGA AUDIT COMMITTEE**

26/01/KAC1 Minutes of the Kouga Audit Committee

Pages: 48 - 69

13.3 **RULES & ETHICS COMMITTEE**

None

13.4 **MUNICIPAL PUBLIC ACCOUNTS COMMITTEE**

None

13.5 **MUNICIPAL BY - LAWS AND POLICIES**

None

14. **REPORT BACK: MUNIMEC**

None

15. **REPORTS BY THE OFFICE OF THE MUNICIPAL MANAGER**

26/01/MM1 Kouga Municipality: Draft: 2024/25 Annual Report

Pages: 71 - 681

26/01/MM2 Mid-Year Institutional Performance Report: 2025/26 Financial Year: Period 1 July 2025 to 31 December 2025

Pages: 682 - 723

16. **REPORTS BY THE OFFICE OF THE DEPUTY MUNICIPAL MANAGER**

26/01/DMM1 Report on Exercise of Delegated Authority by the Executive Mayor

Pages: 725 - 731

17. **MATTERS DEALT WITH IN TERMS OF DELEGATED AUTHORITY BY THE EXECUTIVE MAYOR**

(The reports by the Executive Mayor, in terms of the provisions of Section 63 of the Local Government Municipal Systems Act, 32 of 2000, on matters dealt with by the Executive Mayor in terms of delegated authority as detailed in the Minutes to be noted).

18. **REPORTS BY THE PORTFOLIO COMMITTEE CHAIRPERSONS**

18.1 **REPORTS BY THE CHAIRPERSON: FINANCE & ECONOMIC DEVELOPMENT**

26/01/FED1 Mid-Year Financial Report for the period of July to December 2025 and Financial State of Affairs of the Municipality as at 31 December 2025 (2025/26 Financial Year)

Pages: 735 - 787

26/01/FED2 2025/26 Mid-Year Adjustments Budget

Pages: 788 - 902

26/01/FED3 Budget and Treasury: Withdrawals from Municipal Bank Account for the quarter ended 31 December 2025

Pages: 903 - 908

26/01/FED4 Supply Chain Management: S36 Deviations for the months November and December 2025

Pages: 909 - 917

26/01/FED5 Annual Funding Proposal: Humansdorp Museum Association

Pages: 918 - 937

26/01/FED6 Supply Chain Management: Quarterly Implementation Report for the first term of the 2025-2026 Financial Year ending 31 December 2025

Pages: 938 - 968

18.2 **REPORTS BY THE CHAIRPERSON: PLANNING & DEVELOPMENT SERVICES**

25/01/PD1 Request for Council's Final Approval to Alienate the 98 Wet Erven (3535 – 3634) to residents currently occupying the Municipal Properties, Kruisfontein, Humansdorp

Pages: 970 - 989

25/01/PD2 Request for Council's Final Approval to Alienate (Donate) a Portion of Erf 1324, Kwanomzamo, Humansdorp and a Portion of Erf 848, Patensie to the Department of Public Works

Pages: 990 - 998

25/01/PD3 Request for Council's Final Approval for the Alienation (Lease) of a Portion of Portion 4 of Farm 346, Humansdorp Rd

Pages: 999 - 1007

19. **MOTION**

NOTICE OF A MOTION IN TERMS OF RULE 29 OF THE STANDING RULES OF ORDER - BY THE DEMOCRATIC ALLIANCE IN KOUGA MUNICIPALITY

In Re: Establishment of a Stand-Alone Safety and Security Directorate in Kouga Municipality

Pages: 1009 - 1011

20. **CLOSURE**

Distribution list:

Executive Mayor
Deputy Executive Mayor
Speaker
All Councillors
Municipal Manager
All Directors
Relevant Managers
Committee Services

CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETING

KOUGA
local municipality
Service Excellence through Good Governance

MINUTES OF A VIRTUAL ORDINARY COUNCIL MEETING OF KOUGA MUNICIPALITY HELD ON THURSDAY, 11 DECEMBER 2025 AT 10:00 AM

PRESENT: Councillors	J Alexander	
	C August	
	Ald D Benson	
	H Bornman	(Executive Mayor)
	B Dhludhlu	
	R Foley	
	W Gertenbach	
	V Gunuza	
	A Hendricks	
	F Heystek	
	T Jantjes	(Deputy Executive Mayor)
	L Maree	(Speaker)
	M Mbandana	
	E Mbuqu	
	B Moos	
	K Ndzelani	
	M Nicholls	
	L Nkilishane	
	N Ntshota	
	P Oliphant	
	W Petersen	
	C Pietersen	
	S Ruth	
	G Stuurman	
	M Valgee	
	W van der Linde	
	M van Niekerk	
	M Yali	
	V Zana	
Officials & Municipal Manager	C du Plessis	(Municipal Manager)
	D de Jager	(Deputy Municipal Manager)
	R Lorgat	(CFO)
	N Machelesi	(Director: Community Services)
	C de Kock	(Director: Civil & Water Services)
	T Madatt	(Director: Electro-Mechanical Services)
	L Ramakuwela	(Director: Planning & Development)
	L Opperman	(Manager: Legal Services)
	E Goliath	(Manager: Public Participation)
	D Klopper	(Office Administrator: Office of the Speaker)
	K Minnaar	(Manager: Special Programmes)
	A Koegelenberg	(Manager: PMS)
	M Rossouw	(Manager: Administration & Auxiliary Services)

M Basson	(Manager: Media & Communication)
S Mlonyeni	(Communication Officer)
R Klaasen	(Media Liaison Officer)
Z Njikelana	(Media Liaison Officer)
R Swart	(Committee Officer)
L Cweya	(Committee Officer)
N Dlova	(Committee Clerk)
M Mitchell	(Committee Clerk)

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A G E N D A

1. **NOTICE OF MEETING**

The Speaker read the notice convening the meeting in terms of Section 19 of the Local Government: Municipal Systems Act,2000 (Act No.32 of 2000) that an Ordinary Council Meeting will be held virtually on 11 December 2025 at 10:00 a.m.

2. **OPENING AND WELCOME**

The Speaker welcomed everyone present to the meeting and requested Ald Benson to open with a prayer.

3. **ABSENT WITH LEAVE**

None

4. **ABSENT WITHOUT LEAVE**

Cllr N Ntengwane

5. **PRESENTATIONS**

None

6. **ACKNOWLEDGEMENTS, CONDOLENCES & CONGRATULATIONS**

Cllr W Petersen extended his condolences to one of the passing of the greatest Khoisan leaders that ever walked the soil was laid to rest last week, expressed condolences to him, his family and everyone whose life he impacted. He congratulated the Sarah Baartman District Municipality for achieving a clean audit. He also extended condolences to the loss of the Municipal Manager's wife and wished for her soul to Rest in Peace.

Cllr Gertenbach congratulated the Democratic Alliance (DA) in its shining victory in Ward 2 and extended condolences to the other parties that lost.

Cllr Zana extended condolences to the family of the former Ward 9 Councillor laid to rest in Humansdorp. He wished the African National Congress (ANC) well in its 5th National General Council, congratulated the Proteas men's and women's teams on their recent victories, and expressed support for Bafana Bafana ahead of the AFCON tournament. He also raised concern regarding international affairs in Venezuela.

Cllr Ndzelani conveyed condolences to Cllr Oliphant and his family on the passing of his uncle, who was tragically struck by a vehicle.

Cllr Nkilishane congratulated Councillor Moos on her appointment to Ward 2 and expressed hope that longstanding sewerage issues affecting residents in Madiba Bay and Oliver Tambo Street would now be addressed.

Cllr Mbandana highlighted the historical significance of 4 December, noting milestones including the approval of the Constitution, the launch of COSATU, and the formation of the National Union of Mineworkers (NUM). He reflected on the legacy of Nelson Mandela, congratulated Cllr Moos for her commitment to Ubuntu, and expressed gratitude to the CFO for his effective financial leadership. He commented on international diplomacy at the G20 summit, wished the ANC well in its current National General Council, and extended condolences on the passing of the Chief as well as to Cllr Oliphant and his family.

The Executive Mayor expressed disappointment with Cllr W Petersen's conduct, noting that his remarks towards the Municipal Manager, staff, Councillors, and the Speaker were inappropriate and brought the Council into disrepute. He emphasised that such behaviour, including making unfounded condolences, is unacceptable and urged the ANC to address the matter urgently. The Executive Mayor indicated he will formally write to the Speaker with detailed proposals on how to proceed.

The Speaker thanked the Executive Mayor, mentioning that everyone was left speechless and indicated that she is looking forward to the Executive Mayor's writing to her office.

Cllr Zana on behalf of the ANC, sincerely apologised to the Speaker and to the Council and the family of the Municipal Manager, for the utterances that were made by Cllr Petersen. He further mentioned that he will take the matter up as the ANC within their own caucus.

The Speaker called for Cllr W Petersen to apologise to Council.

Cllr W Petersen apologised for being misled into believing that the Municipal Manager's wife had passed away. He explained that, based on this incorrect information, he expressed condolences in good faith. He acknowledged the error and noted that he will exercise greater caution in future to avoid similar misunderstandings.

At 10:44, the Speaker called Cllr W Petersen to a point of order, stating that he was out of line. The Council accepted the first part of his apology.

7. STATEMENTS OR COMMUNICATIONS BY THE SPEAKER

The Executive Mayor and Members of the Council, Officials, Online Guests, colleagues,

Good morning,
As we head towards the end of the year, I am delighted to see that spring has finally arrived.

October is an important month to raise awareness and celebrate those affected by cancer, as well as the courage and strength of cancer survivors. I really enjoyed the cancer walk we had on the 10th of October which was well supported.

I am deeply honoured to have received the official award for a Clean Audit Outcome for 2023–2024 (Good Governance) at the Local Government Indaba held in Midrand by the Department of Cooperative Governance and Traditional Affairs. This marks the first time that Kouga has received this prestigious recognition, and it truly felt surreal to stand alongside Western Cape municipalities that have achieved this milestone ten times or more. This means that we are moving in the right direction of excellence.

As I stood there, my thoughts were with the dedicated administration and team whose hard work and commitment made this achievement possible. A big thank you to each one of you for your commitment and efforts.
I look forward to a successful Council meeting.

Thank you.

8. STATEMENTS OR COMMUNICATIONS BY THE EXECUTIVE MAYOR

The Executive Mayor opened by celebrating the municipality's achievement of a clean audit for the second consecutive year, extending gratitude to the Municipal Manager, CFO, directors, managers, and all staff for their collective effort. He welcomed Cllr Bonita Moos to Council, wishing her success in serving Ward 2. He noted preparations for the festive season, including infrastructure readiness and the reinstatement of two Blue Flag beaches, and expressed appreciation to all departments involved.

The Executive Mayor reaffirmed the municipality's four main priorities: roads, wastewater treatment works, electricity, and customer care. He highlighted challenges with provincial funding for informal settlement upgrades and road projects, stressing the need for urgent engagement with provincial authorities. He emphasised the importance of economic growth, job creation, and maintaining a corruption-free municipality, commending the administration for its integrity.

9. DISCLOSURE OF INTEREST

Cllr W Petersen declared that he remains a resident of Farm 319. He affirmed that, should the matter of the property arise, he continues to reside there and has not vacated the premises.

The Speaker confirmed that the issue of the property mentioned by Cllr W Petersen is not on the agenda for this meeting today but thanked him for declaring that on record.

10. **STATUTORY MATTERS**

None

11. **MINUTES OF PREVIOUS MAYORAL COMMITTEE MEETING FOR INFORMATION**

None

12. **CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETING**

12.1 **MINUTES OF AN ORDINARY COUNCIL MEETING HELD ON 29 OCTOBER 2025**

Cllr Gertenbach raised an amendment on page 15, noting a typographical error in the vote count which should reflect "14 in favour and 10 against." He also queried on page 18 whether the ANC had submitted the names of their representatives on committees. The Speaker confirmed that she had seen the email submission and that the matter was attended to.

Cllr Mbandana requested an amendment on page 22 under FED 6, correcting the name "Cllr Bahanda" to "Cllr Mbandana." He further noted on page 32 that the word "lost" was missing from the phrase "learning from lost high-profile cases" and requested that this be corrected.

Cllr Foley raised a correction on page 9, indicating that the designation for Director de Kock should read "Director" and not "Acting Director."

The Speaker confirmed that she had received and seen the email submission from the ANC containing the names of their representatives on the committees.

Resolved (11 December 2025)

1. That the amended minutes of an Ordinary Council meeting held on 29 October 2025 be approved .

Proposed: Cllr W Gertenbach Seconded: Cllr R Foley

13. **REPORTS OF COMMITTEES OF COUNCIL**

13.1 **REPORT BACK: SARAH BAARTMAN DISTRICT MUNICIPALITY REPRESENTATIVE**

The Speaker informed Council that the minutes had been received; however, no subsequent meeting had taken place. As a result, the report was not available in time for the committee but is expected to be ready for presentation at the next Council meeting.

13.2 **KOUGA AUDIT COMMITTEE**

None

13.3 **RULES & ETHICS COMMITTEE**

None

13.4 **MUNICIPAL PUBLIC ACCOUNTS COMMITTEE**

None

13.5 **MUNICIPAL BY - LAWS AND POLICIES**

25/12/PB1 DRAFT REVIEW OF THE STANDING RULES AND ORDERS BY-LAW

Ald Benson referred to the definitions on Pg. 47 mentioning that there are two kinds of whips, there is Whip of Party and there is Whip of Council, which can also be called a Chief Whip.

He also referred to the workshops held on 22 July 2025 and 2 October and proposed that the reference be made to or talk about Whip of Party referring to a member of a political party appointed by each political party represented in Council and then reference be made to a Whip of Council , who can also be called a Chief Whip. He mentioned that there is a difference between group of party, whip of council and this should be inserted under the definitions.

Cllr Van der Linde seconded the proposed amendment by Cllr Benson.

Cllr Zana raised the issue of Whips, confirming that both Council and party Whips are represented. He referred to clause 3.3 on virtual meetings, noting that the current wording requires members to inform the Speaker a day before if connectivity issues are anticipated.

He expressed concern that technical problems may arise on the day of a meeting and proposed that the clause be amended to allow members to inform the Speaker's office immediately, enabling ICT staff to provide remote assistance. He further raised a question regarding the role of Khoisan leaders, observing that the standing rules and orders are silent on their inclusion, and requested clarification.

The Speaker acknowledged Cllr Zana proposed amendment, confirming that members may check connectivity beforehand but

should also be permitted to inform the Speaker's office on the morning of the meeting if issues arise. Cllr W Petersen seconded this proposal.

The Manager Legal responded that the matter of Khoisan leaders is not currently applicable to Kouga Municipality, as no traditional leaders have been formally introduced to Council but noted that future amendments may be required should circumstances change.

Cllr Nkilishane proposed three amendments to standing orders 25.2:

1. That the Speaker's list of speakers for each agenda item be shared with all party Whips at least one hour before the meeting.
2. That virtual meetings be held only if physical meetings are not possible, amending clause 3.3.2 accordingly.
3. That all Councillors retain control of their own mute and unmute functions during virtual meetings to allow points of order and participation, similar to physical meetings.

Cllr W Petersen and Cllr Mbandana seconded these proposals, emphasising preference for physical meetings. Councillor Heystek objected, stating that virtual meetings are more productive and should continue, with mute/unmute functions managed by an administrator.

Cllr van Niekerk seconded Cllr Heystek's proposal.

The Speaker called for a vote on the proposed amendment by Cllr Nkilishane.

12 in favour of the proposed amendment

16 not in favour of the proposed amendment

Therefore, the motion to amend does not carry.

It was resolved to proceed with the two integrated aspects and combined motions from Cllr Zana and Ald Benson.

The motion was proposed by Cllr Mbandana and seconded by Cllr van der Linde.

It was further resolved that the by-law be referred for public participation before being returned to Council for consideration.

Resolved (11 December 2025)

1. That the amended Kouga Local Municipality Draft Standing Rules and Orders by-law be approved by the Municipal Council.

2. That the approved Kouga Local Municipality Standing Rules and Orders by-law be published for public inputs as required in terms of the Municipal Systems Act, Act 32 of 2000, as amended.

3. That the draft approved by-law be referred to Council after completion of the public participation process.

Proposed: Cllr M Mbandana Seconded: Cllr W van der Linde

25/12/PB2 **DRAFT REVIEW OF THE KOUGA MUNICIPALITY BY-LAW ON LIQUOR TRADING HOURS**

Cllr Mbandana stated that the community is very concerned about trading hours and the loud noise that has become an unbearable nuisance. He noted that this issue has been consistently raised by church elders and emphasised that there are no strict measures from Community Services to monitor or enforce noise levels. He suggested that law enforcement should intervene, particularly with taverns operating until 02h00.

The Director: Community Services explained the process for reporting nuisance, indicating that complaints must be lodged through the Call Centre, where a reference number is issued, and the matter attended to thereafter.

Cllr Heystek referred to page 94, clause 4(a) of the by-law, which states that the community cannot make recommendations on applications for premises situated within 500 metres of a school or church. He expressed concern that this provision is problematic, as many premises fall within this radius, thereby limiting ward committees from making recommendations.

The Manager: Legal Services clarified the legislative framework, explaining that ward committees do not make recommendations but rather submit comments on applications. These comments are referred by the Ward Councillor to the Municipality, which then considers the application in terms of the by-law. She confirmed that the limitation applies only to applications within the specified radius.

Resolved (11 December 2025)

1. That the amended Kouga Local Municipality Draft By-Law on Liquor Trading Hours be approved by the Municipal Council.

2. That the approved Kouga Local Municipality By-law on Liquor Trading Hours be published for public inputs as required in terms of the Municipal Systems Act, Act 32 of 2000, as amended.

3. That the draft approved by-law be referred back to Council after completion of the public participation process.

Proposed: Cllr M Mbandana Seconded: Cllr F Heystek

25/12/PB3 CELL PHONE POLICY AND CELL PHONE ALLOWANCE SCHEME

Cllr W Petersen referred to the statement that the policy would be effective from 1 July 2025, noting that this would result in backdating and back payments to certain individuals. He questioned why the policy could not become effective in 2026 and raised concerns regarding allowances for senior managers, who already receive structured salary packages. He further queried the distinction between cell phone allowances and handsets provided under different sections of the policy.

Cllr Mbandana requested clarity on whether the introduction of such allowances was consistent with existing legislation, including the Finance Management Act and the Systems Act. He cautioned against conflating contractual provisions and warned that if the policy was not legally grounded, it should be stopped immediately.

The Deputy Municipal Manager clarified that senior managers appointed under Sections 56 and 57 have different conditions of employment compared to bargaining council employees. He explained that cell phones are considered a tool of trade and that the policy provides either for a Municipal cell phone contract or a cell phone allowance. He referred to Chapter 5, Section 40 of the local government regulations on the appointment and conditions of employment of senior managers, which entitles senior managers to compensation for the use of a mobile phone and data card for official purposes.

He noted that benchmarking had been conducted with Municipalities in Gauteng, Mpumalanga, Limpopo, and the Western Cape, and that the allowance amounts were aligned with those Municipalities. He explained that the backdating was linked to the financial year for alignment purposes.

Cllr W Petersen raised a follow-up, proposing that Council be furnished with copies of cell phone policies from other provinces before approving implementation, to allow for cross-referencing.

Cllr Mbandana seconded this proposal, recalling past incidents between 2003 and 2005 where backdating of salaries led to resignations, and emphasised the need for sufficient information to avoid repeating such scenarios.

The Speaker noted that a policy workshop had been held where these issues could have been raised.

The Deputy Municipal Manager confirmed that the legislative basis had been explained at the workshop and reiterated that the backdating was linked to the financial year.

Cllr Yali added that backdating had occurred previously in line with updated legislation and that Councillors retain the right to research and raise discrepancies.

Cllr Foley objected to reopening the matter, stating that it had been thoroughly discussed at the Policy Workshop and By – Laws and Policy Committee, and that revisiting it wasted administrative and councillor time.

Cllr Stuurman supported this objection.

The Speaker called for a vote on Cllr W Petersen's proposal that sufficient information be provided to Council regarding the backdating before implementation.

In favour: 9

Not in favour: 16

Abstain: 1

The proposal was therefore not carried.

Resolved (11 December 2025)

1. That the Cell Phone Policy and Cell Phone Allowance Scheme be submitted to Council for approval.

2. That the proposed cell phone allowance be made effective from 1 July 2025, to allow employees to secure favourable contracts.

25/12/PB4 **APPROVAL OF THE REVIEWED POLICY ON THE STANDING RULES AND PROCEDURES WITH REGARD TO DISCIPLINARY MATTERS AGAINST KOUGA MUNICIPAL COUNCILLORS**

Cllr Nkilishane expressed outright opposition, stating that the fines were excessively harsh and amounted to financial deprivation rather than disciplinary action. He referred to a case where multiple charges in a single sitting resulted in consecutive months of salary deductions, describing this as unjust and procedurally flawed. He noted that the matter was already under review by a provincial Member of the Executive Council and argued that adopting a harsher policy during such review would be premature and disrespectful. He moved that the proposed fine schedule be rejected and returned to committee for redrafting.

The Executive Mayor supported the policy, emphasising that councillors can influence decisions without disorderly conduct and that fines are necessary consequences for breaches of the code of conduct. He noted that only a small number of Councillors had been fined and that the majority had not.

Cllr W Petersen raised a point of order under Rule 26, alleging that the Executive Mayor was misleading Council.
The Speaker overruled, confirming that policies are approved by majority vote.

The Executive Mayor continued, stating that Councillors have influenced decisions through constructive proposals without disorderly behaviour, and that the policy was intended only for ill-disciplined Councillors.

Cllr Zana indicated that the ANC did not support the policy, arguing that a national framework already exists under Schedule 7 of the Municipal Structures Act and that creating a parallel mechanism would be prejudicial and unnecessary. He recommended that the policy be rejected.

Cllr Mbandana expressed concern that the policy undermined constitutional principles of equality and fairness, drawing parallels to past discriminatory systems. He emphasised that councillors are equal legislators elected to defend the historically disadvantaged and that the policy was contrary to values of dignity, justice, and Ubuntu.

Cllr W Petersen stated that Council cannot dictate how political parties debate unless rules are broken. He argued that the proposed changes were racially biased and aimed at suppressing opposition parties.

The Speaker called for Cllr W Petersen to remain relevant under Rule 32.

Cllr W Petersen maintained that the policy was intended to suppress opposition and perpetuate inequality. The Executive Mayor raised a point of order, rejecting the racial argument and stating that the policy applied equally to all councillors and was intended only to address misconduct.

Cllr Heystek referred to Rule 38, stating that penalties escalate only after repeated offences and dismissing racial arguments as irrelevant. He emphasised that the measures were necessary to address misconduct and that councillors had ample opportunity to abide by the rules before severe penalties applied.

The Speaker called for a vote on the approval of the reviewed policy on standing rules and procedures regarding disciplinary matters.

In favour: 17

Not in favour: 8

Abstain: 2

Resolved (11 December 2025)

1. That the Policy on the Standing Rules and Procedures with regard to Disciplinary Matters against Kouga Municipal Councillors be approved by the Municipal Council.

14. REPORT BACK: MUNIMEC

25/12/M-MEC REPORT: PROVINCIAL POLITICAL MUNIMEC FORUM

The Executive Mayor reported on his attendance at the provincial MUNIMEC, noting that only MEC Williams was present and that engagements yielded limited outcomes. He highlighted the presentation by the Deputy Minister of Local Government, particularly matters relating to amendment bills, the District Development Model, Councillor welfare, and the White Paper on local government.

Cllr Mbandana expressed appreciation for the report and the inclusion of supporting documentation. Councillor W Petersen questioned Council's position and mandate regarding the White Paper. Councillor Foley raised a point of order on relevance, and Councillor Yali referred to previous concerns about reporting consistency. The Speaker directed Councillor W Petersen to address the item at hand.

Cllr Zana commended the Executive Mayor's attendance, emphasised the importance of Kouga Municipality's representation at provincial forums, and welcomed the report, particularly references to the District Development Model and councillor welfare.

The Executive Mayor clarified that attendance at MUNIMEC is by invitation and does not require a Council mandate. He noted the relevance of the proposed funding model for Municipalities and the minimum threshold for political parties to gain seats in Council, describing these as progressive changes. He suggested that Council may consider a workshop on the District Development Model once legislative changes are advanced.

The Speaker concluded that the report was for noting only and did not require a vote.

Resolved (11 December 2025)

1. That Council note the report on provincial political MINIMEC Forum.

15. REPORTS BY THE OFFICE OF THE MUNICIPAL MANAGER

25/12/MM1 2025/6 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN: PROGRESS UP TO THE QUARTER ENDING 30 SPTEMEBR 2025

The Executive Mayor thanked the Municipal Manager and administration staff, noting significant improvements in performance

reporting as confirmed by the Auditor-General, while highlighting the need to streamline reporting formats for accuracy.

Cllr Ruth requested that future reports include budget columns aligned to departmental budgets for improved oversight.

Cllr Zana sought clarity on sanitation and water supply targets not met, as well as expenditure figures on wastewater treatment projects.

Cllr Van der Linde raised concerns about incorrect annual targets reflected in the SDBIP, unspent capital budgets, and outstanding work on the Seekoei Estuary Causeway.

The Municipal Manager explained that the report covered quarter one, with delays due to procurement processes. Mr Koegelenberg clarified that figures were system-generated and not indicative of reduced service access and confirmed that 16% expenditure on wastewater treatment works remained available for the year.

The Director: Civil and water Services reported progress on capital projects, noting delays due to seasonal factors, with the Jeffreys Bay CBD upgrades scheduled for January 2026 and the Seekoei Estuary Causeway nearing completion. He reported that the Weston Wastewater Treatment Works project is progressing as planned. Consultants and DOHS are on board, and despite earlier delays, rollout has begun. Preparatory work is ongoing in the first quarter, with confidence expressed that annual and third-quarter targets will be achieved.

The Municipal Manager emphasised that reporting reflects expenditure rather than project progress, with clearer updates expected in subsequent quarterly reports. The Manger: PMS added that SDBIP corrections would follow adoption of the mid-year adjusted budget.

The Speaker supported the proposal for clearer progress information in future reports and confirmed that the 2025/26 SDBIP progress report for the quarter ending 30 September 2025 was noted.

Resolved (11 December 2025)

1. That Council note the 2025/26 Service Delivery and Budget Implementation Plan: Progress up to the quarter ending 30 September 2025 was only for noting.

25/12/MM2 **DESIGNATION OF FULL-TIME COUNCILLOR – MPAC CHAIRPERSON**

Cllr Nkilishane, on behalf of the Economic Freedom Fighters (EFF), objected to the proposal, arguing that Kouga Municipality, as a Category B Municipality with 30 Councillors, does not meet the

threshold of 40 Councillors and cannot justify such a position. He described the move as misuse of public funds and a betrayal of oversight principles, further alleging that MPAC has failed in its oversight role and is controlled by the ruling party.

The Speaker raised a point of order under Rule 32, directing Councillor Nkilishane to remain relevant to the item. Councillor Nkilishane continued, stating that MPAC should be chaired by the opposition to ensure independent scrutiny and robust oversight.

Cllr Mbandana noted respect for the incumbent Councillor but opposed the proposal on grounds of financial prudence, suggesting that the position would unnecessarily strain on municipal resources. Councillor Zana, on behalf of the ANC, also opposed the proposal, citing the absence of substantiated maladministration reports from MPAC, the financial burden on ratepayers, and the fact that Kouga does not meet the legislative threshold.

Cllr van der Linde, representing the Freedom Front Plus (FF+), echoed these concerns, questioning the timing of the proposal at the end of the Council's term and reiterating that the Municipality cannot afford it.

The Executive Mayor responded that the proposal was lawful, subject to MEC approval, and intended to strengthen oversight. He emphasised the importance of the MPAC Chairperson's role in reviewing the annual report and other governance documents, noting that the workload had increased to the extent that it was unfair to expect a part-time Councillor to manage it.

The Municipal Manager clarified that the R6 million referenced was the total staff salary budget, not allocated to the MPAC Chairperson. He explained that the proposal aimed to strengthen governance structures, improve oversight, and ensure the quality of annual reporting.

The Speaker concluded that the matter was still at the start of the process and would return to Council once the necessary approvals had been obtained.

The Speaker called for a vote as follows:

In favour: 15
Not in favour: 10
Abstain: 1

Resolved (11 December 2025)

1. That proposal for the designation of full-time Councillor – MPAC Chairperson carries.

2. That should the Municipal Council consider the designation of the MPAC Chairperson as a full-time Councillor, the Municipal Manager be mandated to write to the MEC of Local Government in the Eastern Cape to make such determination in accordance with the Policy Framework for the Designation of Full-time Councillors dated 31 May 2022, and to subsequently thereto, report back to the Municipal Council.

25/12/MM3 **REPORT BY THE PUBLIC PROTECOR AND ACTION PLAN ARISING FROM THE PUBLIC PROTECTOR REPORT NO. 15 OF 2025/2026: INVESTIGATION INTO ALLEGATIONS OF FAILURE BY THE FUNCTIONARIES OF KOUGA LOCAL MUNICIPALITY TO ENSURE THAT JEFFREYS BAY AND KWANOMZAMO WASTEWATER TRETAMENT PLANTS ARE PROPERLY MAINTAINED**

Cllr Zana commended the complainant for referring the matter to the Public Protector, noting that such actions promote accountability. He enquired whether the two wastewater treatment plants are fully operational and whether spillage continues into nearby rivers. He highlighted the failures identified in the Public Protector's report and requested clarity on measures to prevent recurrence.

He further asked the Municipal Manager to confirm confidence in meeting the timelines for remedial actions, including the refurbishment of Kwanomzamo and installation of closed-circuit television systems. Concerns were raised regarding budget utilisation, with R46 million of the R49 million allocation already spent, and he questioned whether additional funding or contingency plans were in place to complete outstanding work.

Cllr Mbandana, on behalf of the ANC, expressed appreciation for the actions taken by community member Mr F. van Rooyen in raising concerns about wastewater spillage. He referred to the 2022 Seekoei incident, noting that Paradise Beach residents had been exposed to sewerage, as confirmed by the Public Protector's findings. He questioned the use of municipal budgets prior to the R42 million allocation from Minister Senzo Mchunu and recommended that the Member of the Executive Council for Cooperative Governance and Traditional Affairs, the Premier, and the Minister conduct inspections and review municipal financial records dating back to 2016.

He concluded with remarks regarding Director Civil and Water Services performance.

At 13:11, Cllr Foley raised a point of order, noting that Cllr Mbandana's remarks towards a director were inappropriate and not fitting for Council proceedings. Councillor Foley requested that Cllr Mbandana retract his statement.

At 13:12, the Speaker requested Cllr Mbandana to retract his statement regarding the Director. The Speaker noted that the report attributed the matter to vandalism and funding issues, and therefore the remarks made were not appropriate for Council proceedings.

Cllr Mbandana declined to retract his statement regarding the Director.

The Speaker noted the refusal and indicated that disciplinary processes may need to be considered in response.

The Executive Mayor emphasised that the matter under discussion had already been addressed by Council on several occasions and that Council had acted transparently throughout. He highlighted that one of his first actions as Mayor was the closure of the Seekoei estuary due to a spill, followed by the implementation of a six-point- plan in June 2022, which was successfully completed.

The Executive Mayor requested the Municipal Manager and Director: Civil and Water Services to provide clarity on interventions already undertaken, noting that the remedial actions referred to by the Public Protector had in fact been implemented and related to historical issues repeatedly raised by community member Mr F van Rooyen. He assured Council that, without the interventions of the Municipal Manager and Director: Civil and Water Services, the Municipality would have faced significant challenges.

The Executive Mayor concluded by affirming that the Municipality is currently in a strong position in relation to the Public Protector's findings and the state of its infrastructure.

Cllr van der Linde referred to the report tabled before Council, noting the timelines of 30, 60, and 90 days, and asked the Municipal Manager whether the Kouga Municipality is meeting these targets. He further enquired about the action plan submitted to the Department of Cooperative Governance and Traditional Affairs, which included deadlines of 25 November 2025 and 30 November 2025, and requested clarity on whether these dates were met, particularly regarding the installation of closed-circuit- television cameras.

Cllr van der Linde also requested information on pilot software programmes being used in St Francis Bay and Humansdorp, asking whether the Municipality is benefiting from them and whether they will be implemented across all wastewater treatment plants.

Cllr van der Linde proposed that the Municipal Public Accounts Committee (MPAC) conduct oversight visits to all sites, including Jeffreys Bay and Kwanomzamo, and report back to Council on the state of the wastewater treatment plants.

Cllr Nkilishane stated that Council would comment on the item as it appears on the agenda and emphasised that councillors must be free to express their views. He referred to the minutes of the Council meeting held in October 2025, which recorded litigation matters involving Mr F. van Rooyen, including the withdrawal of attorneys and concerns over Municipal legal exposure. He noted that the Public Protector's report confirms Mr F. van Rooyen as the complainant and that he also opened a criminal case, thereby strengthening his credibility.

Cllr Nkilishane requested the Municipal Manager to clarify whether residents of Humansdorp, Jeffreys Bay, Sea Vista, Hankey, Patensie, Loerie, and Thornhill swam in the Seekoei estuary while it was contaminated with sewerage, and whether Mr F. van Rooyen referred to in the Public Protector's report is the same individual involved in the litigation and criminal matters. He further questioned why the Municipality publicly criticised Mr F. van Rooyen instead of addressing the failures, and why long-term internal failures confirmed by senior officials were not escalated to political leadership.

Cllr Nkilishane highlighted that the Public Protector's findings contradict the Municipality's defence of sabotage, instead confirming internal failures, non-maintenance, and maladministration at Kouga wastewater treatment plants. He stated- that the municipality cannot claim to be the best in the Eastern Cape while the Public Protector details environmental pollution and governance failures.

Cllr Nkilishane submitted the following proposed actions:

- Immediate precautionary suspension of the Municipal Manager, with disciplinary processes to follow.
- Referral of the Executive Mayor to the Rules and Ethics Committee for failing to respond to the Public Protector's notice and for misleading residents.
- Disciplinary action against a senior official whose testimony confirmed long-term internal failures.

The Municipal Manager explained that the report relates to the Jeffreys Bay and Kwanomzamo wastewater treatment plants. The Kwanomzamo plant had been destroyed by unrest and sabotage, but the project has now been completed. The Jeffreys Bay plant has remained functional and has never released untreated sewerage. Issues at the estuary were related to ecocline levels, not sewerage, and were addressed immediately.

He noted ongoing challenges, including deliberate sabotage of infrastructure, with charges laid at the police. He welcomed the proposal for the MPAC to visit the sites. A process audit by external

consultants identified R350 million in required upgrades, which will need to be phased in over several financial years. He highlighted significant investments made in wastewater treatment works over the past nine years, including upgrades at, St Francis Bay, Kwanomzamo, Jeffreys Bay, and Hankey, with further projects planned for Loerie and Thornhill.

The Director: Civil and Water Services confirmed that both plants are operational and producing treated effluent. He explained that Kwanomzamo is in the process of sludge buildup, while Jeffreys Bay's clarifier has been repaired. A dry run was conducted at Kwanomzamo on 26 November 2025, with consultants still on site and spare parts being procured. He noted ongoing vandalism challenges and outlined new protective measures, including Sukuma slabs, -closed-circuit- television cameras, and infrared monitoring systems linked to the Integrated Control Centre.

The Director: Civil and Water Services confirmed that budget allocations are sufficient to complete the current scope of work. He emphasised wastewater treatment as a high priority, with process audits feeding into a Regional Bulk Infrastructure Grant application. He noted that the forthcoming Green Drop report will reflect improvements and that items raised by Cllr van der Linde, including closed-circuit- television installations, will form part of the municipality's response to the Public Protector.

The Executive Mayor seconded Cllr van der Linde's proposal for the MPAC to conduct oversight visits, stating it would demonstrate the extensive work completed and highlight future needs. He emphasised the importance of Council support for adjustments to the budget in January 2026 and the new budget in June 2026 to address infrastructure challenges. He noted that Mr F van Rooyen, previously referenced by Councillors, had attended the wastewater treatment plant visit with the Minister of Water and Sanitation, who congratulated Kouga Municipality on its progress. He welcomed the oversight proposal and encouraged Councillors to participate.

At 13:37, Cllr Yali raised a point of order, noting that the Speaker had requested a seconder but then allowed the Executive Mayor to deliver a speech.

The Speaker clarified that the Executive Mayor is permitted to speak on any item at any time. She acknowledged that she had requested a seconder but allowed the Executive Mayor to provide input accordingly.

Cllr Nkilishane raised concern that his earlier questions had not been answered, specifically whether residents of Humansdorp, Sea Vista, Hankey, Patensie, and the Seekoei estuary swam while it was contaminated with sewerage, and whether Mr F. van Rooyen referred

to in the Public Protector's report is the same individual involved in litigation and criminal matters.

The Municipal Manager stated that he is not a spokesperson for Mr F van Rooyen and confirmed that the projects have reached practical completion, with explanations already tabled by the Director: Civil and Water Services.

The Speaker addressed Cllr Nkilishane, indicating that his answers are "no" and that such questions must be directed to the relevant person, who was not present at the meeting.

Cllr Mbandana raised concern about how Councillors are treated in Council when raising serious issues affecting the community. He noted that his question regarding whether the Minister of Water and Sanitation, the Premier, and the Member of the Executive Council for Cooperative Governance and Traditional Affairs could be brought in had not been answered.

The Municipal Manager responded to indicate that the provincial department visits the Municipality monthly, and the officials had been asked to monitor the Kouga Municipality very closely and have been engaging with them on a continuous basis.

The Director: Civil and Water Services confirmed that the Department of Water and Sanitation has a compliance section which regularly visits Kouga Municipality. Results from these visits are uploaded to the Integrated Regulatory Information System, to which the Department has direct access for both water and wastewater monitoring.

He noted that early in 2026 the Department plans to meet the new Manager of Water and Sanitation to discuss improvements made by the Municipality. He emphasised that Kouga Municipality is transparent and involves the Department in daily activities where required. The Department has full access to municipal data, and there is no resistance from the municipality. He concluded that Kouga Municipality maintains a good relationship with the Department of Water and Sanitation, which continues to provide assistance and oversight in ensuring compliance.

The Speaker indicated that Cllr Mbandana had raised a question of clarity. She advised that if he had further questions, he was welcome to submit them in writing to the Office of the Speaker.

Cllr Ndzelani seconded the proposal raised by Cllr Nkilishane to remove the Municipal Manager, the Executive Mayor, and all officials involved.

Cllr Foley raised an objection to the proposals.

Cllr Zana raised a point of relevance, noting that the Municipal Manager had been asked whether Mr F van Rooyen referred to in the Public Protector's report was the same individual involved in litigation

matters. He stated that the Municipal Manager's response that the question should be directed to Mr F. van Rooyen was unacceptable, as the Municipal Manager is the Accounting Officer and should be able to clarify such matters. He criticised the Speaker for condoning the response.

Cllr Zana indicated that the ANC acceptance of the Municipal Manager's response but expressed support for the proposal made by the Economic Freedom Fighters, stating that the Municipal Manager's answer was unacceptable and that he must respond to Council's questions without emotion.

The Speaker explained that the Municipal Manager's intention was to indicate that he could not respond on behalf of another person.

The Executive Mayor stated that he does not know Mr F van Rooyen personally and has never engaged with him directly. He therefore could not confirm whether the individual referred to in the Public Protector's report is the same person involved in litigation matters and stated that he was not able to provide an answer.

The Speaker called for vote on Cllr Nkilishane's proposal:

In favour: 9
Not in favour: 17
Abstain: 0

Resolved (11 December 2025)

1. That Council take note of the Public Protector Report together with the Response Report and Action Plan submitted by KLM to the Public Protector.

2. That the Implementation Plan be submitted to the Member of the Executive Council (MEC) for the Department of Cooperative Governance and Traditional Affairs (COGTA) in the Eastern Cape Province for purposes of monitoring of implementation.

3. That the Municipal Public Accounts Committee (MPAC) conduct site visits to all Municipal water treatment plants and submit a comprehensive report to Council on their current state and operational condition.

Proposed: Cllr W van der Linde Seconded: Cllr H Bornman

16. REPORTS BY THE OFFICE OF THE DEPUTY MUNICIPAL MANAGER

25/12/DMM1 MEDIA AND COMMUNICATION: CORPORATE SHOP (BRANDED CORPORATE CLOTHING)

Resolved (11 December 2025)

1. That the remaining inventory at the Kouga Local Municipality Corporate Shop be disposed of through donations to the internal departments for purposes such as recognition awards or gifts, giveaways during strategic sessions, workshops, and conferences.

2. The distribution of the donated items should be conducted based on an application by the internal directorates and/or department, while stock lasts, together with written proof of the intended use.

3. That the Corporate Shop be closed.

25/12/DMM2 SPONSORSHIP OF THE INKANYEZI EVENTS – WORKING WORLD EXHIBITION – CAREERS AND SKILLS DEVELOPMENT INITIATIVE IN KOUGA

Cllr Foley applauded the project, noting that last year's exhibition in Kouga attracted thousands of young people who were exposed to educational opportunities, work prospects, and knowledge of available resources. He congratulated and thanked Council and administration for implementing a project that benefits both Kouga residents and visitors.

Cllr Ruth requested that contracting with the organiser include clear parameters regarding responsibilities and the expected number of exhibitors. She noted that while the event was successful, Kouga staff had to secure additional exhibitors, and clarity is needed on Inkanyezi's commitments.

Cllr Zana agreed with Cllr Ruth and supported the item. He queried whether the R250 000 budget allocation represents the municipality's full contribution and asked what financial resources the organisers will provide. He emphasised accountability for public funds, requested audited financial statements from the organisers, and raised concern about value for money if exhibitor numbers are not met. He stressed the need for maximum exposure for Kouga's youth.

Cllr van der Linde expressed support for the item and echoed the concerns raised by Cllr's Ruth, Zana, and Foley. He reminded Council of a previous resolution requiring sponsorship proposals to return annually for approval, rather than being granted for three years. He appealed to Council to adhere to the year-to-year resolution basis.

The Deputy Municipal Manager responded that the sponsorship agreement will include parameters and responsibilities, with a report tabled to Council after the exhibition to assess success. He emphasised a focus on local careers and economic development. He acknowledged Councillor Ruth's concerns and confirmed these will be addressed in the agreement. He was uncertain about the previous resolution on year-to-year sponsorships and indicated he could not respond definitively at this stage.

The Manager: Special Programmes confirmed that the sponsorship value is R250 000, with consultations ongoing with Inkanyezi regarding the draft budget for the 2026 exhibition. He noted that last year's expenses exceeded R400 000, meaning Kouga Municipality is not funding the event in full. Inkanyezi is responsible for securing 50 stalls, with emphasis on local entities.

Cllr van der Linde requested clarity on whether the organiser is a local company or external and reiterated that the Deputy Municipal Manger should review Council's resolution regarding year-to-year agreements.

The Speaker emphasised that although the agreement is for three years, it must return to Council annually in line with the resolution.

The Deputy Municipal Manger acknowledged Cllr van der Linde's point, confirming his understanding that the agreement must be brought back to Council annually with a close-out report, after which Council will decide whether to continue.

The Manager: Special Programmes stated that Inkanyezi operates nationally, hosting major career exhibitions across the country, with offices based in Nelson Mandela Bay.

Resolved (11 December 2025)

1. That Council approves the annual funding allocation of R250 000 to Inkanyezi Events Working World Exhibition for the 2025/2026, 2026/2027 and 2027/2028 Financial Years.

2. That Council authorizes the Accounting Officer to conclude a Sponsorship Agreements with Inkanyezi Events Working World Exhibition in accordance with the funding allocated in recommendation 1 above.

25/12/DMM3 **NOMINATED ALTERNATE MEMBERS OF THE MUNICIPAL BY-LAW AND POLICY COMMITTEE**

Resolved (11 December 2025)

1. That the names of nominated alternate members submitted for Municipal Bylaw and Policy Committee be approved as below:

Municipal By-laws and Policy Committee:

Committee Members	**Alternate members**
Chairperson: Cllr F Heystek	Cllr M Nicholls

Cllr A Hendricks	Cllr S Ruth
Ald D Benson	Cllr M Mbandana
Cllr R Foley	
Vacant	
Cllr G Stuurman	
Cllr T Mbuqu	
Cllr K Ndzelani	
Cllr C Pietersen	
Cllr W van der Linde	
Cllr L Nkilishane	

25/12/DMM4 **COUNCIL RECESS: DELEGATED AUTHORITY: EXECUTIVE MAYOR**

Cllr Mbandana noted that delegation of authority is an annual occurrence and expressed confidence that the Executive Mayor is empowered to act within legislative parameters. He suggested performance could be monitored through economic impact, visitor intake, and town planning outcomes, given the influx of citizens to Kouga. He emphasised its belief that the Executive Mayor will act openly on behalf of Council and the community, ensuring governance matters are addressed efficiently and fostering harmony for residents and visitors.

The Deputy Municipal Manager explained that during the recess period, all essential services remain operational and continue to function as normal. Daily Joint Command Centre (JCC) meetings are convened every morning, with participation from emergency services, SAPS, and other relevant role players to provide feedback and address issues throughout the festive season. These meetings are held virtually when necessary, including on public holidays and Sundays. Essential staff are generally not on leave during this period, and lifeguards are appointed to ensure safety at beaches.

The Deputy Municipal Manager clarified that while Council's Portfolio Committees, Ward Committees, and Council Committees go into recess, certain decisions are delegated to the Executive Mayor. However, the Mayor is not permitted to approve the Integrated Development Plan, the budget, or By-Laws. Other decisions requiring Council approval may be exercised under delegated authority, with a full report on such decisions tabled to Council after recess to ensure transparency and accountability. This arrangement is intended to maintain productivity during the recess period.

Cllr Yali raised a question of clarity regarding the scope of delegated authority, specifically whether it extends to the appointment or recruitment of permanent employees. He expressed concern about past instances where delegated powers were allegedly misused, resulting in the appointment of a close family member, and stated that such a situation should not be repeated.

The Speaker responded by clarifying that the Executive Mayor does not have the authority to appoint staff. Appointments are made by the Human Resources Department, and the Executive Mayor has no role in recruitment processes.

Cllr Nkilishane objected to the proposed delegation of authority to the Executive Mayor.

. The Speaker called for a vote as follows:

In favour: 17
Not in favour: 4
Abstain: 1

Resolved (11 December 2025)

1. That a Council recess be approved from 12 December 2025 to 11 January 2026.

2. That Council resolves that the Executive Mayor be granted delegated authority to deal with all Council affairs during the recess from 12 December 2025 to 11 January 2026, subject to the following undermentioned conditions:

2.1 The exercise of delegated authority shall exclude the passing of a bylaw; approval of a budget; the imposition of rates and other taxes, levies, and duties, the raising of loans, the amendment of tariffs, the approval or amendment of the IDP.

2.2 That the parameters of the Supply Chain Management Policy be complied with.

3. That all matters dealt with by the Executive Mayor, in respect of this delegation, be submitted to Council in report format for information or for review to a Council meeting following the delegation period.

25/12/DMM5 **AMENDED COMMITTEE MEMBERSHIP – SECTION 80, 79 AND 79A COMMITTEES – REPLACEMENT OF COUNCILLOR**

Resolved (11 December 2025)

1. That Council resolve that Cllr B Moos replace Mr H Murray on the respective Section 79 committees as follows:

Municipal By-laws and Policy Committee:

Committee Members
Chairperson: Cllr F Heystek
Cllr A Hendricks
All D Benson
Cllr R Foley
Cllr B Moos
Cllr G Stuurman
Cllr T Mbuqu
Cllr K Ndzelani
Cllr C Pietersen
Cllr W van der Linde
Cllr L Nkilishane

2. That Council resolve that Cllr B Moos replaces Mr H Murray on the composition of members for the Section 79(A) committee as follows:

Municipal Public Accounts Committee:

Committee Members
Chairperson : Cllr M van Niekerk
Cllr B Moos
Cllr C August
Cllr G Stuurman
Cllr W Gertenbach
Cllr F Heystek
Cllr V Zana
Cllr P Oliphant
Cllr C Pietersen
Cllr W van der Linde
Cllr L Nkilishane

3. That Council resolve that Cllr B Moos replace Mr H Murray on the composition of members for the Section 80 committees as follows:

Electro-Mechanical Services Portfolio Committee:

Committee Members	**Alternate members:**
Chairperson: J Alexander	Cllr B Dhludhlu
Cllr S Ruth	Cllr B Moos
Cllr A Hendricks	Cllr Ntshota
Cllr W Gertenbach	
Cllr M Nicholls	
Cllr M Valgee	
Cllr M Mbandana	
Cllr C Pietersen	
Cllr W van der Linde	

Cllr L Nkilishane	

Corporate & Communication Services Portfolio Committee:

Committee Members	**Alternate members:**
Chairperson: Cllr M Nicholls	Cllr B Dhludhlu
Ald D Benson	Cllr S Ruth
Cllr M van Niekerk	Cllr T Mbuqu
Cllr B Moos	
Cllr G Stuurman	
Cllr V Gunuza	
Cllr Ntshota	
Cllr C Pietersen	
Cllr W van der Linde	
Cllr L Nkilishane	

Finance & Economic Development Portfolio Committee:

Committee Members	**Alternate members:**
Chairperson: Cllr S Ruth	Cllr B Moos
Cllr A Hendricks	Cllr R Foley
Cllr B Dhludhlu	Cllr M Yali
Cllr F Heystek	
Cllr W Gertenbach	
Cllr P Oliphant	
Cllr W Petersen	
Cllr C Pietersen	
Cllr W van der Linde	
Cllr L Nkilishane	

Community and Safety Services Portfolio Committee:

Committee Members	**Alternate members:**
Chairperson: Ald D Benson	Cllr S Ruth
Cllr G Stuurman	Cllr J Alexander
Cllr C August	Cllr N Ntengwane
Cllr F Heystek	
Cllr B Moos	
Cllr E Mbuqu	
Cllr K Ndzelani	
Cllr C Pietersen	
Cllr W van der Linde	
Cllr L Nkilishane	

The Speaker declared a comfort break from 14:16 – 14:23

17. **MATTERS DEALT WITH IN TERMS OF DELEGATED AUTHORITY BY THE EXECUTIVE MAYOR**

(The reports by the Executive Mayor, in terms of the provisions of Section 63 of the Local Government Municipal Systems Act, 32 of 2000, on matters dealt with by the Executive Mayor in terms of delegated authority as detailed in the Minutes to be noted).

18. REPORTS BY THE PORTFOLIO COMMITTEE CHAIRPERSONS

18.1 REPORTS BY THE CHAIRPERSON: FINANCE & ECONOMIC DEVELOPMENT

25/12/FED1 DESTINATION MARKETING – INTERNATIONAL TRADE SHOW FY 2025/2026

Councillor Zana expressed support for the item, noting that it aligns with priorities of the ANC caucus. He emphasised that while Jeffreys Bay and its beaches serve as the primary attraction for destination marketing, all smaller towns within Kouga should be included in promotional efforts. He stated that this broader approach would enhance tourist numbers and create employment opportunities across the municipality.

The CFO responded that the Municipality is committed to promoting all nine towns as part of its tourism destination marketing strategy. He explained that while the three main towns remain the core focus due to their national and international appeal, once visitors arrive, the municipality intends to highlight attractions and activities in all nine towns.

The Executive Mayor expressed support for the item, highlighting the importance of tourism in driving the local economy. He noted that while the Municipality plays a limited role in sectors such as agriculture and fisheries, it has a direct role in tourism and must ensure the industry's success. He observed that international visitors are increasingly engaging with Kouga Local Municipality, which he described as a positive development.

The Executive Mayor proposed two additional recommendations: (i) that a specific method be implemented or explored to measure the impact and success of the roadshows to ensure value for money; and (ii) that the Integrated Economic Growth Strategy (IEGS) and the Tourism Plan be submitted to the Finance and Economic Portfolio Committee meeting scheduled for February 2026.

Cllr Ruth seconded the proposal.

Cllr Mbandana supported the Executive Mayor's proposal for additional recommendations and urged that benchmarking methods be considered, such as monitoring arrivals through airports and vehicle counts. He requested that communities be repackaged to ensure inclusivity and pleaded that disadvantaged community's

benefit from tourism initiatives. He emphasised the importance of practising Ubuntu in this regard.

Resolved (11 December 2025)

1. That Council approves the participation of Kouga Municipality in the Vakantiebeurs & Roadshow to take place from 07 - 22 January 2026

2. That Council approve the following attendees:

   Acting Manager F&ED: Mrs. Anene Jonck
   Tourism & Marketing Officer: Mrs. Heidi Halgryn

3. That a specific method be implemented or explored to measure the impact of success of the roadshows to monitor the value for money.

4. That the Integrated Economic Growth Strategy (IEGS) and the

   Tourism Plan be submitted to the Finance & Economic Portfolio Committee meeting scheduled for February 2026.

   Proposed: Cllr H Borman Seconded: Cllr R Ruth

25/12/FED2 **ADJUSTMENTS BUDGET FOR THE 2024.25 UNSPENT MUNICIPAL DISASTER RECOVERY GRANT (NATIONAL TREASURY APPROVED ROLLOVER) AND OTHER ADJUSTEMENTS**

Cllr V Zana requested clarity on whether the adjustment was solely due to unspent disaster funds. He further asked whether, given that each funding stream has its own requirements, the disaster funds could not have been utilised for disasters or mitigation measures that occurred in Kouga during the current financial year.

Cllr Mbandana referred to a 2022 incident where floodwaters entered the home of a resident, Mama Martini, requiring her to be lifted out through a window. He noted that engineers, including Mr Pieter Felix, had visited thereafter. He raised concern that stormwater flooding continues to affect black communities, yet disaster funds appear to be directed elsewhere. He questioned the criteria used to determine which disasters qualify for funding and expressed reluctance to support the item, stating that it does not address outstanding community challenges.

At 14:42 Cllr Foley raised a point of order on rule 32. relevance, clarifying that the item relates specifically to the adjustment budget for disaster grants allocated by Department of Cooperative Governance and

Traditional Affairs (COGTA), which must be spent on itemised projects already approved.

The Speaker responded that Cllr Mbandana may have misunderstood the report, emphasising that the projects under discussion are already approved and not new proposals.

Cllr Ruth explained that the funding relates to specific disasters for which applications were made and budgets approved. She acknowledged ongoing stormwater issues in communities but clarified that these are not classified as immediate disasters and must be addressed through the IDP and capital programmes. She added that while the Municipality is not perfect and many issues remain outstanding, the report is transparent in reallocating capital budgets and relates only to National Treasury-approved disaster items.

The Executive Mayor highlighted that the adjustment includes a specific allocation to provide electricity to residents of London in Ocean View, describing this as a major achievement. He expressed gratitude and noted that this decision represents a significant milestone for residents who have not previously had legal electricity connections. He further emphasised the importance of other allocations within the adjustment budget.

The CFO explained that the disaster grant was received in April 2025, requiring the Municipality to apply for a rollover in line with COGTA and Treasury requirements. The rollover outcome was confirmed in November, and the adjustment budget now formally incorporates the approved rollover to bring the funds on board.

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Resolved (11 December 2025)

1. That the Executive Mayor recommends that the Council, by resolution taken by the majority of its full number, and in terms of Section 30(2) of the Local Government: Municipal Structures Act No. 117 of 1998 (as amended), read in conjunction with Section 28 of the Local Government: Finance Management Act, Act No 56 of 2003, approves the following adjustments budget for the 2025/26 financial year.

1.1 Rollover of the Municipal Disaster Recover Grant

PROJECT DESCRIPTION	Adjusted Budget 2024/25	Actuals as at 30 June 2025	Unspent as at 30 June 2025	Adjustments	Adjusted Budget 2025/26
Re-instatement of Sherley Street	1 608 696	69 377	1 539 319		1 539 319
Re-instatement of Mountain Road and upgrade of stormwater culvert	1 565 217	129 091	1 436 126	(521 739)	914 387
Re-instatement of Da Gama Road in the Kabeljous area and stormwater infrastructure re-instatement	1 086 957	37 997	1 048 960		1 048 960

George Road, Re-instatement of Embankment, Water & Stormwater network	782 609	29 217	753 392		753 392
Re-instatement of Phillip Street low level water crossing bridge	1 173 913	43 359	1 130 554	521 739	1 652 293
Sea Vista Access ring road damaged pavement layers	800 000	34 040	765 960		765 960
Re-instatement of Ketse Street and stormwater infrastructure	1 186 957	48 268	1 138 689		1 138 689
Re-instatement of Nanto Street and stormwater infrastructure	1 339 130	62 143	1 276 987		1 276 987
Re-instatement of Meyer Street and stormwater infrastructure	1 047 826	45 006	1 002 820		1 002 820
TOTAL	**10 591 305**	**498 498**	**10 092 807**	**-**	**10 092 807**

1.2 Adjustments on Internally Funded Capital Projects

Department	Project Description	Item Description	2025/26 Approved Budget	Actuals as at 24 November 2025 (Includes commitments)	Available Budget	Adjustments	Adjusted Budget 2025/26
ROADS AND STORMWATER	Seekoei Estuary Causeway		1 954 000	1 265 948	688 052	1 147 000	3 101 000
SEWERAGE	Hankey: Refurbishment of WWTW		2 388 083	159 000	2 229 083	(600 000)	1 788 083
WATER	Humansdorp: Groundwater Supply		547 000	-	547 000	(547 000)	-
ELECTRICITY	Battery Storage		25 000 000	22 135 565	2 864 435	(2 500 000)	22 500 000
ELECTRICITY	London 250 electrification	Materials and Supplies	-		-	1 600 000	1 600 000
ELECTRICITY	London 250 electrification	Contracted Services	-		-	900 000	900 000
			29 889 083	**23 560 514**	**6 328 569**	**-**	**29 889 083**

25/12/FED3 **SUPPLY CHAIN MANAGEMENT: S36 DEVIATIONS FOR THE MONTH: OCTOBER 2025**

Councillor van der Linde noted the report but stated that the Freedom Front Plus does not approve the deviations. He acknowledged that in some departments deviations may be necessary, but reiterated that his party does not support the approval of the current deviations.

Councillor Mbandana indicated firmly that the ANC caucus also does not approve the deviations.

The Executive Mayor welcomed the report and commented that the meeting had become progressive. He noted that in previous years deviations would span several pages, whereas the current report reflects only seven deviations, covering approximately two and a half pages. He described this as a significant improvement in financial processes. The Executive Mayor emphasised that deviations are not inherently wrong, as they are a legal supply chain process applied across Municipalities but acknowledged that concerns had been raised in the past regarding their frequency.

He commended the CFO, the Municipal Manager, and departmental staff for their efforts in improving planning and reducing the number of deviations, ensuring that deviations are only applied when critically important or urgent. He expressed appreciation to all directors for their work and indicated his support for the report.

The Speaker called for a vote as follows:

In favour: 17
Not in favour: 7
Abstain: 0

Resolved (11 December 2025)

1. That the Deviation report for the month of October 2025 be approved by Council

25/12/FED4 **ERF 4169 – HUMANSDORP SPEKBOOM COURT**

Cllr Zana raised concern about developers in Humansdorp, noting that the town's infrastructure is aging and that upfront payments, as required by the augmentation policy, could assist in strengthening Municipal infrastructure. He cautioned that allowing partial upfront payments may create a precedent where developers expect preference, potentially undermining municipal revenue and exposing Council to risks.

Cllr Mbandana supported these concerns, emphasising that Kouga Municipality is a developmental local government reliant on revenue to uplift underdeveloped communities. He warned that creating wrong precedents would undermine control and reiterated that the ANC does not accept donations from developers.

The CFO explained that while full upfront payment remains the priority, National Treasury guidelines allow for leniency to promote development if Council approves deviations. He clarified that the current recommendation requires 50% payment upon signing and 12.5% before each of four phases, resulting in 62.5% being paid before construction begins. The CFO confirmed that controls are in place to ensure payments are received before subsequent phases commence.

Cllr Ruth clarified that the arrangement is not a discount, as the full development charge is still collected and ring-fenced for infrastructure. She explained that phased payments assist developers with cash flow and reduce the risk of stalled projects, particularly in Humansdorp where housing demand is high.

Cllr Zana responded that his concern was about precedent, not discounts, and acknowledged the CFO's explanation.

Cllr Mbandana echoed this view, stressing the need for guarantees and mechanisms to protect Council. He reiterated the ANC's position against donations from developers.

Cllr Ruth sought further clarity, noting that the item relates solely to payment terms and not donations. She emphasised that charges are determined scientifically by the development committee and referred transparently to Council for approval.

The Speaker confirmed that each case is considered on its merits by the committee before referral to Council.

Cllr Zana proposed that the matter be put to a vote, noting that the Speaker's explanation aligned with his concerns.

The CFO reiterated that no precedent is intended and that each case is treated individually. He cited examples where developers had agreed to pay 100% upfront, while in the current case phased payments were negotiated to secure 62.5% before commencement.

Cllr Mbandana concluded by warning that developers may exploit weaknesses in policy and reiterated the ANC's opposition to leniency that could undermine municipal control.

The Speaker called for a vote as follows:

In favour: 16
Not in favour: 9
Abstain: 1

Resolved (11 December 2025)

1. That 50% of the calculated development charges be due and payable on date of conclusion of the Engineering Services Agreement, with the remainder amount to be paid equally between the proposed phases at a percentage of 12.5% of the calculated development charges on or before date of submission of building plans in respect of the development phases.

2. That the Accounting Officer be authorized to enter into an appropriate Engineering Service Agreement in respect of the approved Development.

25/12/FED5 **ERF 3298 – HUMANSDORP SCHOOL ON R102: APPLICATION FOR EXEMPTION OF ENGINEERING SERVICES DEVELOPMENT CHARGES**

Cllr Ruth proposed an additional recommendation to clarify Recommendation 10.2, namely that the Accounting Officer be authorised to enter into an appropriate engineering service agreement in respect of the approved development, with authority to negotiate payment terms for the development charges. She emphasised that the developer's application for exemption should be rejected, with all fees remaining payable in full, subject only to negotiated payment periods.

The proposal was seconded by Councillor Stuurman.

Cllr Zana expressed support, noting that the recommendation would ensure that services are paid to the Municipality and contribute positively to infrastructure development.

The Executive Mayor indicated full agreement, stressing that development charges are critical to Kouga Municipality and cannot be waived, particularly in view of the severe infrastructure challenges in Humansdorp relating to electricity and water. He supported Councillor Ruth's proposal, noting that while payment terms could be negotiated over time depending on infrastructure needs, the charges must remain payable in full.

Cllr Mbandana raised an objection, arguing that the matter relates to Intergovernmental relations between the Department of Education and Kouga Municipality. He cautioned that the development was for the benefit of the community and schools in Humansdorp, and that Council should proceed carefully.

The Executive Mayor stated that the development in question is a private school funded by the Kouga Wind Farm, not a government school, and therefore not an intergovernmental relations matter. He stated that the Department of Education may be involved at a later stage but is not funding the project and reiterated that Cllr Mbandana's objection was not relevant to the item.

Cllr Zana reaffirmed his support for the item, clarifying that while the Department of Education is the custodian of education, the concern raised was about ensuring proper engagement in future. He acknowledged the Executive Mayor's explanation and noted the ongoing need for additional schools in Humansdorp.

The Speaker called for vote on the ERF 3298 – Humansdorp school on R102: application for exemption of engineering services development charges:

In favour:16
Not in favour: 8
Abstain: 0

Resolved (11 December 2025)

1. That the recommendation be added to the current item and therefore the motion with the added recommendation carries.

2. That the Municipal Manager be authorized to negotiate payment terms for the development charges, with the requirement that all applicable fees must be paid in full, subject only to the Municipal Manager's discretion to determine the period over which such payments may be made.

   Proposed: Cllr Ruth Seconded: Cllr Stuurman

18.2 **REPORTS BY THE CHAIRPERSON: PLANNING & DEVELOPMENT SERVICES**

25/12/PD1 REQUEST FOR COUNCIL'S AUTHORISATION TO ADVERTISE AN IN-PRINCIPLE APPROVAL FOR THE ALIENATION (SALE) OF ERF 4298,

HUMANSDORP (AN UNREGISTERED PORTION OF ERF 499, HUMANSDORP)

Resolved (11 December 2025)

1. That Council **grant in-principle approval** to alienate Erf 4298, Humansdorp (an unregistered portion of Erf 499, Humansdorp) to Eskom to construct a Battery Energy Storage Systems (Bess).

2. That Council grant authorization to the Accounting Officer to advertise Council's intention to alienate the property to Eskom.

3. The Council confirms that the immovable properties contemplated herein are not needed for the provision of the minimum level of basic Municipal services.

4. That Council authorizes the Accounting Officer to obtain market-related valuation in line with Section 14(2) of the Municipal Finance Management Act.

25/12/PD2 **REVIEW OF JEFFREYS BAY CENTRAL BUSINESS DISTRICT LOCAL SPATIAL DEVELOPMENT FRAMEWORK, 2024**

Cllr Mbandana indicated support for any review of the Special Development Framework (SDF). He noted that precinct development plans for Hankey and Humansdorp had not progressed, and that St Francis Bay, Patensie and other towns were not included. He proposed that a holistic approach be adopted to ensure development planning across all towns in Kouga.

The Director: Planning & Development explained that not all frameworks had been approved. He reported that the Municipal Special Development Framework (MSDF) had recently been brought to Council for public participation, and that draft Local Spatial Development Framework (LSDFs) for Hankey and St Francis Bay were on hold pending alignment with the MSDF. He cautioned that adopting them prematurely would require restarting the process if amendments were later needed. He further noted urgency in respect of the Humansdorp LSDF due to parking challenges in the Jeffreys Bay Central Business District, which were preventing property owners from complying with building plan requirements.

He emphasised the importance of commencing the process immediately, including gazetting public participation, and confirmed that comments on the MSDF were being addressed with a final advertisement anticipated before submission to Council for approval. Once approved, all LSDFs could be brought to Council for adoption, either together or sequentially, ensuring alignment across towns.

Resolved (11 December 2025)

1. That the permission be granted to review the Jeffreys Bay Central Business District Local Spatial Development Framework, 2021.

2. That the Council approves the establishment of a Project Committee, comprising of the following persons:

   i. The Municipal Manager
   ii. Manager: Legal Services (or representative)
   iii. Director: Planning & Development (or representative)
   iv. Director: Civil & Water Services (or representative)
   v. Director: Community Services (or representative)
   vi. Director: Electro-Mechanic Services (or representative)
   vii. Environmental Officer
   viii. Other members to be co-opted as needed.

25/12/PD3 **REQUEST FOR COUNCIL'S IN-PRINCIPLE APPROVAL FOR THE ALIENATION (SALE) OF A PORTIONON ERF 499, HUMANSDORP**

Cllr Zana stated that the ANC was in support of the item.

Resolved (11 December 2025)

1. That Council **grant in-principle approval** for the alienation (sale) of a portion of Erf 499, Humansdorp to CD Freight Logistics (Pty) Ltd.

2. That Council grant authorization to the Accounting Officer to advertise Council's intention to alienate the property by way of a sale.

3. The Council confirms that the immovable property contemplated herein is not needed for the provision of the minimum level of basic municipal services.

4. That Council authorizes the Accounting Officer to obtain market-related valuation in line with Section 14(2) of the Municipal Finance Management Act.

25/12/PD4 **REQUEST FOR COUNCIL TO WAIVE PENALTIES IMPOSED FOR UNAUTHORISED BUILDING WORKS**

Cllr van der Linde expressed appreciation to the Executive Mayor and Director: Planning and Development for their efforts in introducing the amnesty. He noted that he had engaged with the Director in meetings on the matter and conveyed thanks to all role

players. He stated that residents would welcome the amnesty over the coming year.

Resolved (11 December 2025)

1. That Council approves amnesty exempting penalties on building plans containing historic unauthorized structures for a period of 11 months, from 1 February 2026 until 15 December 2026.

2. That all amnesty applications be submitted together with building plans and all other documentation as per standard operating procedure.

3. That the normal building plan application fees be applicable and be paid before any approval.

4. The proposed period for exemption determined by the Council be published in the local newspaper to inform all residents of the waiver period for penalties.

5. That applications for construction work undertaken from 01 January 2025not be considered during this amnesty period.

25/12/PD5 **REQUEST FOR COUNCIL'S APPROVAL FOR THE CLOSURE, SUBDIVISION, CONSOLIDATION AND REZONING OF A PORTION OF ERF 1 HUMANSDORP AND A PORTION OF ERF 499, HUMANSDORP**

Item withdrawn.

18.3 **REPORTS BY THE CHAIRPERSON: CIVIL & WATER SERVICES**

25/12/CSS1 **APPROVAL OF SUSTAINABLE DEVELOPMENT GOALS (SDGS) IMPLEMENTATION FRAMEWORK**

Cllr Zana welcomed the report and enquired about the constitution of the proposed Sustainable Development Goals (SDG) steering committee. He emphasised the importance of the issues raised by the SDGs and expressed satisfaction that they would be streamlined into the Municipality's Integrated Development Plan (IDP). He noted that the IDP 2022–2027 had already been adopted and stressed the need to integrate United Nations supported goals into municipal functions and operations.

The Executive Mayor agreed with Cllr Zana's remarks and highlighted the importance of the initiative. He reported that the Municipality had engaged with South African Local Government Association (SALGA) on several occasions and was now part of a specific programme in partnership with SALGA to assist with SDG framework development.

He explained that the steering committee would, at this stage, be administrative in nature, focusing on reporting and compiling information into a framework for Council adoption and implementation. He emphasised the need for alignment with the IDP, Key Performance Area (KPA)s and departmental objectives, noting that the framework would unlock significant opportunities for the Municipality.

The Executive Mayor expressed gratitude to the administration for its work to date and confirmed that he would personally monitor progress.

. **Resolved (11 December 2025)**

1. That Council approves adoption and implementation of the Sustainable Development Goals (SDGs) Framework to integrate into municipal planning, budgeting, service delivery, and monitoring.

2. That Council authorizes the Municipal Manager to oversee the rollout and monitoring of the framework.

3. That Council approves the establishment of an SDG Steering Committee.

25/12/CSS2 **CLOSE-OUT REPORT – DISASTER MANAGEMENT EDUCATIONAL EXCURSION TO THAILAND**

Cllr Zana welcomed the report and noted appreciation for the accountability shown regarding the excursion to Thailand. He highlighted that Kouga faces high-risk areas, particularly St Francis Bay where land is eroding into the ocean and referred to serious fires affecting Kouga and its wildlife. He encouraged Council to incorporate the lessons learned by officials during the excursion into disaster detection and management planning for the Municipality.

. **Resolved (11 December 2025)**

1. That Council notes the close-out report on the Disaster Management Educational Excursion to Thailand.

2. That Council supports the integration of lessons learned into Municipal disaster management strategies, including early warning systems, community volunteer networks, and urban resilience planning.

At 15h48, the Speaker indicated that Council will now move to the Supplementary agenda

18.4 **REPORTS BY THE CHAIRPERSON: ELECTRO-MECHANICAL SERVICES**

25/12/EMS1 REQUEST FOR COUNCIL'S AUTHORISATION TO PROVIDE SECURITY – ESKOM AGREEMENT

Resolved (11 December 2025)

1. That the Municipal Council, in term of the provisions of Section 48 of the Local Government: Municipal Finance Management Act, 56 of 2003 approve the provision of security in favour of ESKOM in respect of the ESKOM Budget Quote, and in respect of the Security/Electricity Accounts Guarantee in the amount of R4519 000.
2. That the Municipal Council approve that an investment account held at ABSA, shall be ceded to ABSA to service the Bank Guarantee, to the maximum amount of R4 519 000.
3. That the Accounting Officer be authorized to apply for a Guarantee facility from the current Bank Services Provider – ABSA, and to conclude any agreements and documentation incidental to such application and further required post approval of such application.
4. That the Municipal Council confirms that the provisions of Section 48(3) is not applicable as no asset or right, required for the provision of the minimum level of basic municipals services is being offered as a form of security.

MOTION OF EXIGENCY

IMMEDIATE WITHDRAWAL OF MUNICIPAL FUNDING FOR SECURITY AND MEDICAL EXPENSES OF CLLR ALEXANDER FOLLOWING THE CONVICTION AND SENTENCING THE PERPETRATOR

Cllr Zana submitted a Motion of Exigency in terms of Rule 30, noting awareness of amendments to the rule. The Speaker called for support on the tabling of the motion.

Cllr Ndzelani supported the motion.

At 15h52, Ald Benson requested a 10-minute caucus break.

The Speaker granted the requested for a 10minute caucus.

Upon return at 16:01, Ald Benson objected to the motion, stating that the individual concerned was not the shooter but had gathered information, and that the shooters remained at large. He argued that support and protection should not be withdrawn while the case was ongoing.

Cllr Nkilishane indicated that the EFF supported the motion from Cllr Zana. He reminded the Speaker that the EFF had written to her on 6 October 2025 in terms of Rule 39, requesting information on expenditure and arrangements regarding the protection, security, and medical support of Cllr Alexander. He noted that the matter had not appeared on the agenda and that no response had been received.

The Speaker responded that the item referred to by Cllr Nkilishane still needed to come to Council, as she had sent it back to the administration for additional information after expressing dissatisfaction with the report.

Cllr August supported the objection raised by Ald Benson, opposing the motion of exigency.

The Speaker called for a vote on the motion of exigence raised by Cllr Zana

In favour: 8
Not in favour: 18
Abstain: 0

Resolved (11 December 2025)

1. That the motion of exigency does not carry.

19. **CLOSURE**

The meeting closed at 16h08

L MAREE **DATE**
SPEAKER

REPORTS OF COMMITTEES OF COUNCIL

KOUGA
local municipality
Service Excellence through Good Governance

KOUGA AUDIT COMMITTEE

KOUGA
local municipality
Service Excellence through Good Governance

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
OFFICE OF THE MUNICIPAL MANAGER
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/KAC1**

MINUTES OF THE KOUGA AUDIT COMMITTEE

1. **Introduction**

The purpose of this item is to refer to Council the minutes of the Kouga Audit Committee.

2. **Background**

The confirmed minutes of the Kouga Audit Committee are referred to Council for noting.

3. **Discussion**

Council is advised that the Kouga Audit Committee held an 8 October. The minutes of the respective meeting are attached for ease of reference and marked as Annexures A. The matters arising schedule for the Kouga Audit Committee has been attached and is marked as Annexure B.

4. **Financial Implications**

Completed by BTO -	Not applicable
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	
BTO Signature	

5. **Applicable Legislation**

Sections 165 and 166 of the Local Government: Municipal Finance Management Act No. 56 of 2003.

6. **Legal Implications**

None

7. **Other Implications**

None

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Not applicable

8.2 **Director: Planning & Development**

Not applicable

8.3 **Director: Civil & Water Services**

Not applicable

8.4 **Director: Electro-Mechanical Services**

Not applicable

8.5 **Director: Community Services**

Not applicable

8.6 **Deputy Municipal Manager**

Not applicable

8.7 **Municipal Manager**

9. **Delegated Authority**

To Council for noting.

10. **Recommendations**

10.1 That the minutes of the Kouga Audit Committee meetings held on 8 October 2025, along with the Matters Arising Register be noted.

Item prepared by the: Kouga Audit Committee Chairperson:

MINUTES OF A VIRTUAL KOUGA AUDIT COMMITTEE MEETING HELD ON WEDNESDAY, 8 OCTOBER 2025 AT 10:00 AM

PRESENT	Mr D de Lange	(Chairperson)
	Mr R Moodaley	(Member)
COUNCILLORS	None	
OFFICIALS	Mr C du Plessis	(Municipal Manager)
	Mr D de Jager	(Deputy Municipal Manager)
	Mr L Ramakuwela	(Director: Planning and Development)
	Mr R Lorgat	(Chief Financial Officer)
	Ms N Machelesi	(Director: Community Services)
	Mr C de Kock	(Director: Civil & Water Services)
	Mr T Madatt	(Director: Electro-Mechanical Services)
	Mr I Fakir	(Manager: Risk & Internal Audit)
	Mr A Koegelenberg	(Manager: Performance Management System)
	Ms L Opperman	(Manager: Legal Services)
	Mr C Tyani	(Internal Auditor)
	Ms S Mpumela	(Internal Auditor)
	Ms N Mqutyulwa	(Risk & Internal Audit: Intern)
	Ms M Julius	(Snr Admin Officer: Committees)
	Ms R Swart	(Committee Officer)
	Ms M Mitchell	(Committee Clerk)
STAKEHOLDERS	Mr C Welch	(Auditor-General of South Africa)
	Ms G Hammond	(Eastern Cape: Provincial Treasury)
	Mr N Mzuku	(Eastern Cape: Provincial Treasury)
	Mr M Ngwadla	(Provincial Treasury)

1. **OPENING AND WELCOME**

KOUGA LOCAL MUNICIPALITY- Opening Statement by the Chairperson of the Audit Committee. Fourth Quarter Meeting – 2024/2025 Financial Year -8 October 2025

Good morning, Honourable Executive Mayor, Chair of MPAC, Councillors, representatives from Provincial Treasury and COGTA, the Auditor-General's Office, the Accounting Officer, departmental heads, colleagues, and all protocol observed.

I would like to extend a warm welcome to everyone present at this fourth quarter and final ARC meeting of the 2024/2025 financial year.

Your continued commitment to the work of the Audit and Risk Committee is greatly appreciated, and I thank each of you for your contributions throughout the year.

Also, a word of thanks to the administration for the agenda and the arrangements for today's meeting. The minutes of the meetings to be considered and adopted today are of a high standard and an accurate record of the proceedings at the meetings.

I was impressed to read in the Herald that the Kouga municipality has been named the best municipality in the Eastern Cape, clinching the 2025 Municipal Performance Award at the SA Property Owners Association (SAPOA) annual convention.

Well done **Executive Mayor Hattingh Bornman** and **MM** and your team!! This is a wonderful achievement.

The next council meeting will be held on 29 October 2025. The minutes of the ARC meetings held on 20 June 2025 and minutes of 27 August 2025 dealing with the review of the AFS and should be included in the council agenda for 29 October 2025.

Today's agenda includes a review of the section 52 financial reports and fourth quarter performance report. These align closely with the income and expenditure figures and other performance reports which were incorporated into the review of the annual financial statements and annual performance report in August 2025.

AG'S Annual Audit

One of the critical areas for discussion today will be the feedback on the progress of the Auditor General's audit.

We need to assess whether the municipality remains on course to receive a clean audit opinion, which has been our goal. Insights and updates on this matter will be crucial as we prepare for the audit process.

Today the AG will be presenting the 2024/2025 Audit Strategy to Management and the Audit Committee which will provide the roadmap for the audit.

Audit Strategy Meeting

The AG'S office presented their Audit Strategy for the 2024/2025 financial year at a municipality where the AG raised several issues which need to be resolved which I think is relevant to most municipalities.

These include:

1. The AG indicated that they did not have access to the working papers relating to the internal audits that were undertaken during the past financial year. The AG also indicated that there was no effective communication between Internal Audit. Audit committee chairperson and the AG'S Office. It is important that a communication network is established so that reliance on the work that Internal Audit can become a reality which could bring down the cost of the external audit.
2. Fraud Risk Management was another concern raised by the AG.

Suggestions which the ARC can make on how to improve fraud risk management throughout the financial year that will enable those role-players responsible for governance to answer the AG'S annual fraud risk questionnaire accurately with confidence having tangible evidence available to support responses.

- It was suggested that a high-level review of the controls to mitigate fraud and corruption risks be included in the Internal Audit Plan.
- The annual review of the Fraud Risk Strategy and Fraud Risk Plan is essential.
- The quarterly Review of the Fraud Risk Register by the Audit Committee.
- The creation of a Fraud Risk awareness and Ethics training program for employees.
- It was also suggested that the ARC members and management make written declarations as to whether they have any knowledge of any actual, suspected or alleged fraud when declaring interest at quarterly meetings.

3. The AG also informed the municipality that although a good audit outcome was very important the service delivery performance of municipalities was now a prime focus area.
   This means that the achievement of performance reports targets and accurate and reliable portfolio of evidence will be a key focus area.

There are several reports in the workplan that are not in today's agenda.

These include:

Financial reports

- AG Audit Action Plan 2023/2024
  Performance Management
- Annual Performance Report
  Risk management
- Fraud Prevention Plan
  ICT

Internal Audit Charter and Audit Committee Charter

We also need to be updated on whether the IA and AC charters have been approved by council. I recall that the ARC provided comments in July 2025 however the finalised documents have to be signed by myself and the MM before submission to council.

Conclusion

I am confident that today's meeting will be productive, and I encourage everyone to actively participate in the discussions. Your engagement and input are essential in ensuring that we uphold the highest standards of governance and accountability.

Thank you, and I look forward to a fruitful session.

Chairperson of the Audit Committee

Daniel J de Lange

2. **ATTENDANCE REGISTER**

Noted.

3. **APOLOGIES**

Cllr M van Niekerk (Chairperson: Municipal Public Accounts Committees)

4. **CONFIRMATION OF AGENDA**

The agenda was confirmed without amendments.

5. **DECLARATION OF INTEREST**

The declaration of interest signed and sent via email to the Internal Auditor by the Kouga Audit Committee members.

6. **PRESENTATION**

Mr. Welch presented the standard overview of the Auditor General's (AG) methodology, highlighting consistent strategies from previous years, aimed at boosting public confidence in democracy through improved audit outcomes. The presentation reviewed the AG's vision for 2030, focusing on transforming underperforming municipalities into successful entities. Emphasising tailored recommendations over generic ones, the AG plans to gain deeper insight into client actions to foster better implementation of suggestions. The importance of accountability across all municipal staff levels was also underscored, along with the roles of various oversight bodies and citizens.

The audit plan detailed the engagement team's capabilities, communication strategies, roles, and responsibilities in relation to financial statements and performance reports compliance. The auditing process comprises three stages: planning, execution, and reporting, with current auditing focusing on significant areas such as Property, Plant, and Equipment (PPE) and expenditure cycles. A risk-based approach is utilised, continuously incorporating new findings into audit conclusions. The annual performance report will scrutinize infrastructure and service delivery, ensuring consistency and reliability of reported KPIs. Compliance checks will uphold standards in financial and performance reporting. Overall, the AG aims for a significant cultural shift, prompting municipalities to strive for higher performance benchmarks by 2030.
The Chairperson thanked Mr. Welch for the clarity of the presentation and raised several points for discussion:

- He queried the disclosure of the materiality figure, noting that such figures were traditionally withheld. He asked whether the disclosure was intended to promote transparency or served another purpose.
- He referenced a case where Human Resources had assumed the role of Internal Audit and the Audit Committee and highlighted the AG's interest in committee composition, qualifications, and appointment procedures.
- He suggested that the audit strategy be used as a training tool to ensure broader institutional understanding, emphasizing that audit processes affect the entire municipality, not just the CFO.

In response, Mr. Welch confirmed that Circular 65 serves as a guideline rather than a policy requiring Council approval. The AG is currently assessing whether municipalities have adopted and implemented its provisions within governance frameworks such as the Audit Committee Charter.

Regarding materiality, he explained that the decision to disclose figures was made in higher-level discussions and is intended to support transparency and sound governance. He emphasized that misstatements should be corrected regardless of materiality thresholds to prevent cumulative errors.

He supported the Chairperson's suggestion for broader training and shared his experience participating in a similar Public Finance Management Act (PFMA) workshop. He expressed willingness to assist in future sessions to enhance understanding of the audit strategy across departments.

The Chairperson thanked Mr. Welch for his contributions and expressed confidence that attendees would apply the insights gained to improve audit readiness. He wished Mr. Welch a productive audit process supported by accurate and high-quality information.

Mr. Welch shared that the AG's technical team had recently reviewed the Municipality's financial statements and commended them as the best set they had seen in a very long time.

7. CONFIRMATION OF MINUTES OF PREVIOUS MEETING

7.1 MINUTES OF THE KOUGA AUDIT COMMITTEE MEETING HELD ON 20 JUNE 2025

Resolved (8 October 2025)

1. That the Minutes of the Kouga Audit Committee Meeting held on 20 June 2025 be approved.

   Proposed: Mr R Moodaley Seconded: Mr D de Lange

7.2 **MINUTES OF A SPECIAL KOUGA AUDIT COMMITTEE MEETING HELD ON 27 AUGUST 2025**

Resolved (8 October 2025)

1. That the Minutes of a Special Kouga Audit Committee Meeting held on 27 August 2025 be approved.

Proposed: Mr R Moodaley Seconded: Mr D de Lange

8. **REPORT BY THE MUNICIPAL MANAGER FOR THE LAST QUARTER**

None.

9. **MATTERS FOR DISCUSSION**

9.1 **MATTERS ARISING REGISTER**

25/10/KAC1 MATTERS ARISING REGISTER AS AT 20 JUNE 2025

The Municipal Manager expressed satisfaction that all items highlighted in green on the Matters Arising sheet could be removed, indicating that those matters had been adequately addressed.

Resolved (8 October 2025)

1. That the matters arising register be noted.

8.2 **AUDITOR GENERAL UPDATE**

None.

8.3 **INTERNAL AUDIT AND RISK MANAGEMENT**

25/10/KAC2 INTERNAL AUDIT FINDINGS TRACKER

The Manager: Risk & Internal Audit reported a notable improvement in both management's participation and the internal audit team's progress in testing findings to reach resolution. As reflected in the current statistics, there are now 16 findings under active follow-up. These findings are at various stages, with some awaiting management responses and others pending readiness for audit.

The Manager: Risk & Internal Audit emphasised that the reduced number of findings represents a manageable workload and aligns with the intended goal of maintaining a practical and achievable audit scope. This improvement helps avoid an overwhelming backlog of unresolved issues and supports more effective oversight and resolution.

Resolved (8 October 2025)

1. That the Audit Committee notes the status of the internal audit findings tracker summary.

25/06/KAC3 INTERNAL AUDIT PLAN VERSUS ACTUAL AND QUARTERLY REPORTS

The Manager: Risk & Internal Audit reported that Sections A to D of the audit plan were excluded from discussion as they covered routine operational activities. Focus was placed on Section E1, where the Quarter 4 performance review and Institutional KPIs report had been completed, while the Quarter 2 report was scheduled to begin early in the new year. In Section E2, the Annual Financial Statement review was finalized, and the Supply Chain Management review was pending scheduling despite the scope being confirmed.

The outsourced ICT Maturity Assessment was underway, though quotations received were unexpectedly high, prompting a reassessment of scope. Several reviews including Institutional Skills Management, Water Loss Reduction, Employee Verification, and Cemetery Management had not yet started but were planned for later in the year. Compliance reviews for Electricity Loss Reduction and the Division of Revenue Act were each 25% complete. The Fraud Governance review was 65% complete, with management comments pending, and the Generators review was awaiting scope letter finalization. Remaining items were recurring ad hoc and quarterly reviews, with no specific updates provided.

The Chairperson acknowledged the positive progress reported and noted the importance of aligning with the Auditor-General's audit strategy, particularly regarding fraud risk management. He stated that the Municipality's review of fraud governance controls would be viewed favourably and should include elements such as high-level risk mitigation, annual review of the fraud strategy and plan, regular reporting to the Audit Committee, and the implementation of a fraud risk awareness and ethics training programme for staff. He emphasised that such efforts would demonstrate institutional commitment and satisfy the Auditor-General's expectations.

The Chairperson noted that the report appeared to lack a management response and requested clarification on its status.

The Manager: Risk & Internal Audit explained that the reporting process had been refined to align with global internal audit standards. Instead of overly detailed reports, the Audit Committee now receives a summarised version highlighting key findings, recommendations, and management's implementation dates. Management responses are included in the detailed report, which was submitted separately. The summary report now features contextual descriptions of findings, ratings, and any instances of disagreement or missing comments from management.

Resolved (8 October 2025)

1. That the Audit Committee notes the internal audit plan versus actual and the internal audit reports concluded for the quarter.

25/10/KAC4 STRATEGIC RISK REGISTER

The Manager: Risk & Internal Audit provided an overview of the strategic risk register, which comprises eight strategic risks and 46 associated mitigating action plans. Management's progress on these plans is tracked quarterly, and updates have been received timeously for all items.

Most action plans are scheduled for completion by 31 December and 30 June of the current financial year. No significant concerns were raised regarding these timelines. The Manager also noted improvements in the quality of management's responses, attributing this to better guidance and engagement from the audit team. Responses are now more detailed and informative, as reflected in the register.

The Chairperson acknowledged the extensive research and detail reflected in the strategic risk register, noting that the mitigating strategies were appropriately aligned with the identified risks. He inquired about the scheduling of the next risk intervention for Kouga Local Municipality, referring to the standard process whereby risks are assessed in terms of probability and impact, ranked accordingly, and updated to include any newly identified risks.

In response, the Manager: Risk & Internal Audit indicated that the most recent strategic risk assessment was conducted on 18 May of the current year. The next assessment is tentatively scheduled for May of the following year, in line with the standard annual review cycle. However, should any strategic objectives or institutional conditions change significantly before then, the risk register would be updated accordingly.

The Chairperson acknowledged that land invasion is a challenge faced by many Municipalities and noted its inclusion in the risk register. He inquired about the municipality's response mechanisms, specifically whether there is a designated team comprising legal, security, and enforcement personnel responsible for managing and executing the removal of individuals involved in land invasions.

The Chairperson emphasized the importance of having a By-Law and a clear mechanism to address illegal land invasions. He noted that timely intervention is essential, as prolonged inaction can lead to permanent occupation. Establishing a structured response would provide assurance that the Municipality is equipped to manage such risks effectively.

The Deputy Municipal Manager explained that a unit within the housing section is actively monitoring and responding to new land invasions, removing unauthorised structures promptly. A service provider was used

for removals in a current high court case involving councillors and members of the public, and a long-term provider is being procured.

Legal action is underway to obtain eviction orders. A key challenge is that many affected properties fall under other departments, such as Human Settlements or Public Works, making coordination difficult. Despite limited resources, the Municipality is working proactively to detect and prevent land invasions before they escalate.

Mr. Moodaley noted that some mitigating actions had been completed and expressed the expectation that, in the next review, these actions would be reclassified as controls. He added that doing so would appropriately reduce the residual risk associated with those items.

The Manager: Risk & Internal Audit confirmed that completed mitigating actions will be reclassified as current controls. However, the impact on control effectiveness ratings will depend on several factors, not solely on implementation. These factors five in total will be reviewed to determine effectiveness. At the end of the cycle, all implemented actions will be assessed collectively to evaluate their contribution to reducing residual risk exposure.

The Chairperson highlighted the growing relevance of artificial intelligence (AI) tools, such as ChatGPT, and emphasised the need for municipalities to address their impact through policy review. He stressed that ICT policies and potentially all institutional policies should include clear parameters to prevent the uploading of confidential information to AI platforms. He urged the Municipality to consider this issue proactively and requested a comment on how it is being addressed.

The Deputy Municipal Manager acknowledged both the usefulness and risks of AI tools like ChatGPT, citing a legal case where inaccurate AI-generated references caused issues. He noted that the Municipality's policy module on Collaborator is active, ensuring timely policy reviews. They are also exploring AI-assisted tools to identify contradictions across policies. He emphasised the need to develop a dedicated AI policy to manage its use responsibly and prevent potential misuse.

The Chairperson suggested adding a second recommendation to the risk management report, suggesting the development of a policy to guide employees on the appropriate use of AI tools. This would serve as a preliminary step to ensure awareness and establish parameters, with the option to expand the policy over time.

Resolved (8 October 2025)

1. That the Audit Committee notes the 2025/2026 Strategic Risk Register.

8.4 **FINANCE REPORTS**

25/10/KAC5 **MONTHLY BUDGET STATEMENTS FOR THE PERIOD JULY 2024 TO JUNE 2025 AND FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY AS AT 30 JUNE 2025 (2024/25 FINANCIAL YEAR)**

Mr. Moodley noted a R75 million shortfall in the previous financial year, likely covered by internal funds. He commended the Municipality's diversified investments and observed an increase in net investments from R117 million to R162 million, likely due to the new equitable share. He highlighted a reduction in the cash shortfall from R30 million to R2 million, which he viewed positively. However, he pointed out that the debtor's collection rate remains below the 95% threshold and the cost coverage stands at 0.74 months.

He identified a typo in the total expenditure figure on page 68 and noted discrepancies between revenue and expenditure figures in the Annual Financial Statements (AFS) and the current report, likely due to year-end journal adjustments. Lastly, he questioned the significant overspend on bank charges, where actuals reached R1.8 million against a budget of R800,000.

The CFO explained that the overspend on bank charges resulted from a delayed transition from First National Bank (FNB) to a new bank, Amalgamated Banks of South Africa (ABSA), which had offered zero bank charges. Due to ongoing customer payments into the FNB account, the Municipality could not close it as planned, leading to underestimated charges. A long-term closure was necessary as FNB still processed R30–40 million monthly.

Regarding ICT costs, internet and licensing expenses were initially misallocated but corrected through year-end journal adjustments. The reported R75 million deficit was reversed to a surplus in the audited financial statements after accounting for non-cash items and journal entries. The increase in investments was attributed to operational performance, not the equitable share, which is received in July. The R30 million cash shortfall was due to strong capital and maintenance spending, which increased accruals but has since stabilized, returning the Municipality to a sound financial position.

Mr. Moodley noted that water and electricity losses remain a significant concern. He recommended conducting further research to identify the root causes of these losses, which would enable the development of targeted action plans to address them effectively.

The CFO stated that specific new plans are not necessary, as existing strategies for reducing debtors, water losses, and electricity losses are already part of the audit action plan and are regularly reported to oversight committees. The Revenue Enhancement Committee meets weekly or biweekly to review these reports. Additionally, strategic discussions with top management have reinforced the focus on financial sustainability and loss reduction. Multiple targeted actions are being implemented, and reporting will continue as previously.

Mr. Moodley observed that the roads infrastructure project in Kouga had a budget of R21 million, but only R6.8 million was spent. He enquired whether there was a specific reason for the significant underspending on this project. established.

The CFO clarified that the roads infrastructure project in Kouga is funded through a R200 million Development Bank of Southern Africa (DBSA) loan. Initial planning began after securing the funds, with R25 million (including VAT) budgeted. Although only R6.8 million was reflected in the report, additional accruals raised at year-end brought actual expenditure closer to R20 million. The project will continue in the current financial year, with approximately R150 million allocated in the budget. The report was prepared within MFMA timelines, but the financial statements provide the accurate capital expenditure figures.

Mr. Moodley noted on page 108 a positive trend in cost coverage from June 2022 to June 2024, followed by a decline in June 2025. He asked whether there was a specific reason for this downturn in cost coverage.

The CFO explained that the decline in cost coverage was due to increased spending on repairs, maintenance, and capital projects toward the end of the financial year, combined with a 3% shortfall in the collection rate amounting to R33 million. To address this, the Municipality is now closely monitoring collections monthly, aiming to match or exceed past benchmarks. As of now, they have surpassed the 2021 benchmark of 95% collection, and the CFO expressed confidence in meeting the 95% target this year.

Resolved (8 October 2025)

1. That the monthly budget statements for the period July 2024 to March 2025 be noted.

25/10/KAC6 **MONTHLY BUDGET STATEMENTS FOR THE PERIOD OF AUGUST 2025 AND FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY AS AT 31 AUGUST 2025 (2025/26 FINANCIAL YEAR)**

Resolved (8 October 2025)

1. That the Kouga Audit Committee notes Municipal Manager's report on the monthly budget statements, in accordance with Section 71(1) of the Municipal Finance Management Act.

2. That the Kouga Audit Committee notes the submission of the monthly budget statements report to provincial treasury as stipulated in section 71(1) of the MFMA.

25/06/KAC7 **SUPPLY CHAIN MANAGEMENT: QUARTERLY IMPLEMENTATION REPORT FOR THE 4TH TERM OF THE 2024-2025 FINANCIAL YEAR ENDING 30 JUNE 2025**

Mr. Moodley referred to a project involving Rudcor Engineering in the 2023/24 financial year, noted on page 190. He questioned why the procurement for this R1.7 million project was processed through a deviation and asked for the reason behind it.

The CFO explained that deviations typically occur when it is impractical to follow the standard supply chain process. In this case, the project may have been formally awarded, followed by a top-up through a variation. If the top-up exceeds the allowable variation, it triggers a deviation. He emphasized that deviations are carefully reviewed to ensure compliance, especially for large infrastructure projects. He offered to retrieve and share detailed information on the specific Rudcor Engineering deviation if needed.

Resolved (8 October 2025)

1. That the report be noted by Kouga Audit Committee as per the reporting requirements for the 4th quarter of the of the 2024/2025 Financial year for the period starting 1 April 2025 and ending 30 June 2025

8.4 **PERFORMANCE MANAGEMENT**

25/10/KAC8 **PERFORMANCE MANAGEMENT AND EVALUATION**

Resolved (8 October 2025)

1. That the Performance Management Section Activity Report for the period 1 July to 22 September 2025 be noted.

25/10/KAC9 **PERFORMANCE REPORT: PROGRESS MADE WITH THE IMPLEMENTATION OF THE 2025/26 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

Resolved (8 October 2025)

1. That the Performance Report for the period 1 July 2025 to 31 July 2025 be noted.
2. That it be noted that the full Quarter 1 Performance Report was not available at the closing date for submission of items the Kouga Audit Committee.
3. That the Kouga Audit Committee consider amending the Workplan considering the closing dates for performance updates on the electronic performance management system to allow full quarterly performance reports to be submitted.

8.5 **CORPORATE SERVICES REPORTS**

25/10/KAC10 CRITICAL VACANCY REPORT

Resolved (8 October 2025)

1. That the report be noted.

25/10/KAC11 JOB EVALUATIONS REPORT

Resolved (8 October 2025)

1. That the report be noted.

25/10/KAC12 REPORT: REVIEW OF THE ORGANOGRAM

Resolved (8 October 2025)

1. That the Committee note the report.

25/10/KAC13 SUBMISSION OF THE AMENDED POLICY REGISTER

The Chairperson noted that one of the reports under discussion was particularly important, as it related to the overtime policy and human resource management. He enquired whether this report specifically Overtime Policy No. 299, dated 31 August 2025 had already been considered by the Local Labour Forum, or if it was still pending submission.

He further commented that such policies tend to be sensitive and potentially contentious, and asked whether the administration anticipated any challenges when the policy is eventually presented to the forum.

The Deputy Municipal Manager explained that the date mentioned refers to a future review date and the overtime policy has not yet been finalised. The administration is currently working on transitioning to an electronic overtime submission system, with the CFO's department setting up the necessary parameters. Once complete, relevant amendments will be made to the policy.

He noted that the Local Labour Forum (LLF) had been inactive due to past labour disputes but is now fully functional. All Human Resources (HR) and labour policies, including the overtime policy, will be taken to the LLF. The main concern raised so far relates to the requirement for supporting evidence when claiming overtime, such as photographs.

He added that recent HR policies, like the HR strategy and Employment Equity Plan (EEP), were successfully presented to the LLF without issues due to prior staff consultation. He emphasised that the reception of policies depends on their impact on staff and the level of engagement during development. While some regulations are non-negotiable, the administration remains committed to managing staff impact through consultation.

The Chairperson requested clarification regarding the reference to the "Policy Test" found on page 328, specifically in terms of its content and relevance.

The Deputy Municipal Manager clarified that Policy 238 was used for testing purposes. He will request that Policy 238 be removed from the system.

Resolved (8 October 2025)

1. That the policy register be noted by the Kouga Audit Committee.

8.6 **ICT REPORTS**

25/10/KAC14 DIGITAL SERVICES STRATEGIC PROJECTS AND PROGRESS REPORT AS AT END JULY 2025

Mr. Moodaley raised a query regarding the simulation security and cyber security targets, noting that the actual target was recorded as 0%. He indicated that, assuming simulation security refers to penetration testing and phishing simulations, he wished to understand whether these activities were intended to be outsourced, particularly in relation to the safeguarding of data.

The Deputy Municipal Manager explained that the 0% target for cyber security reflects the fact that implementation has not yet begun. He confirmed that the cyber security tender has recently been awarded and that the Municipality is currently in the process of rolling out the system.
He expressed hope that by the end of November, the cyber security module or software would be active and operational, addressing the related issues.

The Chairperson expressed concern regarding the risks associated with cyberattacks, citing a recent incident involving Jaguar in the United Kingdom. They noted that the breach had caused significant disruption,

lasting several weeks, and could potentially lead to job losses. The Chairperson emphasized the importance of understanding the extent of damage that cybercriminals can cause and the need for heightened awareness and preparedness.

The Deputy Municipal Manager shared that an attempted breach of the Municipality's financial system was prevented due to their servers being hosted on Microsoft Azure, which offers strong built-in security standards. He noted that backup data was quickly retrieved within seven minutes thanks to Azure's cloud infrastructure.

He added that while global physical SharePoint servers were recently attacked, the Municipality's data hosted on Azure platforms like SharePoint and Share Drive remained secure. He emphasised that Azure provides a significant security advantage, though acknowledged that no system is entirely immune. The upcoming implementation of a dedicated cyber security solution will further strengthen data protection.

Mr. Moodaley inquired whether the Municipality has made progress in upgrading to Windows 11, given that support for Windows 10 ends on 14 October 2025. He raised concerns about laptop compatibility and the potential cost implications.

The Deputy Municipal Manager stated that while some systems are still operating on older versions, upgrades are currently underway as part of the municipality's Microsoft licensing arrangements.

The Deputy Municipal Manager reported that the functionality of Closed-Circuit Television (CCTV) cameras has been transferred to the ICT department, which is currently conducting a comprehensive assessment to restore full operability. Due to the absence of a dedicated staff member for this function, other team members are assisting, and recruitment for a systems administrator is underway.

He confirmed that the Municipality is transitioning to the Collaborator committee management system, with training sessions conducted and further sessions planned. While the system is fully functional, the resignation of a key staff member with specialized knowledge has posed a challenge to implementation.

Regarding cybersecurity, he stated that procurement has been finalized and a service provider appointed. The service level agreement is being finalised, and integration will be facilitated by the provider's existing role in managing the Municipality's Azure cloud backup.

He also noted that a feasibility study is in progress for a WhatsApp-based citizen engagement platform, with weekly meetings to refine the

concept and estimate implementation costs. The system would enable residents to interact with municipal services through automated options.

Additional updates included efforts to digitize municipal processes using systems such as Document Management System (DMS) and Collaborator, the rollout of public Wi-Fi in select areas like civic centres in Kruisfontein, and ongoing assessments for further expansion. He explained that internet costs were temporarily elevated due to the transition from the previous system to Software-Defined Wide Area Network(SD-WAN), which required dual connectivity.

Finally, he emphasised that newly installed cameras at critical infrastructure sites must be connected to the Integrated Command Centre (ICC)via internet, which adds to the overall cost and planning requirements.

The Chairperson thanked the Deputy Municipal Manager for the comprehensive report. The Chairperson expressed concern about the Committee's inability to collaboratively comment on documents via SharePoint due to access limitations. He recommended that a brief training session be arranged at a future meeting to clarify access permissions and enable members to contribute to key documents, such as the Annual Performance Plans (APPs) and annual performance reports. He suggested this be considered for implementation in either the first or second quarter and recommended formalizing the recommendation.

Additionally, the Chairperson enquired about the status of the ICT Steering Committee, noting that its meeting minutes had not been shared for some time and asked whether the committee remained operational.

The Deputy Municipal Manager confirmed that the ICT Steering Committee is still functional. He explained that while meetings have been held regularly, the committee was unable to convene during the current quarter due to scheduling conflicts and emergencies that arose on the planned meeting dates. He assured the Committee that a meeting would be scheduled within the current quarter.

He also raised a query regarding the participation of the KAC Chairperson in the ICT Steering Committee, noting that he had seen references suggesting the Chairperson may be invited but was uncertain about the formal arrangement. He suggested that this matter be clarified.

The Chairperson raised concerns regarding the internal audit process, specifically in relation to the Auditor-General's request for access to

working papers. He noted that at one of the sites where internal audit is outsourced, complications have arisen due to firms' reluctance to share proprietary methodologies and copyrighted materials. He inquired whether similar issues exist at Kouga Municipality.

He also highlighted that the Auditor-General is monitoring whether meetings have taken place and acknowledged that he has not yet had a one-on-one meeting with Mr. Christo Welsh, the Auditor-General. While he meets regularly with internal audit, he emphasized the need for similar engagements with the Municipal Manager and possibly the Deputy Municipal Manager.

To address this, the Chairperson proposed a recommendation to establish a formal interaction network under committee meetings, suggesting that such engagements occur at least once or twice a year. He cautioned that the absence of these interactions could be a matter of concern for the Auditor-General.

The Manager: Risk and Internal Audit confirmed that the Auditor-General had requested access to specific internal audit working papers, and these were duly provided for the relevant reviews.

The Chairperson recommended that one-on-one meetings between the Auditor-General and the Audit Committee be arranged early in the new financial year. He suggested that these meetings could be held virtually and emphasised the need for someone within the administration to take responsibility for coordinating them.

He reiterated the importance of these engagements considering the AG's increased focus on HR, internal audit, and the activities of the Audit Committee particularly the requirement for internal audit working papers. He emphasized that the absence of such meetings is a concern for the AG and should be addressed.

The Deputy Municipal Manager recommended that the Chairperson send a formal email request to his office, after which he would facilitate the scheduling of the meeting through the office of the CFO. He noted that the AG, Mr. Christo Welsh, is locally based, which should ease coordination. He assured the committee that he would ensure the meeting is arranged once the request is received.

Resolved (8 October 2025)

1. That the report be noted.

MATTERS TO BE ESCALATED

9. None

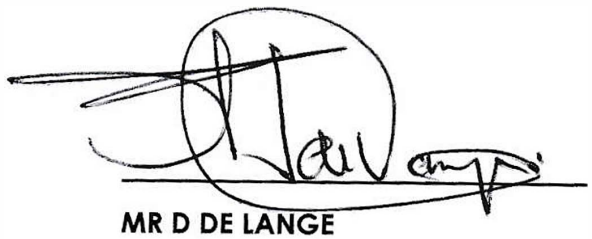
IN COMMITTEE MEETINGS

10. None

DATE OF NEXT MEETING

11. 10 December 2025

The meeting adjourned at 11:32.



MR D DE LANGE
CHAIRPERSON

10/12/2025

DATE

Kouga Audit Matters Arising Schedule									
MEETING DATE	**NUMBER**	**ITEM NO**	**ITEM DESCRIPTION**	**RESOLUTION**	**ACTION TAKEN**	**CURRENT STATUS**	**TARGET DATE**	**RESPONSIBLE OFFICIAL**	**CURRENT STATUS COMPLETED NOT COMPLETE IN PROGRESS ON GOING**
07-Dec-23	**3**	**23/12/KAC 9**	**MATTERS ARISING REGISTER AS AT DECEMBER 2023**	That Fraud Risk Register be included for the next Kouga Audit Committee meeting.	The development of the fraud risk register can take place however due to resource constraints within the Risk and Internal Audit section , the register cannot currently be developed. The funding of the vacancies within the Risk and Internal Audit section (Senior Internal Auditor postion) will make it possible for the development of the fraud risk register to occur as well as the subsequent updates and reassments. The filling of this postion will also assit with any additonal risk management and audit related requets.	In progress	31-Dec-25	Municipal Manager & Manager : Internal Audit	In Progress
08-Oct-25	**26**	**25/10/KAC9**	**PERFORMANCE REPORT: PROGRESS MADE WITH THE IMPLEMENTATION OF THE 2025/26 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**	That the Kouga Audit Committee consider amending the Workplan considering the closing dates for performance updates on the electronic performance management system to allow full quarterly performance reports to be submitted.	The Manager : Risk & Internal Audit met with the Manager : PMS and it was agreed that quarterly performance reports will serve at the Audit Committee as follows : Quarter 1 : 10 December 2025 Quarter 2 : 25 March 2026 Quarter 3 : 23 June 2026 Qaurter 4 (Annual Performance Report) : TBA August 2026 (Special Audit Committee meeting)	Completed	10-Dec-25	Manager Internal Audit	
	27	**25/10/KAC4**	**STRATEGIC RISK REGISTER**	That the ICT policies be updated to incorporate the use of Artificial Intelligence (AI) technologies.	Policies will be updated accordingly	In progress	30-Jun-26	Deputy Municipal Manager	

	28	**25/10/KAC14**	**DIGITAL SERVICES STRATEGIC PROJECTS AND PROGRESS REPORT AS AT END JULY 2025**	That a SharePoint training session should be scheduled in the first or second quarter to address access limitations. This will enable Committee members to collaboratively comment on key documents such as the APPs and annual performance reports.	Training will be arranged- IT team just swamped with the ICC function and cyber security project	In progress	28-Feb-26	Deputy Municipal Manager	
				That one-on-one virtual meetings between the Auditor-General and members of the Audit Committee be arranged early in the new financial year.				Deputy Municipal Manager/CFO/Internal Audit	

REPORTS BY THE OFFICE OF THE MUNICIPAL MANAGER

KOUGA
local municipality
Service Excellence through Good Governance

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
OFFICE OF THE MUNICIPAL MANAGER
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/MM1**

KOUGA MUNICIPALITY: DRAFT: 2024/25 ANNUAL REPORT

1. **Introduction**

The Draft 2024/25 Annual Report is herewith submitted for to Council in accordance with the provisions of the Local Government Municipal System Act (32/2000) and Local Government Municipal Finance Management Act (56/2003). The Draft 2024/25 Annual Report is attached hereto as Annexure "A"

2. **Background**

The preparation and submission of Annual Reports is regulated through legislative provisions and the submission of the Draft 2024/25 Annual Report to Council is done in accordance with the provisions of the Local Government Municipal System Act (32/2000) and Local Government Municipal Finance Management Act (56/2003).

3. **Discussion**

The Draft 2024/25 Annual Report was submitted to the Auditor General, but the Auditor General did not provide comments on the Draft Annual Report.

It must be noted that the Draft 2024/25 Annual Report shall be published for public comment and inputs after this submission to Council and is further subject to scrutiny by the Municipal Public Accounts Committee and the content of the Annual Report is subject to change and/or correction.

The final Annual Report with the Oversight Report on the Annual Report as prepared by the Municipal Public Accounts Committee, must be dealt with by Council by not later than 31 March 2026.

4. **Financial Implications**

Completed by BTO -	Not applicable
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	

Comment	

5. **Applicable Legislation**

Section 46 of the Local Government Municipal Systems Act, 32 of 2000 provides as follows:

"*Annual performance reports.—*

(1) A municipality must prepare for each financial year a performa nce report reflecting—

(a) The performance of the municipality and of each external service provider during that financial year.
(b) A comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year; and
(c) Measures to improve performance.

(2) *An annual performance report must form part of the municipalit y's annual report in terms of Chapter 12 of the Municipal Finance Management Act.*

Sections 121(1, 2 and 3) of the Local Government Municipal Finance Management Act, 56 of 2003 provides as follows:

(1) Every municipality and every municipal entity must for each financial year prepare an annual report in accordance with this Chapter. The council of a municipality must within nine months after the end of a financial year deal with the annual report of the municipality and of any municipal entity under the municipality's sole or shared control in accordance with section 129.

(2) The purpose of an annual report is—
(a) to provide a record of the activities of the municipality or municipal entity during the financial year to which the report relates;
(b) to provide a report on performance against the budget of the municipality or municipal entity for that financial year; and
(c) to promote accountability to the local community for the decisions made throughout the year by the municipality or municipal entity

(3) The annual report of a municipality must include—

(a) the annual financial statements of the municipality, and in addition, if section 122(2) applies, consolidated annual financial statements, as submitted to the Auditor-General for audit in terms of section 126(1).

(b) the Auditor-General's audit report in terms of section 126(3) on those financial statements.

(c) the annual performance report of the municipality prepared by the municipality in terms of section 46 of the Municipal Systems Act.

(d) the Auditor-General's audit report in terms of section 45(b) of the Municipal Systems Act.

(e) an assessment by the municipality's accounting officer of any arrears on municipal taxes and service charges.

(f) an assessment by the municipality's accounting officer of the municipality's performance against the measurable performance objectives referred to in section 17(3)(b) for revenue collection from each revenue source and for each vote in the municipality's approved budget for the relevant financial year.

(g) particulars of any corrective action taken or to be taken in response to issues raised in the audit reports referred to in paragraphs (b) and (d).

(h) any explanations that may be necessary to clarify issues in connection with the financial statements.

(i) any information as determined by the municipality.

(j) any recommendations of the municipality's audit committee; and

(k) any other information as may be prescribed."

Section 127 of the Local Government Municipal Finance Management Act, 56 of 2003 provides as follows:

"*Submission and tabling of annual reports*

(1) The accounting officer of a municipal entity must, within six months after the end of a financial year, or on such earlier date as may be agreed between the entity and its parent municipality, submit the entity's annual report for that financial year to the municipal manager of the entity's parent municipality.

(2) The mayor of a municipality must within seven months after the end of a financial year, table in the municipal council the annual report of the municipality and of any municipal entity under the municipality's sole or shared control.

(3) If the mayor, for whatever reason, is unable to table in the council the annual report of the municipality, or the annual report of any municipal entity under the municipality's sole or shared control, within seven months after the end of the financial year to which the report relates, the mayor must—

(a) promptly submit to the council a written explanation referred to in section 133(1)(a) setting out the reasons for the delay, together with any components of the annual report listed in section 121(3) or (4) that are ready; and

(b) submit to the council the outstanding annual report or the outstanding components of the annual report as soon as may be possible.

(4) The Auditor-General may submit the financial statements and audit report—

(a) of a municipality directly to the municipal council, the National Treasury, the relevant provincial treasury, the MEC responsible for local government in the province and any prescribed organ of state, if the mayor fails to comply with subsection (2) or (3); or

(b) of a municipal entity directly to the parent municipality, the National Treasury, the relevant provincial treasury, the MEC responsible for local government in the province and any prescribed organ of state, if the accounting officer of the entity fails to comply with subsection (1).

(5) Immediately after an annual report is tabled in the council in terms of subsection (2), the accounting officer of the municipality must—

(a) in accordance with section 21A of the Municipal Systems Act—

(i) make public the annual report; and
(ii) invite the local community to submit representations in connection with the annual report; and

(b) submit the annual report to the Auditor-General, the relevant provincial treasury and the provincial department responsible for local government in the province.

(6) Subsection (5), with the necessary modifications as the context may require, is also applicable if only components of the annual report are tabled in terms of subsection (3)."

6. **Legal Implications**

No legal implications are foreseen.

7. **Other Implications**

No other implications are foreseen.

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Report noted.

8.2 **Director: Planning & Development**

Noted

8.3 **Director: Civil & Water Services**

Item is noted.

8.5 **Director: Electro-Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted

8.6 **Deputy Municipal Manager**

Supported.

8.7 **Municipal Manager**

Report noted and supported.

9. **Delegated Authority**

No delegation has been made relevant to the consideration and adoption of the Annual Report.

10. **Recommendations**

10.1 That in terms of the provisions of Section 127 (2) of the Local Government Municipal Finance Management Act, 56 of 2003, the submission of the Draft 2024/25 Annual Report be noted.

10.2 That in terms of the provisions of Section 127 (5)(a) of the Local Government Municipal Finance Management Act, 56 of 2003, the Draft 2024/25 Annual Report be made public, and the local community be invited to make presentations in connection with the Draft 2024/25 Annual Report.

10.3 That in terms of the provisions of Section 127 (5)(b) of the Local Government Municipal Finance Management Act, 56 of 2003, the Draft 2024/25 Annual Report be submitted to the Auditor General, Provincial Treasury and the Provincial Department of Cooperative Government and Traditional Affairs.

10.4 That in terms of the provisions of Section 129 of the Local Government Municipal Finance Management Act, 56 of 2003, the Draft 2024/25 Annual Report be submitted to the Municipal Public Accounts Committee for purposes of preparing an Oversight Report on the Draft 2024/25 Annual Report for submission to Council by not later than 31 March 2025.

10.5 That the Annual Financial Statements on Annexure U be noted.

10.6 That the Auditor General's report, in terms of Section 126 (3) of the Local Government Municipal Finance Management Act, 56 of 2003, on the Annual Financial Statements, be noted.

10.7 That the Audit Correction plan, on Chapter 6 Section 6.3 be approved.

Item prepared by the: Manager PMS 

Item endorsed by the Municipal Manager: 

KOUGA
local municipality

Service Excellence through Good Governance

Cape St Francis, Hankey, Humansdorp, Jeffreys Bay, Loerie, Oyster Bay, Patensie, St Francis Bay, Thornhill

DRAFT 2024/25 ANNUAL REPORT

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CHAPTER 1

1.1 MAYOR'S FOREWORD



Kouga Municipality is proving that good governance, bold leadership, and innovation can transform communities — and we are only just getting started.

The 2024/25 financial year has been a period of remarkable achievement for Kouga Local Municipality — *we have achieved a lot*. Building on years of focused governance, we have continued to deliver sustainable, impactful outcomes that are uplifting the lives of residents, strengthening infrastructure, and enhancing institutional capability.

We are proud to have attained our second consecutive Clean Audit, a powerful endorsement of our financial discipline, accountability, and compliance — a foundation that enables impactful service delivery.

In recognition of our performance excellence, Kouga was named the top-performing municipality in the Eastern Cape at the 2025 Municipal Performance Awards, based on the Municipal Financial Sustainability Index — a testament to our solid financial health, operational balance, and sustainable service delivery.

Infrastructure and Service Delivery

Our commitment to infrastructure investment remained strong:

- The reconstruction of the St Francis Bay Spit and the upgrade of the Seekoei Estuary Causeway improved connectivity, safety, and stormwater resilience for local communities.
- We continued to expand our Roads Reseal Programme — the largest in municipal history — with a loan-funded rollout set to upgrade roads across all nine towns. This work will accelerate further in the new financial year, improving mobility, safety, and economic access.
- Water and sanitation infrastructure saw major improvements, including the refurbishment of the Gill Marcus Water Treatment Works, multiple water purification plants bringing advanced treatment capabilities online, and upgrades to wastewater works in KwaNomzamo and Hankey, bolstering service reliability and environmental protection.
- Paradise Beach Water Tower restoration and new boreholes in St Francis Bay strengthened local water security and supply resilience.

Innovation and Governance

Kouga continued to shine as a leader in municipal innovation:

- We achieved high honours at the Municipal Innovation Recognition Awards (MIRA), being one of only 11 municipalities nationally to reach excellence and the only one in the Eastern Cape — powered by initiatives such as our Service Delivery Dashboard, AI tools, cloud-based systems, and live-streamed council meetings.
- The launch of Africa's first Drone-as-a-First-Responder (DFR) programme showcased our proactive use of technology to enhance emergency response, situational awareness, and public safety in partnership with law enforcement and disaster management stakeholders.
- We operationalised a Corruption Hotline, reaffirming our zero-tolerance stance on misuse of public resources.

Environment, Community, and Social Progress

- Kouga was crowned the Provincial Greenest Municipality, recognised for excellence in waste management, water leak detection programmes, parks and open spaces, e-waste initiatives, and community participation.
- We launched the Kouga Municipality Community Environmental Awards to celebrate local environmental champions and promote sustainability at the grassroots level.
- Continued provision of free basic services ensured that vulnerable households receive essential support, protecting dignity amid economic pressures.

These achievements are made possible by the dedication and professionalism of municipal staff, the stewardship of councillors, and the active participation of our communities. They reflect a municipality whose governance, innovation, and delivery capacity are increasingly recognised at provincial and national levels.

There is a lot to lose.

These successes are hard-won. They depend on consistent adherence to good governance, financial discipline, and strategic investment. Any erosion of these principles could set back the progress we have fought to achieve.

There is a lot more to achieve.

With this strong foundation in place, Kouga Municipality is well-positioned to accelerate service delivery, scale infrastructure investment, deepen technological innovation, and enhance quality of life across all communities. Our integrated plans, expanded partnerships, and commitment to data-driven governance will continue to drive sustainable growth and inclusion.

I also wish to thank the residents of Kouga for their continued patience, understanding, and support as we implement service delivery projects, upgrade

infrastructure, and innovate for a safer and more efficient municipality. Your partnership is central to our success.

The 2024/25 Annual Report demonstrates that Kouga can deliver when vision, leadership, and accountability guide our actions. Together, we will continue building a municipality that is resilient, forward-looking, and responsive to the needs of all.



ExecutiveMayor
Kouga Local Municipality

1.2 MUNICIPAL MANAGER'S FOREWORD



The 2024/25 financial year was another year where political and management stability has allowed Kouga Municipality to focus on improving service delivery and increase investments into critical infrastructure upgrades to support new development taking place in Kouga Municipality. A comprehensive account of our financial performance is dealt with later in this report. I would like to emphasize the following highlights:

AUDIT: Kouga Municipality achieved its second consecutive clean audit (unqualified audit opinion with no findings). This clean audit was also accompanied by an award from Ratings Africa recognising Kouga Municipality as the best run municipality in the Eastern Cape Province. Kouga Municipality also recorded 0 irregular and 0 fruitless and wasteful expenditure during the 2024/25 financial year. The disciplined hard work of management and staff to achieve the high standards for a clean audit has enhanced the reputation of Kouga Municipality as one of the top performing municipalities in South Africa.

FINANCIAL HEALTH:

Actual operating revenue (excluding capital grants) amounted to R 1,322 billion, whilst actual operating expenditure amounted to R 1,418 billion, resulting in an actual operating deficit of R 96,556 million. The 2024/25 Adjustments Budget for operating revenue (excluding capital grants) amounted to R 1,362 billion, whilst operating expenditure amounted to R 1,460 billion, resulting in a budgeted deficit of R 97,680 million.

It should be noted that the 2024/25 actual total revenue of R 1,446 billion, includes an amount of R 124,313 million, which relates to capital grants.

The actual property rates revenue raised amounted to R 298,334 million (100.01%), compared to the Adjustments budgeted amount of R 298,309 million.

The actual service charges revenue raised, amounted to R 649,238 million (92.51%), compared to the Adjustments budgeted amount of R 701,777 million.

The actual investment revenue raised, amounted to R 13,689 million (88.33%), compared to the Adjustments budgeted amount of R 15,498 million.

Employee related costs amounted to R 418,731 million (87.29%), compared to the adjustments budgeted amount of R 479,710 million. Employee Related Costs constituted 29,53% of total operating expenditure whilst the Municipality's audited ratio for 30 June 2024 was 30,85%.
Cost coverage improved from 1.18 months in 2024 to 1.61 months as at June 2025.

The liquidity ratio improved from 0.47 in 2024 t0 0.50 in 2025.

The current ratio improved from 0.87 in 2024 to 1.04 on 30 June 2025 which is still below the norm of 1.5:1 to 2.1:1

The average collection rate for the financial year was 91.38%, a slight improvement from the previous financial year's 91.01% but below of the norm of 95%.

Net assets increased from R 2,030 billion (2023/24) to R 2,058 billion (2024/25).

REVENUE TREND As at 30 June 2025 Kouga Municipality's own revenue sources constituted 77,20 of its total operating Income compared to 76,9% as at June 2024. Actual operating revenue (excluding capital grants) amounted to R 1,322 billion, whilst actual operating expenditure amounted to R 1,418 billion, resulting in an actual operating deficit of R 96,556 million. The 2024/25 Adjustments Budget for operating revenue (excluding capital grants) amounted to R 1,362 billion, whilst operating expenditure amounted to R 1,460 billion, resulting in a budgeted deficit of R 97,680 million. It should be noted that the 2024/25 actual total revenue of R 1,446 billion, includes an amount of R 124,313 million, which relates to capital grants.

Revenue from property rates increased from R 280,202,653 to R 298,334,223.

Cash and cash equivalents increased by R 36,923 million from R 143,659 mil in 2023/24 to R 180,582 mil in 2024/25 financial year.

LOCAL ECONOMIC DEVELOPMENT: Kouga Municipality's economy is largely dominated by tourism, agriculture and agriculture processing, commerce and construction. The citrus industry experienced an excellent year while the dairy industry anchored by Woodlands Dairy continued to perform strong.

The booming construction industry in Kouga Municipality have been performing strong on the back of record high building plan application submissions submitted to the Municipality for approval. A total of 2344 building plan applications were received in the 2024/25 financial year. This was a 16.6% increase compared to applications received for the 2023/24 financial year.

Kouga Municipality sponsored events (tourism) have been performing well and have been experiencing consistent growth thereby strengthening the performance of the tourism industry. However, South Africa is still experiencing low economic growth, and the relative high interest rates have negatively affected Kouga's tourism economy with consumers and customers continuing to being under financial constraint.

SERVICES: Consumers are still battling to pay their services accounts and the large pensioner consumer category present in Kouga Municipality are finding it difficult to pay for services rendered, especially the high electricity tariffs that have been forced on consumers by Eskom.

Kouga's commitment to growth and improved service delivery led to several significant capital projects in new roads and resealing, improvements in water and sewer systems, housing development and fleet procurements.

Multiyear funded projects have been implemented to improve the rehabilitation of the wastewater treatment plants in Kwanomzamo in Humansdorp and Hankey.

Kouga municipality has during the financial year continued to invest in its water infrastructure and improved the maintenance of our wastewater treatment plants. These investments allowed the Municipality to continue to provide uninterrupted water and sanitation services to our growing communities.

Electricity services in Kouga Municipality benefitted from lower load shedding and could increase the reliability of electricity supply to business and residential consumers.

All Kouga Municipality's towns have been fully serviced with the full range of services that Kouga Municipality is required to provide according to the powers and functions of the Municipality.

TOP MANAGEMENT CHANGES: Kouga Municipality had no vacancy in its top management during the 2024/25 financial year and this reflected in the stability in the institution. The management team has been focussing on the achievement of its KPIs and were rewarded with a second consecutive clean audit and were also awarded an 'Best Municipality Eastern Cape Certificate' by Ratngs Africa.

FUNCTIONS AND POWERS OF THE MUNICIPALITY: The powers and functions of Kouga Municipality remain unchanged as described in Chapter 5 of the Local Government Municipal Structures Act. Kouga Municipality performs Environmental Health Services on behalf of the District Council and Library Services on behalf of the Department of Sport Arts and Culture. Traffic e-natis services are offered on behalf of the National Department of Transport.

TOP 10 RISKS: The following top 10 risks for the Kouga Municipality remain the same. Action plans have been developed to address these risks, and good progress has been made to mitigate these risks.

1. Water Security. Kouga Municipality is continuing investing in adding bore holes to our supply to reduce our reliance on dam surface water procured from NMB Metro
2. Sufficient bulk infrastructure. Kouga Municipality is investing in creating additional bulk capacity to sustain growth in the Municipality
3. Financial sustainability. A long-term financial plan was developed and approved by the council. This plan is being implemented.
4. Inaccurate performance information. A new performance management system has been procured and will be implemented in the next financial year.
5. Housing backlog. Housing projects have been unblocked and informal settlements upgrading programs funding has been secured.

6. Load shedding impact on municipal plant operations. Generators have been procured to mitigate disruptions to critical plants and pumpstations. Renewable energy strategies have been developed.
7. Ageing infrastructure. Upgrading and deep maintenance plans for upgrading ageing infrastructure have been developed and will be implemented over multiple years.
8. Water and wastewater management. Interventions have been developed to increase the Green-drop, Blue-drop and No-drop performance of the municipality. These interventions include recruiting competent maintenance staff and an increase in maintenance expenditure and upgrading of infrastructure.
9. Skills shortages. Skills shortages in certain areas remain a challenge due to emigration and non-competitive salaries that could be offered. Developing skills in-house is being pursued.
10. Vandalism on electrical infrastructure. A comprehensive safety strategy has been developed to address the vandalism of municipal infrastructure and cable theft.

WORD OF THANKS: I would like to thank the Mayor of Kouga Municipality Councillor Hattingh Bornman and his Executive committee for their dedication and support during the financial year. I also want to congratulate my senior executive management and staff for an excellent performance and their dedication and hard work to achieve Kouga Municipality's second consecutive clean audit and being recognised by Ratings Africa as the best municipality in the Eastern Cape.



CHARL DU PLESSIS

MUNICIPAL MANAGER

1.3 MUNICIPAL OVERVIEW

VISION: Service Excellence through Good Governance

MISSION:

- To be a trustworthy government that addresses the needs and respects the values of 'ubuntu' in our communities.
- To deliver inclusive and affordable services to improve the quality of life of all residents.
- To be a safe environment with diverse opportunities for economic growth and development.
- To be a responsive, accountable and caring government for all our people.
- To be an efficient, well-managed, corruption free and legally compliant municipality.
- To be an effectively governed administration that is committed to financial sustainability.
- To be a government that empowers residents to take collective accountability in Kouga.

POPULATION: Kouga has the largest population size in the Sarah Baartman District, which, according to Census, 2022, is estimated at 107 014.

Kouga also has the fastest annual growth rate in the district. The population size of the municipality increased by 8.5% during the census years 2011-2022. The total population increased from 98 558 in 2011 to 107 014 in 2022.

Kouga is characterized by vast differences in population density from one area to the next. These variations have an impact on the cost-of-service delivery, while migration to the urban areas place additional pressure on the existing infrastructure of these high-density areas.

The Influx of job seekers has also impacted negatively on employment figures. According to "Labour Force Survey Data" for 1995 to 2010 (Stats SA), employment in the region declined by 11,7% between 1995 and 2010 while the working age group increased by 25%. This means that 80,3% of the working age group had employment in 1995, compared to 56,8% in 2010.

LOCATION: Kouga Local Municipality forms part of the Sarah Baartman District Municipality in the Eastern Cape Province of South Africa. It is situated west of Nelson Mandela Bay Municipality (Port Elizabeth, Uitenhage, and Despatch) and covers a total land area of 2 418km².

The nine towns included in Kouga are Jeffreys Bay, Humansdorp, St Francis Bay, Cape St Francis, Oyster Bay, Patensie, Hankey, Loerie, and Thornhill.

TOPOGRAPHY AND CLIMATE: Kouga is largely an urban area, with three main topographical regions. The coastal region stretches from the Van Staden's River in the east to the Tsitsikamma River in the west. This zone includes the towns of Jeffreys Bay, St Francis Bay, Cape St Francis and Oyster Bay. The coast serves as a major tourism attraction.

The Gamtoos River Valley is characterized by wide, fertile flood plains associated with low-lying land. Steep and less-fertile slopes flank the Valley. The towns of Hankey, Patensie, Loerie and Thornhill are focal points of this high-potential agricultural region.

The Humansdorp area, including Kruisfontein, is characterized by moderate slopes in the south, with steeper slopes towards the north and northwest.

The four main rivers in the area – the Kromme, Seekoei, Kabeljauws and Gamtoos – are tidal rivers. Dams constructed above the tidal zone in the Kromme River and Gamtoos River are significant sources of water supply. Ground water is another major component of domestic water supply. Aquifers are also utilized in the agricultural sector for irrigation.

There are numerous areas of wetland adjacent to the region's rivers and on the coastal platform which are extremely sensitive to disturbances such as agricultural activities and development, accommodating high species diversity and fulfil natural water purification and flood retention roles.

The climate of the Kouga region is subtropical, which makes the area conducive to a range of outdoor activities and various types of agricultural production. Rainfall varies between 650 mm per year (St Francis Bay area) to 400 mm (Gamtoos River Valley). The area is generally described as windy.

ECONOMY: The Kouga Local Municipality increased its GDP from R 9.51 billion in 2012 to R 16.7 billion in 2022, or 34.09%, of the R 49 billion GDP of the Sarah Baartman District Municipality. This represents a rise in the Sarah Baartman's share of the GDP from 33.60% in 2012.

With a total GDP of R 6.63 trillion in 2022 (measured in nominal or current prices), the Kouga Local Municipality contributes 3.34% to the GDP of the Eastern Cape Province and 0.25% to the GDP of South Africa. Although it is less than the peak of 0.27% in 2015, its contribution to South Africa's national economy has remained relatively stable since 2012, when it was worth 0.27%.

The GDP growth rate for the Kouga Local Municipality in 2022 was 1.31%, which is lower than the GDP growth rate for the Eastern Cape Province, which was 2.08%, but lower than the GDP growth rate for South Africa, which was 1.91%. The longer-term average growth rate for Kouga (0.48%) is marginally lower than South Africa's (0.92%) growth rate, which is comparable to that of 2022. Kouga's economic growth reached a peak in 2021, growing by 3.92%.

From 2022 to 2027, Kouga Local Municipality is projected to increase at an average annual rate of 1.08%. It is anticipated that the GDPs of the Eastern Cape Province and Sarah Baartman District Municipality will expand at average annual rates of 1.47% and 1.05%, respectively. South Africa is expected to grow at a rate that is higher than the Kouga Local Municipality, with an average annual growth rate of 1.76%.

Kouga is expected to have a GDP of R 13.1 billion (in constant 2010 currency) in 2027, which is 34.4% of the total GDP of the Sarah Baartman District Municipality. The Kouga Local Municipality will continue to rank the same in terms of size between 2022 and 2027, contributing 34.4% more to the GDP of the Sarah Baartman District Municipality

in 2027 than it did in 2022. Kouga's GDP grew at an average annual rate of 1.08% between 2022 and 2027, placing it in third place among the regional economies.

The economy of the Kouga Local Municipality is composed of several industries. A sector breakdown is provided by the GVA-R variable, where each sector is valued according to the value added it generates in the regional economy. As of 2022, Kouga Local Municipality's community services sector is the biggest, making up R 4.59 billion, or 29.6%, of the municipality's overall GVA. The trade industry, at 20.7%, is the second-largest contributor to the Kouga Local Municipality's GVA, behind the financial sector (15.2%). With a contribution of R 7.7 million, or 0.05% of the total GVA, the mining industry is the one that makes the least economic contribution to Kouga Local Municipality.

1.3.1 SERVICE DELIVERY OVERVIEW

OFFICE OF THE DEPUTY MUNICIPAL MANAGER

- Renovation of Humansdorp Foyer to improve customer experience.
- New Online customer satisfaction survey implemented with a much higher participation of the public.
- Development and implementation of a live service delivery dashboard on PowerBi.
- Incident management system (DMS) implemented and rolled out
- Award received for achieving Level Three in the Municipal Innovation Maturity Index (MIMI)
- Workflow process developed for maintenance on DMS system to ensure reported maintenance faults, are being attended to.
- New SDWAN internet connection implemented.
- New Microsoft O E365 licences procured and implemented.
- Azure cloud hosting implemented.
- New ICT strategy approved and implemented.
- New Communications Strategy Implemented
- New customer care interactive tablet implemented for Main office in Jeffreys bay.
- Customer care interface portal used to enhance service efficiency at the reception, where customers/visitors can access the KLM website and digital platforms (i.e., Council policies/documents, view accounts, etc.)
- Web based committee system procured to revolutionise Council agendas, and committee management.
- Web based record management system procured.
- New PMS system procured to manage PMS including individual PMS.

- Media Monitoring service provider appointed (01 November 2023) to monitor such, which already quantified more than R219 million advertising value.
- Photography and Videography (including drone footage) tender procured and implemented.
- Interpreting, translation and editing tender procured and implemented.
- Ordinary Council Meetings and Integrated Development Plan (IDP) session) nou streamed live.
- More than R1.6 million rand spend on Ward development throughout the 15 wards in Kouga.
- More than 98% of skills budget spend on training initiatives for staff.
- Appointment of a new Panel of Legal Service Providers
- Letter of good standing received from COIDA
- Letter received from the department of Labour and Employment services which states compliance with the EE plan of Kouga and regulations.

LOCAL ECONOMIC DEVELOPMENT

- 43 SMME's benefitted from training sessions in support of entrepreneurs.
- 6 SMME Groups were offered business advice and general SMME related information.
- 43 SMME subcontracting opportunities created.
- 10 Stakeholder collaboration sessions held.
- 4 Agricultural Support Initiatives held.
- 2 Emerging Farmer Groups supported with financial assistance.
- 4 038 Employment Opportunities created through various infrastructure projects, community programmes and collaborations with Sector Departments.
- 198 SMME's benefitted from SMME Capacitation Programmes.
- Attended 4 International Tourism Trade Shows on SA Tourism Exhibition Stands:
    - IBTM World: 19 to 21 November 2024
    - Vakantiebeurs: 8 to 12 January 2025
    - ITB Berlin 4 to 6 March 2025
    - China International Import Expo November 2024
- Hosted 30 meetings to promote Kouga as tourist destination.
- Stakeholder engagements:
    - Tourism Grading Council of South Africa
    - Tourism Business Council of South Africa
    - South African Tourism Services Association
    - East Cape Parks and Tourism Agency
    - South African Association for the Conference Industry
    - South African Township and Village tourism
    - Shot' Left South African Domestic Tourism
- Exhibited at the World Travel Market Africa 2025.
- Exhibited at the African Travel Indaba 2025.

COMMUNITY SERVICES

- Kouga Integrated Waste Management Plan (IWMP) adopted by Council and submitted to MEC for endorsement.
- Environmental awards event hosted, and an annual cleanest and greenest school and ward competition was launched during the event.
- Completed a topographical study of Humansdorp landfill.
- Climate Change strategy mitigation projects implemented – Air quality management plan, tree management plan, water and energy conservation in consultation with other departments.
- Public open spaces were cleared and beautified in partnership with Dorp van Drome, Patensie Pronk, Woodlands, JBAY Surfers, community groups and schools
- Mandela Day 18 July 2024 – clean ups in Humansdorp, Pellsrus, Kruisfontein, Loerie, Aston Bay and main Beach Jeffreys Bay.
- Environmental Education School Programme implemented
- The tree planting drive continued as a commitment to combating climate change. 2 634 trees were planted
- Kouga Municipality was awarded Blue Flag Beach status for Dolphin Beach and Cape St Francis
- EPWP funding approved by DFFE
- Environmental days clean up campaigns - International Coastal Clean Up - 21 September 2024 and World Environmental Day 5 June 2025
- Sculpture of the whale tail unveiled at Kitchen Windows
- "Help 'n Dorpie", Lottoland funding received for the construction of a boardwalk from Jeffreys Bay Caravan Park to Sandkasteel.
- Seetuin Rd. opened a Cycle Path
- Estuarine Management Plan (EMP) for the Seekoei Estuary in the Kouga Local Municipality, Eastern Cape reviewed.
- The development and environmental maintenance management plan', for the coastal area between the Kromme and Kabeljous beaches within the Kouga municipal area was endorsed by the MEC.
- Kouga has won the 2024/2025 Greenest Municipality Award in the Eastern Province.
- Procurement of grass and bush clearing equipment
- (26 x side cutters, 5 x chain saw)
- Clearing of 49 x Public Open spaces/Alien vegetation to prevent crime and to maintain a safe environment for all.
- Installation of picnic benches
- General maintenance of Dawn view, Pellsrus, Roman Street Park.
- Operation Hlasela was introduced and implemented in Humansdorp (Ward 4,5,6 &15), Sea Vista (Ward 1) and GV (Ward 7,9,10, 13)
- Fencing of C Place Cemetery, Jeffreys Bay Caravan Park, Kruisfontein Sport field
- Appointment of Professional Services – EIA Process for Expansion of Humansdorp/KwaNomzamo and Loerie Cemeteries
- Installation of new gates and geysers at the J-bay Caravan Park and Gamtoos Mouth
- 4 x Caravan Parks (Pellsrus, Jeffreys Bay, Gamtoos Mouth and Yellowwoods) were maintained
- A total of twenty-six public toilets were upgraded in St Francis Bay, Jeffrey's Bay and the GV area.
- KwaNomzamo Sports Field upgrading in progress

- Appointment of Consultants (Afri-Coast Consulting Engineer for the designs and upgrade of Phillipsville Sport field
- Hosting of the Annual Mayoral Cup Program 1 March 2025.
- Repairs and maintenance of Sport fields and Community Halls.
- Procured new rescue LDV for Jeffreys Bay fire station
- Fire Station in St Francis Bay was fitted with a new roof (Rotary Club)
- Procured new personal protective equipment for fire fighters
- Procured new firefighting equipment for all fire stations
- Established partnership with Working on Fire (W.O.F), St Francis Rotary Club
- Ongoing outreach and educational initiatives across wards and schools
- Youth training program to become lifeguards
- Re-established the Kouga Lifesaving Club
- Installed warning signs at non-lifeguarded beaches, e.g., Albatross Beach and Kitchen Windows.
- Enhanced social media communication to raise awareness of safety protocols.
- Kouga Municipality hoisted the coveted Blue Flag high on Dolphin Beach in Jeffreys Bay and Cape St Francis Beach on 02-Dec-24.
- ICC (Incident Command Centre) – Open 24/7
- 227 Surveillance cameras successfully installed
- Safety Summit was held on the 02-Oct-24
- Boots on the Ground (BOG) successful program
- 6 963 Traffic and Law Enforcement fines issued
- 72 Roadblocks conducted
- 31 Illegal Dog breeding Campaigns successfully held
- 155 Joint Operations with External Stakeholders conducted
- 35 Illegal Squatters operations
- The Traffic sections fleet were upgraded with 6 x new Toyota Corolla 2025 model
- 4 x New Nissan LDV bakkies- 2 x for the Law Enforcement section and 2 x for the Security section

CHAPTER 2: GOVERNANCE

Governance is the processes and culture that guides the activities of the municipality beyond its basic legal obligations. Good governance ensures the proper utilization of all state resources for its citizens thus ensuring sustainable development. Political leaders and the heads of administration have a responsibility to the communities they serve to ensure good governance. Good governance in local government is when elected political leaders:

- Act with the highest ethical standards
- Understand their role and the role of others
- Foster trusting and respectful relationships
- Show a commitment to risk management
- Engage in effective strategic planning
- Follow a transparent and accountable decision-making process
- Make good decisions that promote the interests of the community they serve

- Understand and abide by the law
- Commit to continuous improvement
- Have sound judgement



Good Governance is Accountability: Accountability is a fundamental requirement of good governance. Local government has an obligation to report, to explain and to be answerable for the decisions it has made on behalf of the community it represents and serves.

Good Governance is Transparency: People should be able to follow and understand the decision-making process. This means that they can clearly see how and why a decision was made – what information, advice, and consultation a Council considered, and which legislative requirements a Council followed.

Good Governance is being Law-Abiding: Decisions must be consistent with relevant legislation and be within the powers of local government.

Good Governance is Responsive: Local government should always try to represent and serve the needs of the entire community while balancing competing interests in a timely, appropriate, and responsive manner.

Good Governance is being Equitable: A community's wellbeing depends on all its members feeling that their interests have been considered by their municipality in the decision-making process. All groups, particularly the most vulnerable, should have opportunities to participate in the decision-making process.

Good Governance is being Participatory and Inclusive: Anyone affected by, or interested in, a decision should have the opportunity to participate in the decision-

making process. Participation can happen in several ways – community members may be provided with information or asked for their opinion via a public participation process.

Good Governance is being Effective and Efficient: Local government should implement decisions and follow processes that make the best use of the available people, resources, and time, to ensure the best possible results for their community.

Good Governance is Consensus Oriented: Wherever possible, good governance involves considering the different views and interests in a municipality to reach a majority position on what is in the best interests of the whole community, and how it can be achieved.

COMPONENT A: GOVERNANCE STRUCTURES

Kouga is a Category C Local Municipality with an Executive Mayoral System where powers are vested in the Executive Mayor elected by the Council. The Executive Mayor has appointed a Mayoral Committee to which he delegated certain responsibilities.

2.1 POLITICAL GOVERNANCE STRUCTURE

2.1.1 EXECUTIVE MAYOR, DEPUTY MAYOR, SPEAKER AND MAYORAL COMMITTEE



2.1.2 WARD COUNCILLORS



2.1.3 PROPORTIONAL REPRESENTATIVE COUNCILLORS



2.1.4 ALLOCATION OF SEATS IN COUNCIL

Political party	Number of seats	Number of male Councillors	Number of female Councillors
DEMOCRATIC ALLIANCE	16	11	5
AFRICAN NATIONAL CONGRESS	11	7	4
ECONOMIC FREEDOM FIGHTERS	1	1	0

Political party	Number of seats	Number of male Councillors	Number of female Councillors
FREEDOM FRONT PLUS	1	1	0
PATRIOTIC ALLIANCE	1	1	0
	30	**21**	**9**

2.1.5 COMMITTEES

The Council established several Committees to enable it to deliver on its constitutional mandate.

Section 80 Committees: The following Portfolio Committees have been established in terms of Section 80 of the Municipal Structures Act to assist the Mayor and the Mayoral Committee:

a. Community and Safety Services Portfolio Committee
b. Civil & Water Services Portfolio Committee
c. Finance and Economic Development Portfolio Committee
d. Corporate & Communications Services Portfolio Committee
e. Planning and Development Portfolio Committee
f. Electro-mechanical Services Portfolio Committee

Section 80 Committees functions within the provisions of its terms of reference and deliberates on matters placed before it to submit recommendations to the Mayoral Committee for consideration and approval by either the Mayoral Committee or Council.

The Mayoral Committee has wide ranging delegations except for the powers provided to Council in terms of Section 160 (2) of the Constitution of the Republic of South Africa, 1996.

The following functions may not be delegated by a Municipal Council:

- The passing of by-laws
- The approval of budgets
- The imposition of rates and other taxes, levies, and duties
- The raising of loans.

The Mayoral Committee makes recommendations for approval by Council on such matters.

Section 79 Committees: In addition, Council has established the following Committee in terms of Section 79 of the Municipal Structures Act:

a. Municipal Public Accounts Committee - The Municipal Public Accounts Committee which is made up of non-executive Councillors ensures that the Administration is held accountable for the management of municipal funds and assets, and to ensure the efficient and effective utilisation of council resources. The Committee also considers the Annual Report and makes recommendations to Council on the Annual Report by submission of an Oversight Report. The Committee's Oversight Report is published separately in accordance with the Municipal Finance Management Act.

b. Rules and Ethics Committee - The Rules and Ethics Committee is a Disciplinary Committee established in terms of Schedule 7, Section 14(1)(b) of the Code of Conduct for Councillors, which states that a Municipal Council may: "(b) establish a special committee- (i) to investigate and make a finding on any alleged breach of this Code; and (ii) to make appropriate recommendations to the council."

c. Municipal By-Laws and Policy Committee - The Municipal By-Laws and Policy Committee ensure the review of Municipal by-laws and policies, and the development of new by-laws and policies.

d. Monitoring and Evaluation Committee - The Monitoring and Evaluation Committee is established to assist the Municipal Council by focusing on implementation of the IDP and its alignment to the SDBIP.

Statutory Committees: Administrative Committees - Council has also established administrative committees as follows:

a. Audit/Performance Audit Committee

b. Bid Specification Committee

c. Bid Evaluation Committee

d. Bid Adjudication Committee.

The Audit Committee is established in terms of Section 166 of the Municipal Finance Management Act. It is an independent external committee, which provides an oversight, compliance, and advisory function.

The Municipal Supply Chain Management Regulations requires a committee system for competitive bids, consisting of a Bid Specification, a Bid Evaluation, and a Bid Adjudication Committee.

The Bid Specification Committee compiles the specifications for all goods or services procured by the municipality.

2.2 ADMINISTRATIVE GOVERNANCE STRUCTURE

In terms of the MFMA section 60(b), the Municipal Manager is the Accounting Officer and must provide guidance on compliance with this Act to political structures, political office bearers, and officials of the municipality.

As head of administration, the Municipal Manager ensures that the municipality is managed in accordance with all legislation applicable to local government. He

undertakes various administrative responsibilities in relation to Council such as advising the political structures and political office bearers of the municipality; managing the communications between the municipality's administration and its political structures and office bearers; and carrying out the decisions of the political structures and political office bearers of the municipality. In addition, he is responsible for the human resources of the municipality ensuring that the municipality has the requisite human resources who are functioning at an optimal level to enable it to deliver on its mandate.

As the Accounting Officer, the Municipal Manager is responsible for general management of municipal finances, including asset and liability management, revenue and expenditure management and budget implementation. In his role as Accounting Officer, he must also assist the Executive Mayor in performing the budgetary functions assigned to the Executive Mayor in terms of Chapters 4 and 7; and provide the Executive Mayor with the administrative support, resources and information necessary for the performance of those functions.

There are five Directorates which report to the Municipal Manager. Each Directorate is responsible for a Service Cluster (Key Performance Area) with some overlapping responsibilities:

DIRECTORATE	**FUNCTION**
Community Services	Basic Service Delivery
Office of the Deputy Municipal Manager	Overall administration support, institutional development and legal support. Also focuses on enhancing public participation, integrating digital technologies, conveying information in various platforms, and customer care to ensure effective service delivery, strategic management, and compliance with legal frameworks.
Planning and Development	Town Planning and Development, Local Economic Development and Tourism
Civil & Water Services	Infrastructure and Basic Service Delivery
Finance & Economic Development	Financial Viability and Management
Electro-Mechanical Services	Supply, distribute, and maintenance of electrical network. Integrating renewable energy sources. Optimize Fleet of Vehicles. Oversees critical services such as wastewater plants, water treatment plants, and various pump stations.

OFFICE OF THE MUNICIPAL MANAGER



Charl Du Plessis

OFFICE OF THE DEPUTY MUNICIPAL MANAGER



David De Jager

FINANCE & ECONOMIC DEVELOPMENT



Riaaz Lorgat

CIVIL & WATER SERVICES



Charles De Kock

ELECTRO / MECHANICAL SERVICES



Theo Madatt

COMMUNITY SERVICES



Nomvula Machelesi

PLANNING & DEVELOPMENT



Lawrance Ramakuwela

COMPONENT B: INTERGOVERNMENTAL RELATIONS

2.3 INTERGOVERNMENTAL RELATIONS

Kouga Municipality has been compliant with holding quarterly IGR's as per below:

Date	Number of Attendees
2 July 2024	20
3 July 2024	20
4 July 2024	19
22 October 2024	17
23 October 2024	26
24 October 2024	27

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

2.4 PUBLIC MEETINGS

Kouga Public Participation Unit engaged with communities at commemorative events, public hearings, workshops, project launches and meetings during the 2024/25 period as reflected hereunder.

DATE	PROGRAMME	VENUE
18 June 2024	Introduction of Road Resealing Project.	Kwanomzamo Community Hall, Humansdorp
19 June 2024	Project Steering election Meeting	Kwanomzamo Community Hall, Humansdorp
27 June 2024	Project Steering committee meeting Ocean View Phase 1&2	Tokyo Sports Field, Jeffrey's Bay
02 July 2024	AEON Kouga Municipal collaboration– Enhancing local community participation	Gamtoos Water boardroom, Patensie
04 July 2024	Mayor's First Thursday	Hankey Municipal Office, Hankey
19 July 2024	Ward Delimitation education awareness plenary meeting	Newton Hall, Jeffrey's Bay
22 July 2024	SMME Information sharing meeting	Weston Community Hall, Hankey.
31 July 2024	Compact Toolbox development workshop	Protea Hotel, Johannesburg
04 August 2024	Ward Assistant & Councillors Doc view & GIS Training	Council Chamber, Jeffrey's Bay
08 August 2024	Department of labour outreach	Kwanomzamo Community Hall, Humansdorp
19 August 2024	Loerie Sports field opening brief	Loerie Sports field, Loerie
27 September 2024	Gill Marcus WTW plant reopening	Gill Marcus, Kruisfontein
04 October 2024	Introduction meeting: Ground water development project	Links, St Francis Bay
05 October 2024	Public Hearing: Senior persons amendment bill	Kwanomzamo Community Hall, Humansdorp
05 December 2024	Trade, Industry and competition awareness	Kwanomzamo Community Hall, Humansdorp
04 February 2025 05 February 2025 06 February 2025 07 February 2025	NHNR Programme	Vusumzi Landu Hall, Hankey
10 March 2025	Compact refresher Training	Newton Hall, Jeffrey's Bay

DATE	PROGRAMME	VENUE
19 March 2025 20 March 2025	ESIA Process for proposal survey activities block9/block11B	Pellsrus Community Hall, Jeffrey's Bay Sea Vista Community Hall, Sea Vista
15 April 2025 15 April 2025 16 April 2025 16 April 2025 16 April 2025 22 April 2025 22 April 2025 22 April 2025 23 April 2025 23 April 2025 23 April 2025 24 April 2025 24 April 2025 27 April 2025 27 April 2025	IDP Cluster Meetings IDP Cluster Meetings	Pellsrus Community Hall, Jeffrey's Bay Tokyo Sports field, Jefrey's Bay Kwanomzamo Community Hall Vusumzi Landu Hall, Hankey Sea Vista Community Hall Dan Sandi Community Hall, Patensie Loerie Community Hall, Loerie Aston Bay Hall, Aston Bay Katrina Felix, Thornhill Newton Hall, Jeffrey's Bay Paradise Church, Jeffrey's Bay Christian Church Assembles , Kruisfontein St Francis bay Bowling Club, St Francis Bay Weston Community Hall, Hankey Oyster Bay Hall, Oyster Bay
18 June 2025	Municipal Demarcation Board Ward Delimitation Public	Kruisfontein Civic Centre

2.4.1 SPECIAL PROGRAMMES

PROGRAMME	DATE
Mandela Day: On the 18th of July 2023, the SPU in conjunction with the Office of the Executive Mayor celebrated Mandela Day, which included beautification of parks and a successful veg distribution to Old Age NPOs.	18 July 2024
Skills Development for unemployed women: SPU facilitated a skills development/skills transfer program for unemployed women from Oyster Bay.	21 August 2024
Women business network; In celebrating women's month, SPU facilitated a women's network programme, where women from all over Kouga were nominated for their induvial greatness and massive impacts in the different towns within Kouga region. The night was filled with inspirational and motivational speakers reminding women how powerful and impactful they are.	30 August 2024
Celebrating Women's month: SPU and Office of the Executive Mayor donated items to Ladies Lighthouse in Jeffreys Bay, items included slippers, soaps and numeracy kits for children.	30 August 2024
Awareness on GBV and Financial Abuse: SPU partnered with SAPS, Social Development and Victim Support Centre to give awareness to the elderly about their rights, GBV, and financial abuse.	17 September 2024
Anti Substance and Gangsterism campaign: SPU in partnership with sister stakeholders; SAPS, Correctional Services, Social Development. SAKHE Family Development, and Victim Support Services conducted a successful prayer and encouragement day for the Youth and lager community of KwaNomzamo to abstain from forming part of gang and substance abuse.	18 September 204
Heritage Day: Celebration of rich cultural heritage of St Francis at the Annual Calamari Festival. This programme supported local businesses and promoted sustainable practises, highlighting the rich cultural tapestry of St Francis Bay.	24 September 2024
Stakeholders Heritage Colour Run: SPU partnered with SAPS and other external organisations to take hands and support each other in the fight against substance abuse. Stakeholders engaged and encouraged the community to get more people involved with all upcoming campaigns regarding youth.	30 September 2024
Oyster Bay Skills Development Programme: SPU facilitated a skills development programme aimed at equipping women within Kouga. In partnership with skilled knitters, we trained women of Oyster Bay on how to sew manually. These basic skills unlocked some of the economic challenges encountered by our communities.	10 October 2024
Cancer Awareness Month: SPU secured R25 000 donation from Hollywood Bets for St Francis Hospice. SPU's goal was to provide hope to our local stakeholders who invest in helping those suffering with Cancer within Kouga communities.	29 October 2024
SPU donates groceries to Tutorspot Organisation: This donation was secured by SPU and Relay Ambulance. The Tutorspot Organisation feeds daily meals to children of Hankey.	1 November 2024

PROGRAMME	DATE
SPU secured Isiqalo Youth Fund Donation: Through collaboration efforts with the Office of the Premier, SPU and LED, a donation of IT equipment was awarded to Ms Xesha to advance her education and professional aspirations.	15 November 2024
Mayor donates vegetables to NPOs for Christmas: SPU donated fresh A-Grade vegetables to NPOs within Kouga to assist vulnerable communities during festive season. There were 11 beneficiaries who took part in a Christmas feed such as soup kitchens, schools, clinics, NPOs working with elderly, youth, children and women.	20 December 2024
SPU Nutrition Drive: SPU distributed one (1) ton of A-Grade vegetables to NGOs in Humansdorp. A total of 13 beneficiaries from different communities benefited from the distribution.	14 January 2025
Working World Kouga Career Expo Launch – Mentors Country Estate SPU successfully launched the Kouga Career Expo to empower senior school learners and unemployed youth in Kouga region with resources to equip them, and make a transition into study, training and meaningful work. The launch event was attended by representatives from the business community, school leadership, civic association, educational institutions, media, and government stakeholders.	22 January 2025
Kehl University from Germany visit Kouga Municipality: SPU successfully facilitated a two (2) day visit with students from Kehl University (also known as the mayor's forge), Germany, fostering global knowledge exchange and strengthening ties. Ten (10) Public Management students engaged in insightful lectures on Kouga Municipality's key functions. Their experience was further enriched with a visit to Malan Growers in Patensie, where they learned firsthand about Citrus harvesting.	22 February 2025
Mayoral School visits: SPU facilitated Executive Mayor's visit to seven (7) Kouga Municipality secondary and high schools. These visits, from January to March, entailed engagements with the principal of the school, followed by address to pupils. SPU has created a database with issues faced by schools in Kouga region.	Jan – March 2025
Albert Yu foreign investor visited KLM: Albert Yu and delegation visited Kouga Municipality as part of ongoing engagements with plans to invest in Kouga region with the potential of growing job opportunities. This programme was led by Mayor and Special Programmes Unit alongside LED. The delegation was taken to visit local pristine factories to gain insight as to what is required to potentially open a wood factory in Kouga.	10 March 2025
Nutrition Drive: SPU donated over a ton of A-Grade vegetables to nine (9) NGOs from Jeffreys Bay and Humansdorp, ensuring that vulnerable communities have access to nutritious meals.	April – May 2025
Inaugural Kouga Career Exhibition – Mentors Country Estate: SPU held a successful two (2) days Kouga Career Expo at Mentors Country Estate. The exhibition repackaged the essential components of a career guidance programme into an active experience with which learners could identify and find meaningful career paths, bringing study and career option to life. The participation of Kouga community was very pleasing and met initial	10-11 April 2025

PROGRAMME	DATE
attendance projections – over 1600 people visited the exhibition. This inaugural career exhibition was attended by over 1050 pupils from 10 high school in Kouga region. More than 50 Exhibitors, both internal and external, participated in the exhibition. Several government departments also participated in the exhibition.	
Inaugural Inter High School Debate Day: In celebrating Youth Day, SPU has organised a inter high school debate among 8 high schools in Kouga Municipality. The debate aims to sharpen pupil's critical thinking and debate skills. A panel of guest judges will be judging them on a set of criteria, and there are prizes to be won by schools and debaters.	16 June 2025

2.4.2 MEDIA AND COMMUNICATION

2.4.2.1 INTERNAL COMMUNICATION

The Internal Communication section, situated within the Office of the Deputy Municipal Manager and forming part of the Media and Communication Unit, continued to play a pivotal role in enhancing employee engagement and organisational cohesion throughout the 2024/2025 financial year. This function remains essential to strengthening internal dialogue, keeping employees well-informed, and supporting the strategic objectives of Kouga Local Municipality.

The primary focus of Internal Communication has been to provide clear, timely, and accurate messaging to employees across all departments and units.

This includes:

- Disseminating information on behalf of the Municipal Council, management, and internal departments.
- Promoting awareness of new and revised policies, procedures, and compliance requirements.
- Informing staff about upcoming internal events, workshops, and engagement campaigns.
- Supporting organisational change and culture transformation efforts.
- Facilitating two-way communication channels that encourage feedback, innovation, and transparency.

This unit has become a cornerstone for strengthening internal alignment and promoting shared purpose among employees, contributing directly to improved service delivery and organisational performance.

Highlights for the 2024/2025 financial year include, but are not limited to:

Timely Employee Updates: Internal Communication successfully distributed regular communication bulletins, policy briefings, and event notices to ensure employees were kept up to date with key developments. Notable campaigns included updates on health and safety protocols, infrastructure upgrades, HR policy changes, and municipal-wide strategic initiatives.

Internal Newsletter: The Internal Communication team continued to produce and distribute Kouga's official internal newsletter, which serves as a key vehicle for sharing institutional updates, employee features, wellness content, policy announcements, and organisational achievements. The newsletter has played an important role in building a shared sense of identity, showcasing employee contributions, and fostering a culture of open communication and recognition.



Enhanced Engagement and Staff Inclusion: To promote a more inclusive and connected workplace, the unit expanded its "Get to Know" initiative - an internal employee spotlight series that featured employees from across departments. This initiative not only strengthened interpersonal relationships among colleagues but also helped build morale and foster a greater sense of pride and unity within the institution.



Accessible Communication: Efforts were made to ensure that internal content was accessible and inclusive. Visual communication formats (such as infographics and posters) were used were relevant to reach employees more effectively.

The bulk of the internal communication was done through Kouga Local Municipality's internal email communication platform and WhatsApp. The number of emails sent from July 2024 to June 2025 was 696, while 565 WhatsApp's were sent.

Internal Communication has proven to be a vital driver of organisational success within Kouga Local Municipality. By ensuring that employees remain informed, valued, and connected, this unit has contributed meaningfully to a unified internal culture, stronger employee engagement.

Moving forward, Internal Communication will continue to play a strategic role in supporting operational excellence and enhancing the overall employee experience.

2.4.2.2 EXTERNAL COMMUNICATION

Kouga Local Municipality remains committed to fostering transparent, two-way communication and cultivating strong, collaborative relationships with both internal and external stakeholders.

The Media and Communication Unit, located within the Office of the Municipal Manager, is responsible for the coordination and execution of all communication activities across the municipality. This unit plays a vital role in ensuring that information related to municipal programmes, policies, and services is communicated in a manner that is accurate, timely, accessible, and relevant.

To achieve its mandate, the Media and Communication Unit develops and implements comprehensive communication strategies that align with the municipality's strategic objectives. These strategies include the production of a wide range of publications, digital content, media releases, and stakeholder engagement materials, all aimed at enhancing public awareness, promoting transparency, and encouraging active citizen participation.

Through these efforts, the Media and Communication Unit strengthens trust between the municipality and the communities it serves, while also supporting internal cohesion and interdepartmental coordination.

Responsibilities include the following:

- Media.
- Publicity.
- Marketing.
- Providing communication support to campaigns and events.
- Designing and printing communication materials.
- Social Media (Facebook, Instagram, WhatsApp, YouTube).
- Advertising.
- Branding and corporate identity.

Social Media: For the 2024/2025 financial year, the bulk of communication was done through Kouga Local Municipality's official Facebook Page, with the number of page likes increasing by 3 321, from 35 896 to 39 217, from July 2024 to June 2025.

A total of 1 239 posts were uploaded during the same period.

Some 59.3% of these likes are female followers and 40.7 % are male followers, with most followers between the ages of 25 to 44. As of 30 June 2025, followers are from Kouga (47.4%), followed by Gqeberha (14.2%), Cape Town (4.8%), Kariega (2.1%), George (1.2%), and Koukamma (1.2%).

A municipal Instagram page was also created in July 2020. The number of followers as of 30 June 2025 was 1 637.

A municipal LinkedIn account was created in September 2022 to advertise municipal vacancies – especially higher task grade vacancies. The number of followers stood at 619 as of 30 June 2025.

External Media: The municipality issued 339 media statements/releases from July 2024 to June 2025, as well as 146 sound bites and videos. Some 237 media queries were received and attended to.



KwaNomzamo WWTW upgrade to benefit 2 000 households

Three new boreholes set to boost water supply in St Francis Bay

Disaster room provides relief after Humansdorp house fire



HANKEY WASTEWATER TREATMENT WORKS:

R4.89 million upgrade to boost efficiency

Crackdown on illegal dog breeding in Sea Vista

Health and safety take centre stage at Kouga Spaza Shop Workshop



Kouga Municipality Speaker: Councillor Lorraine Maree elected

Former municipal employees face multiple charges in licence corruption scandal

Building industry takes centre stage at municipality forum

The municipality secured eight front pages in the Kouga Express for the same period, the community newspaper with the widest reach in the region, as well as nationally through News24 and Netwerk24.

There were also 42 paid advertisements in the Kouga Express from July 2024 to June 2025.

There were furthermore four paid advertisements in the Holiday Guide of the *Kouga Express*. Additionally, advertisements were placed in the Festive Shopper of *The Herald* (1), Media 24's *Destination Guide* (2), St Francis Bay Tourism's *What's on Guide* (2) and the *Wildside Magazine* (1).





WhatsApp: A total of 16 Kouga WhatsApp groups (two for Ward 12) were created in March 2022 for the 15 wards in the Kouga region to timeously inform residents of service alerts and other important information. The average number of messages send from July 2024 to June 2025 were 578.

Service Delivery: The Media and Communication Unit introduced a monthly Service Delivery Highlights page, starting at the end of August, to showcase the municipality's service delivery achievements. This feature is published in the *Kouga Express* (last Thursday of the month) and shared on the Kouga Municipality Facebook Page, highlighting key successes for each respective month.







Additionally, the Media and Communication Unit has introduced a weekly Service Delivery Highlights feature, published every Friday. These updates are shared across multiple platforms, including J-Bay Online News, Jeffreys Bay Online, Jeffreys Bay Community, and J-Bay Community Hub. The initiative aims to showcase and celebrate service delivery achievements across the region.

External Newsletter: A quarterly external newsletter is compiled and distributed.



Digital Engagement: Kouga Local Municipality marked a major step forward in public participation by successfully hosting its first (31 March 2025) and second (30 April 2025) online Ordinary Council Meetings and live-streamed Integrated Development Plan (IDP) session (14 April 2025).

Awareness Campaigns: The following awareness campaigns took place during the 202/ 2025 financial year:

- Service Delivery Highlights.
- Integrated Development Plan.
- Kouga Careers Expo.
- Kouga Mayor's Cup.
- Women's Month.
- Tourism/Heritage Month.
- First Thursday
- Foot and Mouth Disease
- Events Calendar.
- External Events.
- National/International Days.

Tenders: The following tenders were approved during the 2022/2025 financial year:

- Branded Promotional Items.
- Media Monitoring.
- Interpreting, Translation and Editing Services.

Media and Communication Strategy Workshop: The second Media and Communication Strategy Workshop was held at Mentors Country Estate in Jeffreys Bay on from 04 March 2025 to 05 March 2025 – bringing together municipal employees, industry experts, thought leaders, and communicators for an insightful and collaborative experience.

Media Monitoring: The Media and Communication Unit has appointed KTM Knowledge Solutions on tender as from 1 November 2023. KTM Knowledge

Management Solutions' role is to create a comprehensive monthly Media Coverage Report encompassing all traditional media and social media platforms. The overall advertising value equivalency for Kouga Local Municipality, stemming from the publicity garnered across all media platforms from July 2024 to June 2025, amounted to R120 076 363.97 (a total of R219 444 537.25 over 20 months).

2.5 IDP PARTICIPATION AND ALIGNMENT

Strategic development of the Kouga Municipality is driven by the IDP, that requires a comprehensive planning process and the involvement of different stakeholders who are internal and external. Such a process must be properly organised and prepared. An inherent part of the IDP process is the annual and medium-term revenue and capital expenditure framework (MTREF) which is based upon the key performance areas set out in the IDP.

The annual Service Delivery and Budget Implementation Plan (SDBIP) ensures that the municipality implements programmes and projects based on the IDP targets and associated budgets. The performance of the municipality is reported in Quarterly and Mid-yearly Performance Assessment Reports, as well as in the Annual Report.

A clear distinction must also be made between the main IDP which is compiled every five years (or if a new council comes into power within the five-year period and does not accept the previous council's IDP) and the annual review of the IDP. The annual review is not a replacement of the five-year IDP, and its purpose is not to interfere with the long-term strategic orientation of the municipality. The annual review reflects and reports on progress made concerning the five-year strategy (and strategic goals) and proposes adjustments to the strategy, if necessary, because of changing internal and external circumstances that impact the appropriateness of the IDP.

5 YEAR IDP CYCLE



On 28 August 2024, Council Resolution 24/08/MM6) the 3rd Review IDP/Budget Process Plan (Time Schedule) for the financial year 2025/26 was adopted. The Process Plan also made provision for compliance timeframes of the financial reporting cycles as well as performance management.

The Municipality held several ward meetings across all 15 wards, engaging Ward Councillors, their Committee Members, and the broader community. Below is the schedule of the meetings that were conducted:

Table: IDP Community Meetings

DATE	WARD	TIME	VENUE	WARD COUNCILLOR
01 October 2024	Ward 14	18h00	Tokyo Sexwale Sports Field	Cllr M Yali
02 October 2024	Ward 13	18h00	Weston Community Hall, Hankey	Cllr V Zana
03 October 2024	Ward 13	18h00	Vusumzi Landu Community Hall	Cllr V Zana
	Ward 9			Cllr C August
07 October 2024	Ward 10	18h00	Andrieskraal Hall	Cllr M Mbandana
08 October 2024	Ward 12	18h00	St Francis Bowing Club	Cllr L Maree
09 October 2024	Ward 12	18h00	Paradise Beach Church	
14 October 2024	Ward 3	18h00	Newton Hall	Cllr W Gertenbach
	Ward 8			Cllr R Foley
	Ward 11			Cllr F Heystek
15 October 2024	Ward 15	18h00	Humansdorp, Hotel	Cllr T Jantjies
16 October 2024	Ward 7	18h00	Thornhill Hall	Cllr E Mbuqu
21 October 2024	Ward 5	18h00	Kruisfontein Civic	Cllr M Nicholls
	Ward 15			Cllr T Jantjies
23 October 2024	Ward 2	18h00	Pellsrus Hall	Cllr H Murray
24 October 2024	Ward 1	18h00	Sea Vista Hall	Cllr N Ntshota
29 October 2024	Ward 7	18h00	Loerie Hall	Cllr E Mbuqu
30 October 2024	Ward 2	14h00	Aston Bay Hall	Cllr H Murray
30 October 2024	Ward 6	18h00	KwaNomzamo Community Hall	Cllr K Ndzelani
	Ward 15			Cllr T Jantjies
	Ward 1			Cllr N Ntshota
31 October 2024	Ward 4	18h00	Christian Assemblies Church	Cllr J Alexander
04 November 2024	Ward 1	18h00	Oyster Bay Hall	Cllr N Ntshota

Furthermore, to these engagements, a Second Round of public engagements were held during the 15 April 2025 to 30 April 2025 in all 15 wards:

WARD	DATE	TIME	VENUE
Ward 2	15 April 2025	18h00	Pellsrus Hall
Ward 14	15 April 2025	17h00	Tokyo Sexwale Stadium
Ward 1, 6 & 15	16 April 2025	18h00	KwaNomzamo Community Hall
Ward 9 &13	16 April 2025	18h00	Vusumzi Landu Hall
Ward 10	22 April 2025	18h00	Dan Sandi Hall
Ward 7	22 April 2025	18h00	Loerie Hall
Ward 2	22 April 2025	14h00	Aston Bay Hall
Ward 7	23 April 2025	18h00	Katrina Felix Hall
Ward 3,8 & 11	23 April 2025	17h00	Newton Hall
Ward 12	23 April 2025	18h00	Paradise Church
Ward 12	24 April 2025	18h00	St Francis Bowling Club
Ward 13	29 April 2025	18h00	Weston Community Hall
Ward 1	29 April 2025	18h00	Oyster Bay Hall
Ward 5 & 15	29 April 2025	18h00	Kruisfontein Civic
Ward 4	30 April 2025	18h30	Christian Assembles Church

From September 6 to September 27, 2024, the Municipality launched a "Know Your IDP Campaign" involving all 15 Ward Committees. The purpose of the campaign was

to educate the ward committees about the Integrated Development Plan (IDP) process and clarify their roles within that process.

KEY PERFORMANCE AREAS RATING AS PER THE MEC ASSESSMENT: The following Key Performance Areas have been identified by the Kouga Municipality.

1. Basic Services and Infrastructure
2. Local Economic Development
3. Municipal Financial Viability and Transformation
4. Good Governance and Public Participation
5. Institutional Transformation
6. Spatial Planning, Land Use, Human Settlements, Environmental Management

Overall, KPA ratings: Each Key Performance Area was allocated an overall rating within the following context:

Levels of performance	Scores	Performance description	Action required
Low	Less than 40%	Poor	Immediate and intensive intervention
Basic	41 - 69 %	Basic	Support required
Medium	70 - 84%	Satisfactory	Minimum support required
High	85 - 100%	Good	Benchmarking

The table below displays comparative ratings of the municipality over a three-year period:

Key Performance Areas (KPAs)	Ratings 2022/2023	Ratings 2023/2024	Ratings 2024/2025
KPA 1: Spatial Planning, Land, Human Settlements & Environmental Management	High	High	Basic
KPA 2: Service Delivery & Infrastructure Planning	High	Medium	Basic
KPA 3: Financial Planning & Budgets	High	High	Basic
KPA 4: Local Economic Development (LED)	High	High	Medium
KPA 5: Good Governance & Public Participation	Medium	Medium	Medium
KPA 6: Institutional Arrangements	Medium	Low	Basic
Overall Rating	**High**	**Medium**	Basic

IDP ASSESSEMENT RESPONSE ACTION PLAN: The table below provides feedback and action to be taken by the Kouga Municipality on the MEC Comments/Findings on the municipality's IDP Review for the 2024/25 financial year:

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
KPA 1	Spatial Planning, Land, Human Settlements and Environmental Management	The municipality must develop a credible land audit report.	Land audit report is in place. Desktop study was done.	Directorate: Planning and Development

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
KPA 1	Spatial Planning, Land, Human Settlements and Environmental Management	The municipality must develop, adopt and implement a Land Invasion Policy.	The municipality approved a Land Invasion By-law.	Directorate: Planning and Development
KPA 1	Spatial Planning, Land, Human Settlements and Environmental Management	The municipality must develop a Coastal Zone Management Plan.	A consultant has been appointed who is currently working on the review of the plan.	Directorate: Community Services
KPA 1	Spatial Planning, Land, Human Settlements and Environmental Management	The municipality must develop a Waste Management Plan as contemplated in Section 11 of the National Environmental Management: Waste Act (NEMWA), No. 59 of 2008.	The municipality approved a Waste Management By-law.	Directorate: Community Services
KPA 1	Spatial Planning, Land, Human Settlements and Environmental Management	The municipality must appoint a designated waste management officer.	Addressed and reflected in the current (2025-2026) IDP	Directorate: Community Services
KPA 1	Spatial Planning, Land, Human Settlements and Environmental Management	The municipality must develop a budgeted trade effluent policy.	The Directorate of Community Services and Civil & Water has prioritized the development of a budgeted trade effluent policy in 2024/25.	Directorate: Community Services
KPA 1	Spatial Planning, Land, Human Settlements and Environmental Management	The municipality must develop a Leachate Plan and reflect it in the IDP	Leachate management plan, quality monitoring and infrastructure required. Consultants required for infrastructure development. Funding to be secured.	Directorate: Community Services
KPA 2	Service Delivery and Infrastructure Planning	The municipality must reflect roads and stormwater management plan, projects of other spheres of government.	Addressed. Included in the 2025/26 IDP.	Directorate: Civil and Water Services
KPA 2	Service Delivery and Infrastructure Planning	The municipality must indicate the key District Development Model programmes and catalytic projects in the IDP.	Addressed. Included in the 2025/2026 IDP.	Office of the Municipal Manager

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
KPA 2	Service Delivery and Infrastructure Planning	The municipality must develop and adopt an Approved Integrated Transport Plan.	No plan in place. Will be addressed in the next 5year IDP	Directorate: Civil and Water Services
KPA 2	Service Delivery and Infrastructure Planning	The municipal IDP must reflect a Three - Year Capital Plan including public transport facilities and non-motorised facilities.	No plan in place.	Directorate: Civil and Water Services
KPA 2	Service Delivery and Infrastructure Planning	The municipal IDP must provide information on the existence and functionality of a coordinated forum towards roads and transport planning.	Will be addressed in the next 5year IDP	Directorate: Civil and Water Services
KPA 2	Service Delivery and Infrastructure Planning	The municipality must indicate the availability of resources to implement the community safety plan.	Included in 2025/26 IDP	Directorate: Community Services
KPA 2	Service Delivery and Infrastructure Planning	The municipal IDP must reflect the number of functional /operating Early Childhood Development (ECD) Centres, their registration status and their compliance with norms and standards set by the Department of Social Development.	At time of submission of the IDP for Council approval information was not available for inclusion.	Office of the Municipal Manager
KPA 2	Service Delivery and Infrastructure Planning	The municipal IDP must indicate whether it has conducted a Disaster Risk Assessment for its area.	Included in 2025/26 IDP	Directorate: Community Services
KPA 2	Service Delivery and Infrastructure Planning	The municipality must incorporate its Disaster Risk Profile into the IDP.	Included in 2025/26 IDP	Directorate: Community Services
KPA 2	Service Delivery and Infrastructure Planning	The municipality must develop a Disaster Management Plan that is inclusive of climate change risks and adaptation strategies.	Included in 2025/26 IDP	Directorate: Community Services
KPA 2	Service Delivery and Infrastructure Planning	The municipal IDP must reflect its Disaster Risk Reduction Programmes and initiatives.	Included in 2025/26 IDP	Directorate: Community Services
KPA 2	Service Delivery and Infrastructure Planning	The IDP must indicate the budget allocation for ongoing disaster risk assessments.	Included in 2025/26 IDP	Directorate: Community Services

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
KPA 2	Service Delivery and Infrastructure Planning	The municipality must provide precise information on the availability of adequate firefighting and reserve vehicles including equipment to deal with fire risks.	Included in 2025/26 IDP	Directorate: Community Services
KPA 2	Service Delivery and Infrastructure Planning	The municipality must reflect the status of its National Energy Regulator of South Africa (NERSA) license in the IDP.	Addressed. Included in the 25/26 IDP.	Directorate: Electromechanical Services
KPA 2	Service Delivery and Infrastructure Planning	The municipality must develop a major electricity disruption contingency plan and reflect it in the IDP.	Contingency plan in place.	Directorate: Electromechanical Services
KPA 2	Service Delivery and Infrastructure Planning	The municipal IDP must indicate the availability of a Water Services Infrastructure Maintenance Plan.	The municipality has a maintenance plan in place.	Directorate: Civil and Water Services
KPA 3	Financial Planning & budget	The municipality must indicate whether the budget related policies as prescribed by statutory policies are reviewed annually.	Addressed. Included in the 25/26 IDP.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must develop a Revenue Enhancement Strategy.	The Plan is referred to as the Revenue Optimisation Plan. The Municipality also has a Debtors Book Reduction Plan, Water Losses Reduction Plan and an Electricity Losses Reduction Plan which is being implemented. All these plans are directly linked to the enhancement of revenue of the Municipality. Action from the Plans is being implemented internally be all relevant Departments	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must incorporate Annual Financial Statements (AFS) and year-end preparation plan activities into the IDP.	The Annual Financial Statement Plan is approved annually and implemented accordingly. Included in the 2025/26 IDP.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must have a Generally Recognised Accounting Practices	The Fixed Asset Register of the Municipality is fully compliant with GRAP.	Directorate: Finance and Economic Development

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
		(GRAP) compliant asset register.		
KPA 3	Financial Planning & budget	The municipality must indicate whether it has a separate bank account for conditional grants.	All Conditional Grants has separate bank accounts	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipal IDP must reflect the mechanisms in place to ensure accurate data for billing.	Continuous data cleansing takes place to ensure completeness of revenue.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipal IDP must indicate the existence of an effective and efficient billing system to bill consumers monthly as per norms and standards of revenue management.	Consumers are billed by the 27th of each month.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must indicate whether it has updated the project plan in terms of Section 81 of the amendment of the Municipal Property Rates Act (MPRA), No. 6 of 2004.	The next cycle will be effective from 1 July 2027 to 30 June 2031. Supplementary Valuations are initiated monthly based on Occupational Certificates issued.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must indicate the budget allocated to appoint a service provider to conduct a general valuation.	Current budget accommodates supplementary valuations and objections.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipal IDP must reflect whether Sections 6 and 14 of the MPRA were published and gazetted.	Notice No: 21/2023 and Notice No:204/2024 were published on 31 January 2023 and 10 October 2024	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must have an updated valuation roll and reflect it in the municipal IDP.	Supplementary Valuation Roll (SV01) for the period 01 July 2023 to 30 June 2027 for the Kouga Local Municipality in terms of the provisions of the Act has complied with the relevant legislation.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must publish the property valuation roll on its website and reflect this in the IDP.	The valuation roll is published on the municipal website.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipal IDP must state whether a notice in terms of Section 49 for public inspection of	Notice No: 21/2023 and Notice No:204/2024 were published on 31 January 2023 and 10 October 2024	Directorate: Finance and Economic Development

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
		the valuation roll has been promulgated.		
KPA 3	Financial Planning & budget	The municipal IDP must provide information on the availability of a functional contract management system.	The current system is decentralized. The Municipality is reviewing the current system to assess optimizing the system which might result in a centralized system to ensure completeness and efficiency.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must have a revised indigent policy and indigent register to maintain its credibility.	The Indigent register is updated continuously. A re-registration drive in all 15 Wards was performed in the 2023_24 financial year which was not effective due to non-registration by many current indigents. Only 30% of indigents re-applied. A different approach is being devised by the Municipality to ensure that all indigents are accommodated in the easiest way possible. This will include a comprehensive verification process.	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipal IDP must reflect the costs of Free Basic Services (indigents) for the last two years.	Included in the 2025/26 IDP	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipality must indicate the availability of a dedicated staff/unit for Free Basic Services (FBS).	Reporting to the Revenue Manager	Directorate: Finance and Economic Development
KPA 3	Financial Planning & budget	The municipal IDP must provide precise information on the functionality of its Indigent Steering Committee.	All issues are discussed at the Finance Portfolio Committee	Directorate: Finance and Economic Development
KPA 4	Local Economic Development	The municipality must clearly indicate the comparative and competitive advantages of the locality	Included in the 2025/26 IDP.	Directorate: Finance and Economic Development
KPA 4	Local Economic Development	The municipal IDP must indicate mechanisms for business expansion, retention of existing	Included in the 2025/26 IDP.	Directorate: Finance and Economic Development

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
		businesses and attraction of further investment.		
KPA 4	Local Economic Development	The municipality must reflect the support provided in the implementation of the Small-Town Development Framework.	Included in the 2025/26 IDP.	Directorate: Finance and Economic Development
KPA 4	Local Economic Development	The municipal IDP must indicate its mechanisms for attracting investments into township economies.	Included in the 2025/26 IDP.	Directorate: Finance and Economic Development
KPA 5	Good Governance and Public Participation	The municipality must reflect in the IDP the recommendations of the previous year's IDP assessment and include a remedial action plan.	Addressed	Office of the Municipal Manager
KPA 5	Good Governance and Public Participation	The municipality must provide information on the availability of a clear system for channelling petitions.	Included in the 2025/26 IDP.	Office of the Deputy Municipal Manager
KPA 5	Good Governance and Public Participation	The municipality must develop a resolution tracking mechanism that gives an indication on the status of the implementation of such resolutions and reflect its existence in the IDP.	Included in the 2025/26 IDP.	Office of the Deputy Municipal Manager
KPA 5	Good Governance and Public Participation	The municipal IDP must reflect the financial disclosures of senior municipal officials.	Included in the 2025/26 IDP.	Office of the Deputy Municipal Manager
KPA 5	Good Governance and Public Participation	The municipality must indicate the functionality of its Risk Management Committee.	Included in the 2025/26 IDP.	Office of the Municipal Manager
KPA 5	Good Governance and Public Participation	The Audit Committee charter must be reflected in the municipal IDP.	Addressed in the 2025/26 IDP.	Office of the Deputy Municipal Manager
KPA 5	Good Governance and Public Participation	The municipality must reflect the adopted delegation framework and register in the IDP	Council adopted the Delegations Register on 13 December 2021.	Office of the Deputy Municipal Manager

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
KPA 5	Good Governance and Public Participation	The municipality must develop a policy on reasonable accommodation for persons with disability.	Will be included in the next review	Office of the Deputy Municipal Manager
KPA 5	Good Governance and Public Participation	The municipality must develop LGBTQ+ programmes and reflect their existence in the IDP.	Will be included in the next review	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipality must take decisive steps to address the challenge of critical and scarce skills, and these steps must be reflected in the IDP.	The WSP addresses this matter.	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipality must indicate the availability of the Human Resource (HR) Plan; and Workplace Skills Plan (WSP).	The Municipality has an approved HR and Workplace Skill Plan in place.	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipality must provide information on the existence and functionality of the platforms of Local Labour Forum (LLFs) and Disciplinary Hearings that discuss matters of mutual interest between the employer and employee.	Included in the 2025/26 IDP.	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipal IDP must reflect strategies for promoting employee wellness.	Addressed in the 2025/26 IDP.	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipality must indicate whether it complies with Occupational Health and Safety standards.	The municipality is in good standing with the Department of Employment and Labour. Further details captured in the IDP 2025/26	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipality must cascade the performance management system to lower levels.	The municipality has commenced with the process of implementing the cascading of performance management system to all lower levels.	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipality must conduct quarterly reviews.	Quarterly reviews are being conducted.	Office of the Municipal Manager

ASSESSMENT OF THE IDP 2024/2025 RESPONSE ACTION PLAN				
KPA	**KPA DESCRIPTION**	**COMMENTS BY MEC**	**RESPONSE PLAN**	**LEADING DEPARTMENT**
KPA 6	Institutional Arrangements	The municipal IDP must indicate the availability of an ICT policy framework	Included in the 2025/26 IDP.	
KPA 6	Institutional Arrangements	The municipality must reflect its Disaster Recovery Plan and its implementation in the ICT Policy.	Addressed in the 2025/26 IDP.	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipality must develop an action plan to address Information and Communication Technology (ICT) challenges.	Action plan is in place.	Office of the Deputy Municipal Manager
KPA 6	Institutional Arrangements	The municipal IDP must indicate whether it is compliant with the Records and Archives Act.	Kouga Local Municipality is compliant with the Provincial Archives Act. We have implemented the following: 1. A classification system for organized record-keeping 2. A Record Management Policy to guide practices 3. A Procedural Manual outlining specific procedures Additionally, we adhere to the required disposal retention periods and maintain all necessary documents. Our compliance is further verified through annual audits conducted by the Provincial Archives.	Office of the Deputy Municipal Manager

COMPONENT D: CORPORATE GOVERNANCE

2.6 RISK MANAGEMENT

Risk management is the process of identifying, assessing and prioritising potential risks to minimise their impact on the organisation or project. It involves analysing potential risks, developing strategies to mitigate them, and implementing plans to monitor and control those risks. By effectively managing risks, the organisation can protect its assets, reputation, and overall success.

Risk management oversees and facilitates adequate enterprise-wide risk management processes and advises on risks and risk mitigation to ensure effective, efficient and economical use and safeguarding of resources.

The Municipality conducts risk assessments at a Strategic level, as part of embedding risk management processes into the municipal operations. Quarterly meetings are held with the Directors and Managers to discuss the progress of the mitigation action plans to address the risks that where identified.

The risk register outlines risks faced by the municipality such as key economic, socioeconomic, financial and other external risks and the mitigation action plans to be implemented by the risk owners.

Legal mandate

Sections 62(1)(c)(i) and 95(c)(i) of the Municipal Finance Management Act requires the Accounting Officers to ensure that the municipality has and maintains an effective, efficient and transparent systems of risk management.

The following are the top five (5) strategic risks that have been identified:

No.	Risk	Related Strategic Objective
1	Inability to attract and retain scare skills personnel (engineers, town planners & process controllers)	Attract, develop, and retain a highly skilled and motivated workforce for the municipality, ensuring effective talent management practices that align with its objectives, promote innovation, and enhance overall municipal performance.
2	Inability to effectively safeguard municipal assets	Establish and maintain a robust safety and security framework for municipal assets, protecting critical infrastructure, resources and information.
3	Inability to meet current and future financial obligations (Financial Sustainability)	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization.
4	Inadequate upgrading and maintenance of service delivery infrastructure	Provide excellent, sustainable service delivery to all residents.
5	Unsustainable Power Supply	Provide excellent, sustainable service delivery to all residents.

As part of the risk management process (risk treatment), management have tasked risk actioners with the responsibility of ensuring that actions are developed with defined timeframes to address these risks. Risk Management monitors the progress made by risk owners in executing the actions. The mitigation action plan progress is reported to the audit committee during quarterly audit committee meetings.

2.7 ANTI-CORRUPTION AND FRAUD

Section 83(c) of the MSA refers to the implementation of effective bidding structures to minimise the possibility of fraud and corruption and the Municipal Finance Management Act (MFMA), section 112(1) (m)(i) identifies supply chain measures to be enforced to combat fraud and corruption, favouritism, and unfair and irregular practices. Section 115(1) of the MFMA states that the Accounting Officer must take steps to ensure mechanisms and separation of duties in supply chain management system to minimise the likelihood of corruption and fraud.

2.8 SUPPLY CHAIN MANAGEMENT

The purpose of this report is to assist Council to maintain oversight over the implementation of its Supply Chain Management Policy in terms of regulation 6 of the Municipal Supply Chain Management Regulations of 2005. It is the responsibility of each Municipality to have and implement Supply Chain Management policy which gives effect to the legislative framework.

The Accounting Officer of the Municipality must submit a report annually to the Council on the implementation of the supply chain management policy. This report covers the period of 1 July 2024 to 30 June 2025 and was prepared in line with the Supply Chain Management policy as well as Municipal Finance Management Act No. 56 of 2003 (MFMA No.56 of 2003) in relation to the implementation of Municipal Supply Chain Management Policy.

National Treasury Centralised Supplier Database: The municipality is registered on the National Treasury Centralised Supplier database, with the supplier number MAAA0214163. This is the very same centralised database where all companies that are doing business with the municipality are vetted from, in checking their compliance for doing business with the state. The Supply Chain Management officials are listed on the National Treasury Centralised Supplier Database.

Bid Committees: The committees mentioned below are established and functioning in accordance with the SCM Policy

- Bid Specification Committee (BSC)
- Bid Evaluation Committee (BEC)

- Bid Adjudication Committee (BAC)

Training: Supply Chain/Stores Section: Some officials attended class for MFMA training. Various information sessions were held through the Pink Forum for Municipal Finance Officials.

A PSIRA Workshop was held on 19 November and attended by Demand Management.

Information Session o Transversal Tenders was held on 28 November 2024.

Informal virtual session was held by CIDB 28 May 2025.

a Virtual Infrastructure procurement workshop was held through the Department of Eastern Public Works and Infrastructure on 23 and 26 June 2025There was no official Training held and attended by Supply Chain Officials during the financial year however various workshops have been held through the Pink Forum for Municipal Finance Officials.

Monthly/ Weekly Reports: Weekly reports are required to be submitted to Chief financial Officer.

Monthly deviations reports are submitted in terms of the SCM policy for the procurement of goods and services.

Weekly reports are required to be submitted to Chief financial Officer.
Monthly reports are submitted through the Chief financial Officer to various committees and where required, Council. These reports are submitted in terms of paragraph 6 of the Supply Chain Policy.

SCM Policy Implementation changes: The revised Supply Chain Policy was workshopped on 21 October 2024 and approved by Council on13 December 2024.
New appointment letters were issued for Bid Adjudication members incorporating rules and responsibilities in the first quarter of the financial year.
An updated memorandum and deviation template was circulated in line with audit requirements in August 2024.

New Bid Specification Committee members were appointed on 2 June 2025 and appointment letters were issued incorporating rules and responsibilities.
Standard Operating Procedures was issued for Bid Evaluations procedures for formal and informal tenders on 2 June 2025 with membership information.
The Standard Operating Procedure for Bid Specification Procedures was issued with templates on 18 June 2025.

Informal Tenders (7day Notices/ RFQ's): The following table reflects the Informal tenders advertised, awarded and cancelled and not concluded as at 30 June 2025 for the 2024-2025 Financial year.

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
134 / 2024	Subdivision, Closure and Rezoning of Public Open Space of a Portion of Erf 170 Jeffreys Bay to Private Open Space	**21-Jun-24**	28-Jun-24	05-Jul-24	**Skywave (Pty) Ltd**	18-Jul-24	R 74 776,00	7 Working days
137 / 2024	Appointment of Service Provider for the Review of 2023/2024 Annual Financial Statements of Kouga Municipality	**21-Jun-24**	01-Jul-24	05-Jul-24	**Altimax Pty Ltd**	12-Jul-24	R 33 350,00	5 Working days
155/2024	Subdivision, Closure and Rezoning, Consolidation & Consent use of properties	**26-Jul-24**	01-Aug-24	08-Aug-24	**Skywave (Pty) Ltd**	22-Aug-24	R 101 680,00	7 Working days
162/2024	Repairs to Bell TLB Rear Boom and Slider and service	**19-Aug-24**	26-Aug-24	02-Sep-24	**Phakamisa Fleet Services (Pty) Ltd**	05-Sep-24	R 75 898,84	2 Working days
163/2024	Complete Engine Overhaul of a Shanti Bulldozer	**19-Aug-24**	26-Aug-24	02-Sep-24	**Phakamisa Fleet Services (Pty) Ltd**	09-Sep-24	R 299 977,50	3 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
166/2024	Supply, Delivery and Off-Loading of 1100Litre Industrial Water Heater	**23-Aug-24**	n/a	03-Sep-24	**East Cape Combustion Pty Ltd**	10-Sep-24	R 133 057,85	10 Working days
168/2024	Complete Engine Overhaul of a Toyota Double Cab FCW797EC	**27-Aug-24**	03-Sep-24	n/a	**n/a**	n/a	n/a	Bid Re-advertised-no attendance at Site meeting
174/2024	Supply, Delivery and Off-Loading of Festive Lights	**30-Aug-24**	n/a	10-Sep-24	**Memotek Trading CC**	13-Sep-24	Various Rates	3 Working days
186/2024	Re-advertisement: Complete Engine Overhaul of a Toyota Double Cab FCW797EC	**04-Sep-24**	10-Sep-24	17-Sep-24	**Phakamisa Fleet Services (Pty) Ltd**	23-Sep-24	R 99 350,00	4 Working days
200/2024	Body and Mechanical Repairs to JSJ826EC, IVECO Fire fighter Vehicle	**01-Oct-24**	08-Oct-24	15-Oct-24	**Phakamisa Fleet Services (Pty) Ltd**	18-Oct-25	R 126 799,98	2 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
203/2024	Supply and Delivery and Off-loading of tablets for a period ending 30 June 2025	**08-Oct-24**	n/a	17-Oct-24	**Systems Services Group Pty Ltd**	4 Nov. 2024	R 95 823,75	12 Working days
207/2024	Supply and Delivery of various vacuum sewerage suction pump parts and vacuum exhauster pumps for a period of 6 months	**14-Oct-24**	n/a	23-Oct-24	**Rencor Engineering Pty Ltd**	25-Oct-24	Various Rates	2 Working days
210/2024	Appointment of Service Provider for Festive Lights	**22-Oct-24**	n/a	31-Oct-24	**Echo Elektries**	13-Nov-24	Various Rates	6 Working days
214/2024	Appointment of service Provider for the branding of traffic and law enforcement and Security Vehicles	**28-Oct-24**	01-Nov-24	08-Nov-24	**Fabkomp Pty ltd**	14-Nov-24	Various rates	4 Working days
219/2024	Appointment of service Provider for the Facilitation of training Interventions **(Unit Standards 242766 & 259181)**	**31-Oct-24**	n/a	11-Nov-24	**Effective Human Interventions Pty Ltd**	20-Nov-25	1, R17224,24 per delegate 2, R4306,06 per delegate	7 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
244/2024	Supply and Delivery of new Original Shantui Bulldozer Radiator	**03-Dec-24**	n/a	12-Dec-24	**SKV Group Pty Ltd (terminated)**	24-Jan-25	R 95 000,00	26 Working days (include shutdown- actual is 8)
245/2024	Supply, Delivery and Installation (where required) of Agricultural Livestock Equipment.	**03-Dec-24**	n/a	12-Dec-24	**Avile Amakhozi Projects**	08-Jan-25	Various Rates	17 Working days (include shutdown)
249/2024	Supply and Delivery and off-loading of all-weather bitumen based cold Asphalt	**03-Dec-24**	n/a	12-Dec-24	**not finalised- to be cancelled**	n/a	n/a	Working days
250/2024	Supply, Delivery of Transmission gum poles for the Kouga Wastewater, Water purification Treatment Works and others	**05-Dec-24**	n/a	13-Dec-24	**Heico Project Management 1 Pty Ltd**	15-Jan-25	Various Rates	19 Working days (include shutdown- actual is 2)

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
4/2025	Hiring of mulching and shredding equipment and staff to perform mulching and shredding of vegetation on public spaces and private plots in and around Jeffreys bay, St Francis Bay and Humansdorp	**14-Jan-25**	n/a	23-Jan-25	**Nu Plant Projects Pty Ltd**	30-Jan-25	various rates	3 Working days
12/2025	Refurbishment of trailer mounted cherry picker	**17-Jan-25**	23-Jan-25	31-Jan-25	**Phakamisa Fleet Services (Pty) Ltd**	25-Feb-25	R 89 033,00	17 Working days
13/2025	Supply and delivery of personal protective clothing for Kouga municipal workshop	**17-Jan-25**	n/a	28-Jan-25	**Premier Pipe Supply Pty Ltd**	14-Feb-25	Various Rates	13 Working days
18/2025	Engine overhaul and body refurbishment of Isuzu LDV	**24-Jan-25**	30-Jan-25	07-Feb-25	**Phakamisa Fleet Services (Pty) Ltd**	14-Feb-25	R 158 000,00	5 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
26/2025	Complete Engine overhaul and of Hino Super Engine	**10-Feb-25**	14-Feb-25	21-Feb-25	**Phakamisa Fleet Services (Pty) Ltd**	03-Mar-25	R 282 900,00	5 Working days
27/2025	Supply and delivery and Off-loading of Solar LED Streetlights with cameras	**12-Feb-25**	n/a	21-Feb-25	**Memotek trading CC**	28-Feb-25	R 9 182,64	2 Working days
31/2025	Facilitation of various training interventions	**19-Feb-25**	n/a	28-Feb-25	**Hudisa Business School Pty Ltd Tonex Management Solutions**	25-Apr-25	R2070, 00 per delegate R1874,50 per delegate	37 Working days
34/2025	Tourism Trade Show stand- World travel Market 2025	**05-Mar-25**	10-Mar-25	17-Mar-25	**Scan Display Solutions Pty Ltd**	26-Mar-25	291415,12	5 Working days
36/2025	Body refurbishment of various Isuzu LDV's **(FKM533EC, FKM884EC)**	**28-Feb-25**	07-Mar-25	14-Mar-25	**Sky metro Equipment Pty Ltd**	19-Mar-25	R780074,50 R97704,00	2 Working days
38/2025	Procurement of heavy-duty LED Module floodlight fittings	**05-Mar-25**	n/a	14-Mar-25	**Brackell Enterprises Pty Ltd**	26-Mar-25	R7043,75 per unit	7 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
39/2025	Procurement of 6m³ Skips for drop off sites and informal areas	**05-Mar-25**	n/a	14-Mar-25	**Nu Plant Projects**	18-Mar-25	R 21 850,00	2 Working days
41/2025	Body Refurbishment of Light delivery Vehicles **(FKM545EC, FKM556EC, FKM571EC)**	**05-Mar-25**	10-Mar-25	17-Mar-25	**Sky metro Equipment Pty Ltd**	25-Mar-25	R48 900,00 Per Unit	3 Working days
43/2025	Supply and Delivery of Grass cutting Equipment	**12-Mar-25**	n/a	24-Mar-25	**Premier Attractions t/a ZJS Distributors Premier Pipe Supply Pty Ltd Tume Construction**	10-Apr-25	various rated	12 Working days
44/2025	Appointment of Service Provider for plant vegetation on Dunes	**14-Mar-25**	n/a	25-Mar-25	**Libistax Pty Ltd**	27-Mar-25	R 242 500,00	2 Working days
45/2025	Re- advertisement: Supply and Delivery of a new Original Shantui bulldozer Radiator	**13-Mar-25**	n/a	24-Mar-25	**Memotek Trading CC**	27-Mar-24	R 89 991,64	3 Working days

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49/2025	Repairs to DBS643EC, FLF 753EC and FJP 574 EC Cherry picker Trucks and prepare for Annual COF trust	**17-Mar-25**	24-Mar-25	31-Mar-25	**Phakamisa Fleet Services (Pty) Ltd**	07-Apr-25	Various Rates	5 Working Days
50/2025	Supply and Delivery of Bell TLB 315 SL, 4X4 Parts	**19-Mar-25**	n/a	28-Mar-25	**Phakamisa Fleet Services**	02-Apr-25	various rates	2 Working days
52/2025	Appointment of an Urban Designer/ Architect to develop Architectural Design Guidelines for the Jeffreys Bay Central Business Unit	**20-Mar-25**	27-Mar-25	08-Apr-25	**Iqhayiya Design Workshop Pty Ltd**	22-Apr-25	R 253 000,00	9 Working days
56/2025	Supply and Delivery, Assembling and installation of office furniture	**25-Mar-25**	n/a	03-Apr-25	**Workstation Office Furniture Thuthuka Office Suppliers CC**	15-Apr-25	various rated	8 Working days
58/2025	Supply and Delivery of Various sizes Vehicle batteries until 30 June 2025	**28-Mar-25**	n/a	08-Apr-25	**Royal Fairways CC**	30-Apr-25	Various Rates	13 Working Days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
62/2025	Procurement of Services from suitable contractors for rock revetment for ST. Francis Bay Spit extension	**15-Apr-25**	n/a	29-Apr-25	**Cancelled- tax/ prices**	20-May-25	n/a	13 working days
64/2025	Supply and Delivery of Grader Cutting Edges, retainer plates, digging tips and miscellaneous parts for falcon F50/150 Bush Cutters until 30 June 2025	**01-Apr-25**	n/a	10-Apr-25	**Phakamisa Fleet Services**	11-Apr-25	Various Rates	1 Working Day
66/2025	Supply and Delivery of Bullard 6" Visors for USRX or LTX Fire Helmet	**01-Apr-25**	n/a	10-Apr-25	**n/a cancelled- market value**	23-Apr-25	cancelled	7 working days
71/2025	Supply and Delivery and Off- loading of High Voltage Equipment	**07-Apr-24**	n/a	16-Apr-25	**Flo Specialised Project Solution CC**	07-May-25	various rates	8 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
72/2025	Procurement of K9 Security Services operating in Jeffreys Bay, Humansdorp and Gamtoos Valley for a period of 3 months from date of appointment	**07-Apr-24**	n/a	16-Apr-25	**Schutzhunde K9 Pty Ltd**	02-May-25	rates	5 Working days
73/2025	Procurement of Services from a suitable Service Provider for the mining, loading and transportation of rocks	**07-Apr-24**	n/a	16-Apr-25	**Cancelled- tax/ prices**	20-May-25	n/a	20 Working days
79/2025	Manufacture and installation of roof and access door roads at bulldozer Shed: hankey landfill Site	**15-Apr-25**	n/a	29-Apr-25	**Daniels Engineering & Manufacturing Pty Ltd** **HM Can Do Pty Ltd**	21-May-25	R42 888,07 R181000,00	14 Working days
80/2025	Procurement of Timber / Wood (Poles and planks) for Boardwalk and Walkways in Jeffreys Bay	**15-Apr-25**	n/a	29-Apr-25	**Baycon Pty Ltd**	14-May-25	various rates	8 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
81/2025	Bush clearing, pruning of trees, grass cutting open spaces at Council owned spaces/ beach braai areas and play parks	**11-Apr-25**	n/a	24-Apr-25	**Emzini Project & Construction Pty Ltd- SP withdrawn.**	15-May-25	various rates	11 Working days
81/2025	**Remainder of Work**: Bush clearing, pruning of trees, grass cutting open spaces at Council owned spaces/ beach braai areas and play parks	**11-Apr-25**	n/a	24-Apr-25	**Vususiswe Construction- 2nd SP awarded**	18-Jun-25	various rates	n/a
87/2025	Recore of landfill Compactor Radiator	**23-Apr-25**	n/a	06-May-25	**Earth Mach Mining & Construction Equipment Pty Ltd**	08-May-25	R 52 038,27	8 Working days
88/2025	Supply and Delivery of Firefighting Equipment	**23-Apr-25**	n/a	06-May-25	**Baycon Pty Ltd Memotek CC Heico Project Management 1**	15-May-25	various rates	5 Working days
93/2025	Supply and Delivery of $6m^3$ Trailer	**23-Apr-25**	n/a	13-May-02	**Baycon Pty ltd**	20-May-25	R 150 000,00	4 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
94/2025	Sand removal, transportation from paradise beach, Seebries Street (lookout point) dunes to Flame Crescent, Jeffreys Bay	**23-Apr-25**	n/a	13-May-25	**Nu Plant Pty Ltd**	20-May-25	various rates	4 Working days
96/2025	Supply and Delivery and offloading of various Water Testing Equipment	**02-May-25**	n/a	13-May-25	**Sains Agencies**	23-May-25	R 299 207,00	5 Working days
101/2025	Professional Services - EIA Process for the expansion of Weston Cemetery	**09-May-25**	16-May-25	23-May-25	**Cancelled**	12-Jun-25	n/a	10 Working days
103/2025	Appointment of a Service Provider to do a Risk Profile Supply for medical surveillance and PPE	**15-May-25**	21-May-25	29-May-25	**Sheqomspec Pty Ltd**	13-Jun-25	R 160 307,70	10 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
104/2025	Hiring of Excavator and Dozer for Sand Removal in Oyster Bay	**16-May-25**	n/a	27-May-25	**Prosperito Projects (Pty) Ltd**	12-Jun-25	various rated	11 Working days
105/2025	Topographical Survey of Humansdorp Landfill Site	**15-May-25**	n/a	26-May-25	**Alfredson Projects Pty Ltd**	06-Jun-25	R 215 625,00	7 Working days
111/2025	Ad hoc supply, delivery and installation of steel Doors in the KLM Area	**19-May-25**	n/a	02-Jun-25	**Cancelled**	10-Jun-25	n/a	6 Working days
119/2025	Erratum on Notice 111/2025 Ad hoc supply, delivery and installation of steel Doors in the KLM Area	**19-May-25**	n/a	02-Jun-25	**Cancelled- S27(10) 1a**	10-Jun-25	n/a	4 Working days
113/2025	Complete Engine Overhaul of Nissan UD 90 Engine of a Sanitation Truck DXM 91EC	**19-May-25**	23-May-25	28-May-25	**Phakamisa Fleet Services**	03-Jun-25	R 194 925,00	2 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
Re-advertisement: 62/2025	**Re-advertisement:** Procurement of Services from suitable contractors for rock revetment for ST. Francis Bay Spit extension	**21-May-25**	n/a	30-May-25	**Nu Plant Projects Pty Ltd**	04-Jun-25	149,5	2 Working days
Re-advertisement: 73/2025	**Re-advertisement:** Procurement of Services from a suitable Service Provider for the mining, loading and transportation of rocks	**21-May-25**	n/a	30-May-25	**Nu Plant Projects Pty Ltd**	04-Jun-25	539,35	2 Working days
133/2025	Complete Engine Overhaul of Isuzu FTR 800 Engine of a Sanitation Truck DNH 308 EC	**13-Jun-25**	20-Jun-25	27-Jun-25	**Phakamisa Fleet Services**	03-Jul-25	R 162 725,00	3 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
134 / 2024	Subdivision, Closure and Rezoning of Public Open Space of a Portion of Erf 170 Jeffreys Bay to Private Open Space	**21-Jun-24**	28-Jun-24	05-Jul-24	**Skywave (Pty) Ltd**	18-Jul-24	R 74 776,00	7 Working days
137 / 2024	Appointment of Service Provider for the Review of 2023/2024 Annual Financial Statements of Kouga Municipality	**21-Jun-24**	01-Jul-24	05-Jul-24	**Altimax Pty Ltd**	12-Jul-24	R 33 350,00	5 Working days
155/2024	Subdivision, Closure and Rezoning, Consolidation & Consent use of properties	**26-Jul-24**	01-Aug-24	08-Aug-24	**Skywave (Pty) Ltd**	22-Aug-24	R 101 680,00	7 Working days
162/2024	Repairs to Bell TLB Rear Boom and Slider and service	**19-Aug-24**	26-Aug-24	02-Sep-24	**Phakamisa Fleet Services (Pty) Ltd**	05-Sep-24	R 75 898,84	2 Working days
163/2024	Complete Engine Overhaul of a Shanti Bulldozer	**19-Aug-24**	26-Aug-24	02-Sep-24	**Phakamisa Fleet Services (Pty) Ltd**	09-Sep-24	R 299 977,50	3 Working days

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166/2024	Supply, Delivery and Off-Loading of 1100Litre Industrial Water Heater	**23-Aug-24**	n/a	03-Sep-24	**East Cape Combustion Pty Ltd**	10-Sep-24	R 133 057,85	10 Working days
168/2024	Complete Engine Overhaul of a Toyota Double Cab FCW797EC	**27-Aug-24**	03-Sep-24	n/a	**n/a**	n/a	n/a	Bid Re-advertised-no attendance at Site meeting
174/2024	Supply, Delivery and Off-Loading of Festive Lights	**30-Aug-24**	n/a	10-Sep-24	**Memotek Trading CC**	13-Sep-24	Various Rates	3 Working days
186/2024	Re-advertisement: Complete Engine Overhaul of a Toyota Double Cab FCW797EC	**04-Sep-24**	10-Sep-24	17-Sep-24	**Phakamisa Fleet Services (Pty) Ltd**	23-Sep-24	R 99 350,00	4 Working days
200/2024	Body and Mechanical Repairs to JSJ826EC, IVECO Fire fighter Vehicle	**01-Oct-24**	08-Oct-24	15-Oct-24	**Phakamisa Fleet Services (Pty) Ltd**	18-Oct-25	R 126 799,98	2 Working days
203/2024	Supply and Delivery and Off-loading of tablets for a period ending 30 June 2025	**08-Oct-24**	n/a	17-Oct-24	**Systems Services Group Pty Ltd**	4 Nov. 2024	R 95 823,75	12 Working days

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210/2024	Appointment of Service Provider for Festive Lights	**22-Oct-24**	n/a	31-Oct-24	**Echo Elektries**	13-Nov-24	Various Rates	6 Working days
214/2024	Appointment of service Provider for the branding of traffic and law enforcement and Security Vehicles	**28-Oct-24**	01-Nov-24	08-Nov-24	**Fabkomp Pty ltd**	14-Nov-24	Various rates	4 Working days
219/2024	Appointment of service Provider for the Facilitation of training Interventions **(Unit Standards 242766 & 259181)**	**31-Oct-24**	n/a	11-Nov-24	**Effective Human Interventions Pty Ltd**	20-Nov-25	1, R17224,24 per delegate 2, R4306,06 per delegate	7 Working days
244/2024	Supply and Delivery of new Original Shantui Bulldozer Radiator	**03-Dec-24**	n/a	12-Dec-24	**SKV Group Pty Ltd (terminated)**	24-Jan-25	R 95 000,00	26 Working days (include shutdown- actual is 8)

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249/2024	Supply and Delivery and off-loading of all-weather bitumen based cold Asphalt	**03-Dec-24**	n/a	12-Dec-24	**not finalised- to be cancelled**	n/a	n/a	Working days
250/2024	Supply, Delivery of Transmission gum poles for the Kouga Wastewater, Water purification Treatment Works and others	**05-Dec-24**	n/a	13-Dec-24	**Heico Project Management 1 Pty Ltd**	15-Jan-25	Various Rates	19 Working days (include shutdown-actual is 2)
4/2025	Hiring of mulching and shredding equipment and staff to perform mulching and shredding of vegetation on public spaces and private plots in and around Jeffreys bay, St Francis Bay and Humansdorp	**14-Jan-25**	n/a	23-Jan-25	**Nu Plant Projects Pty Ltd**	30-Jan-25	various rates	3 Working days

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12/2025	Refurbishment of trailer mounted cherry picker	**17-Jan-25**	23-Jan-25	31-Jan-25	**Phakamisa Fleet Services (Pty) Ltd**	25-Feb-25	R 89 033,00	17 Working days
13/2025	Supply and delivery of personal protective clothing for Kouga municipal workshop	**17-Jan-25**	n/a	28-Jan-25	**Premier Pipe Supply Pty Ltd**	14-Feb-25	Various Rates	13 Working days
18/2025	Engine overhaul and body refurbishment of Isuzu LDV	**24-Jan-25**	30-Jan-25	07-Feb-25	**Phakamisa Fleet Services (Pty) Ltd**	14-Feb-25	R 158 000,00	5 Working days
26/2025	Complete Engine overhaul and of Hino Super Engine	**10-Feb-25**	14-Feb-25	21-Feb-25	**Phakamisa Fleet Services (Pty) Ltd**	03-Mar-25	R 282 900,00	5 Working days
27/2025	Supply and delivery and Off-loading of Solar LED Streetlights with cameras	**12-Feb-25**	n/a	21-Feb-25	**Memotek trading CC**	28-Feb-25	R 9 182,64	2 Working days
31/2025	Facilitation of various training interventions	**19-Feb-25**	n/a	28-Feb-25	**Hudisa Business School Pty Ltd Tonex Management Solutions**	25-Apr-25	R2070, 00 per delegate R1874,50 per delegate	37 Working days

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36/2025	Body refurbishment of various Isuzu LDV's **(FKM533EC, FKM884EC)**	**28-Feb-25**	07-Mar-25	14-Mar-25	**Sky metro Equipment Pty Ltd**	19-Mar-25	R780074,50 R97704,00	2 Working days
38/2025	Procurement of heavy-duty LED Module floodlight fittings	**05-Mar-25**	n/a	14-Mar-25	**Brackell Enterprises Pty Ltd**	26-Mar-25	R7043,75 per unit	7 Working days
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41/2025	Body Refurbishment of Light delivery Vehicles **(FKM545EC, FKM556EC, FKM571EC)**	**05-Mar-25**	10-Mar-25	17-Mar-25	**Sky metro Equipment Pty Ltd**	25-Mar-25	R48 900,00 Per Unit	3 Working days
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50/2025	Supply and Delivery of Bell TLB 315 SL, 4X4 Parts	**19-Mar-25**	n/a	28-Mar-25	**Phakamisa Fleet Services**	02-Apr-25	various rates	2 Working days
52/2025	Appointment of an Urban Designer/ Architect to develop Architectural Design Guidelines for the Jeffreys Bay Central Business Unit	**20-Mar-25**	27-Mar-25	08-Apr-25	**Iqhayiya Design Workshop Pty Ltd**	22-Apr-25	R 253 000,00	9 Working days

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66/2025	Supply and Delivery of Bullard 6" Visors for USRX or LTX Fire Helmet	**01-Apr-25**	n/a	10-Apr-25	**n/a cancelled- market value**	23-Apr-25	cancelled	7 working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
71/2025	Supply and Delivery and Off- loading of High Voltage Equipment	**07-Apr-24**	n/a	16-Apr-25	**Flo Specialised Project Solution CC**	07-May-25	various rates	8 Working days
72/2025	Procurement of K9 Security Services operating in Jeffreys Bay, Humansdorp and Gamtoos Valley for a period of 3 months from date of appointment	**07-Apr-24**	n/a	16-Apr-25	**Schutzhunde K9 Pty Ltd**	02-May-25	rates	5 Working days
73/2025	Procurement of Services from a suitable Service Provider for the mining, loading and transportation of rocks	**07-Apr-24**	n/a	16-Apr-25	**Cancelled- tax/ prices**	20-May-25	n/a	20 Working days
79/2025	Manufacture and installation of roof and access door roads at bulldozer Shed: hankey landfill Site	**15-Apr-25**	n/a	29-Apr-25	**Daniels Engineering & Manufacturing Pty Ltd** **HM Can Do Pty Ltd**	21-May-25	R42 888,07 R181000,00	14 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
80/2025	Procurement of Timber / Wood (Poles and planks) for Boardwalk and Walkways in Jeffreys Bay	**15-Apr-25**	n/a	29-Apr-25	**Baycon Pty Ltd**	14-May-25	various rates	8 Working days
81/2025	Bush clearing, pruning of trees, grass cutting open spaces at Council owned spaces/ beach braai areas and play parks	**11-Apr-25**	n/a	24-Apr-25	**Emzini Project & Construction Pty Ltd- SP withdrawn .**	15-May-25	various rates	11 Working days
81/2025	Bush clearing, pruning of trees, grass cutting open spaces at Council owned spaces/ beach braai areas and play parks	**11-Apr-25**	n/a	24-Apr-25	**Vususiswe Construction- 2nd SP awarded**	18-Jun-25	various rates	n/a
87/2025	Recore of landfill Compactor Radiator	**23-Apr-25**	n/a	06-May-25	**Earth Mach Mining & Construction Equipment Pty Ltd**	08-May-25	R 52 038,27	8 Working days
88/2025	Supply and Delivery of Firefighting Equipment	**23-Apr-25**	n/a	06-May-25	**Baycon Pty Ltd Memotek CC Heico Project Management 1**	15-May-25	various rates	5 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
93/2025	Supply and Delivery of 6m³ Trailer	**23-Apr-25**	n/a	13-May-02	**Baycon Pty ltd**	20-May-25	R 150 000,00	4 Working days
94/2025	Sand removal, transportation from paradise beach, Seebries Street (lookout point) dunes to Flame Crescent, Jeffreys Bay	**23-Apr-25**	n/a	13-May-25	**Nu Plant Pty Ltd**	20-May-25	various rates	4 Working days
96/2025	Supply and Delivery and offloading of various Water Testing Equipment	**02-May-25**	n/a	13-May-25	**Sains Agencies**	23-May-25	R 299 207,00	5 Working days
101/2025	Professional Services - EIA Process for the expansion of Weston Cemetery	**09-May-25**	16-May-25	23-May-25	**Cancelled**	12-Jun-25	n/a	10 Working days
103/2025	Appointment of a Service Provider to do a Risk Profile Supply for medical surveillance and PPE	**15-May-25**	21-May-25	29-May-25	**Sheqomspec Pty Ltd**	13-Jun-25	R 160 307,70	10 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
104/2025	Hiring of Excavator and Dozer for Sand Removal in Oyster Bay	**16-May-25**	n/a	27-May-25	**Prosperito Projects (Pty) Ltd**	12-Jun-25	various rated	11 Working days
105/2025	Topographical Survey of Humansdorp Landfill Site	**15-May-25**	n/a	26-May-25	**Alfredson Projects Pty Ltd**	06-Jun-25	R 215 625,00	7 Working days
111/2025	Ad hoc supply, delivery and installation of steel Doors in the KLM Area	**19-May-25**	n/a	02-Jun-25	**Cancelled**	10-Jun-25	n/a	6 Working days
119/2025	Erratum on Notice 111/2025 Ad hoc supply, delivery and installation of steel Doors in the KLM Area	**19-May-25**	n/a	02-Jun-25	**Cancelled-S27(10) 1a**	10-Jun-25	n/a	4 Working days
113/2025	Complete Engine Overhaul of Nissan UD 90 Engine of a Sanitation Truck DXM 91EC	**19-May-25**	23-May-25	28-May-25	**Phakamisa Fleet Services**	03-Jun-25	R 194 925,00	2 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
Re-advertisement:62/2025	**Re-advertisement:** Procurement of Services from suitable contractors for rock revetment for ST. Francis Bay Spit extension	**21-May-25**	n/a	30-May-25	**Nu Plant Projects Pty Ltd**	04-Jun-25	149,5	2 Working days
Re-advertisement: 73/2025	**Re-advertisement:** Procurement of Services from a suitable Service Provider for the mining, loading and transportation of rocks	**21-May-25**	n/a	30-May-25	**Nu Plant Projects Pty Ltd**	04-Jun-25	539,35	2 Working days
133/2025	Complete Engine Overhaul of Isuzu FTR 800 Engine of a Sanitation Truck DNH 308 EC	**13-Jun-25**	20-Jun-25	27-Jun-25	**Phakamisa Fleet Services**	03-Jul-25	R 162 725,00	3 Working days

Competitive bids Awarded/ Cancelled for the Period

Below table reflects the formal tenders advertised, Cancelled and awarded, advertised and not concluded as at 30 June for the 2024/2025 Financial Year.

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
86/2023	Supply, Delivery and Off-loading of Electrical Requirements for a period of Two Years	**23-Jun-23**	n/a	31-Jul-23	**Kader Technologies (Pty) Ltd Actom Electrical Products a Division of Actom (Pty) Ltd Platinum Suppliers (Pty) Ltd Randela Africa Industries (Pty) Ltd Valley Distributions Equip CC Memotek Trading CC Maboneng Electrical Distributors (Pty) Ltd**	18-Sep-24	Various Rates	n/a award made after termination of initial appointed SP.
131/ 2023	Supply and Install of Fencing in the Kouga Municipal Area for a period of 3 years	**21-Jun-23**	04-Jul-23	20-Jul-23	**1. MB Fencing and Civils Pty Ltd 2. Vitsha trading and Ibala Consulting Joint Venture**	05-Aug-24	Various rates	228 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
191/2023	Panel of Legal Services Providers for the Provision of Legal Services for a period of three years	**09-Oct-23**	16-Oct-23	23-Nov-23	**Cancellation**	n/a	n/a	158 Working days
2/2024 Contract S2/2024	Supply, Delivery and Off-loading of PPE for a period of period of 2 years.	**19-Jan-24**	n/a	26-Feb-24	**Cassim's Elcarbo Industrial Supplies Cape Pty Ltd**	16-Aug-24	Various rates	n/a award made after termination of initial appointed SP.
3/2024	Management of Short- Term Insurance for Kouga Municipality a period of Three years	**04-Mar-24**	12-Mar-24	04-Apr-24	**Lateral Unison Insurance Brokers**	16-Aug-24	Various Rates	72 Working days
7/2024	Supply, Delivery, Installation and training and Maintenance of a web- based Electronic Records Document and Workflow System including a Committee Management Module for a Period of 36 months	**29-Jan-24**	05-Feb-24	29-Feb-24	**Business Engineering (Pty) Ltd**	12-Jul-24	Various Rates	69 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
36/2024	Supply, Installation, Commissioning and Maintenance of a Performance Management System for a period of Three 3 years	**13-Feb-24**	20-Feb-24	14-Mar-24	**Ignite Advisory Services (Pty) Ltd**	12-Jul-24	Various Rates	34 Working days
43/2024	Supply and Delivery of Laptop Devices for a period of Two 2 Years	**18-Mar-24**	27-Mar-24	22-Apr-24	**Metro Computer Service (Pty) Ltd**	05-Aug-24	Various Rates	58 Working days
81/2024	Appointment of a service Provider for the Institutional Mechanical Infrastructure services for a period of	**17-Apr-24**	13-May-24	27-May-24	**Cancellation**	06-Sep-24	n/a	51 Working days
85/2024	Appointment of a Service provider to conduct Job Evaluation and JE Dispute Mechanism for continuous Development for a period of three (3) years	**24-Apr-24**	02-May-24	07-Jun-24	**Brian Singh Consulting services CC**	09-Sep-24	Various rates	25 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
96/2024	Construction of Civil Services for 2023 Erven in Donkerhoek, Humansdorp gravel streets and Bulk & Internal water Reticulation Network	**26-Apr-24**	03-May-24	13-May-24	**Tainama Bonoylo Joint Venture**	07-Oct-24	R 3 253 420,00	58 Working days
101/2024	Appointment of Service Provider for Individual Screening of Candidates for a period of 3 years	**08-May-24**	16-May-24	10-Jun-24	**KTO Digital (Pty) Ltd**	05-Aug-24	Various Rates	24 Working days
110/2024	St Francis Bay Groundwater Development of three Boreholes	**17-May-24**	28-May-24	18-Jun-24	**Imvu construction (Pty) Ltd**	09-Sep-24	R6 933 680.00	34 Working days
Notice 108/2024 Contract S3/2024	Supply, Delivery and Off-loading of Water Fittings for a period of three 3 years.	**24-May-24**	n/a	24-Jun-24	**Premier Pipe Supply (Pty) Ltd** **Wesflo Pty Ltd** **Memotek Trading** **KFC Engineering** **Heico Project Management 1 Pty Ltd**	07-Oct-24	Various Rates	49 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
Notice 108/2024 Contract S4/2024	Supply, Delivery and Off-loading of Water Meters for a period of three 3 years.	**24-May-24**	n/a	24-Jun-24	**Premier Pipe Supply (Pty) Ltd** **PPD Engineering and Hardware Suppliers (Pty) Ltd** **African Water Utilities (Pty) Ltd**	18-Oct-24	Various Rates	49 Working days
117/2024	Upgrade of Boskloof Substation and New Kwanomzamo Bulk Supply for Kouga Municipality	**27-May-24**	5 June 2024/ 2 July 2024	19-Jul-24	**VE Reticulations (Pty) Ltd**	07-Oct-24	R20 300 428.08	40 Working days
118 / 2024	Upgrade of Oceanview Substation Switchgear for Kouga Municipality	**27-May-24**	05-Jun-24	27-Jun-24	**VE Reticulations (Pty) Ltd**	25-Sep-24	R1 0879 571.78	27 Working days
123/2024	Appointment of a panel of professional resource teams (Built Environment) for the Feasibility and Implementation of various municipal projects for a period of 36 months	**10-Jun-24**	20-Jun-24	11-Jul-24	**Cancellation**	13-Sep-24	n/a	46 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
124/2024	Hiring of Portable Polyethylene VIP Chemical Toilets for a period of three (3) years	**12-Jun-24**	21-Jun-24	15-Jul-24	**Twaz Group (Pty) Ltd**	09-Sep-24	Various Rates	23 Working days
125/2025	Provision of lifesaving Services to Kouga Municipality for a period of 36 months	**12-Jun-24**	28-Jun-24	15-Jul-24	**Cancellation**	31-Jul-24	n/a	2 Working days
140/2024	Supply, Installation and Servicing of Portable Fire Protection Equipment for a period of 36 Months	**09-Jul-24**	16-Jul-24	08-Aug-24	**Transfer Eastern Cape Pty Ltd**	23-Sep-24	Various Rates	14 Working days
143/2024	Appointment of a Service Provider for Employee Wellness and Medical Surveillance for a period of Three (3) years	**12-Jul-24**	17 July 2024 & 23 July 2024 (2nd meeting held due to late publication)	19-Aug-24	**Centre for Occupational and Wellness Services CC**	18 October 2024	Various rates	13 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
146/2024	Appointment of a Service Provider for the Supply, Delivery and Offloading of 240l Wheelie / Waste Bins for a period of three years.	**24-Jul-24**	01-Aug-24	26-Aug-24	**Abusons Pty Ltd t/a Unico Plastics Moulders**	18-Oct-24	Various Rates	20 Working days
147/2024	Supply, delivery and various Road Traffic Signage for a period of 36 months	**19-Jul-24**	29-Jul-24	29-Aug-24	**EC Road Signs (Pty) Ltd Heico Project Management 1 Pty Ltd VP Electrical Contractors Pty Ltd Mpifa Mining and Logistics Pty Ltd**	11-Oct-24	Various Rates	14 Working days
148/2024	Supply, delivery and various Traffic uniforms for a period of 36 months	**19-Jul-24**	30-Jul-24	18-Sep-24	**Mahoc Investments (Pty) Ltd SKV Construction Pty Ltd Sibalam Group Pty Ltd FG Uniforms CC Sparks & Ellis Pty Ltd**	25-Oct-24	Various Rates	12 Working days
154/2024	Supply, delivery and Off- loading of Electrical Cables for a 3-year period	**26-Jul-24**	n/a	26-Aug-24	**VP Electrical Norolor Lunam Consulting Aluzafor Actom**	08-Nov-24	Various rates	36 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
159/2024	Supply, delivery and Off- loading of Consumables for a 3-year period	**20-Aug-24**	n/a	20-Sep-24	**cancellation**	28-May-25	n/a	n/a
169/2024	Supply and Delivery of Branded Promotional Items for a period of 12 Months	**06-Sep-24**	18-Sep-24	07-Oct-24	**Decha Enterprise Marcopolo Mzansi Suppliers Indima Njongo Marketing and Communications Vukunjonge**	18-Nov-24	Various Rates	15 Working days
170/2024	Appointment of a Service Provider for Interpreting, Translation and Editing Services for a period of 12 months	**06-Sep-24**	19-Sep-24	07-Oct-24	**Banafrica 1 Foreign Languages and Transport Agency**	29-Jan-25	Various rates	15 Working days
171/2024	Demolition of Building and Removal of Building Material: ERF 3291 Humansdorp (Kouga Cultural Centre)	**30-Aug-24**	10-Sep-24	30-Sep-24	**Cancellation**	10-Oct-24	n/a	2 Working days

172/2024	Panel of Legal Services Providers for the Provision of Legal Services for a period of three years	**30-Aug-24**	11-Sep-24	30-Sep-24	**Billet Gouws Inc** **Bowes Loon and Connellan Inc t/a BLC Attorneys** **Cullinan & Associates Incorporated** **Jouber Galpin and Searle Inc** **Karsans Incorporated** **Lusemga and Associate Incorporated t/a MSZ Attorneys** **Makhafola Attorneys Inc** **Mc Williams and Elliot Inc** **NE Mbewana Attorneys Inc** **Pumeza Bono** **Punithan Quentin Naidoo t/a PQ Naidoo Attorneys** **SM Vakalisa Inc** **Smith Tabata Inc** **Sonamzi Attorneys Inc** **Taleni Godi Kupiso Inc** **W Langson and Associates Inc** **Wesley Pretorius and Associates Inc** **White and Williams Incorporated t/a Lexicon Attorneys** **Mjenxane Attorneys Incorporated**	04-Dec-24	Various rates	18 working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
195/2024	Appointment of a Service Provider to Render Media Monitoring Services for a period of three years	**16-Sep-24**	25-Sep-24	17-Oct-24	**KTM Knowledge Solutions (Pty) Ltd**	21-Jan-25	R 9 999.25 pm	8 Working days
197/2024	Supply, Delivery of Fire Fighting Uniform and Specialised Personal Protective Equipment for Kouga Municipal Fire and Rescue Services for a period of 3 years	**20-Sep-24**	n/a	22-Oct-24	**Platinum Suppliers (Pty) Ltd**	13-Feb-25	Various Rates	66 Working days
201/2024	Supply, Delivery and Off-loading of Paper and Preprinted Paper for a period of three (3) years	**01-Oct-24**	n/a	30-Oct-24	**Kingship Management Pty Ltd** **Cassim's** **Heico Project Management 1 Pty Ltd** **Masifuyeni Isizwe Catering and General Trading CC**	07-Apr-25	Various Rates	90 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
202/2024	Appointment of a Service Provider for the Supply, Delivery and Offloading of Stationery for a period of three years	**01-Oct-24**	n/a	30-Oct-24	**Cassims Iyanzi Pty Ltd Avile Amakhozi Pty Ltd**	28-Feb-25	Various Rates	72 Working days
206/2024	Electrification of 169 Units in Jeffreys Bay, Phase 1 and 2	**11-Oct-24**	18-Oct-42	28-Oct-24	**Zingo 110 t/a Scheyisa Powerlines CC**	27-Jan-25	R 3 941 093,03	20 Working days
215/2024	Appointment of a suitably qualified service provider for the supply, installation and commissioning of a Supervisory Control and Data Acquisition (SCADA) System for Kouga Municipality	**01-Nov-24**	11-Nov-24	02-Dec-24	**Cancellation**	19-Dec-24	n/a	25 Working days
216/2024	Appointment of Service Provider for the Street Cleaning Project in the Kouga Municipal Area (Jeffreys Bay) for a period of twelve Months	**11-Nov-24**	18-Nov-24	26-Nov-24	**Vosloo A.N.J t/a Infinity Landscaping and Maintenance**	27-Jan-25	Various Rates	5 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
217/2024	Gill Marcus WTW Elevated Water Tower	**29-Oct-24**	06-Nov-24	28-Nov-24	**MKJ 360 Pty Ltd**	07-Apr-25	R 6 116 921,39	59 Working days
220/2024	Kwanomzamo Bulk Sanitation: Implementation of a New Sewer Pump Station and Rising Main from Bungalows	**04-Nov-24**	13-Nov-24	04-Dec-24	**Cancellation**	28-May-25	n/a	119 Working days
221/2024	Kwanomzamo Bulk Water Implementation of a New Bulk Water Rising Main from Humansdorp Water Treatment Works to Kwanomzamo	**04-Nov-24**	13-Nov-24	04-Dec-24	**Cancellation**	28-May-25	n/a	119 Working days
222/2024	Appointment of Contractor for the Construction of Thornhill Reservoir and Feeder main	**05-Nov-24**	15-Nov-24	25-Nov-24	**Cancellation**	28-May-25	n/a	126 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
223/2024	Appointment of Contractor for the minor upgrades to Kruisfontein WWTW and Construction of the Donkerhoek Sewer Line	**05-Nov-24**	15-Nov-24	25-Nov-24	**Cancellation**	28-May-25	n/a	126 Working days
234/2024	Appointment of a Professional Service Provider for the Development of Strategic Environmental Management Framework	**20-Nov-24**	25-Nov-24	10-Dec-24	**no bids received**	n/a	n/a	n/a
235/2024	Appointment of a Professional Service Provider for the Review of the Coastal Management Programme	**20-Nov-24**	25-Nov-24	10-Dec-24	**Coastal and Environmental Services (Pty) Ltd**	29-Jan-25	R 907 442.00	13 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
1/2025	Appointment of two panels of contractors for the ad-hoc repair, replacement, upgrading and maintenance of civil engineering services (panel 1) and building maintenance (panel 2) in the Kouga area for a period of three years	**17-Jan-25**	28-Jan-25	17-Feb-25	**In Progress**	28-May-25	n/a	n/a
2/2025	Appointment of Service Provider to develop new Human Settlement Sector plan	**17-Jan-25**	29-Jan-25	17-Feb-25	**Maswana JV Pty Ltd**	10-Apr-25	R 295 550,00	23/24 Working days
23/2025	Appointment of a Professional Service Provider for the Supply and Delivery and Off-loading of a 2piece Conti -Suits for a period of three (3) years	**17-Feb-25**	26-Feb-25	20-Mar-25	**Premier Pipe Supply Pty Ltd**	24-Apr-25	various rates	8 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
25/2025	Supervisory Control and Data Acquisition (refer to addendum Notice 32/2025)- Re-advertisement	**18-Feb-25**	26-Feb-25	20-Mar-25	**Eya Bantu Pty Ltd**	06-May-25	R 5 748 781,53	14 Working days
37/2025	Hardware Supply, Delivery and Installation and maintenance of the current biometric access system for a period of three years	**14-Mar-25**	25-Mar-25	14-Apr-25	**Afrisec Strategic Solutions Pty Ltd**	22-May-25	various rates	8 Working days
48/2025	Supply and implementation of a remote automated meter reading system with meter audits and bulk meter installation for a period of three (3) years for Kouga Municipality	**20-Mar-25**	02-Apr-25	22-Apr-25	**in progress**			
59/2025	Loerie Sewer Pump Station and New Rising Main	**09-Apr-25**	22-Apr-25	13-May-25	**Objection Period**	10-Jul-25	R 4 838 929,75	25 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
60/2025	Upgrading of gravel roads in the Kouga area- Phase 2.	**09-Apr-25**	22-Apr-25	13-May-25	**in progress**			
61/2025	Supply and delivery of one (1) extended cab 4x4 LDV for the fire department	**02-Apr-25**	n/a	25-Apr-25	**MDZ Fleet Solutions**	22-May-25	R726 625,00	4 Working days
82/2025	High Mast Flood Lights installation for the 25/26 to 26/2 Financial years in KLM Area	**25-Apr-25**	07-May-25	27-May-25	**in progress**	17-Jul-25	R 11 288 626,55	23 Working days
83/2025	Institutional Electromechanical Infrastructure Services	**25 Apil 2025**	08-May-25	27-May-25	**in progress**			

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
84/2025	Appoint a professional service provider to assemble a multi-disciplinary team of professionals to conduct a full feasibility study and develop a business plan together with conceptual designs for Erf 5481, 5480, 5479, 5478, 873 and 8825 Jeffreys Bay	**02-May-25**	06-May-25	30-May-25	**in progress**			
92/2025	Refurbishment of All Four Steel Wheels on Landfill Compactor	**05-May-25**	14-May-25	04-Jun-25	**Objection Period**	10-Jul-25	R 494 500,00	10 Working days
116/2025	Electrification of 200 houses (Phase 3) at Oceanview in Jeffreys Bay (DMRE Work 2025/26): Specification No.G/10677/E	**23-May-25**	30-May-25	09-Jun-25	**in progress**	17-Jul-25	R 4 930 184,78	16 Working days

Tender Notice	Tender Description	Date of Advert	Date of Clarification / Site Meeting	Closing Date	Service Provider	Date Of Award	Amount/ Cancelled	Workdays Completion of Evaluation
120/2025	Appointment of a Contractor for the rehabilitation and reseal of roads in Jeffreys Bay and Paradise Beach in the KLM area.	09-Jun-25	18-Jun-25	10-Jul-25	**not closed**			
126/2025	Supply and Implementation, Monitoring of Managed Services for Cybersecurity for a period of three years.	11-Jun-25	19-Jun-25	14-Jul-25	**not closed**			

2. Terminations of Contracts

Contract No.	Description	Service Provider	Project Manager	Notice of Termination	Terminated/ Cancelled	Reason	Resolution
16/2024	Augmentation of Sewer Rising Mains (La Mer to Jeffreys Bay WWTW) Phase 1	Lupha Enterprise (Pty) Ltd	J du Toit	18-Oct-24	Terminated	Default of Contract	N/A

Contract No.	Description	Service Provider	Project Manager	Notice of Termination	Terminated/ Cancelled	Reason	Resolution
201/2024	Supply, Delivery and Offloading of Copy Paper and Preprinted Paper	Kingship Management (Pty) Ltd	E. Felix	15-May-25	Terminated	Bidder changed their prices after award (Confirmation of rates was done prior to award)	Items advertised on a 7 Day Notice due to volumes purchased.
210/2023	Appointment of a Turnkey Contractor to Construct 6 Low-Costing Housing Units in Patensie	Mavukamavusi Projects (Pty) Ltd	Nico Prinsloo	19-Nov-24	Terminated	Default of Contract- non performance	N/A
217/2024	Gill Marcus Elevated Reservoir and Feeder Lines - Kruisfontein, Humansdorp	MKJ 360 (Pty) Ltd	J du Toit/ M Els- Gerber	02-Jun-25	Terminated	Non- Performance of Service Provider	N/A
81/2025	RFQ: Bush Clearing/ Pruning of Trees and Grass Cutting Open Spaces at Council Owned Spaces/ Beach Braai Areas and Play Parks	Emzini Projects and Construction (Pty) Ltd	R. Ludick	06-Jun-25	Terminated.	Non-Performance of SP	Project awarded to the 2nd highest scoring bidder
56/2025	RFQ: Supply, Delivery, Assembling and Installation of Office Furniture	Esizwe Group (Pty) Ltd	M. Rossouw	08-May-25	Terminated	Bidder changed their prices after award (Confirmation of rates was done prior to award)	Project awarded to the 2nd highest scoring bidder

3. Section 36 Deviations in terms of SCM Policy

The total deviations for the 24-25 financial year amounted to R 45 522 892.87 and is reflected below as follows:

Directorate	AMOUNT	TABLE BELOW (BREAKDOWN)
Office of DMM	**R 8 480 737.65**	**TABLE 10 A**
Community Services	**R 543 140.69**	**TABLE 10 B**
Civil and Water Services	**R 27 610 208.56**	**TABLE 10 C**
Electro- Mechanical	**R 7 266 364 .37**	**TABLE 10 D**
Finance and Economic Development	**R 674 161.60**	**TABLE 10 E**
Planning and Development	**R 948 280.00**	**TABLE 10 F**

TABLE 10 A -OFFICE OF THE DEPUTY MUNICIPAL MANAGER
DEVIATIONS - 24-25

DEV NO:	Date received	Directorate	Section	Supplier	Supplier - local	Nature of goods/ Services	Value	Date of request	Date approved by MM	Section 6 Ref	Notes
23-24/ DMM	24-25	Office of DMM	Legal Services	Billett Gouws Attorneys	Yes	Legal Services - Labour Matters- Expenditure reflected For July 2025	R925 875,66	29-Feb-24	07-Mar-24	S36 (1)(a)(v)	various

TABLE 10 A -OFFICE OF THE DEPUTY MUNICIPAL MANAGER DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier - local**	**Nature of goods/ Services**	**Value**	**Date of request**	**Date approved by MM**	**Section 6 Ref**	**Notes**
23-24/ DMM	24-25	Office of DMM	Mayor's Office	CW Malan	Yes	Legal Services – Application against MEC CoGTA- 23/24 Approved deviation expenditure reflected for July 2024	R84 733,11	08-Apr-24	12-Apr-24	S36 (1)(a)(v)	various
23-24/ DMM35	24-25	Office of DMM	Legal	CW Malan Jeffreys Bay	Yes	Legal Services -23-24 **Approved Deviation**	R250 000,95	07-May-24	08-May-24	S36 (1)(a)(v)	various
24-25/ DMM1	03-Jul-25	Office of DMM	Administration	Bambelela Property Development	Yes	Approved Rental of Office space for 3 years	R5 283 054,00	28-Jun-24	12-Jul-24	S36 (1)(a)(v)	Req No: 160323, 134975,170079,170091 Order No: 235442, 239217, 240945, 241432
24-25/DMM2	27-Jun-24	Office of DMM	IT Section	True Technologies	Yes	Mayoral Passage-Internet Connection	R6 900,00	25-Jun-24	18-Jul-24	S36 (1)(a)(v)	Req No: 153399 Order No: 235531

TABLE 10 A -OFFICE OF THE DEPUTY MUNICIPAL MANAGER DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier - local**	**Nature of goods/ Services**	**Value**	**Date of request**	**Date approved by MM**	**Section 6 Ref**	**Notes**
24-25/ DMM3	14-Aug-24	Office of DMM	DMM - Wards	Red Ants	No	Relocation and eviction services	R110 055,00	12-Aug-24	12-Aug-24	S36 (1)(a)(i)	Req No: 159140 Order No: 236152
24-25/ DMM4	14-Aug-24	Office of DMM	DMM - Wards	Red Ants	No	Relocation and eviction services monthly solution	R179 880,70	12-Aug-24	12-Aug-24	S36 (1)(a)(i)	Req No: 159141 Order No: 236153
24-25/ DMM5	27-Aug-24	Office of DMM	DMM - Wards	Red Ants	No	Relocation and eviction services	R116 630,70	26-Aug-24	28-Aug-24	S36 (1)(a)(i)	Req No: 159145 Order No: 236409
24-25/ DMM6	26-Aug-24	Office of DMM	Auxiliary Services	ERS Bio	No	Renew annual licence fee and increase employee pack from 400 to 500 core software	R8 024,79	21-Aug-24	29-Aug-24	S36 (1)(a)(v)	Req No: 160384 Order No: 236412

TABLE 10 A -OFFICE OF THE DEPUTY MUNICIPAL MANAGER DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier - local**	**Nature of goods/ Services**	**Value**	**Date of request**	**Date approved by MM**	**Section 6 Ref**	**Notes**
24-25/ DMM7	24-25	Office of DMM	Legal Services	Billett Gouws Attorneys	Yes	Legal Services - Eviction, Conveyancing and Labour Matters. No requisition submitted	R227 959,50	16-Jul-24	29-Aug-24	S36 (1)(a)(v)	various
24-25/ DMM8	13-Sep-24	Office of DMM	OHS	Daleen van Biljon	Yes	Counselling services - shooting incident	R2 520,00	15-Aug-24	13-Sep-24	S36 (1)(a)(i)	Req No: 152037 Order No: 236797
24-25/ DMM9	13-Sep-24	Office of DMM	Auxiliary Services	ERS Bio	No	New biometric intercom be installed - Mayor & MM offices	R10 436,25	11-Sep-24	17-Sep-24	S36 (1)(a)(v)	Req No: 160697 Order No: 236892
24-25/ DMM10	13-Sep-24	Office of DMM	Auxiliary Services	ERS Bio	No	Procure 3 remotes for security and Cllrs at Woltemade building	R6 164,00	11-Sep-24	17-Sep-24	S36 (1)(a)(v)	Req No: 160398 Order No: 236890
24-25/ DMM11	19-Sep-24	Office of DMM	DMM - Wards	Red Ant Security	No	Removal of caravan off site	R16 514,00	19-Sep-24	25-Sep-24	S36 (1)(a)(i)	Req No: 159189 Order No: 237040

TABLE 10 A -OFFICE OF THE DEPUTY MUNICIPAL MANAGER DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier - local**	**Nature of goods/ Services**	**Value**	**Date of request**	**Date approved by MM**	**Section 6 Ref**	**Notes**
24-25/ DMM12	27-Aug-24	Office of DMM	Legal Services	Billett Gouws Attorneys	Yes	Legal representation for employee of the municipality - Application No.537202FCV00009 65. No requisition received to date	R0,00	10-Sep-24	23-Sep-24	S36 (1)(a)(v)	n/a
24-25/ DMM13	05-Sep-24	Office of DMM	Legal Services	CW Malan - Humansdorp	Yes	Conveyancing - ERF 1044 Sea Vista- No account received to date	R0,00	05-Sep-24	23-Sep-24	S36 (1)(a)(v)	n/a
24-25/ DMM14	17-Sep-24	Office of DMM	Legal Services	McWilliams & Elliot Inc	No	Legal Opinion - Legal implications on Council recommendations- **Approved Deviations**	R18 041,20	12-Sep-24	23-Sep-24	S36 (1)(a)(v)	Req 158176, Order No: 239590
24-25/ DMM15	27-Sep-24	Office of DMM	DMM - Wards	Red Ant Security	No	Relocation & Eviction services- October 2024	R177 675,00	26-Sep-24	03-Oct-24	S36 (1)(a)(i)	Req No: 159200 Order No: 237195

TABLE 10 A -OFFICE OF THE DEPUTY MUNICIPAL MANAGER DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier - local**	**Nature of goods/ Services**	**Value**	**Date of request**	**Date approved by MM**	**Section 6 Ref**	**Notes**
24-25/ DMM16	17-Oct-24	Office of DMM	Auxiliary Services	ERS Bio	No	A new Biometric need to be supplied and installed at Woltemade building	R39 978,42	30-Sep-23	18-Oct-24	S36 (1)(a)(v)	Req No: 160517 Order No: 237536
24-25/ DMM17	22-Oct-24	Office of DMM	Auxiliary Services	ERS Bio	No	Removal and reinstallation of a Biometric system at Woltemade building	R5 716,86	22-Oct-24	24-Oct-24	S36 (1)(a)(v)	Req No: 160516 Order No: 237714
24-25/ DMM18	05-Nov-24	Office of DMM	DMM - HR	Bay Radiology	No	Pathology: Cllr medical assistance	R3 083,06	28-Oct-24	07-Nov-24	S36 (1)(a)(i)	Req No: 152056 Direct Payment
24-25/ DMM19	13-Nov-24	Office of DMM	DMM - HR	Dr. L Steenkamp T/A LMS Life Counselling cc	Yes	Counselling services: Vehicle accident	R2 932,00	03-Oct-24	15-Nov-24	S36 (1)(a)(i)	Req No: 152050 Order No 238358

TABLE 10 A -OFFICE OF THE DEPUTY MUNICIPAL MANAGER DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier - local**	**Nature of goods/ Services**	**Value**	**Date of request**	**Date approved by MM**	**Section 6 Ref**	**Notes**
24-25/ DMM20	29-Nov-24	Office of DMM	DMM - Wards	Red Ant Security	No	Relocation & eviction services	R191 222,00	02-Dec-24	04-Dec-24	S36 (1)(a)(i)	Req No: 139394 Order No 238817
24-25/ DMM21	10-Dec-24	Office of DMM	DMM - Wards	Red Ant Security	No	Relocation & eviction services	R189 110,60	03-Dec-24	13-Dec-24	S36 (1)(a)(i)	Req No: 158705 Order No 238990
24-25/ DMM22	09-Dec-24	Office of DMM	Registry	Busi Ntuli Communicatio ns	No	Advert place din Herald Festive Shopper- not part of approved tender.	R32 292,00	28-Oct-24	13-Dec-24	S36 (1)(a)(i)	Req No: 153284 Order No: 239117
24-25/ DMM23	30-Jan-25	Office of DMM	IT	Mars Technology	No	Speech to text software for committee services	R9 059,77	31-Jan-25	06-Feb-25	S36 (1)(a)(v)	Req No: 162875 Order No: 239891
24-25/ DMM24	12-Feb-25	Office of DMM	DMM - Wards	Red Ant Security	No	Relocation & eviction services	R184 000,00	17-Jan-25	14-Feb-25	S36 (1)(a)(i)	Req No: 158743 Order No: 240082

TABLE 10 A -OFFICE OF THE DEPUTY MUNICIPAL MANAGER DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier - local**	**Nature of goods/ Services**	**Value**	**Date of request**	**Date approved by MM**	**Section 6 Ref**	**Notes**
24-25/ DMM26	13-Mar-25	Office of DMM	DMM - Wards	Red Ant Security	No	Relocation & eviction services- February 2025	R172 500,00	17-Jan-25	14-Feb-25	S36 (1)(a)(i)	Req No: 158771 Order No: 240751
24-25/ DMM27	31-Mar-25	Office of DMM	DMM - Wards	Red Ant Security	No	Relocation & eviction services- March 2025	R189 750,00	17-Jan-25	08-Apr-25	S36 (1)(a)(i)	Req No: 158800 Order No: 241262
24-25/ DMM28	12-Jun-25	Office of DMM	Information Technology	Online Innovations	No	Hosting of Municipal Website	R11 937,00	04-Apr-25	17-Apr-25	S36 (1)(a)(v)	Req No: 172019 Order No: 242949
24-25/ DMM29	25-Jun-25	Office of DMM	Administration	Bambelela Property Development	Yes	Supply and install new aircon in rental building supplied by owner	R24 691,08	28-May-25	25-Jun-25	S36 (1)(a)(v)	Req No: 174347 Order No: 243045
						Total	**R8 480 737,65**				

TABLE 10 B COMMUNITY SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
23-24/ COMM	27-Aug-24	Community Services	Community Services	NHLS	No	Water samples	R28 575,50	08-Oct-23	12-Oct-23	S36 (1)(a)(i)	Req No: 151476 Order No: 236422
24-25/ COMM 1	Nov-June	Community Services	Waste & Environmental Health	National Health Laboratory Services	No	Laboratory Tests: Water Samples- 1 July 2024-30 June 2025. **Amount spent reflected in next column**. Original memo requesting services signed July 2024	R193 360,37	01-Aug-24	14-Nov-24	S36 (1)(a)(i)	Req No: 151498, 1591498 1591488, 97802, 97803. 97807, 97820, 97822, 97823, 97827 Order No: 238594, 238327, 238326, 238995, 239476, 240161, 240840, 241686, 242398, 243012
24-25/ COMM 2	03-Sep-24	Community Services	Fire, Disaster & Lifesaving Services	EC Umbrella Fire Protection Association	No	Aviation aerial support for fire brakken duine	R164 066,20	20-Aug-23	05-Sep-24	S36 (1)(a)(i)	Req No: 161719 Order No: 236614

TABLE 10 B COMMUNITY SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25/ COMM 3	03-Sep-24	Community Services	Fire, Disaster & Lifesaving Services	Lifesaving SA	No	6*Lifesaving award regulatory testing and new manuals	R3 780,01	03-Sep-23	05-Sep-24	S36 (1)(a)(ii)	Req No: 131837 Order No: 236581
24-25/ COMM 4	05-Nov-24	Community Services	Safety & Security	Fulcrum Technologies	No	Installation of a new scuff gauge at Vehicle Testing station	R29 982,80	31-Oct-24	07-Nov-24	S36 (1)(a)(ii)	Req No: 166517 Order No: 238036
24-25/ COMM 5	13-Mar-25	Community Services	Waste & Environmental Health	Ten to Nine	No	Pauper Burials	R18 400,00	01-Aug-24	14-Nov-24	S36 (1)(a)(i)	Req No: 97808 Order No: 240750
24-25/ COMM 6	25-Nov-24	Community Services	Fire Services	Firekilla Extinguishers	No	Specialized fire extinguisher-Testing and sampling for Officed and Community Awareness Programme	R9 000,00	13-Nov-24	27-Nov-24	S36 (1)(a)(ii)	Req No: 131869 Order No: 238680
24-25/ COMM 7	21-Nov-24	Community Services	Safety & Security	Lexis- Nexis - Windeed	No	Road Traffic & Transport Legislation sets	R27 700,38	22-Nov-24	09-Dec-24	S36 (1)(a)(ii)	Req No: 166540 Order No:238893

TABLE 10 B COMMUNITY SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25/ COMM 8	29-Apr-25	Community Services	Fire, Disaster & Lifesaving Services	EC Umbrella Fire Protection Association	No	Annual membership fees to EC Umbrella Fre Protection Association	R60 933,60	08-Apr-25	30-Apr-25	S36 (1)(a)(v)	Req No: 170817 Order No: 241772
24-25/ COMM 9	13-May-25	Community Services	Safety & Security	Truvelo Manufacturers	No	Calibration of prolaser/ Truvelo Lidar equipment	R7 341,83	25-Apr-25	19-May-25	S36 (1)(a)(ii); S36 (1)(a)(v)	Req No: 166668 Order No: 242355
						TOTAL	**R543 140,69**				

TABLE 10 C- CIVIL AND WATER SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
23-24/ CW	05-Aug-24	Civil & Water Engineering Services	Civil	LRC Civils	No	Part payment on approved deviation to complete outstanding items in Loerie Sportsfield. Refer order 234985	R118 328,05	30-May-24	07-Jun-24	S36 (1)(a)(v)	Req No: 161324 Order No: 235987

TABLE 10 C- CIVIL AND WATER SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
21-22/ CW	15-Aug-24	Civil & Water Engineering Services	Civil	Ikhono Techni	No	Pipe Jacking underneath the N2 (Original deviation total Deviation: R3492234,90 signed 21/22 Fin Yr) Additional deviations done for increased- Retention is reflected in next column	R87 305,87	19-May-22	25-May-22	S36(1)(a)(v)	Req No: 158973 Order No: 236214
22-23	10-Oct-24	Civil & Water Engineering Services	Civil	Zutari Pty Ltd	No	Professional Fees: WSIG Groundwater Development in St Francis (**Original Deviation amount R1 053 925,55 done on order 225467 in the 22/23 Financial Year.)** additional work done under deviation.	R521 063,61	21-Feb-23	09-Mar-23	S36 (1)(a)(i) i; iv; v	Req No: 161345, Order No: 237126

TABLE 10 C- CIVIL AND WATER SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
22-23 Fin YR	13-Dec-24	Civil & Water Engineering Services	Civil	Rudcor Engineering Pty Ltd	no	WSIG Project- I& E 1/2023: Augmentation of Water Supply - Kruisfontein (**original deviation signed in 22/23 Fin Year-Total amount awarded on Deviation is R13 419 532, 22**) The amount reflected in next column what was paid	R385 811,29	02-Feb-23	03-Feb-23	S36 (1) (a)(v)	Req No: 167137 Order No: 239022
23-24	August/ Dec	Civil & Water Engineering Services	PMU Unit	Vitsha Trading	No	**Approved 23-24 Deviation:** Construction Services to complete kwanomzamo Sportsfield	R559 849,44	29-Feb-24	11-Mar-24	S36 (1)(a)(v)	Req No: 161337,167160 Order No: 236281, 239375
23-24/CW37	24-Feb-25	Civil & Water Engineering Services	Civil	Primat Construction	Yes	**Approved Deviation**: Implementation of the St Francis Bay Emergency Bridge Repairs- Total R2 53 137,69 - Two deviation issued previous financial year last deviation amount was R539	R61 554,24	01-Feb-24	09-Feb-24	S36 (1)(a)(v)	Req No: 168611 Order No: 232219

TABLE 10 C- CIVIL AND WATER SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
						558,88 refer req 153461-order 232219-retention amount reflected in next column.					
23-24/ CW40	July24 - June25	Civil & Water Engineering Services	Civil	Rudcor Engineering	No	Appointment of a contractor for the construction of internal streets and stormwater infrastructure for Hankey Housing Development (Phase 2). **Total Deviation amount- R17677321,20 Amount paid 24/25 FY is reflected in next column**	R11 947 878,06	01-Mar-24	14-Mar-24	S36 (1)(a)(i) i; iv; v	Req No: 161319,161373,161392, 167118, 167138, 167147, 169325, 169332, 169359, 169375, 165864 Order No: 235892,237123,237427, 238412, 239048, 239410, 240649, 241244, 242361, 242902, 243541

TABLE 10 C- CIVIL AND WATER SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25/ CW1	05-Aug-24	Civil & Water Engineering Services	Civil	Ubusisiwe Engineering	No	Repair and replace ball valve on the main reservoir in WTW Hankey	R144 440,00	05-Aug-24	14-Aug-24	S36 (1)(a)(v)	Req No: 123739 Order No: 236097
24-25/CW2	Oct-June 25	Civil & Water Engineering Services	Water	Q Point Group	No	**Approved Deviation: 24-25 Fin Year:** Sampling, transportation, analysis and preparing certificates of analysis of all samples taken at the Water and Wastewater Treatment works throughout Kouga Local Municipality. Addendum to original deviation	R3 265 025,36	18-Oct-24	21-Oct-24	S36 (1)(a)(i)	Req No: 166007, 166052, 170606, 170535 Order No: 238335, 239787, 240826, 243469
24-25/CW3	28-Oct-24	Civil & Water Engineering Services	Water & Sanitation	Flash Electric	Yes	Emergency pump hire at Dolphin Drive for 4 days	R26 279,13	11-Oct-24	30-Oct-24	S36 (1)(a)(i)	Req No: 149053 Order No: 237833
24-25/CW4	28-Oct-24	Civil & Water Engineering Services	Water & Sanitation	Flash Electric	Yes	Repair of borehole HD08	R11 533,35	11-Oct-24	30-Oct-24	S36 (1)(a)(i)	Req No: 149054 Order No: 237834

TABLE 10 C- CIVIL AND WATER SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25/ CW5	11-Nov-24	Civil & Water Engineering Services	Water	ECSA-Engineering Council of South Africa	No	Professional fees for A Botha	R4 909,00	29-Oct-24	13-Nov-24	S36 (1)(a)(v)	Req No: 149064 Direct Payment
24-25/ CW6	11-Nov-24	Civil & Water Engineering Services	Civil	IMESA-Institute of Municipal Engineering of South Africa	No	Annual payment of Professional Fees for C&WS Engineers: Annual Professional Fees for C&WS Engineers (C.de Kock, A. Botha, M. Els-Geber, W. Hofmeyer, A. Koopman, J du Toit, H. Prince, Z. Buys, M. Ngwane, B, Matshikili, U Faku.)	R14 725,00	11-Nov-24	08-Nov-24	S36 (1)(a)(v)	Req No: 158998 Order No: 238280
24-25/ CW7	13-Dec-24	Civil & Water Engineering Services	Roads & Stormwater	Northfield Engineering	Yes	Emergency Hiring of V6 Water pump due to flooding in Hankey	R37 748,75	01-Nov-24	18-Dec-24	S36 (1)(a)(i)	Req No: 123776 Order No: 239050
24-25/ CW8	07-Jan-25	Civil & Water Engineering Services	Roads & Stormwater	Nu-Plant Projects	Yes	Emergency cleaning of stormwater pond	R71 932,50	03-Jan-25	31-Jan-25	S36 (1)(a)(v)	Req No: 167613 Order No: 239818

TABLE 10 C- CIVIL AND WATER SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25 /CW9	11-Mar-25	Civil & Water Engineering Services	PMU Unit	Summertree Civils	Yes	**Lamer Pumpstation: Completion of Outstanding work on Lamer Pumpstation to Jeffreys Bay WTW:** Appointment of Contractor for completion of Contract Notice 16 of 2024 - Contractor terminated	R2 545 216,30	28-Feb-25	11-Mar-25	S36 (1)(a)(v)	Req No: 168615 Order No: 240612
24-25/ CW10	17-Mar-25	Civil & Water Engineering Services	PMU Unit	LRC Civils	Yes	**Seekoei Estuary Causeway Reconstruction:** Appointment of Contractor for Emergency Repairs to Seekoei Estuary using MDRG Funds on a reduced scope. intention to re-instate full work scope at later stage with new submission. **Total Deviation Amount: 7 036 312,99- amount reflected as paid at year end**	R6 684 425,71	11-Mar-25	17-Mar-25	S36 (1)(a)(i)	Req No: 168618 Order No: 240733
24-25/ CW11	08-Apr-25	Civil & Water Engineering Services	Water & Sanitation	Northfield Engineering	Yes	Hire of V6 Floop Pump to assist in stormwater management	R57 734,03	22-Nov-25	11-Mar-25	S36 (1)(a)(i)	Req No: 149072 Order No: 241492

TABLE 10 C- CIVIL AND WATER SERVICES DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – Local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25. CW12	06-May-25	Civil & Water Engineering Services	Civil	Zutari Pty Ltd	No	Professional Fees: WSIG Groundwater Development in St Francis/ Humansdorp Area	R545 250,89	06-May-25	06-Jun-25	S36 (1)(a)(v)	Req No: 168621 Order No: 242858
24-25. CW12	06-May-25	Civil & Water Engineering Services	Civil	Zutari Pty Ltd	Noi	Professional Fees: Additional Indirect Cost for Kwanomzamo WWTW . Total amount- R935 972,94. Amount paid at end of FY	R515 197.98	06-May-25	06-Jun-25	S36 (1)(a)(v)	Req No: 169349 Order No: 242859
						TOTAL	**R27 610 208.56**				

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
23-24/EM	17-May-24	Electro-Mechanical	Civil	Coastal Electrical & Refrigeration (L&L Electrical)	Yes	Service of generators at pumpstations approved 23/24 Fin Year on Req 158638- Order 234381. Work only finalised in July	R54 435,30	07-May-24	21-May-24	S36 (1)(a)(i) iii; S36(1) (a)(v)	Req No: 155542 Order No: 235921

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
24-25/ EM1	10-Jul-24	Electro-Mechanical	Workshop	Eco Car Hire	No	Hiring of 4 vehicles for Community Services for a period of 60 days	R96 000,00	05-Jul-24	11-Jul-24	S36 (1)(a)(i) iv; S36 (1)(a)(v)	Req No: 158685 Order No: 235440
24-25/ EM2	29-Jul-24	Electro-Mechanical	Workshop	Flo Specialized	No	Repairs to EZ - Thumper	R83 892,50	22-Jul-24	22-Jul-24	S36 (1)(a)(v)	Req No: 157922 Order No: 236065
24-25/ EM3	18-Jul-24	Electro-Mechanical	Workshop	Eco Car Hire	No	Hiring of 6 vehicles for Civil & Water Services for a period of 30 days	R72 000,00	17-Jul-24	18-Jul-24	S36 (1)(a)(v)	Req No: 158695 Order No: 235555
24-25/ EM4	23-Jul-24	Electro-Mechanical	Workshop	Eco Car Hire	No	Hired vehicle drain diesel out on JHN890EC	R3 485,00	08-Jul-24	01-Aug-24	S36 (1)(a)(v)	Req No: 155540 Order No: 235870
24-25/ EM5	30-Jul-24	Electro-Mechanical	Workshop	Rencor Engineering	No	JBD519EC - Main hydraulic cylinder to be repaired of Nissan Compactor Refuse Truck	R125 442,00	30-Jul-24	06-Aug-24	S36 (1)(a)(v)	Req No: 155494 Order No: 235919
24-25/ EM6	20-Aug-24	Electro-Mechanical	Workshop	Eco Car Hire	No	Hiring of 10 light delivery vehicles for Community Services for a period of 2 months	R259 000,00	20-Aug-24	22-Aug-24	S36 (1)(a)(i)	Req No: 156834 Order No: 236292
24-25/ EM7	26-Aug-24	Electro-Mechanical	Workshop	Rencor Engineering	No	Urgent repairs to the safe lift of the electrical department	R41 464,69	22-Aug-24	29-Aug-24	S36 (1)(a)(i)	Req No: 156743 Order

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
											No: 236414
24-25/ EM8	28-Aug-24	Electro-Mechanical	Fleet	Diesel Mechanical Services	Yes	Urgent repairs to the truck mounted safe lift of the electrical department: FJP574EC	R68 387,49	27-Aug-24	03-Sep-24	S36 (1)(a)(i)	Req No: 156742 Order No 236492
24-25/ EM9	06-Sep-24	Electro-Mechanical	Electrical	Flash Electric	Yes	Emergency repairs to Policlinic Pumpstation	R35 050,24	03-Sep-24	10-Sep-24	S36 (1)(a)(i)	Req No: 162112 Order No: 236712
24-25/ EM10	06-Sep-24	Electro-Mechanical	Electrical	Flash Electric	Yes	Emergency repairs to Pagoda Pumpstation	R16 532,39	03-Sep-24	10-Sep-24	S36 (1)(a)(i)	Req No: 162113 Order No: 236713
24-25/ EM11	11-Sep-24	Electro-Mechanical	Workshop	Phakamisa Fleet Services	Yes	Urgent repairs top skip truck engine - CMX729EC	R82 718,47	05-Sep-24	12-Sep-24	S36 (1)(a)(i)	Req No: 156939 Order No: 236788
24-25/ EM12	30-Oct-24	Electro-Mechanical	Workshop	Eco Car Hire	No	Hiring of 10x Single Cab LDV's for the Civil and Water Section.	R44 800,00	22-Oct-24	31-Oct-24	S36 (1)(a)(i)	Req No: 156894 Order No: 237900
24-25/ EM13	06-Nov-24	Electro-Mechanical	Workshop	Fleet Dynamics	No	Repairs to IVECO fire fighting vehicle - Faulty transfer box of Gearbox- JGR 875 EC	R137 490,12	24-Oct-24	07-Nov-24	S36 (1)(a)(i)	Req No: 155651 Order No: 238082

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
24-25/ EM14	21-Nov-24	Electro-Mechanical	Workshop	Billson Trucks	No	Repairs to Croner Suction Truck- Repairs to Allison Gearbox- JZH 059 EC	R276 884,52	19-Nov-24	25-Nov-24	S36 (1)(a)(i)	Req No: 146159 Order No: 238574
24-25/ EM15 A	Nov-June 25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	**Approved Deviation**: Maintenance & refurbishment of electrical & mechanical pumpstations & switchgear for KLM. Amount spend will be reported monthly: Expenditure reflected in next column	R3 402 626,22	12-Nov-24	26-Nov-24	S36 (1)(a)(v)	various
24-25/ EM15 B	Nov-June 25	Electro-Mechanical	Mechanical	International Metal Processing Pty Ltd	Yes	**Approved Deviation:** Maintenance & refurbishment of electrical & mechanical pumpstations & switchgear for KLM. Amount spend will be reported monthly: Expenditure reflected in next column	R995 819,05	12-Nov-24	26-Nov-24	S36 (1)(a)(v)	various

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
24-25/ EM15 C	Nov-June 25	Electro-Mechanical	Mechanical	Northfield Engineering	Yes	**Approved Deviation:** Maintenance & refurbishment of electrical & mechanical pumpstations & switchgear for KLM. Amount spend will be reported monthly: Expenditure reflected in next column	R1 068 598,27	12-Nov-24	26-Nov-24	S36 (1)(a)(v)	various
24-25/ EM16	Jun-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs to 2,6KW Robot Pump at Seaglades Pumpstation- 24-25 emergency work	R25 406,72	11-Jun-25	01-Jul-25	S36 (1)(a)(v)	Req No: 162153, Order No: 243111
24-25/ EM17	Jun-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs to Romazini Pumpstation 48KW Robot Pump, 24-25 emergency work	R95 604,02	11-Jun-25	01-Jul-25	S36 (1)(a)(v)	Req No: 162154, Order No: 243112

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
24-25/ EM18	Jun-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs to 1,3KW HPMA at 4A Pumpstation- 24-25 emergency work	R11 677,17	11-Jun-25	01-Jul-25	S36 (1)(a)(v)	Req No: 162155, Order No: 243114
24-25/ EM19	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs at Patensie Pumpstation- install relay and floats switch- Quote 7789	R4 894,66	18-Jun-25	22-Jul-25	S36 (1)(a)(v)	Req No: 162157, Order No: 243505
24-25/ EM20	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs at Romazini Pumpstation- Emergency Call out- 13 June 2025, Quote 7788	R3 606,98	19-Jun-25	22-Jul-25	S36 (1)(a)(v)	Req No: 162158, Order No: 243512

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
24-25/ EM21	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs to 1 x 45 kw motor at Lamer Pumpstation. - Quote 7791	R25 704,80	24-Jun-25	23-Jul-25	S36 (1)(a)(i)	Req No: 162160, Order No: 243506
24-25/ EM22	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs to 34KW Robot Pumo at Beach Hotel Pump No.2 - Quote 7786	R31 787,84	24-Jun-25	23-Jul-25	S36 (1)(a)(i)	Req No: 162161, Order No: 243507
24-25/ EM23	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs to 1 x 45 kw motor at Lamer Pumpstation- Quote 7742	R24 894,51	24-Jun-25	23-Jul-25	S36 (1)(a)(i)	Req No: 162162, Order No: 243508

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
24-25/ EM24	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs to 13KW Robot Pump at Arcadia Pumpstation- Quote 7787	R22 551,73	24-Jun-25	23-Jul-25	S36 (1)(a)(i)	Req No: 162164, Order No: 243510
24-25/ EM25	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Repairs to 35KW Robot pumo at Thornhill Pumpstation- Quote-7778	R22 877,18	24-Jun-25	23-Jul-25	S36 (1)(a)(i)	Req No: 162163, Order No: 243509
24-25/ EM26	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Installation of automatic system at 4A Pond Pump (1,3KW Homa) Quote 7781	R7 837,67	11-Jun-25	23-Jul-25	S36 (1)(a)(i)	Req No: 162156, Order No: 243543

TABLE 10 D ELECTRO- MECHANICAL DEVIATIONS-24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**VALUE**	**Date of request**	**Date approved by the MM**	**Section 36 Ref**	**Notes**
24-25/ EM27	17-Jul-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Deviation on maintenance of pumpstation expired and new tender process not concluded. Emergency Call out: Replacement of 45KW,75KW motor at Lamer Pumpstation-Quote-7790	R5 837,40	24-Jun-25	23-Jul-25	S36 (1)(a)(i)	Req No: 162159, Order No: 243544
24-25/ EM28	24-Jul-25	Electro-Mechanical	Mechanical	Northfield Engineering	No	Deviation on maintenance of pumpstation expired and new tender process not concluded. Supply and Install T8 Services exchange, Flap valve at leamer: NE 11792	R119 057,43	25-Jun-25	31-Jul-25	S36 (1)(a)(i)	Req No: 162165, Order No: 243730
						TOTAL	**R7 266 364,37**				

TABLE 10 E FINANCE AND ECONOMIC DEVELOPMENT DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25/ FIN1	12-Aug-24	Finance and Economic Development	Revenue	Waltons	No	Black ribbon cartridge- various request were sent out - could not obtain three quotations	R3 076,25	07-Aug-24	15-Aug-24	S36 (1)(a)(v)	Req No: 153891 Order No: 236142
24-25/ FIN2	27-Aug-24	Finance and Economic Development	ED & Tourism	The Shell Shop	Yes	Unique developed and designed local products for destination marketing (Handmade logos and magnets)	R10 500,00	19-Aug-24	28-Aug-24	S36 (1)(a)(v)	Req No: 162331 Order No: 236399
24-25/ FIN3	29-Aug-24	Finance and Economic Development	ED & Tourism	The Shell Shop	Yes	Unique developed and designed local products for destination marketing	R6 700,00	28-Aug-24	03-Sep-24	S36 (1)(a)(v)	Req No: 162335 Order No: 236498
24-25/ FIN4	12-Sep-24	Finance and Economic Development	Income	Lexis-Nexis - Windeed	No	Search fees for financial year 2024-2025-(Bulk order for 7months -149137,10)	R151 647,66	09-Jul-24	13-Sep-24	S36 (1)(a)(v)	Req No: 162723 Order No: 236901/240163
24-25/ FIN5	16-Sep-24	Finance and Economic Development	ED & Tourism	South African Tourism	No	Destination marketing	R101 236,00	09-Sep-24	25-Sep-24	S36 (1)(a)(v)	Req No: 162350 Direct Payment

TABLE 10 E FINANCE AND ECONOMIC DEVELOPMENT DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25/ FIN6	08-Oct-24	Finance and Economic Development	ED & Tourism	Be Original	Yes	Unique developed and designed local products for destination marketing	R9 960,00	07-Oct-23	10-Oct-24	S36 (1)(a)(v)	Req No: 162378 Order No: 237363
24-25/ FIN7	16-Oct-24	Finance and Economic Development	ED & Tourism	Travel & Trade Publishing	No	Publicity & Marketing - Digital Tourism Update	R141 819,15	23-Sep-24	18-Oct-24	S36 (1)(a)(v)	Req No: 162371 Direct Payment
24-25/ FIN8	18-Oct-24	Finance and Economic Development	ED & Tourism	Routed Roasters cc	Yes	China International Export Business Expo local product for marketing	R3 255,00	07-Oct-24	21-Oct-24	S36 (1)(a)(v)	Req No: 162382 Direct Payment
24-25/ FIN9	23-Oct-24	Finance and Economic Development	ED & Tourism	Cape St Francis Resort	Yes	Unique developed and designed local products for destination marketing in China	R7 121,74	23-Oct-24	24-Oct-24	S36 (1)(a)(v)	Req No: 162395 Order No: 237723
24-25/FIN10	02-Dec-24	Finance and Economic Development	ED & Tourism	Reed Exhibitions	No	WTM Africa 2025: Exhibit Space - Sharing Exhibitors	R31 845,80	24-Oct-24	03-Dec-24	S36 (1)(a)(v)	Req No: 162397
24-25/ FIN11	07-Apr-25	Finance and Economic Development	ED & Tourism	Meltwater Solutions	No	Annual subscription Services	R207 000,00	28-Feb-25	29-Apr-25	S36 (1)(a)(ii)	Req No: 171106 Order No: 241674
						TOTAL	**R674 161.60**				

TABLE 10 F PLANNING AND DEVELOPMENT DEVIATIONS - 24-25											
DEV NO:	**Date received**	**Directorate**	**Section**	**Supplier**	**Supplier – local**	**Nature of goods/ services**	**Value**	**Date of request**	**Date approved by MM**	**Section 36 Ref**	**Notes**
24-25/ PD1	29-Jan-25	Planning and Development	Land and Property	Mshwau Holdings	No	Demolition of Kouga Cultural Centre and Discarding of building Material	R948 280,00	28-Jan-25	14-Feb-25	S36 (1)(a)(v)	Req No: 163354 Order No:240035
						Total	**R948 280,00**				

Variations/ Re-Instatement of Work/Appointment on a Transversal Contract RT57

NOTICE &DESCRIPTION	SERVICE PROVIDER	DATE OF AWARD	AMOUNT/ CANCELLED
Variation on Notice 103/2023 Structural Repairs to the Paradise Beach Elevated Water Tower	Jongoware WRR Master Specialist JV	17 July 2024	R 1 780 899.43
Variation on Notice 24/2024 Appointment of a professional service provider to assemble a multidisciplinary team of professionals to conduct a full feasibility study and develop a business plan together with conceptual designs for erf 499, Humansdorp and portion 21 of Farm 347 of Humansdorp RD	Urban Econ Developments Economics (Pty) Ltd	28 May 2024	R 74 635.00
Reinstatement on Notice 110/2024 Appointment of a Contract or for St Francis Bay groundwater development of 3 boreholes	Imvu Construction Group	4 April 2025	R 8 483 685.68(re-instatement)
Variation on Notice 99/2023 Appointment of Contractor for the replacement of existing water main in Mimosa Street	Ibhabhatane Trading CC	29 September 2024	R 417 215.72
Variation on Notice 223/2024 Supply and Delivery of Laptop Devices for a period of Two (2) Years	Metro Computer Services	11 June 2025	Rated items

Annual Stocktaking

The annual stock count took place on 30 June 2025. During the 2024-25 Financial year a half year stock count was also implemented on 31 January 2025 and no discrepancies were found.

The table below reflects the recon at finalisation of stock count at year end.

Start-End Dates	Start Balance	Stock Issued	Stock Received	ADJ/ Return/CRNT	End Balance
Balance 2024/07/01	20679983.98	1632102.84	814980.43	15961.60	19878823.17

Start-End Dates	Start Balance	Stock Issued	Stock Received	ADJ/ Return/CRNT	End Balance
8/1/2024	19878823.17	1564152.59	1474362.13	50136.18	19839168.89
9/1/2024	19839168.89	1523802.69	1972746.76	41957.02	20330069.98
10/1/2024	20330069.98	1864592.56	2243760.57	8655.73	20717893.72
11/1/2024	20717893.72	2059288.72	4000783.64	22333.78	22681722.42
12/1/2024	22681722.42	1853626.61	2359960.77	-10884.50	23177172.08
1/1/2025	23177172.08	1991725.77	1153206.80	68580.48	22407233.59
2/1/2025	22407233.59	1944967.19	1933705.69	66144.71	22462116.80
3/1/2025	22462116.80	1970063.55	3781487.45	13147.21	24286687.91
4/1/2025	24286687.91	1889730.47	2653997.22	62157.29	25113111.95
5/1/2025	25113111.95	2331994.39	2760125.21	-363149.22	25178093.55
6/1/2025	25178093.55	1185315.82	256336.63	22891.39	24272005.75
		21811363.20	25405453.30	-2068.33	
Opening Balance	**20679983.98**	21811363.2	25405453.3	-2068.33	
Minus Issues	21811363.20				
Plus Stock Receipt	25405453.30				
Plus Journals/ Returns	-2068.33				
Closing Balance 30/06/2025	24 272 005.75				

SCM Management component for the period 1 July 2024 to 30 June 2025

The section started for the fourth quarter with a total staff complement of 11 permanent staff members, 3 interns, 2 EPWP workers and 9 vacancies. SCM Practitioner- Acquisitions- Mr A. Alexander resigned 30 July 2024 and Senior Accountant Acquisitions. Mrs Z. Rawana resigned 28 February 2025.

Below details depicts the detail of the officials as of 30 June 2025:

- Mrs. C. Groenewald- Manager Supply Chain Management

SUPPLY CHAIN MANAGEMENT	STORES
Mrs. C. Groenewald (Permanent)	Mr. E. Felix (Permanent)
Mrs. N. Goeda (Permanent)	Mr. Delaino Domingo (Permanent)
Ms. A. Smith (Permanent)	Mr. D. Volontiya (Permanent)
Ms. A. Gorden (Permanent)	Mr. F. Msolo (Permanent)
Ms. N. Mandeka (Permanent)	Mr. L. Ntemane - EPWP Programme (30 April-30 June)
Ms. A. Lloyd (Permanent)	Mr. Vugu Vugu- EPWP Programme (10-30 June)
Ms. A. Kolyt (Permanent)	
Ms. S. Malusi (SCM Intern)	
Mr. R. Matthee (SCM Intern)	
Ms. S. Tebekana (Intern)	

2.9 BY-LAWS

Gazetted By-Laws is reflected in the schedule below:

Collab Reference	Title	Directorate	Approval Date	Council Resolution Collab Number	Status of Policy	Date Gazetted	Gazette Number
404	By-Laws relating to land invasion and the management and control of informal settlements	Planning & Development	2023-04-06	23/03/PDT3	Reviewed	2023-05-22	No.4926
403	Waste Management By-law	Community Services	2022-08-31	22/08/CS14	Reviewed	2023-03-13	No.4895
402	Wayleave By-law	Civil & Water Services	2022-12-09	22/12/I&E6	Reviewed	2022-12-26	No.4860
401	Outdoor Advertising and Signage By-law	Planning & Development	2021-12-13	21/12/PDT4	Reviewed	2022-03-28	No.4714
400	Toll Parking Areas By-law	Community Services	2002-08-13	02/07/HEC7 02/07/HEC7	Reviewed	2002-12-11	No.952
399	Electricity and SSEG by-law	Electro-Mechanical Services	2020-12-11	20/12/I&E8	Reviewed	2021-02-22	No.4512
398	Standing Rules of Order By-law	Office of the DMM	2018-09-18	18/09/CORP1	Reviewed	2018-10-22	No.4134
397	Customer Care, Credit Control and Debt Collection By-Law	Finance & Economic Development	2018-08-30	18/08/F5	Reviewed	2018-10-01	No. 4123
396	Property Rates By-Law	Finance & Economic Development	2017-12-19	17/12/F11	Reviewed	2017-12-29	No.3978
394	Spatial planning and Land-Use Management By-Law	Planning & Development	2015-05-29	15/05/IPD12	Reviewed	2016-03-04	No.3609
393	Liquor trading hours by-law	Community Services	2013-07-12	13/07/AME1	Reviewed	2013-11-11	No.3070
392	Water Supply and Sanitation Services By-Law	Civil & Water Services	2006-12-13	06/12/HEC3	Reviewed	2007-02-28	No.1678
391	Community Fire Safety by-law	Community Services	2022-07-11	Sarah Baartman District Item	Reviewed	2022-07-11	No.4769
390	Solid Waste Disposal By-law	Community Services	2006-12-13	06/12/HEC3	Reviewed	2007-02-28	No.1678
389	Street Trading by-law	Community Services	2006-12-13	06/12/HEC3	Reviewed	2007-02-28	No.1678

Collab Reference	Title	Directorate	Approval Date	Council Resolution Collab Number	Status of Policy	Date Gazetted	Gazette Number
387	Prevention of Public Nuisances and Keeping of Animals By-Law	Community Services	2006-12-13	06/12/HEC3	Reviewed	2007-02-28	No.1678
386	Commonage By-law	Community Services	2006-12-13	06/12/HEC3	Reviewed	2007-02-28	No.1678
385	Stormwater Management By-law	Civil & Water Services	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No.1643
384	Sporting Facilities By-law	Community Services	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No.1643
383	Roads and Traffic By-law	Community Services	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No.1643
382	Public Amenities By-Law	Community Services	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No.1643
381	Impoundment of Animals By-law	Community Services	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No.1643
380	Fences and Fencing By-Law	Community Services	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No.1643
379	Funeral Parlours, Cemeteries and Crematoria By-law	Community Services	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No.1643
378	Aerodrome By-law	Community Services	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No.1643
2268	Customer Care & Revenue Management By-Law	Finance & Economic Development	2006-09-07	06/09/HEC25	Reviewed	2006-12-27	No. 1643

2.10 WEBSITES

The official website of Kouga Local Municipality (www.kouga.gov.za) is one of the most important communication tools available to the municipality. It is updated regularly and used to disseminate a wide variety of information to both internal and external stakeholders. This includes residents, business owners, non-profit organizations, and employees.

Information uploaded includes, but are not limited to, reports and documents which municipalities are legally required to make public, such as the Integrated Development Plan (IDP) and the Medium-Term Revenue and Expenditure Framework (MTREF), as well as quarterly and monthly finance reports which are compiled and published in accordance with the Municipal Finance Management Act (MFMA) and Division of Revenue Act (DORA).

Tender advertisements, notices and vacancies are also published on the website to ensure a wide a reach as possible. Other information placed on the website includes municipal contact numbers and media releases, as well as events and photos.

Application and registration forms can also be downloaded from the website.

The following documents must appear on the website after approval:

- Annual Report.
- Integrated Development Plan.
- Service Delivery Budget Implementation Plan.
- Performance Agreements of S57 and S56 Managers.
- List of disposed assets.
- Supply Chain Contracts.
- Long-term Borrowing Contracts.
- Public Private Partnership Agreements.
- Service Delivery Agreements.
- Section 52(d) Reports for the Fourth Quarter.

Documents Published on the Municipal Website		**Yes/No**	**Date Published**
1	Annual Budget 2024/2025	YES	03 June 2024
2	Final IDP 2024/2025	YES	28 June 2024
3	All budget policies	YES	Various dates
4	All service delivery agreements	NO	N/A
5	All long-term borrowing contracts	YES	Various dates
6	All SCM contracts above R100 000 per quarter	YES	Various dates
7	Public-private partnership agreements	N/A	N/A
8	Service Delivery and Budget Implementation Plan (Amendment): 2024/2025	YES	04 April 2024
9	Performance Agreements 2024/2025: Senior Managers	YES	25 October 2024
10	2023/2024 Annual Report	YES	02 April 2024
11	Employment Equity Plan	YES	22 February 2022
12	General Valuation 2023/2027	YES	06 February 2023

There is also a special section for ratepayers where they can register to view their accounts and property information online.

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

The customer satisfaction survey is conducted towards the end of each financial year i.e., around May/June.

Through an integrated strategy to improve on the previous year's participation and responses, the customer satisfaction survey was conducted through various platforms (i.e., printed forms, Facebook-, WhatsApp- and Internet links) to ensure that a more users of municipal services participate.

With the Public Satisfaction survey conducted as reported in the 2024/25 Annual Report, 388 surveys were completed and submitted by the different wards. It was evident that the approach where notices were published, and survey forms being made available at all municipal offices did not achieve the desired result, especially in the Gamtoos Valley areas.

The migration to the digital platform on ARCGIS contributed immensely to the efficiency of the survey. This meant that the participants to either immediately complete or return later to if any interruptions occurred. The new improved platform allows for the continued reporting whilst the survey remained opened and therefore adjust the public participation strategy to ensure greater participation. The end results however were not so encouraging as the total participants declined by 29.5% in the current year 2024/25 *(388)* versa vice 2023/2024 *(550)*. Residents, business, public stakeholders, civic organisations were encouraged to make use of the survey to evaluate service delivery in the municipality and to suggest areas of improvement. Participation was entirely voluntary. The closing date for the survey was 30 June 2025.

Customer Satisfaction Survey, this includes an online survey at:

English:
https://arcg.is/05DeP4

Afrikaans:
https://arcg.is/0vqj4K

isiXhosa: https://arcg.is/1H0qrK0


CUSTOMER SATISFATION SURVEY RESULTS
MANTAINANCE OF THE GROUNDS AT SPORTSFIELD/CEMETERIES
KOUGA WEBSITE IS USER FRIENDLY
ARE YOU SATISFIED WITH THE SERVICE AT RECEPTION
This dashboard provides a quick overview of the survey's reach and demographics.
Total Respondents: 307
Top Location: Jeffreys Bay (50.08% of respondents)
RESPONSE TIME TO COMPLAINTS IN RESPECT TO ELECTRICITY SUPPLY
PREFERED METHOD OF COMMUNICATION FOR RECEIVING MUNICIPAL ACCOUNTS
SATISFACTION WITH MUNICIPAL STORM WATER DRAINAGE SYSTEM
Electricity
Electricity Supply
Electricity Tariffs
Methods of Communication
Account Accuracy and Punctuality
Pie chart

The Satisfaction Survey indicated that 75% of respondents were satisfied with the overall service delivery experience by Kouga Local Municipality and the way the municipality is governed.

2.12 MUNICIPAL OVERSIGHT COMMITTEES

Section 79 Committees - Council established the following Committee in terms of Section 79 of the Municipal Structures Act:

a. Municipal Public Accounts Committee - The Municipal Public Accounts Committee which is made up of non-executive Councillors ensures that the Administration is held accountable for the management of municipal funds and assets, and to ensure the efficient and effective utilisation of council resources. The Committee also considers the Annual Report and makes recommendations to Council on the Annual Report by submission of an Oversight Report. The Committee's Oversight Report is published separately in accordance with the Municipal Finance Management Act.

b. Rules and Ethics Committee - The Rules and Ethics Committee is a Disciplinary Committee established in terms of Schedule 7, Section 14(1)(b) of the Code of Conduct for Councillors, which states that a Municipal Council may: "(b) establish a special committee- (i) to investigate and make a finding on any alleged breach of this Code; and (ii) to make appropriate recommendations to the council."

c. Municipal By-Laws and Policy Committee - The Municipal By-Laws and Policy Committee ensures the review of Municipal by-laws and policies, and the development of new by-laws and policies.

d. Monitoring and Evaluation Committee - The Monitoring and Evaluation Committee is established to assist the Municipal Council by focusing on implementation of the IDP and its alignment to the SDBIP.

Statutory Committees

Administrative Committees

Council has also established administrative committees as follows:

a. Audit/Performance Audit Committee

b. Bid Specification Committee

c. Bid Evaluation Committee

d. Bid Adjudication Committee.

The Audit Committee is established in terms of Section 166 of the Municipal Finance Management Act. It is an independent external committee, which provides an oversight, compliance, and advisory function.

CHAPTER 3: SERVICE DELIVERY PERFORMANCE

COMPONENT A: OVERVIEW OF PERFORMANCE

3. INSTITUTIONAL SCORECARD

Key Performance Area	Number of KPI's 2024/25	Number of KPI's Achieved 2024/25	Percentage Achievement 2024/25	2023/24 Score	2024/25 Score
KPA 1: Infrastructure and Basic Service Delivery	51	31	60.78%	70%	60.78%
KPA 2: Institutional Development and Transformation	9	9	100%	100%	100%
KPA 3: Local Economic Development	1	1	100%	85.71%	100%
KPA 4: Financial Viability and Management	16	13	81%	83.33%	81%
KPA 5: Good Governance and Public Participation	8	8	100%	100%	100%
Overall Institutional Performance	**85**	**62**	**72.94%**	**78.76%**	**72.94%**

3.1 ACHIEVEMENTS PER KEY PERFORMANCE AREA

3.1.1 KPA1: INFRASTRUCTURE AND BASIC SERVICE DELIVERY

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~I5~~ 1	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	~~*Achieve water quality compliance as per SAN 241:2015 by 30 June 2025*~~ *95% of water samples comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS241 indicators/Number of water samples tested)x100}*	Output	~~*Percentage of drinking water samples complying to SANS241 (Annual Target)*~~ % of water samples compliant	94.5%	95%	95%	91.3%	91.3% achieved on SANS 241 water sampling	Continuous testing and monitoring and corrective action on water dosing perimeters to occur to ensure water quality meet the required standards
Reason for Change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation, baseline inserted.												
~~I6~~ 2	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	~~*Limit water network losses to less than 35% measured annually*~~ Limit unaccounted water to less than 35% as at 30 June 2025 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified × 100}	Outcome	~~*Percentage of water losses at 30 June 2025*~~ % unaccounted water	~~45%~~ 39%	<35%	<35%	36.02%	Unaccounted water is at 36,02%.	The implementation of the water losses reduction plan will ensure that the target is met.

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	**Predetermined Objective**	**Strategic Objective**	**SO Ref**	**Key Performance Indicator**	**Indicator Type**	**Unit of Measurement**	**Baseline**	**MEDIUM TERM TARGET 2024-2027**	**2024/25 TARGET**	**Actual**	**Comment**	**Corrective Action**
Reason for Change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation, baseline corrected.												
~~11~~ 3	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	~~*Green Drop compliance*~~ Achieve a 50% Green Drop compliance for the 2024/25 financial year	**Output**	*% Green Drop compliance*	19%	**75%**	50%	19%	The reported 19% achievement reflects results achieved with the previous Green Drop Audit. The latest audited Green Drop results will only be released by DWS.	Major upgrades to the Kwanomzamo and Hankey WWTW was completed during the financial year. Process audits on all WWTW was also concluded.
Reason for Change	SDBIP KPI amended to ensure clarity in interpretation.												
~~11~~ ~~2~~ 4	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	~~*Achieve water quality compliance (Blue Drop Compliance)*~~ Achieve a 70% Blue Drop Compliance for the 2024/25 financial year	**Output**	*% Blue Drop Compliance*	64.95%	75%	70%	64.59%	Assessed in 2023 and 64.59% was achieved.	Not applicable
Reason for Change	SDBIP KPI amended to ensure clarity in interpretation. Target is an annual target and targets for quarter 1, 2 and 3 removed.												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~17~~ 5	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	~~*households with access to potable water*~~ Number of formal residential properties that receive piped water that is connected to the municipal water infrastructure network and billed for the service as at 30 June (Reg 796)	Output	~~*Number of formal residential with access to potable water (Based on Residential Account Holders)*~~ Number of formal residential properties which are billed for water	~~24 500~~ 18 442	~~24 488~~ 18 442	~~24 488~~ 18 442	22 366	Target achieved	Not applicable
Reason for Change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation, baseline corrected, and quarterly targets corrected to align with financial system information.												
6	IBSD	Facilitate the sustainable incorporation and effective management of human settlements, to provide an equitable, inclusive, and resilient living environment that enhances the quality of life for all residents	**Provide excellent, sustainable service delivery to all residents**	SO2	Complete the upgrade of Kwanomzamo, Loerie and Phillipsville Sport Facilities by 30 June 2025	Output	Number of upgrades completed	0	3	3	1	Loerie upgrade completed.	Kwanomzamo and Phillipsville Sport Facilities to be completed during the 2025/26 year.
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
7	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Restore the existing roads and stormwater infrastructure for Nevil Road , Anne Avenue to Ralph Road , Botha Street and Seekoei Cause Way by 30 June 2025	Output	Number of projects completed	0	4	4	3	Nevil Road , Anne Avenue to Ralph Road , Botha Street has been completed.	Seekoei Causeway project delayed due to EIA processes and will be completed during the 2025/26 financial year.
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
8	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Complete the planning for the upgrade of gravel roads in Kouga by 30 June 2025	Output	*Tender completed*	0	1	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
9	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint a service provider for the rehabilitation and reseal of surfaced roads and stormwater in Kouga by 30 June 2025	Output	Service provider appointed	0	1	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
10	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Reseal and rehabilitate 5.2 km of roads by 30 June 2025	Output	Number of kilometres of road resealed and rehabilitated	0	5.2	5.2	12.2Km	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
11	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Complete the construction of Phase 1 of the La Mer Sewer Rising Main by 31 December 2024	Output	Project completed	0	1	1	0	La Mer sewer rising main not fully completed.	82.9% completion achieved, completion to take place during the 2025/26 year
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
12	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Complete the refurbishment of the Hankey WWTW by 31 March 2025	Output	Project completed	0	1	1	0	Refurbishment of Hankey WWTW not completed.	55.2% completion achieved, completion to take place during the 2025/26 year
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
13	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Spend 95% of the budget approved for the upgrade of the Kwanomzamo WWTW by 30 June 2025	Output	% of budget spent	0	95	95	100%	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
14	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Complete the planning for the beach sewer pumpstation by 30 June 2025	Output	Tender completed	0	1	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
15	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Construction of 3 new boreholes in St Francis Bay by 30 June 2025	Output	Number of boreholes constructed	0	3	3	3	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
16	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Upgrade of Jill Marcus Water Treatment Plant by 31 December 2024	Output	*Project completed*	0	1	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
17	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Replace water main in Mimosa Street by 30 June 2025	Output	*Project completed*	0	1	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
18	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Spend 95% of the budget allocated for the provision of basic services in Donkerhoek and Humansdorp by 30 June 2025	Output	% of the budget spent	0	95	95	70.7%	70.7% of budget allocated was spent	Project to be completed during the 2025/26 year
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~1~~ ~~8~~ 19	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	~~*Number of formal residential households with access to sanitation services*~~ Number of formal residential properties connected to the municipal wastewater sanitation/sewerage network for sewerage service (inclusive of septic tanks), irrespective of the number of water closets (toilets) and billed for the service as at 30 June (Reg 796)	Output	~~*Number of formal residential households with access to sanitation services (Based on Residential Account Holders)*~~ Number of residential properties which are billed for sewerage	~~24 500~~ 14 893	~~24 500~~ 14 893	~~24 500~~ 14 893	19 684	Target achieved	Not applicable
Reason for Change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation, baseline corrected and quarterly targets corrected to align with financial system information.												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
20	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint contractor for Phase 1 of the upgrade of the Thornhill Sewer Treatment Works by 30 June 2025	Output	Contractor appointed	0	1	1	0	The target of appointing the contractors was not achieved as the funds were withdrawn from EC Department of Human Settlements prior to this being actioned.	Await fund allocation from EC Department of Human Settlements for project to be initiated
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
21	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint contractor for the upgrade of the Kruisfontein Bulk Sewer Outfall (Link line) by 30 June 2025	Output	Contractor appointed	0	1	1	0	The target of appointing the contractors was not achieved as the funds were withdrawn from EC Department of Human Settlements prior to this being actioned.	Await fund allocation from EC Department of Human Settlements for project to be initiated
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
22	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint contractor for the construction of the Kwanomzamo pump station and rising main by 30 June 2025	Output	Contractor appointed	0	1	1	0	The target of appointing the contractors was not achieved as the funds were withdrawn from EC Department of Human Settlements prior to this being actioned.	Await fund allocation from EC Department of Human Settlements for project to be initiated
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
23	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint contractor for Upgrade the Kwanomzamo bulk water pipeline by 30 June 2025	Output	Contractor appointed	0	1	1	0	The target of appointing the contractors was not achieved as the funds were withdrawn from EC Department of Human Settlements prior to this being actioned.	Await fund allocation from EC Department of Human Settlements for project to be initiated
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
24	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint contractor for Construction the Gill Marcus Reservoir and feeder line for the Kruisfontein Bulk Water Supply by 30 June 2025	Output	Contractor appointed	0	1	1	0	The target of appointing the contractors was not achieved as the funds were withdrawn from EC Department of Human Settlements prior to this being actioned.	Await fund allocation from EC Department of Human Settlements for project to be initiated
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
25	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint contractor for the construction of a reservoir on portion 2 of the Farm Thornhill by 30 June 2025	Output	Contractor appointed	0	1	1	0	The target of appointing the contractors was not achieved as the funds were withdrawn from EC Department of Human Settlements prior to this being actioned.	Await fund allocation from EC Department of Human Settlements for project to be initiated
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
26	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	Appoint contractor for the construction the Ramaphosa Reservoir in Patensie by 30 June 2025	**Output**	Contractor appointed				0	The target of appointing the contractors was not achieved as the funds were withdrawn from EC Department of Human Settlements prior to this being actioned.	Await fund allocation from EC Department of Human Settlements for project to be initiated
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
27	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	Appoint contractor for the upgrading of the Apiesdraai Pump Station in Oceanview by 30 June 2025	**Output**	Contractor appointed	0	1	1	0	The target of appointing the contractors was not achieved as the funds were withdrawn from EC Department of Human Settlements prior to this being actioned.	Await fund allocation from EC Department of Human Settlements for project to be initiated
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint Consultant for the design of the street re-instatement and stormwater infrastructure for Ketse Street, Nanto Street, Meyer Street and Mountain Road by 30 June 2025	Output	Consultant appointed	0	1	1	1	Target achieved	Not applicable
Reason for change	Additional KPI added following adjustments budget												
	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint Consultant for the design of the reinstatement of the Philip Street low level water crossing bridge by 30 June 2025	Output	Consultant appointed	0	1	1	1	Target achieved	Not applicable
Reason for change	Additional KPI added following adjustments budget												
	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Appoint Consultant for the reinstatement of Shirley Street by 30 June 2025	Output	Consultant appointed	0	1	1	1	Target achieved	Not applicable
Reason for change	Additional KPI added following adjustments budget												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	Appoint Consultant for the re-instatement of Da Gama Road in the Kabeljouws area and stormwater re-instatement by 30 June 2025	**Output**	Consultant appointed	0	1	1	1	Target achieved	Not applicable
Reason for change	Additional KPI added following adjustments budget												
	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**		Appoint Consultant for the George Road re-instatement of embankment, water and stormwater network by 30 June 2025	**Output**	Consultant appointed	0	1	1	1	Target achieved	Not applicable
Reason for change	Additional KPI added following adjustments budget												
~~I4~~ 30	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	~~*Households for which refuse is removed once per week*~~ Number of residential properties for which refuse is removed once per week and billed for the service as at 30 June 2025	**Output**	~~*Number of formal residential properties for which refuse is removed once per week (Based on Residential Account Holders)*~~ Number of residential properties which are billed for refuse removal	~~24 488~~ 18 172	~~24 488~~ 18 172	~~24 488~~ 18 172	24 522	Target achieved	Not applicable

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
Reason for Change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation, baseline corrected, and quarterly targets corrected to align with financial system information.												
32	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**		Spend 90% of the capital budget allocated for computers equipment for Operations Room by 30 June 2025 ((Total Actual Training Expenditure/ Total personnel Budget) x100))	**Output**	% budget spent	0	90	90	98.78%	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
33	IBSD	To render integrated community services to enhance community developmen t in general and promote a clean and safe environmen t	**Establish and maintain a robust safety and security framework for municipal assets, protecting critical infrastructure, resources and information**	**SO4**	Establish a Kouga Community Safety Forum	**Output**	Number of Kouga Community Safety Forums established by 31 December 2024	New	**1**	1	1	Target achieved	Not applicable

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
34	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	Provide excellent, sustainable service delivery to all residents		Spend 90% of the allocated capital budget for ICT by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted) x100}	**Output**	% budget spent	0	**90**	90	100%	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
~~I1~~ ~~0~~ 40	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	~~*total electricity losses*~~ Limit unaccounted electricity to less than 18% as at 30 June 2025 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) × 100} (rolling twelve month average)	**Output**	~~*Percentage total electricity losses*~~ % unaccounted electricity	14.79%	**<16%**	<18%	14%	Target achieved	Not applicable
Reason for change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation, target decreased for reason that no dedicated funding is available to fully address the matter												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
41	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Purchase 40 vehicles to replace redundant vehicles by 30 June 2025	Output	Number of vehicles purchased	0	**40**	40	65	65 vehicles were procured by 30 June 2025	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
42	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Provide electricity connections in Ocean View to 169 beneficiaries by 30 June 2025	Output	Number of electricity connections provided	0	**169**	169	34	34 Houses provided with electricity connections as only 34 houses were completed by DOHS.	None - awaiting completion of houses by DOHS with further INEP funding
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
43	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Complete the installation of the SCADA system by 30 June 2025	Output	% of the system installed	0	**100**	100	0%	SCADA system not installed, 69% of equipment received as at 30 June 2025.	Remainder of SCADA equipment will be received and the system installed in the 2025/26 year.
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
44	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Complete the upgrade of the Ocean View substation by 30 June 2025	Output	Project completed	0	**1**	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
45	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	Complete the upgrade of the Kwanomzamo Bulk Electrical - Boskloof Secondary Feeder Line and Substation by 30 June 2025	**Output**	Project completed	0	**1**	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
~~19~~ 46	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	~~*households with access to electricity*~~ Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the service as at 30 June (Reg 796)	**Output**	~~*% of households with access to electricity (Based on Residential Account Holders)*~~ Number of formal residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas)	~~100%~~ 19 471	~~100%~~ 19 471	~~100%~~ 19 471	26 507	Target achieved	Not applicable
Reason for change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation, baseline corrected, and quarterly targets corrected to align with financial system information.												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
47	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Provide free basic water to indigent households in terms of the approved tariffs earning up to R4360 per household as at 30 June 2025	Outcome	Number of indigent households receiving free basic water	5 592	**5 592**	5 592	7 104	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
48	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Provide free basic electricity to indigent households in terms of the approved tariffs earning up to R4360 as at 30 June 2025	Outcome	Number of indigent households receiving free basic electricity	9 917	**9 917**	9 917	6 805	Free basic electricity provided to 6 805 households	A review of the Indigent Policy (approved by Council in May 2025) was performed which changed the qualifying criteria that will increase the number of indigents.
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
49	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Provide free basic sanitation to indigent households in terms of the approved tariffs earning up to R4360 as at 30 June 2025	Outcome	Number of indigent households receiving free basic sanitation	4 627	**4 627**	4 627	5 639	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
50	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Provide free basic refuse removal to indigent households in terms of the approved tariffs earning up to R4360 as at 30 June 2025	Outcome	Number of indigent households receiving free basic refuse removal	5 895	**5 895**	5 895	7 111	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
I1	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	SO2	Capital Grant Funding Expenditure	Output	*% Expenditure of MIG Capital Grant funding*	100%	90%	90%	99.93%	Target achieved	Not applicable

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
I2	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	11	**Output**	% Expenditure of WSIG Capital Grant funding	100%	90%	90%	98%	Target achieved	Not applicable
I3	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	Capital Grant Funding Expenditure	**Output**	% Expenditure of DMRE Capital Grant funding	100%	90%	90%	100%	Target achieved	Not applicable
~~I1 5~~	~~IBSD~~	~~To manage and ensure the provision of basic municipal services and the reduction of backlogs~~	~~**Provide excellent, sustainable service delivery to all residents**~~	~~**SO2**~~	~~*Ensure Indigent Resident have access to Basic Service*~~	~~**Output**~~	~~*% of residents as per the Indigent Register with access to free basic Services*~~	~~100%~~	~~**90%**~~	~~90%~~			
Reason for change	KPI split into different basic services. New SDBIP reference numbers 47 = Water, 48 = Electricity, 49 = Sanitation, 50 = Refuse												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	**Predetermined Objective**	**Strategic Objective**	**SO Ref**	**Key Performance Indicator**	**Indicator Type**	**Unit of Measurement**	**Baseline**	**MEDIUM TERM TARGET 2024-2027**	**2024/25 TARGET**	**Actual**	**Comment**	**Corrective Action**
I16	IBSD	To manage and ensure the provision of basic municipal services and the reduction of backlogs	**Provide excellent, sustainable service delivery to all residents**	**SO2**	*Repairs and Maintenance*	**Output**	*% Expenditure of repairs and maintenance budget provisions*	New	**85%**	80%	83.58%	Target achieved	Not applicable

3.1.2 KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
35	MTID	To transform the institution into high performance organisation with a skilled and diverse workforce.	Attract, develop, and retain a highly skilled and motivated workforce for the municipality, ensuring effective talent management practices that align with its objectives, promote innovation, and enhance overall municipal performance	SO8	Review the HR Strategy and Plan and submit to Local Labour Forum by 30 June 2025	Output	HR Strategy and Plan reviewed and submitted to Local Labour Forum by 30 June 2024	0	**1**	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
~~MT4~~ 36	MTID	To transform the institution into high performance organisation with a skilled and diverse workforce.	Attract, develop, and retain a highly skilled and motivated workforce for the municipality, ensuring effective talent management practices that align with its objectives, promote innovation, and enhance overall municipal performance	SO8	Spend 90% of Skills Development Training Budget	Output	%Expenditure of Skills Development Training Budget	86%	90%	90%	100%	Target achieved	Not applicable
Reason for change	KPI Changed to ensure alignment with the prescribed indicators (Reg 796)												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~MT5~~ 37	MTID	To transform the institution into high performance organisation with a skilled and diverse workforce.	Attract, develop, and retain a highly skilled and motivated workforce for the municipality, ensuring effective talent management practices that align with its objectives, promote innovation, and enhance overall municipal performance	SO8	~~*Limit the vacancy rate to less than 10% of funded posts*~~ Limit vacancy rate to 10% of funded posts by 30 June 2025 {(Number of funded posts vacant divided by budgeted funded posts) x100}	Output	~~*Staff Vacancy Rate*~~ (Number of funded posts vacant divided by budgeted funded posts) x100	2.4%	**10%**	10%	3%	Target achieved	Not applicable
Reason for change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation, target changed to annual target												
38	MTID	To transform the institution into high performance organisation with a skilled and diverse workforce.	Attract, develop, and retain a highly skilled and motivated workforce for the municipality, ensuring effective talent management practices that align with its objectives, promote innovation, and enhance overall municipal performance	SO8	Review the Workplace Skills Plan and submit plan to the LGSETA by 30 April 2025	Output	Workplace Skills Plan submitted to LGSETA by 30 April 2025	1	**1**	1	1	Target achieved	Not applicable

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives and legislative compliance												
~~MTS~~ 39	MTID	To transform the institution into high performanc e organisation with a skilled and diverse workforce.	Attract, develop, and retain a highly skilled and motivated workforce for the municipality, ensuring effective talent management practices that align with its objectives, promote innovation, and enhance overall municipal performance	SO8	~~*The number of people from employment equity target groups employed*~~ Report on the number of people from previously disadvantaged groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan	Output	~~*Number of appointments made in the top three layers of employment in compliance with the Employment Equity Plan*~~ Number of reports on the EE Candidates employed in the three highest levels of management and report submitted to the Municipal Manager quarterly	4 1	~~3~~ **1**	4	24	Target achieved	Not applicable
Reason for change	KPI redefined to ensure clarity in interpretation and to ensure reporting to Department of Labour.												

3.1.3 LOCAL ECONOMIC DEVELOPMENT

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~L1~~ 56	LED	To manage and promote financial services	Create and facilitate a conducive environment, with core focus on tourism, that builds inclusive local economies, sustainable and decent employment	SO6	~~*Create number of work opportunities through EPWP*~~ The number of FTE's created through the EPWP programme by 30 June 2025	Output	*Number of temporary work opportunities created through Public Employment Programmes (EPWP)* Number of FTE's created through the EPWP programme	134	**500**	~~300~~ 400	463	Target achieved	Not applicable
Reason for change		Target increased											
~~L2~~	~~LED~~	~~To manage and promote financial services~~	~~Create and facilitate a conducive environment, with core focus on tourism, that builds inclusive local economies, sustainable and decent employment~~	~~SO6~~	~~Spend 90% of EPWP Grant funding~~	~~Output~~	~~*% Expenditure of the EPWP grant funding received*~~	~~100%~~	~~**90%**~~	~~90%~~			
Reason for change		KPI removed, EPWP target included as job opportunities created through the EPWP programme SDBIP reference number 56											
~~L4~~	~~LED~~	~~To manage and promote financial services~~	~~Create and facilitate a conducive environment, with core focus on tourism, that builds inclusive local economies, sustainable and decent employment~~	~~SO6~~	~~*Days from the point of advertising to BAC award per 80/20 procurement process*~~	~~Output~~	~~*Average number of days from the point of advertising to BAC award per 80/20 procurement process*~~	~~New~~	~~**90**~~	~~90~~			

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
Reason for change	Cascaded down to Departmental SDBIP												

3.1.4 KPA 4 FINANCIAL VIABILITY AND MANAGEMENT

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
51	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2025	Outcome	% of debt coverage	0	**45**	45	**14.7%**	Target achieved	Not applicable
Reason for change		New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives and legislative compliance											
F8	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	Cost coverage	Output	Cash/Cost coverage ratio (Annual Target)	0.06:1	**0.75:1**	0.25:1	**0.74**	Target achieved	Not applicable
~~F12~~ 54	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	~~Submit Annual Financial Statements to the Auditor General by 31 August~~ Submit the approved financial statements for 2023/24 to the Auditor-General by 31 August 2024	Output	~~*Number of Annual Financial Statements Submitted to the Auditor General by 31 August*~~ Approved financial statements for 2023/24 submitted to the AG	1	**1**	1	1	Target achieved	Not applicable
Reason for change		KPI redefined to ensure clarity in interpretation											

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~F14~~ 55	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	Creditor Payments	Output	% Creditors payment paid within 30 days of receipt of a compliant invoice	100%	**95**	~~90~~ 95	**97.6%**	Target achieved	Not applicable
Reason for change	KPI redefined, target increased												
~~F9~~ 57	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	~~Current ratio~~ Current ratio of 1:1 for the 2024/25 financial year (Current assets/Current liabilities)	Output	Current ratio ~~(current assets/current liabilities) (Annual Target)~~	0.95:1	**1.5:1**	~~0.9:1~~ 1:1	**1.38:1**	Target achieved	Not applicable
Reason for change	KPI redefined, target increased												
~~F10~~ 58	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	~~*Liquidity ratio*~~ Liquidity ratio of 0.5:1 for the 2024/25 financial year (Cash and cash equivalents/Current liabilities)	Output	Liquidity ratio ~~*(Annual Target*~~ ~~)~~	0.04:1	**0.6:1**	~~0.2:1~~ 0.5:1	**0.68:1**	Target achieved	Not applicable
Reason for change	KPI redefined, target increased												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~F13~~ 59	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	~~Submit Final Budget to Council for approval by legislated deadline~~ Submit Final Budget to Council for approval by 31 May 2025	Output	~~*Number of Final Annual Budgets approved by Council by the legislated deadline*~~ Final Annual Budget submitted	1	**1**	1	1	Target achieved	Not applicable
Reason for change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation												
~~F13~~ 60	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	~~Submit adjustments Budget to Council for approval by legislated deadline~~ Submit Adjustments Budget to Council for approval by the end of February 2025	Output	~~*Number of Adjustments Budgets approved by Council by the legislated deadline*~~ Adjustments Budget submitted to Council	1	**1**	1	1	Target achieved	Not applicable
Reason for change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation												
~~F2~~ 64	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	~~Capital expenditure against internally funded capital budget provisions~~ The percentage of the municipal capital budget spent on capital projects as at 30 June 2025	Output	~~*Percentage expenditure against capital budget provisions for internally funded projects*~~ % of the municipal capital budget spent	55.48%	**90%**	90%	**70.38%**		
Reason for change	KPI redefined to ensure clarity in interpretation.												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
F1	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	Operating expenditure against total budget	Output	Percentage of operating expenditure against total budget (excluding non-cash items)	89.5%	**90%**	90%	**92.95%**	Target achieved	Not applicable
F3	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	Capital grant expenditure	Output	Percentage of capital expenditure against Capital grant funding received (Conditional Grants received by 1 July 2024*)*	100%	**90%**	90%	**72.75%**		
F4	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	FMG Grant funding expenditure	Output	% Expenditure of the FMG grant funding received	100%	**90%**	90%	**100%**	Target achieved	Not applicable
F5	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	Cash and cash equivalent	Output	Percentage change in cash and cash equivalent (short term) between approved budget versus actual (Annual Target)	New	**50%**	5%	**35.3%**	Target achieved	Not applicable
Reason for change	Previous year ended on R143 mil on cash and cash equivalent initial target set at R43 million, target revised to realistic level												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~F6~~	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	expenditure on remuneration	Output	Percentage of total operating expenditure on remuneration (Excluding Councillors and non-cash items) (Annual Target)	34%	**35%**	35%	31.07%	Target achieved	Not applicable
F7	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	Revenue Growth excluding capital grants	Output	Percentage of Revenue Growth excluding capital grants (Annual Target)	New	**CPIX + 0.5%**	CPIX + 0.5%	**5%**	Target achieved	Not applicable
F11	MFVM	To manage and provide financial foundation, maximize	Enhance financial management and the effective utilization of resources, thereby ensuring the long-term viability and sustainability of the organization	SO1	Revenue Collection	Output	% Revenue collected against revenue raised on municipal service accounts	95%	**95%**	95%	**91.38%**	91.38% revenue collection achieved	The debtors book reduction plan is being implemented to ensure that we achieve the 95% collection rate in the 2025/26 year

3.1.5 KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
28	GGPP	To render integrated community services to enhance community development in general and promote a clean and safe environment	**Establish and maintain a robust safety and security framework for municipal assets, protecting critical infrastructure, resources and information**	SO4	Review and submit the Public Safety Plan to Council 31 December 2024	Output	Public Safety Plan Submitted	0	1	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Service Delivery Objectives												
29	GGPP	To render integrated community services to enhance community development in general and promote a clean and safe environment	**Adherence to and implementation of effective and efficient governance processes**	SO4	Review and submit the Disaster Management Plan to Portfolio Committee by 31 May 2025	Output	Disaster Management Plan reviewed and submitted to the Portfolio Committee	1	1	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
31	GGPP	Adherence to and implementation of effective and efficient governance processes	Create and facilitate a conducive environment, with core focus on tourism, that builds inclusive local economies, sustainable and decent employment		Appoint Consultant for the review of the Coastal Management Programme by 31 March 2025	Output	Number of Consultants appointed for the review of the Coastal Management Programmes	0	1	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
~~G1~~ 6 1	GGPP	To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution	Adherence to and implementation of effective and efficient governance processes	SO7	~~*Obtain and maintain a unqualified audit opinion on Annual Financial Statements*~~ Obtain and maintain a unqualified audit opinion on Annual Financial Statements for the 2024/25 financial year	Output	~~*Number of Unqualified Audits achieved on the Annual Financial Statements*~~ Audit opinion received on the Annual Financial Statements for 2024/25	1	**1**	1	1	Target achieved	Not applicable
Reason for change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
62	GGPP	To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution	Adherence to and implementation of effective and efficient governance processes	SO7	Compile a Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June 2025	Output	RBAP submitted to the Audit Committee	0	**1**	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												
~~G9~~ 63	GGPP	To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution	Adherence to and implementation of effective and efficient governance processes	SO7	~~*Review and prioritize Risk Register*~~ Compile a strategic risk register and submit to the Audit Committee by 31 May 2025	Output	~~*Number of Risk Registers reviewed by 30 June 2025*~~ Strategic risk report submitted to the Audit Committee	1	**1**	1	1	Target achieved	Not applicable
Reason for change	SDBIP KPI and Unit of measurement amended to ensure clarity in interpretation												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
67	GGPP	Facilitate the sustainable incorporation and effective management of human settlements, to provide an equitable, inclusive, and resilient living environment that enhances the quality of life for all residents	**To manage and provide planning services in order to ensure the economic upliftment, growth and development of the municipal area**	SO3	Complete the audit on the Municipal Owned Land (anomalies) and submit to Council by 30 June 2025	Output	Audit Report submitted to Council	0	**1**	1	1	Target achieved	Not applicable
Reason for change	New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
70	GGPP	Facilitate the sustainable incorporation and effective management of human settlements, to provide an equitable, inclusive, and resilient living environment that enhances the quality of life for all residents	**To manage and provide planning services in order to ensure the economic upliftment, growth and development of the municipal area**	**SO3**	Submit and review Land Disposal Policy to Council by 30 June	**Output**	Land Disposal Policy reviewed	0	**1**	1	1	Target achieved	Not applicable
Reason for change		New Additional Key Performance Indicator included to ensure SDBIP Alignment with Budget and Service Delivery Objectives											
~~G10~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Functional performance audit measured by means of meetings where the Audit Committee dealt with performance reports*~~	~~Output~~	~~*Number of meetings where the Audit Committee considered Institutional Performance Reports*~~	~~4~~	~~2~~	~~2~~			
Reason for change		Cascaded down to Departmental SDBIP											

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~G11~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Submit Final Annual Report and Oversight Report to Council before legislated deadlines*~~		~~*Number of Final Annual Report and Oversight Report to Council before legislated deadlines*~~	~~1~~	~~1~~	~~1~~			
Reason for change	Cascaded down to Departmental SDBIP												
~~G12~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Approval of IDP/Budget Process Plan by 31 August*~~	~~Output~~	~~*Number of IDP/Budget Process Plans approved by Council by 31 August*~~	~~1~~	~~1~~	~~1~~			
Reason for change	Cascaded down to Departmental SDBIP												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~G13~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Submit the Draft IDP to Council by 31 March 2025*~~	~~Output~~	~~*Number of Draft IDP submitted to Council by 31 March 2025*~~	~~1~~	~~1~~				
Reason for change	Cascaded down to Departmental SDBIP												
~~G14~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Submit the final reviewed IDP to Council by 30 June 2025*~~	~~Output~~	~~*Number of IDP's approved by Council 30 June 2025*~~	~~1~~	~~1~~	~~1~~			
Reason for change	Cascaded down to Departmental SDBIP												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~G2~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Institutional SDBIP approved by the Executive Mayor within 28 days after Annual Budget Approval*~~	~~Output~~	~~*Number of days for the approval of the Institutional SDBIP by the Executive Mayor after annual budget approval*~~	~~28~~	~~28~~	~~28~~			
Reason for change	Cascaded down to Departmental SDBIP												
~~G3~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Timeous development and conclusion of Section 57 Performance Agreements*~~		~~*% of signed Section 57 Manager Performance Agreements by 31 July 2024*~~	~~100%~~	~~100%~~	~~100%~~			
Reason for change	Cascaded down to Departmental SDBIP												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~G4~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Timeous development and conclusion of Section 57 Performance Agreements*~~		~~*% of signed Section 56Manager Performance Agreements by 31 July 2024*~~	~~100%~~	~~**100%**~~	~~100%~~			
Reason for change	Cascaded down to Departmental SDBIP												
~~G5~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Formal evaluation of the performance of Section 57 Employees*~~		~~*Number of formal performance evaluations conducted per Section 57 Employee*~~	~~4~~	~~**2**~~	~~1~~			
Reason for change	Cascaded down to Departmental SDBIP												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~G6~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Formal evaluation of the performance of Section 56 Employees*~~	~~Output~~	~~*Number of formal performance evaluations conducted per Section 56 Employee*~~	~~4~~	~~2~~	~~1~~			
Reason for change	Cascaded down to Departmental SDBIP												
~~G7~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Informal evaluation of the performance of Section 57 Employees*~~	~~Output~~	~~*Number of informal performance evaluations conducted per Section 57 Employee*~~	~~2~~	~~2~~	~~1~~			
Reason for change	Cascaded down to Departmental SDBIP												

SDBIP REF	NATIONAL STRATEGIC LINK	MUNICIPAL STRATEGIC LINK			MUNICIPAL PLANNED DELIVERY						ACTUAL DELIVERY		
	National Key Performance Area	Predetermined Objective	Strategic Objective	SO Ref	Key Performance Indicator	Indicator Type	Unit of Measurement	Baseline	MEDIUM TERM TARGET 2024-2027	2024/25 TARGET	Actual	Comment	Corrective Action
~~G8~~	~~GGPP~~	~~To ensure that municipal services are administered with the objectives of local government as prescribed in Chapter 7 of the Constitution~~	~~Adherence to and implementation of effective and efficient governance processes~~	~~SO7~~	~~*Informal evaluation of the performance of Section 56 Employees*~~	~~**Output**~~	~~*Number of informal performance evaluations conducted per Section 56 Employee*~~	~~2~~	~~**2**~~	~~1~~			
Reason for change	Cascaded down to Departmental SDBIP												

COMPONENT B: INSTITUTIONAL PERFORMANCE AS PER COGTA INDICATORS

KPA 1: ORGANIZATIONAL DEVELOPMENT AND INSTITUTIONAL TRANSFORMATION

	Indicator Name	Total number of people planned for the year	Achievement level during the year under review	Achievement percentage during the year	Comments on the gap
1.	Vacancy rate for all approved budgeted posts	3%	3%	3.2%	
2	Percentage of appointment in strategic positions (Municipal Manager and Section 57 Managers)	6	5	83%	The filling of the post of Director Planning and Development has been a challenge with the municipality embarking on the third round of recruitment to fill the post
3.	Percentage of Section 57 Managers including Municipal Managers who attended at least 1 skills development training course within the FY	2	2	100%	
4.	Percentage Technical Services Managers with professional qualifications	3	3	100%	
5.	Level of PMS effectiveness in the DM (DM to report)	To be reported by the Sarah Baartman District Municipality			
6.	Level of effectiveness of PMS in the LM (LM to report	Performance Management currently rolled out all staff			

7.	Percentage of staff that have undergone a skills audit (Including competency profiles) within the current 5-year term	874	874	100%	
8.	Percentage of Councillors who attended a skills development training within the current 5-year term	29	29	100%	
9.	Percentage of staff complement with a disability	1,5%	1,5%	1,5%	
10.	Percentage of female employees	35%	35%	35%	
11.	Percentage of employees that are aged 35 or younger	25%	25%	25%	
12.	Adoption and implementation of a HRD including a Workplace Skills Plan	Yes	yes	Completed	

KPA 2: INFRASTRUCTURE AND BASIC SERVICE DELIVERY

A: WATER

	Indicator Name	Total Number of household / customer expected to benefit	Estimated backlogs (actual Numbers)	Prior year achievement 2023/24	2024/25 Target	Number of households reached during the 2024/25 year	Achievement percentage during the year
1.	% Households with access to potable water						

2.	% Indigent households with access to free basic potable water						
3.	% of Clinics with access to potable water	No additional Clinics planned	0	100%	100%	100% of clinics	100% (Clinics within urban edge)
4.	% of schools with access to potable water	No additional Schools planned	100%	100%	100%	100% of schools	100% (Schools within urban edge)
5.	% of households in formal settlements using bucket sanitation						

B: ELECTRICITY

	Indicator Name	Total Number of household / customer expected to benefit	Estimated backlogs (actual Numbers)	Prior year achievement 2023/24	2024/25 Target	Number of households reached during the financial year	Achievement percentage during the year
1.	% Households with access to electricity services (Serviced by Kouga)	19 471	0	19 255	19 671	367	1.88 %
2.	% Indigent households with access to	5 769	0	8 496	8 500	5 769	-32.09 %

	Indicator Name	Total Number of household / customer expected to benefit	Estimated backlogs (actual Numbers)	Prior year achievement 2023/24	2024/25 Target	Number of households reached during the financial year	Achievement percentage during the year
	basic electricity services (Serviced by Kouga)						
3.	% Indigent households with access to free alternative energy sources	None	None	N/a	None	None	Not measured, no free alternative energy is available

C: SANITATION SERVICES

	Indicator Name	Total Number of household/ customer expected to benefit	Estimated backlogs (actual Numbers)	2024/25 Target	Number of households reached during the 2024/25 year	Achievement percentage during the year
1.	% of households with access to sanitation services					
2.	% of indigent households with access to free basic sanitation services					
3.	% of schools with access to sanitation services	No schools planned for year	0	0	100% of schools	100% (Schools within urban edge)

4.	% of Clinics with access to sanitation services	No clinics planned for year	0	0	100% of clinics	100% (Clinics within urban edge)

D: ROAD MAINTENANCE SERVICES

	Indicator Name	Total Number of household/ customer expected to benefit	Estimated backlogs (actual Numbers)	2024/25 Target	Number of households reached during the 2024/25 year	Achievement percentage during the year
1.	% Households without access to gravel or graded roads					
2.	% of road infrastructure requiring upgrade					
3.	% of planned new road infrastructure actually constructed					
4.	% of capital budget reserved for road upgrading and maintenance effectively used					

E: WASTE MANAGEMENT SERVICES

	Indicator Name	Total Number of household/ customer expected to benefit	Estimated backlogs (actual Numbers)	2024/25 Target	Number of households reached during the 2024/25 year	Achievement percentage during the year
1.	% of households with access to refuse removal services	31 633	None	31 633	30 054	95.82%
2.	Existence of a Waste Management Plan	Yes, Integrated Waste Management Plan and Waste Management By laws				

D: HOUSING AND TOWN PLANNING

	Indicator Name	Total Number of household/ customers expected to benefit	Estimated backlogs (actual Numbers)	2024/25 Target	Number of households reached during the 2024/25 year	Achievement percentage during the year
1.	% of households living in informal settlements	13.5	3814	1007	3000	
2.	% of informal settlements that have been provide with basic services	95%	2	220	750	79%
3.	% of households in formal housing that conforms to the minimum building standards for residential houses	+80%				
4.	Existence of an effective Indigent Policy.	Yes. There is an Indigent Policy in place				
5.	Existence of an approved Spatial Development Framework	There is an approved SDF. It was adopted in 2021.				
6.	Existence of a Land Use Management System	The Kouga Land Use Scheme was adopted in 2021.				

KPA 3: LOCAL ECONOMIC DEVELOPMENT

	Indicator Name	2024/25 Target	Achievement level for the 2024/25 year (absolute figure)	Achievement percentage during the year
1.	Existence of LED Unit	1 LED Unit	1 LED Unit	100%
2.	% LED budget spent on LED related activities	10 542 000,00	9 243 923,38	88%
3.	Existence of LED Strategy	Yes, approved by Council on 29 May 2025		
4.	Number of LED Stakeholder Forum meetings held	-	10 Stakeholder LED engagements (private and public)	100%
5.	Plans to stimulate second economy	As stipulated in the Integrated Economic Growth Strategy (IEGS):		

	Indicator Name	2024/25 Target	Achievement level for the 2024/25 year (absolute figure)	Achievement percentage during the year
		1. Implement targeted training programs for unemployed youth and small business owners, with a focus on developing specialized skills that enhance employability and entrepreneurial capacity. **2.** Create Township Business Hubs in each town to support, formalize, and grow small businesses operating in township areas, providing them with access to resources, mentorship, and networking opportunities. **3.** Supporting existing local businesses and attracting new investment **4.** Aligning local economic development with broader socio-economic goals Encouraging stakeholder participation to enhance impact and equity.		
6.	% SMME's that benefitted from SMME support programs	-	441	100%
7.	Number of Job Opportunities created through EPWP	298	1473	100%
8.	Number of job opportunities created through PPP	-	2127	100%

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

	Indicator Name	Target set for the 2024/25 year R (000)	Achievement level for the 2024/25 year R(000)	Achievement percentage during the year
1.	% Expenditure of capital budget	246,766	219,472	84.49%
2.	Salary budget as a % of the total operational budget	479 710	418,731	29.53%
		1 459 766	1,418,172	
3.	Trade creditors as a % of total actual revenue	143,222	237,247	16.41%
		1,540,002	1,445,930	
4.	Total own municipal revenue as a % of total actual budget	1,151,366	1,116,234	96.95%
5.	Rate of municipal consumer debt reduction	528,394	424,145	-19.73%
6.	% of MIG Budget appropriately spent	34,624	34,624	100%

	Indicator Name	Target set for the 2024/25 year R (000)	Achievement level for the 2024/25 year R(000)	Achievement percentage during the year
7.	% of MSIG budget appropriately spent	N/A		
8.	AG Opinion (2023/24)	Clean Audit		
9.	Functionality of the Audit Committee	Fully functional		
10.	Submission of AFS after the end of the financial year	AFS submitted on 31 August 2025		

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

	Indicator Name	Target set for the year	Achievement level for the year (Absolute figure)	Achievement percentage during the year
1.	% of Ward Committees established	100%	100% (15 ward committees)	100%
	Indicator Name	**Target set for the year**	**Achievement level for the year (Absolute figure)**	**Achievement percentage during the year**
2.	% of Ward Committees that are functional	100%	100% (15 ward committees)	100%
3.	Existence of an effective system to monitor CDW's	The CDW's are administered through the Office of the Speaker and the Public Participation Officer meet monthly with CDW's to track progress and receive submissions by CDW's.		
4.	Existence of an effective Strategy	Clustered Sub-Committee Strategy is implemented.		
5.	Effective structural meetings	All Muni-Mec meetings are attended. 9 local IGR contact sessions were hosted by KLM in the 2023/2024 financial year.		

6.	Existence of an effective communication strategy	Communication Strategy in place and communication is effective.
7.	Number of Mayoral Imbizo's conducted	The Executive Mayors Office initiated several public engagement meetings including recently launched walk in sessions.
8.	Existence of a fraud prevention mechanism	Anti-*Corruption* and Fraud Prevention Policy approved by Council 1 August 2017

COMPONENT C: INDIVIDUAL PERFORMANCE

The Performance Management Section administers Institutional Performance and Individual Performance to the level of the Municipal Manager and Directors reporting directly to the Municipal Manager.

The purpose of the performance management section is to prepare the Institutional Service Delivery and Budget Implementation Plan and to provide Councillors and Top Management with performance reports to allow oversight and timeous corrective action where it is evident that set institutional targets may not be achieved.

In compliance with the legislative provisions does the Integrated Development Plan for the year under review form the basis of the Institutional Service Delivery and Budget Implementation Plan. The Institutional Service Delivery and Budget Implementation plan forms the basis for the individual performance agreements of the Municipal Manager and Directors.

Departmental Service Delivery and Budget Implementation Plans are developed to monitor performance in support of the achievement of Institutional Targets. The Departmental Service Delivery and Budget Implementation Plans forms the basis for performance agreements at the line manager and first line supervisory levels, but selected targets from the Departmental Service Delivery and Budget Implementation Plans may be included as operational targets for Directors.

Performance agreements are concluded annually before 31 July and performance reviews for the Municipal Manager and Directors must be conducted on a quarterly basis with the annual performance review conducted by an Evaluation Panel appointed in terms of the Performance Management Regulations consisting of the following members:

- Municipal Manager Performance Evaluation Panel:
  - Executive Mayor
  - Chairperson of the Audit Committee

- Member of the Mayoral Committee
- Mayor/Municipal Manager from another municipality
- Member of a word committee as nominated by the Executive Mayor

- Other Senior Manager's Performance Evaluation Panel:
  - Municipal Manager
  - Chairperson of the Audit Committee
  - Member of the Mayoral Committee
  - Municipal Manager from another municipality

Performance bonusses are only paid after evaluation and only on approval of the evaluation results by Council and the adoption of the annual report for the period under review subject to affordability.

The roll-out of performance to levels below Senior Management as required in terms of the provisions of Section 34 of the Local Government Municipal Staff Regulations, R890 dated 20 September 2021 has been implemented with effect 1 July 2023.

Performance reviews for staff below the level of senior management is conducted by the immediate supervisor of the incumbent with performance results submitted for consideration by Departmental Moderation Committees followed by submissions to the Institutional Performance Moderation Committee.

The Institutional and Departmental Performance Moderation Committees have been appointed.

COMPONENT D: INFRASTRUCTURE AND BASIC SERVICE DELIVERY

3.2 PROVISION OF WATER

The Constitution of South Africa assigns the responsibility of ensuring access to water services to Local Government. Furthermore, the Water Services Act entrusts the local municipality with provision of affordable, efficient, effective on-going water services which is sustainable. The Directorate Civil and Water Services envisages an area that is supported by an efficient and well-maintained service infrastructure network, which allows all citizens and stakeholders access to a growing base of innovative, safe, reliable, and affordable services. Service delivery requires the provision of new services as well as the maintenance of existing services.

The Present Water Consumer Quantities are:

TOWN	RESIDENTIAL ERVEN 2023/24	INSTITUTIONAL /COMMERCIAL/ INDUSTRIAL NUMBER OF ERVEN 2023/24	TOTAL No OF ERVEN 2023/24
Humansdorp	7 522	378	7 900
Jeffreys Bay (incl. Aston Bay, Pellsrus, Ocean View and Paradise Beach)	13 194	1 426	14 620
St Francis Bay	3 484	50	3 534
Cape St Francis	819	3	822
Oyster Bay	559	13	572
Hankey	2 674	84	2 758
Patensie	784	67	851
Loerie	471	13	484
Thornhill	491	13	504
TOTAL	**29 998**	**2 074**	**32 045**

Key Stakeholders: The towns of Hankey and Patensie obtain raw water from the Kouga Dam via the canal system which is operated by the Gamtoos Water on behalf of the Department of Water and Sanitation. Raw water is treated at the Patensie and Hankey water treatment works to potable standards before distribution. A new borehole supplying Hankey with water has been equipped and piped to the Hankey water treatment works to supplement supply from the Kouga dam. A new package plant was installed in Hankey which can remove iron and manganese from the groundwater.

The towns of Loerie, Thornhill, Jeffreys Bay, Humansdorp and St Francis Bay obtain potable water from the Nelson Mandela Metro via the Churchill pipeline and Summit pipeline. The water supply to Jeffreys Bay and Humansdorp are augmented by groundwater and fountains. Approximately 50% of the water consumed in Humansdorp and Jeffreys Bay is supplied from own sources.

The town of Oyster Bay is solely dependent on groundwater obtained from boreholes and springs. Four new package plants were installed in St. Francis Bay, Jeffreys Bay, Humansdorp and Hankey which can remove iron and manganese from the groundwater. Each plant is upgradable to a capacity of 6.0ML/day. The bulk water

supply in St. Francis Bay, Jeffreys Bay and Humansdorp were upgraded by adding additional boreholes and pipelines under a WSIG project funded by DWS.

Level and Standard in Water Services: All the consumers within the Kouga Municipality receive water services at or above RDP standards (access to communal water standpipe in informal areas within 200m distance) Based on the Service Level Policy of Kouga to provide higher level of service, first order of assessment indicates that Kouga requires R82 million to service and provide house connections to all residents in informal settlements once formalized (excluding Bulk). Our Regional Bulk Infrastructure Programme for water services requirement is estimated to be R 652 million.

Kouga Municipality is committed and endeavours to conform to the norms and standards of SANS 241 and blue drop requirements with regards to water quality.

Due to the prolonged drought that persisted from 2017 to 2023 the major storage dams serving the area had reached critical low levels. Both the Kouga and Churchill dams have recovered well reaching 100% capacity after good rain early in 2024. The Impofu dam is however still at ±41% capacity therefore DWS opted to maintain the water restrictions imposed on Kouga Municipality. The drought conditions experienced over the past 7 years had disastrous and far-reaching negative implications for the entire western region of the Eastern Cape Province and the Kouga area. The negative effects of the drought on our local economy will still be felt for many years to come.

Reduced water quotas were imposed on abstraction from the Algoa System and stricter water restrictions were implemented during 2022/2023 throughout the Kouga area. The 40% curtailment will remain in force until the Impofu dam overflows.

Water Scheme Area	**Schedule of Restrictions**
Gamtoos Water (Kouga Dam): Patensie/Hankey	15% of quota.
Loerie/Summit pipeline: Loerie and Thornhill	Water supplied by Nelson Mandela Metro. 0% restriction imposed on NMBM quota by DWS.
Churchill/Impofu: Humansdorp, St Francis Bay, Jeffreys Bay	Water supplied by Nelson Mandela Metro 40% restriction imposed on quota by DWS.

It was required to continue with Water shedding in the towns of Patensie and Hankey since 2017, to ensure usage remain within the restricted quota. The water is provided to residents via the reticulation system for 6 hours in the morning and 6 hours in the afternoon only.

Although the water supply situation has improved, water collection stations remain in place (JoJo tanks) and water is distributed by means of water trucks to the communities when needed.

3.3 SANITATION PROVISION

The policy of Kouga LM, adopted during 2015, provides that the minimum acceptable standard for sanitation services will be a waterborne system in all areas. Due to the limited own capital funding for projects, bulk infrastructure upgrading/ rehabilitation is mostly funded by grant funds.

Levels and Standards in Sanitation Services: Four (4) levels of sanitation services are provided:

- buckets and chemical toilets only for the informal housing areas (±2 973 households)
- full waterborne sanitation to 66% of households,
- septic tanks/conservancy tanks to 32.6% of households, and
- digestors and/or VIP's (Ventilated Improved Pit) to 1.4% of households.

3.4 PROVISION OF ELECTRICAL SERVICES

The Kouga Local Municipality is the duly registered and authorised electricity supply authority responsible for the procurement, distribution, and management of electrical energy within the municipal boundaries encompassing the towns of Humansdorp, Jeffreys Bay, St Francis Bay, Cape St Francis, and Oyster Bay. The Municipality receives bulk electricity supply from Eskom through designated metering points, from which it undertakes the internal distribution to end-users within these towns.

In accordance with its statutory mandate, the Municipality is tasked with the planning, construction, operation, and ongoing maintenance of the internal electricity distribution infrastructure. This includes the provision of electricity to residential, commercial, and industrial consumers, as well as the operation of public lighting systems (including street lighting) and the supply of electricity to municipal infrastructure such as water and wastewater pump stations and other essential service facilities. Diagram 1 below demonstrate a standard network configuration of a distribution network from Eskom to Kouga municipality, this to create a frame of mind as to our responsibility as the electrical department.

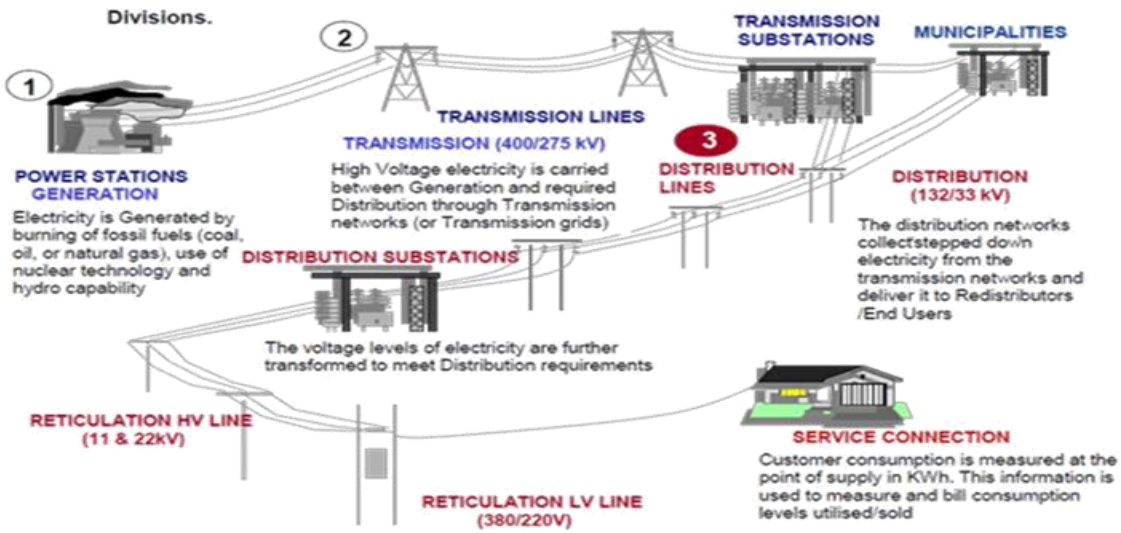


Diagram 1.1 *Distribution network*

It is further noted that the towns of Hankey, Patensie, and Loerie fall outside the Kouga Municipality's electricity distribution jurisdiction and are directly supplied by Eskom. Similarly, the town of Thornhill receives its electricity supply from the Nelson Mandela Bay Metropolitan Municipality.

Town	New Residential Consumers 2023/2024	New Institutional Commercial Industrial 2023/24	Total 2023/24	New Residential Consumers 2024/25	New Institutional Commercial Industrial 2024/25	Total 2024/25
Humansdorp	10	4	14	212	3	215
Jeffreys Bay	90	6	96	446	7	453
St Francis Bay	40	5	45	221	7	228
Cape St Francis	9	0	9	11	0	11
Oyster Bay	5	0	5	3	0	3
Total	**154**	**15**	**24 001**	**893**	**17**	**24 911**

Table 1.1: *The present consumer quantities for electricity are*

In accordance with the provisions of the Electricity Regulation Act, 2006 (Act No. 4 of 2006), the Kouga Local Municipality has adopted service delivery strategies aimed at ensuring universal access to electricity for all categories of consumers, including commercial enterprises, formal and informal residential dwellings, and newly developed areas. These strategies are implemented within the regulatory norms and standards prescribed by the Act and overseen by the National Energy Regulator of South Africa (NERSA) 1.

A principal objective of these strategies is to uphold a high standard of service delivery while mitigating the financial impact on end-users. This includes ensuring the reliability, continuity, and quality of electricity supply, particularly in the context of capital investment and technical specifications required for the development of new distribution infrastructure, substations, and potential energy generation projects. Such developments are guided by the Municipality's electricity master and energy plan, which is informed by demand forecasts and the Spatial Development Plan (SDP).

To support infrastructure expansion and modernisation, the Municipality continuously submits applications for funding to legally recognised financial institutions and government entities, in accordance with the regulatory framework governing municipal finance and infrastructure development prescribed by the MFMA.

Background: Kouga Municipality has experienced increasing demand for reliable and equitable service delivery due to population growth, urbanization, and the persistence of infrastructure backlogs in informal and low-income areas. In response, the municipality initiated a series of infrastructure and electrification projects aligned with national development priorities and its Integrated Development Plan (IDP). This report seeks to evaluate the progress and impact of these initiatives and identify areas for future improvement.

Scope and limitations: The report focuses specifically on the infrastructure and electrification projects implemented by the Electromechanical department during the 2024/2025 financial year. The geographic scope includes key communities within the municipal jurisdiction, namely: Jeffreys Bay, Humansdorp, St. Francis Bay, Cape St Francis, Sea Vista. The report evaluates the achieved projects, implementation, community impact, and alignment with municipal service delivery objectives within these areas.

Problem statement: A significant portion of households in informal and low-income areas remain without legal and reliable access to electricity. This not only affects quality of life and access to basic services but also increases reliance on unsafe, illegal connections that pose serious safety risks. Further to this issue, many of the substations in use are outdated and operating beyond their designed capacity. This contributes to frequent power outages, reduced efficiency, and vulnerability to faults, particularly during periods of peak demand.

On the other hand, the absence of advanced or temper-proof metering systems in some areas has led to increased non-technical losses (e.g. theft, inaccurate billing), impacting revenue collection and operational sustainability. Moreover, the inadequate lighting on public spaces has contributed to safety and security concerns, especially in high-density communities. Streetlights and high mast lights enhance visibility at night, reducing the risk of crime and accidents.

Objectives of the report: The primary objectives of this report are to provide a clear, evidence-based account of the infrastructure and electrification projects undertaken by Kouga Municipality during the 2024/2025 financial year. Specifically, the report aims to:

- Document the scope, implementation processes, timelines, and outcomes of the infrastructure and electrification projects delivered across targeted communities.
- Assess the extent to which these projects addressed the service delivery challenges identified, including electricity access, infrastructure reliability, and public safety.
- Highlight notable successes, innovations, and lessons learned throughout the planning and execution phases, with an emphasis on community impact and operational effectiveness.
- Provide Recommendations for improving the planning, execution, monitoring, and sustainability of future municipal infrastructure projects, with a view to enhancing service delivery, efficiency, and alignment with long-term development goals.
  These objectives support Kouga Municipality's commitment to transparent governance, continuous improvement, and inclusive development.

Findings and discussions: This chapter of the report outlines the findings and comments by the Electromechanical department. It is divided into 4 sections that will discuss the completed projects of 2024/25 financial year.

Licensing and supply jurisdiction: Electricity is made available to all prospective consumers located within the geographic areas for which the Kouga Municipality holds a valid distribution licence, as demarcated by NERSA. The Municipality's annual service delivery targets are reviewed and updated in alignment with evolving demand projections, as determined by the Human Settlements Master Plan and the Town Planning SDP.

SECTION A: CAPITAL PROJECTS 2024/25: Capital projects represent significant, long-term investments aimed at developing or upgrading physical infrastructure. Given their scale and complexity, these projects require comprehensive planning, detailed engineering, and strong project management, typically spanning a five-year cycle.

The table below outlines the capital projects for the 2024/25 financial year and tracks their progress. Overall, implementation has been successful, with only minor

challenges encountered, these have been documented as lessons learned to inform and improve future project execution.

One major project, however, could not be fully implemented due to procurement-related issues, specifically the cancellation and subsequent re-advertisement of the tender. Despite this, the municipality remains committed to completing the project within the next financial cycle.

DEPARTMENT	FUNDING SOURCE	PROJECT DESCRIPTION	Adjusted Budget 2024/25	Actuals Total at 30 June 2025	%
FLEET AND WORKSHOP	Finance Lease	Fleet procurement tender	51,005,878	51,539,748	101.05%
METERING & REVENUE	INEP	OCEAN VIEW 169 ELECTRIFICATION	2,845,481	2,541,522	89.32%
METERING & REVENUE	MIG	DESIGN: HIGH MAST LIGHTS	100,000	100,000	100.00%
METERING AND REVENUE	UISP	Computer Equipment (UISP FUNDING)	217,391	-	0.00%
METERING AND REVENUE	UISP	Kwanomzamo bulk electrical - Boskloof secondary feeder and substation upgrade.	18,347,420	117,888,734.50	97.50%
METERING AND REVENUE	UISP	Oceanview substation upgrade	9,913,043	9,665,216.93	97.50%
METERING AND REVENUE	Internal	Electrical oil circuit breakers replacement circuit breakers replacement with vacuum SCADA ready breakers	5,000,000	3,439,835	68.80%
			87,429,213	**82,521,940**	**94.39%**

Table 1.2: *Progress for Capital Projects*

As indicated on the table 3.1 above, the status of all capital project is discussed in detail below and their benefits to the public, thereof:

Oceanview substation upgrade: An official appointment was made for a Service Provider for the upgrade of Ocean View substation switchgear for Kouga Municipality. The tender was awarded to a successful service provider at a reduced scope of work to the value of R10 879 571.78 (Incl. VAT and including 10 % Contingencies), however we still in a position to provide the capacity to unlock the housing project with minor improvements to be done in future. The project has been 100% completed, and the newly installed switchgear offer several key advantages

including enhanced safety, improved reliability, and reduced maintenance needs and the ability to be connected to SCADA.

The capacity that was create at the substation, is dedicated to support the increased demand from newly electrified areas, the Oceanview substation was upgraded with two additional 5MVA transformers therefore increasing the total capacity to 14MVA.

Advantages to this community

- Strengthened electricity supply capacity in the region
- Enabled electrification of new households
- Reduced load shedding risks and power fluctuations
- Curbed electrical losses in newly connected areas

Erection of new high mast lights: Data has demonstrated that high mast lights are one of the most effective means of lighting within areas where vandalism and crime are rife. It proofed to be a more complicated infrastructure equipment for criminals to vandalise, as appose to traditional pole mounted streetlights. Through MIG we have secured is R 20 million (including professional fees) funding for high mast light for the Kouga Region, split over three financial years 2025/26/27/28. While the project itself might take longer to be finalised, floodlights as a contingency is utilised throughout areas were concerns arise for visibility during darkness.

The tender has been awarded to a successful service provider for phase 1 of the three-year cycle. The infrastructure is envisaged to be completed in June 2026 bringing better visibility and safety within many areas within the Kouga region.

SCADA: This project was initiated to accommodate our drive towards renewable energy, and this is one of the necessary interfacing equipment apparatuses to accommodate the new technology. This Supervisory Control and Data Acquisition (SCADA) systems provide a variety of advantages for the infrastructure operations, with a primary focus on enhanced safety, reduced outages, and improved efficiency. This system enables the optimisation of resource utilisation and the rapid response to issues by providing real-time monitoring and control of processes. The first phase of this project is in progress, and the intention is to roll this out to all substations to optimise the technology and improve safety. Due to cost the three towns Humansdorp, St. Francis Bay and Jeffreys bay which receive accounts from Eskom will have their main substation connected to the SCADA. The network throughout Kouga is expanding and the technology driven by artificial intelligence provide access to a lot of data to make profound decision regarding maintenance and network planning.

Boskloof and KwaNomzamo bulk electrical upgrade: This project was implemented, and the final award was made to the value of R 20 300 438.08 incl. VAT. The project includes installation of three new 5MVA transformers to upgrade capacity from 6

300MVA to 15MVA, this is a significant increase in capacity for this area and will as a result unlock the capacity to support the low-cost housing development within Kwanomzamo. Kwanomzamo will as a result enjoy a dedicated feeder separating Kwanomzamo from the hospital and Boskloof. This upgrade will assist with faster energising of the electrical network as opposed to the current situation experienced within this region. The substation is also fitted with SF6 switchgear that is SCADA ready and able to supress explosions safeguarding staff and provide a robust improvement to the distribution of power in Humansdorp.

Electrification projects: The Oceanview Phase 2 formal housing electrification project was initiated to provide electrical connections to 169 newly constructed housing units. Funding for the project was secured through the Department of Energy, enabling the commencement of bulk infrastructure development and the electrification of these units.

However, due to nationwide budgetary constraints and cost-cutting measures implemented by the government, all municipalities, including Kouga, experienced a reduction in allocated funding. As a result, the scope of the project had to be reduced during the 2024/25 financial year.

Despite these limitations, Kouga Municipality remained committed to the successful completion of the project and has scheduled its finalisation for the 2025/26 financial year. Importantly, the municipality continued to benefit from the grant by enhancing its bulk infrastructure, laying a stronger foundation for future service delivery and development.

Electrification informal settlements: Like many municipalities across South Africa, Kouga faces ongoing challenges related to the increase of informal settlements. A significant concern arising from these developments is the unauthorised and unsafe connection of these communities to the existing electrical infrastructure. These improvised connections often involve hazardous methods, posing serious risks to both human and animal safety, and in some cases, resulting in fatalities. The conductors used for these connections are frequently stolen from the municipal electricity network, leading to widespread issues such as streetlight outages and power failures throughout the Kouga region.

In response, Kouga Municipality made a strategic decision to implement electrification projects within these informal settlements. This initiative aims to mitigate safety risks, reduce electricity losses, and improve the overall quality of life for residents in these areas. Over the past four years, the municipality has successfully executed eleven electrification projects, which have yielded positive results. These projects have not only enhanced municipal revenue but have also demonstrated tangible improvements in service delivery and community well-being.

The success of these initiatives demonstrates Kouga's commitment to inclusive development and its proactive approach to infrastructure challenges. While formal

housing projects are still pending, the municipality remains dedicated to delivering essential services to vulnerable communities and ensuring equitable access to safe electricity.

Renewable energy infrastructure development: The Municipality is in possession of a duly approved Environmental Impact Assessment (EIA) pertaining to the proposed construction and development of a 20MW renewable energy generation facility. This approval constitutes a critical regulatory milestone in the advancement of the project. Upon implementation, the initiative is projected to significantly reduce reliance on electricity supplied by Eskom, thereby contributing to a substantial decrease in municipal energy expenditure. While considering this project a further study on a comprehensive feasibility study will be undertaken, this will include a portion erf 4/346 of property 300ha as a site envisaged to enhance our energy programs.

Considering the strategic benefits, the capital-intensive nature of the project, in conjunction with the procedural complexities inherent in Independent Power Producer (IPP) or Public-Private Partnership (PPP) procurement procedures, renders these options administratively challenged and time-consuming due to bureaucracy within the confines of the regulations. Kouga however is still committed to venture into partnerships while executing its own energy projects as a mitigating strategy, the Municipality has identified project investment through own financing as a more expedient and commercially viable alternative.

A project plan has been formulated for the acquisition and deployment of a 5MWh Battery Energy Storage System (BESS). The initiation and preliminary budgeting for this pilot initiative commenced during the 2024/25 budget cycle, with financial allocations earmarked for execution in the 2025/26 fiscal year. The pilot project is intended to generate empirical data to inform the development of a comprehensive business case, which will underpin future funding applications and facilitate potential project scaling.



Diagram 1.2: *Identified site for the 20 MW pilot project for the renewable energy*

Additionally, smaller-scale renewable energy interventions are being pursued through the Municipality's ad-hoc Small-Scale Embedded Generation (SSEG) procurement process. This includes the acquisition of BESS units, inverters, photovoltaic panels, and associated infrastructure. These installations will prioritise municipal assets such as wastewater treatment facilities, administrative buildings, and public lighting systems, with the strategic objective of transitioning these assets to off-grid operation. This innovative approach is anticipated to position Kouga Municipality as a regional leader in sustainable infrastructure, while ensuring continuity of public lighting services during grid outages.

Kouga Municipality is currently piloting consumer-based SSEG installations. This initiative aims to optimise the benefits accruing to residential and commercial consumers through collaborative frameworks with the Municipality, thereby enhancing the value proposition of private renewable energy investments.

OPERATIONAL PROJECTS 2024/25: This section reports on the projects that are directly linked to the electrical services operations. These projects are initiatives focused on improving the department's existing day-to-day operations, often involving incremental changes to processes or systems. They are distinct from capital projects, which aim for broader organisational transformation, and compliance projects, which are mandated by regulations. The following projects are discussed below:

Revenue enhancement and loss reduction projects: The long-term sustainability and success of the municipality depend on the continuous identification and implementation of strategies to optimise financial resources, this is the core objective of revenue enhancement.

Within the Electromechanical Department, we have conducted a thorough analysis to identify the key contributors to revenue loss. In addition to this diagnostic effort, it is our responsibility to proactively prevent and resolve technical issues that negatively impact revenue collection.

Response to Infrastructure Vandalism: The electrical network in Jeffreys Bay particularly in areas such as Ebumnyameni (Oceanview), London, Newrest, and Aston Bay Road has been significantly compromised due to persistent illegal connections, vandalism, and cable theft. These activities disrupt power supply, increase operational costs, and place a financial strain on the municipality. Unauthorized access results in frequent outages, damage to infrastructure, and elevated maintenance expenses, affecting both non-paying and legitimate customers.

In Aston Bay, streetlight cables are being stolen and repurposed for illegal connections, leading to safety risks and further infrastructure instability. To address this, the Electromechanical Department has deployed solar-powered lights with integrated cameras in high-risk zones and is working closely with law enforcement to apprehend offenders.

Humansdorp's network, especially in Ward 4 (Gill Marcus and Donkerhoek), faces frequent vandalism involving wires thrown onto high-voltage lines. While these incidents are often resolved quickly, they contribute to long-term infrastructure degradation and increased costs. Annexure 3 of the report details cases of cable theft and vandalism, confirming Humansdorp as the most affected area. Cameras are being installed to mitigate this attack against the residents of Kouga.

St Francis Bay has reported fewer cases of cable theft, however illegal connections have led to transformer failures and fire damage to kiosks, resulting in further financial and operational losses.

Power outages: The power interruptions that the public experience daily are either planned or emergency outages. Below is a summary of how the Electromechanical department is responding to the challenge of outages.

Emergency outages & planned shutdowns: According to this report, approximately eighty percent (80%) of the power interruptions in Kouga municipality are emergency outages and are not planned. The inconvenience caused by these breakages is a significant factor that necessitates preventive maintenance. Jeffreys Bay has implemented 55% of the total planned shutdowns in the financial year 2024/25. This follows the upgrading of the Oceanview substation to increase capacity and redesigning the C-place's low voltage network for more reliability and

safety. The upgrading of low voltage feeders particularly in the C-place area marks Electro-mechanical's effort to correct poorly designed system of mid-block cables and usage of fuses at the substations. Outages in this area ranked amongst the most frustrating electricity problems for the consumers, since a small cable fault could simply mean the whole area must remain without electricity for the duration of the repairs. There is still a long way to go in correcting design flaws issues in Jeffreys bay network, but the current maintenance program has significantly dropped the reported outages compared to the previous year (Monthly reports, 2024/25).

According to the sample data of this report, all these shutdowns were successfully completed within the time frames specified and were initially approved by the MM's office. Further investigation of the data revealed that the integration of the new transformers into the system will produce more improved reliability of power supply in Oceanview.

Throughout this financial year, there were 35% and 10% scheduled power disruptions in Humansdorp and St Francis Bay, respectively. The incident of a substation that was damaged in Humansdorp is merely one example of numerous comparable incidents in which substations throughout the Kouga Municipality lack adequate protection. The Electro-mechanical staff has once more risen to the occasion earlier to show its capability to respond to abnormal situations and delivered on its mandate to provide reliable electricity. Even though consumers ended up without electricity for 48 hours, the Electro-mechanical department has ensured that multiple sources of power supply are built to prevent a similar situation. The newly upgraded Boskloof substation will now provide more capacity and an alternative source of supply to the Industrial substation, should a similar situation arise. On the other hand, 95% of St Francis Bay and Cape St Francis outages originate from Eskom.

The decision to separate the Electro-mechanical department from the Infrastructure & Engineering department was a good strategic decision and the most effective approach to resolving electricity infrastructure issues through more efficient budgeting. Progress has been made in the appointment of qualified personnel and the filling of critical vacancies by the new Electro-mechanical department. This is transforming the department into a more productive era, in which critical documents, such as the master plan, are being developed and competent talent is being retained to execute those plans. The appointment of GMR 2.1 has furthered efforts to ensure compliance with safety on all operations.

Conclusion: The projects executed during the 2024/2025 financial year represent Kouga Municipality's continued commitment to infrastructure development, service delivery, and community upliftment. These efforts have not only expanded access to basic services but also improved public safety, reduced technical and non-technical energy losses, and strengthened the municipality's capacity for sustainable growth.

Kouga Municipality remains dedicated to delivering high-impact projects that promote inclusive development and improve the overall quality of life for all its residents.

Mechanical Infrastructure: Pump stations constitute critical infrastructure within the Municipality's sanitation network, serving as essential nodes for the conveyance of wastewater to designated treatment facilities. Historical underinvestment and deferred maintenance have necessitated extensive and costly rehabilitation interventions, underscoring the strategic importance of proactive asset management.

Identified operational risks

Vandalism and site vulnerability: A marked increase in incidents of vandalism, particularly at geographically remote and unsecured locations, has materially disrupted operational continuity and exposed the Municipality to environmental and public health liabilities.

Operational integrity and compliance risk: Mechanical or electrical failure of pump stations presents a substantial risk to public health, environmental safety, and regulatory compliance, potentially resulting in contraventions of the National Water Act and associated environmental legislation.

Risk mitigation measures implemented: Deployment of Supervisory Control and Data Acquisition (SCADA) Systems:

Four strategically selected pump stations have been integrated into a 24/7 SCADA-based smart monitoring network. This system facilitates real-time fault detection, predictive maintenance, and operational oversight, thereby reducing emergency response times and associated overtime expenditure.

Installation of variable speed drives (VSDs): VSD technology has been installed to regulate motor start-up currents, thereby mitigating electrical load spikes, reducing wear on municipal electrical infrastructure, and enhancing energy efficiency.

Expansion of preventative maintenance programmes: The Municipality is in the process of appointing a panel of qualified contractors under a three-year service-level agreement (SLA) to execute scheduled and reactive maintenance. This contractual arrangement will ensure adherence to operational standards, environmental compliance, and continuity of service delivery.

As per diagram 2.1 it demonstrates that a total of 5 sewer pumpstations connected to SCADA system for improved efficiency, early detection and sound maintenance.

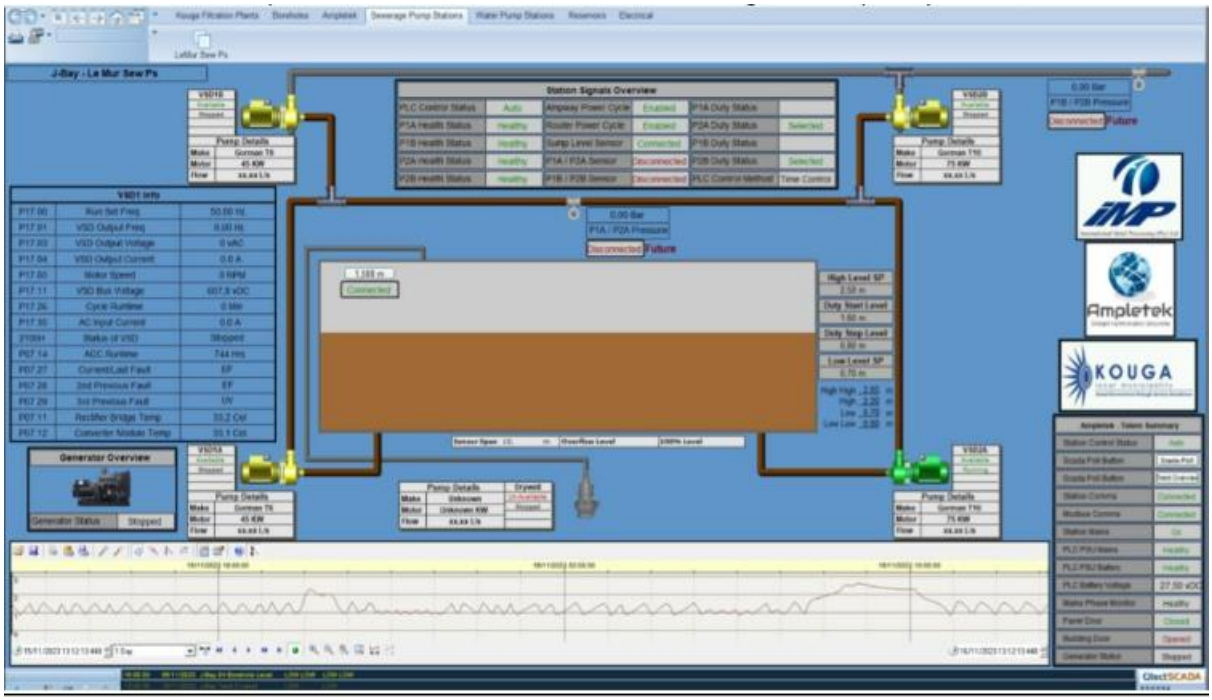


Diagram 2.1: *SCADA dashboard recording levels*

3.5 ROADS AND STORMWATER SERVICES

The following sources was referenced for information on road infrastructure:

- Rehabilitation and upgrading of municipal roads serving the Kouga Local Municipal Area – Final Business Plan (December 2021).
- EasyRAMS website (www.easyrams.co.za)

The road network within Kouga falls under the jurisdiction of the following authorities:

Road Authority	**Length (km)**
SANRAL (N2)	74.90 km
Eastern Cape Department of Roads	973.80 km
Kouga Municipality	**421.54 km**
Total	**1 470.24 km**

Levels and Standard in Roads Maintenance Services: The condition of roads in the Greater Kouga Municipal area deteriorated rapidly over the past few years due to

ageing infrastructure, increase traffic volumes, insufficient funding for maintenance and the impact of flooding over the past few years.

The standard of roads maintenance in all areas in the Kouga is the same whether it's re- gravelling or resealing or pothole repair. Due to the lack of a pavement management system, visual inspection of tarred roads is performed to prioritize the reseal of tarred roads in all wards.

Low level road maintenance services are done through complaints register kept at each Administrative Unit. High level maintenance and repairs are determined through community participation at budget meetings.

The various levels and standards of the road network under the jurisdiction of the Municipality are reflected in the tables below.

Paved Road Length (km) per Surface Type by Town

Town	Flexible	Block	Concrete	Total
Cape St. Francis	10.11	0.62	0.00	10.73
Hankey	12.69	2.03	0.00	14.72
Humansdorp	41.08	5.39	0.00	46.46
Jeffreys Bay	159.71	3.52	0.17	163.40
Loerie	1.96	0.00	0.00	1.96
Oyster Bay	2.89	0.06	0.15	3.10
Patensie	12.54	0.47	0.21	13.23
St. Francis Bay	45.62	0.53	0.00	46.15
Thornhill	2.19	0.00	0.00	2.19
Total	288.79	12.62	0.53	301.94

Unpaved Road Length (km) per Surface Type by Town

Town	Gravel	Earth	Track	Total
Cape St. Francis	3.24	0.00	0.00	3.24
Hankey	14.87	0.12	0.03	15.02
Humansdorp	65.25	0.13	0.24	65.62
Jeffreys Bay	17.43	0.00	0.09	17.52
Loerie	4.55	0.00	0.37	4.92

Town	Gravel	Earth	Track	Total
Oyster Bay	6.00	0.00	0.08	6.08
Patensie	1.07	0.00	0.00	1.07
St. Francis Bay	2.48	0.00	0.21	2.69
Thornhill	3.44	0.00	0.00	3.44
Total	**118.33**	**0.26**	**1.01**	**119.60**

The tables below are a summary of the conditions of surfaced roads in Kouga Municipality

Condition Category (VCI) of Flexible Road Length (km)

Town	***Flexible Road Length (km) per Condition Category (VCI) by Town***					***Total Length (km)***
	Very Good	***Good***	***Fair***	***Poor***	***Very Poor***	
Cape St. Francis	2.10	3.47	4.47	0.08	0.00	**10.11**
Hankey	1.32	5.30	5.26	0.29	0.00	**12.16**
Humansdorp	11.20	13.88	13.60	2.19	0.00	**40.87**
Jeffreys Bay	77.77	62.70	18.29	0.91	0.00	**159.67**
Loerie	0.44	0.36	1.15	0.00	0.00	**1.96**
Oyster Bay	0.00	1.66	1.23	0.00	0.00	**2.89**
Patensie	1.30	3.27	5.89	2.04	0.00	**12.48**
St. Francis Bay	19.05	20.75	5.66	0.03	0.00	**45.49**
Thornhill	1.54	0.53	0.12	0.00	0.00	**2.19**
Total	114.71	111.90	55.67	5.54	0.00	**287.82**

Condition Category (VCI) of Block Road Length (km)

Town	***Block Road Length (km) per Condition Category (VCI) by Town***					***Total Length (km)***
	Very Good	***Good***	***Fair***	***Poor***	***Very Poor***	
Cape St. Francis	0.00	0.53	0.09	0.00	0.00	**0.62**

Town	*Block Road Length (km) per Condition Category (VCI) by Town*					*Total Length (km)*
	Very Good	*Good*	*Fair*	*Poor*	*Very Poor*	
Hankey	0.00	0.96	0.93	0.15	0.00	**2.03**
Humansdorp	0.00	2.16	2.82	0.00	0.00	**4.98**
Jeffreys Bay	0.00	0.53	2.91	0.00	0.00	**3.44**
Oyster Bay	0.00	0.06	0.00	0.00	0.00	**0.06**
Patensie	0.00	0.14	0.33	0.00	0.00	**0.47**
St. Francis Bay	0.18	0.13	0.22	0.00	0.00	**0.53**
Total	**0.18**	**4.50**	**7.30**	**0.15**	**0.00**	**12.13**

Condition Category (VCI) of Concrete Road Length (km)

Town	*Concrete Road Length (km) per Condition Category (VCI) by Town*					*Total Length (km)*
	Very Good	*Good*	*Fair*	*Poor*	*Very Poor*	
Jeffreys Bay	0.17	0.00	0.00	0.00	0.00	**0.17**
Oyster Bay	0.00	0.00	0.13	0.02	0.00	**0.15**
Patensie	0.00	0.06	0.05	0.10	0.00	**0.21**
Town	*Concrete Road Length (km) per Condition Category (VCI) by Town*					*Total Length (km)*
	Very Good	*Good*	*Fair*	*Poor*	*Very Poor*	
Total	**0.17**	**0.06**	**0.17**	**0.13**	**0.00**	**0.53**

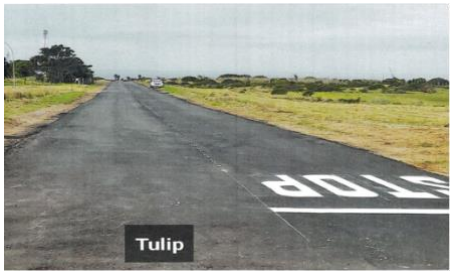
The table below is a summary of the condition of Unpaved Roads

Town	***Unpaved Road Length (km) per Condition Category (VCI) by Town***					***Total Length (km)***
	Very Good	***Good***	***Fair***	***Poor***	***Very Poor***	
Cape St. Francis	0.00	0.00	1.17	1.57	0.50	**3.24**
Hankey	0.00	0.05	2.81	10.72	1.16	**14.74**
Humansdorp	0.00	0.32	5.49	39.99	16.06	**61.87**
Jeffreys Bay	0.00	0.00	6.01	10.20	1.05	**17.26**
Loerie	0.00	0.00	0.00	3.01	1.41	**4.42**
Oyster Bay	0.00	0.00	0.09	4.83	1.08	**6.00**
Patensie	0.00	0.00	0.00	0.45	0.00	**0.45**
St. Francis Bay	0.00	0.22	1.01	1.25	0.18	**2.66**
Thornhill	0.00	0.00	0.44	3.00	0.00	**3.44**
Total	**0.00**	**0.59**	**17.03**	**75.04**	**21.43**	**114.08**

The table below is a summary of funding spent on upgrading gravel roads.

Cost of Construction/Maintenance		
Year	**New**	**Gravel - Tar**
2020/21	R0.00	R1,999,917.40
2021/22	R0.00	R16,687,134.19
2022/23	R0.00	R13,185,340.00
2023/24	R0.00	R3,339,130.00

During the 2023/2024 financial year R21,300,000 including VAT was allocated for road resealing on the operating budget.



Patensie: Johnny Ferreira Road reseal



Jeffreys Bay: Tulip Street resealing

REF.	ROAD NAME	WARD	LENGTH (m)
A1	JOHNNY FERREIRA ROAD	13	1 293.20
A2	SANDILE MJACU AVENUE	13	445.81
A3	KAREE AVENUE	8	288.43
A4	PETAL STREET	11	443.10
A5	DISA AVENUE	11	374.87
A6	TULIP AVENUE	11	845.70
A7	WILDPLUM CRESCENT	8	351.63
A8	BEECH AVENUE	8	201.66
A9	ANGELWINGS CRESCENT	11	662.97
A10	NERITA STREET	11	259.92
A11	OMDRAAI STREET	11	74.30
A12	COWRIE STREET	11	197.39
A13	JOEY FOURIE DRIVE	12	549.41
A14	DIRK FOURIE DRIVE	12	676.17
A15	JACANA DRIVE	2	487.17
A16	FINCH ROAD	2	130.86
A17	JEFFREYS STREET	11	907.64
A18	AZALEA ROAD	11	489.84
A19	BARRACUDA ROAD	12	408.45
A20	LORSTAN AVENUE	12	380.00
			9 468.52

The following summary of highlights that was undertaken and completed under the project:

- Length of roads resealed = 9.5 km
- Potholes repaired = 3,587m²

Further to the above Capital Municipal Infrastructure Grant (MIG) funding to the amount of R13,285,340.80 including VAT was allocated for the consulting fees and construction of the upgrading of various gravel roads to surfaced roads in Kouga area.

Annual Performance Service as per Key Performances Indicators regarding Roads

Indicator name	**Total number of household/ customers expected to benefit**	**Estimated backlogs (actual numbers)**	**Target set for the FY under review (Actual numbers)**	**Number of Households/ customers reached during the FY**	**% of achievement during the year**
Percentage of households without access to gravel or graded roads	Nil	Nil	Nil	Nil	Nil
Percentage of road infrastructure requiring upgrade	20.1%	83.57km	Nil	Nil	Nil
Percentage of planned new road infrastructure actually constructed	Nil	83.57 km	km	Nil	100%
Percentage of capital budget reserved for road upgrading and maintenance effectively used	Nil	*R 389.3 Million (Estimated amount adjusted to compensate for inflation)	Nil	Nil	Nil

Major challenges in Road Maintenance and Remedial Action:

Like most local authorities throughout our country, road repair and maintenance remain a challenge due to budgetary constraints, terrain, aging road and storm

water infrastructure, poor sub-surface conditions, and ever-increasing traffic volumes.

The Kouga Municipality utilizes own funds for the maintenance and repair of Provincial roads located within our town boundaries.

Cost of Backlog Eradication

Town	Preventative Maintenance	Rehabilitation	Special Maintenance	Grand Total
Cape St. Francis	1 244 688.75	17 267 068.70	3 200 061.80	21 711 819.25
Hankey	783 846.75	16 248 673.70	7 896 019.30	24 928 539.75
Humansdorp	7 062 720.75	49 176 031.45	21 014 245.90	77 252 998.10
Jeffreys Bay	47 221 444.50	79 380 971.40	78 787 400.55	205 389 816.45
Loerie	342 274.50	2 928 427.00	395 104.30	3 665 805.80
Oyster Bay	121 022.25	1 728 935.20	2 417 623.35	4 267 580.80
Patensie	1 202 689.50	21 440 267.80	3 006 703.02	25 649 660.32
St. Francis Bay	8 022 594.38	19 463 227.30	35 868 396.55	63 354 218.23
Thornhill	635 098.20	2 370 545.40		3 005 643.60
Grand Total	**66 636 379.58**	**210 004 147.95**	**152 585 554.77**	**429 226 082.30**

3.6 MUNICIPAL INFRASTRUCTURE GRANT IMPLEMENTATION

This report outlines how Kouga Municipality effectively and efficiently managed the PMU, specifically in alignment with the principles and objectives underpinning the design of the programme as contained in the MIG Policy Framework.

The Municipality confirms that the operational outcomes of the PMU did:

- Acknowledge and adhere to all aspects including all principles, objectives, sector conditions and outcomes contained within the MIG Guideline Document and the MIG Policy Framework Document.
- Ensure adherence to the Labour-Intensive objectives as detailed in the Expanded Public Works Framework Document and the Code of Good Practice for Special Public works.
- Since the programme is aimed at subsidising capital costs to the poor, priority was given to meeting the basic infrastructure needs. The programme was also aligned to cater for bulk infrastructure for new housing developments.

- Since the programme is aimed at subsidising capital costs to the poor, priority was given to meeting the basic infrastructure needs. The programme was also aligned to cater for bulk infrastructure for new housing developments.

Background: The programme is entering its eighteenth year of implementation this year. The MIG is the municipal funding arrangement which combined the existing capital grants for municipal infrastructure into a single consolidated grant.

The following positions as per the "Guide for the Establishment of a Project Management Unit (PMU) by municipalities" were filled to perform the different Functions within the unit:

- PMU Manager (Full time)
- PMU Contracts Officer (Contract basis)
- PMU Technician (Vacant)
- PMU Administrator (Vacant)
- Financial Controller (Full time)
- Secretary (Vacant)
- Data Capturer (Full-Time)

It should be noted that not all operational responsibilities/outputs as highlighted in the guide could be achieved.

Data forms part of the KPI of the Directorate: Infrastructure and Engineering in terms of targets for the directorate.

Monthly and Quarterly reports are given to council on statistics and performance.

Part 3: What are the results and who benefited?

Project Description	**Project Status**	**Beneficiaries (h/h)**	**Job Creation**	**Informal /Accredited Training**	**SMME's Utilized**
2024/25 Projects					
Kwanomzamo WWTW	84% complete	4990	7	15	6
Phillipsville Sports Facility Upgrade	Planning stage	N/A	N/A	N/A	N/A
Upgrading of Gravel Roads in Kouga Phase 2	Planning stage	N/A	N/A	N/A	N/A

Project Description	Project Status	Beneficiaries (h/h)	Job Creation	Informal /Accredited Training	SMME's Utilized
Jeffreys Bay Sewer Pipe upgrade in Oceanview	Planning stage	N/A	N/A	N/A	N/A
Design of new High Mas Lights	Planning stage	N/A	N/A	N/A	N/A
La Mer new Sewer Rising Main	Planning stage	N/A	N/A	N/A	N/A
2024/25 Rollover Projects: None.					

The above table illustrates the projects implemented and still under design phase, with one project still under construction phase for the 2024/2025 financial year. The figures reflected above are at the time of the report and will increase as the project progresses. The above-mentioned project is a multi-year Project.

Objectives as set out in the business plan were mostly achieved when project was implemented.

Conclusion: The MIG programme is aimed at the following:

1. To provide a basic level of service to the people.
2. To target the poor and alleviate poverty.

Implementation costs can be justified, and many people benefited from the programme, and their living conditions were directly and indirectly improved by providing them sufficient bulk infrastructure to continuously assure them at least the basic level of service.

All activities of this programme should continue because it is assisting the municipality with huge bulk infrastructure challenges and provide basic service delivery to the community.

The above table illustrates the project implemented and still under construction for the 2024/2025 financial year. The figures reflected above are at the time of the report and will increase as the project progresses. The Upgrading of KwaNomzamo WWTW is a multi-year Project.



Kwanomzamo WWTW: 16m aerator bridge walkway, walls coating, centre piece and weir plates



Kwanomzamo WWTW: R*eactor coatings on walls completed*

Objectives as set out in the business plan were mostly achieved when project was implemented.

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- To target the poor and alleviate poverty.

Implementation costs can be justified, and many people benefited from the programme, and their living conditions were directly and indirectly improved by providing them sufficient bulk infrastructure to continuously assure them at least the basic level of service.

All activities of this programme should continue because it is assisting the municipality with huge bulk infrastructure challenges and provide basic service delivery to the community.

The following new projects were registered on MIG:

Phillipsville Sports Facility Upgrade	R11 393 193.75
Upgrading of Gravel Roads in Kouga Phase 2	R37 038 263.90
Jeffreys Bay Sewer Pipe upgrade in Oceanview	R747 500.00
Design of new High Mast Lights	R645 150.00
La Mer new Sewer Rising Main	R1 480 050.00

3.7 WATER SERVICES GRANT IMPLEMENTATION

WDS provided R30M of WSIG funding for emergency implementation on drought projects.

The expenditure was as follows:

Project	Revised Budget (Incl. VAT)	Expenditure (Incl. VAT)	Available (Incl. VAT)	Expenditure to Date (%)	Comments
Mimosa St. Pipeline Replacement	R8 111 656,10	R8 073 538.09	R38 118.01	99.53%	2024/25 funding spent in full.
St Francis Bay (Canal Road) Waterpipe Replacement	R92 000.00	R92 000.00	R0.00	100%	Funding for 24/25FY spent in full
Upgrade of Beach Sewer Pumpstation, New Rising Main & Pumpstation **(Planning & Design)**	R161 000.00	R0.00	R161 000.00	0%	Fee invoice rejected.
Sout River Bridge Crossing (Zeekoei) - **Planning**	R115 000.00	R115 000.00	R0.00	100%	Funding for 24/25FY spent in full
Loerie Sewer Pump Station Upgrade and Rising Main - **Planning**	R23 000.00	R23 000.00	R0.00	100%	Funding for 24/25FY spent in full. Construction tender closed on 13 May 2025
St Francis Bay: Develop three additional boreholes	R10 281 446.20	R10 281 446.20	R0.00	100%	Project completed.
TOTALS	**R18 784 102.30**	**R18 584 984.29**	**R199 118.01**	**98.94%**	

2024/25 FY Construction Projects' Summary

Mimosa Street Pipeline Replacement:

Consultant appointed: MJM Consulting Engineers

Contractor appointed: Ibhabhathane Trading CC

Contract value: R17 934 862.94

Time of Completion: 12 months

Commencement Date: 30 August 2023

Scope of Work: The project comprises the construction of the new 315mm diameter uPVC water main in Mimosa Street starting in Noorsekloof Road where it will connect to existing lines. It continues the full length of Mimosa Road, approximately 2300m.

Progress to Date: The Contractor has completed the works excluding some minor snags. The new pipeline is currently operational.



Pipeline installation and road surface re-instatement



Structural Repairs to the Paradise Beach Water Tower

Consultant appointed: Lukhozi Consulting Engineers

Contractor appointed: Jangoware WKK Master Specialists JV

Contract value: R9 049 915.80 + R 1 780 899.43 (VO) = R10 830 815.23

Time of Completion: 12 months

Commencement Date: 29 September 2023

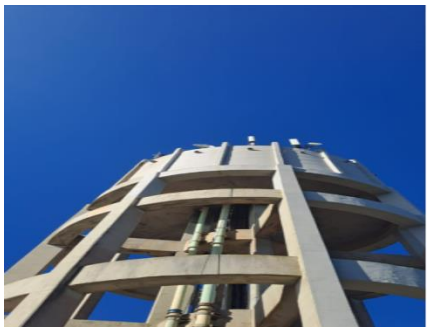
Scope of Work:

- Concrete repairs with cementitious products on all external concrete surfaces of the PBEWT with spalling, cracks and exposed reinforcement.
- Replacing pipework straps with new hot dipped galvanized straps to match existing.
- Replacing pipework bolts with new hot dipped galvanised bolts.
- Painting all pipework to provide adequate rust protection.
- Wrap all couplings, adapters, straps and bolts with Denso tape or similar approved product.
- Replacing all handrails with new GRP (fibreglass) handrails.
- Providing and allowing access to telecommunication personnel for the removal or relocation of existing telecommunication services.
- Supply and erection of new security fence.

- Supply and commissioning of a generator as per the specifications.

Progress to Date: Practical completion has been achieved.

Installation of roof, satellite dishes and antennas completed



St Francis Bay: Develop three additional boreholes

Contractor appointed: IMVU Construction Group

Contract value: R8,483,685.65

Time of Completion: 6 months

Commencement Date: 10 October 2024

Progress to Date: The contractor has drilled three boreholes. The developing of three production boreholes, groundwater infrastructure and the necessary mechanical, electrical and electronic equipment must still be installed.

This project has 69% of the WSIG funding allocation and the implementation is well on track. The works have been practically completed.

Drilling of boreholes, pipelaying and the construction of the kiosk completed

3.8 MUNICIAPL DISATER RELIEF GRANT IMPLEMENTATION

The breakdown for the MDRG funded projects are as follows:

Project	Budget (Incl. VAT)	Expenditure(Incl. VAT)	Available (Incl. VAT)	Expenditure (%)	Comments
Aston Bay to Paradise Beach - Seekoei Estuary Causeway Reconstruction	R7 450 000	R7 449 927,82	R72.18	100%	Construction commenced on 29 April 2025.
Paradise Beach - Botha Street Stormwater	R500 000	R500 000	R0.00	100%	Final Consultant's Fee Claim outstanding.

Project	Budget (Incl. VAT)	Expenditure(Incl. VAT)	Available (Incl. VAT)	Expenditure (%)	Comments
Infrastructure Upgrade					
St Francis Bay - Nevil Road Reconstruction	R600 000	R600 000	R0.00	100%	Project Successfully Completed.
St Francis Bay - Anne Avenue to Ralph Road Reconstruction	R1 900 000	R600 000	R0.00	100%	Project Successfully Completed.

The details of the projects are as follows:

Aston Bay to Paradise Beach - Seekoei Estuary Causeway Reconstruction

Consultant appointed: JG Afrika

Contractor appointed: Primat Construction

Contract value: R7 550 000.00

Time of Completion: 6 months (Extension of Time request submitted)

Commencement Date: 29 April 2025

Scope of Works: Repair damages to causeway structure and reinstate surrounding services.

Paradise Beach - Botha Street Stormwater Infrastructure Upgrade

Consultant appointed: JG Afrika

Contractor appointed: Primat Construction

Contract value: R500 000

Time of Completion: 6 months (Extension of Time request submitted)

Commencement Date: 15 July 2024 (Consultant appointed)

Scope of Works: Road reconstruction and stormwater infrastructure installation.

Project successfully completed by 16 January 2025.

St Francis Bay - Nevil Road Reconstruction

Consultant appointed: JG Afrika

Contractor appointed: Primat Construction

Contract value: R600 000

Time of Completion: 3 months

Commencement Date: 15 July 2024 (Consultant appointed)

Scope of Works: Road reconstruction, kerbing and stormwater infrastructure reinstatement.

Project successfully completed by 22 September 2024.

St Francis Bay - Anne Avenue to Ralph Road Reconstruction

Consultant appointed: JG Afrika

Contractor appointed: Primat Construction

Contract value: R1 9000 000

Time of Completion: 3 months

Commencement Date: 15 July 2024 (Consultant appointed)

Scope of Works: Road reconstruction, including kerbing and stormwater infrastructure reinstatement.

Project successfully completed by 22 September 2024.

Project	Budget (Incl. VAT)	Expenditure (Incl. VAT)	Expenditure (%)	Comments
Re-instatement of Ketse Street and stormwater infrastructure	R1 365 000.55	R55 507.82	4.07%	Contractor appointed 30 June 2025.
Re-instatement of Nanto Street and stormwater infrastructure	R1 539 999.50	R71 464.69	4.64%	Contractor appointed 30 June 2025.
Re-instatement of Meyer Street and stormwater infrastructure	R1 204 999.90	R51 756.64	4.30%	Contractor appointed 30 June 2025.
Re-instatement of Phillip Street	R1 349 999.95	R49 862.91	3.69%	Contractor appointed 30 June 2025.

Project	Budget (Incl. VAT)	Expenditure (Incl. VAT)	Expenditure (%)	Comments
Re-instatement of Mountain Road	R1 799 999.55	R148 454.73	8.25%	Contractor appointed 30 June 2025.
Re-instatement of Sherley Street	R1 850 000.40	R79 783.27	4.31%	Contractor appointed 30 June 2025.
Re-instatement of Da Gama Road in the Kabeljous area	R1 250 000.55	R43 696.86	3.50%	Contractor appointed 30 June 2025.
George Road, Re-instatement of Embankment, Water &	R900 000.35	R33 599.58	3.73%	Contractor appointed 30 June 2025.
Sea Vista Access ring road damaged pavement layers	R920 000.00	R39 145.70	4.25%	Contractor appointed 30 June 2025.

3.9 EXTENDED PUBLIC WORKS PROGRAMME

EPWP EXPENDITURE AND PROGRESS:

Project	Budget Including VAT	Expenditure Including VAT	%	Comments
EPWP Projects	R1,495,000.00	R1,495,001.00	100%	Work opportunities created by Kouga LM are actively reported on EPWP-RS. This expenditure was utilised to pay EPWP Casuals. **See mitigation strategy referenced below.**

The EPWP allocation for the 24/25 FY is R1,495,000.00.

Several EPWP workers have been appointed for the month of July - September 2024 and deployed in various disciplines. More EPWP workers have been appointed for the following two projects as registered on EPWP-RS:

- Roads, Water and Wastewater (all areas).

- Community Services (Waste management.

The following two programs are being undertaken by EPWP workers:

- Patching of Potholes and Cleaning of Stormwater infrastructure within Kouga Region.
- Keep Kouga Clean (including litter picking and cleaning of Parks).

Beneficiaries: All wards within the following regions are benefitting in EPWP incentive grant as per the activities described above, namely:

- Jefferys Bay – 78 casuals appointed
- Humansdorp- 45 casuals appointed
- St Francis Bay – 17 casuals appointed
- Gamtoos Valley – 43 casuals appointed

In total 183 EPWP casuals have been appointed and all Kouga regions are benefitting.

- Kouga LM has overachieved both their 2024/25 work opportunity and FTE Targets.
- Kouga LM has overachieved on its target in terms of Youth Employment (167% vs 55%) and Women employment (182% vs 60%).
- Kouga LM is training and reporting on training of participants on projects.
- Kouga LM is implementing and reporting on projects in the Infrastructure, Social and Environmental Sectors.
- Kouga LM is complying to Ministerial Determination issue i.e. Minimum Wage Rate of R126,64 as of March 2025.

In total, Kouga Local Municipality managed to create the following number of work opportunities from 2019/20 FY to 2024/2025 financial year.

Year	EPWP Projects	Jobs created through EPWP projects
2019/20	9	368
2020/21	9	398
2021/22	9	301
2022/23	11	318

2023/24	7	418
2024/25	6	409

Spending Schedule: The Extended Public Works Programme Incentive Grant Funds received for the 2024/25 financial year were spent as follows:

Total Amount allocated from Incentive Grant is R1,495,000.00. The current expenditure rate is at 100% (-R1.00).

3.10 WATER SERVICES AUTHORITY

During the 2024 and 2025 financial years, the Municipality significantly bolstered its water purification infrastructure, transitioning from dam dependency to a resilient borehole-driven supply, upgraded critical water and wastewater treatment facilities, implemented leak detection and school sanitation programs, and gained formal recognition as a leading environmentally conscious municipality in the Eastern Cape.

Water Purification & Security

- **Expansion of borehole-fed treatment facilities**: By late 2024, Kouga completed five advanced water purification plants—among the largest of their kind in Africa—significantly reducing reliance on dam water from 70% to just 35%, with 65% now sourced from underground boreholes
- **Reopening of the upgraded Gill Marcus Water Treatment Works**:

The **upgraded Gill Marcus Water Treatment Works** in Humansdorp was officially reopened on Friday, September 2024, after a comprehensive upgrade costing nearly R5 million. The upgrade added borehole water treatment capabilities, boosting capacity from ~1 Ml/day (surface water only) to 3.5 Ml/day by combining surface and borehole sources

This facility now forms one of five advanced purification plants in the Kouga Municipality, among the largest of their kind in Africa. As a result, local water security has significantly improved: dependence on dam water has dropped from 70% to 35%, with the remaining 65% now coming from underground sources

What this means for residents:

- Enhanced water supply for communities including Kruisfontein, 7de Laan, Make 'n Las, Donkerhoek, Mooi Uitsig, Hopeville, Ext 391, Arcadia, Moerasrivier, Graslaagte, and Vaaldam
- Reduced strain on existing surface-water infrastructure.
- Long-term resilience due to diversified water sourcing.
- New boreholes and reservoir restorations

Two new boreholes were sunk in St Francis Bay, the Paradise Beach water tower restoration, and enhanced Jeffreys Bay treatment works (91% technical rating) were completed.

- Upgrade budget
- Timeline: Construction began in August 2024 and is scheduled to be completed by August 2025.
- Key improvements include:
    - Installation of an open-channel flowmeter at the inlet for accurate monitoring.
    - Refurbishment of floating vertical shaft surface aerators with new analytical controls.
    - Full refurbishment of clarifiers to enhance solids separation.
    - Overhaul of both RAS (Return Activated Sludge) and Supernatant Return pump stations.
    - New sodium hypochlorite dosing plant for improved disinfection.
    - Supply and installation of a low-voltage MCC and PLC system to automate operations.
    - Minor building works and perimeter fencing to strengthen security

Broader Refurbishment Program

- Regional tenders (Tender No. 44/2024) requested refurbishment of the Hankey WWTW and the nearby Kwanomzamo sewer pump station. Advertised in Feb–Apr 2024 https://www.kouga.gov.za/tender/1683?utm_source=chatgpt.com .
- Design and implementation services were procured via a PSP tender issued in Sept 2023
- The work is being managed by the Municipality with oversight from consulting firms like ROMH

Why It Matters

- **Efficiency**: Enhanced aerators, pumps, and controls will improve treatment capacity and reduce downtime.
- **Reliability**: Better monitoring and automation reduce human error and maintenance needs.

- **Public Health & Security**: Upgraded disinfection and perimeter controls safeguard water quality and facility integrity.

Next Steps / What's Ahead

- Final construction and commissioning are expected through **August 2025**.
- Following completion, operational testing and performance tuning will likely begin.

In Summary: The R 4.89 million refurbishment of Hankey WWTW—ongoing since August 2024—is on track for completion by 30 August 2025. Upgrades span from mechanical systems to automation and security enhancements. The project forms part of a broader infrastructure improvement plan for the region's wastewater treatment.

Timeline at a Glance

Date	Achievement
Mid 2023	4 purification plants began online; borehole reliance began
Sept 2024	Gill Marcus works reopened after upgrade
Oct 2024	5 full-scale purification plants operational; Waterloo leak detection ongoing
May 2024	R42 M upgrade KeaNomzamo WWTW began
Jan 2025	R83 M UISP grant rolled out for water & sewer bulk infrastructure
Mar 2025	Greenest Municipality award for waterleak reduction and ewaste efforts

300 % Improvement of the Green Drop score: During the 2022 Green Drop Audit (Score released in 2024), the Municipality scored 19% on *all* of Kouga's wastewater treatment plants (including those in Jeffreys Bay, Hankey, Humansdorp, Kruisfontein, Loerie, St Francis, and Thornhill), which were flagged as being in critical condition. This was attributed to historical neglect and a failure to do maintenance on these plants.

Kouga's extremely low Green Drop score reflected systemic issues in wastewater plant performance and management. Being under regulatory pressure, the Municipality submitted and implemented corrective action plans for its wastewater systems.

During the 2025 Green Drop Audit (March 2025), the Municipality improved the Green Drop score to _____, which is a 300% improvement, despite a limited recovery time and severe budget constraints. The Municipality remains committed to improving all wastewater plants and to achieving Green Drop status at the next Green Drop assessment in 2027.

3.11 MUNICIPAL WORKSHOP

Vision: To upgrade, maintain and improve the organisations fleet efficiently and ensure the highest standards of service delivery for the community of Kouga's benefit.

Mission: To see service delivery thrive through the efforts of the Fleet department and the application of our fleet policy. Support all departments by achieving our goals rendering excellent service towards all communities within the Kouga jurisdiction.

The Fleet Management Unit comprises twenty 20 personnel, of whom eight 8 are assigned to administrative and logistical functions. The team is collectively responsible for the maintenance, servicing, and operational readiness of the Kouga Municipality's fleet and plant assets. Their efforts are integral to ensuring the continued availability of municipal vehicles, particularly in emergency response scenarios.

The Municipality currently operates a fleet of two hundred and seventy-five 275 vehicles. The Fleet Unit's core mandate includes conducting risk assessments evaluating both the likelihood and severity of potential failures while ensuring the uninterrupted availability of essential services. This includes the identification and implementation of mitigation strategies to reduce the operational impact of emergencies.

Despite significant resource constraints, including a technical staff complement of only three (3) qualified technicians—resulting in a technician-to-vehicle ratio of approximately 1:84, the Fleet Unit has maintained a high level of service delivery. During the 2024/2025 financial year, between 86% and 95% of the municipal fleet always remained in a roadworthy and operational condition.

This performance was achieved under challenging conditions and reflects the Unit's commitment to service excellence, asset preservation, and compliance with applicable occupational health and safety, road traffic, and municipal asset management legislation. All operational challenges encountered during the reporting period were effectively addressed, with no material disruptions to service delivery.

Fleet governance and compliance framework: The Fleet Management Section of Kouga Municipality plays a critical support role in ensuring the availability and roadworthiness of municipal vehicles, which is essential for uninterrupted service

delivery. The department's preventative strategy is focused on minimising the frequency and severity of vehicle-related incidents and emergencies through structured maintenance protocols, scheduled servicing, and timely fault rectification.

To ensure compliance with statutory obligations, all municipal vehicles undergo annual inspections and are submitted for Certificates of Fitness (COF) in accordance with the provisions of the Local government Municipal structures act, 1998 act no. 117 of 1998 as well as applicable Occupational Health and Safety Regulations. These inspections are integral to maintaining legal roadworthiness and operational safety standards.

The Fleet Section acknowledges that failure to maintain the fleet in a compliant and functional condition would have a materially adverse impact on municipal service delivery. Accordingly, the department has implemented a comprehensive operational framework to uphold governance, accountability, and efficiency.

Core functions:

- Ensuring the effective operation of financial and management control systems related to fleet assets.
- Administering the hiring and procurement of vehicles in accordance with municipal supply chain management policies.
- Enforcing the Municipality's Fleet Policy and ensuring adherence to its provisions.
- Regulating access to fleet vehicles to prevent unauthorised use and ensure accountability.
- Conducting monthly reviews of vehicle logbooks to support accurate reporting and audit readiness.
- Overseeing routine maintenance and inspections in line with the Fleet Policy to preserve asset integrity.
- Implementing measures to safeguard fleet assets against damage, theft, and misuse.
- Ensuring annual licensing of all fleet vehicles and COF certification for heavy-duty vehicles in compliance with traffic legislation.
- Monitoring fleet utilization and associated costs to support budgetary control and operational efficiency.
- Tracking fuel consumption for all vehicles and small plant equipment to identify anomalies and promote cost savings.
- Managing and analysing data from vehicle tracking systems to enhance oversight and operational planning.
- Preparing detailed reports on vehicle maintenance costs to inform financial planning and performance evaluation.

Operational challenges: The Fleet Management Section continues to face key operational challenges that directly impact its ability to maintain service delivery standards and comply with statutory obligations. These challenges are primarily related to human resource capacity, technical proficiency, and organisational structure.

Skills development and technical training: To elevate the operational proficiency of the municipal workshop, it is imperative that all mechanical personnel be enrolled in accredited training and refresher courses. This will ensure alignment with current industry standards and enhance compliance with occupational health and safety regulations.

Staffing shortages and organogram gaps: Although recent appointments have partially addressed staffing needs, several critical vacancies remain unfunded within the approved organogram. The absence of adequate technical personnel has resulted in an unsustainable workload, with only three 3 technicians currently responsible for the maintenance of two hundred and seventy-five 275 municipal vehicles. This technician-to-vehicle ratio significantly exceeds acceptable industry norms and poses a risk to both service continuity and asset integrity. Table 3.1 demonstrate the current capacity and within the department although the department made strides.

Occupational Level	Budgeted Posts (Number)	Filled Positions (Number)	Vacancies (Number)	Vacancies (% of total budgeted posts
Senior Management	1	1	0	
Line Management	1	1	0	
Administrative	5	4	1	
Supervisory and Technical (Superintendents, Foreman etc)	5	3	2	
Semi-Skilled	4	4	0	
Unskilled	5	5	0	
Total	21	18	3	

Table 3.1: *staff compliment.*

Outsourcing dependency: The current staffing shortfall has necessitated increased reliance on external service providers for routine and emergency maintenance. Addressing the organogram deficiencies through the appointment of qualified personnel would reduce outsourcing costs, improve turnaround times, and enhance internal capacity. A tender is advertised to mitigate the submission of deviations when service is required, this panel will ensure speedily recovery of fleet.

Recommended Remedial Actions: To address the operational constraints currently affecting the Fleet Management Section, the following remedial actions are recommended:

Infrastructure and Budgetary Allocation: It is imperative that adequate budgetary provisions be made within the municipal financial planning framework to support the upgrading of fleet infrastructure and the expansion of the human resource component. This includes capital investment in workshop facilities and operational expenditure for staff development.

Human Resource Augmentation: The appointment of personnel to currently vacant and unfunded positions within the approved organogram is essential. Filling these posts will significantly enhance operational efficiency, reduce reliance on outsourced services, and alleviate the excessive workload currently borne by the limited technical staff.

Workshop Expansion and Compliance: The physical expansion and proper enclosure of the municipal workshop is recommended to ensure compliance with occupational health and safety standards, improve workflow efficiency, and accommodate the servicing requirements of the growing municipal fleet.

Legislative mandate and compliance obligations: In accordance with Section 84(1)(j) of the Local Government: Municipal Structures Act, 1998 (Act No. 117 of 1998), Kouga Municipality is legally mandated to perform the following functions:

- Coordination and standardisation of municipal infrastructure, vehicles, equipment, and operational procedures to ensure uniformity and efficiency across departments.
- Training and Development of mechanical technicians to maintain technical competency and compliance with applicable regulatory standards.
- The Fleet Management Section is further responsible for ensuring that all municipal vehicles are maintained in a roadworthy condition, in compliance with the National Road Traffic Act, 1996 (Act No. 93 of 1996.
- This includes adherence to vehicle licensing, inspection, and certification requirements, such as the annual issuance of Certificates of Fitness (COF) for applicable vehicle classes.
- Additionally, the Fleet Section must comply with the Occupational Health and Safety Act, 1993 (Act No. 85 of 1993) and its associated Driven Machinery Regulations, 2015, which govern the safe operation, maintenance, and inspection of machinery and vehicles.

- These regulations require that all mechanical work be performed by competent persons with appropriate qualifications and training, and that all equipment be maintained in a condition that does not pose a risk to employee health or safety.

Fleet maintenance performance daily overview: During the 2024/2025 financial year, the fleet maintenance service successfully managed a total of 3,809 incidents, averaging approximately 317 job cards per month. These activities included vehicle servicing and repairs, addressing Certificate of Fitness (COF) faults, conducting preventative maintenance, and performing tyre fitments and repairs see table 3.2.

This reflects a notable improvement compared to the previous year, which recorded 5,269 job cards at a monthly average of 559. The reduction in incidents suggests that enhanced operational processes and stricter fleet management have positively impacted the overall condition and performance of the fleet.

As a result, service delivery efficiency and response times have significantly improved, contributing to better resource utilisation and reduced operational strain. A significant saving on fuel if compared to the previous year that amount to R 4.5 million is a great millstone due to proper management controls.

FLEET MAINTENANCE REPORT 1 JULY 2024 TO 30 JUNE 2025	JULY TO DECEMBER 2024	JANUARY TO JUNE 2025	TOTAL
Workshop job cards opened	1467	1361	2828
Service provider job cards opened	559	422	981
Tyre job cards opened [procured]	195	199	394
Tyre job cards opened [repaired]	443	435	878
Job cards opened for 2nd hand tyres	148	118	266
Tyres procured	416	356	772
2nd hand tyres still usable fitted for various reasons – used for spare wheels	165	124	289
Tubes procured	4	5	9
Tubes amount procured	R899.93	R982.90	R1,882.83
Tyres amount procured	R1 322 350.21	R1 314 111.39	R2 636 461.60
Tyres repaired	398	375	773
Tubes repaired	0	0	0
Vehicles license amount paid	R454 233.40	R438 299.07	R892 532.47
COF amount paid	R17 025.00	R23 577.00	R40 602.00
Hired vehicles amount paid	R676 577.15	R0.00	R676 577.15

FLEET MAINTENANCE REPORT 1 JULY 2024 TO 30 JUNE 2025	JULY TO DECEMBER 2024	JANUARY TO JUNE 2025	TOTAL
Requisitions to SCM	770	646	1416
Orders received	734	611	1345
Orders amount paid to s/provider	R5 949 156.11	R3 875 098.95	R9 824 255.06
Fuel usage vehicles, small plant, generators and vouchers 01 July 2024 to 30 June 2025	R9 691 473.05	R9 569 890.41	R19 261 363.46

Table 3.2: *Daily operations data*

New fleet acquired: Kouga Municipality has expanded its fleet through a lease-to-own initiative, acquiring 67 new vehicles ranging from light delivery vehicles (LDVs) to a high-capacity R5 million super sucker unit. This marks the second super sucker in Kouga's fleet, placing the municipality among only four in the country with access to this advanced sewer maintenance technology. The addition significantly elevates Kouga's operational capacity and capability, aligning it with metropolitan standards in terms of sewer fleet capabilities.

As part of this upgrade, outdated and redundant vehicles were decommissioned and sold via public auction. The newly acquired fleet, detailed in Table 3.3, reflects Kouga's commitment to modernising its infrastructure and enhancing service delivery. Table 3.4 was additional procurement of a much-needed skip truck to keep or towns clean.

Item	Plant/Vehicle	Capacity	No Required
1	2x4 High rise light delivery vehicle one ton with canopies	1 ton	32
2	4 x 4 High rise light delivery vehicle one ton with canopies	1 ton	5
3	Sewerage suction tankers	6000l	2
4	Combination high pressure water and vacuum drain cleaning machine built onto a double axel chassis.	Waste capacity of 8000 litre	1
5	Two 4x4 high rise vehicles for the electrical section with canopies	1 tone	2
6	Water tanker built onto a double axel chassis.	14 000l capacity	2

Item	Plant/Vehicle	Capacity	No Required
7	Skip truck	9 ton	3
8	Super sucker sewerage truck	10 000l	1
9	Sedans – traffic patrol cars	5 - seater	6
10	Grader		1
11	Smooth drum roller		1
12	4x4 TLB backhoe loaders		2
13	Excavator	22 ton	1
14	Articulated dump truck	20 ton	1
15	Refuse compactor	22 m³	2
16	2x4 One-ton high rise double cab vehicle with steel canopy.	1 ton	1
17	14 Meter truck mounted aerial platform on four-ton truck	4 ton	4

Table 3.3: *Newly procured fleet*

Project Name	Adjustments Budget	Actual Expenditure	Total Project Value	% Expenditure against Budget
Procurement of Skip Truck	R 1700 000.00	R1700 000.00	R 1700 000.00	100%
Total	**R 1700 000.00**	**R1700 000.00**	**R 1700 000.00**	**100%**

Table 3.4*: Capital Expenditure Fleet*

Conclusion: The Fleet Management Unit of Kouga Municipality, comprising 20 personnel, plays a vital role in maintaining the operational readiness of a 275-vehicle fleet. Despite limited technical resources and only three qualified technicians, the unit consistently ensured that 86% to 95% of the fleet remained roadworthy throughout the 2024/2025 financial year.

This high level of performance reflects the team's commitment to service delivery, compliance, and asset preservation. Through structured maintenance, risk mitigation, and strict adherence to governance frameworks, the Unit has upheld operational efficiency and legal compliance, ensuring uninterrupted municipal services even under challenging conditions.

COMPONENT E: COMMUNITY AND SOCIAL SERVICES

3.11 WASTE AND EVIRONMENTAL MANAGEMENT



The Kouga Municipality's Waste and Environmental Management Department has adopted a progressive, community-driven approach focused on **waste prevention, minimisation**, and **sustainable service delivery**. Strategic efforts are aligned with the **National Environmental Management Act (NEMA)** and the municipality's **Integrated Development Plan (IDP)** and **Service Delivery and Budget Implementation Plan (SDBIP)**, with a long-term goal of achieving **zero waste to landfill**.

ACHIEVEMENTS 2024/25

- Kouga Integrated Waste Management Plan (IWMP) adopted by Council and submitted to MEC for endorsement.
- Environmental awards event hosted, and an annual cleanest and greenest school and ward competition was launched during the event.
- Completed a topographical study of Humansdorp landfill.
- Climate Change strategy mitigation projects implemented – Air quality management plan, tree management plan, water and energy conservation in consultation with other departments.
- Public open spaces were cleared and beautified in partnership with Dorp van Drome, Patensie Pronk, Woodlands, JBAY Surfers, community groups and schools
- Mandela Day 18 July 2024 – clean ups in Humansdorp, Pellsrus, Kruisfontein, Loerie, Aston Bay and main Beach Jeffreys Bay.
- Environmental Education School Programme implemented
- The tree planting drive continued as a commitment to combating climate change. 2 634 trees were planted
- Kouga Municipality was awarded Blue Flag Beach status for Dolphin Beach and Cape St Francis

- EPWP funding approved by DFFE
- Environmental days clean up campaigns - International Coastal Clean Up - 21 September 2024 and World Environmental Day 5 June 2025
- Sculpture of the whale tail unveiled at Kitchen Windows
- "Help 'n Dorpie", Lottoland funding received for the construction of a boardwalk from Jeffreys Bay Caravan Park to Sandkasteel.
- Seetuin Rd. opened a Cycle Path
- Estuarine Management Plan (EMP) for the Seekoei Estuary in the Kouga Local Municipality, Eastern Cape reviewed.
- The development and environmental maintenance management plan', for the coastal area between the Kromme and Kabeljous beaches within the Kouga municipal area was endorsed by the MEC.
- Kouga has won the 2024/2025 Greenest Municipality Award in the Eastern Province.



Greenest Municipality Award in the Eastern Province

KEY CHALLENGES FOR 2024/25

- Climate Change impact on the environment
- Rapidly growing population
- Growing per capita waste disposal from rising consumption levels
- Pervasive throw away culture of disposal and illegal dumping.
- Broader development imperatives with financial implications.
- Vandalism of infrastructure.
- Lack of security (fencing) at landfills with number of waste pickers growing.
- Procured new skip truck and skip bins for informal waste collection

3.11.1 WASTE MANAGEMENT

Waste Management's strategic focus is on waste prevention, minimisation, and a community-driven approach to waste management. This requires implementing innovative projects, solutions, and partnerships while ensuring active stakeholder involvement. Programmes are designed to promote developmental service delivery and empower communities to take responsibility for how services are provided. These efforts contribute to alleviating poverty, inequality, and unemployment. The

Service Delivery Implementation plan details the various indicators and targets that need to be achieved to ensure the goals are met. The Waste and Environmental Section is committed to continually improving its performance and is confident that, through partnerships and stakeholder involvement, it will achieve its vision. To align the waste management function with the National Environmental Management Act (NEMA), IDP, SDBIP of zero waste to landfill sites. Kouga Municipality's Waste and Environmental Management Department has changed its approach to waste management.

Kouga Municipality's Waste and Environmental Management Department is taking the lead in changing course, however, the public's participation in waste minimization initiatives is key to the program's success. Waste and Environmental Management is committed to implementing waste minimization and recycling projects across Kouga Municipality area; however, communities also need to be mobilized to sort waste at a household level to reduce waste going to landfills. Waste and Environmental Management section is implementing the following practical criteria to enhance service delivery:

- Do away with the culture of abundance - change the way we do things within the constraints of limited resources.
- Increase productivity – doing more with less and managing our resources effectively, including landfill airspace, human capital, budget, and others.
- Annual review of the measurable output indicators, which address the desired outcomes in the IDP.
- Utilize an integrated approach to ensure co-ordination of programs and to work towards greater impact, working with all departments within Kouga Municipality with various responsibilities.
- Focus on Ward by Ward, based modelling program, to align with the vision.

3.11.2 REFUSE COLLECTION

The planning, control and alignment of all refuse collection and transportation services that provides for specific waste management measures, is aligned to the norms and standards in terms of the National Environmental Management Act and Integrated Waste Management Plan.

Strategic Objectives: That communities enjoy a clean and healthy environment that is managed and maintained in a sustainable manner.

Description of Activities: The refuse collection functions of the municipality are administered as follows:

- Waste Avoidance
- Waste Stream Composition
- Waste Characterization Results
- Domestic and Commercial Refuse Removal

- Waste disposal and landfill management.
- Residential areas, both formal and informal in the larger towns (Humansdorp) are serviced twice weekly and the other towns (Jeffreys Bay, Hankey, Patensie, St Francis, Cape St Francis, Oyster Bay, Loerie, Thornhill) are serviced once a week.
- The table below indicates areas serviced once a week by Kouga Municipality.

TABLE: AREAS SERVICED FOR ROUND-COLLECTED REFUSE

Jeffreys Bay	Humansdorp	Oyster Bay	Patensie
Aston Bay	Kwanomzamo	Sea Vista	Hankey
Pellsrus	Vaal dam	St Francis Bay	Loerie
Paradise Beach	Arcadia		Thornhill

Residential areas, both formal and informal in Humansdorp are serviced twice weekly and the other towns, Jeffreys Bay, Hankey, Patensie, St Francis, Cape St Francis, Oyster Bay, Loerie, Thornhill are serviced once a week.

Equipment for Round Collected Refuse (RCR) is compactor trucks formal areas and skip trucks with skip bins for informal areas and the collection of illegal dumping is done with TLB's and Tipper trucks.

TABLE: WASTE COLLECTION EQUIPMENT

AREA SERVICED	2024/2025 EQUIPMENT
Jeffreys Bay	3 x Compactor Trucks 3 Ton Truck (Mesh)/ Skip Truck/TLB/Tipper
Humansdorp	2 x Compactor Trucks TLB/Tipper/Skip truck Recycling truck
Gamtoos Valley	1 x Compactor Truck TLB/Tipper
St Francis Bay	1 x Compactor Truck 1 x Skip truck

Business, Commercial and Other Waste Collection - Waste is collected from businesses weekly in all towns. Some of the main commercial centres in Humansdorp are serviced twice a week, businesses in these areas have limited space for waste storage. Other commercial businesses in Jeffreys Bay receives a three times collection a week.

Waste is removed from schools and retirement villages weekly and Humansdorp Hospital three times per week, excluding health care risk waste (HCRW) (medical waste). HCRW is collected and disposed of by the private sector.

Kouga Municipality participates in the National and Provincial waste forums. South Africa's waste management legislation is not only aimed at addressing "top-level" challenges but also has its focus on the challenges that face waste management in local government.

Some of these challenges are:

- Costs of waste management are not appreciated by consumers and Industry.
- Lack of recycling facilities
- Landfill disposal is free due to the two operational sites not fenced and treatment costs are high.
- Too few compliant waste management facilities hinder the safe disposal of waste streams.
- Lack of landfill management equipment.
- No lined working space on landfill.

Community Works Programme and Expanded Public Works Programme: The use of EPWP and CWP workers is a crucial element in enhancing the division's service delivery capacity. Kouga Municipality benefits from both the CWP and EPWP government's key programs aimed at providing poverty and income relief through temporary work opportunities for the unemployed. The program's main objective is to provide a safety net to poor, unemployed and under-employed people by providing them with regular and predictable work (opportunities) enabling them to earn a monthly wage as per EPWP and CWP rates.

3.11.3 LANDFILL MANAGEMENT

Waste volume received for the period July 2024 to June 2025

HANKEY

The table below indicates the waste received from July 2024 – June 2025, in m^3.

Jul-24	Aug-24	Sept-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25
1 972m^3	1 797m^3	1 736m^3	1 640m^3	1 383m^3	623m^3	1 421m^3	2 367m^3
Mar-25	**Apr-25**	**May-25**	**Jun-25**	**Total**			
1 314m^3	1 055m^3	1 734m^3	1 784m^3	**18 826m^3**			

HUMANSDORP

The table below represents a summary of waste landfilled for the Period July 2024-June 2025 in m^3.

Jul-24	Aug-24	Sept-24	Oct-24	Nov-24	Dec-24	Jan-25
15 656m^3	16 631m^3	13 972m^3	15 920m^3	14 448m^3	14 392m^3	14 642m^3
Feb-25	**Mar-25**	**Apr-25**	**May-25**	**Jun-25**	**TOTAL**	
15 079m^3	15 872m^3	15 615m^3	16 341m^3	16 900m^3	**185 468m^3**	

3.11.4 WASTE MINIMIZATION

The various waste management options can be placed in an order known as the Waste Management Hierarchy which reflects the relative sustainability of each. One of the key principles underlying waste management policy is to ensure that waste is dealt with as high up the Waste Management Hierarchy as possible. Since all waste disposal options have some impact on the environment, the only way to avoid impact is not to produce waste in the first place, and waste reduction is therefore at the top of the hierarchy. Re-use, followed by recovery techniques (recycling, composting and generating energy from waste) follow, while disposal to landfill or by incineration, the worst options, are at the bottom of the hierarchy.

The following recycling initiatives were undertaken:

- Recycling with "In God's Hands - Patensie,
- JBay recycling
- Recycling Station at Supertubes Park/Cape St Francis
- Humansdorp Recycling Centre
- From 2019 to date, we constantly refined the recording of the waste received as well as recycled to align with the National Waste Information system. Recycling is done at the tip face of the landfill site and recyclables are taken to the recycling facility at the Humansdorp landfill site.
- e – Waste Recycling
- Paradise Beach, St Francis Bay, Oyster Bay and Ocean View Drop-Off Sites
- Recycling at St Francis Airfield
- International Day of Zero Waste - The day was introduced to make people aware of the amount of valuable material that is discarded and to encourage people to reduce, reuse, recycle and think of what they do with waste.
- Recycling Vending Machine - A Project in Collaboration with Woodland's Dairy.
- Events Recycling

Waste recycled for the period July 2024 to June 2025.

Hankey Landfill Site

Month	Paper		Plastic			Glass	Polypropylene	Ferrous metals	Non-ferrous metals	Other	Total:
	K4	HL1	PET	Mixed Plastic	HDPE						
Jul 24	7.9		0.2	0	3.3						11.4
Aug 24	10.4		0.4	0	1.0						11.8
Sep 24	14.8	0.2	0.9	0	1.4	0.3		0.4	0.1		18.1
Total Q1	33.1	0.2	1.5	0	5.7	0.3		0.1	0.1		41.3
Oct 24	12.8	0	0.6	0	1.4	0.3		0	0		15.1

Nov 24	27.7	0	2.2	0	1.1	3.8	0.7	0.3	0		35.8
Dec 24	10.8	0	1.2	0	3.9	0	0	0	0		15.9
Total Q2	51.3	0	4	0	6.4	4.1	0.7	0.3	0		66.8
Jan 25	9.4	0	0.7	0	3.4	0	0	0	0		13.5
Feb 25	7.1	0	0.6	0	3.7	0	0	0	0		11.4
Mar 25	5.1	0	0.2	0	2.4	0	0	0	0		7.7
Total Q3	21.6	0	1.5	0	9.5	0	0	0	0		32.6
Apr 25	6.5	0	0.4	0	2.0	0	0	0	0	0.2	9.1
May 25	10.8	0	0	1.5	0	0	0	0	0	0	12.3
Jun 25	7.7	0	0	0.5	0	0	0	0	0	0	8.2
Total Q4	25.0	0	0.4	2.0	2.0	0	0	0	0	0.2	29.6
Total (Jul-24 to Jun-25)	131.0	0.2	7.4	2.0	23.6	4.4	0.7	0.4	0.1	0.2	170.3
Average:	11.0	0	0.6	0	2.0	0.4	0	0	0	0	14.2

	LEVEL 2 - Major Waste Type	LEVEL 3 - Specific Waste Type	Jul 24	Aug 24	Sep 24	Oct 24	Nov 24	Dec 24	Jan 25	Feb 25	Mar 25	Apr 25	May 25	Jun 25	Total
		Name	Ton	Ton	Ton	Ton	Ton	Ton	Ton	Ton	Ton	Ton	Ton	Ton	Ton
GENERAL WASTE	e-Waste	Large Household appliances										0.2	0.8		1.0
		Small Household Appliances										0.1	0.3		0.4
		Office, information & Communications Equipment										0.1	0.2		0.3

		Entertainment and Consumer Electronics and toys, leisure, sports and recreational equipment and automatic issuing machines.										0.0	0.0		0.0
		Lighting equipment										0.0	0.0		0.0
		Electric and electronic tools										0.0	0.0		0.0
		Security and healthcare equipment										0.0	0.0		0.0
		Mixed WWWE	2.3	0.1	0.3	0.1	0.1	0.1	0.1	0.1	0.1	0.5	0.1	0.0	3.9
	Construction and demolition waste	Bricks	15.1	13.6	16.9	17.3	16.8	14.7	2.7	0.8	14.9	5.3	15.6	15.1	148.8
	Organic waste	Food waste	2.3	0.8	1.3	3.5	1.4	2.0	1.3	0.8	0.0	0.0	0.0	0.0	13.4
	Paper	Newsprint and magazines	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.1
		Brown grades	146.0	159.5	451.1	484.5	487.0	412.4	405.1	371.9	546.7	483.0	374.9	319.90	4642.0
		White grades	7.7	10.4	7.5	8.5	7.9	5.4	9.1	9.0	7.9	7.0	6.3	9.6	96.3
		Mixed grades	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.4	0.7
	Plastic	Polyethylene Terephthalate-late (PET)	19.6	20.3	19.3	21.4	17.1	11.9	19.3	14.9	14.5	20.8	11.7	11.1	202.0

		HDPE	44.0	36.7	31.3	32.8	29.3	22.6	24.6	30.2	27.7	21.3	3.4	3.3	307.20
		Polyvinyl chloride (PVC)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
		Low-density polyethylene (LDPE)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
		Polypropylene (PP)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4	3.1	1.1	4.6
		Polystyrene (PS)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
		Other	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	5.2	17.6	17.5	40.5
	Glass	Glass	11.4	25.0	26.1	30.1	56.8	41.3	33.4	55.4	66.5	83.6	69.3	84.8	583.80
	Metals	Ferrous metal	15.2	18.4	17.7	15.4	12.9	16.2	16.9	18.1	17.2	19.5	22.2	19.0	208.7
		Non-Ferrous metal	1.5	1.9	1.9	1.9	1.2	1.8	2.0	1.0	0.9	0.7	0.8	0.7	16.3
	Other	Other	0.0	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.2	1.3	1.7
		Total:	**265.2**	**286.7**	**573.4**	**615.5**	**630.7**	**528.7**	**514.8**	**502.1**	**696.4**	**647.7**	**526.5**	**483.8**	**6271.60**

3.11.5 ENVIRONMENTAL MANAGEMENT

Environmental resource management is the management of the interaction and impact of human societies on the environment. Environmental resources management aims to ensure that ecosystem services are protected and maintained for future human generations, and also maintain ecosystem integrity through considering ethical, economic, and scientific (ecological) variables. Environmental resource management tries to identify factors affected by conflicts that arise between meeting needs and protecting resources. It is thus linked to environmental protection, sustainability and integrated landscape management.

With the increasing threat of climate change risks, it is important that the human impact on the environment is managed in a sustainable manner. While

environmental protection is the responsibility of all municipal line departments, Kouga Municipality has a dedicated Environmental Management Section that plays a coordinating role between various departments to ensure that residents have access to a clean and healthy environment. The Environmental Section plays an active role in monitoring threats to the environment and ensuring compliance with environmental legislation. This is achieved through managing and coordinating environmental emergency incidents in accordance with Section 30 of the National Environmental Management Act 107 of 1998, responding to environmental complaints.

Kouga Municipality strives to have zero impact on the environment throughout its operations.

The long-term vision is to manage, protect and sustainably use the natural assets of all Kouga areas, in partnership with the relevant communities, to preserve and ensure the continued existence of our rich biodiversity and its associated ecological processes and services of our environment.

3.11.6 KEEP KOUGA GREEN

The Keep Kouga Green campaign was launched at Nico Malan High School, Humansdorp and has continued during 2024/25.

The purpose of Keeping Kouga Green is to offset Greenhouse gases emitted by human activities that can range from complex industrial production processes to simply driving a car.

The projects include awareness campaigns regarding green communities to planting trees and beautifying the environment. The trees planted will absorb carbon dioxide from the atmosphere and provide health benefits, as well as environmental benefits, such as water and air quality preservation, and biodiversity protection. The Keep Kouga Green campaign is to mitigate and adapt to Climate Change.

The campaign seeks to establish a way to raise awareness about climate change and how to respond to global warming. It focuses on communities by promoting positive environmental behaviour and facilitating sustainable growth within communities.

The Objective of Keep Kouga Green is to:

- Improve climate change adaptation through minimization of biodiversity loss and planting of indigenous trees,
- Encourage use of greener technologies to mitigate against environmental degradation, protection, and enhancement of ecosystems,
- Restoration, enhancing, protecting and rehabilitation of open spaces,
- Maximize measures towards pollution mitigation,
- Recycling initiatives.

3.11.7 KEEP KOUGA CLEAN

Kouga Municipality embarked on Operation Coca – Maak Skoon for the residents of Kouga as part of the Keep Kouga Clean program. Residents are allowed to place unwanted goods on the pavement for collection by the Municipality.

Several beach and illegal dumping clean ups took place during the financial year.

3.11.8 TREE MANAGEMENT/PLOT CLEARING

Overgrown plots have been a challenge in all Kouga areas and create health and fire risks. The department started with a private plot clearing program to reduce the risk.

A Plot Clearing Policy was adopted in 2021 and a draft by - law developed for public participation. The policy and by - law address the clearing of private plots. The policy/by - law covers operational management principles, procedures, and processes on public and privately-owned land for the following purposes only:

- Control and elimination of fire hazards.
- Combating and control of vegetation is a verified fire hazard and other threatening danger.
- To protect and avoid communities that is surrounded by natural overgrown bush areas that endanger the communities.

Compliance notices are served to the landowners by registered post and by email as a courtesy where such information is provided in the municipal database.

3.11.9 ENVIRONMENTAL PROTECTION

3.11.10 POLUTION CONTROL

Pollution Control is the process of reducing or eliminating the release of pollutants (contaminates, usually human – made) into the environment. It is regulated by various environmental agencies that establish limits for the discharge of pollutants into the air, water, and land. A wide variety of devices and systems have been developed to control air and water pollution and solid waste.

Environmental Management and Environmental Health share this mandate due to the nature of contaminants that affect people and the environment. Pollution cases that have been reported were pertaining to sewage spills and illegal dumping have been referred to the relevant department.

Beaches are cleaned constantly and further provide protection services to ensure discipline, but there is currently not enough capacity to do this on a full-time basis. Visits are seasonal and weather permitting.

3.11.11 BIODIVERSITY PROTECTION

The functions of biodiversity reside with the Department of Economic Development and Environmental Affairs as the municipality does not have capacity. The municipality supports the mission to conserve the rich biodiversity and promotes initiatives to proclaim protected areas in terms of NEMA: Protected Areas Act while enhancing ecotourism through our nature reserves.

Our mission is to conserve the rich biodiversity, diverse natural ecosystems, and cultural heritage characteristics of our environment through the implementation of management programs that have clearly defined management goals and objective for the enlightenment, enjoyment, and benefit of present and future generations.

Kouga Municipality has partnered with FOSTER to protect the nature reserves in Cape St Francis. Additional properties have been identified of high ecological and biodiversity importance and will be consolidated into the Irma Booysen Nature Reserve.

The MEC, Economic Development, Environmental Affairs and Tourism appointed Kouga Municipality as the managing authority of the Noorsekloof Nature Reserve and the municipality has partnered with Friend of Noorsekloof and community members to manage the reserve.

In addition, four (4) new nature reserves have been declared in Kouga, the Vorentoe Nature Reserve, Sand River, Kromensee and Thula Moya Private Nature Reserve.

3.11.12 COASTAL MANAGEMENT

Kouga Municipality has adopted a Coastal Management Plan in terms of the Integrated Coastal Management Act.

Coastal Management is having an impact on various functions within the Municipality such as Planning & Development as well as Infrastructure and Engineering.

Kouga Municipality developed a Maintenance Management Plan for the coastal area between the Kromme and Kabeljouws.

Blue Flag Status: The Blue Flag Program promotes sustainable development in freshwater and marine areas. It challenges local authorities and beach operators to achieve lofty standards in the four categories of: water quality, environmental management, environmental education, and safety. Over the years, the Blue Flag has become a highly respected and recognized eco-label working to bring together the tourism and environmental sectors at local, regional, and national levels.

Two beaches in the Kouga region have been awarded Blue Flag world-class status and the right to wave their Blue Flag Status on 3 November 2024.

Dolphin Beach in Jeffreys Bay and Cape St Francis Beach once again got the nod from the adjudicators to fly the blue flag.

Blue Flag Status is awarded for excellence in safety, amenities, cleanliness, and environmental standard.

Blue Flag Programs: Lifeguards' water safety education and awareness.

The Lifesaving Service section focuses on creating awareness through water safety programs towards schools and the community, providing training for locals, preventing, or reducing the risk of drownings, mitigating the severity of emergencies, emergency preparedness, rapid and effective response to emergency situations and post emergency assistance.

During November, December 2024 and January 2025, the lifeguards at Dolphin Beach did education and awareness campaigns around water safety with Jeffreys Bay Primary School. The lifeguards also did the same campaign in Hankey at Yellowwoods Nature Reserve with Hankey Primary School.

Cape St Francis Dune Management: Kouga Municipality undertook a Basic Assessment application for the maintenance and management of Cape St Francis Dunes and programmes have been identified to be implemented.

Oyster Bay – Dune Rehabilitation: The Kouga Local Municipality developed a Maintenance Management Plan (MMP) for the dune systems in Oyster Bay.

The MMP were developed to address the threat of dune encroachment onto properties and critical Infrastructure. The goal of the MMP is to stabilise the fore-dune systems by creating vegetated berms to trap the sand and eventually form stable vegetated berms.

The coastal habitat acts as a major ecological corridor and is of great importance for climate change adaptation as it is the first line of defence for landward areas from impacts of sea-level rise and storm surges.

Annually the environmental section assists with the removal of sand which are encroaching on Brander Street and adjacent properties in Oyster Bay. Approximately 80% of the dunes overrunning Brander Street have been pushed back.

A draft launch site management plan has been developed and possible sites identified.

Water monitoring: Waste and Environmental Management does water monitoring monthly at all estuaries within the municipal area as well as its Blue Flag beaches to ensure safe water quality for the community and tourists. Microbiological and chemical water samples are taken.

The municipality continues to manage the health of the Seekoei Estuary to ensure sustainability of the estuary.

3.11.13 CLIMATE CHANGE

Kouga Municipality has adopted a Climate Change Strategy, and the Strategy is aligned with the Sustainable Developmental Goals 2030; the National Climate Change Adaptation Strategy and the IDP. Priority areas have been identified and an implementation plan with resource allocation, costs and timeframes developed.

The common vision of climate change adaptation and climate resilience for the municipality, and outlines priority areas for achieving this vision.

Kouga Municipality's coastline is under threat by coastal flooding, extreme erosion, storm surges, as well as sea-level rise. The storm surges affected municipal infrastructure, private properties as well public amenities, open spaces and the municipality need to find ways to mitigate against these threats.

Air Quality Management: In line with the National Environmental Management: Air Quality Act, Act 39 of 2004 requirements, the Kouga Local Municipality has initiated the development of an Air Quality Management Plan (AQMP). The primary objectives of this project are to determine the current state of air quality in the Kouga Local Municipality and update air quality management planning measures to ensure that sustainable air quality management is provided as required by national legislation.

The process to develop the AQMP includes the following:

Develop a status quo (baseline) assessment to provide up to date information on air quality in the Local Municipality.

- Collect, analyse, and make recommendations on sources of air pollution in the municipality.
- Evaluate and make recommendations on the existing ambient air quality monitoring network.
- Model the dispersion of pollutants from listed industries.
- Prepare a geospatial risk assessment.
- Assess and make recommendations on the existing resources to fulfil air quality management responsibilities.
- Conduct public participation (Virtual and physical meetings) with interested and affected parties.

Develop an implementation plan to address the air quality challenges in affected areas.

3.11.14 ENVIRONMENTAL ACTIVITIES: CLEAN-UP CAMPAIGNS

School Projects - Training and Education: The Environmental Management Section has conducted several school education and awareness campaigns throughout the 2024/2025 fiscal year. The aim is to educate and spread awareness on environmental issues.

Education and awareness campaigns with schools during 2024/2025:

- Mandela Day cleanup
- World Wetlands Day
- Water Week
- Blue Flag education and awareness
- Spaza Shop Awareness

The Environmental Management section also conducted joint education and awareness campaigns with Environmental Health.

Greening & Beautification Initiatives: Kouga Municipality has a nursery in Humansdorp that was opened with the intention of supplementing the greening initiatives of the municipality, with the help from the Kooperasie, the municipality has managed to revive and beautify the nursery.

3.12 ENVIRONMENTAL HEALTH

To improve the health status of communities through the identification, evaluation and control of critical factors that affect the physical, social, and mental well–being of communities.

Environmental Health Services are preventive health services and are therefore largely protecting public health and preventing health hazards/risks and diseases.

Functions of Environmental Health Services

- The functions of Environmental / Municipal Health Services for the Municipality are as follows:
- Water Quality Monitoring,
- Food Control,
- Waste Management: illegal dumping,
- Health Surveillance of premises,
- Pauper Burials: attending to applications for exhumations and reburials,
- Surveillance and Prevention of Communicable Diseases,
- Vector Control,
- Environmental Pollution Control, attending to complaints and health nuisances,
- Evaluation of Cemeteries, Mortuaries, and funeral undertakers' premises,
- Active Environmental Education Sessions and Awareness Campaigns/Programs,
- Business registration & hawker programs

The above functions as rendered by the Municipality exclude Port Health, Malaria Control and Hazardous Substances which are functions and competency of the Eastern Cape Department of Health.

ANNUAL PERFORMANCE AS PER KEY PERFORMANCE INDICATORS IN ENVIRONMENTAL HEALTH SERVICES

DESCRIPTION OF THE ACTIVITY AND ANALYSIS OF THE FUNCTION	ENVIRONMENTAL HEALTH	2023/24 NO. OF FACILITIES	2023/24 NO. OF VISITS	2024/25 NO. OF FACILITIES	2024/25 NO. OF VISITS
Surveillance of premises	Inspection and evaluation of food premises, milk farms and other facilities to ensure compliance to all Health Regulations and to ensure that products sold to the public is fit for consumption	715	2479	784	2486
Water Quality Monitoring	Water Quality Monitoring: Sampling of water for bacteriological and chemical analysis to ensure compliance with SANS 241 and to ensure that the water is fit for human consumption.	Sampling Points 12 X 35 Bacteriological Samples 4 X 35 Chemical Samples Failure: 70 Resamples	487	Sampling Points 12 X 35 Bacteriological Samples 4 X 35 Chemical Samples Failure: 34 Resample	594
Waste Management	Waste Management: identification of illegal dumping sites to ensure a clean and healthy environment.	8 Illegal Dumping Sites	8	6 Illegal dumping sites	6
Health Surveillance of Premises	Health Surveillance of Premises: Assessment of factors including ventilation, lighting, moisture, and approval	137 Building Plans & Land Use Applications	137	142 Building Plans & Land Use Applications	142

DESCRIPTION OF THE ACTIVITY AND ANALYSIS OF THE FUNCTION	ENVIRONMENTAL HEALTH	2023/24 NO. OF FACILITIES	2023/24 NO. OF VISITS	2024/25 NO. OF FACILITIES	2024/25 NO. OF VISITS
	of building plans to ensure safety.				
Surveillance & Prevention of communicable diseases	Surveillance & Prevention of communicable diseases: Health and hygiene promotion to prevent communicable diseases and disease outbreaks.	Ongoing as per visit to facilities	Ongoing as per visit to facilities	Ongoing as per visit to facilities	Ongoing as per visit to facilities
Vector Control	Vector Control: Vector control of public health interest including the control of anthropoids, rodents, and other alternative hosts of diseases.	Facilities (Municipal Buildings)	3	Facilities (Municipal Buildings	5
Environmental Pollution Control	Environmental Pollution Control: Identification of polluting agents and their sources to ensure hygienic working living and recreational environment, e.g., management of overgrown plots.	125 Notices Issued	Cleared: 70	136 Notices issued	74 Cleared
Disposal of the Dead	Disposal of the Dead: Manage, control and monitoring exhumations and reburial or disposal of human remains	18 Applications	18 Approved	21 Applications	18 Pauper Burials 3 Exhumations
Business Registration & Hawkers Program	Business Registration & Hawkers Program: Registration of all new businesses in terms of the	22 Applications	13 Approved	31 Applications	31 Approved

DESCRIPTION OF THE ACTIVITY AND ANALYSIS OF THE FUNCTION	ENVIRONMENTAL HEALTH	2023/24 NO. OF FACILITIES	2023/24 NO. OF VISITS	2024/25 NO. OF FACILITIES	2024/25 NO. OF VISITS
	Business Act, including hawkers.				

World Environmental Health Day - Food Safety, Hygiene & Water Conservation Program for Schools Food Handlers – September 2024: World Environmental Health Day is celebrated on 26 September every year by the International Federation of Environmental Health (IFEH) to promote the awareness of different issues surrounding environmental health. This event is celebrated annually and globally. Environmental Health addresses all the physical, chemical, and biological factors external to a person, and all the related factors impacting behaviours. It encompasses the assessment and control of those environmental factors that can potentially affect health. It is targeted towards preventing disease and creating health-supportive environments.

The purpose of the program was to raise awareness among the food handlers on water conservation, sustainability, food safety and health & hygiene. Also, to educate the food handlers on, amongst other things:

- The importance of water for human beings, plants, animals, and the general environment in which people live in.
- Highlight how water and infrastructure are linked and how important they are to life.
- To protect and save water as it is scarce and an important source of life.
- Highlight the crucial link between water and health with the objective of eradicating water-borne diseases like cholera, diarrhoea etc.
- To highlight the importance of water harvesting as an alternative source for clean water.
- The importance of personal and environmental hygiene.
- Important factors of food safety in the food management chain.

The program was conducted in Hankey and Humansdorp, with the aim of targeting all food handlers of the Gamtoos Valley in one central location, and food handlers in and around Humansdorp, St Francis Bay, Jeffreys Bay & Oyster Bay were addressed in Humansdorp. A total of thirty-two (32) food handlers attended the program from schools as follows:

DATE	VENUE	SCHOOLS
25-Sept-24	Vusumzi Landu Hall, Hankey	• Vukani Combined School • Bodker Primary School • Baviaans Primary School

		• Hankey Primary School • Hankey Secondary School
26-Sept-24	Humansdorp Council Chamber	• Sandwater Primary School • Kruisfontein Primary School • Humansdorp Secondary School • Sea Vista Primary School

Nelson Mandela University's 4th Year Environmental Health Students – Educational Tour – September 2024: Environmental Health students from Nelson Mandela University visit the Municipality once a year for a weeklong practical tour in the field of Environmental Health. It has been a long-standing collaboration between the Municipality and the University, for more than fifteen years. This year, the fourth-year students visited the Municipality from Monday, 16 September to Friday, 20 September 2024, with a total of twenty - two (22) students accompanied by two (2) lecturers. As part of the students' in-service training, they come to the Municipality to get the necessary practical exposure.

Joint Operation at Spaza Shops for Counterfeit Goods, Hygiene & Food Safety Compliance (R638 & Labelling Regulations): October 2024 – May 2025: The Joint Operations were conducted by Environmental Health with the following internal departments as well as external stakeholders within the Kouga Municipal area:

- Law Enforcement
- Fire & Safety
- Town Planning & Building Control
- South African Police Services

These joint operations were conducted as a proactive initiative of the Environmental Health Sections following reported cases of food poisoning from suspected food items purchased from spaza shops that lead to deaths of children in other provinces within the country.

The main purpose of conducting the operation was to check on compliance with health and hygiene requirements in terms of Regulation R638, food safety compliance in terms the Labelling Regulations that gives guidelines on the date markings, and sale of food products past the expiration dates. The operations were also aimed at providing ongoing education and awareness relating to the sale of Counterfeit Goods by the SAPS specifically with the growing concerns of such conduct in other areas within the country and as a necessary precautionary measure to avoid such conduct within the Kouga Municipal area.

The spaza shop owners and operators were also issued with notices outlining the registration process / procedure following the President's address on 15 November 2024 where one of the interventions from the president was that all spaza shops and informal businesses were to be registered within 21 days of the address.

Other interventions by Kouga Municipality included the following:

- Health education and awareness during joint operations
- Media publications on food safety such as date markings and their meanings, 5 Keys to Safer Food Pamphlets
- Safety tips on what to do when one comes across a suspicious / tampered food item

The main purpose of conducting the joint operations was to check on the Spaza Shops compliance with health and hygiene requirements in terms of Regulation R638, food safety compliance in terms the Labelling Regulations that gives guidelines on the date markings, sale of food products past the expiration dates. The operation was also aimed at providing ongoing education and awareness relating to the sale of Counterfeit Goods by the SAPS specifically with the growing concerns of such conduct other areas of within the country and as a necessary precautionary measure to avoid such conduct within the Kouga Municipal area. The other departments also checked compliance with their own legislative requirements such as land use and building compliance issues, fire safety, spaza shops operating from RDP houses and illegal emigrants.

The operations were conducted at shops within all areas of Kouga Municipality during the month of October 2024 – May 2025 and these operations and routine inspections are ongoing.

Traditional Circumcision Monitoring – Summer Season (December 2024/January 2025): Traditional male circumcision also commonly known as Ulwaluko and initiation into manhood, is an ancient initiation rite. The ritual is traditionally intended as a teaching institution to prepare young males, the initiates, for the responsibilities of manhood. In South Africa, male circumcision is commonly performed for cultural and religious reasons among various ethnic groups.

The legality of male circumcision is primarily governed by the Children's Act 38 of 2005 and the National Health Act 61 of 2003. The Customary Initiation Act 2021 (Act No.2 of 2021) provides for the effective regulation of customary initiation practices; the responsibilities, roles and functions of the various role-players involved in initiation practices; the effective regulation of initiation schools and for the monitoring of the implementation of this Act and matters connected therewith.

The initiation ritual is commonly conducted during June and December. The period of seclusion that follows lasts about one month and all initiates are taken to specified initiation sites. Several deaths, penile amputations and health complications are normally reported during these initiation seasons. These deaths and complications are mostly as the result of incompetence on the part of traditional practitioners.

The Minister of Co-operative Governance and Traditional Affairs announced that traditional initiation season would officially open 23 November 2024. The season for all school going youths started 01 December 2024 as initially planned. Health screening, for these prospective initiates, at various health facilities within the Kouga Municipal Area commenced during October 2024. The Kouga Municipality region

had a total of 224 initiates for the summer season. No deaths and/or injuries were reported for the summer season for Kouga Local Municipality.

The following sites were identified and used during this initiation season:

- Humansdorp initiation site (Kwa – Nomzamo – Temporal)
- Jeffreys Bay initiation site
- Weston initiation site
- Centerton initiation site
- Patensie initiation site
- Andrieskraal
- St Francis Bay initiation site
- Oyster Bay Initiation Site
- Cambria Initiation site
- Thornhill Initiation Site
- Loerie Initiation Site

All sites were regularly monitored in conjunction with the Department of Health, and it can be proudly reported that no deaths, injuries, or any serious health incidents were experienced during the above season. The following challenges were however experienced:

- Water availability at Traditional Circumcision Sites in Hankey/Weston/Patensie area. Due to unavailability of water sources at these sites and scarcity of water in the area, water availability to initiation sites becomes a challenge.
- Unavailability of a permanent site for the Humansdorp area. The site that was used during the season was temporal as it is a site earmarked for housing development by the Human Settlement department.

The Summer traditional initiation season officially closed on 20 January 2025.

National Water Week 2025: Education & Awareness Program - Water Conservation for Schools, Laundromats and Car Washes – March – April 2025: The National Water Week campaign is an annual event aimed at educating the public about their responsibility in water conservation initiatives, raising awareness around the need to protect and conserve the country's scarce water resources. We all have a role and responsibility to play in ensuring the protection of our water resources for our current usage and, also for future generations. Water conservation is the practice of using water efficiently to reduce unnecessary water usage. It is important because fresh clean water is a limited resource, as well as a costly one.

The purpose of the program was to raise awareness among school learners and teachers as well as the broader public on water conservation, sustainability, climate change, and related matters. Also, to educate the learners and the broader public, on, amongst other things:

- The importance of water for human beings, plants, animals, and the general environment in which people live.

- Highlight how water and infrastructure are linked and how important they are to life.
- To protect and save water as it is scarce and an important source of life.
- Highlight the crucial link between water and health with the objective of eradicating water-borne diseases like cholera, diarrhoea, etc.
- To highlight the importance of protecting, rehabilitating, and improving water environments such as streams, wetlands, waterways, and beaches by adopting and cleaning dirty rivers, streams, wetlands or watersheds in our areas.
- To highlight the importance of water harvesting and conservation as well as to reuse and recycle water.

Education & Awareness Program on Health, Safety and Hygiene Standards at Barbershops and Informal Beauty Salons – April 2025: Section 11 of the National Environmental Health Norms and Standards for Premises outlines the health, safety, and hygiene requirements for beauty salons. Barbershops and salons work in close/direct contact with clients, ensuring that hygienic practices are always upheld will reduce the risk of cross-infection and cross-contamination. The purpose of the program was to create awareness to salons and barbershops on the importance of adhering to environmental health and hygiene standards, and on the negative effects that noncompliance could have on the clients.

World Hand Hygiene Day: Environmental Health Education & Awareness at ECDC's on Hand Hygiene, Waste Management & Water Conservation - May 2025: Celebrated annually on May 05, World Hand Hygiene is a global advocacy day dedicated to maintaining a global profile on the importance of hand hygiene in health care and bringing people together in support of hand hygiene improvement worldwide. Celebrated under the theme "It might be gloves. It's always hand hygiene", World hand Hygiene 2025 aims at achieving the following objectives:

- Gloves are not a substitute for hand hygiene; they should never replace proper hand hygiene practices.
- Hand hygiene is always necessary, even when gloves are worn, hand hygiene should be practiced.
- Hand hygiene is a fundamental infection prevention and control measure and helps protect against infections.

Proper waste management is also crucial in protecting and preventing against infection as some of these infections are a contracted through improper waste management practices.

The Environmental Health Section identified ECDC's within the municipal area to conduct health education and awareness around hand hygiene. The focus of the program was on the learners / children and care givers within the facilities. The target groups were addressed on the following topics:

- What is hand hygiene?
- What are the benefits of hand hygiene for health and well-being?

- Demonstrations on the correct way of washing hands.
- Proper waste management practices
- Water conservation is a means of protecting and preserving this important natural resource.

The ECDC's were also sponsored with trees to promote tree–planting in line with climate change initiatives.

A total of 8 ECDC's were reached with the program.

World Environment Day: Health Education & Awareness Program on Illegal Dumping and Waste Management – June 2025: Environmental Health jointly with Environmental Management conducted the program following concerns about illegal dumping in different communities within the municipal area. The programs were also conducted in line with the War on Waste & Keep Kouga Clean campaigns. The programs were conducted for residents and Spaza Shop owners within the communities by means of conducting door – to – door education and awareness as well as identifying, cleaning up and beautification of illegal dumping sites. The programs also aimed at achieving the following objectives:

- To create and raise awareness on the importance of adhering to proper and adequate waste management systems,
- To highlight the negative impacts of illegal dumping on the environment and human health,
- To encourage the community members to take ownership, responsibility, and greater care of their environments,
- To encourage recycling initiatives, and
- To enforce compliance with Kouga Municipality Waste Management By-Law, GN4895

World Food Safety Day: Food Safety & Hygiene Workshop for Spaza Shop Owners Within Kouga Municipality in Line with World Safety Food Day: 18 - 19 June 2025: World Food Safety Day is celebrated annually on 7 June. The theme of World Food Safety Day 2025 "Food safety: science in action". This theme highlights the crucial role of scientific knowledge in ensuring food safety, from production to consumption. The theme also underlines the importance of being prepared for food safety incidents, no matter how mild or severe they can be. Food safety incidents are situations where there is a potential or confirmed health risk associated with food consumption. A food incident can happen, for example, due to accidents, inadequate controls, food fraud or natural events. Being ready to manage food safety incidents requires dedicated efforts from everyone including food safety authorities, food business operators and consumers.

The workshop was initiated by the Environmental Health Section as part of ongoing efforts to actively educate and engage Spaza Shop owners on issues pertaining to food safety and hygiene. This was also aimed at intensifying the ongoing inspections/operations and at being proactive at safeguarding the health and well-

being of the residents of Kouga and to prevent incidents relating to the consumption of unsafe food. The workshop was conducted with the following internal departments of the municipality:

- Law Enforcement
- Fire & Safety
- Building Control & Town Planning
- Environmental Management
- Local Economic Development

As indicated above, the main purpose of the workshop was to educate and engage the owners on issues of food safety and hygiene in terms of Regulation R638 as well as the following topics and legislative requirements:

- Food labelling & packaging in terms of Regulation R146
- Regula inspections & Joint Operations
- Issuance of prohibition orders in terms of R638
- By – Law Enforcement and fines for non – compliances
- Fire Safety
- Building Control in terms of Structural requirements for buildings
- Land use compliance.

The Workshops were conducted for two days from the 18th to the 19th of June 2025 at Kwanomzamo Community Hall, Humansdorp and Vusumzi Landu Community Hall, Hankey. A hundred and five (105) Spaza shops owners from all areas of the municipality attended the two–day workshop.

3.13 PARKS AND COMMUNITY AMENITIES

The Kouga Local Municipality's Parks and Amenities Department is dedicated to enhancing the quality of life for residents through the maintenance, development, and beautification of public spaces. The department focuses on:

- Upgrading and maintaining parks, recreational areas, and public facilities to ensure they are safe, accessible, and welcoming.
- Promoting green spaces and environmental stewardship to support community well-being and biodiversity.
- Supporting community engagement and partnerships in the care and use of public amenities.

These efforts contribute to a cleaner, healthier, and more vibrant municipality, fostering civic pride and encouraging outdoor activity and social cohesion. The department remains committed to continuous improvement and sustainable development of public spaces.

ACHIEVEMENTS 2024/25

- Procurement of grass and bush clearing equipment
- (26 x side cutters, 5 x chain saw)
- Clearing of 49 x Public Open spaces/Alien vegetation to prevent crime and to maintain a safe environment for all.
- Installation of picnic benches
- General maintenance of Dawn view, Pellsrus, Roman Street Park.
- Operation Hlasela was introduced and implemented in Humansdorp (Ward 4,5,6 &15), Sea Vista (Ward 1) and GV (Ward 7,9,10, 13)
- Fencing of C Place Cemetery, Jeffreys Bay Caravan Park, Kruisfontein Sportfield
- Appointment of Professional Services – EIA Process for Expansion of Humansdorp/KwaNomzamo and Loerie Cemeteries
- Installation of new gates and geysers at the Jbay Caravan Park and Gamtoos Mouth
- 4 x Caravan Parks (Pellsrus, Jeffreys Bay, Gamtoos Mouth and Yellowwoods) were maintained
- A total of twenty-six public toilets were upgraded in St Francis Bay, Jeffrey's Bay and the GV area.
- KwaNomzamo Sports Field upgrading in progress
- Appointment of Consultants (Afri Coast Consulting Engineer for the designs and upgrade of Phillipsville Sportfield
- Hosting of the Annual Mayoral Cup Program 1 March 2025.
- Repairs and maintenance of Sport fields and Community Halls.

KEY CHALLENGES FOR 2024/25

SECTION	CHALLENGES	POSSIBLE SOLUTIONS
Caravan Park	Vandalism at Yellowwoods and Gamtoos Caravan Park	Security Cameras are to be installed.
Sport and Recreation	The ongoing vandalism of the Patensie Sports Field clubhouse remains a major obstacle and impacts the functionality and upkeep of this community facility	Installing Security Cameras in all hotspot facilities
Ablution	Vandalism of Pellsrus Park Ablutions is ongoing	Installing Security Cameras in all hotspot areas

3.13.1 LIBRARIES



Kouga Municipality Libraries provide the community of Kouga with access to educational, informational, and recreational material in general or for specific users regardless of race, gender, age, language, financial or educational status.

STRATEGIC OBJECTIVE

- To ensure that the communities of Kouga have access to facilities and resources that libraries offer.
- To develop skills, preserve and conserve their culture and natural heritage.
- Provision of a safe and free library service for reading and learning.
- Provision of free and guided access to knowledge and information to support formal and informal education.

The following information services are at the libraries:

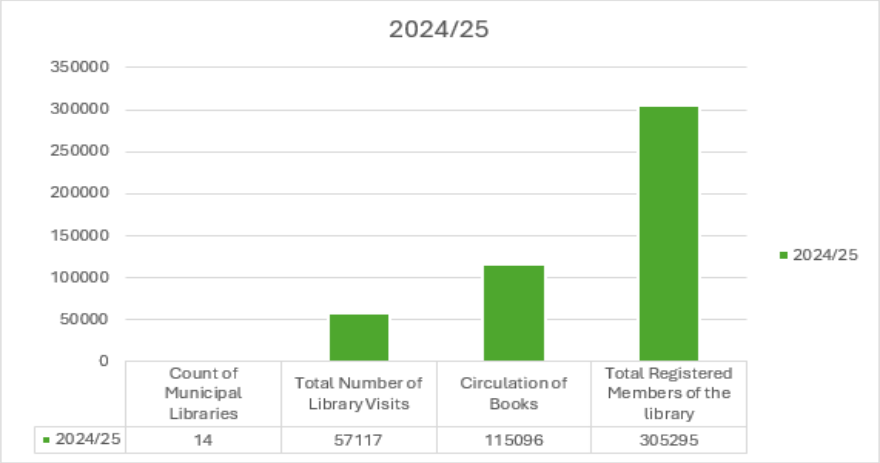
- Computers for staff
- Computers for public
- Telephone Lines
- Internet Services

Helpdesk Computers, Network and Telephones: Out of fourteen libraries of Kouga Local Municipality, the computers and network connections of twelve are fully operational. Thornhill and Ukhanyiso Libraries both have working computers but no network connection. Seven Libraries have working telephones. Hankey North & South, Patensie, Loerie, Mbuyiseli Nkosinkulu, N.B. Mathodlana, Tokyo Sexwale, Ukhanyiso and Thornhill Libraries have no telephones.

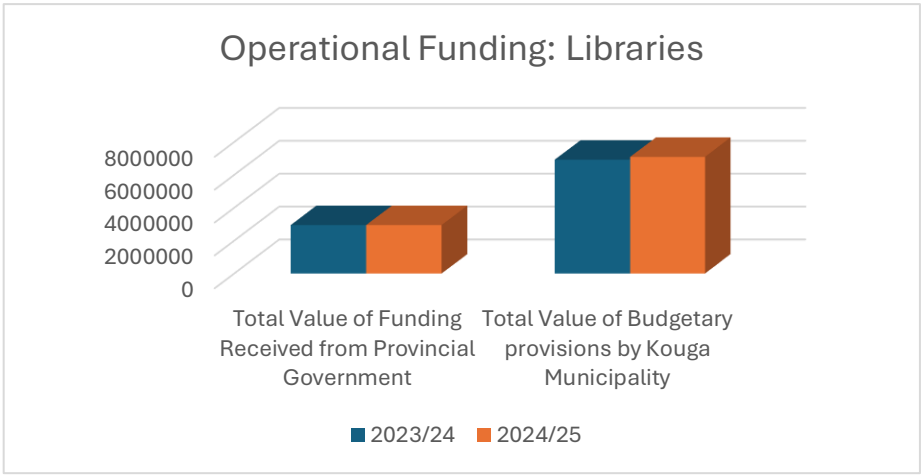
Gamtoos Valley Telephone lines and internet in most Municipal Offices are not working due to connectivity problems in the entire GV Areas. The connectivity problem in the area is being addressed.

Library Usage Statistics

		REFERENCE	DATA ELEMENT	2024/25	SOURCES
HS3.6	Average number of library visits per library	HS3.6(1)	(1) Total Number of Library Visits	57 117	Community Services
		HS3.6(2)	(2) Count of Municipal Libraries	14	Community Services
			Circulation of Books	115 096	Community Services
			Total Registered Members of the library	305 295	Community Services

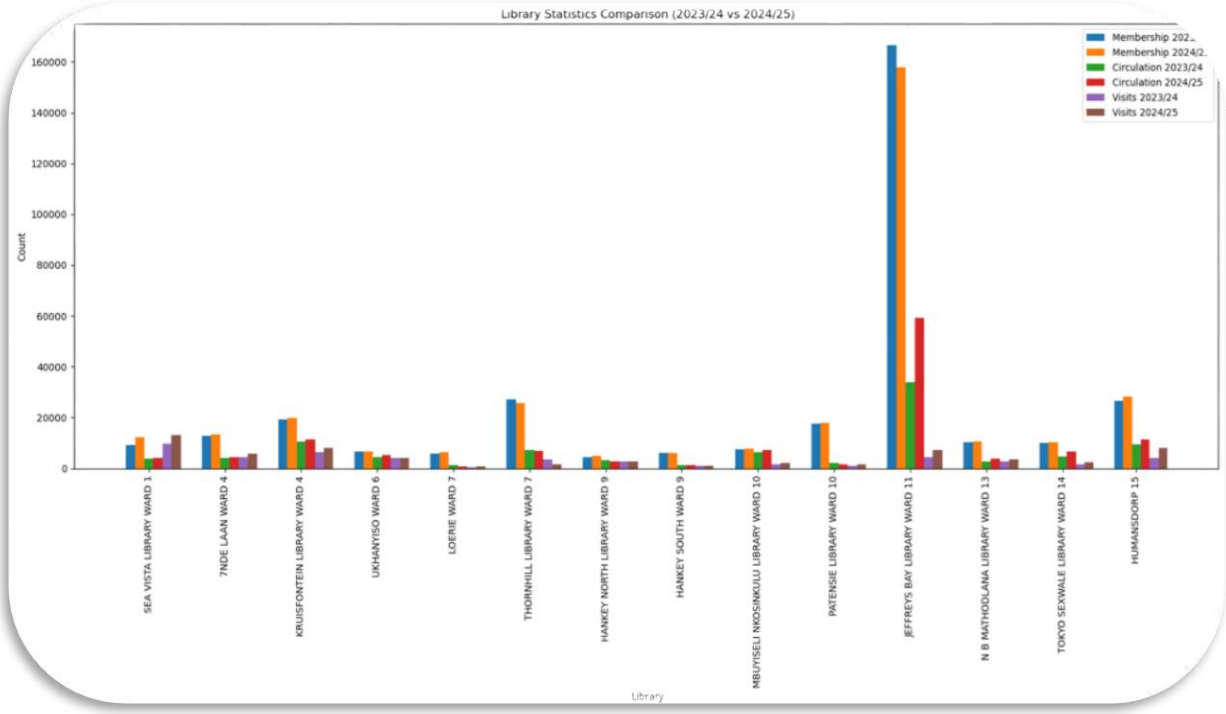


OPERATIONAL FUNDING: LIBRARIES		
FUNDING SOURCE	**2023/24**	**2024/25**
Total Value of Funding Received from Provincial Government	R2 0950 000.00	R2 950 000.00
Total Value of Budgetary provisions by Kouga Municipality	R6 924 688.00	R7 095 556.65



LIBRARIES	Total Number of Library Membership		Total Circulation Statistics		Total Number of Visits to the Library	
	2023/24	**2024/25**	**2023/24**	**2024/25**	**2023/24**	**2024/25**
Sea vista library ward 1	9 276	12 225	3 703	4 133	9 730	13 184
7nde laan ward 4	12 709	13 444	4 233	4 377	4 339	5 716

LIBRARIES	Total Number of Library Membership		Total Circulation Statistics		Total Number of Visits to the Library	
	2023/24	2024/25	2023/24	2024/25	2023/24	2024/25
Kruisfontein library ward 4	19 358	19 704	10 587	11 484	6 443	7 960
Ukhanyiso ward 6	6 547	6 593	4 396	5 187	4 020	4 190
Loerie ward 7	5 751	6 340	1 172	815	415	649
Thornhill library ward 7	27 153	25 878	7 293	6 813	3 540	1 476
Hankey north library ward 9	4 357	4 950	3 262	2 782	2 626	2 736
Hankey south ward 9	6 116	6 189	1 243	1 386	939	1 017
Mbuyiseli Nkosinkulu library ward 10	7 470	7 715	6 260	7 289	1 593	2 016
Patensie library ward 10	17 682	17 918	2 095	1 518	1 122	1 436
Jeffreys bay library ward 11	166 571	157 971	33 867	59 236	4 395	7 190
N B Mathodlana library ward 13	10 372	10 510	2 697	3 823	2 602	3 410
Tokyo Sexwale library ward 14	10 022	10 359	4 655	6 618	1 531	2 306
Humansdorp 15	26 691	28 354	9 389	11 323	4 233	7 983
TOTAL	**330 075**	**328 150**	**94 852**	**126 784**	**47 528**	**61 269**



3.14 PARKS AND OPEN SPACES



The establishment and maintenance of public open spaces within the Kouga area.

STRATEGIC OBJECTIVE

Communities have access to Public Open Spaces and Gardens which are managed and maintained.

DESCRIPTION OF ACTIVITIES

- Mowing of Grass (Verges, Picnic Areas, Public Open Spaces, Play Parks, Municipal installations, and offices)
- Alien Vegetation/ Bush Clearing.
- Removal of debris.
- Beautification of open spaces, gardens, and entrances.
- Development of new play parks.
- Planting, Trimming, and felling of trees.

REFERENCE	PERFORMANCE INDICATOR	2023/24	SOURCE
C53.	Square meters of maintained public outdoor recreation space	185859,6 sq. meters	Community Services
C54.	Number of municipality-owned community halls	13	Community Services

CARAVAN PARKS AND CAMPING STRATEGIC OBJECTIVE

The Kouga Local Municipality is responsible for the management and maintenance of 4 Caravan Parks and Resorts, The Jeffreys Bay Caravan Park, Pellsrus Caravan Park, Gamtoos Mouth Caravan Park and Yellowwoods Resort.
Description of activities:

- The maintenance of all Council Caravan Parks and Resorts
- To identify needs and respond to customer complaints to ensure customer satisfaction.
- Reconciliations of bookings and invoices.
- Reservations and bookings

HOLIDAY RESORTS AND CAMPING

CARAVAN PARK	TYPE OF SERVICE	OUTDOOR ENTHUSIASTS FOR THE YEAR	
		CAMPING	VISITORS
Jeffreys Bay Caravan Park	Camping + Visitors	1960	693
Pellsrus Caravan Park	Camping + Visitors + Chalets	102	71
Gamtoos Mouth Caravan Park	Camping + Visitors	55	249
Yellowwoods	Visitors		

3.14.1 SPORTS, RECREATION AND COMMUNITY HALLS



The Strategic objective of Kouga Municipality is for the Communities to have access to affordable sporting and community recreation facilities that are well-maintained and managed.

It is the Municipality's goal to create active, healthy communities and to provide a sporting hub for all its residents and visitors by offering a wide range of well-maintained and well-managed sporting facilities.

REFERENCE	PERFORMANCE INDICATOR	2022/23	2023/24	2024/25	SOURCE
C54.	Number of municipality-owned community halls	13	13	13	Community Services
HS3.5 (1)	(1) Sum of hours booked across all community halls in the period of assessment	7396	8576	9475	Community Services
HS3.5 (2)	(2) Sum of available hours for all community halls in the period of assessment	13 000	13 000	13 000	Community Services

REPAIRS AND MAINTENANCE OF COMMUNITY HALLS

COMMUNITY HALLS	 REPAIRS AND MAINTENANCE
Vusumzi Landu Hall	• Painting - Inside and Outside, • Ceiling and Roof repaired • Electrical Works
Thornhill Hall	• Painting • Removal of broken tiles and Levelling of concrete screed
Aston Bay Hall	• Inside Roof Repaired • Electrical Works • Building of a Septic Tank
Newton Hall	• Painting - Inside and Outside • Installation of a Fence (School Side)
Pellsrus Hall	• Painting - Inside and Outside
Oyster Bay Hall	• Roof Repaired • Installation of Ceiling and Windows • Painting
Loerie Hall	• Repairing of Ceiling • Inside Painting
Sea Vista Hall	• Installation of windows • Inside painting • Replacements of toilets + handbasins, Replacement of doors
Patensie Hall	• Roof Painting • Ceiling Repaired

Various Hall Repairs and Maintenance



SPORTS FACILITIES

Kouga Local Municipality is responsible for the management and maintenance of thirteen (13) sports grounds in its municipal area and five of the Sport fields are not in use (Kwanomzamo, Country Club, Centerton, Weston Sport fields and the Cricket Pitch in Jeffreys Bay.

PARTNERSHIPS

- Memorandum of Agreement between Kouga Municipality and DESRAC
- Partnership between Kouga Municipality & Amandla Moya Community Trust (Windfarm) to Upgrade Centerton Sports Field
- MOU between Kouga Municipality and Sports for Youth Project NPC - St Francis Bay Sport Field

Sea Vista Sport Field





Sports for Youth Project NPC marking the Sea Vista Sport Field

Kouga Municipality went into a partnership with the Amandla Moya Community Trust to renovate the Centerton Sport Field in Hankey after a request for assistance come from the Community during a Trust AGM.

The Trust committed R1 million to renovate the facility by upgrading the pitch as well as the netball court.





Centerton Sports Field Clubhouse and boundary wall was renovated

MAYORAL CUP GAMES 2025: The annual Mayoral Competition hosted by the Executive Mayor commenced in April 2025 and the following sporting codes delivered a stunning display of sportsmanship and talent in the Kouga region,

.

#	SPORTING CODE	NO OF PARTICIPANTS	VENUE	FINALS
1	Rugby	540	Phillipsville Hankey & Loerie Sport Field	22-Mar-25
2	Netball	156	Graslaagte Primary, Humansdorp	5-Apr-25

#	SPORTING CODE	NO OF PARTICIPANTS	VENUE	FINALS
3	Tennis	35	St Francis Bay Tennis Club	12-Apr-25
4	Touch Rugby	80	Jeffreys Bay, Main Beach	12-Apr-25
5	Basketball	20	Jeffreys Bay, Main Beach	12-Apr-25
6	Gymnastics	60	Jeffreys Bay, Newton Hall	12-Apr-25
7	Volleyball	24	Jeffreys Bay, Main Beach	12-Apr-25
8	Chess	160	Comprehensive High School, Jeffreys Bay	12-Apr-25
9	Darts	16	Jolly Dolphin	12-Apr-25
10	Cricket	52	Mentorskraal, Jeffreys Bay	13-Apr-25
11	Bowling	72	Jeffreys bay, Bowling Club	21-Apr-25
12	Golf	100	St Francis Links	25-Apr-25
13	Soccer	867	Tokyo Sexwale Stadium, Jeffreys Bay	26-Apr-25
14	8 Ball Pool	60	Jolly Dolphin, Jeffreys Bay	26-Apr-25
15	Fishing	65	Kabeljouws Beach, Jeffreys Bay	3-May-25
16	Coding	120	Kruisfontein Civic, Humansdorp	9-May-25



CSF Angling Club



Team Knights Basket Ball



Mentors Cricket Club



REPAIRS AND MAINTENANCE OF SPORTS FIELDS

COMMUNITY HALLS	REPAIRS AND MAINTENANCE
Kruisfontein Sports Field	• Fencing • Extending of Seats • Installation of Hooks for Players T Shirts • Installation of Mirrors and Shower Repairs • Minor Repairs and Maintenance
Tokyo Sports Field	• Painting – Inside and Outside • Grandstands • Repairs to Changeroom • Maintaining the Pitch • Repairing of Flood Lights
Sea Vista Sports Field	• Painting – Inside and Outside • Grandstands
Phillipsville-Hankey Sports Field	• Maintaining the Pitch

COMMUNITY HALLS	REPAIRS AND MAINTENANCE
Pellsrus Sports Field	• Maintaining the Pitch • Repairing of Flood Lights • Repairing Ceiling and Geysers
Patensie Sports Field	• Maintaining the Pitch • Electrification at the Club House • Installation of New Toilets • Repairing Ceiling

BEACHES AND ABLUTION FACILITIES: Communities can enjoy clean beaches with well-maintained facilities. The municipality oversees the provision of different beach amenities, including cleaning ablution facilities and beach areas.

Due to vandalism of our facilities, especially after hours, cameras are being installed in all hotspot areas.





3.15 CEMETERIES

The identification of land, planning and co-ordination of all cemetery management activities throughout the Kouga (17 cemeteries with eight active cemeteries).

STRATEGIC OBJECTIVE: Communities to have access to affordable and adequate cemetery services.

DESCRIPTION OF ACTIVITIES

- Identification and applications for the establishment of new cemeteries.
- Maintenance of existing cemeteries.

- Digging, trimming, and closing of graves.
- Cleaning and beautification of cemeteries.
- Cleansing of public amenities at cemeteries.
- Administration and maintenance of The Wall of Remembrance.

CEMETERY SPACE AVAILABILITY

AREA	WARD	BURIALS PER YEAR 2020/21	BURIALS PER YEAR 2021/22	BURIALS PER YEAR 2022/23	BURIALS PER YEAR 2023/24	BURIALS PER YEAR 2024/25	AVAILABLE SPACE
	HUMANSDORP						
TOWN	15	192	274	212	193	**149**	**Yes**
KWANOMZAMO	6	77	106	88	98	**58**	**Yes**
GRASLAAGTE	15	None	None	None	None	None	**Full**
JEUGKAMP	4	None	None	None	None	None	**Full**
	JEFFREYS BAY						
C-PLACE	11	191	205	171	155	**47**	**Yes**
DR BB KEET	8	None	5	2	1		**Full**
PELLSRUS DUINE WEG	2	None	None	None	None	None	**Full**
PELLSRUS ROMAN STR	2	None	None	None	None	None	**Full**
	GAMTOOS VALLEY						
CENTERTON	9	2	5	5	None	None	**Full**
HANKEY TOWN	9	81	5	None	None	None	**Full**
MILTON CONGREGA-TIONAL CHURCH CEMETERY	9	111	24	None	None	None	**Full**
HANKEY TOWN NEW	9		110	117	102	**83**	**New Hankey Cemetery**
WESTON	13	4	6	4	None	None	**Reaching Capacity**
RAMAPHOSA	10	None	None	None	None	None	**Full**

AREA	WARD	BURIALS PER YEAR 2020/21	BURIALS PER YEAR 2021/22	BURIALS PER YEAR 2022/23	BURIALS PER YEAR 2023/24	BURIALS PER YEAR 2024/25	AVAILABLE SPACE
PATENSIE TOWN	10	75	99	65	14	None	**Full**
PATENSIE TOWN					57	**62**	**New Patensie Cemetery**
THORNHILL **PRIVATE LAND**	7	9	8	10	6	**None**	**Full**
THORNHILL CEMETERY					0	**18**	**New Thornhill Cemetery**
LOERIEHEUWEL	7	22	19	20	19	**22**	**Reaching Capacity**

3.16 FIRE SERVICES AND DISASTER MANAGEMENT

3.16.1 FIRE SERVICES

The Kouga Municipality Fire Services provides professional fire and rescue coverage across an area of 2,419 square kilometres. Headquartered in Humansdorp, the service operates satellite stations in Jeffreys Bay, St. Francis Bay, and Hankey to ensure optimal response and community coverage.

ACHIEVEMENTS 2024/25

- Procured new rescue LDV for Jeffreys Bay fire station
- Fire Station in St Francis Bay was fitted with a new roof (Rotary Club)
- Procured new personal protective equipment for fire fighters
- Procured new firefighting equipment for all fire stations
- Established partnership with Working on Fire (W.O.F), St Francis Rotary Club
- Ongoing outreach and educational initiatives across wards and schools

KEY CHALLENGES FOR 2024/25:

- Recruitment & Retention
- Aging Equipment
- Increasing Call Volume
- Street Names & Numbering

- Gravel Road Conditions
- Insufficient Fire Hydrants
- Staff Safety Incidents
- Rapid Growth and Expansion of Informal Settlements



ANNUAL SUMMARY: The Fire Services responded to a total of 341 incidents over the past year. A significant number of these, particularly veld fires, occurred during the summer months, a period that consistently sees an increase in visitors to the region. Despite the seasonal surge in demand, our commitment to protecting lives, property, and the environment remained steadfast. We take pride in the resilience and dedication shown by our team and remain focused on continuing our mission to serve the Kouga community with excellence, professionalism, and care.

The Department demonstrated a strong commitment to rapid and effective emergency response throughout the year. An impressive 83.50% of all incidents were attended within 15 minutes after receiving the call, reflecting our dedication to timely delivery service. These response time metrics underscore our ongoing efforts to improve operational efficiency and ensure prompt assistance to the Kouga community in times of need.

Over the past year, the Department conducted a comprehensive series of fire safety inspections aimed at ensuring compliance and safeguarding lives and property across various premises and public events within our jurisdiction. The summary below provides a detailed breakdown of the total number of fire safety inspections carried out each quarter.

The Kouga Fire Department remains committed to strengthening community safety through proactive firefighting and evacuation drills, as well as comprehensive fire safety education. Over the past year, the Department has engaged extensively with

local schools, clinics, wards, community centers, and through door-to-door campaigns to promote fire awareness and emergency preparedness.

Our community outreach initiatives have reached a broad spectrum of institutions and residents, delivering targeted educational sessions and practical drills designed to empower individuals with the knowledge and skills to respond effectively during emergencies. These ongoing efforts reflect our dedication to building a resilient, informed, and safety-conscious community across the Kouga region.





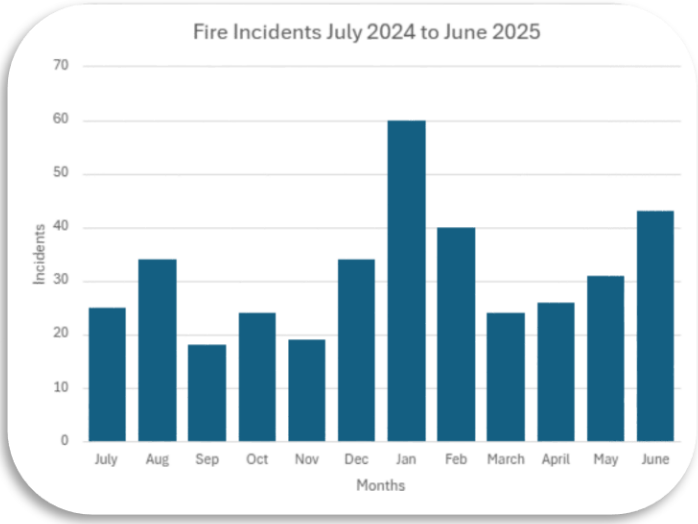
Fire incidents Attended

FIRE INCIDENTS						
Locality	**Veld**	**Vehicle**	**Informal House**	**Formal House**	**Commercial property/ other structural**	**Chemical/ Hazardous Material Spill**
Ward 1	6	1	11	0	0	0
Ward 2	6	0	9	5	0	0
Ward 3	3	0	0	4	0	1
Ward 4	16	0	3	2	0	0
Ward 5	18	1	4	7	0	0
Ward 6	3	2	8	3	0	0
Ward 7	7	0	2	1	2	0
Ward 8	4	0	0	1	0	0
Ward 9	4	1	4	1	0	0
Ward 10	0	0	4	0	2	0
Ward 11	8	0	0	2	2	0
Ward 12	3	3	0	2	0	0
Ward 13	3	0	1	0	0	0
Ward 14	5	1	17	0	0	0
Ward 15	19	2	3	0	2	0

FIRE INCIDENTS						
Locality	**Veld**	**Vehicle**	**Informal House**	**Formal House**	**Commercial property/ other structural**	**Chemical/ Hazardous Material Spill**
TOTALS	**105**	**11**	**63**	**29**	**8**	**1**

*These totals exclude refuse fires, humanitarian services, and false alarm calls reported.

RESCUE INCIDENTS	
LOCALITY	**VEHICLE ACCIDENT ATTENDED**
Ward 1	2
Ward 2	2
Ward 3	3
Ward 4	3
Ward 5	6
Ward 6	1
Ward 7	26
Ward 8	9
Ward 9	3
Ward 10	6
Ward 11	4
Ward 12	8
Ward 13	2
Ward 14	8
Ward 15	26
TOTALS	**109**



DEPARTMENTAL OVERVIEW

ITEM	DESCRIPTION
Service area of Kouga Municipality	**2 418km².**
Population	**107014**
Number of Stations	4
Area Fire Stations are located	Humansdorp, St Francis Bay, Hankey & Jeffreys Bay
Total Employees	48
Total fire interns	8
Annual fire related Calls	341
Annual Accident-related Calls	109
Fatalities in fire related incidents	2
Fatalities in accident-related incidents	7

FIRE PREVENTION & PUBLIC EDUCATION CAMPAIGNS

LOCALITY	FIRE SAFETY AWARENESS CAMPAIGNS	NUMBER OF ATTENDEES
Ward 1	Sea Vista Primary school teachers	17
Ward 2	Billabong village security staff	5
Ward 3	Jeffreys Bay bowling club members Hancke Hohe residents	60 10
Ward 7	Loerie clinic staff and public	11
Ward 8	Jeffreys Bay Windfarm staff Fountains Mall staff and public IFX Brokers staff Shell fountains staff Fountains mall staff and public Victory Christian school staff and learners	2 250 31 10 250 150
Ward 9	Hankey Magistrate court staff and public	50
Ward 10	Gamtoos Primary staff and children Gamtoos Primary staff Imizamoyetho Clinic staff and patients	34 4 33
Ward 11	NSRI youth Smiley kids Injongo FET college students Jeffreys Bay Main beach	25 49 14 50
Ward 12	The Links demo for kids and visitors	70
Ward 13	Masakhane clinic staff and patients	45
Ward 15	Isivivana Hospital staff Isivivana Hospital staff	50 50

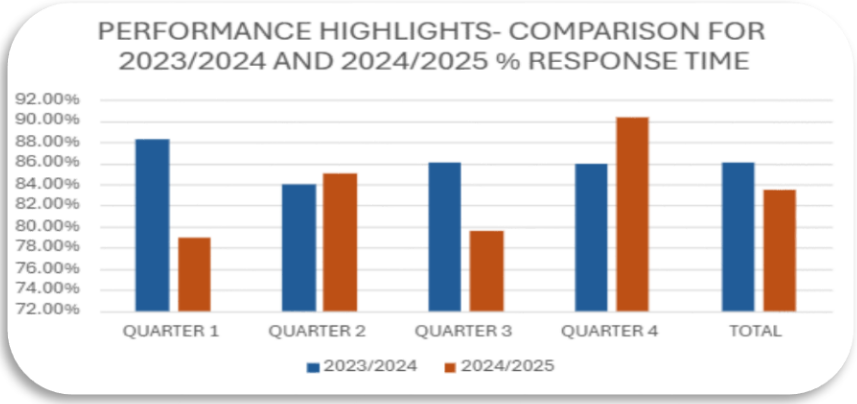
LOCALITY	FIRE SAFETY AWARENESS CAMPAIGNS	NUMBER OF ATTENDEES
	Nico Malan HS fire marshals Woodlands Diary staff	9 200
TOTAL	**25**	**1469**



Fire Awareness Campaigns

PERFORMANCE HIGHLIGHTS - COMPARISON FOR 2023/2024 AND 2024/2025 % RESPONSE TIME

	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	TOTAL
2023/2024	88.26%	83.94%	86.06%	85.90%	86.04%
2024/2025	79%	85%	79.60%	90.40%	83.50%



STAFFING & TRAINING

STAFF	FIREFIGHTER 1	FIREFIGHTER 2	HAZMAT AWARENESS	HAZMAT OPERATIONAL
Humansdorp	16	16	16	16
Hankey	7	5	7	5

STAFF	FIREFIGHTER 1	FIREFIGHTER 2	HAZMAT AWARENESS	HAZMAT OPERATIONAL
St Francis Bay	8	8	8	8
Jeffreys Bay	13	13	13	13





Sarah Baartman District Municipality offered training courses

Sarah Baartman District Municipality has offered training courses for the staff for the following:

- Rope Rescue 1
- Rope Rescue 2
- Advanced Vehicle Rescue & Extrication
- Fire Prevention

3.16.2 DISASTER RISK MANAGEMENT

At the Kouga Local Municipality, we are increasingly confronted with disaster risks such as severe storms, flooding, fires, and drought, all of which continue to severely impact our communities.

Our Disaster Management Section operates under the guidelines of the Disaster Management Act of 2002 and adheres to the National Disaster Management Framework of 2005, serving the entire municipal region.

We have implemented an integrated, multisectoral, and multidisciplinary strategy to reduce the effects of disasters, particularly in vulnerable informal settlements.

Development and Adoption of Integrated Disaster Risk Management Policy Over the past year, we have reviewed and updated several important policies and plans, including:

- The Kouga Disaster Management Plan
- The Flood Management Plan
- The Disaster Management Framework
- The newly developed Power Outage Contingency Plan, along with the detailed Standard Operating Procedures (SOPs) for response and recovery

These documents have been updated in line with new risk assessments. Responsibilities have been clearly defined across departments to enhance coordination and response times.

Arrangements for Stakeholder Participation and Technical Engagement: The Disaster Management Advisory Forum was re-established and meets quarterly. Stakeholder participation includes:

- SAPS
- SASSA
- Department of Human Settlements
- Department of Social Development
- Agricultural
- NGOs, including the Red Cross
- Private sector partners, such as the Old Mutual Foundation

Additionally, the Joint Operations Team (JOT) was activated during incidents involving floods, fires, and disease outbreaks. Interdepartmental coordination has been strengthened through the reinvigoration of the Interdepartmental Disaster Risk Management Committee.

Community outreach and preparedness efforts have been enhanced through sandbag demonstrations and public awareness sessions.

DISASTER RISK ASSESSMENT: The Sarah Baartman District Municipality launched a comprehensive Disaster Risk Assessment that encompasses all local municipalities. In Kouga, the focus was on
hazard-specific evaluations, targeting floods, structural fires, and shack fires, along with other hazards.

Risk-prone areas, including Sea Vista, Donkerhoek, and Kwanomzamo, were prioritized for targeted interventions. These efforts aim to enhance disaster management through risk education, training, and awareness initiatives.

The findings from these assessments have played a crucial role in shaping ongoing infrastructure planning and emergency response protocols.

DISASTER RISK REDUCTION: Risk reduction in vulnerable communities has been a primary focus:

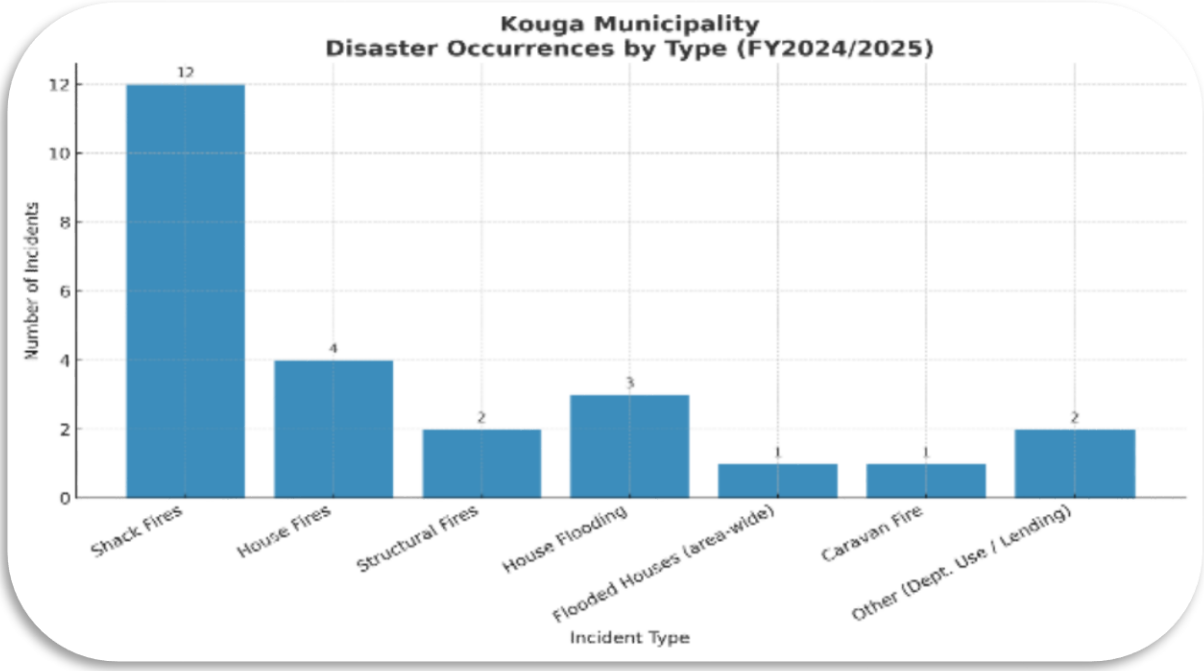
- Fire awareness campaigns were conducted in 8 wards
- Over 1,000 sandbags were distributed in Sea Vista and Donkerhoek
- Drain clearing, road elevation, and escape route construction were completed in key flood-prone areas
- A Disaster Management Education, Training, and Awareness Strategy is currently under development

Ward councillors and disaster volunteers supported local community preparedness actions, ensuring coordination with formal municipal response teams.

RESPONSE AND RECOVERY: Disaster Management teams remained on alert throughout the reporting period. Impact-based early warnings from the SA Weather Service were disseminated via the Communication Unit.

The chart below summarises the number of disaster incidents by type for the 2024/2025 financial year:

DISASTER OCCURRENCES BY TYPE





Fire Victims Assisted

SUMMARY OF DISASTER OCCURRENCES AND RELIEF

DATE	INCIDENT TYPE	LOCATION	PEOPLE AFFECTED	STOCK ISSUED
14-Jul-24	Shack Fire	Sea Vista	15	15 Blankets, 15 Mattresses
21-Jul-24	Structural Fire	Ward 5, Booysen Str.	12	12 Blankets, 12 Mattresses
12-Aug-24	Shack Fire	Donkerhoek	N/A	N/A
16-Aug-24	Shack Fire	Kwanomzamo	N/A	N/A
21-Sept-24	Shack Fire	Sea Vista (Malema)	5	5 Blankets, 5 Mattresses
03-Oct-24	House Fire	Patensie	7	7 Blankets, 7 Mattresses
04-Oct-24	Shack Fire	Thornhill	3	2 Blankets, 2 Mattresses
07-Oct-24	House Fire	Hankey	6	5 Blankets, 5 Mattresses
15-Oct-24	Shack Fire	Sea Vista (Malema)	8	5 Blankets, 5 Mattresses
05-Dec-24	House Fire	Arcadia	5	5 Blankets, 5 Mattresses
21-Nov-24	House Flooding	Kwanomzamo	3	3 Blankets, 3 Mattresses
16-Dec-24	Shack Fire	Sea Vista (Malema)	8	7 Blankets, 7 Mattresses
17-Dec-24	Shack Fire	Sea Vista	9	7 Blankets, 7 Mattresses
18-Dec-24	Shack Fire	Sea Vista	2	2 Blankets, 2 Mattresses

DATE	INCIDENT TYPE	LOCATION	PEOPLE AFFECTED	STOCK ISSUED
08-Feb-25	House Flooding	Ward 4	3	2 Blankets, 2 Mattresses
17-Feb-25	Shack Fire	Sea Vista	6	6 Mattresses, 5 Blankets
22-Mar-25	House Flooding	Donkerhoek	3	3 Blankets, 3 Mattresses
10-Apr-25	Shack Fire	Kwanomzamo	3	3 Blankets, 3 Mattresses
23-Apr-25	House Fire	Kwanomzamo	6	4 Blankets, 4 Mattresses

FOOT & MOUTH DISEASE: In May 2024, Foot and Mouth Disease (FMD) was confirmed on a dairy farm near Humansdorp in Kouga, with about 70 cattle showing symptoms.

The disease rapidly spread to surrounding farms, and a local economic state of disaster was declared. Movement of cloven-hoofed animals was restricted, and a Disease Management Area (DMA) was established.

A total of over 92,000 cattle and around 600 sheep were vaccinated across 62 farms. Since mid-July 2024, no new clinical cases have been reported.



Foot & Mouth Disease – Warning Signs

ASSESSMENT, CLASSIFICATION, DECLARATION, AND REVIEW: Post-incident assessments were completed for major flooding and fire events in collaboration with the Municipal Infrastructure Support Agent. A local state of disaster was declared, and the municipality successfully applied for national disaster grant funding. Total funding received: R10.55 million

Purpose: Reconstruction and rehabilitation of key infrastructure and stormwater systems

REHABILITATION AND RECONSTRUCTION: Disaster Recovery Grant funding has been allocated to the following projects:

- Seekoei Estuary Causeway – R 7.55 million
- Botha Street Stormwater Upgrade – R 500,000
- Nevil Road Reconstruction – R 600,000
- Anne Avenue to Ralph Road – R 1.9 million

The National Department of Human Settlements is supporting housing material assistance for verified flood victims in Sea Vista, and Kwanomzamo.

3.16.3 LIFESAVING SERVICES



Kouga Lifesaving Services is committed to safeguarding and improving the well-being of our community through swift emergency responses, education, and preventative measures.

Our mission focuses on delivering essential life-saving interventions, ensuring safety in water environments, and raising public awareness to minimize the likelihood of emergencies.

With the dedication of our skilled professionals and volunteers, we strive to foster a culture of safety, resilience, and inclusivity for everyone.
With the dedication of our skilled professionals and volunteers, we strive to foster a culture of safety, resilience, and inclusivity for everyone.

ACHIEVEMENTS 2024/25

- Youth training program to become lifeguards
- Re-established the Kouga Lifesaving Club
- Installed warning signs at non-lifeguarded beaches, e.g., Albatross Beach and Kitchen Windows.
- Enhanced social media communication to raise awareness of safety protocols.
- Kouga Municipality hoisted the coveted Blue Flag high on Dolphin Beach in Jeffreys Bay and Cape St Francis Beach on 2 December 2024.

KEY CHALLENGES FOR 2024/25

- Lack of local lifeguards familiar with the area and local languages
- Increased beach attendance during peak seasons
- Public non-compliance with safety regulations

Duty Points and Hours: Lifeguards operated at the following locations:

- Jeffreys Bay Main Beach (Blue Flag)
- Cape St. Francis Main Beach (Blue Flag)
- Kabeljous Beach & Lagoon

- Pellsrus Beach
- Aston Bay Beach & Lagoon
- Paradise Beach (Dawnview)
- St. Francis Bay Main Beach
- Granny's Pool
- Oyster Bay

Operating Hours:

- Jeffreys Bay Main Beach: Extended hours (07:00 to 19:00) from 14 December 2024 to 5 January 2025.
- Other beaches: 08:00 to 17:00 during seasonal duties from 2 December 2024 to 17 January 2025.



Lifeguards In Action

Incident Summary

- Total rescues and assists: 12
- Notable incidents include:
  - 13-Dec-24: Rescued 4 kite surfers at the Main beach.
  - 14-Dec-24: Assisted 2 people between Kabeljauws and Albatross beach
  - 15-Dec-24: Assisted at St Francis Main beach and a rescue at Aston Bay Lagoon

- 16-Dec-24: 1 person rescued at CSF
- 17-Dec-24: A body washed out at Kabeljauws (the report suggested that the person drowned at Pellsrus Beach area)
- 21-Dec-24: Rescue at Albatross Beach
- 26-Dec-24: Drowning at Kabeljauws Mouth (non-lifeguarded area)
- 01Jan-25: Assisted 4 individuals at Anne Avenue, St. Francis Bay.
- 09-Jan-25: Assisted an elderly man with injuries at Aston Bay Beach.

Drowning incidents reported above occurred in areas where lifeguards were not on duty.





Partnerships

- Oasis Water provided a stretch tent for shade at Jeffreys Bay Main Beach
- Lifesaving South Africa supplied branded uniforms and equipment, enhancing visibility and professionalism
- NSRI
- Working on Fire
- St Francis Rotary Club
- EC Lifesaving





Oasis Water





Dolphin Beach Blue Flag – Jeffreys Bay



Blue Flag Beach - St Francis Bay Flag

Water Safety Awareness: Conducted final training with children from the Joshua Project on 4 December 2024, focusing on safe swimming practices.











Water Safety Awareness Campaigns

OPERATIONAL HIGHLIGHTS AND KEY STATISTICS

RESCUE OPERATIONS

- Major Rescues: 9
- Help-Outs: 14
- Notable Hazards: Strong winds, rip currents, and hazardous surf conditions

PREVENTATIVE ACTIONS: Hundreds of proactive whistle warnings and direct public safety interactions to prevent potential incidents.

DATE	LOCATION	NUMBER OF INCIDENTS	INCIDENT TYPE
13-Dec-24	Main Beach St Francis	4	Kite surfers assisted due to strong winds
14-Dec-24	Between Kabeljouws and Albatross beach	2	Assisted in drift conditions
15-Dec-24	St Francis & Aston Lagoon	2	Assisted in Rescue
16-Dec-24	Cape St Francis Beach	1	Rescue
17-Dec-24	Body was found on Kabeljouws Beach.	1	Drowning at Pellsrus
21-Dec-24	Albatross Beach	1	Rescue
26-Dec-24	Kabeljouws Mouth	1	Confirmed Drowning
01-Jan-25	Anne Avenue	4	Swimmers Assisted
09-Jan-25	Aston Bay Beach	1	Elderly man injured - assisted and stabilized

STATISTICS – 2024/2025 SEASON

BEACHES	NO. OF LIFEGUARDS DEPLOYED	RESCUES	ASSISTED	NEAR DROWNING	DROWNING	MAJOR AND MINOR FIRST AID TREATMENT	SEARCH AND RESCUE	COMMENTS
Kabeljous Beach	4 x Lifeguards	6	9	3	None	3	None	No drownings. Bluebottle sting treatments. Patrons who got swept away by rip currents were safely helped to shore by lifeguards. No further medical assistance was required on the help-outs.
Kabeljous Lagoon	2 x Lifeguards	1	3	1	1	1	None	Incident occurred at the lagoon mouth at the Kabeljouws Beach, where no swimming is allowed.
Dolphin Main Beach	12 x Lifeguards 1 x Shark Spotter	13	31	2	None	15	None	All near drowning victims were managed successfully and handed over to the care of paramedics for advanced medical care. Major first aid cases included epileptic seizure

BEACHES	NO. OF LIFEGUARDS DEPLOYED	RESCUES	ASSISTED	NEAR DROWNING	DROWNING	MAJOR AND MINOR FIRST AID TREATMENT	SEARCH AND RESCUE	COMMENTS
								attacks, dislocations, sprains, suspected fractures, and spinal injuries, they were managed effectively and handed over to paramedics for advanced medical care. Bluebottle sting treatments.
Pellsrus Beach	4 x Lifeguards Reinforced during the 16, 31, 1st Jan and 2nd Jan.	3	1	None	1	4	1	The drowning incident occurred after operating hours and was reported the following day by the relatives. A search & rescue was activated. The help-out was of a foreign learner surfer that sustained an epileptic fit at Kitchen's surf spot. Bluebottle sting treatments.
Aston Bay Beach	5 x Lifeguards	None	7	None	None	2	None	Elderly man injured - assisted, stabilized. Bluebottle

BEACHES	NO. OF LIFEGUARDS DEPLOYED	RESCUES	ASSISTED	NEAR DROWNING	DROWNING	MAJOR AND MINOR FIRST AID TREATMENT	SEARCH AND RESCUE	COMMENTS
								sting treatments.
Aston Bay Estuary	2 x Lifeguards	1	3	None	None	None	None	Between the 31st of December 2024 and 2nd of Jan 2025 there was an influx of kids swimming, the lifeguards assisted the unsupervised kids under the age of 7 who would fall while playing in the shallow ends of the estuary and struggle to get up fast.
Paradise Beach	4 x Lifeguards were deployed	None	None	None	None	No major first aid incidents.	None	Bluebottle sting treatments.
St Francis Main Beach	4 x Lifeguards	None	4	None	None	No major first aid incidents	None	All help-outs conducted did not require further medical assistance. Bluebottle sting treatments.
Granny's Pool Beach	2 x Lifeguards	None	1	None	None	No major first aid incidents	None	Bluebottle sting treatments.
Cape St Francis Bay	8 x Lifeguards	2	6	None	None	None	None	All rescued and helped-out patients did not require any further

BEACHES	NO. OF LIFEGUARDS DEPLOYED	RESCUES	ASSISTED	NEAR DROWNING	DROWNING	MAJOR AND MINOR FIRST AID TREATMENT	SEARCH AND RESCUE	COMMENTS
								medical attention. First aid cases were mainly blue bottle sting treatments
Oyster Bay Beach	3 x Lifeguards were deployed	None	None	None	None	None	None	None

All other drowning incidents and swimmers in difficulty that occurred outside of the designated and patrolled swimming areas, were swiftly attended in partnership with NSRI. Other incidents occurred after hours of operation.



FIRST AID RESPONSES: Treatment of minor injuries such as cuts and bruises
Assisted several elderly beachgoers impacted by wave surges

BEACH ATTENDANCE: Bather Count: Averaged 0–180 per beach per day
Land Count: Averaged 0–1,000 per beach per day

We thank our lifeguards for their invaluable contributions and dedication to promoting a safe aquatic environment for everyone.

3.17 SAFETY AND SECURITY

3.17.1 TRAFFIC LAW ENFORCEMENT



Traffic Law Enforcement forms part of the Criminal Justice System in our Country, therefore our purpose in the Dept of Safety and Security is to enhance and ensure the safety on the roads in the Kouga Municipal area for all residents and visitors.

ACHIEVEMENTS 2024/25

- ICC (Incident Command Centre) – Open 24/7
- 227 Surveillance cameras successfully installed
- Safety Summit was held on the 02-Oct-24
- Boots on the Ground (BOG) successful program
- 6 963 Traffic and Law Enforcement fines issued
- 72 Roadblocks conducted
- 31 Illegal Dog breeding Campaigns successfully held
- 155 Joint Operations with External Stakeholders conducted
- 35 Illegal Squatters operations
- The Traffic sections fleet were upgraded with 6 x new Toyota Corolla 2025 model
- 4 x New Nissan LDV bakkies- 2 x for the Law Enforcement section and 2 x for the Security section

KEY CHALLENGES FOR 2024/25

- Illegal Squatters
- The presence of beggars and vagrants in public spaces
- Roaming and stray animals
- Ongoing vandalism of municipal infrastructure and public facilities
- Challenges involving wandering children in public spaces
- Rollout of Surveillance Cameras

Traffic Services is performing its functions as guided as the National Road safety Strategy, with its main objective being to achieve traffic safety on municipal roads, including the functions as defined in the municipality`s IDP.

The National Road Safety Strategy provides all year-round road safety initiatives. The municipality has increased its enforcement strategy in collaboration with stakeholders and affected parties. Operations like automatic number plate recognition are conducted to improve compliance with and payment of traffic fines.

Ongoing objectives are to improve road user behaviour, reduce the incidents of traffic offences, speeding, drunk driving and driving under the influence of narcotics. Dangerous overtaking, inconsiderate driving, remove unfit road users from traffic, roadworthiness of vehicles public transport compliance concerning vehicles and drivers, provide sufficient and coordinated regulation of traffic on strategic roads,

provide pedestrian education and compliance, eradicate corruption, ensure administrative compliance, and overall improve enforcement systems.

Traffic Law Enforcement forms part of the Criminal Justice System in our Country, therefore our purpose in the Department of Safety and Security is to enhance and ensure the safety on the roads in the Kouga Municipal area for all residents and visitors.

Overview: Traffic Law Enforcement plays a crucial role in promoting Road safety. By enforcing Traffic regulations and punishing offenders using guidelines promulgated in the National Road Traffic Act 93/1996, the Criminal Procedure Act 51/1977, and the National Land Transportation Act 5/2009.

Functions: The functions within the Department include Scholar Patrols at schools in the Municipal area.

Speed is a huge contributor to unsafe road conditions and therefore the section is making use of speed measurement equipment to enforce the speed limit legislation. Operational activities in the form of Joint operations and Roadblocks with role-players like SAPS are performed in different areas within the jurisdiction of Kouga.

TRAFFIC CONTROL ACTIVITIES

DESCRIPTION	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
HANDWRITTEN FINES	2 602	4 296	6 146	7 098	8 292	**6 963**
PAID FINES	682	875	1 142	997	1 515	**762**
DISABLED PARKINGS	166	107	117	150	157	**286**
WARRANT OF ARRESTS	161	114	554	1 247	711	**274**
SPEED CAMERA (TOTAL CASES)	-	-	-	-	138 032	**120 497**

TOTAL ACCIDENTS

HUMANSDORP	JEFFREYS BAY	THORNHILL	HANKEY	PATENSIE	ST. FRANCIS BAY
283	**297**	**63**	**67**	**39**	**79**




Officers – Fines Issued

EDUCATION & AWARENESS CAMPAIGNS

Scholar Patrol

- Scholar Patrols were monitored at schools in the Kouga area.
- Pedestrian Crossing and Education were given where school children cross.



Executive Mayor with the Scholar Patrol – Humansdorp

3.17.2 REGISTRATION AND LICENSING/ DRIVERS LICENSE/ VEHICLE TESTING

Registration & Licensing: The vehicle Licensing acts as an agent for the Provincial Department of Transport. No person shall operate a vehicle on the Public Road with an unlicensed vehicle. All the functions are regulated in terms of the National Road Traffic Act of 93/1996.

The Functions include:

- Registration & Licensing of vehicles
- Duplicate Registration Certificates
- Temp/Spec Permits
- Application & Issuing of Roadworthy Certificates
- Issuing Police Clearance

DESCRIPTION	2019/ 20	2020/ 21	2021/ 22	2022/ 23	2023/ 24	2024/ 25
HUMANSDORP						
DUPLICATE CERTIFICATES	177	273	207	260	394	**578**
SPECIAL PERMITS	23	13	19	19	18	**17**
TEMPORARY PERMITS	-14	22	39	33	41	**5**
HANKEY						
DUPLICATES	12	16	11	38	15	**2**
SPECIAL PERMITS	1	3	6	-	-	**-**

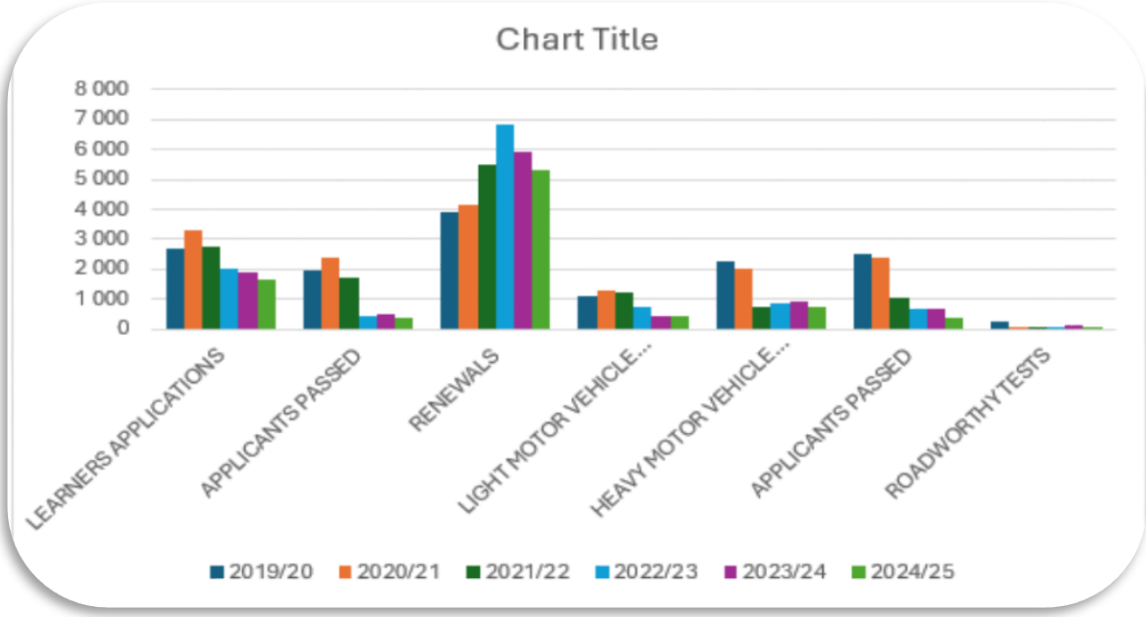
DRIVING LICENCE TESTING CENTRE (DLTC)

Overview: The Driving License Testing Centre functions through the application and issuing of Learners Licenses, Driving licenses, Professional Driving Licenses, and renewal of existing licenses. These services are rendered for Local residents as well as neighbouring Municipalities.

Hankey Driving License Centre functions through renewals and PRDP.

HUMANSDORP & HANKEY

DESCRIPTION	2019/ 20	2020/ 21	2021/ 22	2022/ 23	2023/ 24	2024/ 25
LEARNERS APPLICATIONS	2 679	3 280	2 744	1 997	1890	**1647**
APPLICANTS PASSED	1 959	2 394	1 690	431	527	**402**
RENEWALS	3 908	4 160	5 512	6 822	5927	**5 308**
LIGHT MOTOR VEHICLE TESTS	1 128	1 266	1 231	715	466	**445**
HEAVY MOTOR VEHICLE TESTS	2 260	2 010	766	847	900	**720**
APPLICANTS PASSED	2 508	2 374	1 038	675	694	**408**
ROADWORTHY TESTS	243	71	57	95	149	**102**



Vehicle Testing Station: The Vehicle Testing Station is responsible for Roadworthy Tests and assists in Traffic Law Enforcement operations.

System Errors cause delays in performing transactions and present challenges.

3.17.3 SECURITY SERVICES

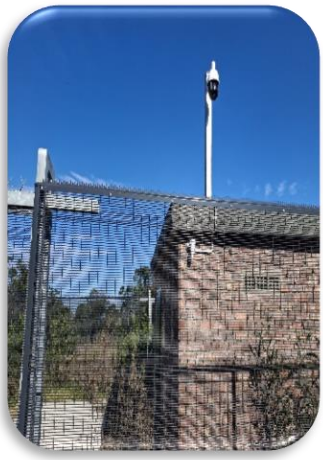
A Total of one hundred and thirty (130) CCTV installations were allocated to the following Wards:

WARD	POINT, TILT & ZOOM			BULLET		
	INFRASTRUTURE	PUBLIC SAFETY	BOTH	INFRASTRUTURE	PUBLIC SAFETY	BOTH
1				3		
2					1	1
3		1		6	3	5
4			2	4		
5	1			5		
6			1	10		
7				11		
8			1	5		
9				10		3
10			1			4
11				5		4
12			1			
13				8		
14			1	12		
15			1	20		
TOTAL	**1**	**1**	**8**	**99**	**4**	**17**

- Cameras were instrumental in 17 arrests and the recovery of stolen goods to the value of R2.5 million.
- Interventions in suicide attempts leading to lives saved = 4
- CCTV footage to SAPS



Camera's Installed and Linked to ICC





Successful Arrests

3.17.4 LAW ENFORCEMENT

BY-LAW ENFORCEMENT: The primary role of Law enforcement is by law enforcement and the protection of municipal assets and staff. The function includes the monitoring and prevention of invasions of municipal land, for which the responsibility is shared between Safety and security Services and the Section: Informal Settlements. The By-Law Section is responsible for various aspects and enforcing of all Municipal By-Laws.

By-Laws provide certainty to residents regarding what is permissible and what is not. By-Laws mandate certain actions in designated areas with penalties for non-Compliance.

Functions: Their functions include protecting Municipal Infrastructure in cooperation with SAPS and other Law Enforcement agencies.

Security Role Players: The Municipality continues to collaborate closely with key security role players, including Law Enforcement, SAPS, Neighbourhood Watches, Community Policing Forums, and private security providers, to enhance public safety and reduce crime.

These partnerships play a vital role in monitoring high-risk areas, supporting emergency response efforts, and promoting community vigilance. Despite resource constraints, the collective efforts of these stakeholders contribute significantly to maintaining order and fostering a safer environment for all residents.



Security Role Players



ILLEGAL DOG BREEDING: A Total of thirty-one (31) campaigns were executed for the 2024/25 financial year.





Illegal Dog Breeding Successful Campaigns

ILLEGAL SQUATTERS' CAMPAIGNS: A Total of thirty-five (35) Campaigns were executed for 2024/25.




Illegal Squatters' Campaigns

JOINT OPERATIONS

A Total of one hundred and fifty-five (155): Joint Operations were executed by the Traffic and Law Enforcement sections during the 2024/25 financial year.




Joint Operations with External Stakeholders Successful Campaigns




New Fleet Vehicles

COMPONENT F: PLANNING AND DEVELOPMENT

3.18 SPATIAL AND LAND USE MANAGEMENT

3.18.1 KOUGA SPATIAL DEVELOPMENT FRAMEWORK

The Kouga Municipal Spatial Development Framework (SDF) was reviewed and adopted by the Council on 26 February 2021(Council resolution No. 21/02/PD11). It was reviewed in compliance with the provisions of Section 26(e) of the Municipal Systems Act (MSA) 2000 and Spatial Planning and Land Use Management Act (SPLUMA) 2013.

The Council has approved since granted permission to review the MSDF of 2020.

Tenders have been called for and was rewarded to Maswana Consulting, Notice No. 222/2023, and the project inception meeting was initialised on the 26 April 2024.

The Council appointed Maswana on 16 April 2024 through a tender process (Notice No. 222/2023) to review the SDF. An inception meeting with Maswana was held on 26 April 2024.

On 26 June 2025 the Council adopted the draft MSDF for publication to obtain comments or objections (Council Resolution 25/06/PDT12). After public participation all relevant comments received will be considered for inclusion in the draft document, where applicable.

3.18.2 PRECINT PLANS

St Francis Bay CBD and Hankey CBD Precinct Plans: Urban Dynamics EC was appointed for the development of precinct plans for the St Francis Bay CBD and Hankey CBD. The main purpose of the precinct plans is to set a vision for the future development of the area and Urban Regeneration Strategy. The draft precinct plans for both St. Francis Bay CBD and Hankey CBD were finalised and are awaiting final adoption by the Council.

3.18.3 APPEALS AUTHORITY

APPEALS RECEIVED IN TERMS OF SECTION 136 OF THE SPATIAL PLANNING AND LAND USE MANAGEMENT BY-LAW (2016): The Land-Use Management Department received eleven (11) appeals in terms of Section 136 of the Spatial Planning and Land Use Management By-Law (2016), during the 2024/2025 financial year.

There were six (6) appeal assessment reports finalised by the Delegated Official. The said reports served at an Appeal Authority Meetings, as reflected in the table below. The Appeal meetings were chaired by the Executive Mayor, Alderman Hatting Bornman on the 16th of May 2024 and 06th of June 2024, whereafter decisions were taken by the Appeal Authority on four (4) appeals.

It should be noted that there are currently five (5) appeals being assessed by the Delegated Official whereafter the appeals will serve before the Appeal Authority for consideration and decision making.

Nr	Date Received	Appeal Description	Decision of the Appeal Authority
1.	11 June 2024	Appeal against the decisionto refuse an application for Departure to relax building line on Erf 3552, Jeffreys Bay.	The Appeal Authority was upheld and the decision was revoked.
2.	31 January 2024	Appeal against the decision of the Municipal Planning Tribunal to refuse an application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines on Erf 1404, Sea Vista.	The Appeal Authority upheld the appeal and revoked the decision of the Municipal Planning Tribunal
3.	27 May 2024	Appeal against the decision of the Municipal Planning Tribunal to refuse an application for Consent Use on Erf 201, Humansdorp	The Appeal Authority upheld the appeal and revoked the decision of the Authorised Official.
	04 June 2024	Appeal against the decision of the Municipal Planning Tribunal to refuse an application for Rezoning on Erf 2679, Jeffreys Bay	The Appeal Authority revoked the decision of the Municipal Planning Tribunal.
5	29 July 2024	Appeal against the decision of the Municipal Planning Tribunal to refuse an application Removal of Restrictive Title Deed Conditions, Permanent Departure from zoning scheme provisions and Rezoning on Erf 687, Jeffreys Bay.	The Appeal Authority revoked the decision of the Municipal Planning Tribunal.
6	28 August 2024	Appeal against the decision of the Municipal Planning Tribunal to refuse an application for Rezoning & Consent Use for Self-	The Appeal Authority revoked the decision of the Municipal Planning Tribunal.

Nr	Date Received	Appeal Description	Decision of the Appeal Authority
		Catering Units of Erf 684, Jeffreys Bay.	
	3 February 2025	Erf 1118 Paradise Beach Application for Consent Use	Appeal currently being assessed by the Designated Official
8	31 December 2024	Erf 1784 Jeffreys Bay – Application for Departure to relax Height Restrictions	Appeal currently being assessed by the Designated Official
9	03 February 2025	Erf 3419 Sea Vista – Application for Removal of Restrictive Title Deed Conditions and Rezoning	Appeal currently being assessed by the Designated Official
10	04 February 2025	Erf 3709 and Erf 3710 Sea Vista – Application for Rezoning and Consent Use	Appeal currently being assessed by the Designated Official
11	8 January 2025	Erf 4849 Jeffreys Bay – Application for Rezoning and Deviation from Spatial Development Framework	Appeal currently being assessed by the Designated Official

LAND USE APPLICATIONS: All Land Use Management is done in accordance with legislation requirements e.g. Zoning Scheme Regulations, Kouga Spatial Planning and Land Use Management By-law, 2016, and other applicable legislation.

The land use management application process has also been converted to an online submission via the OVVIO portal. All planning applications are captured on the land use application portal. The Town Planning section can now monitor all the necessary processes that have to be followed for an application to be finalized and approved.

The following Land Use Management applications for 2024/2025 have been dealt with in terms of said legislation: The table underneath depict the number of applications received during the financial year.

	Site Development Plan Submission	Occupational Practice - Other Rights	Site Development Plan Amendment	Sub- division application (Into Less than 5 Erven)	Sub- division application (Into 6 - 250 Erven)	Combined Application - Rezoning, Sub-Division, Departure (Into 6- 250 Erven)	Combined Application - Rezoning, Sub-Division, Departure (Into less than 5 Erven)	Extension of the validity period of an approval - fee to be determined
Amaninzi								
Aston Bay								
Crossways								
Hankey	1			1				
Humansdorp	10		2					
Humansdorp RD				3				
Jeffreys Bay	5		4	6				
Kaap St Francis	4		5					
Oesterbaai								
Paradysstrand	6							
Patensie								
Pellsrus				2	1			
Sea Vista	3		2	3		1		
St Francis Links								
Uitenhage RD								
Loerieheuwel								

	Site Development Plan Submission	Occupational Practice - Other Rights	Site Development Plan Amendment	Sub- division application (Into Less than 5 Erven)	Sub- division application (Into 6 - 250 Erven)	Combined Application - Rezoning, Sub-Division, Departure (Into 6- 250 Erven)	Combined Application - Rezoning, Sub-Division, Departure (Into less than 5 Erven)	Extension of the validity period of an approval - fee to be determined
Kruisfontein	2			1				
Grand Total	31		13	16	1	1		

	Amendment of Subdivision Plan - Sec 57 Spluma by-law	Application for exemption from Municipal Approval (Sec 66 SPLUM by-law)	Rezoning application	Removal of restrictive title deed conditions	Combined Application - Removal of restrictive title deed conditions and Departure	Consolidation	Consent use application	Departure application (Permanent/ Temporary)	Permanent departure (Building Line)	Permanent departure (Building Line) RDP	Not in Use - Temporary departure
Amaninzi											
Aston Bay					2		2		10		
Crossways		1									
Hankey				1			1		1		
Humansdorp		1			1		3				
Humansdorp RD		1	9			2	4		1		
Jeffreys Bay		7	7	15	7	1	22	8	34		
Kaap St Francis		1		4	3		4		2		
Oesterbaai				1	2						

	Amendment of Subdivision Plan - Sec 57 Spluma by-law	Application for exemption from Municipal Approval (Sec 66 SPLUM by-law)	Rezoning application	Removal of restrictive title deed conditions	Combined Application - Removal of restrictive title deed conditions and Departure	Consolidation	Consent use application	Departure application (Permanent/ Temporary)	Permanent departure (Building Line)	Permanent departure (Building Line) RDP	Not in Use - Temporary departure
Paradysstrand		1		6	7				3		
Patensie		1	2	2		1	6	1			
Pellsrus	1	1	2			2	1		1		
Sea Vista		3	6	13	7	1	11	4	4		
St Francis Links		1						2	1		
Uitenhage RD							1	1			
Loerieheuwel											
Kriusfontein		1	1	1			9	6	3		
Thornhill											
Gamtoos Mouth									2		
Grand Total	1	19	27	43	29	7	64	22	62		

A total of 336 land-use applications were recorded for abovementioned period. A total of 72 land use applications were resolved by the Authorised Official, whilst 55 applications were resolved by the Municipal Planning Tribunal during the 2024/2025 financial year.

OFFICIAL RESOLUTION REGISTER: 1 July 2024 – 30

September 2024

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 1 : 01 July 2024 – 30 September 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
1.	JL2223-00020	Erf 30, Jeffreys Bay	16/08/2024	Application for Permanent Departure to relax parking requirements	25/07/2024 Refused
2.	JL2223-00047	Erf 3755, Jeffreys Bay	26/09/2024	Application for Consent Use for an additional dwelling unit	29/09/2024 Approved
3.	JL2324-00015	Erf 2477, Jeffreys Bay	31/07/2023	Application for Permanent Departure to relax building lines	18/07/2024 Approved

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 1 : 01 July 2024 – 30 September 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
4.	JL2324-00027	Portion 43 of Farm 328 Humansdorp RD	21/08/2023	Application for Permanent Departure to relax building lines	16/07/2024 Approved
5.	JL2324-00096	Erf 2098 & Erf 6019, Jeffreys Bay	04/12/2023	Application for Consolidation of Erf 2098 and Erf 6019 and Consent Use for an additional dwelling unit	24/09/2024 Approved
6.	JL2324-00098	Erf 1322, Paradysstrand	29/12/2023	Application Consent Use for an additional dwelling unit	10/09/2024 Approved
7.	JL2324-00101	Portion 233 of Farm 745, Humansdorp RD	25/01/2024	Exemption for Servitude of right of way over remainder of Portion 233 of Farm 745	16/08/2024 Approved
8.	JL2324-00051	Portion 119 of Farm 335, Humansdorp RD	03/10/2023	Amendment of Site Development Plan	09/09/2024 Approved
9.	JL2324-00107	Erf 1108 & Erf 1109, Aston Bay	06/02/2024	Exemption for Servitude of right of way over Erf 1108 and Erf 1109, Aston Bay	16/08/2024 Approved
10.	JL2324-00116	Erf 2473, Jeffreys Bay	20/02/2024	Application for Permanent Departure to relax building lines	26/08/2024 Approved
11.	JL2324-00123	Erf 4319, Jeffreys Bay	25/02/2024	Application for Permanent Departure to relax building lines	13/09/2024 Approved
12.	Jl2324-00141	Erf 8630, Jeffreys Bay	04/04/2024	Site Development Plan	21/08/2024 Approved
13.	JL2324-00148	Erf 1722, Jeffreys Bay	24/04/2024	Application for Permanent Departure to relax building lines	13/09/2024 Approved
14.	SL2324-00012	Erf 399, Sea Vista	29/11/2023	Site Development Plan	13/08/2024 Approved
15.	JL2324-00025	Erf 7686, Jeffreys Bay	17/08/2023	Application for Amendment of Constitution of Home Owner's Association	27/09/2024 Approved
16.	JL2425-00010	Erf 3365, Kruisfontein	15/07/2024	Site Development Plan	15/10/2024 Approved
AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 1 : 01 July 2024 – 30 September 2024					

	Application No.	Property description	Date submitted	Application type	Decision
17.	SL2324-00010	Erf 1331, Sea Vista	01/11/2023	Application for Consent Use for an additional dwelling unit	02/09/2024 Approved
18.	SL2122-00021	Erf 3935, Sea Vista	30/05/2022	Site Development Plan	30/09/2024 Approved

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 2: 01 October 2024 – 31 December 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision and Date**
19.	JL2425-00049	Erf 1961, 1962 Jeffreys Bay	26/09/2024	Exemption: Boundary Shift	01/11/2024 Approved
20.	JL2425-00038	Erf 1157, 1745 Humansdorp	12/09/2024	Exemption: Consolidation of Erf 1157 and Erf 1745, Humansdorp	06/11/2024 Approved
21.	JL2425-00010	Erf 3365, Kruisfontein	15/07/2024	Site Development Plan	15/10/2024 Approved
22.	JL2324-00097	Erf 5290, Jeffreys Bay	05/12/2023	Application for Consent Use for an additional dwelling unit	13/12/2024 Approved
23.	JL2324-00081	Portion 3 of Farm 347 Humansdorp RD	15/11/2023	Exemption: Registration of Servitude	17/12/2024 Approved
24.	JL2324-00031	Erf 2237, Sea Vista	24/08/2023	Application for Consent Use to operate a guest lodging facility	12/12/2024 Approved
25.	JL2324-00019	Erf 556, Gamtoos Mouth	03/08/2023	Application for Permanent Departure to relax building lines	10/12/2024 Approved
26.	JL2324-00006	Erf 309, Humansdorp	13/07/2023	Site Development Plan	04/10/2024 Approved
27.	JL2223-00162	Erf 5105, Jeffreys Bay	09/05/2023	Application for Consent Use for an additional dwelling unit	24/10/2024 Approved
28.	JL2223-00159	Erf 2087, Sea Vista	04/05/2023	Application for Permanent Departure to relax height restriction	24/10/2024 Approved

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 2: 01 October 2024 – 31 December 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision and Date**
29.	JL22234-00148	Portion 63 of Farm 335 Humansdorp RD	20/04/2023	Application for Subdivision into Portion A and remainder	10/12/2024 Approved
30.	JL2223-00092	Erf 260 & 261, Paradysstrand	06/01/2023	Application for Consolidation of Erf 260 and 261, Paraysstrand	23/10/2024 Approved
31.	JL2223-00091	Erf 2315, Jeffreys Bay	04/11/2022	Application for Permanent Departure to relax building lines	19/12/2024 Approved in part
32.	JL2223-00070	Erf 2060, Jeffreys Bay	02/11/2022	Application for Consent Use for an additional dwelling unit	19/12/2024 Approved
33.	JL2122-00225	Erf 2278, Jeffreys Bay	28/09/2022	Application for Permanent Departure to relax building lines	23/10/2024 Approved
34.	JL2122-00103	Erf 4555, Jeffreys Bay	10/01/2022	Application for Permanent Departure to relax building lines	24/10/2024 Approved
35.	JL2122-00092	Erf 1305, Aston Bay	02/12/2021	Application for Permanent Departure to relax building lines	10/12/2024 Approved

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 3: 1 January 2025 – 31 March 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision and Date**
36.	JL2021-00204	Erf 3375 Jeffreys Bay	30/06/2021	Application for Permanent Departure to relax building lines	05/02/2025 Approved
37.	JL2122-00167	Erf 2455 Jeffreys Bay	21/04/2022	Application for Consent Use for an additional dwelling unit	10/02/2025 Approved
39.	JL2223-00116	Erf 1025 Paradysstrand	20/02/2023	Application for Permanent Departure to relax building lines	05/02/2025 Approved
40.	JL2223-00196	Erf 2852 Jeffreys Bay	22/06/2023	Application for Consent Use for an additional dwelling unit	06/02/2025 Approved
41.	JL2324-00049	Erf 3305 Jeffreys Bay	28/09/2023	Application for Permanent Departure to relax building lines	06/02/2025 Approved
42.	JL2324-00109	Erf 3316 Sea Vista	06/02/2024	Application for Permanent Departure to relax building lines	06/02/2025 Approved
43.	JL2324-00132	Portion 14 of Farm 691, Humansdorp RD	07/03/2024	Application for Consent Use for Guest Lodging Facility and Tourist facility	18/03/2025 Approved
44.	JL2324-00150	Erf 1509 Aston Bay	06/05/2024	Application for Permanent Departure to relax building lines	14/02/2025 Approved
45.	JL2324-00156	Erf 6391 Jeffreys Bay	16/05/2024	Application for Consent Use for Home Occupation	11/02/2025 Approved
46.	JL2324-00160	Erf 11117 Jeffreys Bay	20/05/2024	Site Development Plan	18/02/2025 Approved

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 3: 1 January 2025 – 31 March 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision and Date**
47.	JL2425-00012	Erf 1828 Jeffreys Bay	18/07/2024	Application for Consent Use for an additional dwelling unit	06/01/2025 Approved
48.	JL2425-00064	Erf 3320 & 3321 Sea Vista	07/10/2024	Exemption: Consolidation of Erf 3320 and 3321	30/01/2025 Approved
49.	JL2425-00073	Erf 8718 Jeffreys Bay	17/10/2024	Site Development Plan	19/03/2025 Approved
50.	JL2425-00084	Erf 8664 & 8665 Jeffreys Bay	06/11/2024	Exemption: Consolidation of Erf 8664 & 8665	15/01/2025 Approved
51.	JL2425-00135	Erf 1233 & 1347 Paradysstrand	12/02/2025	Exemption: Consolidation of Erf 1233 & 1347 Paradysstrand	24/03/2025 Approved

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 4 : 1 April 2025 – 30 June 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision and Date**
52.	JL2122-00224	Erf 26, Jeffreys Bay	30/06/2022	Application for Permanent Departure to relax building lines	21/05/2025 Approved
53.	JL2223-00174	Erf 2465, Sea Vista	18/05/2023	Application for Permanent Departure to relax building lines	19/05/2025 Approved
54.	JL2324-00016	Portion 9 of Farm 707, Humansdorp RD	02/03/2023	Site Development Plan	09/05/2025 Approved
55.	JL2324-00067	Erf 3321, Sea Vista	24/10/2023	Application for Permanent Departure to relax building lines	25/06/2025 Approved
56.	JL2324-00104	Erf 5189, Jeffreys Bay	31/01/2024	Application for Permanent Departure to relax building lines	02/06/2025 Approved
57.	JL2324-00122	Erf 2700 & Erf 2701, Jeffreys Bay	25/02/2024	Application for Consolidation of Erf 2700 & Erf 2701	08/05/2025 Approved
58.	JL2324-00170	Erf 8785, Jeffreys Bay	31/05/2024	Application for Consent Use for Place of Entertainment	31/05/2024 Approved
59.	JL2324-00174	800 of Humansdorp, 808 of Humansdorp, 811 of Humansdorp, 1126 of Humansdorp, 1145 of Humansdorp, 1162 of Humansdorp, 1711 of Humansdorp, 1896 of Humansdorp, 1915 of Humansdorp, 3774 of Humansdorp, 3773 of Humansdorp, 4151 of	03/06/2024	Exemption: Consolidation	30/06/2025 Approved

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 4 : 1 April 2025 – 30 June 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision and Date**
		Humansdorp, 3776 of Humansdorp			
60.	JL224-00175	Portion 4 and Portion 14 of Farm 440, Uitenhage RD	03/06/2024	Exemption: Subdivision and Consolidation	16/04/2025 Approved
61.	JL2324-00187	Portion 20 of Farm 328, Humansdorp RD	10/06/2024	Application for Permanent Departure to relax building lines	26/06/2025 Approved
62.	JL2324-00190	Erf 411, St Francis Links	18/06/2024	Application for Consent Use for an additional dwelling unit	26/06/2025 Approved
63.	JL2425-00003	Erf 1547, Jeffreys Bay	08/07/2024	Application for Permanent Departure to relax building lines	05/06/2025 Approved
64.	JL2425-00026	Erf 986, Aston Bay	14/08/2024	Application for Permanent Departure to relax building lines	27/06/2025 Approved
65.	JL2425-00093	Erf 6554, Jeffreys Bay	26/11/2024	Application for Permanent Departure to relax building lines	25/06/2025 Approved
66.	JL2425-00106	Erf 2304, Sea Vista	11/12/2024	Application for Amendment of Site Development Plan	14/05/2025 Approved
67.	JL2425-00126	Erf 8690, Jeffreys Bay	29/01/2025	Application for Amendment of Site Development Plan	18/06/2025 Approved
68.	JL2425-00191	Erf 8441 & Erf 8442, Jeffreys Bay	09/05/2025	Exemption: Consolidation of Erf 8441 & Erf 8442	24/06/2025 Approved

AUTHORISED OFFICIAL LAND USE DECISIONS: Quarter 4 : 1 April 2025 – 30 June 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision and Date**
69.	JL2425-00204	Erf 1211, Aston Bay	23/05/2025	Application for Permanent Departure to relax building lines	18/06/2025 Approved
70.	JL2425-00211	Portion 63 of Farm 335, Humansdorp RD	11/06/2025	Amendment of subdivision	30/06/2025 Approved
71.	SL2425-00027	Erf 430, St Francis Links	25/03/2025	Exemption for a servitude	04/06/2025 Approved
72.	SL2425-00028	Erf 116 & Erf 117 Kaap St Francis	27/03/2025	Exemption: Consolidation of Erf 116 & Erf 117	10/04/2025 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 1 : 01 July 2024 – 30 September 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
1.	JL2021-00207	Erf 509, Paradysstrand	30/06/2021	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	29/08/2024 Approved
2.	JL2223-00002	Portion 244 of Farm 328, Humansdorp RD	05/07/2022	Application for Consent Use for Home Occupation	25/09/2024 Approved
3.	JL2223-00125	Erf 1086, Jeffreys Bay	09/03/2023	Application for Removal of Restrictive Title Deed Conditions and for Consent Use for Home Occupation	25/07/2024 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 1 : 01 July 2024 – 30 September 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
4.	JL2223-00146	Erf 6248, Jeffreys Bay	19/04/2023	Application for Removal of Restrictive Title Deed Conditions, Consent Use for an additional dwelling unit and Permanent Departure to relax building lines	29/08/2024 Application for Removal of Restrictive Title Deed Conditions, Consent Use for an additional dwelling unit and Permanent Departure to relax street building line – **Approved** Permanent Departure to relax lateral and rear building lines – **Refused**
5.	JL2223-00171	Erf 1253, Sea Vista	16/05/2024	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	29/08/2024 Approved
6.	JL2223-00198	Erf 711, Paradysstrand	25/06/2023	Application for Removal of Restrictive Title Deed Conditions, Permanent Departure to relax building lines and Permanent Departure to relax height restriction	29/08/2024 Approved
7.	JL2223-00203	Erf 362, Kaap St Francis	29/06/2023	Application for Removal of Restrictive Title Deed Conditions	25/07/2024 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 1 : 01 July 2024 – 30 September 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
8.	JL2324-00088	Erf 683, Jeffreys Bay	23/11/2023	Application for Subdivision into two portions and Removal of Restrictive Title Deed Conditions	29/08/2024 Approved
9.	JL2324-00169	Erf 312, Jeffreys Bay	31/05/2024	Application for Rezoning from Residential Zone 1 to Business Zone 1 and Permanent Departure to relax building lines	29/08/2024 Approved
10.	JL2122-00139	Erf 684, Jeffreys Bay	14/03/2022	Application for Rezoning from Residential Zone 1 to Residential Zone 3, Consent Use for Self-catering units, Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	25/07/2024 Application for Rezoning from Residential Zone 1 to Residential Zone 3, Consent Use for Self-catering unit – Refused Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines – Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 1 : 01 July 2024 – 30 September 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
11.	JL2324-00147	Erf 1, Crossways	17/04/2024	Application for Amendment of Constitution of Home Owners Association	09/07/2024 Approved
12.	JL2122-00220	Erf 80, Patensie	29/06/2022	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	29/08/2024 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 2: 01 October 2024 – 31 December 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
13.	JL2324-00178	Erf 1023, Sea Vista	04/06/2024	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	12/12/2024 Approved
14.	JL2324-00164	Erf 3809, Sea Vista	24/05/2024	Application for Removal of Restrictive Title Deed Conditions and Consent Use for an additional dwelling unit	12/12/2024 Approved
15.	JL2324-00163	Erf 6795, Jeffreys Bay	23/05/2024	Application for Rezoning from Residential Zone 1 to Residential Zone 2	12/12/2024 Approved
16.	JL2324-00161	Erf 1177, Aston Bay	21/05/2024	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	12/12/2024 Approved
17.	JL2324-00135	Erf 560, Pellsrus	12/03/2024	Application for Rezoning from Residential Zone 1 to Community Zone and Permanent Departure to relax building lines	12/11/2024 Approved
18.	JL2324-00130	Erf 643, 644 & 645, Hankey	05/03/2024	Application for Consolidation of Erf 643, 644 and 645, Hankey and Rezoning of consolidated erven from Residential Zone 3 to Business Zone 2	12/11/2024 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 2: 01 October 2024 – 31 December 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
19.	JL2324-00121	Erf 8, Kaap St Francis	24/02/2024	Application for Removal of Restrictive Title Deed Conditions, Consent Use for an additional dwelling unit and Permanent Departure to relax building lines	12/12/2024 Approved
20.	JL2324-00133	Erf 743, Sea Vista	19/02/2024	Application for Removal of Restrictive Title Deed Conditions	12/11/2024 Approved
21.	JL2324-00087	Erf 4849, Jeffreys Bay	23/11/2023	Application for Rezoning from Residential Zone 1 to Business Zone 2 and Deviation from Spatial Development Framework	12/11/2024 Refused
22.	JL2324-00086	Erf 348, Jeffreys Bay	22/11/2023	Application for Rezoning from Residential Zone 1 to Business Zone to and Removal of Restrictive Title Deed Conditions	12/11/2024 Rezoning – Refused Removal – Approved
23.	JL2324-00059	Erf 18, Jeffreys Bay	13/10/2023	Application for Rezoning from Residential Zone 1 to Business Zone 1 and Consent Use for place of entertainment	12/11/2024 Approved
24.	JL2324-00056	Erf 375, Jeffreys Bay	13/10/2023	Application for Removal of Restrictive Title Deed Conditions, Rezoning from Residential Zone 1 to Business Zone 1, Consent Use for general residential building and Permanent Departure to relax building lines	12/11/2024 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 2: 01 October 2024 – 31 December 2024					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
25.	JL2324-00008	Erf 3419, Sea Vista	20/07/2023	Application for Rezoning from Residential Zone 1 to Business Zone 2 and Removal of Restrictive Title Deed Conditions	12/12/2024 Approved
26.	JL2324-00003	Erf 3709 & 3710, Sea Vista	11/07/2023	Application for Consolidation of Erf 3709 & 3710, Rezoning of consolidated erf from Residential Zone 1 to Business Zone 1 and Consent Use for general residential building	12/12/2024 Refused
27.	JL2223-00202	Erf 934, Jeffreys Bay	29/06/2023	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	12/11/2024 Approved
28.	JL2122-00226	Erf 1784, Jeffreys Bay	27/06/2022	Application for Permanent Departure to relax height restrictions	12/11/2024 Approved
29.	JL2122-00221	Erf 69, Aston Bay	29/06/2022	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	12/11/2024 Approved
30.	JL2021-00072	Erf 1118, Paradysstrand	05/10/2020	Application for Consent Use to operate a guest lodging facility	12/11/2024 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 3: 01 January 2025 – 31 March 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
31.	JL2223-00069	Erf 6712 Jeffreys Bay	02/11/2022	Application for Rezoning from Residential Zone 1 to Business Zone 2	07/03/2025 Approved
32.	JL2223-00160	Erf 6076 Jeffreys Bay	08/05/2023	Application for Removal of Restrictive Title Deed Conditions and Consent Use for an additional dwelling unit	28/03/2025 Approved
33.	JL2324-00103	Erf 17 Paradysstrand	31/01/2024	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	28/03/2025 Approved
34.	JL2324-00120	Erf 160 Jeffreys Bay	23/02/2024	Application for Rezoning from Residential Zone 1 to Community Zone and Permanent Departure to relax building lines	28/03/2025 Approved
35.	JL2324-00167	Erf 8784 Jeffreys Bay	27/05/2024	Application for Rezoning from Industrial Zone 1 to Special Zone	28/03/2025 Approved
36.	JL2324-00168	Erf 9933 Jeffreys Bay	27/05/2024	Application for Rezoning from Industrial Zone 1 to Special Zone	28/03/2025 Approved
37.	JL2324-00191	Erf 300 Kaap St Francis	19/06/2024	Application for Removal of Restrictive Title Deed Conditions, Rezoning of Land and Subdivision of Land	28/03/2025 Approved in part
38.	JL2425-00017	Erf 1853 Kruisfontein	29/07/2024	Application for Permanent Closure of public place and Rezoning from Open Space to Community Zone	07/03/2025 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 3: 01 January 2025 – 31 March 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
39.	JL2425-00040	Erf 3441 Sea Vista	16/09/2024	Application for Removal of Restrictive Title Deed Conditions and Consent Use for an additional dwelling unit	28/03/2025 Approved
40.	SL2223-00017	Erf 490 Sea Vista	12/04/2023	Application for Rezoning from Residential Zone 1 to Business Zone 1 and Removal of Restrictive Title Deed Conditions	07/03/2025 Approved
41.	SL2223-00018	Erf 491 Sea Vista	12/04/2023	Application for Rezoning from Residential Zone 1 to Business Zone 1 and Removal of Restrictive Title Deed Conditions	07/03/2025 Approved
42.	SL2223-00019	Erf 492 Sea Vista	12/04/2023	Application for Rezoning from Residential Zone 1 to Business Zone 1 and Removal of Restrictive Title Deed Conditions	07/03/2025 Approved
43.	SL2223-00020	Erf 493 Sea Vista	12/04/2023	Application for Rezoning from Residential Zone 1 to Business Zone 1 and Removal of Restrictive Title Deed Conditions	07/03/2025 Approved
44.	SL2223-00021	Erf 494 Sea Vista	12/04/2023	Application for Rezoning from Residential Zone 1 to Business Zone 1 and Removal of Restrictive Title Deed Conditions	07/03/2025 Approved
45.	JL2324-00045	Erf 1226 & 1580 Aston Bay	26/09/2023	Application for Subdivision & Consolidation	28/03/2025 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 4: 01 April 2025 – 30 June 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
46.	JL2122-00216	Erf 378, Jeffreys Bay	29/06/2022	Application for Removal of Restrictive Title Deed Conditions, Rezoning from Residential Zone 1 to Business Zone 1 and Consent Use for General Residential Building	27/06/2025 Approved
47.	JL2324-0012	Erf 1023, Jeffreys Bay	27/07/2023	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	09/05/2025 Approved
48.	JL2324-00055	Erf 84, Humansdorp	11/10/2023	Application for Rezoning from Business Zone 1 to Business Zone 2	27/06/2025 Approved
49.	JL2324-00140	Erf 2048, Jeffreys Bay	27/03/2024	Application for Permanent Departure to relax building lines	27/06/2025 Approved
50.	JL2324-00196	Erf 148, Paradysstrand	27/06/2024	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	09/05/2025 Approved
51.	JL2425-00016	Erf 618, Paradysstrand	27/07/2024	Application for Removal of Restrictive Title Deed Conditions Permanent Departure to relax building lines	09/05/2025 Approved
52.	JL2425-00050	Erf 198, Paradysstrand	29/09/2024	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	27/06/2025 Approved

MUNICIPAL PLANNING TRIBUNAL MEETING: Quarter 4: 01 April 2025 – 30 June 2025					
	Application No.	**Property description**	**Date submitted**	**Application type**	**Decision**
53.	JL2425-00062	Erf 232, Aston Bay	04/10/2024	Application for Removal of Restrictive Title Deed Conditions and Permanent Departure to relax building lines	09/05/2025 Approved
54.	SL2324-00016	Erven 3728, 3729, 3730, 3731, 3760 & 3761	22/01/2024	Application for Consolidation of Erven 3728, 3729, 3730, 3731, 3760 & 3761, Rezoning of consolidated erf from Residential Zone 1 to Residential Zone 3 and Permanent Departure to relax building lines	27/06/2025 Approved
55.	SL2324-00017	Erf 416, Kaap St Francis	06/02/2024	Application for Removal of Restrictive Title Deed Conditions	09/05/2025 Approved

3.18.5 GIS Working Group

GIS Working Group and AFLA: The implementation of the AFLA system is still in progress, with Esri actively engaged in developing workflows and maintaining constant interaction with key departments involved in the process. These include Town Planning, Building Control, Land and Properties, and Cemeteries. Collaborative sessions continue to take place to ensure that each department's operational needs are addressed, with ongoing support from Esri to refine system functionalities, customise modules, and ensure successful integration of existing data into the AFLA platform.

Incremental approach to implement Enterprise GIS: The department has developed a work plan for implementation of Enterprise GIS. The work plan provides an incremental approach for migrating from the existing GIS to the Enterprise GIS which is an essential tool for achieving success. The incremental approach recognizes the substantial investment in GIS made by the Municipality to date and provides a path forward that sustains and enhances the prior investment.

In particular, the work plan identifies how the GIS data, system resources, and to a lesser extent, GIS application investments can be brought forward as parts of the new Enterprise GIS. As these prior investments are sustained, the addition of further GIS capabilities enables the value of these investments to be leveraged for further benefit to departments and the public.

The goal of the work plan is to establish a foundation that brings widespread use of GIS, ensuring success is built on at each step in the implementation process. Within the work plan, it is important to set reasonable goals for each step and to produce tangible results.

We believe that the advantage of an incremental approach includes lower start-up costs, lower risk, better knowledge of requirements gained through experience, ability to keep up with the latest technology because the initial investment is smaller, less disruption to the existing organization, and greater acceptance by staff because introduction of Enterprise GIS is gradual.

The anticipated incremental approach to implement Enterprise GIS for Kouga Municipality will be phased as follows:

Phase 1	• Develop an inter-departmental GIS user community across the institution by identifying "GIS Champions" from each directorate to serve on GIS Working Group • Develop training opportunities for GIS Champions • Business analysis, needs and requirements gathering for an Enterprise GIS platform, • Develop GIS documentation (GIS Policy and GIS Strategy)
Phase 2	• Begin development of Enterprise GIS system and viewer portal • Implement strategies to advance transformative technologies throughout the Municipality • Share standards document/s with internal departments • Implement GIS training for other staff within the municipality. • Schedule a list of datasets for enhancement and required data, e.g., updating of infrastructure, cemetery data, informal settlements. • Review internal applications to find opportunities to integrate with GIS, e.g., cemeteries. • Identify opportunities to implement a field data collection program; develop a training program and user guide for available solutions like Field Maps and Survey123 to capture field data, eg. individual shacks with attribute data • Schedule quarterly reviews/audits of data to determine what is still being used, who maintains the data, if it can be archived.
Phase 3	• Evaluate status of Enterprise GIS and implement any outstanding goals from phases 1 and 2. • Review progress and success of both internal and inter-departmental initiatives implemented in phases 1 and 2

This plan outlines the strategic steps for developing an Enterprise GIS system and viewer portal, advancing transformative technologies, and enhancing data management and training within the municipality. The GIS unit is still busy with updating the datasets so that they can be included in the GIS portal. Implementing this GIS development and implementation plan will enhance the Municipality's data management, decision-making capabilities, and overall operational efficiency.

Surveys

Infrastructure services portal: The GIS unit developed an Infrastructure survey to capture all the infrastructure location and information in all the informal settlements within the municipality. The Human Settlements Department undertook a comprehensive process to capture and map infrastructure information and locations through the infrastructure services portal. The aim of the project is to create a centralised, georeferenced database of all infrastructure assets. Human Settlements officials and EPWP workers were capacitated to capture the water standpipes, toilets and skip beans in all the informal settlements. Despite challenges such as an inconsistent legacy data and limited technical capacity in some areas, these then added to more capacity training to capture the information accurately. As a result, the department successfully digitised infrastructure data across settlements, enabling improved coordination across sectors and more infrastructure planning and service delivery.

IT Support: The IT Department manages all technical support needs for municipal officials through a centralised IT help desk system, which serves as the single point for logging issues such as hardware faults, software glitches, network connectivity problems, access difficulties, and general trouble shooting problems. The primary objective of the survey is to identify common technical challenges, assess current support workflows, gather feedback on service satisfaction, and inform the design of a more coordinated support framework. It also aims to improve service delivery by creating a standardized and transparent method for reporting and tracking issues.

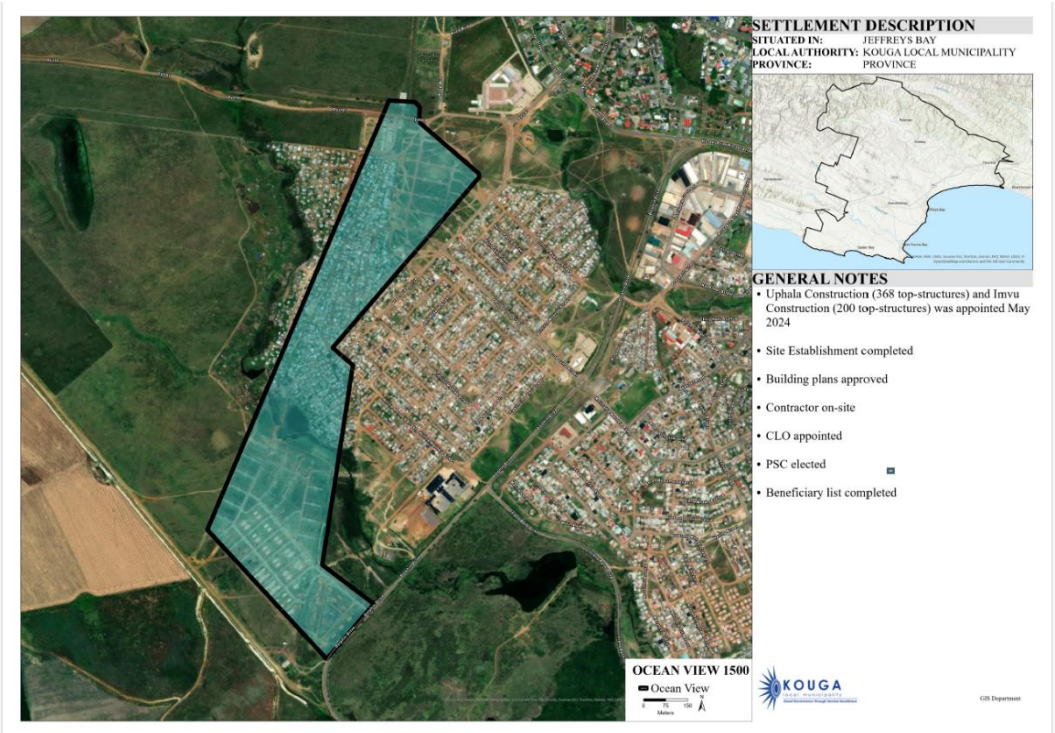
It was developed in consultation with IT coordinators to capture the full scope of the support needs. Key topics included types of issues commonly encountered by municipal officials, current reporting methods, and suggestions for improvement. Once the survey results are analysed, the insights will be used to design functional and user-friendly Help Desk model, along with a phased implementation plan that includes pilot testing, staff training, and regular feedback loops. The system will also include performance monitoring tools and KPIs to measure effectiveness and guide future enhancements. The GIS unit is helping to lay the foundation for a more integrated, efficient, and responsive IT support environment.

Electricity Department: Utilise the survey to the collection and management of electricity meter reading, including pole-mounted meters and Small-Scale Embedded Generation (SSEG) meters. This enhancement supports the department's ongoing efforts to modernise infrastructure management improve billing accuracy and strengthen service delivery. The updated survey now captures detailed information such as meter types (conventional and smart meters), GPS coordinates, pole-mounted meter locations, meter accessibility, and the operational status of SSEG units connected to the municipal grid. It also includes structured inputs for recording electricity usage, faults, and anomalies observed during meter readings—particularly for meters installed on poles in hard-to-reach areas. By incorporating SSEG data, the

department can better monitor decentralized energy production and its impact on the local grid. This more comprehensive approach enables improved asset tracking, supports proactive maintenance, and ensures more accurate billing for both standard and embedded generation customers. Ultimately, these improvements will contribute to more efficient operations, reduced revenue loss, and enhanced customer satisfaction through better data-driven decision-making.

Human Settlements GIS

Housing Summit Maps: The maps have been designed and produced as a strategic visual tool to support the MM and the different directorates in tracking and communicating the progress of the housing-related projects across different areas. These maps serve as a centralised reference point that display the status of construction, development phases, infrastructure rollout, and site allocations within informal settlements, RDP housing projects, and other human settlement initiatives. By providing up-to-date, area specific spatial information, the maps ensure that all stakeholders -including planning, housing, infrastructure and engineering directorate, electro-mechanical directorate have a clear understanding of where each project stands. The overall, development of these maps supports more transparent, efficient, and housing delivery and planning processes.



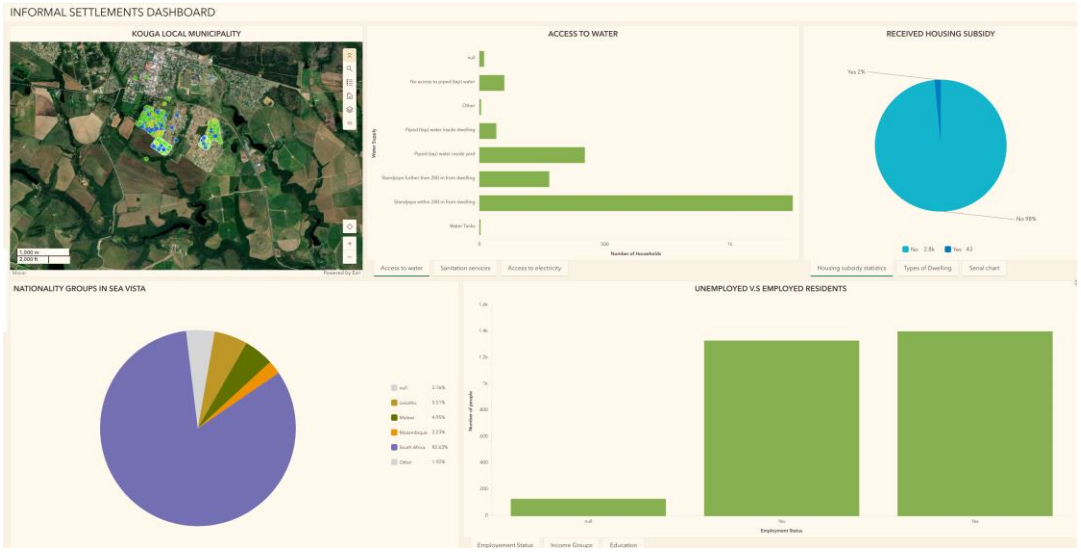
Informal settlements enquiries and complaints form: Informal settlements enquiries and complaints form has been developed to assist the human settlements officials to assist residents reporting service delivery issues, general concerns, and requests information related to informal settlements. This form is intended to streamline the communication between the community and municipal officials. The form captures essential information such as the resident's contact details, location of the issue, description of the complaint, and any supporting evidence (e.g., photos or reference numbers). The municipal officials aim to improve response times, ensure complaints are properly

tracked and resolved, and enhance transparency and accountability in how informal settlement issues are addressed. The form also supports data collection that will help inform future planning and resource allocation for informal settlements.

Human Settlements Relocation Form: The form was developed has been developed to facilitate and document the relocation of residents from one informal settlement to another. This form serves as an official record to ensure that the relocation process is transparent, well-coordinated, and aligned with municipal planning and housing policies. It captures critical information such as the names and ID numbers of affected residents, current and new settlement locations, reasons for relocation, and details of any municipal support or services provided (e.g., transport, temporary shelter, access to basic services). The form also helps track household movements, verify eligibility, and prevent duplication of relocation efforts. The data collected supports long-term planning for sustainable human settlement development.

Site Allocation Agreement Form: The survey was developed as a mutual agreement between the municipality and the beneficiary, outlining the essential detail such as the beneficiary's personal information, ID number, household composition, the specific site allocation (with stand number and location) and the purpose of the allocation. The form also sets out the beneficiary's responsibilities, such as adhering to municipal bylaws, not selling or transferring the site without prior approval participating in any future upgrade or formalisation processes. Signing this agreement ensures transparency, protects both the municipality and the owner of the property. It also plays a critical role in managing land allocation fairly and consistently.

Dashboard formalisation Survey 123 captured data: An interactive dashboard was developed from the data that was captured for the informal and formal settlements. The dashboard serves as a real-time, decision-support tool that presents spatial, and attribute data collected during field data collection and automatically synchronised with the dashboard for immediate analysis and reporting. The dashboard has map-based views, summarised statistics this enables the manager and supervisors to monitor the field workers, settlement patterns and to scrutinise the data. It also enhances transparency and coordination between departments.



Web-Based application for the infrastructure and engineering & Electro-Mechanical Directorate: A web-based application for the infrastructure and engineering directorates was developed to assist the directorates to visualise and consolidated data that was collected by fieldworkers form Human Settlements department. The map shows information such as the location of all standpipes, skip bins, toilets in all informal settlements and all areas that are lacking basic infrastructure. By enabling real-time access to such information, it allows for the identification of the status of each captured feature. This allows for planning, monitoring, and response efforts which allows for better informed decisions based on accurate, up-to-date information.

Street Naming and Numbering Process: Street naming and numbering process aimed at updating and assigning formal addresses to areas within its jurisdiction that previously lacked structured street names or house numbers. This initiative is part of a broader effort to improve service delivery, improve emergency response capabilities. In many underdeveloped or informal areas, the absence of formal addresses has long posed challenges for delivering essential services such as mail, waste collection, policing, ambulance, and fire services. It also hinders accurate billing, land use planning, and overall spatial governance.

A systematic street naming and street numbering program was implemented to ensure that unique street names and property numbers are assigned to residences and businesses. This not only supports infrastructure development but also allows for the seamless integration of informal settlements into formal urban framework.

Community engagements played a vital role in the success of the project. Public participation was administered to ensure that the selected street names reflect local history, culture, and identity off the area. Ward councillors and local committees were invited to provide input, ensuring that the process was inclusive and representative of community values. Through a series of site visits, consultations, and participatory workshops, input was gathered from communities across the following wards: Ward 1, 2, 4, 5, 6, 7, 8, and 14.

Each ward presented unique challenges and opportunities. For example, Ward 2 and Ward 6 included informal settlements where there were no structured addresses at all, making these areas a top priority. Wards 4 and 5 were undergoing rapid development, and formal addresses were needed to unlock infrastructure investments. In Wards 7 and 8, the challenge was to standardize inconsistent or duplicated naming patterns, while Ward 14's residents actively proposed culturally significant names during engagement sessions.

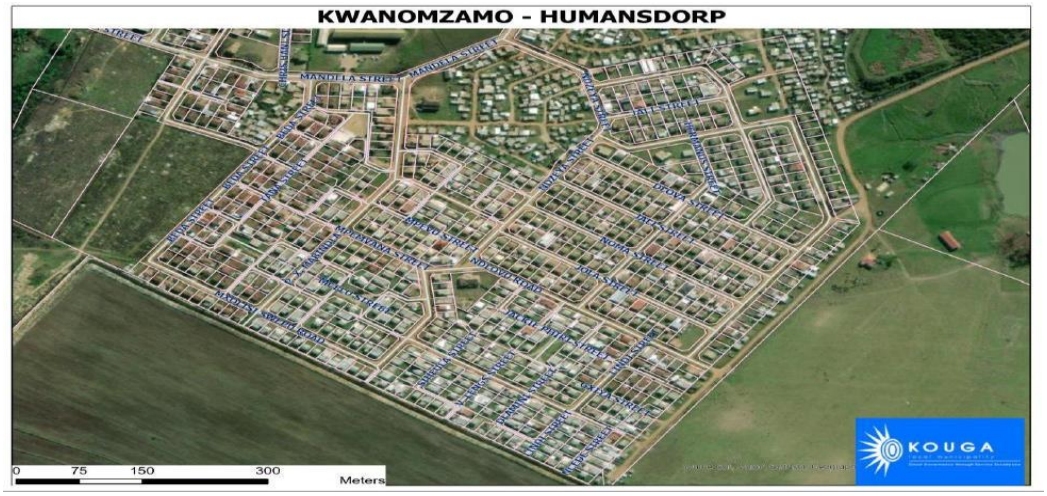
The implementation process included several key steps. First, data collection and mapping were conducted using GIS tools and field verification to identify unnamed streets and unnumbered properties. Engagements with ward councillors and committee members followed, where residents proposed names and learned about the importance of the initiative. Proposed names were then validated against municipal policies to ensure uniqueness and appropriateness before being sent to the street naming committee for approval then to council for approval. Once approved, physical street signs and property numbers were installed, and the information was updated in municipal databases and national address repositories.



The following proposals for street names were approved by council and ultimately sent with street numbers to the Rates department to update on SAMRAS:

Ward 6 Committee: Proposed Street Names for Kwanomzamo (Humansdorp)

- *P.X. Mabindla Road, Mxolisi Swepu Road, A. Mlindazwe Street, S. Mpevana Street, Lindi Street, Ndlovu Street, Mpemvu Street, Dlamini Street, Ndzeya Street, Mpondo Street, Jola Street, Tabata Street, Tana Street, Siheula Street, Lengs Street,Dlamini Street,Jackie Phiri Street, Noma Street, Hermanus Street, Nodaka Street, Dlova Street, Mamatu Street, Jali Street*

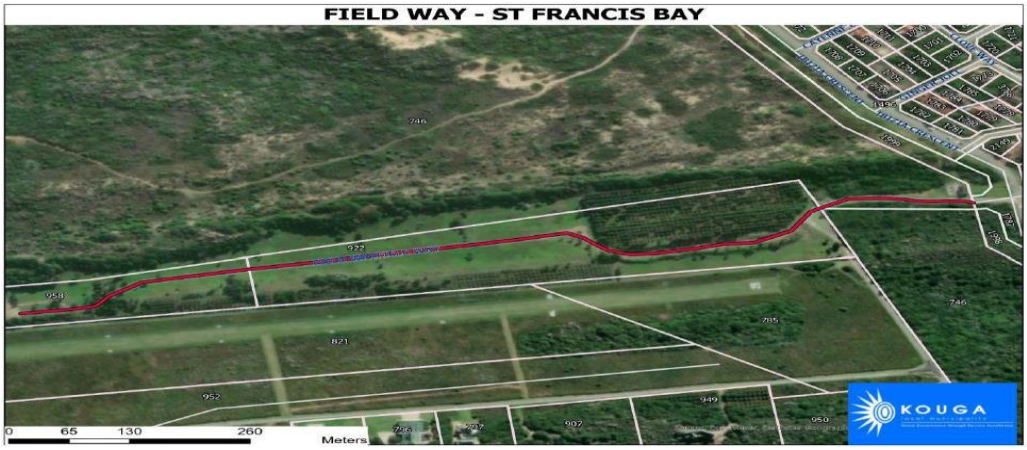


- Fig Tree Estate: Proposed Street Names within the estate in Jeffreys Bay

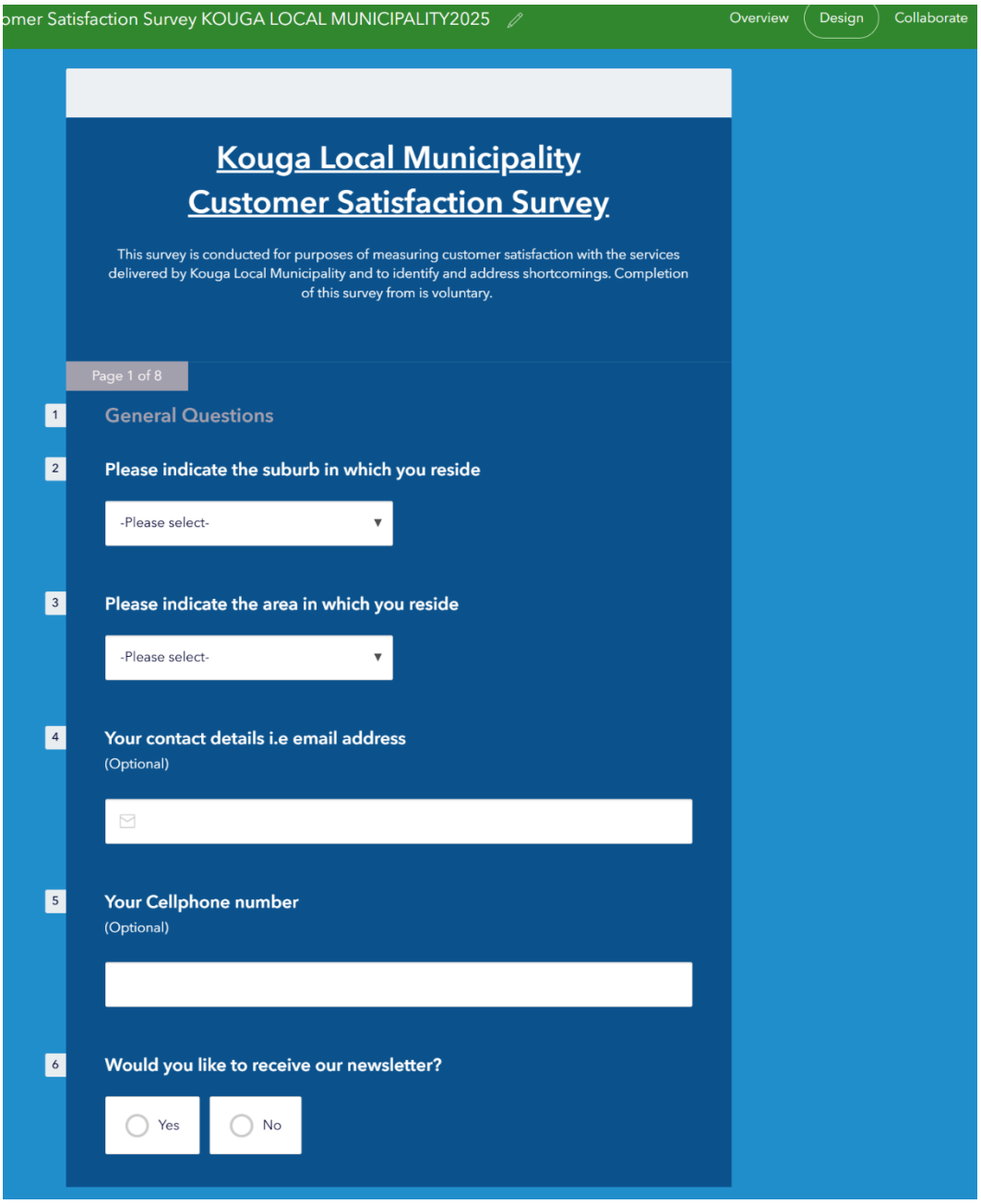
Forestfig Close, Pondofig Close, Rockfig, Wildfig Close, Clusterfig Close, Figtree Avenue, Waterfig Avenue, Mountainfig Avenue



- *St Francis Bay : Field Way*



Customer satisfaction surveys: The Public participation department requested GIS unit to update the Customer satisfaction survey for the public to share their views and experience regarding the municipal service delivery. The survey was structured to assess various aspects and various departments in response to service delivery. Analysis was also administered to ensure that the information is correct and credible.



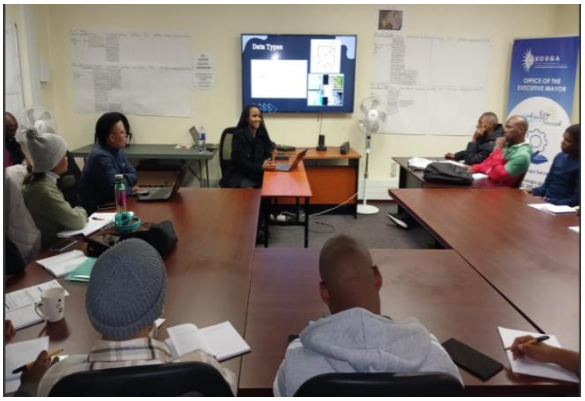
Informal Settlements Survey: The GIS Unit has developed a Web-based Survey for the human settlements department to provide a digital option in addition to the paper-based survey that is currently being utilized by the officials and clerks in the unit. This survey will assist the officials in ensuring that the number of people living in informal settlements are captured on site to limit having to duplicate data and information. This information will help to provide information of access to water, sanitation, electricity, and other services and can be used as a form of report to be sent to Infrastructure and Engineering directorate to provide such services.

Training of EPWP Workers

a. Capacitation of EPWP Workers:

The next phase involved capacitating Expanded Public Works Programme (EPWP) workers to assist in the survey. Given their crucial role in field data collection, the following steps were taken:

- Introductory Sessions: EPWP workers were introduced to the objectives and importance of the survey.
- Hands-On Training: Practical training sessions were conducted to familiarize them with the Survey123 application and its features.





Implementation and Monitoring

a. Field Data Collection: With the training completed, EPWP workers were deployed to the field to start data collection. They were monitored and supported by Human Settlements officials and the GIS unit to ensure:

- Accurate and complete data capture.
- Adherence to survey protocols.
- Immediate resolution of any technical issues encountered.

b. Data Quality Assurance: Continuous monitoring and quality checks were performed on the collected data to ensure its reliability. This included:

- Random sampling and verification of collected data.
- Cross-referencing with existing records and information.
- Addressing any discrepancies promptly.

The informal settlements survey for capturing indigents using Survey123 has been successfully launched by the Human Settlements Department with

significant support from the GIS unit. The training provided to both Human Settlements officials and EPWP workers has ensured that the survey is conducted efficiently and accurately. Continuous scrutiny and quality assurance measures are in place to maintain the integrity of the data collected. The successful implementation of this survey will provide valuable insights into the conditions and needs of indigents in informal settlements, aiding in better planning and resource allocation.

The data can assist in the following manner:

- To analyse the collected data to identify trends, needs, and areas requiring intervention.
- Generate comprehensive reports to inform policy and decision-making

Ongoing support and training:

- Provide ongoing support and refresher training sessions for EPWP workers to maintain high data collection standards.
- Update the survey as needed based on feedback and emerging requirements.

Integration with Municipal systems

- Integrate the survey data with existing municipal systems for a holistic view of informal settlements and indigent needs.
- Utilize the data for strategic planning and improving service delivery.

Due the success of the digital survey for indigents it has allowed for other municipalities with the Sarah Baartman District to also be interested in utilising the same survey to capture their information.

Karoo STR Conference: GIS unit of Kouga was invited to present at the Karoo STR Conference which was held on the 29th -30th of October 2024. The conference brought together professionals, policymakers, researchers, district municipalities from three provinces that are in the Karoo.

Kouga municipality was specifically invited to showcase the innovative, application of geospatial technologies in managing and informal settlements within Kouga Municipality. This recognition reflects the strides Kouga is making in integrating GIS into everyday municipal functions.



Sarah Baartman District Municipality Town Planners Forum: On the 5th of December 2024 at the Sarah Baartman District Municipality offices in Gqeberha.

The outcomes of the workshop were to ensure that members of the local municipality understand the steps and processes involved in developing an enterprise GIS for Local municipalities.

Provincial Local Government Geospatial Forum (LGGF): On the 26TH -27TH of February 2025, the GIS Unit was invited to attend the Provincial Local Government Geospatial Forum (LGGF) which was hosted in East London. The following were presented: STATSTSA presented on systems available to municipalities in collecting ward-based statistical information and AI in Geospatial Information Frame update. Esri South Africa and 1Map also presented to the attendees. Office of the Premier office presented on incorporating Spatial Planning into all departments within the province.

Kouga Municipality was also invited to present on mapping of informal settlement growth and the technology used to turn paper based to digital based mapping of shacks in all informal settlements. Amatola Water Board also presented on Leveraging GIS for effective Water infrastructure Management, workflow and Real time enhanced Water Quality Monitoring.



GISSA-EC GIS Career Day: On the 15 May 2025, the GIS Unit was invited to GISSA-EC hosted in East London. The following were presented: Students from the University of Fort Hare presented on their master's thesis. Stats SA also presented. ESRI south Africa presented on The future in Focus: GeoAI, Simulations and SAGC on the road to registration.

3.18.6 BUILDING CONTROL

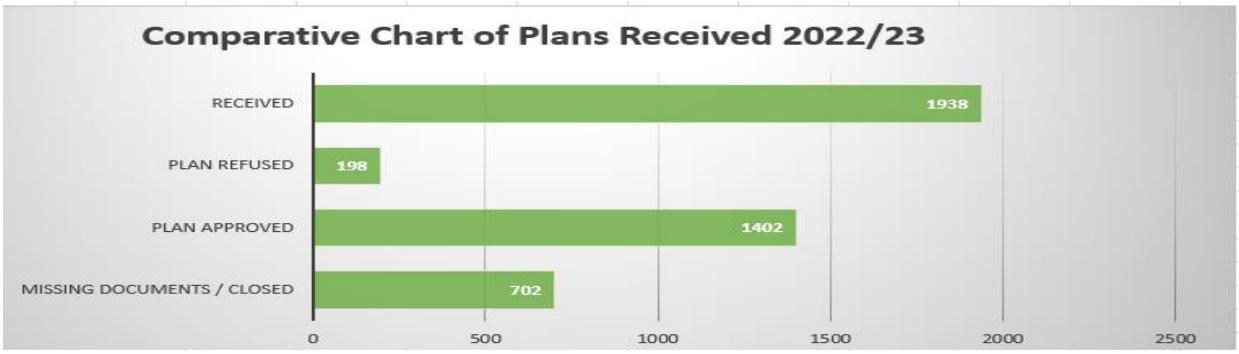
The 2024/25 financial year was the fifth year since the implementation of the electronic plan submission using the OVVIO portal. This enables registered professionals (RPs) of the South African Council for the Architectural Profession (SACAP) to submit building plans in a fully electronic and paperless channel to Kouga Municipality from anywhere in South Africa and the world. Below is a summary of Building Control activities for the 2024/25 financial year:

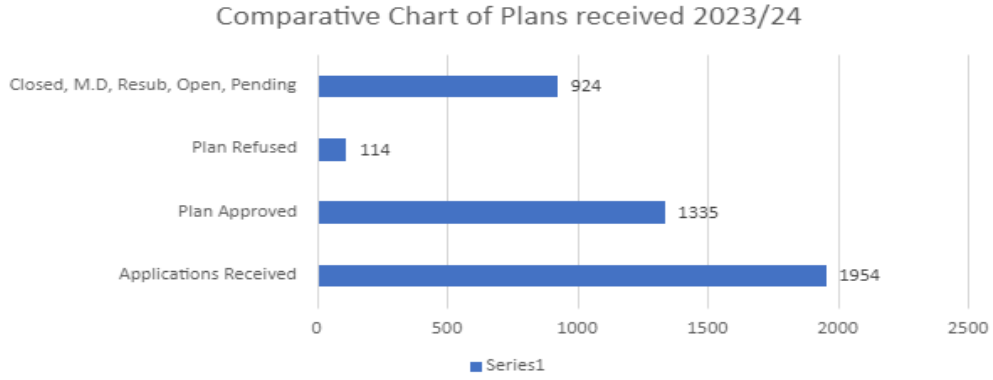
- 2344 Building plan applications were received in the 2024/25 financial year. There was a 16.6% increase compared to applications received for the 2023/24 financial year.

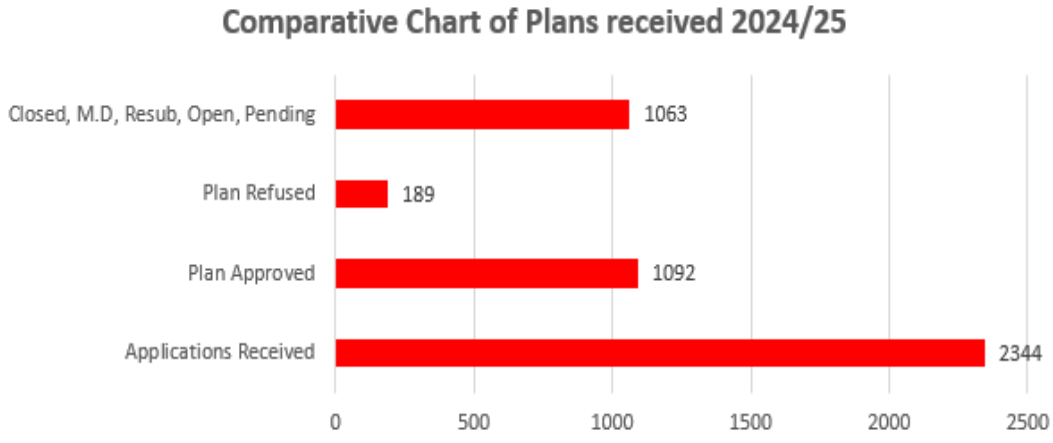
- Of the 2344 applications received in the 2024/25 financial year, only 1452 applications were compliant for processing. A total of 1090 *(75.1%) of the 1452 compliant* applications were approved. *(Note that an additional 115 plans were approved within this financial year, which was captured in the previous financial year (total 1090 + 115 = 1205) plans approved)*.

- Of the 1452 compliant applications that were processed in the 2024/25 financial year, a total of 189 (13.0%) were refused. *(Note that an additional 847 plans were* refused *within this financial year which was captured in the previous financial year (total 189 + 847 = 1036 plans* refused*)*.

This is reflective of the removal of plans that were not compliant to align with the legislative requirement of the National Building Regulations and Building Standards Act (107 of 1977 as amended) for a local authority to give a decision in the stipulated time periods (30 days for building plan applications with 500m^2 or less and 60 days for building plan applications greater for work greater than 500m^2).







Comparative charts of plans received 2022/23 vs. 2023/24 vs 2024/25: The following tables are a detailed overview of building plans received, approved, and refused in the 2024/25 financial year.

Building Applications Date Captured between 1 Jul 2024 00:05:00 and 30 Jun 2025 23:55:00						
Application Status	Floor Area		Estimated Cost		Income Received	Number
Assessment Phase	9810.34	R	101,850,000.00	R	318,101.28	92
Inspections Completed	285	R	3,045,000.00	R	8,726.00	2
Occ Cert Issued	10522.06	R	98,490,000.00	R	1,205,916.47	333
Open	1601.12	R	17,325,000.00	R	22,782.92	24
Pending	773.67	R	8,190,000.00	R	11,107.15	8
Plan Approved	96593.29	R	981,750,000.00	R	3,652,025.18	757
Plan Refused	21822.36	R	204,540,000.00	R	678,192.88	189
Resubmitted	9346.3	R	94,185,000.00	R	314,875.99	47
Missing Documents						171
Closed						721
Total	**150754.14**	**R**	**1,509,375,000.00**	**R**	**6,211,727.87**	**2344**

Table 1: Breakdown of Statuses of building plan applications submitted in the 2024/25 financial year.

Date Captured between 1 Jul 2024 00:05:00 and 30 Jun 2025 23:55:00	
Area in Kouga	Number
Aston Bay	142
Crossways	31
Gamtoos Mouth	69
Hankey	9
Humansdorp	48
Humansdorp RD	131
Jeffreys Bay	889
Kaap St Francis	115
Kruisfontein	18
Oesterbaai	24
Paradysstrand	120
Patensie	24
Pellsrus	11
Sea Vista	571
St Francis Links	121
Twin Valley	5
Uitenhage RD	16
Total	**2344**

Table 2: Building plan submissions in the 2024/25 financial year per allotment.

Status is Plan Approved or Inspections Completed or Occ Cert Issued Date Captured between 1 Jul 2024 00:05:00 and 30 Jun 2025 23:55:00				
Area in Kouga	**Floor Area**	**Estimated Cost**	**Income Received**	**Number**
Aston Bay	4593.57	R 50,085,000.00	R 264,702.42	69
Crossways	3652.8	R 37,590,000.00	R 109,438.85	15
Gamtoos Mouth	2596.16	R 25,725,000.00	R 133,903.87	38
Hankey	754.5	R 7,875,000.00	R 20,575.75	2
Humansdorp	718.58	R 4,725,000.00	R 28,937.65	7
Humansdorp RD	5759.23	R 59,850,000.00	R 213,636.95	44
Jeffreys Bay	32239.15	R 328,965,000.00	R 1,700,780.89	388
Kaap St Francis	6283.09	R 59,010,000.00	R 273,064.34	52
Kruisfontein	379.8	R 3,990,000.00	R 4,977.65	3
Oesterbaai	850.53	R 8,925,000.00	R 28,505.65	6
Paradysstrand	4271.5	R 42,735,000.00	R 210,688.91	50
Patensie	614.37	R 6,300,000.00	R 10,110.00	8
Pellsrus	161.12	R 1,785,000.00	R 2,598.00	3
Sea Vista	31410.64	R 314,895,000.00	R 1,365,080.21	308
St Francis Links	11627.61	R 115,710,000.00	R 453,359.28	91
Twin Valley	983	R 10,395,000.00	R 27,295.58	2
Uitenhage RD	504.7	R 4,725,000.00	R 19,011.65	6
Total	**107400.35**	**R1,083,285,000.00**	**R 4,866,667.65**	**1092**

Table 3: Number of Compliant Building Plan Applications that were Approved, had inspections complete and Occupation Certificate issued per allotment.

Building Application Evaluations Evaluation Date between 1 Jul 2024 00:05:00 and 30 Jun 2025 23:55:00				
Application Status	**Area in Kouga**	**Floor Area**	**Estimated Cost**	**Number**
Approved	**Aston Bay**	6314.64	R 69,090,000.00	74
	Crossways	3652.8	R 37,590,000.00	15
	Gamtoos Mouth	2747.36	R 27,825,000.00	40
	Hankey	0	R -	1
	Humansdorp	766.58	R 5,040,000.00	10
	Humansdorp RD	8417.73	R 87,360,000.00	54
	Jeffreys Bay	35775.92	R 367,920,000.00	427
	Kaap St Francis	6409.75	R 61,425,000.00	58
	Kruisfontein	681.8	R 7,140,000.00	5
	Oesterbaai	1194.08	R 12,285,000.00	9
	Paradysstrand	4898.65	R 49,665,000.00	59
	Patensie	818.84	R 8,400,000.00	9
	Pellsrus	161.12	R 1,785,000.00	3
	Sea Vista	37204.38	R 377,475,000.00	340
	St Francis Links	10083.61	R 99,225,000.00	89
	Twin Valley	983	R 10,395,000.00	4
	Uitenhage RD	511.7	R 4,725,000.00	8
	Total	**120621.96**	**R 1,227,345,000.00**	**1205**

Table 4: Number of Building Plan Applications that were Approved in the different areas of Kouga in 2024/25 Financial Year. The Table above include applications that were submitted and Re-submitted in the 2023/24 financial year.

Building Application Evaluations Evaluation Date between 1 Jul 2024 00:05:00 and 30 Jun 2025 23:55:00					
Evaluation Status	**Area in Kouga**	**Floor Area**		**Estimated Cost**	**Number**
Refused	**Aston Bay**	4530.96	R	49,560,000.00	55
	Crossways	4775.8	R	48,615,000.00	16
	Gamtoos Mouth	2963.38	R	24,465,000.00	36
	Hankey	1826	R	19,110,000.00	5
	Humansdorp	6275.96	R	38,745,000.00	18
	Humansdorp RD	16958.64	R	168,420,000.00	81
	Jeffreys Bay	46051.75	R	435,734,800.00	371
	Kaap St Francis	9982.53	R	89,145,000.00	65
	Kruisfontein	388	R	2,520,000.00	2
	Oesterbaai	1229.5	R	12,495,000.00	8
	Paradysstrand	7875.18	R	88,830,000.00	72
	Patensie	1641.14	R	12,193,800.00	8
	Pellsrus	143.52	R	1,575,000.00	3
	Sea Vista	32096.87	R	324,030,000.00	241
	St Francis Links	7403.12	R	72,345,000.00	42
	Twin Valley	1429	R	15,120,000.00	4
	Uitenhage RD	786.7	R	7,665,000.00	9
	Total	**146358.05**	**R**	**1,410,568,600.00**	**1036**

Table 5: Number of Building Plan Applications that were REFUSED in the different areas of Kouga in 2024/25 Financial Year. The Table above include applications that were submitted and Re-submitted in the 2023/24 financial year.

Status is Plan Refused or Resubmitted Date Captured between 1 Jul 2024 00:05:00 and 30 Jun 2025 23:55:00					
Application Status	**Area in Kouga**	**Floor Area**	**Estimated Cost**	**Income Received**	**Number**
Plan Refused	Aston Bay	375.42	R 3,990,000.00	R 18,606.55	7
	Gamtoos Mouth	366.5	R 1,995,000.00	R 15,520.52	7
	Hankey	497	R 5,250,000.00	R 14,468.00	3
	Humansdorp	2131.11	R 11,655,000.00	R 31,599.96	6
	Humansdorp RD	5090.88	R 53,445,000.00	R 140,754.26	17
	Jeffreys Bay	5059.89	R 38,430,000.00	R 151,946.11	60
	Kaap St Francis	982.6	R 7,665,000.00	R 31,560.91	12
	Kruisfontein	144	R -	R 4,368.00	1
	Paradysstrand	970.26	R 19,950,000.00	R 34,871.31	10
	Patensie	511.19	R 5,250,000.00	R 17,314.00	3
	Pellsrus	88.2	R 945,000.00	R 2,994.00	1
	Sea Vista	4183.49	R 42,525,000.00	R 170,778.10	55
	St Francis Links	462.82	R 3,255,000.00	R 16,627.51	3
	Twin Valley	813	R 8,610,000.00	R 21,482.65	2
	Uitenhage RD	146	R 1,575,000.00	R 5,301.00	2
	Total	21822.36	R204,540,000.00	R 678,192.88	189
Resubmitted	Aston Bay	79.91	R 525,000.00	R 9,811.43	3
	Crossways	623	R 6,510,000.00	R 15,360.00	1
	Gamtoos Mouth	93.91	R -	R 4,061.65	1
	Humansdorp	1141	R 11,970,000.00	R 30,155.65	2
	Humansdorp RD	360.43	R 1,680,000.00	R 9,171.75	4
	Jeffreys Bay	1001.44	R 10,710,000.00	R 60,835.79	16
	Kaap St Francis	1182.47	R 12,390,000.00	R 30,269.00	3
	Oesterbaai	553	R 5,670,000.00	R 14,461.00	2
	Paradysstrand	1719.08	R 18,375,000.00	R 59,611.58	5
	Pellsrus	19.2	R 210,000.00	R 2,229.65	1
	Sea Vista	2420.86	R 24,570,000.00	R 74,311.49	8
	Uitenhage RD	152	R 1,575,000.00	R 4,597.00	1
	Total	9346.3	R 94,185,000.00	R 314,875.99	47
	Grand Total	31168.66	R298,725,000.00	R 993,068.87	236

Table 6: Number of Non-Compliant Building Plan Applications that Were Refused and Resubmitted in 2024/25 Financial Year.

Building plan applications, approvals and occupation certificate issuance should be viewed as major measuring tools for economic activity. The estimated costs of building plans approved provide a leading indicator of the kind of economic activity, job creation, and downstream Local Economic Development (LED) for what is likely to be generated over the subsequent financial year.

Additionally, Tracking the issuance of occupation provides an even clearer picture of the actual economic activity over a financial.

A total proposed new and additional building area of 120,622m^2 at an estimated value of R 1,227,345,000.00 was approved for construction by Kouga Municipality in the 2024–25 financial year (see Table 5).

A total amount of R 6,211,727.87 in building plan application fees should be received for the 2024/25 financial year (See Table 8). This represents a 21.3% increase of income received compared to the R4,888,383.16 reported in the 2023/24 financial year.

Building Applications Date Captured between 1 Jul 2024 00:05:00 and 30 Jun 2025			
Application Status	**Income Received**		**Number**
Assessment Phase	R	318,101.28	92
Inspections Completed	R	8,726.00	2
Occ Cert Issued	R	1,205,916.47	333
Open	R	22,782.92	24
Pending	R	11,107.15	8
Plan Approved	R	3,652,025.18	757
Plan Refused	R	678,192.88	189
Resubmitted	R	314,875.99	47
Missing Documents			171
Closed			721
Total	**R**	**6,211,727.87**	**2344**

Table 8: Total building plan application fees were received for the 2024/25 financial year.

BUILDING INSPECTIONS AND OCCUPATION CERTIFICATES ISSUED: The National Building Regulations and Building Standards Act (107 of 1977 as amended) gives local authorities the responsibility to regulate all construction that takes place within its area of jurisdiction. Building inspections conducted according to the prescripts of the Act with the technical guidance of South African National Standards 10400 (SANS 10400), are an integral part of ensuring that building work takes place according to legislation.

Successful building inspections terminate with the issuance of an Occupation Certificate (O.C) which signifies compliance of a building with the Act. Occupation Certificates issued are important data informing the municipality

of the actual economic spending and activity that took place in the financial year 2024/25. The findings are:

- A total of 901 occupation certificates were issued which shows an increase of 131 compared to the 770 certificates issued in the 2023/24 (24.7% increase).
- A total of 97,099 m^2 of building area was added in 2024/2025 against 91635 m^2 in 2023/24 (5.6% increase).

Occupation Certificates Date of Issue between 1 Jul 2024 00:05:00 and 30 Jun 2025 23:55:00			
Area in Kouga	**Floor Area**	**Estimated Cost**	**Number**
Aston Bay	4122.83	R 36,223,150.00	56
Crossways	1519	R 12,173,800.00	8
Gamtoos Mouth	3539.53	R 31,633,550.00	41
Humansdorp	675.02	R 1,680,000.00	6
Humansdorp RD	2559.17	R 15,625,000.00	17
Jeffreys Bay	34672.63	R 302,397,850.00	365
Kaap St Francis	2738.18	R 18,324,100.00	23
Oesterbaai	423	R 3,778,950.00	5
Paradysstrand	8089.8	R 67,684,550.00	71
Sea Vista	23379.55	R 217,528,150.00	223
St Francis Links	14367.32	R 123,770,450.00	75
Twin Valley	444	R 4,620,000.00	2
Uitenhage RD	569.02	R 4,019,950.00	9
Total	**97099.05**	**R 839,459,500.00**	**901**

Table 9: Occupancy Certificates issued in the 2024/25 Financial Year.

A total of 2625 stage inspections were conducted in the 2024/25 Financial year compared to 2514 (4.2% increase) in the previous financial year.
The breakdown is as follows:

- 764 Foundation inspections
- 746 Drainage inspections
- 973 Final inspections
- 39 Re-inspections of foundations
- 11 Re-inspections of drainage
- 6 Final re-inspections
- 10 Routine inspections

Building Application Inspections Date between 1 Jul 2024 00:05:00 and 30 Jun	
Inspection Type	**Number**
Drainage	746
Final	973
Foundation	764
General	76
Re-Drainage	11
Re-Final	6
Re-Foundation	39
Routine	10
Total	**2625**

Table 10: Building site inspections carried out in the 2024/25 financial year.

An estimated 375 general and routine inspections were conducted to respond to resident complaints and tip-offs of unauthorized or suspected illegal building work, with an average of 31 general and routine inspections conducted per month.

BUILDING CONTROL HIGHLIGHTS & ACHIEVEMENTS 2024/25: Building Control attended the first quarter meeting in Cape Town, second quarter meeting in Durban, third quarter meeting was in Mogale City and The Building Control Convention and Fourth Quarter meeting was held in Hermanus, Overstrand Municipality on the 28th & 29th of November 2024.

COMPONENT G LOCAL ECONOMIC DEVELOPMENT

3.19 LOCAL ECONOMIC DEVELOPMENT

LOCAL ECONOMIC DEVELOPMENT STRATEGY: All programmes, initiatives and activities in the Local Economic Development Section is guided by the Local Economic Development Strategy adopted by Council. The 2019 LED Strategy was reviewed, and the revised LED Strategy was adopted by Council during May 2025.

ROLE PLAYERS

Political Role Players: The unit reports to the Finance and Economic Development Portfolio Committee which is chaired by the Portfolio Chairperson for Finance and Economic Development.

Staff Role Players: The staff component comprises the following:

Filled Positions	Acting Positions	Vacant Positions	Contractual Appointments
1 x Senior Economic Development Officer	1 x Manager Tourism and Economic Development	2 x Economic Development Officer	1 x Economic Development Officer
1 x Tourism and Marketing Officer		1 x Admin Clerk	1 x Senior Tourism, Marketing and Information Officer
1 x Admin Clerk		1 x Events Safety & Compliance Officer	

Other Role Players: As part of inter-governmental relations, the section works in collaboration with many partners to facilitate the functioning of the department. These include:

- South African Local Government Association (SALGA)
- Department of Rural Development and Land Reform (DRDLR)
- Department of Agriculture (DoA)
- Department of Economic Development, Environmental Affairs and Tourism (DEDEAT)
- Department of Trade and Industry (DTI)
- Department of Social Development (DSD)
- Coega Development Corporation (CDC)
- National Youth Development Agency (NYDA)
- Small Enterprise Development and Finance Agency (SEDFA)
- Gamtoos Irrigation Board (GIB)
- Department of Water and Sanitation (DWAF)
- Department of Forestry, Fisheries and Environment (DFFE)
- Department of Cooperative Governance and Traditional Affairs (COGTA)
- Sarah Baartman District Municipality (SBDM)

- All 8 Wind Farms
- Eastern Cape Parks and Tourism Agency (ECPTA)
- South African Tourism (SAT)
- Department of Tourism
- South African Tourism Association of SA (SATSA)
- Eastern Cape Development Corporation (ECDC)

Community Role Players

- Kouga Business Forum (KBF)
- Kouga Emerging Farmers
- Kouga Cooperatives
- Kouga SMME's
- Kouga Local Tourism Organization (KLTO)
- Event organizers responsible for staging and organizing events in Kouga
- Members of the public visiting the Office
- Humansdorp Cooperative
- Halalisana Township Incubator

3.19.1 ECONOMIC DEVELOPMENT

The Economic Development Section is responsible to create an enabling and conducive economic environment to facilitate sustainable economic growth for all communities within Kouga Municipality through the implementation of policies, processes, structures, economic development programmes and initiatives.

The key objective is to maximize economic growth within the Kouga area through increased local economic activity resulting in sustainable employment creation and developmental initiatives.

The report below outlines the activities of the section from July 2024 to the end June 2025 -

Enterprise Development and Business Support: To ensure beneficiation in the enterprise development, all SMMEs and Agricultural Cooperatives have been encouraged to register on the database. The database is used by the municipality to identify suitable SMMEs for all economic development and capacity building initiatives. There are currently 239 SMMEs registered on the database.

Training, Workshops, Seminars and Information Sessions: The following training sessions, workshops or seminars were held to support entrepreneurs during the year -

DATE	NAME	ATTENDANCE
18 July 2024	Occupational Health & Safety Training	23
18 July 2024	First Aid Training	16
18 July 2024	Pipe laying training	19
1 Aug 2024	Cosmetics Training Program	20

DATE	NAME	ATTENDANCE
8 Aug 2024	Young Women's seminar	75
10 Nov 2024	First Aid training - Level 2	10
11 Nov 2024	Occupational Health & Safety training - Level 1	8
12 Nov 2024	Basic Fire Fighting training - Level 2	10
10 Sept 2024	MSME Women in Business information sharing workshop	18
03 Sept 2024	SMMEs Workshop on Automotive Industry Support Programme.	1
21 Nov 2024	SMMEs Workshop on Tax compliance and regulatory requirements	16
1 Oct 2024	Global Market Access Training	14
14 Nov 2024	Small-scale Fisheries Workshop	19
28 Nov 2024	Access to Finance Workshop	23
14 Jan 2025	Access to Finance Workshop	24
4 Feb 2025	Cooperatives Governance course	17
18 Feb 2025	Land Bank Agricultural Insurance Training & Land Bank Blended Finance Scheme	11
26 Feb 2025	Farmers Education and Awareness	33
25 Mar 2025	Food Safety/ HACCP Training	3
5 May 2025	JumpStart Youth Training Programme	23
26 May 2025	Business Performance Improvement Workshop	20
Total Attendance		**403**

Offering Business Advice and Information: The following SMMEs were engaged on various matters, as follows -

BUSINESS NAME	DATE	TOWN	SECTOR	MEETING DETAILS
Kouga SMMEs	23 Aug 2024	Hankey	Construction	SMMEs participation on Resealing and Maintenance of MR00391 Humansdorp – Hankey in partnership with DOT.
Kouga SMMEs	17 March 2025	Jeffreys Bay	Construction	Participation of SMMEs in Ocean View Housing Development Phase 2 in partnership with provincial department of Human Settlement.

BUSINESS NAME	DATE	TOWN	SECTOR	MEETING DETAILS
Emgqubeni Farmers' Cooperative	28 March 2025	Hankey	Agriculture	Information sharing session on Livestock Identification and Traceability System.
Elinye Fishing Cooperative	21 Nov 2024	Humansdorp	Oceans economy	Facilitated access to funding through ECDC's Imvaba Fund.
Lelo Biltong Bar	29 May 2025	Humansdorp	Retail	Facilitating access to infrastructure support through Jeffreys Bay Windfarm.
Entabeni Citrus Farm	30 June 2025	Patensie	Manufacturing	Information sharing session on China international import Expo Applications 2025.

SMME and Contractor Development Programme: The Supply Chain Management Policy of the Municipality has incorporated the legislative sub-contracting requirements on tenders which stipulates that all projects with a value of R30 million must sub-contract at least 30% of the project to SMMEs.

The Municipality has enhanced these requirements, with a clear intention of developing SMMEs within Kouga i.e. all projects from a value of R5 million will require a portion of the project to be sub-contracted. The percentage of work to be sub-contracted ranges from 5 to 30% based on the value of the project.

The following SMME sub-contracting opportunities were promoted within the financial year -

PROJECT	VALUE OF TENDER	% SMME PARTICIPATION	NO OF SMME OPPORTUNITIES CREATED
Replacement of Existing main in Mimosa Street, Jeffreys Bay	R17 714 000.00	20%	5
Repairs to the elevated Paradise Beach water Tower	R 9 200 000	10%	2
Upgrading of KwaNomzamo Wastewater Treatment Plant	R 34 453 092	20%	5
Upgrading of the sewer infrastructure in Hankey Phase 3	R 11 902 717	10%	6
Resealing of roads with in Kouga Municipality	R 35 000 870	20%	6
Augmentation of the sewer rising main from La Mer Pump Station to Jeffreys Bay WWTW	R 9 392 486	10%	4

PROJECT	VALUE OF TENDER	% SMME PARTICIPATION	NO OF SMME OPPORTUNITIES CREATED
Hankey 990 Housing Development Phase2	R 15 371 584	10%	5
Reseal and Special maintenance of MR00391 Road Humansdorp – Hankey.	R218 870 527	30%	7
Ocean View Housing Phase 2	R 36 000 000	30%	3
Total Sub-contracting opportunities created			**43**

Stakeholder Collaboration and Partnerships: The following Stakeholder Collaboration sessions were held during the year -

DEPT/AGENCY/ COMPANY	DATE	MEETING DETAILS
DFFE & NMU	14 Nov 2024	Participation of small-scale fisheries in Oceans Economy Workshop
ECDC	10 March 2025	Stakeholder collaboration meeting
SEDFA	14 Jan 2025	SEDFA Asset assist Funding application Workshop
Sarah Baartman District Municipality	05 June 2025	Investment Promotion awareness workshop
SAKHE Family Care Development Centre	08 August 2025	Collaboration and partnership on youth development programmes.
Eastern Cape department of Transport	10 June 2025	SMMEs development and community empowerment opportunities on resealing and special maintenance of MR00391 project
Kouga Windfarms	16 April 2025	Presentation on Local Economic Development and community development support
Department of Agriculture & Agricultural Research Council.	26 February 2025 28 March 2025	Farm assessment for agricultural feasibility study on municipal commonage land.
Department Of Economic development, Environmental Affairs and Tourism (DEDEAT)	10 Sept 2024	Facilitating access to funding for small businesses.
South African Local Government Association (SALGA)	11 March 2025	Eastern Cape Spaza Shop Regulations Workshop

Agricultural Support and Rural Development Programme: The Local Economic development section provided support on agriculture and rural

development initiatives through productive partnerships and collaborations with the department of rural development and agrarian reform.

Agricultural Feasibility study – Facilitation conducted on municipal commonage land in collaboration with municipal Land & Properties department and Department of Rural Development and Agrarian Reform.

Provision of production inputs and infrastructure support for emerging farmers **-** Service delivery report by DRADR on delivery of production inputs to Kouga emerging farmers for this period.

Emerging Farmer's Training, Workshops and Seminars: The following initiatives were undertaken for the year -

FARM	DATE	TOWN	COMMODITY	MEETING DETAILS
Patensie emerging farmers	17 April 2025	Patensie	Livestock	Information sharing session on available government livestock improvement programmes
Loerie emerging farmer	27 March 2025	Loerie	Livestock	Information sharing session on emerging farmer support and water access regulations, and procedures.
Kwa Nomzamo Subsistence producers.	11 June 2025	Humansdorp	Livestock	Presented on available Agricultural development support and Agri-business categorisation.
Patensie	12 June 2025	Patensie	Livestock	Information sharing session on available government livestock improvement programmes

PROJECT	ASSISTANCE	BUDGET	FUNDER
Emgqubeni Farmer's Cooperative.	Agricultural Equipment. Flow bins; Cattle drinking troughs, Cattle feeding troughs, water pumps.	R99 471,08	KLM
Patensie subsistence producers.	Animal Feed	R14 375.00	KLM

Job Creation through Local Economic Development Initiatives: The Local Economic Development section plays an active role in monitoring the implementation of the Expanded Public Works Programme and the Community Works Programme in Kouga municipality.

A total of 4038 employment job opportunities were created from 1 July 2024 – 30 June 2025, through various infrastructure projects, community programmes and collaborations with sector departments such as the department of Public Works and Cooperative Governance and Traditional Affairs. These programmes contribute towards ensuring that the labour-intensive initiatives support local economies. These initiatives also promote empowerment of women, youth and people living with disability.

SMME Capacitation: The following SMME capacitation programmes were undertaken during the year -

SMME Capacitation			
Name of initiative/ Training Programme	**Presented in Partnership (If Yes name of partner)**	**Number of SMME's in attendance**	**Ward(s)**
Occupational Health & Safety Training	PMU	23	2
First Aid Training	PMU	16	2
Pipe laying training	PMU	19	2
First Aid training - Level 2	PMU	10	2;9&14
Occupational Health & Safety training - Level 1	PMU	8	2;9&14
Basic Fire Fighting training - Level 2	PMU	10	2;9&14
MSME Women in Business information sharing workshop	DEDEAT	18	1;2;4; &14
SMMEs Workshop on Tax compliance and regulatory requirements	ED	16	2;4;6;9&13
Global Market Access Training	ECDC	14	6;7&9
Cooperatives Governance course	SBDM & SEDFA	17	4;9&13
Land Bank Agricultural Insurance Training & Blended Finance Scheme	Land Bank Insurance	11	7;9&13
Food Safety/ HACCP Training	ECDC	3	6 & 1
Business Performance Improvement Workshop	ECDC	20	4
JumpStart Youth Training Programme	ED	23	6;11;14&15
Total Attendance			**198**

3.19.2 TOURISM

The priorities of this section are local economic development, tourism development, destination marketing, heritage management, as well as promoting and managing events in the Kouga area.

This section's annual implementation plan was derived from the IDP and approved budget for the financial year. The work plan was created from the Service Delivery, Budget and Implementation Plan (SDBIP), which was monitored continuously and reported to the Portfolio Committee at least once per quarter.

The municipality continued to promote private partnerships that serves as project implementing agents for tourism, heritage, and events.

Each of these partners are constituted and registered Non-Government Organizations.

TOURISM DEVELOPMENT AND MARKETING:

Destination Marketing: The purpose of destination marketing is to stimulate demand, attract and increase the number of visitors to the Kouga area, increase the length of stay of visitors, reduce seasonality, and facilitate business engagements between the travel trade industries to stimulate economic growth and job creation through the increasing of money spent by visitors.

The departments' key objective is for broader tourism destination marketing to be undertaken and to assist products in our region in various ways by making international marketing a reality. This can only be achieved by innovative, impactful and varied destination marketing efforts, aimed at attracting a mix of market segments (captured and developing markets) that will deliver good high yield business all-year round as follows -

- Leisure Tourism – selected international markets
- Business Tourism - selected international markets
- Converting business travel to leisure
- Attracting the right mix of events to support leisure tourism

Kouga is a gem in the tourism sector in South Africa as it is situated a mere 45 minutes from an international airport, on the doorstep of the Garden Route, and within 40 minutes, any visitor can go from beach holiday to bush break. Tourism is misunderstood by many to only mean holiday travel. It is also about business travel, niche tourism, exhibition and events travel.

Special interest tourism (niche tourism), accounts for many motivators of leisure and purpose travel, including Avi tourism (bird watching and photography), culinary tourism (exploring all with food and drinks), medical tourism, eco- tourism, science tourism, cruise tourism and MICE tourism (meetings, incentives travel, conference travel and exhibition and event travel). All of which there is huge growth potential in Kouga.

Majority of our hospitality products are unique and not part of large organisations or a franchise. For our products to maintain and increase business flow, it is the responsibility of local government to promote and assist in generating feet to sustain and increase tourism to boost the economy by actively engaging in various destination marketing efforts.

International travel is an active captive sector that requires continued face-to-face visitation to grow as it plays a vital role in destination marketing. Growth is only possible by actively engaging and participating at South African Tourism platforms in the form of Tourism Trade Shows and Tourism Roadshows that are hosted and made available to local municipalities by South Africa Tourism.

Kouga (for the first time ever) was invited by South African Tourism to participate at selected international tourism trade exhibitions.

To increase interest in the destination, 3 international tourism trade shows were identified to grow interest in the destination of Kouga's nine (9) VTSD's. These diverse Travel Trade Exhibition provided Kouga with the opportunity to effectively

network, promote our offerings, develop partnerships, and stay updated on industry trends.

The objectives of international travel include

- Enhance the visibility of Kouga as a premier travel destination, and part of the Greater Garden Route – Eastern Cape.
- Showcase Kouga's unique attractions, including coastal holidays and conferencing, beaches, nature reserves, Khoi culture and Agri tourism product.
- Foster new business opportunities and collaborations with international tour operators, professional conference organisers and destination marketing companies.

Activities & Highlights:

- Booth Presentations: Kouga's dedicated booth highlighted local hospitality, adventure tourism, coastal stays and activities and eco-friendly experiences, drawing significant interest from international visitors and industry stakeholders.
- Networking & Partnerships: The municipality engaged with the South African Embassy, Country Managers, Public Relations partners and numerous international travel agents, media representatives, and industry experts to expand its global reach.
- Marketing Material**:** Showing digital presentation of product on show, videos, and promotional merchandise emphasizing Kouga's scenic landscapes and local culture.

Outcomes:

- Strengthened existing partnerships and initiated new ones with tour operators and media outlets.
- Increased awareness of Kouga's tourism assets among international audiences.
- Laid the groundwork for upcoming joint marketing campaigns and familiarization (FAM) tours.

Kouga Local Municipality's presence at the three selected tourism trade exhibitions, under the Greater Garden Route flag, was a successful step in positioning the region as an attractive international tourism destination. Our attendance will grow future marketing initiatives and collaborative efforts to boost local economic growth.

Tourism Trade Shows attended on the South African Tourism Exhibition Stands

a. **IBTM World: 19-21 November 2024:** Kouga attended IBTM World on the South Africa Tourism Stand. The event took place over 3 days and offered various workshops on latest trends and tourism market related changes and future planning initiatives.

   IBTM World 2024 is a significant event in the business events and experiences industry, held in Barcelona, Spain. The event's theme, "People. Power. Potential." focused on how people-powered events can leverage technology and innovation for growth and sustainability. IBTM World 2024 saw record

attendance, with a 23% increase in pre-scheduled business meetings compared to the previous year. The event included a new Hotel Pavilion showcasing a diverse range of hotels and featured a Forum for Advocacy addressing the industry's role in promoting positive impacts on local economies and combating overtourism and climate change.

During 2024, Kouga hosted over 30 successful meetings to promote the destination as we are classified as a Coastal Village Convention Centre with








Mentors Kraal able to host over 2000 delegates cinema style seating. Mentors, open space also provides opportunity for exhibitions and large cale events that can be 'bid' upon to draw tourism business to Kouga.

a. **Vakantiebeurs: 08-12 January 2025:** Vakantiebeurs serves as a platform for industry professionals, travel companies and tourists to come together and explore different travel opportunities. It focuses on a worldwide platform however the Benelux are the most sought after markets that trade during this week. Vakantiebeurs is part of the Dutch Travel Week. The Benelux strip includes Belgium, Luxembourg and Netherlands.



During Dutch Travel Week, Utrecht is "the center of the world" for a week. It also includes the only Plus50 Travel that focuses on pensioner travel in groups with packaged itineraries.

Vakantiebeurs hosts travel trade for the exhibition days and then it opens its doors to the public that travels by train to Utrecht and visits the Vakantiebeurs to explore options for their next holiday. These are FIT's (free international travellers) that build their own itineraries. South Africa is a top holiday destination for the Netherlands due to similar language and food.

b. **ITB Berlin: 04-06 March 2025:** ITB Berlin is an international tourism trade show that brings together a diverse range of stakeholders from the tourism industry, including travel agents, tour operators, destinations, hotels, airlines, and other service providers. Exhibitors include national and regional tourist boards, travel agencies, hotels, airlines, cruise operators, and other related businesses from around the world.

The primary audience consists of travel and tourism professionals such as travel agents, tour operators, and industry media. It also features a series of conferences, workshops, and presentations on various topics related to tourism, including trends, technology, and sustainable practices. ITB Berlin attracts participants from around the world, making it a truly global event. This diversity helps to foster international business relationships and expand market opportunities. During ITB Berlin, Kouga Tourism Officer held over 30 successful pre-scheduled meetings

Speed Marketing ITB Berlin: During a speed marketing session, Tourism Officer Heidi Halgryn was able to address various Tour Operators and DMCs. This led to more meetings being scheduled during the trade show as there is great interest in Kouga and its offerings.





China International Import Expo – Shanghai, China – November 2024: ED & Tourism successfully participated in the China International Import Expo 2024 with showcasing Kouga product on a world stage in Shanghai, China. This project was facilitated by Sarah Baartman Development Agency and the SBD municipality.

Destination marketing is a key component of development for Kouga, exhibiting on an international platform that will assist the municipality to understand the requirements and standards for the Chinees market. This create an opportunity to network with industry professionals and provide insight into what other South African product are in demand and to identify investment opportunities from the international market.

Opportunities: Business and Tourism promotion: The platform focuses on investment, tourism, to promote and facilitate business partnerships. The objective is to identify and realize the business opportunities to pursue both short and long-term.

Garden Route Foods Escargot, located just on the outside of Jeffreys Bay, shares the same owner as Pabala Private Nature Reserve. Pabala met with Tour Operators in

Shanghai and Beijing and have already had site visits for possible tourist bookings in the 2026. Follow-up meetings were held at WTM & Indaba with tourism facilitators that were met at CIIE in Shanghai in November 2024.

Export facilitation: An enabling environment to local business to export products and services to China, assist to identify the strategic buying, bridging channel and test the market for export investment. Also to provide SMMEs with competitive and value for money product exchange channels and destination readiness to provide suitable packages.

Consulting service: Provision of professional consulting services that assists with addressing challenges for investors and businesses to realize and ventures between China and Southern Africa.

Kouga municipality in support of local product producers, sent a request to the Kouga Local Tourism Organization to assist with products that the municipality can showcase in China. Notices were posted on all social media platforms for interested products to send profiles. Out of the 10 products that showed interest in the Expo, 7 local products have been approved for exhibition in China after an extensive application process. For economic support and growth, the municipality recommended to purchase these products at cost as part of local economic development, therefore for all cost incurred by the product owner the municipality will be invoiced, and the budget for SMME support will be utilised.

Selected products for 2024

- Coffee- First Light coffee roastery
- African Accessories- Be original
- Escargot (Snails)
- Raw Honey- Pabala
- JuJu Pabala Honey gummies
- Mooihoek Strawberry Farm – dried strawberry and orange products
- Tourism Product
- Lelo's Biltong – (product not ready for China market)

Sarah Baartman District Municipality has strong relations with China for export products. The same is being instilled for destination marketing. Kouga Municipality therefore is supporting this initiative. KLM is again directly involved in the stand design and the stand build prior to the China International Import Expo in Shanghai.

Tourism product in China is defined as Destination Management Companies for groups. Kouga and its tourism products are ready for this market in small groups or FIT's (Free International Travellers) that opts for a self-drive or small group travel experience.

Stakeholder Engagements: Tourism is a complex industry which involves a wide range of stakeholders and businesses working together at different levels to provide a unified approach to destination marketing efforts.

A. TGCSA – Tourism Grading Council of South Africa
   Every six months Kouga requests updated tourism grading quality assurance information from the grading council to ascertain the total star graded properties in Kouga. We are happy to announce that we have increased with 4 new properties and two establishments have moved from 3 start to 4 start grading.

B. TBCSA – Tourism Business Council of South Africa
Kouga is not a TBCSA member, however due to strong relationships we are able to attend quarterly virtual meetings to stay positively informed of any new trends and or private sector decision. TBCSA (Tourism Business Council of South Africa) extended an invitation to Kouga Local Municipality to attend their annual networking event. This was extended without Kouga being members as TBCSA noted that the tourism department is actively promoting the Kouga region. Ongoing relations with TBCSA on a quarterly basis.

C. SATSA – South African Tourism Services Association
Kouga are currently active members of SATSA and engage on frequent basis. SATSA is the private sector tourism services association for tour operators, ground handers, destination marketing companies and tours and transfers. Each province has a 'Chapter' and Kouga works closely with the Eastern Cape Chapter.

D. ECPTA – East Cape Parks & Tourism Agency
As ECPTA is the provincial agency for tourism related marketing. Working with the Eastern Cape Parks and Tourism Agency (ECPTA) is important, primarily due to its role in regulating tourism and managing biodiversity conservation in the Eastern Cape province. ECPTA also focuses on socio-economic growth, transformation, and job creation within the tourism and biodiversity sectors.

E. SAACI – South African Association for the Conference Industry
Working with the Southern African Association for the Conference Industry (SAACI) is important because it provides numerous benefits for professionals and businesses in the meetings and events industry.

SAACI offers networking opportunities, professional development, industry recognition, and advocacy, all of which can contribute to career growth and success. By being a part of SAACI, individuals can connect with industry peers, access valuable resources, and have a voice in shaping the future of the industry. Kouga is active SAACI Members and uses the associations networking opportunities as SAACI facilitates connections with a wide range of industry professionals, including event planners, suppliers, venues, and other stakeholders. This provides opportunities for collaboration, knowledge sharing, and potential business partnerships. SAACI also offers various educational and training programs, workshops, and conferences to help members enhance their skills and knowledge. This helps members stay up to date with the latest industry trends and best practices.

F. SATOVITO – South African Township and Village Tourism
Kouga ED & Tourism have engaged with SATOVITO for the past few months to gain insight into Township Tourism and commenced with product scouting for the tourism sector.

This collaboration initiative with SATOVITO is of absolute importance as Kouga has not grown Township Tourism and we need to commence with packages and routes to also gain access to that market. Collaboration is on-going. Workshops are planned for the 2025/2026 financial year.

G. Shot' Left – South African Domestic Tourism
South African Tourism Domestic Tourism sector has been engaged to promote the Kouga under the Eastern Cape sector. All other provinces are being promoted however the Eastern Cape is lacking visibility on the portal therefore it is vital that Kouga and its nine towns and product are featured with strong messaging. Workshops with our accommodation, culinary and activities within Kouga on how to use the platform and load deals, is scheduled for 2025/2026.

Branding opportunities: The Wind Farm Shell Fuel Station situated along the N2 between Nelson Mandela Bay and Jeffreys Bay have wide walls ideal for advertising. Tourism approached the owners to establish if we may use some of the space for destination marketing to promote products and offering in Kouga. The proposal was well accepted and a 2.5xm x 10.2m banners was designed, printed and installed at The Windfarm. Cost was only the design and print.









Kouga exhibited at World Travel Market Africa 2025 (WTM Africa) and Africa Travel Indaba 2025 (ATI): Both these Tourism Trade Shows are predominantly for the leisure market with a few MICE (meetings, incentives, conference and exhibitions) product exhibiting together with the leisure sector.

WTM and Indaba are the leading B2B exhibitions for the inbound and outbound travel & tourism markets. Through its industry networks, global reach and regional focus, these shows create personal and business opportunities providing quality contacts, content and communities to collaborate with. This includes launches of new products, increase brand exposure, debate industry issues, and gather market intelligence; to generate new sales leads, strengthen existing relationships and most importantly, close new business.

It hosted trade exhibitors, tourism trends workshops, a speed marketing session and printed daily news info sheets for visitors.

Buyer Profiles:

- Inbound Tour Operators
- Foreign Travel Agents

- Airlines
- DMC's
- Online Booking Companies
- Transport

Media Profile: WTM and Africa's Travel Indaba has dedicated following of local and international media who provide extensive coverage of the exhibition for the local and international markets through radio, television, newspaper and dedicated travel publications.



WTM Africa 2025: World Travel Market® Africa (WTM Africa) is the leading B2B exhibition for the inbound and outbound African travel & tourism markets. Through its industry networks, global reach and regional focus, WTM® Africa creates personal and business opportunities providing quality contacts, content and communities.

Venue: Cape Town International Convention Centre, Cape Town,

Show Dates: 13-15 April 2025

Exhibitors:



- Lombardini Game Farm & Kouga Rhino Sanctuary
- Walskipper Restaurant
- Nelson Mandela Bay Convention Bureau
- Behold Collection
- Cape St Francis Resort & Harbour Club
- Pabala Private Nature Reserve
- Mentors Country Estate
- Supertubes Guesthouse
- Chokka Trail and Dune Ridge Guesthouse
- Mooihoek Strawberry Farm
- Nevermind Restaurant and Seal Point Lighthouse Accommodation
- St Francis Ocean Safaris
- Island Vibe Adventures and Backpackers

Africa Travel Indaba 2025 (ATI): Africa Travel Indaba (ATI) is a South African Tourism B2B exhibition with private and public sector product offering a platform for South African tourism trade, government and SMME's to showcase themselves to the world, build business relationships and increase market share within the tourism framework.

Venue: Durban International Convention Centre, Kwa Zulu Natal

Show Dates: 13-15 May 2025

Exhibitors:

- Lombardini Game Farm & Kouga Rhino Sanctuary
- Nelson Mandela Bay Convention Bureau

- Behold Collection and Cape Recife Lighthouse
- Cape St Francis Resort & Harbour Club
- Pabala Private Nature Reserve
- Mentors Country Estate
- Island Vibe Adventures and Backpackers
- Face Adrenalin | Bloukrans Bungy
- Blunden Tours and Transfers
- Addo Cruises and Sand Sledding
- Misty Mountain Forst Reserve
- Tsitsikamma Adventures



Post Indaba FAM Trip – 10 Pax – 16-18 May 2025: Kouga Tourism Department in collaboration with South African Tourism, hosted Travel Trade Familiarisation Trip (FAM Trip) from Netherlands, Belgium, Spain, Sweden, UK, Germany, Norway and USA.



Products that were included was Surfing, Lombardini Game Farm and Rhino Sanctuary and introduction to Rhino Whisperer, Seal Point Lighthouse, Nevermind Restaurant, Cape St Francis Resort, St Francis Links, Harbour Club Accommodation in St Francis Port.

Kouga Attended Travel Marketing Experts Showcase in East London: 01 April 2025:

The northern region of the eastern cape is not yet exposed to the offerings of Kouga and its vibrant product spread. TME Experts hosted a speed marketing session in East London with Kouga Tourism Officer and Tourism Intern that attended. A total mix of 87 attendees were Professional Conference Organisers, Tour Operators, Independent Travel Organisers, local online travel agents, content creators and destination marketing companies.

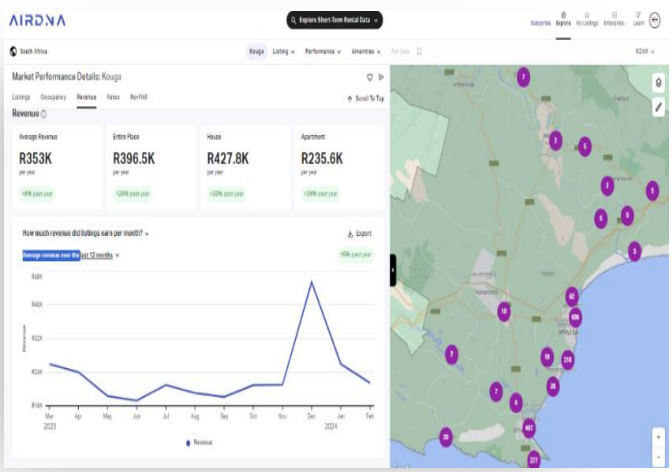


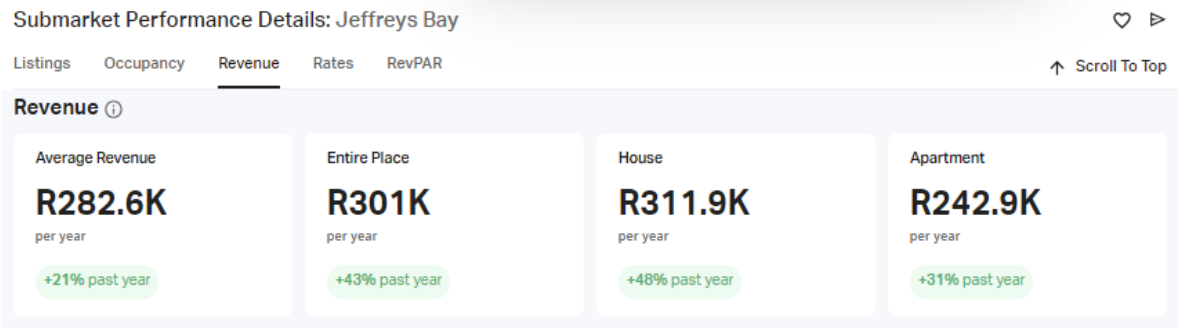
All the attendees were from East London and up towards the Wild Coast as far as Port Edward and Lesotho. Various governmental departments also attended looking for new conference and meeting venues within the province. Kouga products were all showcased and contact details were shared with product to make contact to those that showed interest to pursue.



Kouga tracks short term rentals (non-graded, non-business zoned accommodation rentals): AirDNA is a data analytics platform that provides insights into short-term rental markets around the world, such as those listed on Airbnb, Vrbo, and other vacation rental platforms. It is designed to assist with viewing unregulated holiday rentals that are mostly not zoned for business. It also assists investors, real estate professionals, and property managers to understand market trends, optimize rental pricing, and improve the performance of short-term rental properties vs graded establishments.

Currently there are over 2400 STR Listings in Kouga. These are not business zoned; not quality assured and public liability most probably is not in place. This places Kouga at risk with regards to accommodation rentals for leisure and business tourism





MICE: Meetings, Incentives, Convention and Exhibitions - Mentors Country Estate, St Francis Links, Cape St Francis Resort: Mentors kraal is large enough to host business tourism events like conferences, convention and exhibitions. A workshop was held with Mentors to educate them about what possibilities there are for both their product and the area if business tourism plans can be put into action. Mentors, its management and staff have taken this as a positive change and have recently acquired 4-star tourism grading for their conference facilities. This now enable the Tourism department to include the product into a destination marketing plan for the MICE market as most international business travel use graded establishments that are 4 star and higher.

Kouga attends Meetings Africa 24-26 February 2025: Sharing Exhibitor on Nelson Mandela Bay Convention Bureau (NMBCB) Stand: Kouga Local Municipality was a co-exhibitor, at no exhibitor cost to Kouga, on the NMBCVB stand, and participated alongside with The Eastern Cape Parks and Tourism Agency (ECPTA), ADDO Tourism, Blunden Transport and Tours and Nelson Mandela Bay Stadium to create unity and a consistent brand as a province and a destination.

The NMBCVB, the closest Metro from Kouga, with an established Convention Bureau, works closely with Kouga Municipality along the Greater Garden Route and rely on support from ECPTA (Eastern Cape Parks and Tourism Agency) in order to bid for business events to come to the city and for Kouga to be included for 50-15pax conferences and incentive groups with niche market trends and day visits utilising the restaurants and activities in our region or break away venues for smaller off-site meetings.



Meetings Africa is an important show trade show for Kouga to attend as it focuses on the MICE sectors (*Meetings, Incentive Travel, Conferencing and Exhibitions/Events*). As Kouga boasts with a Coastal Village Convention Centre - Mentors Country Estate – it provides a unique opportunity to connect with key buyers, industry leaders, and stakeholders from across the continent and beyond. The event also facilitates business deals, knowledge sharing, and cross-sector partnerships within the MICE (Meetings, Incentives, Conferences, and Exhibitions) sector.



It is a leading platform for showcasing and growing Africa's business events industry. Meetings Africa offers access to new markets, potential business partnerships, and the chance to learn about the latest trends and innovations in the MICE sector.

34 successful meetings with industry professionals, MICE managers and stakeholders were held during Meetings Africa 2025.

Post Meetings Africa FAM Trip – 10 x MICE Buyers: Kouga, in partnership with Nelson Mandela Bay Convention Bureau successfully concluded a strategic Hosted Buyers FAM Trip from 29 February 2025 to 02 March 2025. This initiative aimed to spotlight the diverse offerings of Kouga to a selected group international buyer, chosen by South African Tourism.

Attendees from key markets including Kenya, India, Botswana, Singapore, and Sweden participated in an educational journey.

The itinerary focused on fostering meaningful connections and cultivating leads with substantial economic potential for the region. The Fam Trip included thorough site inspections at notable conference venues and incentive attractions such as Pabala Private Nature Reserve, Pabala Pure Honey, Mooihoek Strawberry Farm, St Francis Links and Cape St Francis Resort.



The success of the Fam Trip was generously supported by industry stakeholders. Stakeholders included Mentors Country Estate, Stone Olive Guesthouse, Island Vibe, Cape St Francis Resort and St Francis Links.

South African National Convention Bureau (SANCB) Site Visits & Workshop: June 2025: In collaboration with Nelson Mandela Bay Convention Bureau (NMBCB), SANCB visited Kouga for site inspections and to familiarize themselves with the Region. This is a first for Kouga as SANCB have never visit our region to familiarize themselves with what we offer with regards to venues, accommodation and activities for the MICE Market (Meetings, Incentive Travel, Conferences and Exhibitions/Events)
SANCB MICE Sales Manager – Mr Minister Kanyago – was extremely surprised about what we offer in Kouga. We are a mere 45minutes from David Stuurman International Airport, only 1.5hrs from SANParks – Addo National Park and on the doorstep of the Garden Route.

A workshop was held at Cape St Frances Resort that covered business events and how to bid for conferences. It also focused on bid support with regards to funding opportunities if SANCB forms part of the bid from start-up.



SAACI CEO - Glenton de Kock - also presented what SAACI offers on regional and national level for business events. Many venues only bid for large events (500+ pax) however there are many smaller events that Kouga product can bid on and in doing so grow business tourism in our area.

The familiarization trip successfully showcased Kouga's diverse offerings as a top-tier MICE destination. The region offers excellent Coastal Village venues, accommodations, and experiences that can cater to various event sizes and types. Strategic collaborations and continued engagement will enhance its positioning in international meetings, events and exhibitions.

Site visits completed:

- Cape St Francis Resort
- St francis Links
- Halalisana Township Incubator
- Lombardini Game Farm
- Mentors Country Estate



Township & Cultural tourism and events: Kouga is actively engaging with SATOVITO – South Africa Township and Village Tourism. SATOVITO assist with identifying, formulising and packaging Township and Cultural product into a tourism marketable product.

Currently there are four product that have been identified, and EDT is actively involved these on frequent basis:

- Lelo Chisa Nyama - Kwanomzamo
- Bhuli Beads – Sea Vista
- Nomvula Knitters – Sea Vista
- Car wash – Sea Vista

SKåL International Nelson Mandela Bay - Award 2025: Kouga is active members of Skal International. Heidi Halgryn – Tourism Officer – is currently a committee member of Skal International NMB and attends monthly committee meetings and networking events to promote Kouga as a sought-after destination for leisure and business tourism destination.

For Kouga, being a Skål International member offers numerous benefits, primarily centred around networking, professional development, and access to industry resources. Members gain access to a global network of tourism professionals.

Skål International boasts a vast network of over 12,000 members across 305 clubs in 79 countries, providing opportunities to connect with industry leaders and peers worldwide. At each International Trade show we attended already, we were also welcomed by the Skål Club of that Country: Barcelona, Utrecht, Berlin

Kouga Tourism Officer – won the 'Skål International 2025 Stirrer Award" for her outstanding contributions to enhancing tourism in charming small "dorpies," villages, and towns. This coveted annual award, accompanied by a floating trophy, recognises excellence in tourism for the 2023/2024 year, symbolizing a continuing legacy of dedication and achievement in the field.

Stakeholder Engagements and Workshops: SATSA (South Africa Tourism Services Association) hosted a product familiarisation trip to the Kouga region 19-26 September 2024. A mix of 20 Tour Operators and Destination Management

Companies (DMC) Buyers had the opportunity to immerse themselves in the destination and network with top products, gaining valuable insights to enhance tour offerings and guest experiences. It's the first time since 2018 that the whole of Kouga was represented with Gamtoos Valley, St Francis, Cape St Francis and Jeffreys Bay that was visited.
They experienced the serene charm and luxurious offerings of St Francis Bay, explored the agricultural heartland and scenic vistas of Gamtoos Valley and immerse themselves in the world-renowned surfing paradise and stunning beaches of Jeffreys Bay, including a surfing lesson at Island Vibe Surf School. In Jeffreys Bay they were hosted to explore and gain insight into product at Mentorskraal, where Kouga arranged a speed marketing session with 12 Kouga products.

Hosting this type of FAM Trips and speed marketing sessions, improves destination presence in South Africa for domestic and international leisure and FIT travel. All product also developed new relationships with these Trade Operators to increase Kouga Destination visibility online and at DMC and Tour Operator levels.



TGCSA (Tourism Grading Council of South Africa): TGCSA in collaboration with South African Tourism and Department of Tourism hosted two (2) workshops in Kouga during 2024. The workshops were by invitation from Kouga Local Municipality, Economic Development and Tourism Department.



The workshops covered funding opportunities for tourism products that includes incentive funding by means of tourism product paying a 1% levy. This levy is sued to fund product and assist in other ways local government is not able to like the grading incentive programme whereby graded establishments receives a 80% discount on their annual grading cost.

Re: Kouga Workshop 12-17 August 2024

You replied on Thu 8/8/2024 12:54 PM

Good day Colleagues,

I trust you are well and safe.

The following people will be presenting on the 28th August 2024

1. Nokukhanya Mbonambi- Importance of grading TGCSA
2. Rethabile Leqola - Quality protection and Illegal Advertising- TGCSA
3. Matebane Mputle -- TIP Department of Tourism
4. Tumisho Mashiane - IDC
5. John - Service Excellence - Department of Tourism
6. Mashoto Mokgethi - Shot Left -South African Tourism
7. Thabo Mpotu - Speed marketing -TGCSA
8. Olive Mncwango - Welcome program (maybe) TGCSA

Regards



Mossel Bay Municipality – Benchmarking: Mossel Bay Municipality invited Kouga Finance and Economic Development Directorate to view their Economic Development and Tourism Framework.

The economic business hubs are in the informal settlement's areas, keeping taxi drivers and the economic growth inside the selected areas. This provides for a 'cleaner' town for visitors, residents and tourists alike.

Mossel Bay's tourism offerings are quite different from Kouga's, seeing that world brands have hotels in Mossel Bay as well as that ATKV Hartenbos, a membership driven collection, is a whole holiday town with hot water pools, a water park, a shopping mall with many well-known restaurant franchises and 540 camp and caravan sites; all located next to the beach.





Sarah Baartman Centre of Remembrance Project:



The University of Cape Town and contracted interior decorators held a collective workshop in Hankey to establish the look-n-feel roots base for the Sarah Baartman Centre of Remembrance entrance and interior. This session was to gain insight into what various levels of the public and private sector would like to have included. It ranges from colour schemes, flow and visuals.

University of Cape Town held a collective meeting at Sarah Baartman District Municipality as start-up discussions to gain insight into what Hankeys' tourism landscape includes.

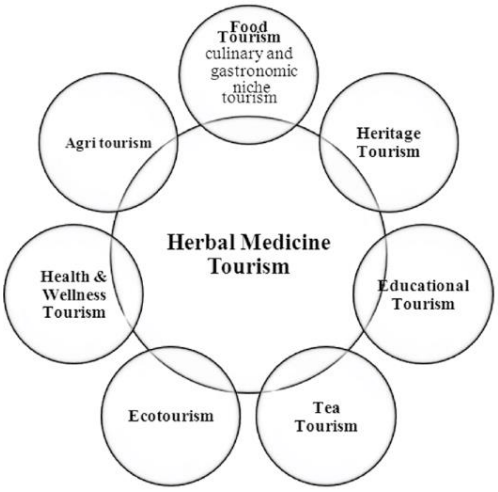
Rural Tourism Potential using Medicinal Native Herbs: This training program is an ideal tourism product for Kouga Economic Tourism to package and sell to increase attention and grow rural tourism for both domestic and international in-bound markets.

The workshop was hosted by Kouga Local Municipality Economic Development and Tourism Department to communicate the availability of a collaborative Cosmetics Training Program offering comprehensive training in creating high-quality cosmetic products, wound care solutions, and medicinal extracts using native African plants. This initiative, backed by multiple organizations, aims to empower locals with valuable skills and knowledge in the growing field of natural cosmetics and medicinal products. It is an exciting opportunity for tourism products, that are nature based and surrounded with flowers, medicinal plants and fynbos species, to learn how to enable themselves to build a business in the cosmetics, medicinal and wound care sector.

Program Overview and Partnerships

This groundbreaking Cosmetics Training Program is the result of a collaborative effort between several esteemed organizations. The Sarah Baartman District Municipality (SBDM), Eastern Cape Development Corporation (ECDC), FOI SCIENCE, Eastcape Midlands College (EMC), and the Small Enterprise Development Agency (Seda) have joined forces to create this unique opportunity. With funding from the Technology Innovation Agency (TIA) and the Department of Science and Innovation (DSI), the program aims to bridge the gap between traditional knowledge and modern cosmetic science.

Participants will delve into the world of African medicinal plants native to the Eastern Cape, learning to harness their properties for cosmetic and medicinal purposes. This initiative not only promotes local plant resources but also empowers individuals to contribute to the growing natural cosmetics industry. The program's focus on innovation and sustainability aligns with global trends towards eco-friendly and plant-based products.





Restaurant Collective: A Restaurant Collective WhatsApp group is established. Together with KLM Tourism Office we are trying to add all restaurants to the group for ease of communication. This can only be done with the restaurants that opt-in due to the POPI act.

Jeffreys Bay + St Francis Bay Accommodation Info: The Accommodation groups are active and doing well especially with sharing information of visitors that requests accommodation for certain periods with a daily price value. This enables accommodation product to decide if they have availability and if they would be happy with the daily price the visitor is prepared to pay.

COLABeS: Collaborative Alliance for Business Events and Stakeholders: Kouga Local Municipality in conjunction with Nelson Mandela Bay Convention Bureau, ADDO Tourism and various other private sector stakeholders have launched the COLABeS initiative to have a strategic focus on business tourism within close' proximity of Nelson Mandela Bay.

This business collaboration is the practice of working together with internal and external connections to pool resources, create value, solve problems and achieve shared goals and objectives by leveraging on the partnerships and strategic alliances and private sector associations.



PCO Alliance attending the NMBT Awards and launch of COLABeS with members of the NMB Convention Bureau, Kouga Municipality and Addo Tourism

Launch of COLABeS and the PCO Alliance FAM Trip: A Collaborative Milestone for the Nelson Mandela Bay Region Business Events

Nelson Mandela Bay Convention Bureau
147 followers



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Region Business Events

Nelson Mandela Bay Convention Bureau
147 followers

September 19, 2024

The Nelson Mandela Bay Region Tourism Sector recently embarked on an exciting new journey with the launch of the Collaborative Alliance for Business Events and Stakeholders (COLABeS). This ground-breaking initiative, which was officially launched at the Nelson Mandela Bay Tourism Awards, united influential players in the business events sector with the aim of positioning the region as a premier destination for high-quality conferences, meetings, and exhibitions. COLABeS represented a partnership-driven approach, bringing together key organisations such as SAACI, NMBTGA, EXSA, FEDHASA, SACIA, SATSA EC, SKAL Nelson Mandela Bay, PEMBBA and Discover Mandela Bay.

These entities in partnership with the NMBM Nelson Mandela Bay Convention Bureau, Kouga Municipality and Addo Tourism aim to pool their expertise to elevate the profile of the Nelson Mandela Bay Region in the competitive world of business events. COLABeS aims to ensure sustainable growth, innovation, and inclusivity by promoting partnerships, fostering quality service, and driving revenue, while also advancing diversity within the sector. The vision is to present the region as a unified front for business excellence, creating a platform for collaboration and economic impact.

PCO Alliance: Professional Conference Organisers: Familiarisation Trip was planned and executed during September 2024. The PCO Alliance Network is a network of Professional Event Organisers that have set high standards in the event, conference, exhibition and incentive travel management sector of the hospitality industry and is recognised as a professional Alliance by most hotel groups, independent hotels, guesthouses, lodges, and venues and affiliated event suppliers both domestic and international.

The Professional Conference Organisers Alliance Network of South Africa visited the Kouga Region for educational site visits 12-13 September 2024 in collaboration with Addo National Park and Nelson Mandela Bay Convention Bureau.

An extensive list was submitted for review, and the PCO Alliance chose three properties to view for inclusion on their 'wish-list' for the Eastern Cape. These were Pabala Private Nature Reserve, Cape St Francis Resort and Mentors Country Estate.

Re: PE Tour - PCO Alliance Network

Block Delete Archive | Report | Reply Reply all Forward Meeting Recall message Resend message | Track read receipts | Zoom | Sweep Rules | Read Unrea

Delete Report Respond Tracking Zoom Move

Re: PE Tour - PCO Alliance Network

10:30 – Depart for Pabala Private Nature Reserve
Distance: The Plantation to Pabala Private Nature Reserve (approx. 70 km)
11:30 – Pabala Private Nature Reserve (Honey & Cheese Pairing, Lunch, Gin Tasting, Site Inspection with game drive)
14:00 – Depart for St Francis Bay
Distance: Pabala Private Nature Reserve to St Francis Bay (approx. 72 km)
15:00 – Site Visit at Cape St Francis / St Francis Links
16:00 – Site Inspection
17:00 – Sundowners at Pool Deck (weather permitting)
18:30 – Dinner & Overnight Stay

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13 September 2024 – Kouga
08:00 – Breakfast
09:00 – Check-out and depart for Jeffreys Bay
Distance: St Francis to Mentors Kraal Venue, Jeffreys Bay (approx. 33 km)
09:40 – Arrive at Mentors Kraal Venue (Site Inspection)
10:00 – Tea/Coffee/Juice with 'Best' VTSD Brownies in SA
11:00 – Depart for Dawid Stuurman International Airport
Distance: Mentors Kraal to Dawid Stuurman Airport (approx. 80 km)
Optional: Visit Surfer's Village if time permits before heading to the airport.
Kind Regards





TME Speed Marketing: Tourism Marketing Experts: Kouga Local Municipality in collaboration with Mentors Country Estate hosted the TME Speed Marketing Exhibition on 17 September 2024.

As Mentorskraal is a 'STVD" Convention Centre (Small Towns, Villages and Dorpies) Village, Towns and Convention Centre), now with 4-star tourism grading, it enables both Kouga and the product to leverage of large-scale business tourism events and exhibitions.

A total of thirty exhibitors were present and 120 buying trade attended.

The Economic Development and Tourism Department also used this tourism product exhibition for photographic and videographic footage to package into marketing

content and make it sellable to International MICE Buyers (Meetings, Incentives, Conference, Incentives Buyers)





Local Tourism Organisation Support and Funding: Kouga Local Municipality entered into a service level agreement with Kouga tourism organisation for destination marketing function, which caters for three tourism offices operations, social media, and provision of tourism statistics to the municipality.

The organization consists of member representatives of our three geographic Tourism Information Centres in Jeffreys Bay, St Francis Bay and Gamtoos. The financial support of R360,000.00 provided by Kouga Municipality in the 2024/2025 financial year included the support to the smaller tourism offices for general administration, office operations and eMarketing.

The Kouga Local Tourism Office submits reports to Kouga Municipality throughout the year on performance and expenditure and regular meetings held for monitoring and evaluation purposes.

3.19.3 HERITAGE AND MUSEUMS

The Humansdorp Museum Association is dedicated to the preservation, promotion, and management of cultural and historical heritage within the Kouga region. They typically focus on collecting, restoring, and displaying artifacts, documents, and exhibits related to the local history and culture.

The association originated from community efforts. Their functions include running of both the Humansdorp and the Shell Museum, organising educational programs, hosting exhibition viewing evenings, and engaging the community in heritage preservation initiatives; while their core mission revolves around fostering an understanding of the Kouga region's history and ensuring its stories and artifacts are accessible to tourist visitors, schools and future generations.

The following engagements took place with the Humansdorp Museum Association during the year -

DATE	ACTION	DEPARTMENT	OUTCOME
06 Sep 2024	Rezoning of stand 2408 Humansdorp	KLM Planning & Development	Successful development of stand

DATE	ACTION	DEPARTMENT	OUTCOME
22 Jan 2025	Demolishing Application Erf 807 Kruisfontein	ECPHRA	Understanding the process of preservation of Heritage Assets
21 Feb 2025	Maintenance of Historic Cemeteries	Shell Museum	Joint concern for maintenance of cemeteries
29 May 2025	Heritage Audit	ED & Tourism	Discussions around Heritage Assets and new Museum

HERITAGE AUDIT AND REGISTER: EDT have been active since May 2024 to review the last Heritage Audit Register completed in 2015, redocument and revalue each heritage asset in Kouga.

The heritage audit is a systematic, ongoing process of identifying, documenting, and assessing the condition of heritage assets, including historical buildings, archaeological sites, and cultural landscapes as its assists in understanding Kouga's existing heritage resources, their significance, its ownership and how they are being managed. The audit will provide a baseline for informed decision-making regarding conservation, maintenance, funding and future development.

Key aspects of a heritage audit include:

- Identification and Documentation of the asset
- Assessment of Condition of the asset
- Management and Maintenance of the asset
- Compliance to the SA Heritage Laws
- Community Engagement of each asset

Benefits of Heritage Audit:

- Providing a solid foundation for developing effective heritage management plans and strategies.
- Assist in allocating resources effectively for conservation and/or maintenance based on the significance and condition of the assets.
- Risk management by identifying potential risks and vulnerabilities to heritage assets, allowing for proactive measures to alleviate these assets.
- Ensures compliance with relevant heritage legislation and policies.
- Fosters a sense of ownership and responsibility for heritage among community members.
- A comprehensive heritage audit will be a valuable tool for attracting funding for heritage-related projects from National and Provincial stakeholders.

Completing the heritage audit is a crucial first step in responsible heritage management, ensuring that valuable cultural and historical resources are protected and preserved for future generations. This project will be done in association with the Kouga Heritage & Museum Association and its members.

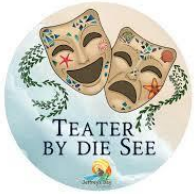
3.19.3 EVENTS

Event Funding Support

Quarter 1	
Event	**World Surf League: J-Bay Classic**
Date	14 – 23 June 2024
Amount	R1.5 million
Council Resolution	25/02/FED4
Town	Jeffreys Bay
Type	The WSL J-Bay Classic presented by Corona was a specialty event held at Supertubes in Jeffreys Bay, South Africa, with a competition window from June 14 through June 23, 2024. The event featured a mix of invited surfers and local wildcards, including Stephanie Gilmore, Mark Occhilupo, and Matthew McGillivray. Frederico Morais and Sarah Baum won the men's and women's divisions, respectively. The J-Bay Surf Fest, a 10-day festival, ran alongside the event, providing entertainment for spectators.
Job Creation	95 permanent event jobs created and 120 event casual jobs
Gallery	  
Event	**J-Bay Surf Festival**
Date	14 – 21 June 2024
Amount	R200,000.00
Council Resolution	25/02/Fed4
Town	Jeffreys Bay
Type	Funded local festival hosted by a local events company in conjunction with the global WSL: J-Bay Classic Surf Event
Job Creation	42
Gallery	  
Event	**South African Longboard Championship**
Date	26-31 August 2024
Amount	R300,000.00

Council Resolution	24/08/FED12
Town	Seal Point, St Francis Bay
Type	Funded event national event hosted by Surfing South Africa The 2024 SA Longboard Championships were held at Seal Point, Cape St. Francis, from August 26-31 Sam Christianson won the Open Men's division for the fourth consecutive year. Christy Gilmour took the Open Women's title. The event, presented by Ryd and sanctioned by Surfing South Africa, saw fierce competition in various age divisions.
Job Creation	64
Gallery	 
Event	**Calamari Festival**
Date	20 – 28 September 2024
Amount	R200,000.00
Council Resolution	25/04/FED5
Town	St Francis Bay
Type	Funded local festival event hosted by the St Francis Local Tourism Organisation. The festival used to be hosted over 2 days in the past but has expanded to a full week in 2024. It included a range of activities including culinary experiences, wine pairings, a Calamari Route showcasing local restaurants, a Calamari Cook-Off with Justin Bonello, and arts and cultural events.
Job Creation	35
Gallery	 
Quarter 2	
Event	**PGA Golf Tournament – South Africa**
Date	24 – 24 November 2024
Amount	R275 000.00
Council Resolution	24/08/FED7
Town	St Francis Bay

Type	Global/National golf event hosted by the Professional Golfers Association of South Africa. The PGA Championship of South Africa will be held at St Francis Links from November 21st to 24th, 2024. This event is part of the Sunshine Tour and is one of the most prestigious professional golf tournaments in South Africa. The championship has a history of attracting top golfing talent and providing exciting entertainment for spectators.
Job Creation	158
Gallery	  Compleat Golfer Moolman wins SA PGA Championship
Event	**Kouga Summer Fun**
Date	December 2024
Amount	R400,000.00
Council Resolution	28/08/FED8
Type	Municipal festive season event project hosted by KLM for the people and seasonal visitors of Kouga. The JBay Summer Fun event in Jeffreys Bay refers to a series of activities, music performances and contests, taking place over the December school holiday period and ending on 31 December.
Gallery	 
Event	**J-Bay Annual Picnic**
Date	23 December 2022
Amount	R108 500.00
Council Resolution	24/12/FED5
Type	Funded event in support of Township Tourism Events The 3rd Annual Jbay Picnic is a family music festival and carnival event taking place at Tokyo Sexwale Sports Field in Jeffreys Bay during December 2024. The event, organized by Chuma Kondile, featured live music performances from various artists and DJs. There was food stalls, entertainment, and a fun atmosphere for all ages.

Gallery	 
Event	**SA National Open Water Swim Championship**
Date	7 – 9 March 2025
Amount	R150,000.00
Council Resolution	23/12/FED6
Type	Funded national swim event. The 2025 Swimming South Africa National Open Water Championships was be held at Marina Martinique in Jeffreys Bay from March 7th to 9th. The event is organized by Swimming South Africa and will feature races for SSA registered members who meet the entry criteria.
Job Creation	20
Gallery	
Event	**Teater by die See**
Date	21 - 23 March 2025
Amount	R200 000.00
Council Resolution	24/10/FED3
Type	Teater by die See" translates to "Theatre by the Sea" is hosted by Jeffreys Bay Tourism that is stage productions and caters for families. It showcases local artists, musicians, and theatrical performances and features a variety of live shows, including music and classical performances.
Job Creation	128
Gallery	  
Quarter 4	
Event	**SA Longboard Championships**
Date	06-11 May 2025
Amount	R300,000.00

Council Resolution	24/08/FED12
Type	Funded event national event hosted by Surfing South Africa The 2025 Billabong SA Longboard Championships took place in Jeffreys Bay, South Africa, from 6-11 May 2025. The event, hosted at Lower Point, Jeffreys Bay, showcased top South African longboarders. Christy Gilmour won the Open Women's division, while Steven Sawyer dominated the Open Men's. The event featured various divisions, including Under 14 to Over 75, and was praised for its flawless waves, excellent weather, and strong community spirit.
Job Creation	59
Gallery	 

Event	**Aloe Cup Rugby & Netball Tournament**
Date	26-28 June 2026
Amount	R78,000.00
Council Resolution	24//03/FED4
Type	Funded local primary school sports event. The Aloe Cup, held in Jeffreys Bay during the last week of the second school term, continues to attract some of the top schools in the country. Participating schools include Grey College, Outeniqua, Gene Louw, Durbanville, Eikestad, Stellenbosch, Hartenbos, and Knysna, to name just a few. These schools will gather in Jeffres Bay and surrounds to compete, learn, and develop their skills in an environment that promotes not only sporting excellence but also character building and camaraderie. This is a large tourism booster on youth level for Kouga.
Job Creation	43

Gallery			Jeffreys Bay Primary Aloe Cup

1. Events Planning Committee – Event Application Approvals

EPC Meeting Date	Event Applications Received	Event Applications Approved
18 July 2024	13	13
15 August 2024	4	4
12 September 2024	17	17
21 November 2024	8	8
16 January 2025	4	4
13 February 2025	11	11
13 March 2025	9	9
17 April 2025	9	8
21 May 2025	12	12
15 June 2025	11	11
Totals	**98**	**97**

COMPONENT H LAND AND PROPERTY ADMINISTRATION

3.20 LAND AND PROPERTY ADMINISTRATION

LAND AND PROPERTIES: The municipality made significant advancements over the years in its commitment to providing services to its communities. The administration is committed to focus on efficient management of its immovable assets and unlocking social and economic opportunities for its residents.

LAND ALIENATION STRATEGY: The municipality is in the process of developing a land alienation strategy which can be viewed as a collective term for a set of management processes to ensure the value of an immovable asset is optimized through its life cycle, which encompasses strategic planning, analysis of the current portfolio, acquisition, operation & maintenance management and disposal.

It is of utmost importance that the disposal of immovable assets be conducted strategically and that it continues to address various challenging demands faced by the municipality, such as tenure reform, provision of human settlements and related infrastructure, socio- economic growth, and that return on investment is maximised.

- The purpose of this Land Alienation Strategy, is to:
  - outline the conceptual framework for the disposal of immovable assets within the custodianship of the municipality.
  - provide the framework within which disposal processes and related transactions are to be implemented to promote efficiency and consistency of the immovable assets.
  - provide the framework to prioritise preference in respect of the method or beneficiary of disposal to achieve the best social, economic or other value from the immovable asset disposal.
  - to utilise, reserve and manage the municipality's property for its own use, including but not limited to purposes of municipal offices, as well as for purposes of provision by the municipality, or by service providers appointed by the municipality, of municipal services such as water and sanitation, electricity and so forth; to utilise, reserve and manage the municipality's property for broader municipal purposes in the interests of the municipality's local community, for example, in respect of local sports facilities, childcare facilities and cemeteries, funeral parlours and crematoria;
  - then to utilize, reserve and manage the municipality's property for broader municipal purposes in the interests of the municipality's local community, including but not limited to, local sport facilities, childcare facilities, cemeteries, funeral parlours and crematoria, than an individual who wishes to lease a property for purposes of gardening, or who wishes to acquire a property from the municipality.
  - The municipality further wishes to ensure consistency, transparency and accountability and due process in the management of the municipality's properties.



PROPERTY AND LEASE MANAGEMENT SYSTEM: The municipality is currently in the process of implementing a Property and Lease Management System which is an electronic system that will assist the municipality to deal more efficiently with applications for municipal owned properties. The user department had a session with the service provider during the month of July to discuss the final amendments

to the system and will receive user training in the comings months before the system goes live.

The System allows for internal and external users meaning a client will be able to submit applications electronically and continuous updates via the system on the progress on his/her application. The system also make provision for document management safeguarding all documents and communication for recordkeeping and audit purposes.

WORKSHOP ON LAND DISPOSAL AND ACQUISITION PROCESSES: On 31 October 2024 the Planning and Development Department hosted an informative workshop focused on the effective implementation of legislation governing land disposal and acquisition.

The event was held at Mentors Country Estate and brought together key stakeholders to enhance understanding and ensure alignment with current legislative frameworks.

Attendees included Councillors, Senior Managers, Staff as well as members from the South African Local Government Association (SALGA). A variety of speakers presented which included the Kouga Municipality Land and Property Manager, Legal Manager, and GIS Officer, as well as members from the South African Local Government Association (SALGA).

The workshop covered essential topics such as draft policy development, legislative alignment, and systems for land and property administration. Additionally, discussions focused on urban land release and acquisition strategies for municipalities, best practices in asset management, and methods to enhance municipal revenue.

HIGHLIGHTS 2024/2025 FINANCIAL YEAR

MUNICIPAL PROPERTIES SOLD

TOWN	ERF	PURCHASED	REGISTERED	VALUE	USE
Aston Bay	13	08/03/2024	19/04/2024	R207 000.00	Residential
Aston Bay	610	16/04/2024	21/05/2024	R155 250.00	Residential
Pellsrus	588	22/11/2024	20/03/2025	R12 250.00	Church
Sea Vista	1044	26/08/2024	01/04/2025	R1,460 000.00	Residential
Sea Vista	3085	10/06/2240	04/07/2024	R187 500.00	Bowling Club
Humansdorp	1044	30/01/2025	02/04/2025	R172 500.00	Residential
TOTAL					**R2,194 500.00**

In addition to the successful selling and transfer of municipal-owned properties recorded for the financial year, 20 (twenty) new application received Council's fina

l approval for either selling, acquisition or leasing.

ACTIVE LEASES

Property Description	Leasing Entity	Commencement Date	Termination Date	Period Of Contract
Erf 223, Patensie	Piggery Farming	18-Mar-22	17-Mar-37	15 Years Lease
Erf 445 Jeffreys Bay St. Croix Street	JBSD Trading as Hydro Rubber	3-Aug-21	2-Aug-24	3 Years Lease
Erf 499 Kruisfontein	Hive Solar South Africa Trading as Cape Carbon	1-Sep-20	Jul-30	9 Years 11 Months Lease
Erf 1244 Street, Jeffreys Bay	Old Age Home Sunshine	1-Jun-24	1-May-34	9 Years 11 Months Lease
Erf 2094 Humansdorp	M&J Enterprises	Sep-21	Aug-31	9 Years 11 Months Lease
Erf 2116 Sea Vista, St. Francis Bay	Kromme River Trust	1-Jul-19	31-May-29	9 Years 11 Months Lease
Erf 3184 Kruisfontein	Word Of Hope Prayer Centre	3-Apr-23	3-Apr-26	3 Years Lease
Erf 4833 Kruisfontein	Tagese Awano Bamba	20-Oct-22	20-Oct-25	3 Years Lease
Erf 5830 Kwagga Street, C-Place, Jeffreys Bay	Oasis Fm	18-Sep-23	17-Sep-25	3 Years Lease
Erf 6199 Kruisfontein, Humansdorp	Bet-Ei Revival Centre	Apr-22	Apr-25	3 Years Lease
Erf 275 Humansdorp,	Humansdorp Mark & JC Vorster	26-May-21	26-May-24	3 Years Lease
Erf 8783, Jeffreys Bay	Jbay Animal Rescue	9-Sep-20	9-Sep-23	3 Year Lease
Erf 17 Hankey	Milton Farmers Association	10-Mar-23	9-Mar-26	3 Years Lease
Erf 2360 Kruisfontein	Brand On Screen Printing	Oct-20	Oct-23	3 Year Lease
Portion 2 Of The Farm 781 Humansdorp RD	Gam/Inqua Khoisan Tribal House	Jun-21	Jun-24	3 Year Lease
Community Hall Erf 315, Aston Bay	Aston Bay Residence Association	29-Jul-22	29-Jun-32	9 Years 11 Months Lease
Erf 32 Loerieheuwel	Lerizo International Investment	1-Nov-23	1-Nov-26	3 Years Lease
Erf 259 Patensie	Lerizo International Investment	1-Nov-23	1-Nov-26	3 Years Lease
Erf 7294 Ocean View	Lerizo International Investment	1-Nov-23	1-Nov-26	3 Years Lease
Erf 1826 Hankey	Lerizo International Investment	1-Nov-23	1-Nov-26	3 Years Lease

Property Description	Leasing Entity	Commencement Date	Termination Date	Period Of Contract
Portion Of Erf 873 Jeffreys Bay	Ockert C Esterhuyse (Jeffreys Bay Golf Club)	Jun-21	May-31	9 Years 11 Months Lease
Erf 4794 Kruisfontein	Elwin Roshaat Potgieter	Oct-22	Oct-25	3 Years Lease
Erf 1455, Hankey	Minet Networks	17-May-21	May-24	3 Years Lease
Erf 745, Portion 103, Sea Vista	Minet Networks	17-May-21	May-24	3 Years Lease
Erf 2088, Humansdorp	Minet Networks	17-May-21	May-24	3 Years Lease
Erf 5903, Jeffreys Bay	Minet Networks	17-May-21	May-24	3 Years Lease
Erf 150, Oyster Bay	Limitless Racing Group		Sep-23	3 Year Lease
Portion Of Erf 1, Humansdorp	T. Maboso	22-Dec-20	Dec-23	3 Year Lease
Erf 4833, Kruisfontein	T. A. Bamba	20-Oct-22	19-Oct-25	3 Year Lease
Erf 33 Pellsrus	Jeffreys Bay Educare	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 85 Kruisfontein	Bimbo Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 1568 Pellsrus	Eldrid Groep Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 492 Pellsrus	Tokyo Sexwale Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 74 Thornhill	Mkhuseli Koliti Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 2236 Hankey	Umzamomhle Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 15 Hankey	Phillipsville Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 47 Loerie	Lorieheuwel Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 1057 Patensie	Kabouter Hess & Free Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 570 Patensie	Noxolo Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 190 Pellsrus	Noah's Arch Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 5060 Kruisfontein	Haasbekkies	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 500 Oyster Bay	Kokkewiet Speelskool	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease

Property Description	Leasing Entity	Commencement Date	Termination Date	Period Of Contract
Erf1853 Kruisfontein	Dinky Dot Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 2739 Humansdorp	Nkqubela Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 2014 Hankey	Ethembeni Day Care	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 1301 Humansdorp	Masikhule Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 2 Kruisfontein	Siembamba Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 1244 Pellsrus	Madiba Bay Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erven 2596, 2597, 2598 Sea Vista	Disney Creche	1-Sep-24	1-Sep-2034	9 Years 11 Months Lease
Erf 6175, 6 Christiaan Street, Jeffreys Bay	Y Herbst	1-Feb-25	Month-To-Month	Municipal House
Erf 187, 31 Seekat Street, Pellsrus	F Windvogel	1-Jul-13	Month-To-Month	Municipal House
Erf 437 Voortrekker Road, Humansdorp	Lr Vaaltyn	2-Mar-10	Month-To-Month	Municipal House
Erf 13 Patensie	B Jafta	1-Jun-17	Month-To-Month	Municipal House
Erf 1324 Kwanomzamo, Humansdorp	DF Swepu	3-Jul-15	Month-To-Month	Municipal House
Erf 543 Hankey	Mm Van Der Merscht	23-Feb-18	Month-To-Month	Municipal House
Erf 2116, Sea Vista	Heritage Centre Harbour Road	1-Jul-19	31-May-29	3-Year Lease
Erf 515, Hankey	Red Lions Rugby Club	29-Apr-19	31-May-29	9-Years-11 Months
Erf 543 Hankey	M.M Van Der Merscht/ R. Smit	Month-To-Month	Month-To-Month	Municipal House
Erf 5465, Jeffreys Bay	P. J Coetzee	Month-To-Month	Month-To-Month	Month-To-Month
Erf 15, Oysterbay	Oyster Bay Residence Association		18-Mar-22	3 Years Lease Renewal in progress
Erf 1373 Paradise Beach	Fapx Airfield	Sep-17	Month-To-Month	Month-To-Month
Erf 406, Paradise Beach	Vodacom			Agreement In Progress. Council Resolution - August 2022

Property Description	Leasing Entity	Commencement Date	Termination Date	Period Of Contract
Erf 7263, Jeffreys Bay	Mizamoyethu Community Centre	Apr-25	Apr-35	9 Years 11 Months Lease
Erf 576	Living Waters	Oct-24	Oct-27	3 Years Lease
Erf 7292, Jeffeys Bay	Chuma Kondile	Nov-24	Nov-34	9 Years 11 Months Lease
Erf 1053, Sea Vista	S. Witbooi	Nov-24	Nov-34	Monthly Lease

LAND ACQUISITIONS FOR KOUGA MUNICIPALITY

TOWN	ERF	PURCHASED	REGISTERED	VALUE	USE
Humansdorp RD (Kwanomzamo)	688/19	05/11/2024	25/04/2025	R18,000 000.00	Human Settlements
TOTAL				**R18,000 000.00**	

MAINTENANCE OF MUNICIPAL PROPERTIES AND HOUSES: As part of the maintenance strategy, municipal properties received much needed minor repairs and maintenance for tenants that have existing lease agreements with the Municipality. Repair and Maintenance was done on municipal houses located at erf 13, Patensie and 660, Hankey.



Erf 13, Patensie



After - Erf 660, Hankey

The Department also fenced a portion Erf 746 portion 72 (God's Acre) for the purposes of availing the space to the Local Economic Department for the establishment of an economic development node.



COMPONENT I HUMAN SETTLEMENTS

3.2.1 HUMAN SETTLEMENTS

INTRODUCTION: The municipality made significant advancements over the years in its commitment to providing services to its communities. Our administration is committed to focus on unlocking blocked human settlement projects, implementation of new housing projects, upgrading of informal settlements to restore the dignity to those residents in informal settlements by providing Social Rental Housing and providing additional human settlement project to combat the vast need for housing within the Kouga Municipal area.

LEVEL 1 ACCREDITATION: Kouga Local municipally was identified by the Eastern Cape Department of Human Settlement to participate in the accreditation of municipalities for Level 1 Accreditation. The municipality held several meetings with the Provincial Department of Human Settlement (PDoHS) to start with the application process to be accredited.

The municipality submitted a business plan to the PDoHS on 6 February 2025. A virtual feedback meeting between the National Department of Human Settlements, Eastern Cape Department of Human Settlements and the Kouga Local Municipality was held to discuss the submission. The purpose of this meeting was to present the status of the application as well gaps identified, before pre-accreditation process can be undertaken.

The purpose of accrediting municipalities is to empower and enable them to take greater responsibility for housing delivery within their jurisdiction. Accreditation is a formal process that allows municipalities to perform specific housing functions previously managed by provincial governments. Accreditation brings housing functions closer to the people, allowing for more responsive and efficient service delivery.

It enables municipalities to plan, budget and managed housing projects based on local needs and priorities. Accreditation encourages municipalities to build the administrative, financial and technical capacity needed to manage housing programs effectively. It further enhances accountability, in other words, municipalities can be held accountable for housing outcomes and improving transparency and governance. Another positive of being accredited is the fact

that it can lead to accelerating housing delivery. Once accredited municipalities can speed up the implementation of housing projects, helping to address backlogs and improve access to housing.

INFORMAL SETTLEMENTS SURVEYS TO ESTABLISH DEMAND FOR HOUSING: The Kouga Local Municipality is currently utilizing the National Housing Needs Register to determine the need within its area of jurisdiction. A dedicated team is busy with the capturing of potential beneficiaries within the different towns in the municipal area of jurisdiction. Although the current picture of the demand is not fully indicated on the current system, the team are dedicated to capturing all the beneficiaries within Kouga.

INFORMAL SETTLEMENTS IN KOUGA

	KRUISFONTUIN			OCEAN VEIW			THORNHILL			OYSTER BAY	
1	DONKERHOEK	363		EBUMNYAMENI	795		TJOKS	160		UMZAMAWETHU	34
2	MOOI UITSIG	300		LONDON	493		UPPER	147		UPPER	60
3	HOPEVILLE	200		NO TEN RAND	226		OUTSIDE BOUNDARY	50			94
4	98	98		TRIAGLE	108			357		SEA VISTA	
		961		POLICE CAMP	20		HANKEY			SFB 1/5	1275
	KWANOMZAMO			TRA	234		MOUNTAIN VIEW	100			1275
5	SHUKUSHUKUMA	93		CHRIS HANI	51		STOFWOLK	110		1.OYSTER BAY	94
6	POLA PARK	257			1927		7DE LAAN	26		2.SEA VISTA	1295
7	BUNGLOWS	103		WESTON				236		3.KRUISFONTUIN	961
8	G-COURSE 153	153		LOWER	100		PATENSIE			4.KWANOMZAMO	1605
9	KW 400	400		UPPER	100		BLOCK A	403		5.OCEAN VIEW (JBAY)	1927
10	SEWER LINE	296			200		BLOCK B	369		6.WESTON	200
11	BEDA STR	51		LOERIE			BLOCK C	226		7.LOERIE	253
12	UPPERG-COURSE	148		LOWER (PLUS 10)	147			998		8.THORNHILL	357
13	LOWER G-COURSE	54		UPPER (PLUS 10)	76					9.HANKEY	236
14	EMERGENCY HOUSES	50			223					10.PATENSIE	1058
		1605								TOTAL:	7986

The Human Settlements Department has embarked on a campaign to capture potential beneficiaries on the National Housing Needs Register to establish the need for formal dwellings within Kouga Local Municipality.



HIGHLIGHTS 2024/2025 FINANCIAL YEAR

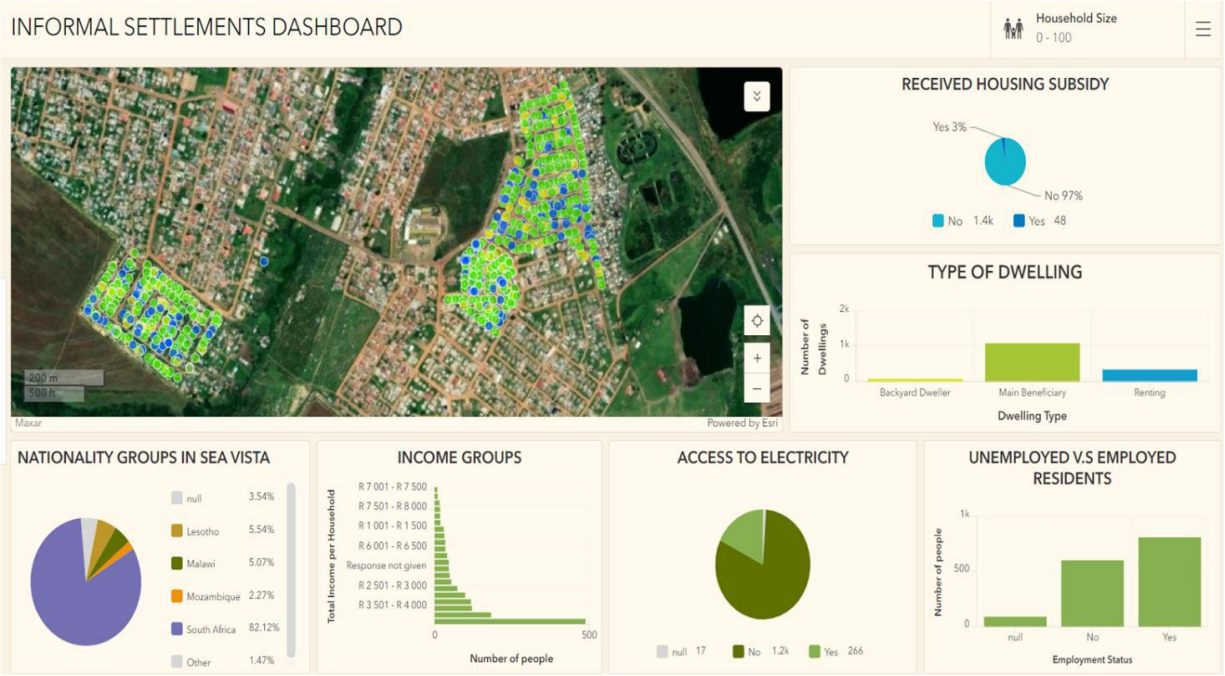
- Approval of funds for the construction of 568 Top-structures in the Ocean View 1500 Housing Project to the value of R 94.5 million rand. Two building contractors were appointed, namely Imvu and Upahla Construction to oversee the construction of the 568 top-structures.
- Construction is well underway, and it is expected that the first 75 houses will be handed over to the approved beneficiaries in this project.
- Preference will be given to the disabled and elderly beneficiaries.








CHANGES MADE WITHIN THE HUMAN SETTLEMENTS DEPARTMENT: The municipality has moved away from the manual capturing of prospective beneficiaries on the waiting list, which was not very secure and posed the risk of information being lost, and manipulation of the beneficiary list. The National Housing Needs Register is now only used to capture potential beneficiaries eligible for housing opportunities. In respect of data collection, the Human Settlements Department recently acquired devices, to electrically capture data in informal settlements, by using Survey 123. The data collected within informal settlements is then transferred to the NHNR. This will see an increase in the number of beneficiaries captured on the NHNR.



INFORMAL SETTLEMENTS UPGRADING – STATUS: Kouga Local Municipality was appointed as Implementing Agent for the upgrading of nine (9) informal settlements, which includes the following informal settlements;

- Shukushukuma 93
- Polar Park 553
- Polar Park 257
- Bungalows 103
- Donkerhoek 663 (324)
- Thornhill 160
- Patensie 278
- No R10 (226)
- Ocean View 1250

The scope for the informal settlements upgrading includes the installation of bulk-linked services to the amount of eighty-Three Million Rand (R83 million) and the installation of permanent services to the amount of Sixty-Eight Million Rand (R 68 million) over the

period of three years. Once these upgrades are finalized, they will unlock several housing projects, which will see the eradication on these 9 informal settlements.

COMPONENT J: ADMINISTRATION

3.22 OVERVIEW OF ADMINISTRATION

Corporate Governance encompasses the structures and processes associated with management, decision-making, and control in the municipality. Corporate governance is based on principles of conducting business with integrity and fairness, being transparent regarding all transactions, making all the necessary disclosures and decisions, complying with all the laws of the land, accountability and responsibility towards the stakeholders and commitment to conducting business in an ethical manner.

The following four ethical values underpin good corporate governance:

c. **Responsibility:** Council should assume responsibility for the assets and actions of the municipality and be willing to take corrective action to keep the municipality on a strategic path that is ethical and sustainable.

b. **Accountability:** Council should be able to justify its decisions and actions to its stakeholders and communities.

c. **Fairness:** Council should ensure that it considers the legitimate interests and expectations of its communities and stakeholders.

d. **Transparency:** Council and Administration should disclose information in a manner that enables the AG and relevant bodies and communities to make an informed analysis of the municipality's performance and sustainability.

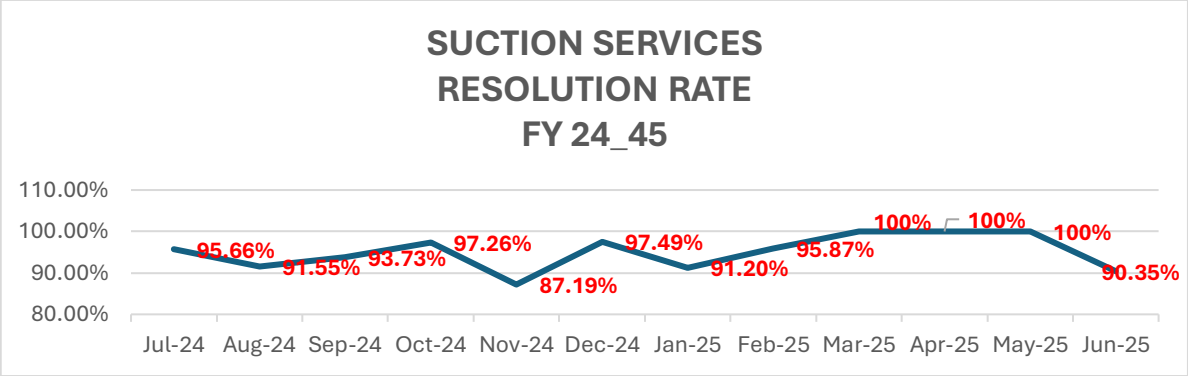
3.22.1 TARGETS AND ACHIEVEMENTS

DEPT. ANNUAL TARGETS	ACHIEVEMENT 2024/25	ACHIEVEMENT 2023/24	ACHIEVEMENT 2022/23	COMMENT
Suction Services	From December 2024 to date, the resolution rate has been maintained with above 90%	Not applicable	Not applicable	For the FY 2025_26, A KPI has been developed - Complete 95% of suction tanks activities within the prescribed turn-around time of 7 working days
Buildings	As at FY 24/25 R1 485 000,00 of a budget of R1 463 218,70 has been spent.	For the FY 2022/23 vs. FY 2023_24, repairs and maintenance costs has increased by **14%.**	As at FY 22/23 R942 243,77 has been spent on building m aintenance	On-going repairs and maintenance to Ward Cllr Offices and Administrative Buildings.

DEPT. ANNUAL TARGETS	ACHIEVEMENT 2024/25	ACHIEVEMENT 2023/24	ACHIEVEMENT 2022/23	COMMENT
DMS	Incident management system fully rolled out 1 February 2025. Phase 2 to be completed for a customer care app	To implement a call centre incident system and customer care app. As at end June 2024 workflows completed for system, to plan roll out, training and workshop for new FY 2024_25	None	On-going
Customer Care Service delivery live dashboard	Live service delivery dashboard created on PowerBi	N/A	N/A	Completed
Media Monitoring	Secured R120 076 363.97 free advertising spacing (media statements) during the 2024/2025 financial year).	Secured R99 368 173.28 free advertising spacing (media statements) during the 2023/2024 financial year).	N/A	N/A
Digital Innovation	Live streaming of Council Meetings and IDP meeting.	N/A	N/A	N/A
Internal Newsletter	Launched first internal newsletter.	N/A	N/A	N/A

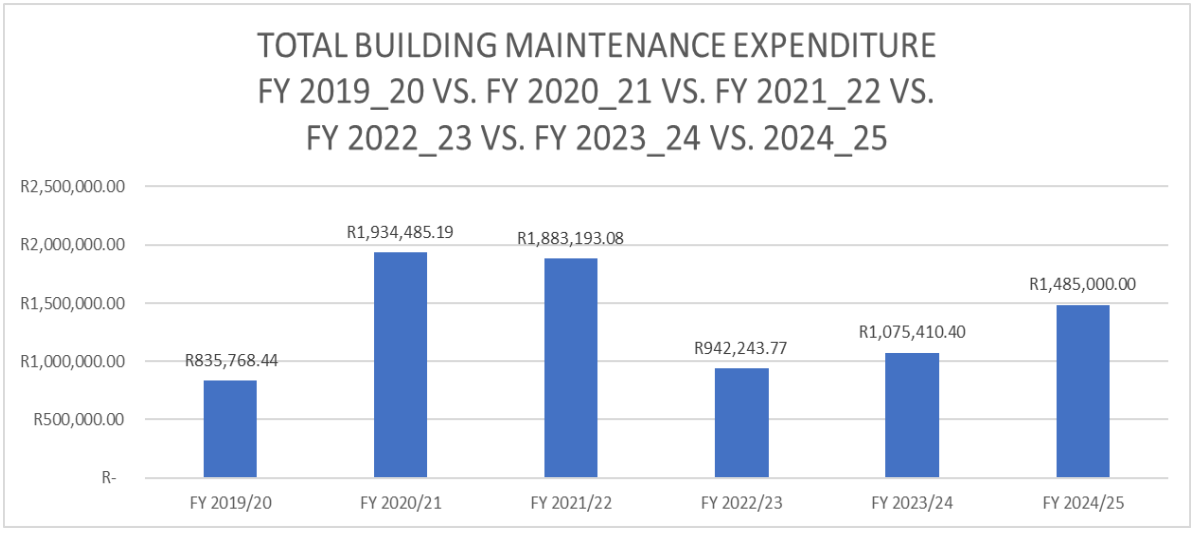
Below graphs indicates targets met during FY 2024/25 and indicates a comparison on previous Financial Years.

SUCTION SERVICES: GRAPH 1:



From December 2024 to date, the resolution rate has been maintained with above 90%

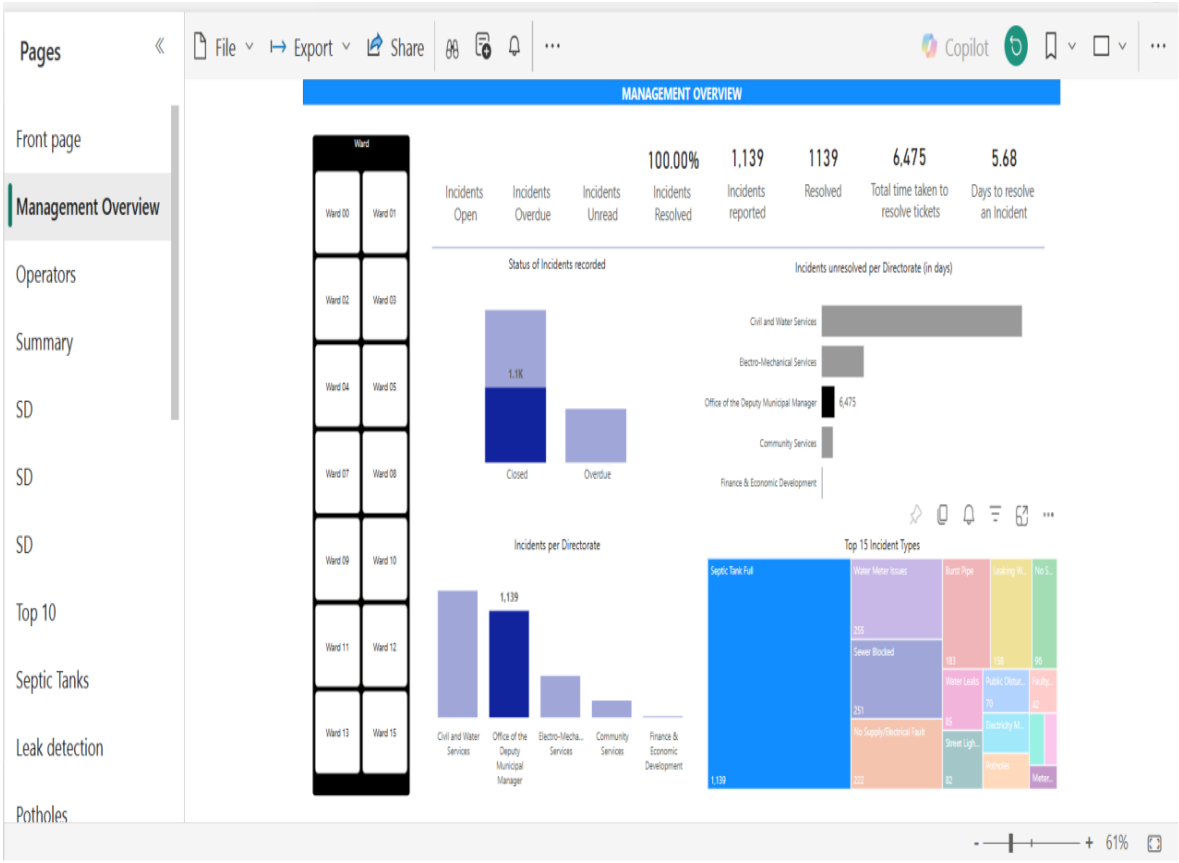
GRAPH 1:



3.22.2 CUSTOMER CARE

SERVICE DELIVERY LIVE DASHBOARD:

GRAPH 1:



COMPONENT K: LEGAL SERVICES

3.23 LEGAL SERVICES

The role of the legal services function is to render continuous effective and efficient legal support and advise to Council, Committees of Council, the Executive Mayor, the Speaker, Municipal Manager, Directorates and Managers and ensure legal compliance considering applicable legislation, regulations, relevant case law and emerging legal trends. It is the role of the legal services department to provide legal opinions, submissions or input on Policies, Contracts, Agreements, Legislation, By-laws, Authorities, and items referred to Council or Committees of Council, all with the aim of ensuring legally compliant council resolutions resolved on by Council, avoiding litigation, mitigating legal risks, and safeguarding the municipality's interests.

Highlight	Description
	No formal appeals or review applications lodged against the municipality regarding the award of tenders.

Highlight	Description
Functional Legal Services Department	Thanks to an ongoing strong HR component, Labour matters are dealt with speedily and within the confines of the law.
	The municipality continues to experience an increase in the provision of legal updates, legal advice and general legal assistance to Council and the respective user departments.
	The Legal Services functions continues to provide Council with a detailed Report on Legal Matters, allowing Council to effectively implement its oversight function.
	By-laws and Policies have been reviewed and/or approved in the 2024/25 financial year. The department looks forward to the reviews of outdated by-laws and policies in the coming financial year, this is an ongoing exercise with the intention of updating the Municipal Code in line with the changing legislation, local government environment and precedent setting court judgements.
Panel of Legal Services Providers and legal matters instituted against the municipality	A new Panel of Legal Service Providers has been established during the 2024/25 financial year.

Service provider	Contact person	Contact numbers	Email addresses	Physical address
Billett Gouws Inc.	John Billett	042 293 0191 081 049 5198	john@billettgouws.co.za	Office 14 Neptune's Terrace, Jeffreys Bay, 6330
Joubert, Galpin, Searle Inc.	Warren Parker	041 396 9200 078 456 7859	wp@jgs.co.za	173 Cape Road, Mill Park, Gqeberha, 6000
Punithan Quentin Naidoo t/a PQ Naidoo Attorneys	Punithan Quentin Naidoo	0413650460 083 654 5239	quentin@pqnattorneys.co.za	39-5 Avenue, Newton Park, 6001
Makhafola Attorneys Incorporated	Kgahlisho Cyprian Makhafola	066 454 6332 076 832 8537	info@makhafolainc.co.za / admin1@makhafolainc.co.za	Unit 11, Block B, 89 Biccard Street, Polokwane, 0699
Mjenxane Attorneys Incorporated	Siyasanga Mjenxane	046 622 2304 067 983 3569	siyasanga@mjexaneinc.co.za	22 Somerset Street, Makhanda, 6139
Wesley Pretorius and Associates Inc.	Sasha-lee Mac Minn	082 855 8452 081 285 0027	sasha@wesleypretorius.co.za wesley@wesley.pretorius.coo.za	24 Tottenham Road,

Service provider	Contact person	Contact numbers	Email addresses	Physical address
		0437211740		Boysville, East London, 5241
S.M Vakalisa Incorporated	Skhumbuzo Mncedi Vakalisa	010 054 6971 072 935 2072	precious@smvakalisa.co.za	94 Bekker Road, Thornhill Office Park, Building 14
Goldberg & De Villiers inc.	Tracey Lee Mouton	082 989 7841 0415019818	traceym@goldlaw.co.za	13 Bird Street, Central, Gqeberha, 6001
White and Williams Incorporated T/A Lexicon Attorneys	Mfundo Madikizela	0413737434 0726587103	mfundo@lex-icon.co.za	Cnr of Westbourne and Clevedon Road, Central, Gqeberha, 6001
W. Langson & Associates Inc	Wilma Florence Langson	0413642997 0794994831	wilma@langson.co.za	Unit 3, Alexander square, 44 2nd Avenue , Newton Park, Gqeberha , 6045
Taleni Godi Kupiso Inc	Unathi Taleni	0437275163 0678450343	tender@tgkattorney.co.za info@tgkattorneys.co.za	81 Quartzite Dr, Berea, East London, 5241
Sonamzi Attorney Inc	Dumisa Tennyson Sonamzi	0474910469 0832753548	sonamziattorneysinc@gmail.com	2nd Floor, Old Mutual Building, 28 King Street, Butterworth, 4960
Smith Tabata Inc	Yanda Mnqaba	0437486300 0767032701	ginaf@smithtabata.co.za	12 St.Helena Road, Beacon Bay,East London,5241
S .M Vakalisa Inc	Precious Mafa	0100546971 0729352072	precious@smvakalisainc.co.za	94 Bekker Road, Thornhill, Office Park, Building 14, Vorna Valley, Midrand, 1684
Pumeza Bono Incorporated T/A Pumeza Bija Attorneys	Nolutando Pumeza Bija	0415823823 0828966466	pumeza@bijainc.co.za litigation@bijainc.co.za	15 Annerley Terrace, Central, Gqeberha,6001

Service provider	Contact person	Contact numbers	Email addresses	Physical address
Mc Williams & Elliot Inc	Mohammed Imraan Petersen	0415821250 0823301177	imraan@mcwilliams.co.za law@mcwilliams.co.za	152 Cape Road, Mill Park, Gqeberha, 6001
Makhafola Attorneys Inc	Kgahlisho Cyprian Makhafola	0664546332 0768328537	info@makhafolainc.co.za admin1@makhafolainc.co.za	Unit 11,Block B, 89 Biccard Street, Polokwane,0699
Magqabi Seth Zita Incorporated T/A MSZ Attorneys	Pythagoras Vuyisile Magqabi	0437222957 0671168212	procurement@mszattorneysinc.co.za	04 Tyrell Road, Berea, East London, 5241
Lusenga and Associate Attorneys T/A Lusenga Attorneys Incorporated	Ephraim July Lusenga	0104487398 0832383901	ephraim@lusengainc.co.za	First Floor, Acacia House, 05 Autumn Street, Rivonia, Sandton, 2128
Karsans Incorporated	Manoj Karsans	0419911320 0828810965	mkarsan@karsans.co.za	No address on the agreement
Cullinan and Associates Incorporated	Ricky Stone	0216717002 0824297084	ricky@greencounsel.co.za	18A Ascot Rd, Kenilworth, Cape Town,7708
Bowes Loon and Connellan Inc. T/A BLC Attorneys	Sonja Viola Tifloen	0415063700 0827454596	stifloen@blclaw.co.za	04 Cape road, Central, Port Elizabeth.6001

COMPONENT L: INFORMATION COMMUNICATION TECHNOLOGY

3.24 ICT GOVERNANCE



Kouga Local Municipality continues to progress and advance the Digital Transformation agenda in bringing stability in the Information and Communications Technology environment (ICT), particularly the ICT Backbone being Connectivity for the KLM offices and the establishment of the Cloud hosting services.

ICT Unit has completed 80% of the total number of strategic projects targeted for 12 months period ending December 2024 which translates to three (3) projects still

outstanding. One of the three outstanding projects (Cybersecurity implementation) will be concluded September 2025. The Second project (GIS Planning) is rescoped in phases which the first phase (Community services processes – automation for booking/reservation of parks, community halls and graves) is due for going live July/August 2025. The other (Migration to Web-based SCM) is planned for further dates due to limited budget issues.

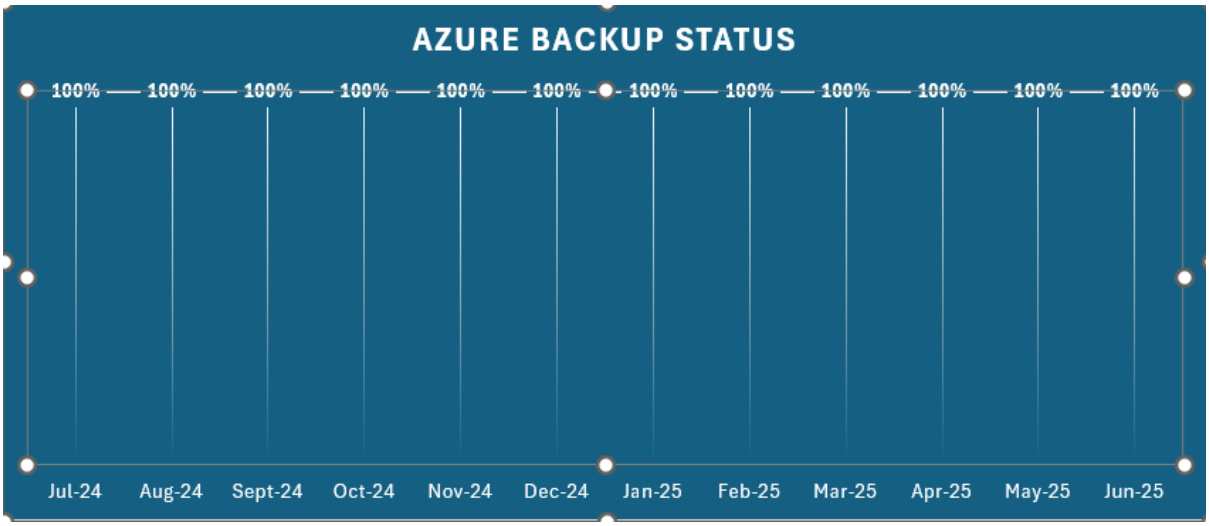
The following projects were funded and fully implemented in accordance with Kouga Local Municipality ICT Strategy, to strengthen the ICT Technical Architecture for the municipality:

- Software Defined - Wide Area Network (SD-WAN), the technology is supported by Cisco technology, and all sites are fully functional with an SLA of 98% minimum uptime expectation; The table below shows that the services were delivered, and the average of 98 SLA overall was meet for the period under review.

Site Name	Size	SLA	Average for 12 Months
HANKEY WARD 9	10Mbps	98.33%	99.68
HUMANSDORP MOBILE UNIT	10Mbps	98.33%	99.90
PATENSIE WARD 10	10Mbps	98.33%	99.76
ST FRANCIS FIRE	10Mbps	98.33%	99.79
HUMANSDORP KRUISFONTEIN - WARD 4	10Mbps	98.33%	99.83
SEA VISTA WARD 1	10Mbps	98.33%	99.93
HANKEY	10Mbps	98.33%	100.00
HANKEY ADMIN BUILDING	10Mbps	98.33%	99.78
HANKEY FIRE	10Mbps	98.33%	99.77
HANKEY YARD	10Mbps	98.33%	99.76
HUMANSDORP	10Mbps	98.33%	99.83
HUMANSDORP CIVIC CENTRE	10Mbps	98.33%	99.99
HUMANSDORP KWANOMZAMO	10Mbps	98.33%	99.90
HUMANSDORP TRAFFIC	50Mbps	98.33%	99.93
HUMANSDORP WARD 15	50Mbps	98.33%	100.00
HUMANSDORP WARD 5	10Mbps	98.33%	99.63
JEFFREYS BAY EC HO	100Mbps	98.33%	99.99
JEFFREYS BAY WARD 2	10Mbps	98.33%	99.79
JEFFREYS BAY WARD 3 8	10Mbps	98.33%	99.88
JEFFREYS WOLTEMADE BUILDING	100Mbps	98.33%	100.00
KWANOMZAMO WARD 6	10Mbps	98.33%	99.87
LOERIE	10Mbps	98.33%	99.85
PATENSIE ADMIN OFFICE	10Mbps	98.33%	99.62
PATENSIE MBUYISELI LIBRARY	10Mbps	98.33%	99.78
PATENSIE PAUL FERRERIA LIBRARY	10Mbps	98.33%	99.91
PELLSRUS WARD 14	10Mbps	98.33%	99.75
SEA VISTA	10Mbps	98.33%	99.77
SKI BOAT CLUB	10Mbps	98.33%	99.89
ST FRANCIS BAY	30Mbps	98.33%	99.86

Site Name	Size	SLA	Average for 12 Months
THORNHILL MOBILE UNIT	10Mbps	98.33%	99.82
THORNHILL WARD 7	10Mbps	98.33%	99.95
WESTON	10Mbps	98.33%	99.90
HUMANSDORP FIRE STATION	10Mbps	98.33%	82.56
JEFFREYS BAY STORES	10Mbps	98.33%	83.30
SHELL MUSEUM	50Mbps	98.33%	79.97
AZURE DATA CENTRE	N/A	98.33%	99.97
HANKEY WARD 13	10Mbps	98.33%	99.68

- Cloud hosted data Centre. The solution is support by Microsoft Azure technology. November 2024 Kouga was fully hosting the services on Azure Cloud with a 98% minimum uptime for all sites for the month. The graph below shows the availability and the success of backup processes for the period July 2024/25.



Kouga Local Municipality will continue to achieve and further expect an SLA of not less than 98% uptime for both services. The SLA levels are motivated by the level of redundancy built on those serves to afford the expected uptime.

To strengthen the Digital Transformation agenda for the municipality it was imperative that the e-Learning strategy for the internal stakeholders to be introduced to support and grow the uptake of systems by respective users at Kouga Local Municipality. The process of updating the e-Learning platform is ongoing.

The unit has completed two of the four projects (on going rollout of the computing equipment and Cloud strategy phase2) that were planned for 24 months period ending December 2025.

The municipality has now started doing feasibility study in exploiting the possibilities and benefits for the introduction of Artificial Intelligence (AI) in some of the citizen facing processes to improve Citizen Centricity.

The completion of Service Delivery dashboard with the help of using Call Center processes to record service request, has made it possible to monitor service delivery real-time. Though the process is still new, the municipality has seen a significant growth in responsiveness to deliver the services as reported through the call centre.

The dashboard with call centre, makes it possible for the municipality management to make informed decisions based on the data presented by the system and make the necessary follow-ups on the go.

The ICT Steering Committee as the governance body for ICT related outputs, met the minimum seating requirements for the annum (4) times during the financial year 2024/25.

ICT Operational systems overview

AREA	Indicator	TARGET	ACTUAL
Fully Azure users	Migrated to Azure AD	100 % KLM users	100 % KLM users
ICT System Functionality and uptime	Security of Hardware	Strict Security Measures	Access Controlled
	Security of Data	Only Authorized Access	100%
	Uptime of Network	98 %	98,3 % Average July 24 till June 25
	Azure Cloud Availability and Backup success	100 %	100 % Average July 24 till June 25
	Licensing of Software	100 %	100%
Website	Web Site Statistics for 24/25 financial year		99 151 – Total users 94 875 – New users 209 964 - Sessions

Publications: Business Engineering has developed a Podcast for Kouga Local Municipality DMM/Digital Services

- **Kouga Municipality's Digital Transformation Journey: Revolutionizing Local Governance**, With Dawie De Jager and Mbuyiselo Goduka
- https://www.youtube.com/watch?v=nuf8_JaLWyU



Subsequent to the podcast:

- Kouga LM has received benchmark enquiries from several municipalities in the Western Cape.
- Received an Invitation from SALGA Digital transformation working group to present the ICT KLM Digital Transformation (ICT Strategy).
- Received a MIRA award for achieving Level 3 Maturity on Municipal Innovation Maturity Index (2025 June Report). The matter was also published on the local newspaper:

Municipality shines nationally for innovation excellence

KOUGA Local Municipality continues to lead the way in digital transformation and service excellence, earning high praise at the prestigious Municipal Innovation Recognition Awards (MIRA).

The municipality achieved an impressive score of 3, topped only by the City of Cape Town with a score of 4.

Out of 61 municipalities that entered, Kouga was one of just 11 to reach this level of excellence, and the only municipality in the Eastern Cape to do so.

Organised by the Department of Science, Technology and Innovation (DSTI) in collaboration with the University of KwaZulu-Natal (UKZN) and the South African Local Government Association (SALGA), the MIRA Awards celebrate municipalities driving scalable, forward-thinking solutions to enhance service delivery, including water provision, waste management, infrastructure coordination and citizen engagement.

Kouga Deputy Municipal Manager, Dawie de Jager, praised his team's dedication and ingenuity: "We have taken a massive information technology leap.

"A significant portion of our innovation is developed internally, allowing us to create tailored solutions that meet the unique needs of our municipality. This includes the design and continual enhancement of advanced, user-focused systems that support efficient service delivery, accountability, and transparency.

"The municipality is proud to be at the forefront of municipal innovation, boasting some of the most sophisticated and effective municipal software systems in the country.

"Furthermore, as a cloud-based organisation, we are boosting our data integrity and availability. Service delivery remains our priority, and staying on the cutting edge of technology enables us serve our residents better."

Maalia Rossouw, Kouga Manager Administration and Auxiliary Servic explained that the assessment proc involved an extensive online survey a the submission of a detailed portfolio evidence showcasing the municipalit innovations.

Among Kouga's standout technologi achievements were:

- The Service Delivery Dashboard – a natio first, built in Power BI to enhance Customer Care Services through real-time data analytics
- A forward-thinking Document Management System
- The introduction of Artificial Intelligence (AI) tools to improve municipal service delivery
- Live-streamed council meetings, promoting transparency and inspiring other municipalities to follow suit.

Projects in progress include smart water and electricity metering, leak detection systems, suction tanker tracking, and an upgraded Incident Command Centre integrated with advanced GIS technology.

De Jager also highlighted internal innovations such as the development of the municipality's own HR intranet and e-learning platforms, supporting staff development and operational efficiency.

Kouga Information and Technology Services Manager, Mbuyisile Goduka, reaffirmed Kouga's commitment to continuous improvement: "We are on the right track. As a growing municipality, we have ample room to innovate, especially in strengthening citizen-facing processes and promoting self-service engagement."

Rossouw added that Kouga's next award submission should be a collaborative effort that reflects the full scope of the municipality's dynamic projects across departments.

Despite limited budgets and a lean structure without a dedicated innovation department, Kouga's success story stands as a testament to what can be achieved through vision, collaboration, and resourcefulness.

"We face the same procurement and resource challenges as others," said De Jager, "but we remain committed to building a smart, responsive municipality for all our residents."



Maalia Rossouw (Kouga Administration and Auxiliary Services Manager), Mbuyisile Goduka (Kouga Information and Technology Services Manager) and Dawie de Jager (Kouga Deputy Municipal Manager).
PHOTO: SUPPLIED

[redacted]

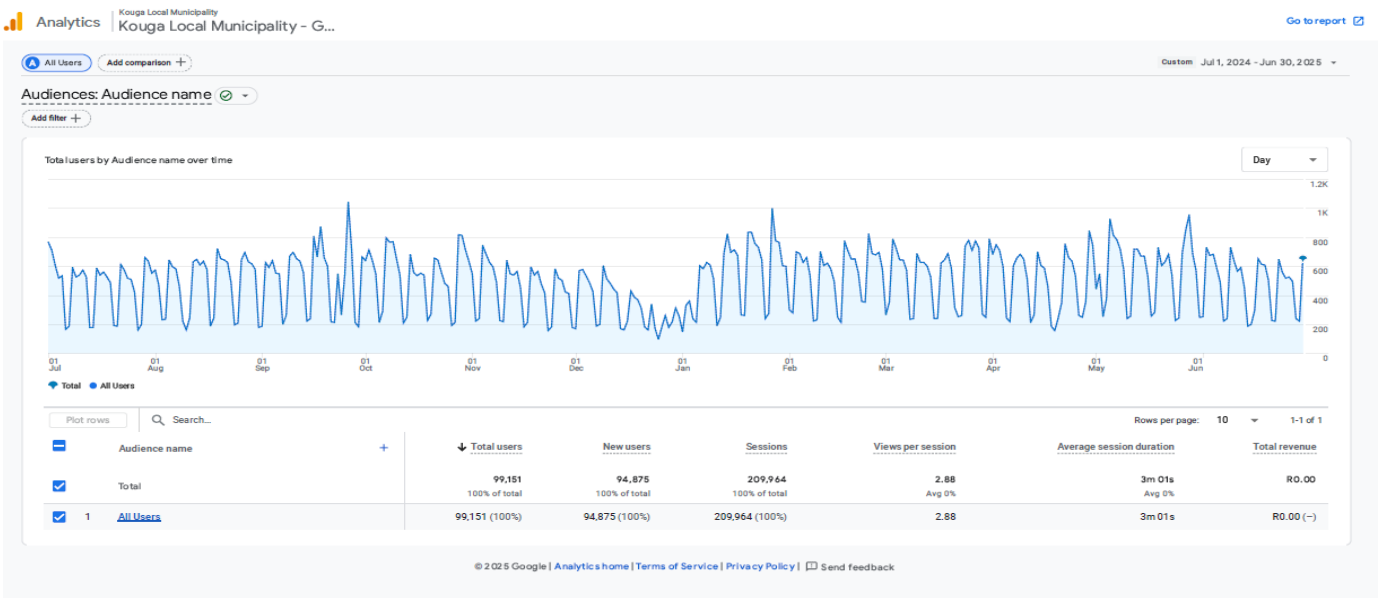
KLM list of systems overview, and their status

Software Name	Description	SLA Status	Integration capabilities
Ovvio	Geographical Information System	Active	Limited
Samras	Financial System	Active	Limited
ESET Endpoint Security (extension until 30 June 2025)	Anti-virus Software	Active	Fully functional
User Device OS	Windows 10-11 professional (MVLA)	Active	Fully functional
Server Device OS	Linux, Win Server R2 2008 – R2 2012, Windows Server 2016, Win Server 2019	Active	Fully functional
Office365	Microsoft office license	Active	Fully functional
Hyper V	Imbedded – Microsoft Software	Active	Fully functional

Software Name	Description	SLA Status	Integration capabilities
Leave System	SAMRAS	None	None
Requisition System	Manual - Book	None	None
AFLA / ArcGIS-ESRI	Geographical Information System (AFLA / under development and ArcGIS available	Active	Fully functional
Sembly	AI Minutes and Recording	Active	Fully Functional
DMS	Customer care application	Active	Fully Functional
PBX (Yeastar/ Yealink)	Telephone System	Active	Fully functional
Collaborator (MS Sharepoint)	Electronic Document Management System under development (i.e. automation of agendas, committee management)	Active	Project in progress
HR dashboards	Microsoft Power BI	Active	Project in progress
Service delivery dashboards	Microsoft Power BI	In progress	Project in progress
New HR SYSTEM	Microsoft Power BI	In progress	Project in progress
e-Learning (on SharePoint, and was launched 1 March 2025)	Self-help training facility on ICT tools (Continues updated)	Active	Project ongoing
IGNITE	Microsoft Power apps	Active	Project ongoing

Graph below shows KLM Website consumption statistics:

99 151 – Total users, 94 875 – New users, and 209 964 - Sessions



CHAPTER 4: ORGANIZATIONAL DEVELOPMENT PERFORMANCE

COMPONENT A: INTRODUCTION TO THE MUNCIPAL WORKFORCE

"Human Resources, attracting, retaining and ensuring a conducive workplace for all."

The Human Resources Section handles a range of different functions within the municipality. The Section is responsible for the Organizational Development & recruitment, employee labour relations, staff training and development, maintaining interpersonal relationships, occupational health and safety and interpreting employment/labour law. The section works diligently behind the scenes to ensure the municipality runs efficiently and within the ambit of provided legislative prescripts. The HR section's main responsibilities are:

- Employee Benefits and Personnel Administration
- Occupational Health and Safety
- Labour Relations
- Skills Development
- Organisational Development and Recruitment.

4.1 HEADCOUNT STATISTICS

The table below is a representation of the number of permanent as well as temporary employees at June 2025.

As at June 2025, the total staff compliment was 848. This total encompasses long term contracts which currently amounts to 85. The municipality is embarking on various programs which necessitated the initiation of longer-term contracts to ensure continuity and completion. The Council remains committed to the creation of employment and service delivery where possible.

Year ending	June 2024	June 2025
Permanent Employees (Including Section 56 & 57 employees)	914	763
Temporary contract employees	9	85



4.1.1 HEADCOUNT STATISTICS: HUMAN RESOURCES

Job Grade Level	Employees	Vacancies (fulltime equivalents)
1 - 3	105	0
4 - 8	426	13
9-13	260	12
14-18	50	6
Section 57	7	0
Total	**848**	**31**

4.2 VACANCY RATE

Departments	Vacancy Rate
Municipal Manager and DMM's Office	4,0%
Community Services	0,51%
Civil and Water	3%
Electro-Mechanical	4,0%

Departments	Vacancy Rate
Planning and Development	5%
Finance and Economic Development	3%
Overall Total	**3.3 %**

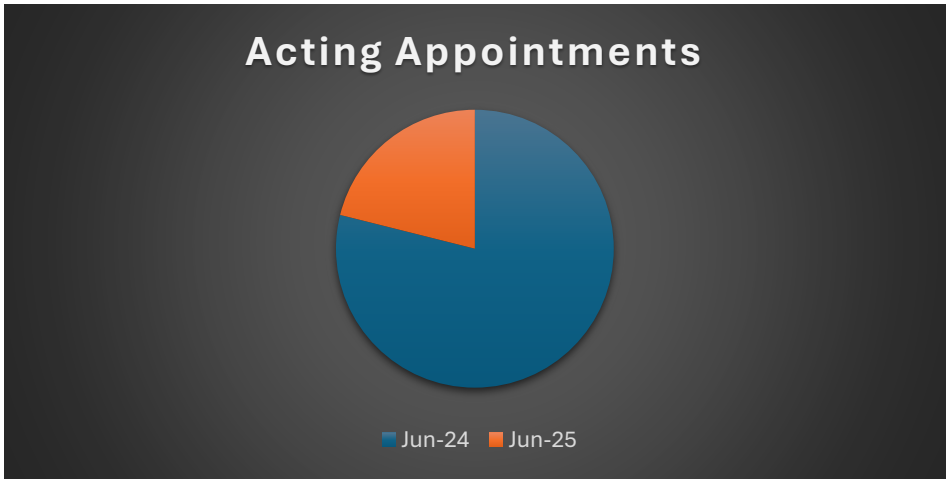
4.3 STAFF TURNOVER

Turn-over Rate			
Details	**Total Staff Compliment as at June 202**	**Terminations during the Financial Year (all categories)**	**Turn-over Rate***
Year 2024/25	848	125	15%

4.4 ACTING APPOINTMENTS

The number of employees appointed in acting positions increased, from 101 in June 2024 to 27 in the June 2025 period. This is indicative of the stride made in appointments where the acting appointments is attributed to either long term leave or vacancies. The Council ensures that it remains within the parameters of the Collective Agreement with regards to acting appointments. The graph below, shows the trend with acting

.



COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

4.5 SERVICE STATISTICS

Comparative Pension/Provident Fund membership on 30 June 2025 is as follows:

	2023/24 (Total number)	2024/25 (Total number)
Municipal Workers Retirement Fund	119	107
Momentum Funds at Work Provident Fund	135	123
Consolidated Retirement Fund	487	496
Consolidated Retirement Fund (No CC)	5	8
Consolidated Retirement Fund (15%) No CC	7	7
LA Retirement Fund	1	0
National Fund for Municipal Workers Retirement Fund	4	5
Sala Pension Fund	4	3
Municipal Council Pension Fund	1	1
Grand Total	**763**	**750**

Comparative Medical Aid membership on 30 June 2025 is as follows:

Medical Aids	2023/24 (Total number)	2024/25 (Total number)
LA Health Medical Aid	267	297
Bonitas Medical Aid	155	149
Sizwe/Hosmed Medical Aid	38	30
Samwumed Medical Aid	46	47
Key Health Medical Aid	15	20
Grand Total		

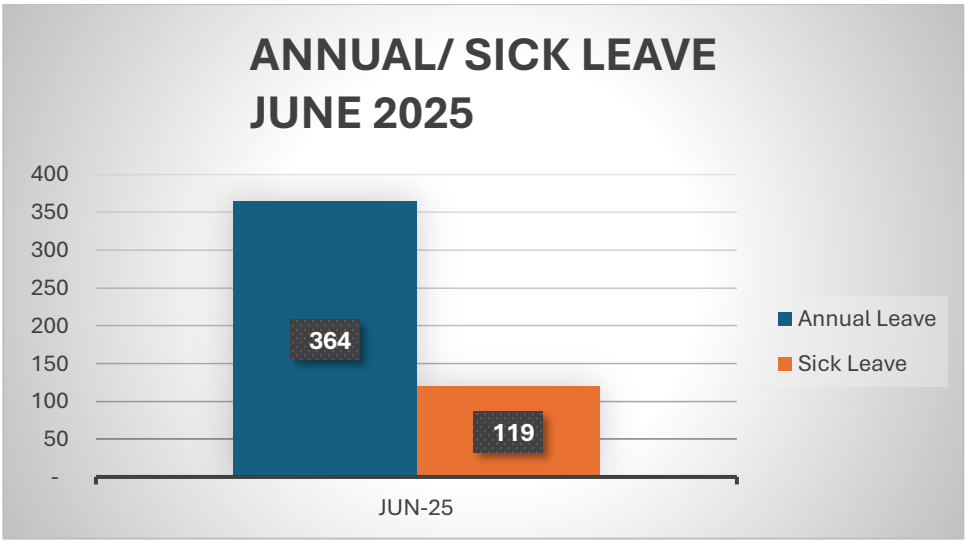
Comparative Trade Union membership on 30 June 2025 is as follows:

TRADE UNION	**30 June 2024**	**30 June 2025**
SAMWU	429	395
IMATU	285	381

4.5.1 LEAVE STATISTICS

In the graph above the total annual leave and sick leave as at 30 June 2025 is depicted below. The Municipality is encouraging employees to take annual leave within the parameters of the leave policy and Main Collective Agreement.

Annual and Sick leave



Ongoing medical surveillance has enabled the municipality to identify employees with chronic medical conditions and address such issues either through incapacity processes or correct treatment. This has provided the platform to manage sick leave usage.

4.6 HUMAN RESOURCE POLICIES AND PLANS

The following HR related policies and staff documents have been developed and has been approved by Council for the year under review:

NO	POLICY
1	Absenteeism and Reporting Absence from Work Policy
2	Occupational Health and Safety Policy
3	Leave Policy (Leave Management Policy)
4	Recruitment and Selection Policy
5	Training Policy
6	Personal Protective Equipment Policy

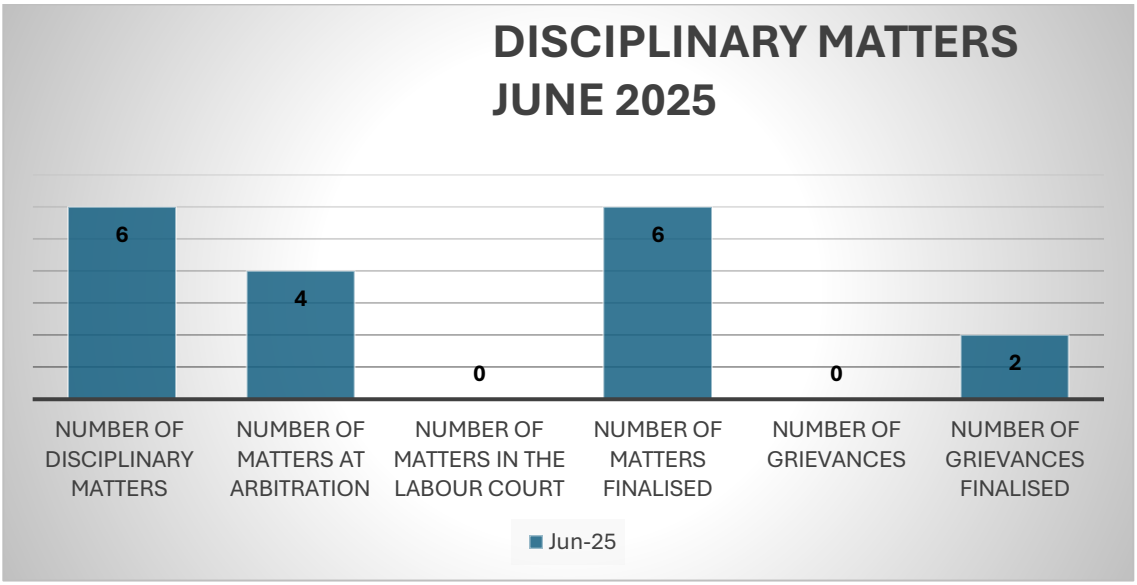
4.7 OCCUPATIONAL HEALTH AND SAFETY

The Kouga Local Municipality remains in Good Standing with the Department of Labour for the reporting period as of the 30th of June 2025. The validity is until April

2025. The new submission has been made to the Department of Labour to obtain the new letter of good standing.

4.8 DISCIPLINARY MATTERS

The graph depicts matters referred to Arbitration for the 2024/2025 financial year. Matters at Arbitration stood on 4 for the period 30 June 2025. This is attributed to the Human Resource Section dealing with matters of ill-discipline in a swift manner within the parameters of the labour legislation.



COMPONENT D: CAPACITATING THE MUNICIPAL WORKFORCE

4.9 WORKPLACE CAPACITY DEVELOPMENT

4.9.1 SKILLS DEVELOPMENT EXPENDITURE

The Council has budgeted and commensurately expended the following with regards to the skills development budget:



Description	2023/24	2024/25
Rand Value of Skills Development Levy Paid over to LGSETA		
Rand Value of Skills Development Grant received from LGSETA	R330 381.46	R934 950.69
Percentage of budget provided for Skills Development (Exclusive of LGSETA grant funding or levy)	R680 000	R500 004.00
Total Budget available for Skills Development	R680 000	R500 004.00
Percentage Expenditure of total Skills Development Budget available	99%	100%

From the graph and table above, Kouga Local Municipality's investment in human capital spending/capacity building is commendable and its evident that the municipality is serious in ensuring that the employees and councillors is capacitated. This is indicative of the spending as indicated in the expenditure. The trend is indicative of the Municipality's commitment to enhancing the skills, talent, development, and expertise of its most important asset.

Training needs are assessed annually and is based on the results of an employee skills audit. Training needs per position/incumbent are aligned to the audit and requirements as assessed by the various Directorates. The information is compiled

in the form of an annual Workplace Skills Plan which guides and directs the implementation of skills development initiatives.

Municipal Finance Management Programme (MFMP): Since the direction from National Treasury regarding the MFMP training, the Council has worked steadily to ensure compliance firstly amongst the finance officials then secondly to roll this out to non-financial staff. This enables all staff members to gain a better understanding in terms of the operations and municipal processes required within the legislative context. Below is a depiction of the progress with regards to the programme.

Staff Compliance with MFMA Minimum Competency Requirements			
Directorate	Compliant	Not Compliant	Scheduled/ In process of training
Municipal Manager	5	0	
Deputy Municipal Manager	7	0	
Civil and Water Services	1	3	In Process of Training (Awaiting for SOR)
Community Services	2	3	In Process of Training
Electro-Mechanical Services	3	0	
Finance and Economic Development	7	0	
Planning and Development	5	0	
Total	30	6	

Above table is indictive of the progress the Municipality made in ensuring compliance in terms of the 2007 Minimum Competency Regulations for officials responsible for financial and supply chain management.

From the graph above, Kouga Local Municipality's investment in human capital spending/capacity building is commendable and it is evident that the municipality is serious in ensuring that the employees and councillors is capacitated. This is indicative of the spending as indicated in the expenditure. The training expenditure trend is indicative of the Municipality's commitment to enhancing the skills, talent, development, and expertise of its most important asset.

Training needs are assessed annually and is based on the results of an employee skills audit. Training needs per position/incumbent are aligned to the audit and requirements as assessed by the various Directorates. The information is compiled in the form of an annual Workplace Skills Plan which guides and directs the implementation of skills development initiatives.

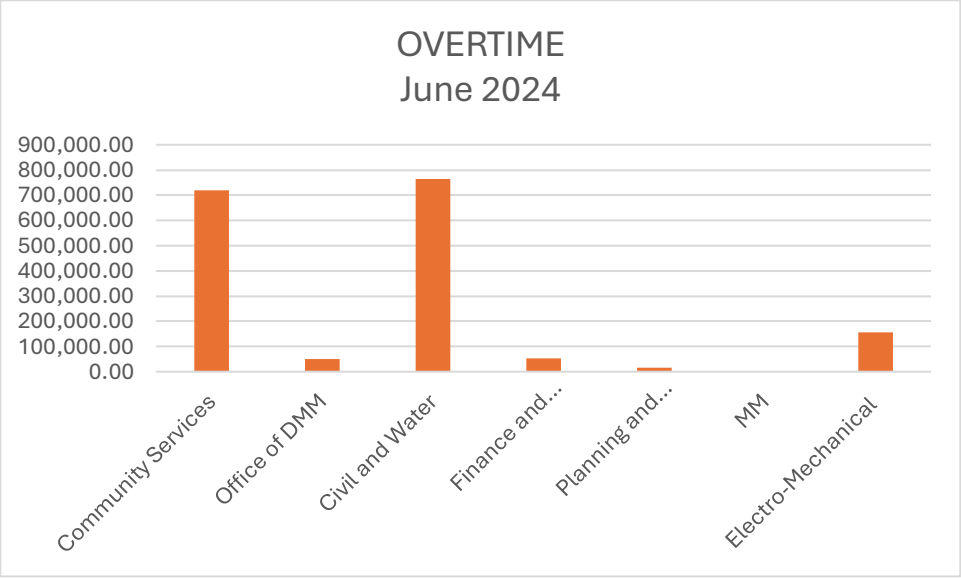
COMPONENT D: MANAGING THE MUNICIPAL WORKFORCE

4.10 WORKFORCE EXPENDITURE

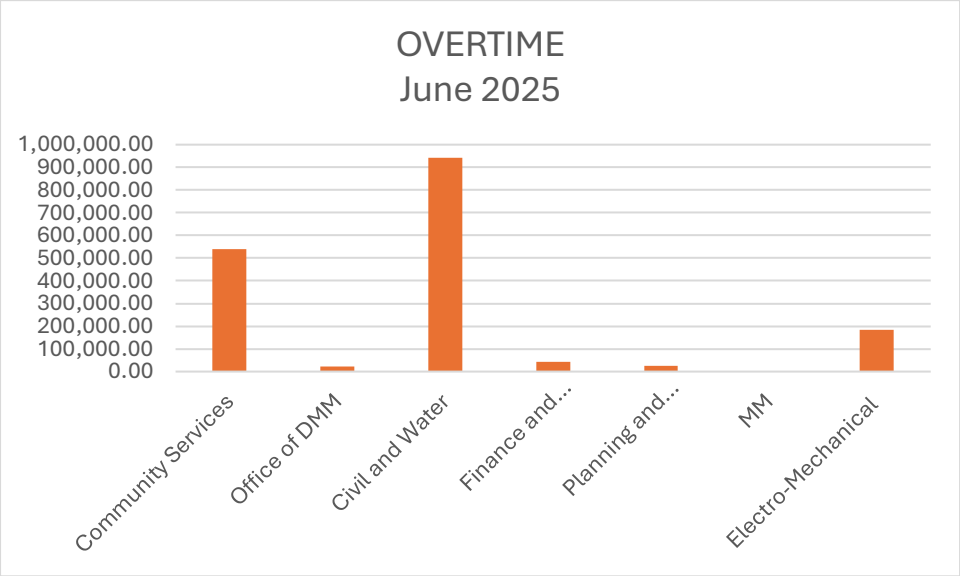
Years	Total number of staff	Actual Operational Expenditure	Personnel expenditure (salary and salary related)	Percentage of expenditure
2022/2023	866	R1, 257, 001, 617	R355, 768, 121	28.30%
2023/2024	914	R1 143 927 587	R375 759 473	32.85%
2024/2025	910	R1,308,794,138	R406,720,137	31.08%

Overtime: The historic infrastructure backlogs and ailing infrastructure is resulting in increases in service departments working overtime. This is to ensure that service delivery remains and integral part of the operations of Council.

JUNE 2024



JUNE 2025



The historic infrastructure backlogs and ailing infrastructure is resulting in increases in service departments working overtime. This is to ensure that service delivery remains and integral part of the operations of Council.

COMPONENT E: EMPLOYMENT EQUITY

4.11 EMPLOYMENT EQUITY

The new plan valid for the period 01 October 2024 to 30 September 2029, submitted on the 28th of August 2024. During July 2024, the Council was appraised with the below letter:

employment & labour
Department:
Employment and Labour
REPUBLIC OF SOUTH AFRICA

Enquiries: Mtikala Magazi
Cell: 0609927300
Email: Mtikala.magazi@labour.gov.za

The Accounting officer
Kouga Municipality
33 Da Gama Road
Jeffrey's Bay

Dear Employer

EE Ref No: 623751

DIRECTOR-GENERAL REVIEW FEEDBACK ON IMPLEMENTATION OF THE EMPLOYMENT EQUITYPLAN IN TERMS OF SECTION 44 OF THE EMPLOYMENT EQUITY ACT, 55 OF 1998

Subsequent to the approval of your Employment Equity Plan which commenced on 25 December 2021 to 30 September 2024, during the 2022/23 reporting period. The Department hereby take this opportunity to inform you that the EE Reports submitted in 2023 have shown reasonable progress. Furthermore, the Department encourages you to implement the set targets and goals for your EE Plan in line with the applicable demographic EAP.

Kindly note that the Department will continually monitor the progress your organisation is making in implementing your approved EE Plan,

I trust that you will remain committed to the transformation of your organisation and the country as a whole.

Yours sincerely

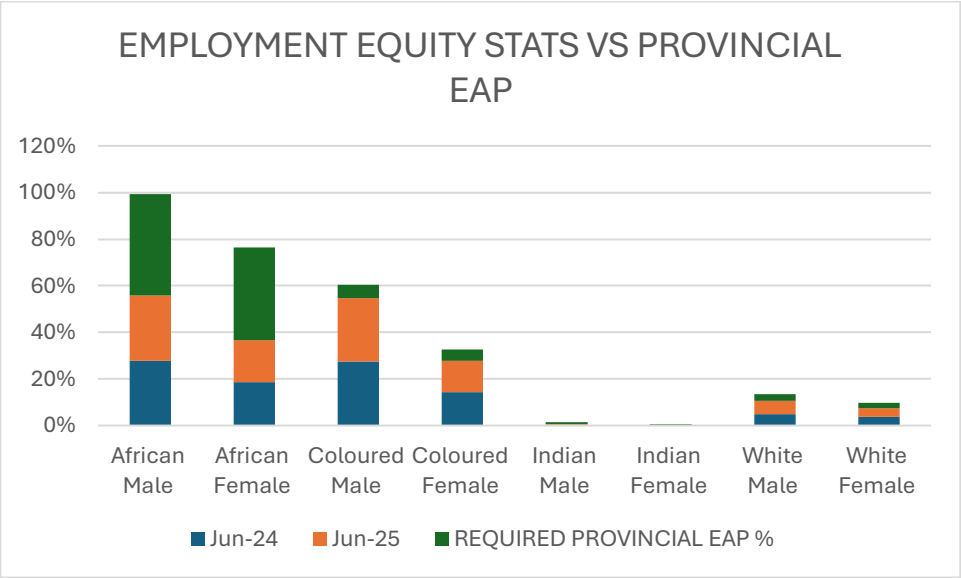
PROVINCIAL CHIEF INSPECTOR: LABOUR

Patiswa Mbongwana

Date: 19 July 2024

Following the implementation of the new sector targets the Council must submit a new plan for the period October 2025 to September 2030. The Municipality is progressing well with the creation of a multi representative workforce and with the set targets and objectives.

The graph below is representative of same and depicting the Employment Equity stats for the Municipality as at 30 June 2025.



CHAPTER 5: FINANCIAL PERFORMANCE

5.1 FINANCIAL HEALTH OVERVIEW

To provide an overview of the financial outcomes for the 2024/25 financial year, it is necessary to compare the 2024/25 Adjustments Budget, the actual financial results, the actual cash inflows and outflows, and the actual expenditure and revenue trends for the period, 1 July 2024 to 30 June 2025.

The financial performance highlights, based on the audited results, are as follows:

5.2 STATEMENT OF FINANCIAL POSITION (AFS PAGE 7)

Actual operating revenue (excluding capital grants) amounted to R 1,322 billion, whilst actual operating expenditure amounted to R 1,418 billion, resulting in an actual operating deficit of R 96,556 million. The 2024/25 Adjustments Budget for operating revenue (excluding capital grants) amounted to R 1,362 billion, whilst operating expenditure amounted to R 1,460 billion, resulting in a budgeted deficit of R 97,680 million.

It should be noted that the 2024/25 actual total revenue of R 1,446 billion, includes an amount of R 124,313 million, which relates to capital grants.

The following, however, needs to be noted:

Property Rates (refer to AFS page 7 & 10)

The actual property rates revenue raised amounted to R 298,334 million (100.01%), compared to the Adjustments budgeted amount of R 298,309 million.

Service charges (refer to AFS page 7 & 10)

The actual service charges revenue raised, amounted to R 649,238 million (92.51%),

compared to the Adjustments budgeted amount of R 701,777 million.

Investment Revenue (refer to AFS page 7 & 10)

The actual investment revenue raised, amounted to R 13,689 million (88.33%), compared to the Adjustments budgeted amount of R 15,498 million.

Transfers recognised - Operational (refer to AFS page 7 & 10)

The actual transfers recognised revenue amounted to R 205,382 million (97,47%), compared to the Adjustments budgeted amount of R 210,720 million.

Other own revenue (refer to AFS page 7 & 10)

The actual other revenue raised, amounted to R 154,973 million (114.13%), compared to the Adjustments budgeted amount of R 135,782 million.

Employee Related Costs: (refer to AFS page 7 & 10)

Employee related costs amounted to R 418,731 million (87.29%), compared to the adjustments budgeted amount of R 479,710 million.

Remuneration of Councillors: (refer to AFS page 7 & 10)

The remuneration of councillors amounted to R 15,442 million (99.03%), compared to the adjustments budgeted amount of R 15,594 million.

Depreciation and Asset Impairment: (refer to AFS page 7 & 10)

The Depreciation and Amortization amounted to R 113,663 million (96.49%), compared to the adjustments budgeted amount of R 117,798 million.

Finance Charges: (refer to AFS page 7 & 10)

Finance costs amounted to R 13,824 million (106,33%), compared to the adjusted budgeted amount of R 13,002 million.

Inventory Consumed and bulk purchases: (refer to AFS page 7 & 10)

The materials and bulk purchases amounted to R 521,483 million (100,56%), compared to the adjusted budgeted amount of R 518,523 million.

Transfers and subsidies: (refer to AFS page 7 & 10)

The transfers and subsidies amounted to R 0,447 million (111,72%), compared to the adjusted budgeted amount of R 0,400 million.

Other expenditure: (refer to AFS page 7 & 10)

The other expenditure amounted to R 334,580 million (106,33%), compared to the adjusted budgeted amount of R 314,669 million.

Conclusion:

The Municipality recorded an actual operating surplus of R 27,757 million,

compared to the adjustments budgeted surplus of R 80,235 million.

5.3 FINANCIAL INDICATORS (AFS PAGE 6)

Net Assets: (refer to AFS page 6)

Net Assets increased from R 2,030 billion (2023/24) to R 2,058 billion (2024/25) due to the following:

Non-current Liabilities: (refer to AFS page 6)

Borrowings in 2024/25 of R 87,311 million.

Finance lease payables increased from R 12,231 million in 2023/24 to R 31,750 million in 2024/25.

The Employee Benefit Liabilities increased during the 2023/24 financial year, based on an actuarial valuation.

The liabilities consequently increased from R 111,627 million in 2024/24 to R 128,578 million in 2024/25. The Employee Benefit Liabilities consist of Post-Retirement Health Care Benefits and Ex-Gratia Pensions.

Non-current Provisions increased from R 119,432 million in 2023/24 to R120,813 million in 2024/25, due to the increase in Long Service Awards and the Rehabilitation of Landfill Sites provisions.

The net result is that the increase in non-current liabilities, accounted for a movement of R 25,161 million in the net assets of the municipality.

Current liabilities:

Borrowing (refer to AFS page 6)

Borrowings in 2024/25 of R 10,606 million.

Lease payables (refer to AFS page 6)

Lease payables increased by R 8,118 million from R 11,144 million in 2023/24 to R 19,263 million in 2024/25.

Employee benefit liabilities (refer AFS page 6)

The employee benefit liabilities decreased by R 15,441 million from R 53,430 million in 2023/24 to R 37,989 million in 2024/25.

Consumer Deposits (refer to AFS page 6)

Consumer deposits increased from R 31,272 million in 2023/24 to R 34,505 million in 2024/25.

Consumer deposits relate to deposits paid by consumers for water, electricity, building plans and for rental of municipal properties and are mainly influenced by an increase in new applications for water and electricity connections.

Trade and other payables from exchange transactions (refer to AFS page 6)

Payables from Exchange Transactions have increased by R 68,225 million from R 169,002 million in 2023/24 to R 237,247 million in 2024/25.

Trade and other payables from non-exchange transactions (refer to AFS page 6)

Trade and other payables from non-exchange transactions have decreased by R 17,847 million, from R 38,791 million in 2023/24 to R 20,944 million in 2024/25.

Provisions (refer to AFS page 6)

The current provisions increased from R 1,000 million in 2023/24 to R 1,200 million in 2024/25.

The net result is that the increase in current liabilities, accounted for a movement of R 57,113 million in the Net Assets of the Municipality.

Non-current Assets: (refer to AFS page 6)

Investment Property decreased from R 250,794 million in 2023/24 to R 246,427 million in 2024/25.

Property, Plant and Equipment increased from R 2,062 billion in 2023/24 to R 2,166 billion in 2024/25.

Intangible Assets decreased from R 0,419 million in 2023/24 to R 0,212 million in 2024/25.

The net result is that the increase in non-current assets accounted for a movement of R 99,195 million in the Net Assets of the Municipality.

Current Assets:

Cash and Cash Equivalents (refer to AFS page 6)

Cash and cash equivalents increased by R 36,923 million from R 143,659 million in 2023/24 to R 180,582 million in 2024/25.

Trade and other receivables from exchange transactions (refer to AFS page 6)

The trade and other receivables from exchange transactions Increased by R 18,910 million from R 72,492 million in 2023/24 to R 91,402 million in 2024/25.

Receivables from Non-Exchange transactions (refer to AFS page 6)

The Receivables from non-exchange transactions Increased by R 51,081 million from R 28,411 million in 2023/24 to R 79,492 million in 2024/25.

Inventories (refer to AFS page 6)

Inventories increased by R 3,681 million from R 21,144 million in 2023/24 to R 24,825

million in 2024/25.

Lease Receivables (refer to AFS page 6)

Lease Receivables Increased from R 0,106 million in 2023/24 to R 0,117 million in 2024/25.

The net result is that the increase in current assets accounted for a movement of R 110,606 million in the Net Assets of the Municipality.

Conclusion:

The Municipality's financial position has been influenced by the following factors:

Cash and cash equivalents increased by R 36,923 million (25,7%) from R 143,659 million in 2023/24 to R 180,582 million in 2024/25.

Current Liabilities increased by R 57,113 million (18,75%) from R 304,639 million in 2023/24 to R 361,752 million in 2024/25.

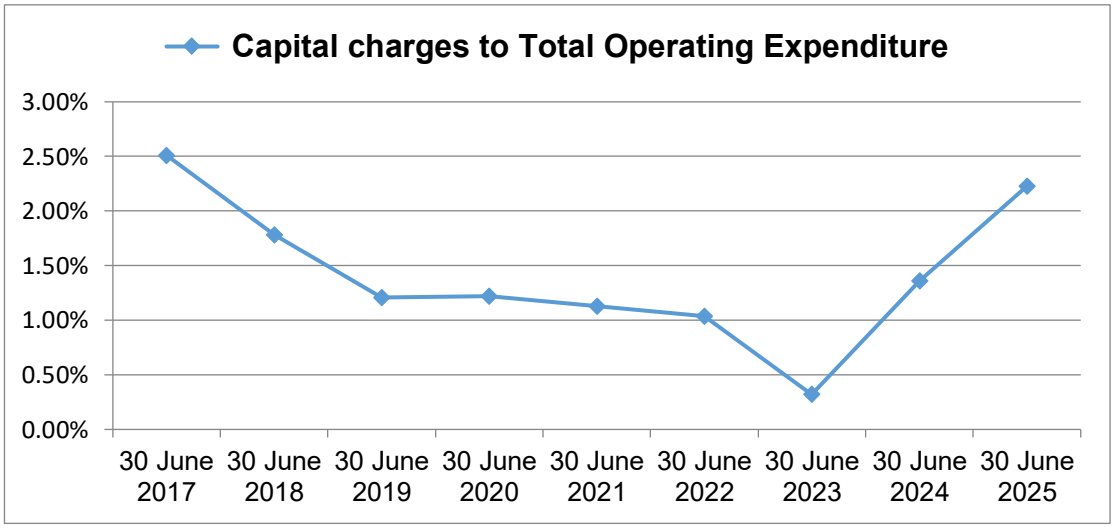
Current assets increased by R 110,606 million (41.61%) from R 265,812 million in 2023/24 to R 376,419 million in 2024/25.

5.4 CAPITAL CHARGES TO OPERATIONAL EXPENDITURE

The Ratio indicates the cost required to service the borrowing. It assesses the Borrowing or Payment obligation expressed as percentage of Total Operating Expenditure.

Capital charges/Total Operating Expenditure to date

The ratio indicates that 2.23% of the Total Operating Expenditure was utilised for capital charges as at 30 June 2025, whilst the Municipality's audited ratio as at 30 June 2024 was 1,36%.



5.5 BORROWED FUNDING OF CAPITAL EXPENDITURE

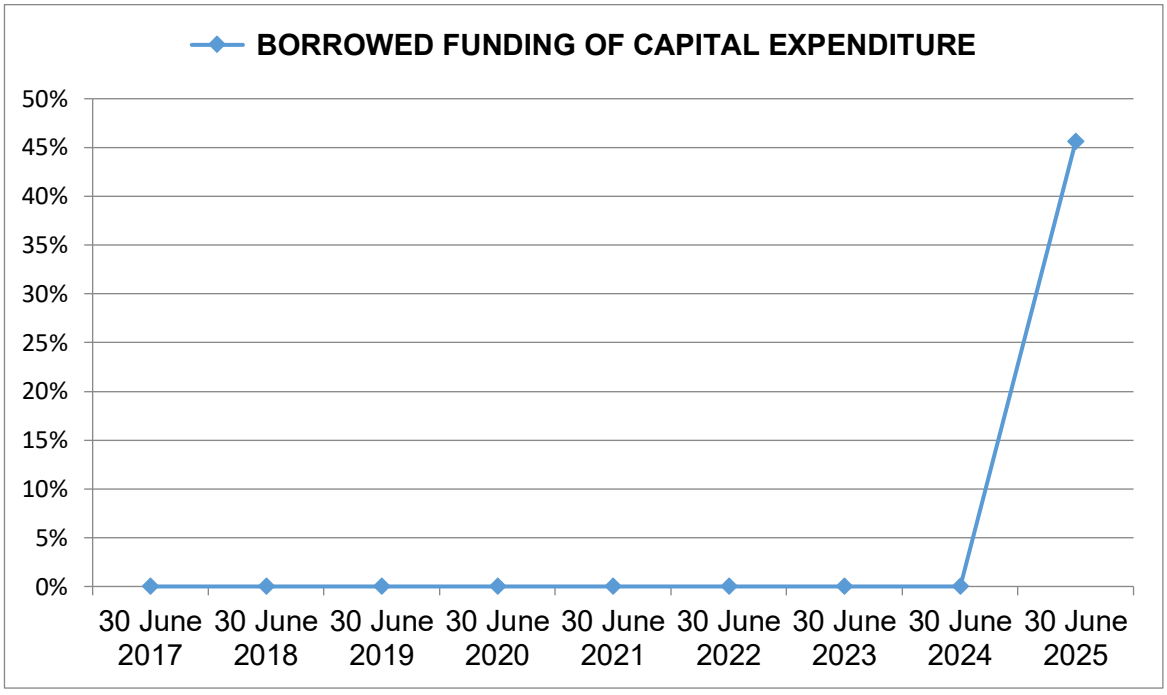
This ratio indicates the proportion of borrowed funding to actual capital expenditure to date (excluding transfers and grants). The ratio also indicates the extent of capital expenditure being financed from borrowed funding compared to own and other funding sources, excluding transfers and grant funded expenditure.

The ratio is determined as follows:

Capital expenditure funded from Borrowings/Total Capital Expenditure to date (excluding transfers and grants)

As at 30 June 2025, the was 45.62%, whilst the Municipality's audited ratio as at 30 June

2024 was also 0%.



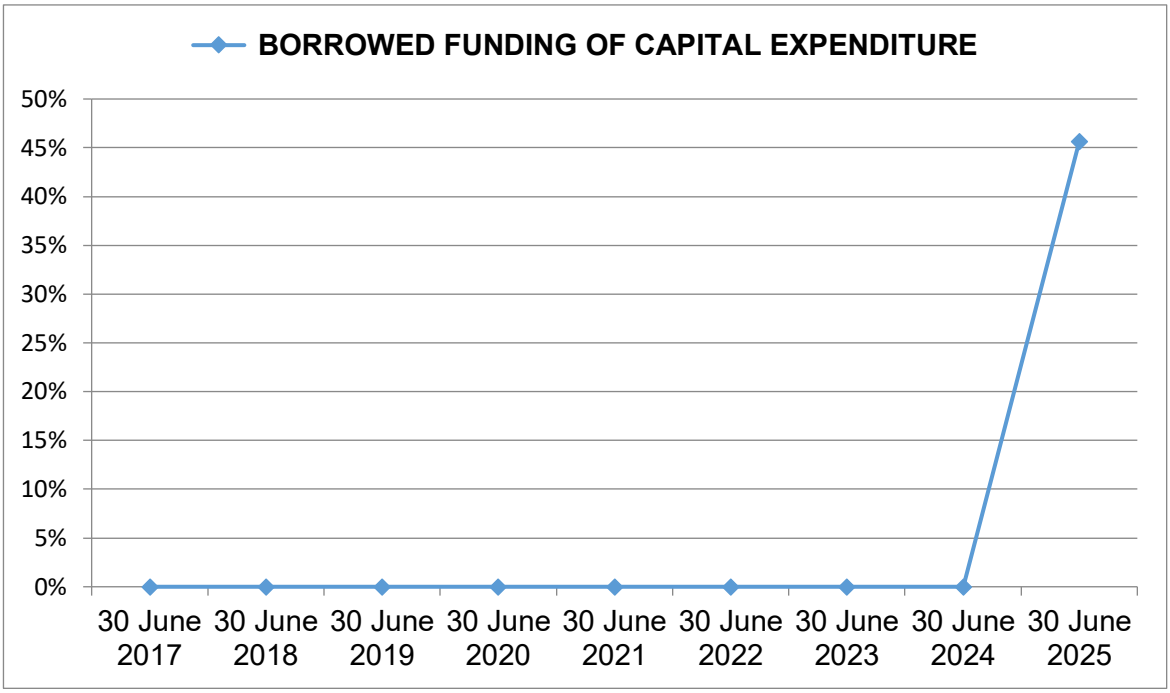
5.6 DEBT SERVICING COST TO OPERATING REVENUE RATIO

This ratio indicates the proportion of borrowed funding to actual capital expenditure to date (excluding transfers and grants). The ratio also indicates the extent of capital expenditure being financed from borrowed funding compared to own and other funding sources, excluding transfers and grant funded expenditure.

The ratio is determined as follows:

Capital expenditure funded from Borrowings/Total Capital Expenditure to date (excluding transfers and grants)

As at 30 June 2025, the was 45.62%, whilst the Municipality's audited ratio as at 30 June 2024 was also 0%.



5.7 CURRENT RATIO

The Ratio assesses the Municipality's ability to meet its Short-term Liabilities (Debt and Payables) with its Short-term Assets (Cash, Inventory, Receivables etc.).

The ratio is determined as follows:

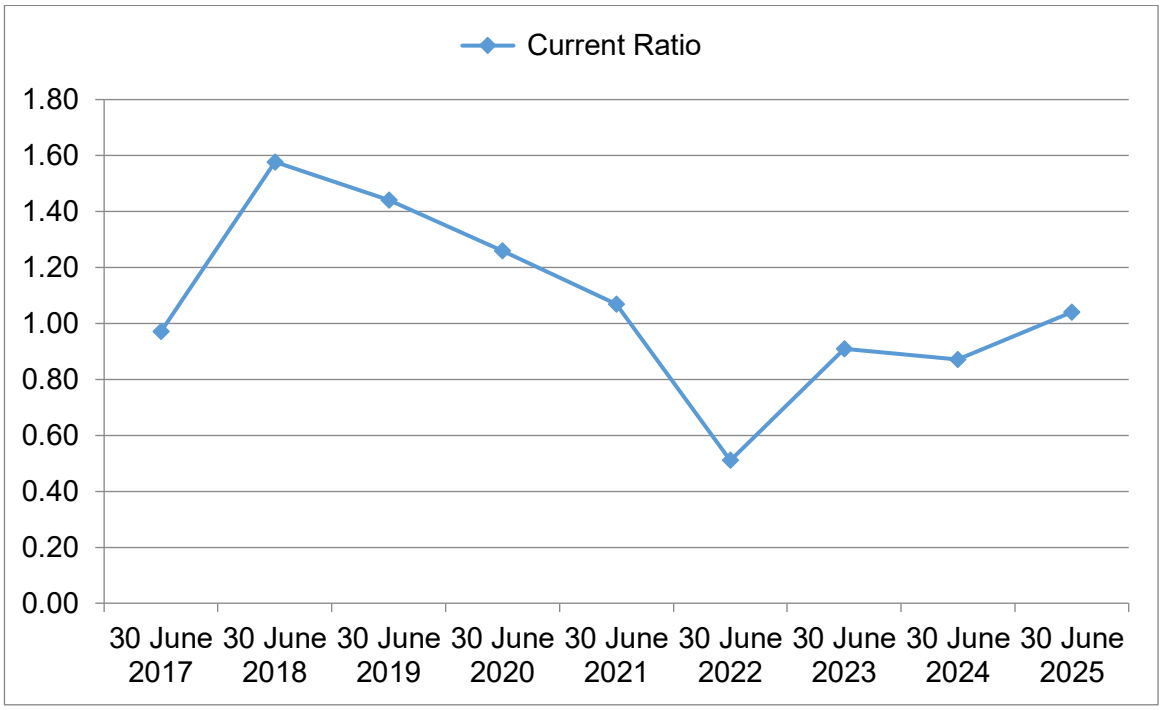
Current assets/Current liabilities

As at 30 June 2025, the Ratio was 1.04:1, whilst the Municipality's audited ratio as at
30 June 2024 was 0.87:1

In terms of the MFMA Circular No. 71, the norm is 1.5:1 to 2:1

The higher the current Ratio, the stronger the Municipality's financial capacity to meet its current obligations.

A ratio of below 1:1 would suggest that the Municipality would be unable to meet all its current obligations as and when they fall due.



5.8 LIQUIDITY RATIO

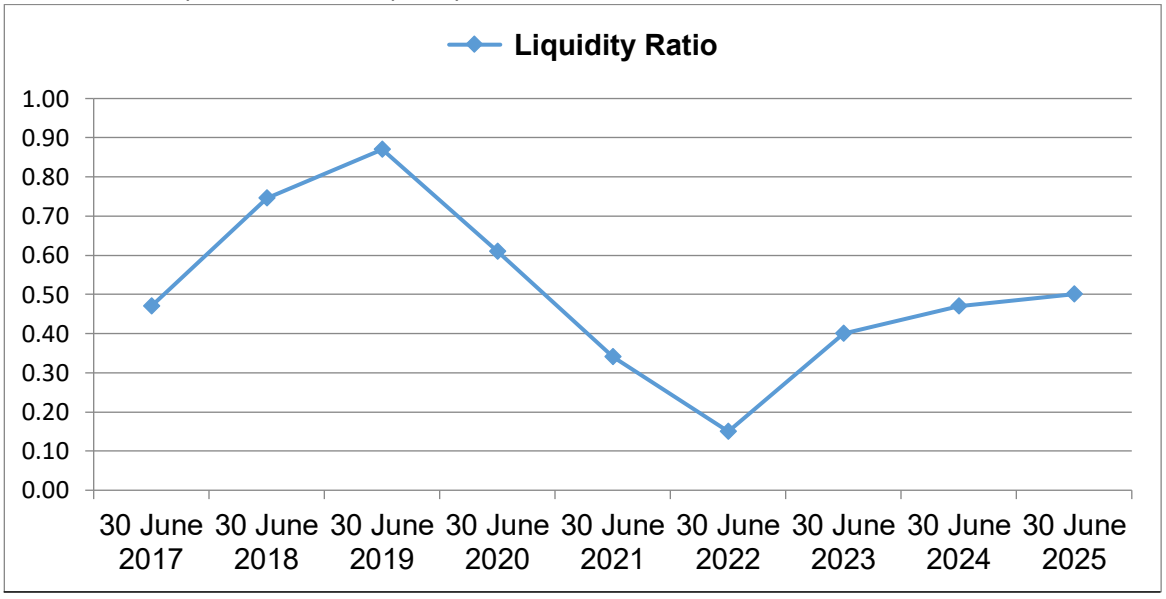
The liquidity ratio assesses a Municipality's ability to meet its short-term commitments from Monetary Assets.

The ratio is determined as follows:

Monetary assets/Current liabilities

A favourable ratio would ensure that the Municipality is able to settle its short-term commitments from monetary assets. The liquidity ratio as at 30 June 2025 was 0.50:1, whilst the Municipality's audited ratio as at 30 June 2024 was 0.47:1.

The liquidity ratio is of the utmost importance to measure the financial liquidity and sustainability of the municipality.



5.9 ANNUAL DEBTORS COLLECTION RATE

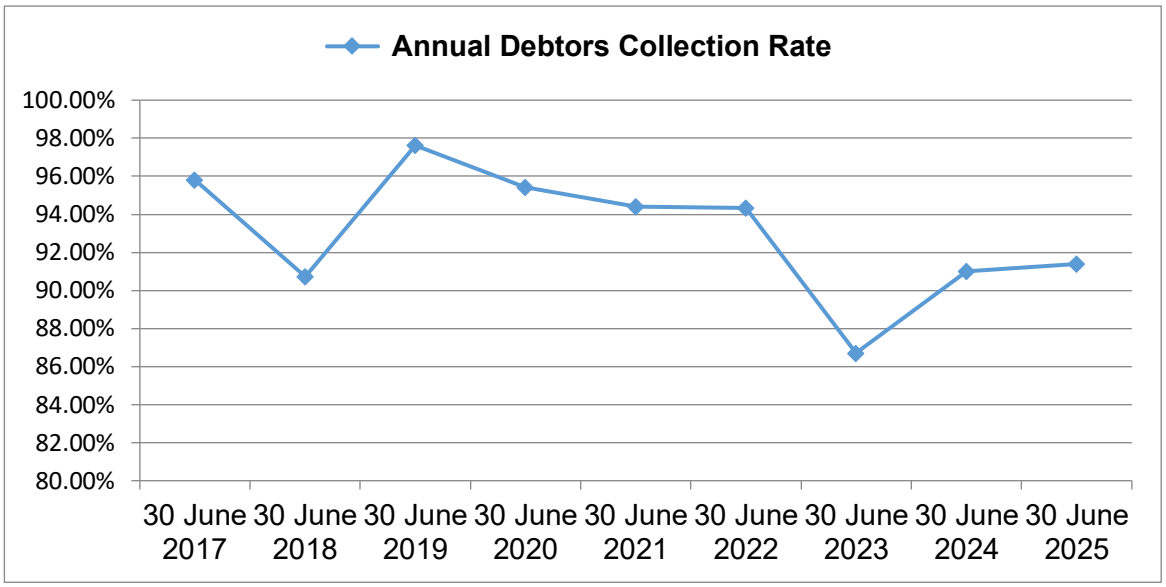
This ratio assesses the actual cash collected, compared to the monetary value of the municipal accounts rendered for municipal rates and services.

The ratio to determine the percentage collection rate is as follows:

Total Payments Received in Current month/Total Value of Accounts Rendered in the Previous Month X 100

Note: the reason for using the previous month's billing is due to the accounts only being payable the following month (i.e. accountholders are given one calendar month to pay their current accounts).

The average collection rate as at 30 June 2025 was 91,38%, compared to the average collection rate of 91,01% for the 2023/24 financial year. These percentages are calculated based on revenue receipted, compared to revenue billed on a month-to-month basis.



5.10 COST COVERAGE

The Ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue, during that month.

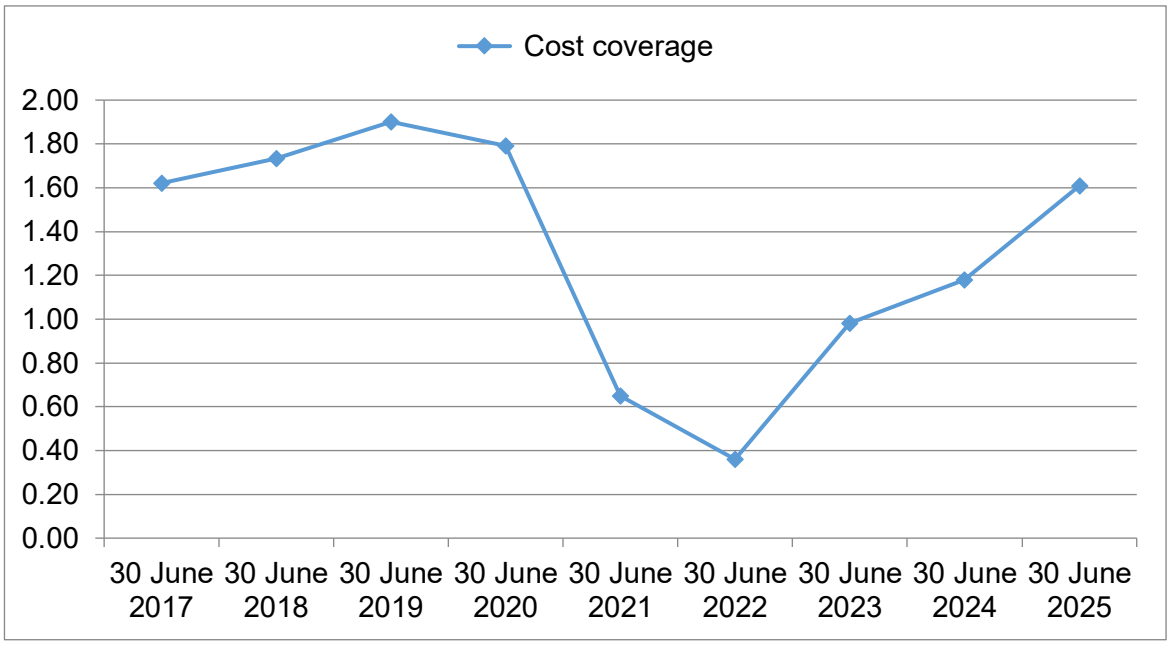
The Ratio is adjusted for Unspent Conditional Grants as the cash is not available for normal day-to-day operational expenditure, but rather reserved for Grant related expenditure.

The ratio is determined as follows:

Cash and cash equivalents – unspent conditional grants – overdraft + short-term investments/ monthly fixed operational expenditure excluding (depreciation, amortisation, provisions for bad debts, impairment and loss on the disposal of assets)

As at 30 June 2025, the Ratio was 1,61 months, whist the Municipality's audited ratio as at 30 June 2024 was 1.18 months.

In terms of MFMA Circular No. 71, the norm is 1 month to 3 months.



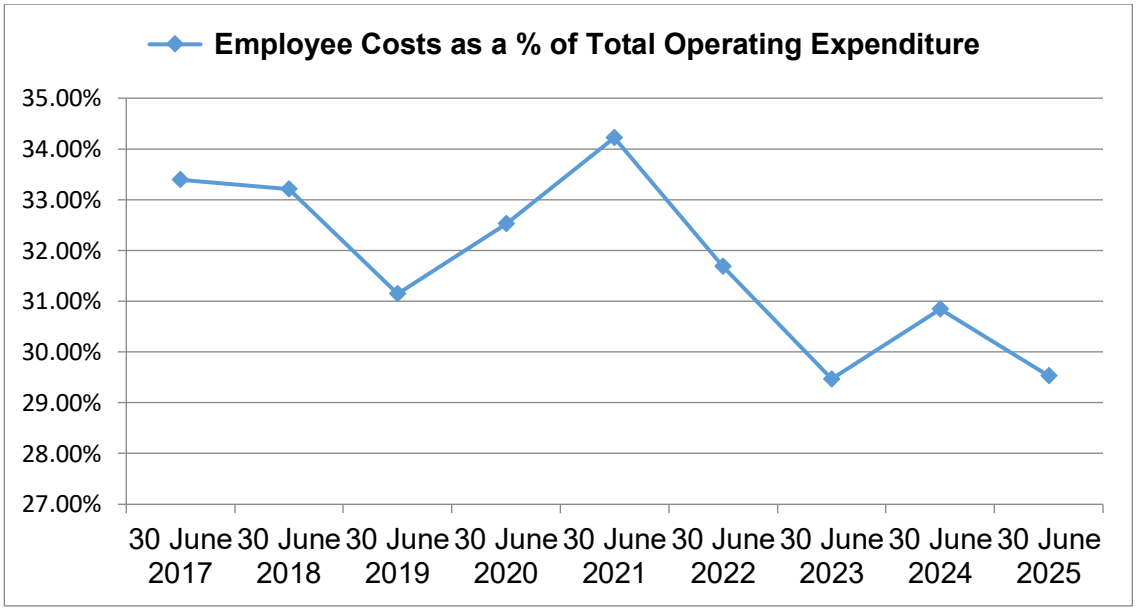
5.11 EMPLOYEE COST AS % OF TOTAL OPERATING EXPENDITURE

This ratio assesses the extent to which the Municipality's Total Operating Expenditure
is consumed by costs associated with the employment of human resources. The

ratio is determined as follows:

Employee Costs to date/Total Operating Expenditure to Date

As at 30 June 2025, Employee Related Costs constituted 29,53% of the Total Operating Expenditure, whilst the Municipality's audited ratio as at 30 June 2024 was 30,85%.



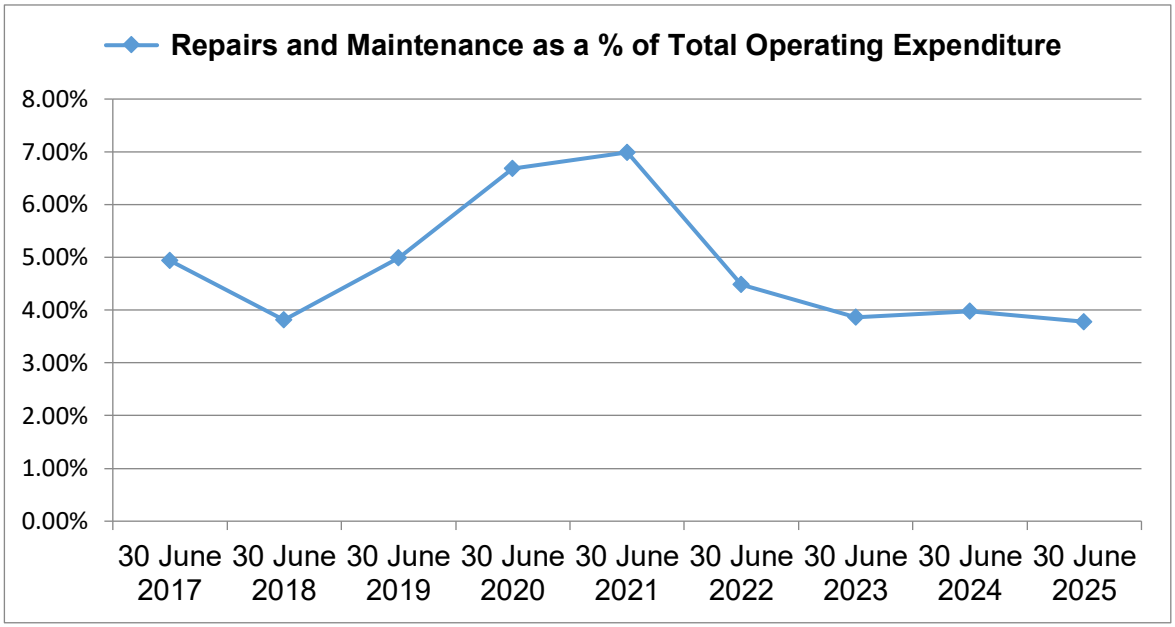
5.12 REPAIRS AND MAINTENANCE AS % OF TOTAL OPERATING EXPENDITURE

This ratio assesses the extent to which the Municipality's Total Operating Expenditure
is consumed by costs associated with the repairs and maintenance of its assets.

The ratio is determined as follows:

Repairs and maintenance expenditure to date / Total Operating Expenditure to date.

As at 30 June 2025, the Ratio was 3,78%, compared to the Municipality's audited ratio of 3.98% as at 30 June 2024.



5.13 REPAIRS AND MAINTENANCE AS % OF BOOK VALUE OF PPE

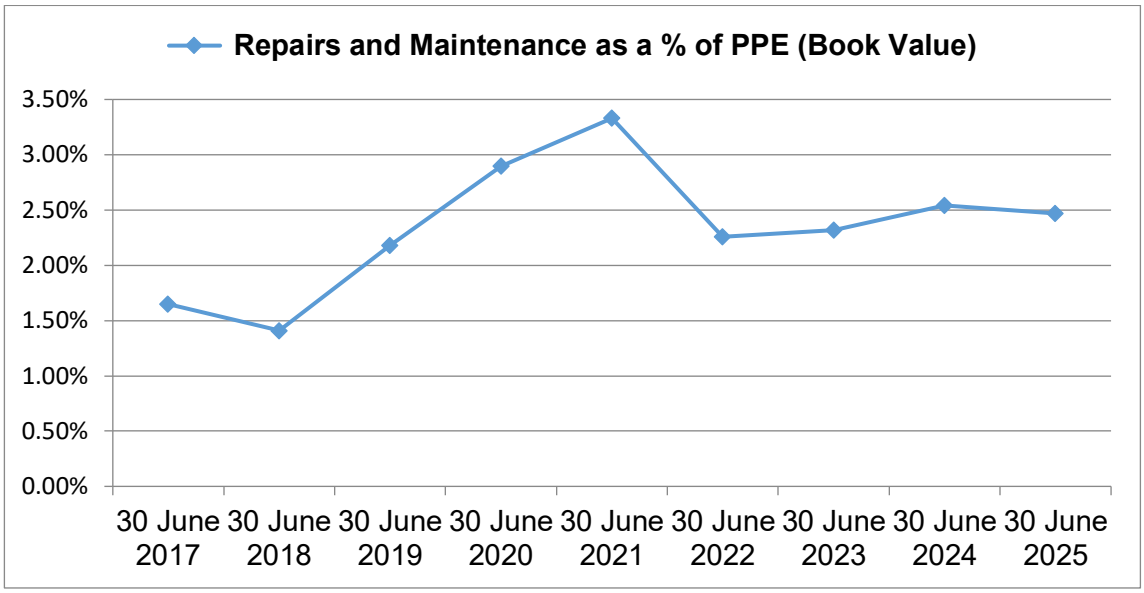
The Ratio measures the level of repairs and maintenance to ensure adequate maintenance to minimise breakdowns and interruptions in service delivery.

The ratio is determined as follows:

Repairs and maintenance expenditure to date / Book value of PPE to date

As at 30 June 2025, repairs and maintenance expenditure constituted 2.47% of the
book value of PPE. The Municipality's audited ratio as at 30 June 2024 was 2.54%.

In terms of the MFMA Circular No.71, the norm is 8%.



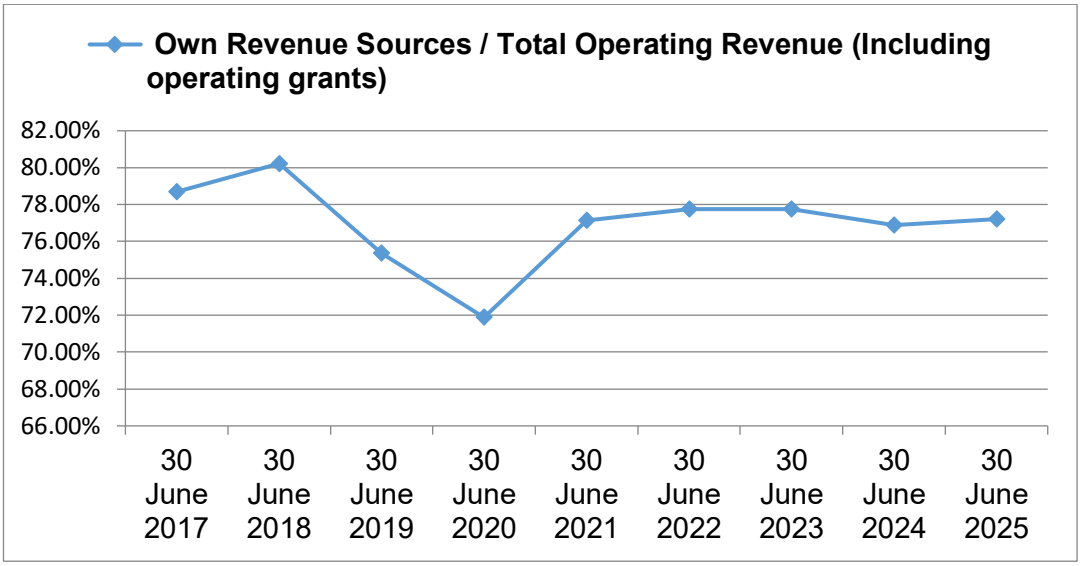
5.14 OWN REVENUE GENERATION

This ratio measures the extent to which the Municipality has control over its revenue sources, i.e. what percentage of its revenue is generated locally. The higher the ratio, the less reliant a Municipality is on Provincial and National Government to support its operations.

The ratio is determined as follows:

Own Revenue Sources / Total Operating Income (includes operating grants)

As at 30 June 2025, the Municipality's own revenue sources constituted 77,20% of its total Operating Income. The Municipality's audited ratio as at 30 June 2024 was 76.9%.



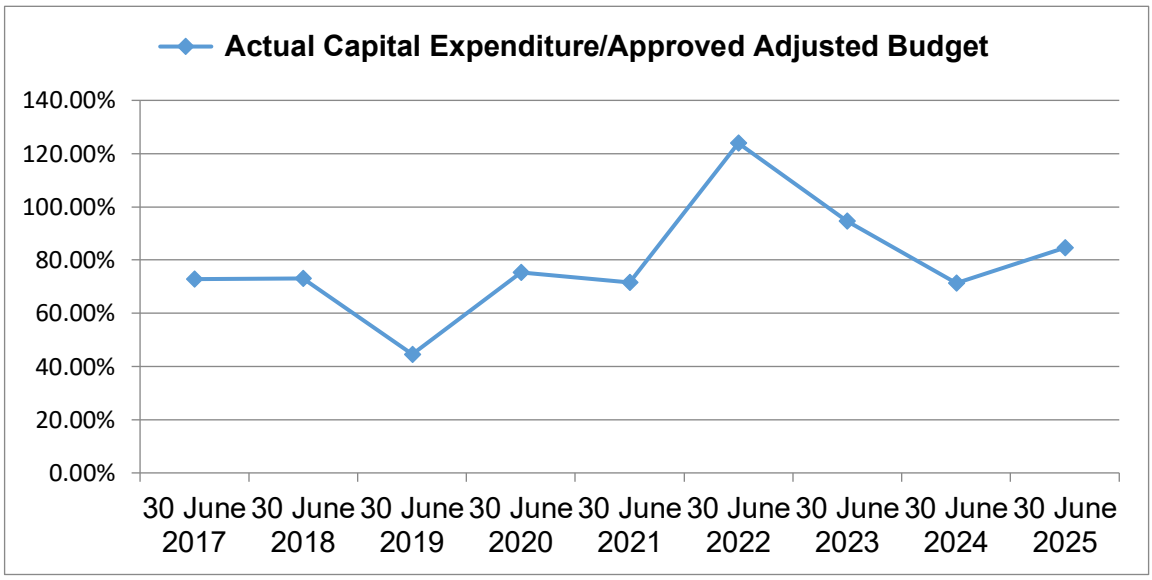
5.15 CAPITAL BUDGET SPENDING

This ratio assesses the level of actual capital spending, compared to the budgeted capital expenditure.

The ratio is determined as follows:

Actual Capital spending / Approved Capital Budget

The actual spending as at the end of June 2025 amounted to 84,49%, compared to the 2024/25 Capital Adjustments Budget. The Municipality's audited ratio as at 30 June 2024 was 71,38%.



5.16 FINANCIAL VIABILITY AND MANAGEMENT

	Indicator Name			
1.	Status of Audit Outcome (2024/25)		Unqualified audit opinion with no material findings (Clean audit)	
2.	Submission of AFS after the end of the financial year		Draft AFS submitted by 31 August 2025	
	Indicator Name	Target set for the year	Achievement level for the year (Absolute expenditure figure R (000) against capital budget R(000)	Percentage spent on capital budget during the year vs actual revenue (2023/24)
3.	Percentage of expenditure of Capital Budget	95%	R 219,472	84.49%
	Indicator Name	Operational Budget for the 2025/25 year	Amount spent on employee related cost & Councillor remuneration (Expenditure on salaries budget) against operational budget.	Achievement Percentage during the year
4.	Percentage of salary budget as of total operational budget	R 1,418,172,372	R 418,730,857	29.53%
	Indicator Name	Target set for the year (Own revenue) R (000)	Achievement level Trade Creditors during the year R(000)	Achievement Percentage during the year.
5.	Total municipal trade creditors	R 143,221,978	R 237,246,551	165.65%

5.17 ARREARS IN PROPERTY RATES AND SERVICE CHARGES

(Refer to pages 45 to 54 of the Annual Financial Statements)

CHAPTER 6 AUDITOR GENERALS FINDINGS

6.1 AUDITOR GENERAL REPORT 2024/2025

Report of the auditor-general to the Eastern Cape Legislature and Council on the Kouga Local Municipality

Report on the audit of the financial statements

1. I have audited the financial statements of the Kouga Local Municipality set out from page 492, which comprise the statement of financial position as at 30 June 2025, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Kouga Local Municipality as at 30 June 2025 and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue
Act 24 of 2024 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

7. As disclosed in note 34 to the financial statements, material electricity distribution losses of R59.76 million (2023-24: R44,4 million) was incurred.

8. As disclosed in note 6.1 to the financial statements, material water losses of R21,5 million (2023-24: R10,4 million) was incurred.

9. As disclosed in notes 4 and 5 to the financial statements, cumulative debt impairments of R229,6 million (2023-24: R368 million) and R75,7 million (2023-24: R87,6 million) were made to receivables from exchange and non-exchange transactions respectively.

10. As disclosed in note 60 to the financial statements, the corresponding figures for the 30 June 2024 were restated as a result of technical matters in accounting for some transactions in the financial statements of the municipality for the year ended 30 June 2025.

Other matter

11. I draw attention to the matter below. My opinion is not modified in respect of this matter.

12. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, we do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

13. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the GRAP and the requirements of the MFMA and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

14. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

15. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

16. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

17. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance information against predetermined objectives for the selected development priority presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

18. I selected the following development priority presented in the annual performance report for the year ended 30 June 2025 for auditing. I selected a development priority that measures the municipality's performance on its primary mandated functions and that are of significant national, community or public interest.

Development priority	Page numbers	Objective
Infrastructure and Basic service delivery	134 to 157	To manage and ensure the provision of basic municipal services and the reduction of infrastructure backlogs

19. I evaluated the reported performance information for the selected development priority against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

20. I performed procedures to test whether:

    - the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives
    - all the indicators relevant for measuring the municipality's performance against its primary mandated and prioritised functions and planned objectives are included
    - the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
    - the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated
    - the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents
    - the reported performance information is presented in the annual performance report in the prescribed manner and is comparable and understandable.
    - there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

21. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

22. I did not identify any material findings on the reported performance information for the development priority.

Other matter

23. I draw attention to the matter below.

Achievement of planned targets

24. The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance.

25. The table that follows provides information on the achievement of planned targets and lists the key service delivery indicators that were not achieved as reported in the annual performance report. The measures taken to improve performance are included in the annual performance report on pages 134 to 178.

Infrastructure and basic service delivery

Targets achieved: 61% Budget spent: 83%		
Key indicators not achieved	**Planned target**	**Reported achievement**
Limit unaccounted water to less than 35% as at 30 June 2025	<35%	36.02%
95% of water samples comply with SANS241 micro biological indicators	95%	91.3%
Achieve a 70% Blue Drop Compliance for the 2024/25 financial year	70%	64.59%
Achieve a 50% Green Drop compliance for the 2024/25 financial year	50%	19%
Complete the upgrade of KwaNomzamo, Loerie and Phillipsville Sport Facilities by 30 June 2025	3	1
Restore the existing roads and stormwater infrastructure for Nevil Road, Anne Avenue to Ralph Road, Botha Street and Seekoei Cause Way by 30 June 2025	4	3
Complete the construction of Phase 1 of the La Mer Sewer Rising Main by 31 December 2024	1	0
Complete the refurbishment of the Hankey WWTW by 31 March 2025	1	0
Spend 95% of the budget allocated for the provision of basic services in Donkerhoek and Humansdorp by 30 June 2025	95%	70.7%
Provide electricity connections in Ocean View to 169 beneficiaries by 30 June 2025	169	34
Provide free basic electricity to indigent households in terms of the approved tariffs earning up to R4360 as at 30 June 2025	9 917	6 805

Report on compliance with legislation

26. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

27. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

28. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

29. I did not identify any material non-compliance with the selected legislative requirements.

Other information in the annual report

30. The accounting officer is responsible for the other information included in the annual report. The other information referred to does not include the financial statements, the auditor's report and those selected development priorities presented in the annual performance report that have been specifically reported on in this auditor's report.

31. My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

32. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected development priorities presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

33. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected, this will not be necessary.

Internal control deficiencies

34. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

35. I did not identify any significant deficiencies in internal control.

Auditor-General

East London

29 November 2025

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for the selected development priority and on the municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality [and its subsidiaries] to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material

uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern

- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation - selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003	Sections: 1, 11(1), 13(2), 14(1), 14{2)(a), 14(2){b), 15, 24(2)(c)(iv), 28(1), 29(1), 29{2){b), 32(2), 32(2)(a), 32(2)(a)(i), 32{2){a)(ii), Sections: 32(2){b), 32{6){a), 32(7), 33(1)(c)(ii), 53(1)(c)(ii), 53(1)(c)(iii){bb), 54(1)(c), 62(1)(d), 63(2)(a), 63{2)(c), 64{2){b), 64{2)(c), 64(2)(e), 64(2)(f), 64{2){g), 65(2){a), 65{2){b), 65(2){e), 72{1)(a)(ii), 112{1)U), 116(2)(b), 116(2)(c)(ii), 117, 122(1), 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 165(1), 165(2)(a), 165(2){b)(ii), 165{2){b)(iv), 165{2){b)(v), 165{2)(b)(vii), 166(2){b), 166{2)(a)(iv), 166(5), 170, 171(4)(a), 171(4){b)
MFMA: Municipal budget and reporting regulations, 2009	Regulations: 71(1)(a), 71{1)(a){b), 71{2){a), 71{2){b), 71(2)(d), 72(a), 72{b), 72{c)
MFMA: Municipal Investment Regulations, 2005	Regulations: 3(1)(a), 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations: 5(4), 6(8)(a), 6(8)(b), 10(1)
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations: 5, 12{1)(c), 12(3), 13{b), 13(c), 16{a), 17(1)(a), 17(1)(b), 17(1)(c), 19{a), 21{b), 22(1){b){i), 22(2), 27{2){a), 27{2){e), 28(1)(a)(i), 29(1)(a), 29(1)(b), 29(5)(a)(ii), 29{5){b)(i), 32, 36(1), 36(1)(a), 38(1)(c), 38(1){d){ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43, 44, 46(2)(e), 46(2)(f)
Construction Industry Development Board Act 38 of 2000	Section: 18(1)
Construction Industry Development Board Regulations, 2004	Regulations: 17, 25(7A)
Division of Revenue Act	Sections: 11{6){b), 12(5), 16(1); 16(3)
Municipal Property Rates Act 6 of 2004	Section: 3(1)
Municipal Systems Act 32 of 2000	Sections: 25(1), 26(a), 26(c), 26(h), 26(i), 29(1){b)(ii), 34{a), 34(b), 38(a), 41{1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2), 45(a), 54A(1)(a), 56(1)(a), 57(2)(a), 57(413), 57{6){a), 57A, 66(1)(a), 66(1)(b), 67(1){d), 74(1), 96{b)
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations: 5(2), 5(3), 5(6), 8(4)

Legislation	Sections or regulations
MSA: Municipal Planning and Performance Management Regulations, 2001	Regulations: 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 7(1), 8, 9(1)(a), 10(a), 12(1), 14(1)(b)(iii), 14(1)(c)(ii), 14(4)(a)(i), 14(4)(a)(iii), 15(1)(a)(i), 15(1)(a)(ii)
MSA: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006	Regulations: 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3), 26(5), 27(4)(a)(i)
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations: 17(2), 36(1)(a)
MSA: Municipal Staff Regulations	Regulations: 7(1), 19, 31, 35(1)
MSA: Municipal Systems Regulations, 2001	Regulation: 43
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section: 34(1)
Preferential Procurement Policy Framework Act 5 of 2000	Sections: 2(1)(a), 2(1)(f)

6.2 AUDITOR GENERAL REPORT 2203/2204

6.1 AUDITOR GENERAL REPORT: 2023/24 FINANCIAL YEAR

Report of the auditor-general to the Eastern Cape Legislature and Council on the Kouga Local Municipality

Opinion

I have audited the financial statements of the Kouga Local Municipality set out from page 362 which comprise the statement of financial position as at 30 June 2024, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Kouga Local Municipality as at 30 June 2024 and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 5 of 2023 (Dora).

Basis for opinion

I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

I draw attention to the matters below. My opinion is not modified in respect of these matters.

Allowance for Impairments

As disclosed in notes 3 and 4 to the financial statements, trade and other receivables

from exchange transactions and receivables from non-exchange transactions had a provision for impairment of R384,9 million (2022-23: R309,2 million) and R187,6 million (2022-23: R152,6 million), respectively.

Material losses

As disclosed in note 33 to the financial statements, the municipality incurred material losses relating to electricity and water of R44,4 million (2022-23: R40,1 million) and R34,1 million (2022-23: R19,5 million).

Restatement of corresponding figures

As disclosed in notes 57 to the financial statements, the corresponding figures for 30 June 2023 were restated as a result of reclassification of accounts and correction of prior period errors in the financial statements of the municipality at, and for the year ended, 30 June 2024.

Other matter

I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes

In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the GRAP and the requirements of the MFMA and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance information against predetermined objectives for the selected development priority presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

I selected the following development priority presented in the annual performance report for the year ended 30 June 2024. I selected a development priority that measures the municipality's performance on its primary mandated functions and that are of significant national, community or public interest.

Development priority	Page numbers	Purpose
Basic service delivery & infrastructure	78-82	To manage and ensure the provision of basic municipal services and the reduction of infrastructure backlogs

I evaluated the reported performance information for the selected development priority against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

I performed procedures to test whether:

the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives

all the indicators relevant for measuring the municipality's performance against its primary mandated and prioritised functions and planned objectives are included

the indicators are well defined to ensure that they are easy to understand and can be

applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements

the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated

the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents

the reported performance information is presented in the annual performance report in the prescribed manner and is comparable and understandable.

there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

I did not identify any material findings on the reported performance information for the development priority.

Other matter

I draw attention to the matter below.

Achievement of planned targets

The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.

The table that follows provides information on the achievement of planned targets and lists the key service delivery indicators that were not achieved as reported in the annual performance report. The measures taken to improve performance are included in the annual performance report on pages 77 to 84.

Infrastructure and basic service delivery

Targets achieved: 70%

Budget spent: 89%

Key indicators not achieved	Planned target	Reported achievement
% expenditure of WSIG grant funding	95%	76%
% expenditure of capital budget provision for	90%	63%

capital projects (Inclusive of adjustments up to 31 December 2023)		
Percentage of DMRE grant funding by 30 June 2024	95%	90%
% water losses between water purchased/produced and water sold/ accounted for	35%	40%
% expenditure of capital budget provision for capital projects newly listed with the January 2024 adjustments budget	50%	26.09%
Number of EIA applications submitted by 30 June 2024 for the extension of the Loerie Cemetery	1	0

Report on compliance with legislation

In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

I did not identify any material non-compliance with the selected legislative requirements.

Other information in the annual report

The accounting officer is responsible for the other information included in the annual report. The other information referred to does not include the financial statements, the auditor's report and those selected development priorities presented in the annual performance report that have been specifically reported on in this auditor's

report.

My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected development priorities presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected, this will not be necessary.

Internal control deficiencies

I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

I did not identify any significant deficiencies in internal control.

Auditor-General

East London

30 November 2024

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

6.3 AUDIT CORRECTIVE ACTION PLAN

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
7	AR	Finance	Emphasis of matter	Allowance for impairments	This information has been provided for the end-users of the financial statements,	As disclosed in note 3 and 4 to the financial statements, trade and other receivables from exchange transactions and receivables from non-exchange transactions had a provision for impairment of R384,9 million (2022-23: R309,2 million) and R 187,6million (2022-23: R152,6 million) respectively.	There are several factors that contribute to high debt provision for impairment, which include the economic downturn, unaffordability due to low or loss of income, culture of non-payment in some areas and credit control systems.	The Revenue Manager must revise the approved Debtors Reduction Plan and submit it to Council for approval by 26 February 2025 and monthly monitor the implementation of the approved plan.	26 February 2026
8	AR	Finance	Emphasis of matter	Material losses	This information has been provided for the end-users of the financial statements,	As disclosed in note 33 to the financial statements, the municipality incurred material losses relating to electricity and water of R44,4 million (2022-23: R40,1 million) and R34,1 million (2022-23:R19,5million).	Meter readings	All electricity meters to be read monthly	monthly
								All anomalies from meter readings to be reported to I&E monthly	monthly
							Installation on New Electricity Meters	Assessment of properties with no meters (All ratable properties excl. plots assessed for both	monthly

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
								water and electricity meters)	
							Water leaks	Top 20 Water Consumers per area be sent to C&WS	Monthly
							Meter readings	All water meters to read monthly	Monthly
							Meter readings	All anomalies from meter readings to be reported to C&WS monthly	Monthly
							Water leaks Bulk meter reading incorrect / estimated by NMBM	All NMBM accounts to be sent to C&W monthly	Monthly
							Water leaks Bulk meter reading incorrect / estimated by NMBM	All differences must be addressed with the NMBM to correct	Ongoing
8	AR	Electro-Mechanical	Emphasis of matter	Material losses	This information has been provided for the end-users of the financial statements,	As disclosed in note 33 to the financial statements, the municipality incurred material losses relating to electricity and water of R44,4 million (2022-23: R40,1 million) and	Illegal connections / meter tampering	Anomalies identified to be assessed and addressed accordingly	Monthly
								Weekly Reports from TID Roll out submitted to Revenue to updated Financial System	Monthly

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
						R34,1 million (2022-23: R19,5million).		Low / No consumption Reports to be assessed to identify properties to be investigated	Monthly
								Meters at properties to be investigated / correction actions implemented'	Monthly
							Meter readings	Monthly reporting on anomalies being addressed	Monthly
							Installation on New Electricity Meters	Electricity meters installed as per Assessment	monthly
								SOP to be developed for installation of new meter and removal of old meter (info to flow to Revenue)	End of February 2026
8	AR	Civil and Water Services	Emphasis of matter	Material losses	This information has been provided for the end-users of the financial statements,	As disclosed in note 33 to the financial statements, the municipality incurred material losses relating to electricity and water of R44,4 million (2022-23: R40,1 million) and R34,1 million (2022-23: R19,5million).	Unmetered connections	Info assessed to prioritise areas for meter installations	Monthly
							Unmetered connections	Water meter audit	Ongoing

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
							Unmetered connections	Meters to be installed based on assessment	Monthly
							Water leaks	Top Consumers meters will be investigated by Leak Detection Team (LDT) and reported to Call Centre	Monthly
							Water leaks	Promote reporting of Water Leaks to Call Centre	Ongoing
							Water leaks	Water leaks addressed within 24 hours by Plumbing Teams	Ongoing
							Unaccounted Water	Monthly reporting on Water being carted / transported per area	Monthly

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
							Unaccounted Water	Monthly reports on water connections made for events	Monthly
							Unaccounted Water	Monthly reports on hydrants being flushed (a typical calculation - pressure against time and area provides a volume estimate)	Monthly
							Unaccounted Water	Pipe bursts / leaks - estimates loss per pipe diameter must be indicated.	Monthly
							Water leaks Bulk meter reading incorrect / estimated by NMBM	All Bulk Meters read monthly	Ongoing

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
							Water leaks Bulk meter reading incorrect / estimated by NMBM	Compare all Bulk Meters to NMBM accounts	Monthly
							Measuring Water from Treatment Plant	Monthly Reporting on Water from Water Treatment Plant / bulk supply	Monthly
							Old Water Meters - under measuring volume	Replacement of inaccurate meters	Ongoing
							Meter readings	Monthly reporting on anomalies addressed by Area Engineers	Monthly
14	M R	Finance	Significant matters	Financial Statements	Material misstatements corrected	The correction of errors in the SCNA amounting to R21 679 029 in respect of the accumulated surplus as of 1 July 2022 does not agree with the amounts disclosed in note 57 – Prior year adjustments.	This was caused by an oversight during the annual financial statement review process.	The AFS Plan (duty/responsibility and timeframe) needs to comply with by all roll players. This will result in sufficient time available for review by the CFO.	As per AFS plan
						During the testing of the segment reporting, we have noted that the statement of financial	The cause of the misrepresentation of the segment report surplus/deficit is a result of		

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
						performance in the segment reporting does not present the total surplus/deficit for each segment that has been identified and reported in the Annual Financial Statement resulting in a R nil value of total surplus or deficit made by the segment reports.	inadequate review of the financial statements to ensure that the any error or misstatements that have been identified in the financial statements have been identified and corrected before the AFS are finalised for the financial period.		
						The disclosure notes 58 on pages 101 to 103 of the Annual Financial Statements (AFS) that were submitted for audit on 31 August 2024 did not disclose all the required information as the financial liabilities part of the financial instrument was missing. In addition, disclosure requirements of par 104 to 122 have not been complied with, as the classes of financial instruments was not disclosed at the required level of detail, which would include their	This is due to management oversight		

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
						categorisation and carrying amounts was not included.			
33	M R	Office of the Municipal Manager	Significant Matters	Financial Management and Performance	The municipality repairs and maintenance as a percentage of assets was 3% for both 2023 and 2024.	The municipality repairs and maintenance as a percentage of assets was 3% for both 2023 and 2024. Repairs and maintenance of infrastructure is critical to restore or maintain the economic benefits and service potential expected from an asset. Municipalities are advised by National Treasury to spend a minimum of 8% on repairs and maintenance against the property, plant and equipment (PPE). A ratio below this norm is a reflection that inadequate provision is being made for repairs and maintenance which could lead to early impairment of an asset. Failure to regularly maintain	Budget constraints.	Municipalities are advised by National Treasury to spend a minimum of 8% on repairs and maintenance against the property, plant and equipment (PPE).	Yearly

PAR A		DIRECTORATE	SECTION	SUB - SECTION	FINDING	DETAILS OF THE FINDING	ROOT CAUSE	ACTION	TARGET DATE
						and renew assets will lead to asset breakdowns and service disruptions, and ultimately, service delivery failure. It may also have a direct impact on the water and electricity losses.			

COMPONENT B: OTHER FINANCIAL MATTERS

APPENDICES

APPENDICE A: COUNCILLOR, COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Name of Councillor	Portfolio Committee Allocated	Ward	Party	Percentage of Ordinary Council and Special Council meetings attended	Apologies tendered in writing to the Office of the Speaker	Absent without apology
H. Bornman	Community and Safety Services Electro-Mechanical Services Corporate and Communication Services Planning and Development Finance & Economic Development Civil and Water Services	PR	DA	100%	0	0
T Jantjes	Civil and Water Services Corporate and Communication Services Planning and Development Finance & Economic Development Community and Safety Services Electro-Mechanical Services	PR	DA	100%	0	0
B. Williams	As of May 2025: Finance and Economic Development Civil and Water Services	PR	DA	100%	0	0

Name of Councillor	Portfolio Committee Allocated	Ward	Party	Percentage of Ordinary Council and Special Council meetings attended	Apologies tendered in writing to the Office of the Speaker	Absent without apology
	Electro-Mechanical Services					
D. Benson	Community and Safety Services Corporate and Communication Services	PR	DA	100%	0	0
B. Dhludhlu	Finance and Economic Development Corporate and Communication Services Electro-Mechanical Services Community Services Finance As of May 2025: Finance and Economic Development Corporate and Communication Services Electro-Mechanical Services	PR	DA	94%	0	1
M. van Niekerk	Corporate and Communication Services Planning and Development	PR	DA	100%	0	0
W. Gertenbach	Electro-Mechanical Services Finance and Economic Development	Ward 3	DA	100%	0	0

Name of Councillor	Portfolio Committee Allocated	Ward	Party	Percentage of Ordinary Council and Special Council meetings attended	Apologies tendered in writing to the Office of the Speaker	Absent without apology
	Civil and Water Services					
C. August	Planning and Development Community and Safety Services Civil and Water Services	Ward 9	DA	100%	0	0
M. Nicholls	Electro-Mechanical Services Civil and Water Services As of May 2025: Corporate and Communication Services Finance and Economic Development Electro-Mechanical Services Civil and Water Services	Ward 5	DA	100%	0	0
J. Alexander	Corporate and Communication Services Community and Safety Services Planning and Development As of May 2025: Planning and Development Civil and Water Services Electro-Mechanical Services	Ward 4	DA	100%	0	0

Name of Councillor	Portfolio Committee Allocated	Ward	Party	Percentage of Ordinary Council and Special Council meetings attended	Apologies tendered in writing to the Office of the Speaker	Absent without apology
	Community and Safety Services					
S. Ruth	Planning and Development Civil and Water Services Electro-Mechanical Services Community and Safety Services Finance and Economic Development As of May 2025: Finance and Economic Development Electro-Mechanical Services Corporate and Communication Services Civil and Water Services Community and Safety Services	PR	DA	100%	0	0
L. Maree	Finance and Economic Development Electro-Mechanical Services Corporate and Communication Services Civil and Water Services Planning and Development (March 2025) - Speaker	Ward 12	DA	100%	0	0

Name of Councillor	Portfolio Committee Allocated	Ward	Party	Percentage of Ordinary Council and Special Council meetings attended	Apologies tendered in writing to the Office of the Speaker	Absent without apology
R. Foley	Civil and Water Services Planning and Development Finance and Economic Development	Ward 8	DA	94%	1	0
G. Stuurman	Community and Safety Services Planning and Development Corporate and Communication Services	PR	DA	100%	0	0
P. Oliphant	Civil and Water Services Finance and Economic Development As of May 2025: Finance and Economic Development	PR	ANC	75%	2	2
M. Valgee	Community and Safety Services As of May 2025: Electro-Mechanical Services	PR	ANC	81%	0	3
V. Gunuza	Corporate and Communication Services	PR	ANC	56%	1	6
N. Ntengwane	Community and Safety Services	PR	ANC	63%	1	5
M. Yali	Planning and Development Finance and Economic Development	Ward 14	ANC	94%	1	0

Name of Councillor	Portfolio Committee Allocated	Ward	Party	Percentage of Ordinary Council and Special Council meetings attended	Apologies tendered in writing to the Office of the Speaker	Absent without apology
	Electro-Mechanical Services As of May 2025: Planning and Development Civil and Water Services					
H. Murray	Corporate and Communication Services Community and Safety Services Finance and Economic Development Electro-Mechanical Services	Ward 2	DA	100%	0	0
F. Heystek	Community & Safety Services Finance and Economic Development	Ward 11	DA	100%	0	0
K. Ndzelani	Community & Safety Services	Ward 6	ANC	88%	2	0
N. Ntshota	Corporate and Communication Services Electro-Mechanical Services	Ward 1	ANC	100%	0	0
M. Mbandana	Electro-Mechanical Services Civil and Water Services	Ward 10	ANC	81%	0	3
V. Zana	Civil and Water Services Planning and Development	Ward 13	ANC	94%	1	0

Name of Councillor	Portfolio Committee Allocated	Ward	Party	Percentage of Ordinary Council and Special Council meetings attended	Apologies tendered in writing to the Office of the Speaker	Absent without apology
E. Mbuqu	Corporate and Communication Services	Ward 7	ANC	94%	1	0
W. Petersen	Planning and Development Finance and Economic Development	PR	ANC	69%	4	1
B. Human	Community and Safety Services Electro-Mechanical Services Corporate and Communication Services Planning and Development Finance & Economic Development Civil and Water Services	PR	PA	63%	3	2
W. van der Linde	Community and Safety Services Electro-Mechanical Services Corporate and Communication Services Planning and Development Finance & Economic Development Civil and Water Services	PR	VF/FFP	81%	3	0
L. Nkilishane	Community and Safety Services	PR	EFF	56%	5	2

Name of Councillor	Portfolio Committee Allocated	Ward	Party	Percentage of Ordinary Council and Special Council meetings attended	Apologies tendered in writing to the Office of the Speaker	Absent without apology
	Electro-Mechanical Services Corporate and Communication Services Planning and Development Finance & Economic Development Civil and Water Services					

APPENDICE B: COMMITTEE AND COMMITTEE BY PURPOSE

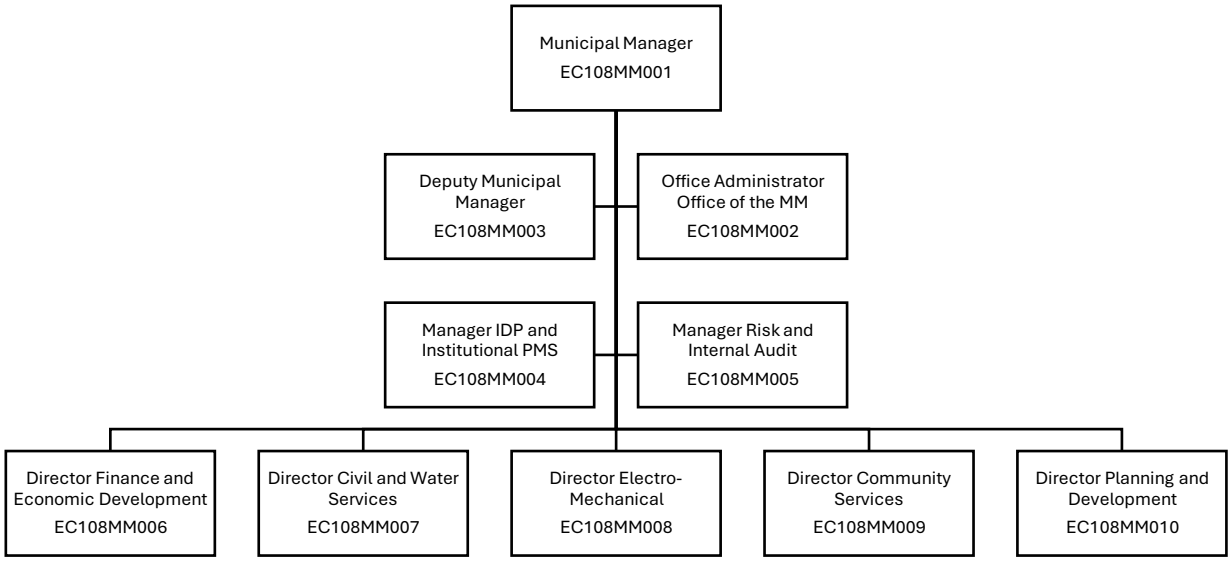
Corporate & Communication Services Portfolio	**Committee Members**	**Alternate Members**	**Functions**
 Chairperson	Cllr J Alexander	Cllr L Maree Cllr B Dhludhlu Cllr E Mbuqu	Administration / Auxiliary Services Legal Services Human Resources Media & Communication ICT
	Ald D Benson		
	Cllr M van Niekerk		
	Cllr H Murray		
	Cllr G Stuurman		
	Cllr V Gunuza		
	Cllr N Ntshota		
	Cllr L Nkilishane		
	Cllr W van der Linde		
	Cllr B Human		
Ex-officio	Executive Mayor H Bornman		
Ex-officio	Executive Deputy Mayor T Jantjes		
Ex-officio	Speaker B Williams		
Planning & Development Portfolio	**Committee Members**	**Alternate Members**	**Functions**
 Chairperson	Cllr S Ruth	Cllr J Alexander Cllr L Maree Cllr V Zana	Human Settlements Town & Regional Planning Land & Property MPT
	Cllr R Foley		
	Cllr C August		
	Cllr G Stuurman		
	Cllr M van Niekerk		
	Cllr M Yali		
	Cllr W Petersen		

	Cllr L Nkilishane		
	Cllr W van der Linde		
	Cllr B Human		
Ex-officio	Executive Mayor H Bornman		
Ex-officio	Executive Deputy Mayor T Jantjes		
Ex-officio	Speaker B Williams		
Community & Safety Services Portfolio	**Committee Members**	**Alternate Members**	**Functions**
Chairperson 	Cllr D Benson	Cllr J Alexander Cllr S Ruth Cllr M Valgee	Environmental Management Parks & Amenities Protection Services Beaches Disaster Management Fire
	Cllr H Murray		
	Cllr F Heystek		
	Cllr C August		
	Cllr G Stuurman		
	Cllr N Ntengwane		
	Cllr K Ndzelani		
	Cllr L Nkilishane		
	Cllr W van der Linde		
	Cllr B Human		
Ex-officio	Executive Mayor H Bornman		
Ex-officio	Executive Deputy Mayor T Jantjes		
Ex-officio	Speaker B Williams		
Electro-Mechanical Services Portfolio	**Committee Members**	**Alternate Members**	**Functions**
Chairperson	Cllr T Jantjes	Cllr B Dhludhlu	Electrical Services

	Cllr W Gertenbach	Cllr H Murray Cllr M Yali	Fleet Management
	Cllr L Maree		
	Cllr S Ruth		
	Cllr M Nicholls		
	Cllr M Mbandana		
	Cllr N Ntshota		
	Cllr L Nkilishane		
	Cllr W van der Linde		
	Cllr B Human		
Ex-officio	Executive Mayor H Bornman		
Ex-officio	Speaker B Williams		
Finance & Economic Development Portfolio	**Committee Members**	**Alternate Members**	**Functions**
 Chairperson	Cllr L Maree	Cllr S Ruth Cllr H Murray Cllr W Petersen	Budget & Treasury Revenue Expenditure Assets Management Supply Chain Management Tourism Local Economic Development Creative Industries Crèches Events Committee
	Cllr R Foley		
	Cllr B Dhludhlu		
	Cllr F Heystek		
	Cllr W Gertenbach		
	Cllr P Oliphant		
	Cllr M Yali		
	Cllr L Nkilishane		
	Cllr W van der Linde		
	Cllr B Human		
Ex-officio	Executive Mayor H Bornman		

Ex-officio	Executive Deputy Mayor T Jantjes		
Ex-officio	Speaker B Williams		
Civil & Water Services Portfolio	**Committee Members**	**Alternate Members**	**Functions**
Chairperson 	Cllr R Foley	Cllr M Nicholls	Infrastructure
	Cllr C August	Cllr L Maree	Civil services
	Cllr S Ruth	Cllr M Mbandana	PMU
	Cllr W Gertenbach		
	Cllr J Alexander		
	Cllr V Zana		
	Cllr P Oliphant		
	Cllr L Nkilishane		
	Cllr W van der Linde		
	Cllr B Human		
Ex-officio	Executive Mayor H Bornman		
Ex-officio	Executive Deputy Mayor T Jantjes		
Ex-officio	Speaker B Williams		

APPENDICE C: THIRD TIER ADMINISTRATIVE STRUCTURE



APPENDICE C: FUNCTIONS OF THE MUNICIPALITY

Municipal Powers and Functions	
Amenities and Infrastructure	**Housing Development**
Electricity	All forms of Housing Development
Storm water management	Housing Administration
Street lighting	Spatial Development
Road maintenance	Urban Revival
Water and sewerage management	**Human Resources**
Municipal Building maintenance	
Parks and gardens	All legislative, Civil law and administrative functions pertaining to staff
Libraries	Staff training
Municipal workshop	Implementation of Skills Act
Municipal Siding maintenance	Councillors training
Health, Environmental & Community Services	Local Labor Forum
	A Performance Management System
Municipal Health Services	**Land, Rural & Agricultural Development**
Informal settlements	
Environmental conservation	Rural land matters
Business licensing	Agricultural matters
Refuse removal	Education and welfare in general
Town cleansing	Rendering of services in all areas under its jurisdiction
Cemeteries	Land reform
Sport and Recreation	Acquisition and alienation of land
Arts and Culture	Impoundment of stray animals
Economic Development	Squatter Control
	Planning and Building Control
Promote Local Tourism	
Economic Development	Integrated Development Planning (including strategic planning)
Trading Legislation	Town Planning Services
Street Trading	Building Control Services
Industrial Development	Plans and signage control
Create Investor - friendly climate	Property valuations
Eradication of Poverty	**Safety and Security**
Finance	Law Enforcement (Traffic)
Keeping of Financial Records	Fire Services/Rescue Services
Municipal Rating and Taxation	Occupational Safety Services
Municipal Insurance	Disaster Management
Municipal banking and Investments	**Internal Audit**
Taking of Loans	
Stock Control and Asset Register	Internal Auditing of entire municipality

APPENDICE E: WARD REPORTING

WARD	WARD COUNCILLOR	WARD COMMITTEE ATTENDED	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
1	Cllr N Ntshota	11	1	1	1	1	1	1	1	1	1	1	1
2	Cllr H Murray	11	1	1	1	1	1	1	1	1	1	1	1
3	Cllr W Gertenbach	11	1	1	1	1	1	1	1	1	1	1	1
4	Cllr J Alexander	11	1	1	1	1	1	1	1	1	1	1	1
5	Cllr M Biko	11	1	1	1	1	1	1	1	1	1	1	1
6	Cllr K Ndzelani	11	1	1	1	1	1	1	1	1	1	1	1
7	Cllr T Mbuqu	11	1	1	1	1	1	1	1	1	1	1	1
8	Cllr R Foley	11	1	1	1	1	1	1	1	1	1	1	1
9	Cllr C August	11	1	1	1	1	1	1	1	1	1	1	1
10	Cllr M Mbandana	11	1	1	1	1	1	1	1	1	1	1	1
11	Cllr F Heystek	11	1	1	1	1	1	1	1	1	1	1	1
12	Cllr L Maree	10	1	1	1	1	1	0	1	1	1	1	1
13	Cllr V Zana	11	1	1	1	1	1	1	1	1	1	1	1
14	Cllr M Yali	11	1	1	1	1	1	1	1	1	1	1	1
15	Cllr T Jantjes	11	1	1	1	1	1	1	1	1	1	1	1

Note: No Ward Committee Meetings scheduled for December 2024.

APPENDICE F: WARD INFORMATION

PROJECT DESCRIPTION	Adjusted Budget 2024/25	Pre-Audited Actuals as at 30 June 2025	%	WARD
Apiesdraai: Sewer Pump Station	1 980 261,00	191 785,22	9,68%	**2, 12**
Aston Bay to Paradise Beach - Seekoei Estuary Causeway Reconstruction	6 478 261,00	6 478 198,10	100,00%	**12**
Beach Sewer Pump Station and New Sewer Bypass	140 000,00	-	0,00%	
Connect 4 x drilled boreholes to treatment works	-	6 116 228,00		**All**
Construction of Civil Services in Donkerhoek & Humansdorp	3 000 000,00	2 121 654,29	70,72%	**4, 6**
Design: Upgrade Weston WWTW Outfall & Reticulation	167 175,00	166 305,88	99,48%	**13**
Electricity Transfer from NMBM to KLM	62 198,00	-	0,00%	
Envirosan Toilets (40 Units)	-	229 676,76		**All**
George Road, Re-instatement of Embankment, Water & Stormwater network	782 609,00	29 217,03	3,73%	**12**
Humansdorp: Upgrading of Kruisfontein Informal Settlement (Donkerhoek)	1 898 033,00	-	0,00%	**4**
Humansdorp: Upgrading of Kwanomzamo Informal Settlements (Bungalows, Polar Parks & Shukushukuma)	8 118 775,00	2 133 643,78	26,28%	**6**
Jeffreys Bay: Upgrade of Ocean View Sewer Pipe	80 500,00	80 500,00	100,00%	**14**
Jeffreys Bay: Upgrading of Ocean View Informal Settlement	4 125 000,00	635 402,08	15,40%	**14**

PROJECT DESCRIPTION	Adjusted Budget 2024/25	Pre-Audited Actuals as at 30 June 2025	%	WARD
JILL MARCUS WATER SUPPLY	4 347 000,00	4 238 324,99	97,50%	**4**
Kruisfontein: Bulk Sewer Link Line	1 395 837,00	276 539,50	19,81%	**4**
Kruisfontein: Upgrade of Gill Marcus Bulk Water Reservoir & Pipeline	3 196 225,00	694 477,75	21,73%	**4**
KWANOMZAMO SEWERAGE PUMP STATION	508 609,00	-	0,00%	**6**
Kwanomzamo: New Bulk Water Pipeline	3 047 557,00	551 309,57	18,09%	**6**
Kwanomzamo: New Sewer Pump Station & Rising Main - Bulk Sanitation	4 511 687,00	547 490,20	12,13%	**6**
Kwanomzamo: Upgrading of WWTW	29 174 457,00	29 174 065,65	100,00%	**6**
LA MER NEW SEWER RISING MAIN	4 763 577,00	13 241 617,38	277,98%	**2, 3, 8, 11, 14**
La Mer: Construction of New Sewer Rising Main	200 000,00	200 000,00	100,00%	**2, 3, 8, 11, 14**
Loerie: Upgrade of Sewer Pump Station & New Sewer Rising Main	20 000,00	20 000,00	100,00%	**7**
MIMOSA STREET PIPELINE REPLACEMENT	3 575 354,00	3 523 405,06	98,55%	**3, 8**
Oyster Bay: Umzamowethu WWTW – Planning Stage	637 410,00	-	0,00%	**1**
Paradise Beach - Botha Street Stormwater Infrastructure Upgrade	424 348,00	424 348,00	100,00%	**12**
PARADISE BEACH WATER TOWER	2 021 548,00	-	0,00%	**12**
Patensie: Upgrading of Cyril Ramaphosa Informal Settlement	2 629 602,00	-	0,00%	**10**
PAVING OF MAIN BEACH	176 117,00	132 087,50	75,00%	**10**
Ramaphosa Village New Reservoir	735 065,00	341 698,50	46,49%	**10**
Re-instatement of Da Gama Road in the Kabeljous area and	1 086 957,00	37 997,27	3,50%	**8, 11**

PROJECT DESCRIPTION	Adjusted Budget 2024/25	Pre-Audited Actuals as at 30 June 2025	%	WARD
stormwater infrastructure re-instatement				
Re-instatement of Ketse Street and stormwater infrastructure	1 186 957,00	(742 490,40)	-62,55%	**6**
Re-instatement of Meyer Street and stormwater infrastructure	047 826,00	45 005,77	4,30%	**6**
Re-instatement of Mountain Road and upgrade of stormwater culvert	1 565 217,00	129 091,07	8,25%	**8**
Re-instatement of Nanto Street and stormwater infrastructure	1 339 130,00	62 143,21	4,64%	**6**
Re-instatement of Phillip Street low level water crossing bridge	1 173 913,00	43 359,05	3,69%	**4**
Re-instatement of Sherley Street	1 608 696,00	69 376,76	4,31%	**7**
RETICULATION REPLACE PIPELINES	3 478 260,00	3 391 777,84	97,51%	**7**
Roads Infrastructure	21 739 130,00	20 910 287,83	96,19%	**2, 8, 11, 12, 13**
Roads Infrastructure	-	14 108 690,69		**All**
Sea Vista Access ring road damaged pavement layers	800 000,00	34 039,74	4,25%	**12**
Seekoei Estuary Causeway	5 331 662,00	2 943 579,18	55,21%	**2, 12**
St Francis Bay - Anne Avenue to Ralph Road Reconstruction	1 615 427,00	1 586 530,91	98,21%	**12**
St Francis Bay - Nevil Road Reconstruction	508 696,00	508 696,00	100,00%	**12**
St Francis Bay: Groundwater Supply	8 940 388,00	12 528 217,62	140,13%	**12**
St Francis Bay: Replacement of Main Waterline (Sout River Bridge Crossing)	100 000,00	100 000,00	100,00%	**12**

PROJECT DESCRIPTION	Adjusted Budget 2024/25	Pre-Audited Actuals as at 30 June 2025	%	WARD
St Francis Bay: Replacement of Waterpipe	80 000,00	79 999,99	100,00%	**12**
Thornhill: New Reservoir on Pnt 2 of the Farm	2 440 926,00	970 637,89	39,77%	**7**
Thornhill: Upgrading of Informal Settlement	1 399 200,00	-	0,00%	**7**
Upgrade of Phillipsville Sportsfield	484 927,00	464 570,64	95,80%	**9**
Upgrade of Thornhill Sewer Treatment Works - Phase 1	331 320,00	190 369,58	57,46%	**7**
Upgrading Loerie Sports Facilities	137 788,00	102 893,96	74,68%	**7**
Upgrading of Kouga Gravel Roads	67 681,00	67 681,00	100,00%	**All**
Upgrading/Improvement of Sport Facilities within Kouga	1 121 050,00	525 127,34	46,84%	**All**
	145 782 356	**129 705 558**	**88,97%**	
Fire Services - Vehicle (DISTRICT)	1 391 304,00	631 891,31	45,42%	**All**
Computer Equipment	242 320,00	228 623,16	94,35%	**All**
	1 633 624	**860 514**	**52,68%**	
Computer Equipment (UISP FUNDING)	217 391,00	-	0,00%	**All**
Design of New High Mast Lights - Construction	100 000,00	100 000,00	100,00%	**All**
Electrical Oil circuit breakers replacement with vacuum SCADA ready breakers	5 000 000,00	4 545 458,15	90,91%	**All**
Electricity	-	23,28		
Electrification of 1250 houses in Kouga	2 845 481,00	2 883 837,99	101,35%	**All**
Kwanomzamo Bulk Electrical - Boskloof Secondary Feeder Line & Substation	18 347 420,00	18 699 262,16	101,92%	**6**

PROJECT DESCRIPTION	Adjusted Budget 2024/25	Pre-Audited Actuals as at 30 June 2025	%	WARD
Oceanview Substation Upgrade	9 913 043,00	10 169 624,14	102,59%	**14**
Vehicles	51 005 878,00	48 971 216,44	96,01%	**All**
	87 429 213	**85 369 422**	**97,64%**	
AIR CONDITIONERS-WHOLE OF MUNICIPALITY	377 517,00	656 652,88	173,94%	**All**
Township Economy Support (Agriculture)	100 000,00	918 440,48	918,44%	**1, 13**
FURNITURE &EQUIPMENT REV STAFF	106 453,00	65 892,26	61,90%	**All**
Computer Equipment	22 477,00	-	0,00%	**All**
Computer Equipment	385 414,00	360 283,02	93,48%	**All**
	991 861	**2 001 269**	**201,77%**	
Furniture and equipment	28 000,00	23 381,82	83,51%	**All**
	28 000	**23 382**	**83,51%**	
Furniture and Equipment	150 000,00	147 952,47	98,63%	**All**
Furniture and Equipment	150 000,00	145 433,87	96,96%	**All**
Furniture and Equipment	80 000,00	76 574,00	95,72%	**All**
Computer Equipment	1 412 789,00	1 115 878,77	78,98%	**All**
Furniture and Equipment	90 000,00	87 536,53	97,26%	**All**
Furniture and Equipment	50 000,00	49 980,00	99,96%	**All**
	1 932 789	**1 623 356**	**83,99%**	
HANKEY 990-PHASE 2	16 346 963,00	(111 731,14)	-0,68%	**Ward 9**
HANKEY 990-PHASE 3	4 208 993,00	-	00%	**Ward 9**
Procurement of Homeless Shelter Property	1 400 000,00	-	0,00%	**ALL**
	21 955 956	**(111 731)**	**-0,51%**	
TOTAL	**259 753 799**	**219 471 770**	**84,49%**	

APPENDICE G: RECOMMENDATIONS OF THE AUDIT COMMITTEE

ANNUAL REPORT OF THE AUDIT COMMITTEE FOR THE YEAR ENDED 30 JUNE 2025 KOUGA LOCAL MUNICIPALITY

1. Introduction

It is with great appreciation and pride that the Audit and Risk Committee (ARC) present annual report to Council following the municipality's achievement of a second **Clean Audit Outcome** for the 2024/2025 financial year. This milestone reflects not only technical excellence but also the collective commitment of Council, the Executive Mayor, the Municipal Manager, Senior Management, Internal Audit, and the Auditor-General's team.

In the words of Kouga Executive Mayor Hattingh Bornman: "This clean audit is a testament to the hard work, discipline, and dedication of our administration and staff. It reflects our unwavering commitment to building a capable, ethical, and well-governed municipality that serves our communities with pride."

The Committee also records its appreciation for the excellent working relationship that continues to exist between the Council, Audit and Risk Committee, Senior Management, Internal Audit, and the Auditor General. This culture of openness, professionalism, and mutual respect is an essential pillar of the municipality's sustained governance improvement.

This outcome reflects a sustained commitment to sound financial management, effective internal controls, and a culture of accountability across the institution.

2. Legislative Framework

The Audit Committee fulfils its oversight responsibilities in terms of:

- MFMA Section 166,
- Municipal Systems Act,
- Municipal Supply Chain Management Regulations,
- National Treasury MFMA Circulars, and
- The Audit Committee Charter approved by Council.

These legal frameworks collectively guide the Committee in executing its mandate related to financial reporting, internal controls, performance management, compliance, risk management, and the work of Internal and External Audit.

3. **COMPOSITION OF THE AUDIT AND RISK COMMITTEE AND ATTENDANCE**

The Audit Committee comprises three independent members. The Committee is required to meet at least four times per annum as per its approved terms of reference. The following persons also have standing invitations to all committee meetings:

- The Municipal Manager or as represented by a nominated officer
- Deputy Municipal Manager
- The Chief Financial Officer
- Heads of Departments of the Kouga Municipality
- Representatives of the Auditor-General
- The Chief Audit Executive
- The Compliance and Risk Officer and Legal Advisor
- The Performance Management Officer
- The Chairperson of MPAC.
- Provincial departments (Provincial Treasury and COGTA)
- AGSA

The Audit and Risk Committee adopted a detailed work plan that provides the details of all reports required for each quarter enabling the committee to perform its mandate effectively as outlined in legislation as well as in the Audit Committee Charter.

The work plan forms the basis of the Audit and Risk Committee's quarterly agenda and special meetings.

Both the Internal and AGSA have unrestricted access to the Audit Committee.

During the 2024/2025 financial year, the Audit Committee held meetings as set out below:

Name of members	**Appointed**	**Total number of meetings 2024 – 2025**
Mr D De Lange	Chairperson 13 December 2024	5 Meetings
Mr G Sarpong	28 July 2023	6 Meetings
Mr R Moodaley	13 December 2024	3 Meetings

Mr G Bilson	28 July 2023	2 Meetings

Dates of meetings were as follows:

- 27 August 2024 (special audit committee meeting 2023/2024 annual financial statements)
- 01 October 2024 (fourth quarter meeting 2023/2024)
- 11 December 2024 (first quarter meeting 2024/2025)
- 04 February 2025 (meeting with Internal Audit)
- 25 March 2025 (second quarter meeting 2024/2025)
- 20 June 2025 (third quarter meeting 2024/2025)

4. Overview of the AGSA Audit Opinion

The AGSA issued the municipality with an unqualified audit opinion with no material findings— a clean audit in respect of:

- The annual financial statements,
- Reported performance against predetermined objectives (PDOs), and
- Compliance with key legislation.

This outcome confirms that:

- Financial statements present fairly, in all material respects, the operations of the municipality;
- Performance information is useful and reliable;
- There were no material findings relating to non-compliance with the MFMA, SCM Regulations, or other applicable laws; and
- The internal control environment is functioning effectively.

5. Governance and Oversight by the Audit Committee

Throughout the year, the Audit Committee held **5** meetings, all duly attended by committee members, management, Internal Audit, representatives from Provincial Government (COGTA), Provincial Treasury and AGSA.

The Committee's oversight focused on:

- Reviewing quarterly financial and performance reports as required by MFMA Sections 52(d) and 71,
- Assessing the adequacy and effectiveness of internal controls supported by the Internal Auditors who undertake internal audits based on a risk based internal audit plan approved by the ARC,

- Monitoring the implementation of audit action plans,
- Evaluating progress on risk management processes,
- Overseeing compliance with legislation, and
- Engaging with AGSA on audit strategies, findings, and management responses.
- Monitoring performance against predetermined objectives.

The Committee is satisfied that the municipality has demonstrated full commitment to addressing control weaknesses and strengthening compliance disciplines throughout the year.

The recommendations of the Audit and Risk Committee during the 2024/2025 Financial Year is attached as Annexure A.

6. Internal Control Environment

AGSA's assessment and the Committee's observations confirm that the municipality's internal control environment is strong, stable, and maturing. In particular:

- **Leadership** demonstrated ethical conduct, direction, and accountability in line with governance best practice.
- **Financial and performance management** through accurate reporting, credible source documentation, timely reconciliations, and effective monitoring.
- **Information and communication systems** supported compliance, reporting integrity, and reliability of information.

  Internal Audit remained a key contributor to the municipality's clean audit achievement.

7. Internal Audit Function

The Internal Audit function is independent of management. The Audit Committee has assessed the Internal Audit Division and is satisfied that the Internal Audit team possess the required qualifications and are competent to carry out their role.

The Internal Audit Unit operated in accordance with the MFMA, International Standards for the Professional Practice of Internal Auditing, and the approved Risk-Based Internal Audit Plan. Key contributions included:

- Conducting audits across financial, performance, compliance, and ICT environments;
- Providing independent assurance on the adequacy of controls;

- Issuing timely recommendations; and
- Monitoring management's progress on prior year findings.

Internal Audit's work significantly strengthened the control environment and supported the AGSA's positive assessment.

During the 2024/2025 financial year the internal audit plan was successfully completed.

A notable improvement in both management's participation and the internal audit team's progress in testing findings to reach resolution.

8. Performance Information and Predetermined Objectives

The Committee is satisfied that performance information, prepared in accordance with the Municipal Systems Act, Regulations on Performance Management, and the Framework for Managing Programme Performance Information (FMPPI), is:

- Useful,
- Accurate, and
- Reliable.

AGSA's confirmation of no material findings on Pre-Determined Objectives is a notable achievement and affirms the alignment between planning, implementation, reporting, and monitoring.

9. Risk Management

The Kouga Local Municipality Risk Management processes has continued to improve. A risk register has been compiled with identified process owners and target dates for completion.

A strategic risk assessment was conducted during the 2024/2025 financial year. The next risk assessment will be conducted during the 2025/2026 financial year, in line with the standard annual review cycle. However, should any strategic objectives or institutional conditions change significantly before then, the risk register will be updated accordingly.

Internal Audit is responsible for the establishment of the risk management policy, risk management framework together with the risk management strategy and the preparation of the risk register.

In line with MFMA requirements, the Committee continuously assessed the effectiveness of the risk management processes. The municipality:

- Maintained and updated a Strategic and Operational Risk Register,

- Held regular Risk Committee meetings,
- Implemented mitigation strategies, and
- Embedded risk awareness in business processes.

The Committee acknowledges improvements in ICT security, supply chain controls, and financial reporting processes as significant contributors to the clean audit.

Fraud risk management is a concern raised by the AG and the Audit and Risk Committee.

Suggestions which the ARC have made on how to improve fraud risk management throughout the financial year include:

- that a high-level review of the controls to mitigate fraud and corruption risks be included in the Internal Audit Plan.
- The annual review of the Fraud Risk Strategy and Fraud Risk Plan is essential.
- The quarterly Review of the Fraud Risk Register by the Audit Committee.
- The creation of a Fraud Risk awareness and Ethics training program for employees.
- It was also suggested that the ARC members and management make written declarations as to whether they have any knowledge of any actual, suspected, or alleged fraud when declaring interest at quarterly meetings.

The ARC highlighted the growing relevance of artificial intelligence (AI) tools, such as ChatGPT, and emphasised the need for municipalities to address their impact through policy review. It was stressed that ICT policies and potentially all institutional policies should include clear parameters to prevent the uploading of confidential information to AI platforms.

10. Financial Management and Supply Chain Management (SCM) Oversight

The Audit Committee have assessed the expertise, resources, and experience of Kouga Local Municipalities CFO and finance department. During the financial year there were no significant changes to the staff establishment.

The CFO is competent in respect of his expertise and experience, with the Finance Department functioning adequately and within its mandate.

SCM compliance remains a priority area for AGSA. The Committee is satisfied that the municipality:

- Adhered to MFMA SCM Regulations,
- Applied competitive bidding processes,

- Maintained proper documentation,
- Addressed previous irregular expenditure risks, and
- Strengthened contract and vendor management processes.

No material findings on SCM were reported by AGSA—an important factor in achieving the clean audit.

11. Audit Action Plan and Irregular, Fruitless & Wasteful Expenditure

The municipality maintained a robust audit action plan, monitored quarterly through Internal Audit and the Audit Committee.
The Committee acknowledges that:

- Irregular expenditure is being managed in terms of MFMA Circular 68 and the Irregular Expenditure Framework,
- Processes for preventing fruitless and wasteful expenditure have significantly improved, and
- No material findings were raised by AGSA in these areas.

12. Review of Annual Financial Statements

The Audit Committee reviewed and discussed the unaudited annual financial statements for the 2024/25 financial year with management. An external service provider was appointed to provide an independent technical review of the financial statements on 30 June 2025.

This process included consideration of the adequacy, reliability and accuracy of financial reporting and information, ensuring it is consistent with applicable accounting standards and is compliant with the legal framework. The accounting policies and disclosures made by management were also reviewed during this process.

The Audit Committee and provincial departments of COGTA and Provincial Treasury recommended certain amendments before submission to the AGSA for audit purposes. The financial statements were submitted to the Auditor General within the prescribed time frame as determined by the MFMA.

13. Challenges and Mitigations

While the municipality achieved a clean audit, the following challenges were noted during the year:

- Increased legislative compliance demands,
- ICT infrastructure vulnerabilities,

- Pressure on service delivery budgets,
- Electricity and Water losses,
- Increasing long outstanding debt.

These challenges were proactively managed through training, internal control enhancements, automation, and improved oversight practices.

14. Recommendations for Sustaining the Clean Audit

While the Clean Audit is a significant achievement, the challenge that now lies ahead is to sustain this outcome consistently in the years to come. Maintaining a clean audit requires vigilance, discipline, and ongoing improvement across all levels of the organisation. The Committee therefore highlights the following key focus areas that will be critical for preserving the Clean Audit Outcome:

Key Focus Areas for Maintaining a Clean Audit Outcome

1. Stability in Financial Leadership

- Prioritising the appointment and retention of competent senior finance officials, including the CFO and Manager: Finance, to ensure continuity and institutional memory.

2. Strengthening Internal Controls

- Regular monitoring, updating, and testing of internal control systems across financial management, performance information, compliance, and ICT environments.

3. Implementation of Audit Action Plans

- Timeous, evidence-based implementation of internal and external audit recommendations with strong oversight by management.

4. Financial Reporting Discipline

- Ongoing preparation of supporting schedules, reconciliations, and GRAP-compliant records throughout the year—avoiding year-end pressure.

5. Performance Information Quality Assurance

- Ensuring that SDBIP indicators are well-defined, evidence is audit-ready, and project performance is accurately reported.

6. Risk Management Process

- Embedding proactive risk identification, mitigation, and escalation processes, especially regarding emerging risks and service-delivery pressures.

7. Ethics, Compliance and Governance

- Continued adherence to key legislative requirements, transparent procurement processes, and strengthened consequence management.

8. Audit Readiness Culture

- Promoting year-round audit readiness as a standard operating practice, supported by ongoing engagements between the Audit and Risk Committee, management, Internal Audit, and the AG.

Council is encouraged to continue supporting management and oversight structures to ensure that the municipality builds a legacy of sustained clean governance and service excellence.

15. Appreciation

The Committee extends its appreciation to:

- The **Executive Mayor and Council** for consistent support,
- The **Municipal Manager** and Senior Management for their leadership and commitment,
- **Internal Audit** for professional and diligent service,
- **The AGSA** for constructive engagement and guidance, and
- All staff whose dedication contributed to this achievement.

16. Conclusion

The clean audit outcome again represents a significant governance milestone for the municipality. It demonstrates a high level of financial management discipline, credible performance information, and compliance with legislation.

The Audit Committee remains committed to supporting Council and management in ensuring that this achievement is not only sustained but used as a foundation for improved service delivery and enhanced public trust.

Daniel J de Lange

Chairperson of the Audit and Risk Committee

APPENDICE H: LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

APPENDICE I: MUNICIPAL ENTITY/SERVICE PROVIDER PERFORMANCE

In terms of the provisions of the Local Government Municipal Systems act, a Service Provider is defined as follows:

"service provider" means a person or institution or any combination of persons and i nstitutions which provide a municipal service.

APPENDICE J: DISCLOSURE OF FINANCIAL INTEREST

The following Senior Managers completed the prescribed disclosure of Financial Interest:

NAME	POSITION
C du Plessis	Municipal Manager
D de Jager	Deputy Municipal Manager
R Lorgat	Chief Financial Officer (Director Finance)
N Machelesi	Director: Community Services
C de Kock	Director Civil and Water Services
L Ramakuwela	Director Planning and Development

APPENDICE K: REVENUE COLLECTION PERFORMANCE

APPENDICE K(i): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue by Vote	Actuals	
	2025	2024
Vote Description	**R**	**R**
Civil and Water Services	301 230 328	274 288 821
Community Services	205 300 268	148 667 607
Finance and Economic Development	458 008 239	442 781 418
Office of the Municipal Manager	-	10 053
Office of the Deputy Municipal Manager	2 210 552	1 686 953
Planning and Development	60 820 067	41 392 307
Electro/Mechanical Services	418 357 740	397 438 266
Total Revenue by Vote	**1 445 929 761**	**1 306 265 425**

APPENDICE K(ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

	Actual	
Item Description	**2025**	**2024**
	R	R
Revenue		
Exchange Revenue		
Services charges – Electricity	400 468 081	369,018,381
Services charges – Waste management	58 681 221	57,487,680
Services charges – Waste water management	66 111 105	56,020,100
Services charges – Water management	104 736 801	102,794,542
Sales of goods and rendering of services	6 687 449	5,941,348
Agency services	6 044 675	3,615,485
Interests earned from bank and investments	13 689 019	12,962,398
Rental from fixed assets	4 068 055	3,549,568
Interest earned from receivables	22 366 468	21,854,451
Licences or permits	2 137 152	2,368,147
Operational revenue	8 061 428	12,015,874
Non-Exchange Revenue		
Availability charges – Electricity	9 887 025	10,761,239
Availability charges – Water management	6 226 421	7,078,081
Availability charges – Waste water management	3 127 465	3,613,032
Property rates by usage	298 334 223	280,202,653

Fines, penalties and forfeits	96 015 607	41,581,546
Licences or permits	6 848 637	7,421,091
Transfers and subsidies - Operational	205,382,362	198,629,694
Transfers and subsidies - Capital	124,313,072	103,139,503
Interest earned from receivables	3 213 783	5,519,180
Increase/(Decrease) in net-realisable value	-470 288	691,432
Total Revenue	**1 445 929 761**	**1,306,265,425**

APPENDICE L: CONDITIONAL GRANT EXPENDITURE (EXCL MIG)

Name of Grant	Amount Received	Amount Spent
	R	**R**
Finance Management Grant	1 723 000	1 723 000
Integrated National Electrification Grant	3 272 303	3 272 303
Municipal Disaster Recovery Grant	12 180 000	573 272
Municipal Disaster Relief Grant	10 380 741	10 380 741
Water Service Infrastructure Grant	21 108 886	20 987 959
Department of Human Settlement	48 094 243	38 878 159
Department of Sport, Recreation, Arts and Culture: Library Grant	2 955 000	2 955 000
Expanded Public Works Programme Incentive Grant	1 495 000	1 495 000
Total	**101 209 173**	**80 265 434**

APPENDICE M: CAPITAL EXPENDITURE NEW ASSETS PROGRAMME

Project Name	Actual Expenditure As at 30 June 2025	Funding Source
Jeffreys Bay: Upgrade of Ocean View Sewer Pipe	92 575	MIG
Kwanomzamo: Upgrading of WWTW	33 550 626	MIG
La Mer: Construction of New Sewer Rising Main	230 000	MIG
Upgrade of Phillipsville Sportsfield	557,666	MIG
Upgrading of Kouga Gravel Roads	77 833	MIG
Design of New High Mast Lights - Construction	115 0000	MIG
MIG ADMIN	1 822 300	MIG
	36 446 000	

APPENDICE M1: CAPITAL EXPENDITURE BY VOTE

Description	Actual	
	2025	2024
	R	R
CAPITAL EXPENDITURE BY VOTE		
Civil and Water Services	129 705 558	72 875 254
Community Services	860 514	12 032 987
Electro/Mechanical Services	85 369 422	5 969 820
Finance and Economic Development	2 001 269	820 727
Office of the Deputy Municipal Manager	1 623 356	1 129 417
Office of the Municipal Manager	23 382	109 487
Planning and Development	-111 731	-23 000
Total Capital Expenditure	**219 471 770**	**92 914 692**

APPENDICE N: CAPITAL EXPENDITURE BY PROJECT

PROJECT DESCRIPTION	FUNDING SOURCE	Adjusted Budget 2024/25	Actuals as at 30 June 2025	%
CIVIL AND WATER SERVICES				
Apiesdraai: Sewer Pump Station	UISP	1 980 261,00	191 785,22	9,68%
Aston Bay to Paradise Beach - Seekoei Estuary Causeway Reconstruction	MDRG	6 478 261,00	6 478 198,10	100,00%
Beach Sewer Pump Station and New Sewer Bypass	WSIG	140 000,00	-	0,00%
Connect 4 x drilled boreholes to treatment works	MDRG	-	6 116 228,00	
Construction of Civil Services in Donkerhoek & Humansdorp	Internal	3 000 000,00	2 121 654,29	70,72%
Design: Upgrade Weston WWTW Outfall & Reticulation	UISP	167 175,00	166 305,88	99,48%
Electricity Transfer from NMBM to KLM	UISP	62 198,00	-	0,00%
Envirosan Toilets (40 Units)	UISP	-	229 676,76	
George Road, Re-instatement of Embankment, Water & Stormwater network	MDRG	782 609,00	29 217,03	3,73%
Humansdorp: Upgrading of Kruisfontein Informal Settlement (Donkerhoek)	DOHS-FOIS	1 898 033,00	-	0,00%
Humansdorp: Upgrading of Kwanomzamo Informal Settlements (Bungalows, Polar Parks & Shukushukuma)	DOHS-FOIS	8 118 775,00	2 133 643,78	26,28%
Jeffreys Bay: Upgrade of Ocean View Sewer Pipe	MIG	80 500,00	80 500,00	100,00%
Jeffreys Bay: Upgrading of Ocean View Informal Settlement	DOHS-FOIS	4 125 000,00	635 402,08	15,40%
JILL MARCUS WATER SUPPLY	Internal	4 347 000,00	4 238 324,99	97,50%
Kruisfontein: Bulk Sewer Link Line	UISP	1 395 837,00	276 539,50	19,81%
Kruisfontein: Upgrade of Gill Marcus Bulk Water Reservoir & Pipeline	UISP	3 196 225,00	694 477,75	21,73%
KWANOMZAMO SEWERAGE PUMP STATION	Internal	508 609,00	-	0,00%
Kwanomzamo: New Bulk Water Pipeline	UISP	3 047 557,00	551 309,57	18,09%
Kwanomzamo: New Sewer Pump Station & Rising Main - Bulk Sanitation	UISP	4 511 687,00	547 490,20	12,13%
Kwanomzamo: Upgrading of WWTW	MIG	29 174 457,00	29 174 065,65	100,00%
LA MER NEW SEWER RISING MAIN	Internal	4 763 577,00	13 241 617,38	277,98%
La Mer: Construction of New Sewer Rising Main	MIG	200 000,00	200 000,00	100,00%
Loerie: Upgrade of Sewer Pump Station & New Sewer Rising Main	WSIG	20 000,00	20 000,00	100,00%
MIMOSA STREET PIPELINE REPLACEMENT	WSIG	3 575 354,00	3 523 405,06	98,55%

APPENDICE O: CAPITAL PROJECT BY WARD

WARD 1				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Oyster Bay: Umzamowethu WWTW	23/04/2025	Ongoing	R1,362,002.50
WARD 2				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Seekoei Estuary Causeway	29/04/2025	Ongoing	R9,283,158.80
2	Upgrading of gravel roads phase 2	05/12/2022	Ongoing	R37,038,263.90
WARD 3				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Re-instatement of Da Gama and upgrade of stormwater	27/06/2025	28/03/2026	R1,250,000.00
2	Beach Sewer Pump Station and New Sewer Bypass	07/05/2021	Ongoing	R17,424,492.29
WARD 4				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Kruisfontein: Upgrade of Gill Marcus Bulk Water Reticulation	3/04/2025	Ongoing	R6,116,912.39
2	Humansdorp: Upgrading of Kruisfontein Informal Settlements	14/04/2025	Ongoing	R2,801,567.17
3	Re-instatement of Phillip Street low level water crossing	27/06/2025	28/03/2026	R1,950,000.00
4	Re-instatement of Mountain Road and upgrade of stormwater culvert	27/06/2025	28/03/2026	R1,200,000.00
5	Humansdorp: Gill Marcus Water Supply	24/06/2024	30/06/2025	R4,999,050.00
6	Upgrading of gravel roads phase 2	05/12/2022	Ongoing	R37,038,263.90
7	Installation of High Mast Lights in Kouga	19/06/2023	Ongoing	R20,000,000.00
8	Construction of Civil Services in Donkerhoek & Humansdorp	04/10/2024	Ongoing	R3,253,420.00
WARD 5				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Re-instatement of Meyer Street and stormwater infrastructure	27/06/2025	28/03/2026	R1,205,000.00
2	Upgrading of gravel roads phase 2	05/12/2022	Ongoing	R37,038,263.90
3	Installation of High Mast Lights in Kouga	19/06/2023	Ongoing	R20,000,000.00

WARD 6				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Kwanomzamo: New Sewer Pump Station & Rising Main	TBC	Ongoing	R10,532,000.00
2	Kwanomzamo: New Bulk Water Pipeline	06/08/2024	Ongoing	R1,121,534.63
3	Humansdorp: Upgrading of Kwanomzamo Informal Settlements	12/02/202	Ongoing	R3,926,630.67
5	Re-instatement of Nanto Street and stormwater infrastructure	27/06/2025	28/03/2026	R1,540,000.00
6	Re-instatement of Ketse Street and stormwater infrastructure	27/06/2025	28/03/2026	R1,365,000.00
7	Kwanomzamo sewerage pump station	06/08/202	Ongoing	R1,147,644.80
8	Kwanomzamo wwtw	18/09/2023	24/08/2025	R52,120,872.97
9	Upgrading of gravel roads phase 2	05/12/2022	Ongoing	R37,038,263.90
10	Installation of High Mast Lights in Kouga	19/06/2023	Ongoing	R20,000,000.00
11	Upgrading of kwanomzamo sports facility	03/03/2021	31/03/2024	R5,200,525.96

WARD 7				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Upgrade of Thornhill Sewer Treatment Works	28/01/2025	Ongoing	R545,828.00
2	Thornhill: Upgrading of Informal Settlement	14/04/2025	Ongoing	R554,660.64
3	Re-instatement of Sherley Street	27/06/2025	28/03/2026	R1,850,000.00
4	Loerie: Upgrade of Sewer Pump Station & New Sewer	07/08/2025	Ongoing	R4,838,929.75
5	Upgrading Loerie Sports Facilities	09/12/2022	30/06/2024	R7,934,489.86
6	Upgrading of gravel roads phase 2	05/12/2022	Ongoing	R37,038,263.90
7	Installation of High Mast Lights in Kouga Area	19/06/2023	Ongoing	R20,000,000.00
8	Upgrading of the Loerie Sports Field	09/12/2022	15/09/2023	R7,934,489.86

WARD 8				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Mimosa Street Pipeline Replacement*	30/08/2023	25/08/2025	R17,934,862.94

WARD 9				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Hankey: Refurbishment of WWTW	28/06/2024	30/09/2024	R4,894,931.00
2	Upgrading of gravel roads phase 2	05/12/2022	Ongoing	R37,038,263.90
3	Phillipsville Sportsfield Facility Upgrade – Planning Stage	28/11/2023	Ongoing	R11,393,193.75
4	Hankey 990	18/03/2024	12/08/2025	R17,677,321.20
WARD10				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Ramaphosa Sewer Pump Station Upgrade	05/02/2025	Ongoing	R772,627.50
2	Patensie: Upgrading of Cyril Ramaphosa Informal Settlements	12/02/2025	Ongoing	R1,262,636.00
WARD 11				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Paving of Main Beach	06/11/2023	30/07/2024	R1,749,552.50
2	La Mer new Sewer Rising Main: Planning Stage	19 June 2023	Ongoing	R37,413,067.82
WARD 12				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Sea Vista Access ring road damaged pavement layers	27/06/2025	28/03/2026	R920,000.00
2	George Road, Re-instatement of Embankment, Water & stormwater	27/06/2025	28/03/2026	R900,000.00
3	St Francis Bay: Replacement of Waterpipe	15/04/2021	Ongoing	R11,584,309.95
4	St Francis Bay: Groundwater Supply	10/10/2024	Ongoing	R8,483,685.65
5	Paradise Beach - Botha Street Stormwater Infrastructure Upgrade	15/07/2024	16/01/2025	R500,000.00
6	St Francis Bay - Nevil Road Reconstruction	15/07/2024	22/09/2024	R600,000.00
7	St Francis Bay - Anne Avenue to Ralph Road Reconstruction	15/07/2025	22/09/2024	R1,900,000.00
8	Paradise Beach Water Tower	29/09/2023	20/06/2024	R10,830,815.23
9	Sout River Bridge Crossing (Zeekoei)	29/06/2021	Ongoing	R11,180,361.36
10	Upgrading of gravel roads phase 2	05/12/2022	Ongoing	R37,038,263.90
11	Installation of High Mast Lights in Kouga*	19/06/2023	Ongoing	R20,000,000.00

WARD 13				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Design: Upgrade Weston WWTW Outfall & Reticulation	28/10/2024	Ongoing	R20,721,905.26
2	Upgrading of gravel roads phase 2	05/12/2022	Ongoing	R37,038,263.90
3	Installation of High Mast Lights in Kouga	19/06/2023	Ongoing	R20,000,000.00
WARD 14				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	Jeffreys Bay: Upgrading of Ocean View Informal Settlements			
2	Jeffreys Bay Sewer Pipe Upgrade in Oceanview Planning stage	05/12/2022	Ongoing	R7,041,602.20
WARD 15				
2024/25 CAPITAL PROJECTS				
No.	Project name and detail	Start Date	End Date	Total Value
1	None			

APPENDICE P: SERVICE BACKLOGS AT CLINICS AND SCHOOLS

DEPARTMENT	PROJECT DESCRIPTION
Department of Education	• Overcrowding at all Kouga Schools • Need for Kouga FET College • Future use of unused (2) school sites in Jeffreys Bay
Department of Health	• Staffing of clinics in Ward 1,2, 4, 5, 9, 13 &14 • New clinics or extension to existing ones in ward 2 & 6 • Mobile more clinics in ward 4 (Kruisfontein and Die Berg) & ward 14

APPENDICE Q: SERVICE BACKLOGS WHERE OTHER SPHERES OF GOVERNMENT IS RESPONSIBLE FOR SERVICE DELIVERY

DEPARTMENT	PROJECT DESCRIPTION
Department of Agriculture	• Support and education to emerging farmers • Access to water • Supply of plant and equipment • Release and or lease of state and municipal land for commonage and emergency farming

DEPARTMENT	PROJECT DESCRIPTION
Department of Community Safety/SAPS	• Satellite police station for Ward 1 • Collaboration with municipal law enforcement to maximise safety in wards • Gangsterism at schools and townships • Involvement of SA Army • Establishment of community police forums • Enforcement of non-compliance of liquor on and off consumption in townships
Department of Education	• Overcrowding at all Kouga Schools • Need for Kouga FET College • Future use of unused (2) school sites in Jeffreys Bay
Department of Sports, Arts and Culture	• Maintenance of sports fields (Backlogs) and new facility for cricket in ward 4 & 5 • Construction of inclusive multi-purpose sports centres in Ward 4, 6, 7 and 14. • Library in Andrieskraal, Ward 1,10 & 14 • Wi-fi for all libraries
Department of Health	• Staffing of clinics in Ward 1,2, 4, 5, 9, 13 &14 • New clinics or extension to existing ones in ward 2 & 6 • Mobile more clinics in ward 4 (Kruisfontein and Die Berg) & ward 14
Department of Land Reform and Rural Development	• Release and or lease of state and municipal land for commonage and emergency farming in ward 1,4,7,9,10 and 14 • Comprehensive rural development programme for Ward 4, 7, 9, 10, 14 • Land for housing for farming community in Andrieskraal (Ward 9 & 10) • Outstanding land claims in Ward 13 and 9

APPENDICE R: DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

Declaration of Loans and Grants made by the municipality: Year 2024/25			
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	**Nature of project (Conditions for Grant Funding captured in Service Level Agreements)**	**Year: 2024/25**	**Future Commitment**
Humansdorp Museum Association:	Heritage	R 300,000.00	Grant- No future commitment

APPENDICE S: DECLARATIONS OF RETURNS NOT MADE IN DUE TIME MFMA S71

All MFMA Section 71 returns made on time.

APPENDICE T: NATIONAL AND PROVINCIAL OUTCOME FOR LOCAL GOVERNMENT

NATIONAL DEVELOPMENT PILLARS	NATIONAL AND PROVINCIAL PRIORITIES	MUNICIPAL PRIORITIES
PILLAR 1: DEMOGRAPHIC CHANGE AND PEOPLE DEVELOPMENT	Priority 3: Education, Skills and Health Priority 4: Consolidating the Social Wage through Reliable and Quality Basic Services Priority 6: Social Cohesion and Safer Communities	1. Improve Service Delivery 2. Socio-Economic upliftment
PILLAR 2: ECONOMIC POSITIONING	Priority 2: Economic Transformation and Job Creation	1. Job creation 2. Local Economic Development

NATIONAL DEVELOPMENT PILLARS	NATIONAL AND PROVINCIAL PRIORITIES	MUNICIPAL PRIORITIES
PILLAR 3: SPATIAL RESTRUCTURING AND ENVIRONMENTAL SUSTAINABILITY	Priority 5: Spatial Integration, Human Settlements and Local Government	1. Spatial Integration
PILLAR 4: INFRASTRUCTURE ENGINEERING	Priority 2: Economic Transformation and Job Creation Priority 5: Spatial Integration, Human Settlements and Local Government	1. Basic Service Delivery and Infrastructure
PILLAR 5: INTEGRATED SERVICE PROVISIONING	Priority 4: Consolidating the Social Wage through reliable and Quality Basic Services	1. Basic Service Delivery and Infrastructure
PILLAR 6: GOVERNANCE AND FINANCE	Priority 1: A Capable, Ethical and Developmental State Priority 7:	1. Build Institutional Capacity and Financial Viability
	A Better Africa and World	2. Governance and Public Participation 3. Municipal Transformation and Organizational Development

APPENDICE U: ANNUAL FINANCIAL STATEMENTS

KOUGA
local municipality
Good Governance through Service Excellence

Kouga Local Municipality
(Demarcation code EC108)
Annual Financial Statements
for the year ended 30 June 2025

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

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The reports and statements set out below comprise the annual financial statements presented to the Municipal Council:

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Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

General Information

Legal form of entity	Municipality in terms of section 1 of the Local Government: Municipal Structures Act (Act 117 of 1998) read with section 155 (1) of the Constitution of the republic of South Africa (Act 108 of 1996)
Nature of business and principal activities	The objective of the municipality is to provide - democratic and accountable government for local communities, - the provision of services (electricity, water, sanitation and refuse) to communities in a sustainable manner, - to promote social and economic development, - and to promote a safe and healthy environment to encourage the involvement of communities and community organisations in the matters of local government.

Executive mayor and chairperson of mayoral commitee

Portfolio	**Councillor**
Executive mayor and chairperson of mayoral committee	H Borman
Deputy Executive Mayor and MMC (Planning and Development)	T Jantjies
Speaker	L Maree
MMC (Corporate and Communication Services)	M Nicholls
MMC (Finance and Economic Development)	S Ruth
MMC (Civil and Water Services)	R Foley
MMC (Electro and Mechanical Service)	J Alexander
MMC (Community and Safety Services)	D Benson

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

General Information

Council members

Ward	Surname	Initials
1	Ntshota	N
2	Murray	H
3	Gertenbach	W
4	Alexander	J
5	Nicholls	M
6	Ndzelani	K
7	Mbuqu	E
8	Foley	R
9	August	C
10	Mbandana	M
11	Haystek	F
12	Maree	L
13	Zana	V
14	Yali	M
15	Jantjies	T
Proportional	Bornman	H
Proportional	Williams	B
Proportional	van Niekerk	M
Proportional	Benson	D
Proportional	Ruth	S
Proportional	Dhludhlu	B
Proportional	Stuurman	G
Proportional	Gunuza	V
Proportional	Ntengwane	N
Proportional	Valgee	M
Proportional	Oliphant	P
Proportional	Nkilishane	L
Proportional	Petersen	W
Proportional	van der Linde	W
Proportional	Pietersen	C

Accounting Officer	Mr. C. du Plessis
Chief Financial Officer (CFO)	Mr. R Lorgat
Telephone	(042) 200 2200
Fax	(042) 293 4204
Demarcation code	EC108

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Abbreviations

GRAP	Generally Recognised Accounting Practice
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
MMC	Member of Mayoral Committee
MPAC	Municipal Public Accounts Committee
MPRA	Municipal Property Rates Act
SALGA	South African Local Government Association
SCM	Supply Chain Management
MSA	Municipal Structures Act
MSA	Municipal Systems Act
DBSA	Development Bank of South Africa

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Accounting Officer's Report

The Accounting Officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report.

It is the responsibility of the Accounting Officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements were prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) as well as relevant interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The Accounting Officer acknowledges that I am ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the Accounting Officer to meet these responsibilities, the Accounting Officer has set standards for internal control aimed at reducing the risk of error or deficit in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality’s business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The Accounting Officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The Accounting Officer has reviewed the municipality’s cash flow forecast for the year to 30 June 2026 and, in the light of this review and the current financial position, the Accounting Officer is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

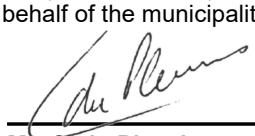
Although, the Accounting Officer is primarily responsible for the financial affairs of the municipality, this is supported by the municipality's external auditors.

The Accounting Officer would like to bring the following material matters to your attention:

The Accounting Officer certifies that the salaries, allowances and benefits of councillors as disclosed in note 32 to these annual financial statements are within the upper limits of the framework envisaged in section 219 of the Constitution of the Republic of South Africa, read with the Remuneration of Public Office Bearers Act, Act 20 of 1998 and the Minister of Provincial and Local Government’s determination in accordance with the Act.

The external auditors, being the Auditor-General South Africa, are responsible for independently reviewing and reporting on the municipality's annual financial statements.

The annual financial statements set out on pages 6 to 112, in terms of Section 126(1) of the Municipal Finance Management Act (Act 56 of 2003), which have been prepared on the going concern basis and which the Accounting Officer has signed on behalf of the municipality on 31 August 2025:



Mr. C. du Plessis
Accounting Officer

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Statement of Financial Position as at 30 June 2025

Figures in Rand	Note(s)	2025	2024 Restated*
Assets			
Current Assets			
Cash and cash equivalents	3	180,581,612	143,658,806
Trade and other receivables from exchange transactions	4	91,402,477	72,492,490
Receivables from non-exchange transactions	5	79,492,418	28,411,195
Inventory	6	24,825,449	21,144,062
Operating leases	7	116,730	105,634
Total Current Assets		**376,418,686**	**265,812,187**
Non-Current Assets			
Investment property	8	246,426,548	250,793,547
Property, plant and equipment	9	2,165,606,200	2,061,837,238
Intangible assets	10	212,023	418,609
Total Non-Current Assets		**2,412,244,771**	**2,313,049,394**
Total Assets		**2,788,663,457**	**2,578,861,581**
Liabilities			
Current Liabilities			
Borrowings	11	10,606,061	-
Lease liabilities	12	19,262,597	11,144,269
Employee benefits	13	37,988,860	53,430,159
Consumer deposits	14	34,504,675	31,271,958
Trade and other payables from exchange transactions	15	237,246,551	169,001,977
Trade and other payables from non-exchange transactions	16	20,943,737	38,790,886
Provisions	17	1,200,001	1,000,001
Total Current Liabilities		**361,752,482**	**304,639,250**
Non-Current Liabilities			
Borrowings	11	87,310,606	-
Lease liabilities	12	31,749,651	12,231,114
Employee benefits	13	128,578,052	111,627,299
Provisions	17	120,813,557	119,432,937
Total Non-Current Liabilities		**368,451,866**	**243,291,350**
Total Liabilities		**730,204,348**	**547,930,600**
Net Assets		**2,058,459,109**	**2,030,930,981**
Community Wealth / Equity			
Reserves and funds	18	2,186,308	5,759,077
Accumulated surplus		2,056,272,782	2,025,171,913
Total Community Wealth / Equity		**2,058,459,090**	**2,030,930,990**

* See Note 60

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Statement of Financial Performance

Figures in Rand	Note(s)	2025	2024 Restated*
Revenue			
Exchange Revenue			
Services charges – Electricity	19	400,468,081	369,018,381
Services charges – Waste management	19	58,681,221	57,487,680
Services charges – Waste water management	19	66,111,105	56,020,100
Services charges – Water management	19	104,736,801	102,794,542
Sales of goods and rendering of services	20	6,687,449	5,941,348
Agency services	21	6,044,675	3,615,485
Interests earned from bank and investments	22	13,689,019	12,962,398
Rental from fixed assets	23	4,068,055	3,549,568
Interest earned from receivables	26	22,366,468	21,854,451
Licences or permits	28	2,137,152	2,368,147
Operational revenue	30	8,061,428	12,015,874
Total Exchange Revenue		**693,051,454**	**647,627,974**
Non-Exchange Revenue			
Availability charges – Electricity	24	9,887,025	10,761,239
Availability charges – Water management	24	6,226,421	7,078,081
Availability charges – Waste water management	24	3,127,465	3,613,032
Property rates by usage	25	298,334,223	280,202,653
Fines, penalties and forfeits	27	96,015,607	41,581,546
Licences or permits	28	6,848,637	7,421,091
Transfers and subsidies – Operational	29	205,382,362	198,629,694
Transfers and subsidies – Capital	29	124,313,072	103,139,503
Interest earned from receivables	26	3,213,783	5,519,180
Increase/(Decrease) in net-realisable value	31	(470,288)	691,432
Total Non-Exchange Revenue		**752,878,307**	**658,637,451**
Total Revenue		**1,445,929,761**	**1,306,265,425**
Expenditure			
Employee related cost	32	418,730,857	405,168,338
Remuneration of councillors	33	15,442,571	14,850,031
Bulk purchases	34	427,467,442	351,702,171
Inventory consumed	35	94,015,955	96,946,879
Debt impairment /(Reversal of Impairment)	36	(68,469,677)	87,368,874
Depreciation and amortisation	37	113,663,405	99,790,265
Impairment loss / (reversal) of impairment	38	1,634,993	1,678,698
Finance costs	39	13,824,817	10,037,689
Contracted services	40	92,976,050	93,876,470
Transfers and subsidies	41	446,891	920,000
Irrecoverable debts written off	42	173,925,340	62,859,860
Operating leases	43	7,382,644	7,529,614
Operational cost	44	86,179,164	74,824,543
Inventory Water Losses	46	21,279,366	10,915,129
Contribution to provision	45	306,612	(52,760)
Loss on disposal of fixed and intangible assets	47	14,360,902	1,768,784
(Gains)/Loss on Remeasurements on Employee benefits	48	5,005,040	(6,627,000)
Total Expenditure		**1,418,172,372**	**1,313,557,585**
Surplus (deficit) for the year		**27,757,389**	**(7,292,160)**

* See Note 60

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Statement of Changes in Net Assets

	Capital replacement reserve	Accumulated surplus	Total net assets
Opening balance as previously reported as at 1 July 2022	-	2,101,108,321	2,101,108,321
Adjustments			
Correction of errors	-	(62,868,108)	(62,868,108)
Balance at 01 July 2023 as restated*	**-**	**2,038,240,213**	**2,038,240,213**
Surplus for the year	-	(7,292,160)	(7,292,160)
Increase in Capital replacement reserve	5,759,077	(5,759,077)	-
Total changes	5,759,077	(13,051,237)	(7,292,160)
Restated* Balance at 01 July 2024	**5,759,077**	**2,025,171,914**	**2,030,930,991**
Surplus for the year	-	27,757,389	27,757,389
Transfers to / from accumulated surplus for the year	-	(2)	(2)
Transfer of contribution to the capital replacement reserve from accumulated surplus	(3,572,769)	3,572,769	-
Total changes	(3,572,769)	31,330,156	27,757,387
Adjustments			
Prior period correction of errors posted in current year	-	(229,288)	(229,288)
Balance at 30 June 2025	**2,186,308**	**2,056,272,782**	**2,058,459,090**
Note(s)	18		

* See Note 60

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Cash Flow Statement

Figures in Rand	Note(s)	2025	2024 Restated*
Cash flows from operating activities			
Receipts			
Taxation		341,140,591	328,531,292
Sale of goods and rendering of services		578,524,845	552,786,357
Grants		306,925,483	295,865,027
Interest received for operating activities - Bank and Investments		13,689,019	12,962,398
		1,240,279,938	1,190,145,074
Payments			
Employee costs		(452,966,716)	(423,983,347)
Suppliers		(649,867,326)	(616,445,776)
Finance costs		-	(3,994)
		(1,102,834,042)	(1,040,433,117)
Net cash from(used) operating activities	49	**137,445,896**	**149,711,957**
Cash flows from investing activities			
Purchase of property, plant and equipment		(168,948,878)	(93,160,599)
Net cash flows from investing activities		**(168,948,878)**	**(93,160,599)**
Cash flows from financing activities			
Proceeds in long term loans		100,000,000	-
Finance lease payments		(22,888,380)	(12,168,691)
Interest paid related to financing activities		(8,685,832)	(5,658,872)
Net cash flows from financing activities		**68,425,788**	**(17,827,563)**
Net increase/(decrease) in cash		**36,922,806**	**38,723,795**
Cash and cash equivalents at year begin		143,658,806	104,935,011
		180,581,612	**143,658,806**

* See Note 60

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final adjustments budget	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Actual outcome as % of origional budget
2025								
Financial performance								
Property rates	297,076,441	1,232,568	298,309,009	298,309,009	298,334,223	25,214	100.01 %	100.42 %
Services charges	599,522,136	102,254,533	701,776,669	701,776,669	649,238,117	(52,538,552)	92.51 %	108.29 %
Investment revenue	13,997,883	1,500,000	15,497,883	15,497,883	13,689,019	(1,808,864)	88.33 %	97.79 %
Transfer and subsidies - Operational	202,152,808	8,567,634	210,720,442	210,720,442	205,382,362	(5,338,080)	97.47 %	101.60 %
Other own revenue	279,871,524	(144,089,436)	135,782,088	135,782,088	154,972,964	19,190,876	114.13 %	55.37 %
Total Revenue (excl. capital transfers and contributions)	**1,392,620,792**	**(30,534,701)**	**1,362,086,091**	**1,362,086,091**	**1,321,616,685**	**(40,469,406)**	**97.03 %**	**94.90 %**
Employee costs	(471,742,544)	(7,967,703)	(479,710,247)	(479,710,247)	(418,730,857)	60,979,390	87.29 %	88.76 %
Remuneration of councillors	(15,594,271)	-	(15,594,271)	(15,594,271)	(15,442,571)	151,700	99.03 %	99.03 %
Depreciation and amortisation	(117,798,047)	-	(117,798,047)	(117,798,047)	(113,663,408)	4,134,639	96.49 %	96.49 %
Finance charges	(17,403,856)	4,402,148	(13,001,708)	(13,001,708)	(13,824,817)	(823,109)	106.33 %	79.44 %
Inventory consumed and bulk purchases	(495,317,658)	(23,275,112)	(518,592,770)	(518,592,770)	(521,483,397)	(2,890,627)	100.56 %	105.28 %
Transfers and subsidies	(400,000)	-	(400,000)	(400,000)	(446,891)	(46,891)	111.72 %	111.72 %
Other expenditure	(387,217,339)	72,548,060	(314,669,279)	(314,669,279)	(334,580,429)	(19,911,150)	106.33 %	86.41 %
Total Expenditure	**(1,505,473,715)**	**45,707,393**	**(1,459,766,322)**	**(1,459,766,322)**	**(1,418,172,370)**	**41,593,952**	**97.15 %**	**94.20 %**
Deficit	**(112,852,923)**	**15,172,692**	**(97,680,231)**	**(97,680,231)**	**(96,555,685)**	**1,124,546**	**98.85 %**	**85.56 %**
Transfers and subsidies - capital (monetary allocations)	133,815,880	44,099,927	177,915,807	177,915,807	124,313,073	(53,602,734)	69.87 %	92.90 %
Surplus for the year	**20,962,957**	**59,272,619**	**80,235,576**	**80,235,576**	**27,757,388**	**(52,478,188)**	**34.59 %**	**132.41 %**
Capital expenditure and funds sources								
Capital expenditure	150,361,636	109,392,163	259,753,799	259,753,799	219,471,771	(40,282,028)	84.49 %	145.96 %
Transfers recognised – capital	116,361,636	41,028,972	157,390,608	157,390,608	103,754,203	(53,636,405)	65.92 %	89.17 %
Borrowings	34,000,000	38,745,008	72,745,008	72,745,008	69,881,505	(2,863,503)	96.06 %	205.53 %

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final adjustments budget	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Actual outcome as % of origional budget
Internally generated funds	-	29,618,183	29,618,183	29,618,183	45,836,063	16,217,880	154.76 %	- %
	150,361,636	**109,392,163**	**259,753,799**	**259,753,799**	**219,471,771**	**(40,282,028)**	**84.49 %**	**145.96 %**
Financial position								
Total current assets	213,837,437	103,353,423	317,190,860	317,190,860	378,763,004	61,572,144	119.41 %	177.13 %
Total non-current assets	2,369,947,890	84,835,771	2,454,783,661	2,454,783,661	2,412,244,771	(42,538,890)	98.27 %	101.78 %
Total current liabilities	(225,392,131)	(57,338,872)	(282,731,003)	(282,731,003)	364,096,800	646,827,803	(128.78)%	(161.54)%
Total non-current liabilities	(270,953,051)	(96,022,414)	(366,975,465)	(366,975,465)	368,451,866	735,427,331	(100.40)%	(135.98)%
Community wealth/ Equity	2,087,440,145	34,827,908	2,122,268,053	2,122,268,053	2,058,459,089	(63,808,964)	96.99 %	98.61 %
Cash flow								
Net cash from/(used) operating activities	138,815,212	35,940,323	174,755,535	174,755,535	137,445,896	(37,309,639)	78.65 %	99.01 %
Net cash from/(used) investing activities	(116,361,636)	(92,386,285)	(208,747,921)	(208,747,921)	(168,948,878)	39,799,043	80.93 %	145.19 %
Net cash from/(used) financing activities	(22,477,602)	107,213,152	84,735,550	84,735,550	68,425,788	(16,309,762)	80.75 %	(304.42)%
Cash/cash equivalents at the year end:	(24,026)	50,767,190	50,743,164	50,743,164	180,581,612	129,838,448	355.87 %	(751,609.14)%

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final adjustments budget	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Actual outcome as % of origional budget

Financial Performance: Explanation of Variances between Approved and Actuals

Reasons for variance greater than **10%** between Approved Budget and Actual Amounts on the various items disclosed in the Statement of Financial performance are explained below:"

Investment revenue

- Interest earned from investments is influenced by the investment portfolio which was lower than anticipated towards the end of the financial period.

Other own revenue

- The other revenue relates to various sources of operating revenue such as staff recovery, insurance refunds and skills development levy refunds.The operational revenue is largely influenced by Augmentation fees amounting to R 2,186 million, recognised during this reporting period, against no budget provision, as well as the Sale of Property amounting to R3,297 million recognised during this reporting period, against no budget provision.

Employee related costs

- Underspending relates to funded vacancies that were not filled during the period under review.

Transfers and subsidies - Expenditure

- Relates to Grants-in-Aid given by the municipality to various non-profit organisations, in line with the Council approved Grants-in-Aid Policy.

Transfers and subsidies - Revenue

- Refers to grant receipts for Department of Human Settlement grants and Municipal Disaster grants not fully recognised due the the projects not being completed by the end of the financial period, rollovers were applied for by the transferring department.

Internally generated funds

-The variance relates to the underspending of internally funded capital projects not fully spent.

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final adjustments budget	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Actual outcome as % of origional budget

Current assets

- The increase is largely due to the increase in the Accounts receivable being higher than expected.

Current Liabilities

- The increase in the current liabilites is influenced by the increase in the payables of approximately R67 million when compared to the final Budget.

Net cash from (used) operating

The varaince relates to a slight under collection of revenue as well expected revenue from projects that were not yet complete

Net cash from (used) investing

The net cash from investing activities is influenced by the capital expenditure which was not fully spent by the end of the financial year

Net cash from (used) financing

The cash from financing activities variance was influenced by the extent of loans and finance leases secured in the financial year.

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Accounting Policies

Basis of preparation

These annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

The annual financial statements were prepared on the accrual basis of accounting and incorporate the historical cost conventions as the basis of measurement, except where specified otherwise.

1. Summary of significant accounting policies

These standards, interpretations and guidelines issued by the Accounting Standards Board are indicated as follows:

Reference	Description
GRAP Framework	Framework for the Preparation and Presentation of Financial Statements
GRAP 1	Presentation of Financial Statements
GRAP 2	Cash Flow Statements
GRAP 3	Accounting Policies, Changes in Accounting Estimates and Errors
GRAP 4	The Effects of Changes in Foreign Exchange Rates
GRAP 5	Borrowing Costs
GRAP 6	Consolidated and Separate Financial Statements
GRAP 7	Investment in Associates
GRAP 8	Investment in Joint Ventures
GRAP 9	Revenue from Exchange Transactions
GRAP 10	Financial Reporting in Hyperinflationary Economies
GRAP 11	Construction Contracts
GRAP 12	Inventories
GRAP 13	Leases
GRAP 14	Events After the Reporting Date
GRAP 16	Investment Property
GRAP 17	Property, Plant and Equipment
GRAP 18	Segment Reporting
GRAP 19	Provisions, Contingent Liabilities and Contingent Assets
GRAP 20	Related Party Disclosures (Revised)
GRAP 21	Impairment of Non-cash-generating Assets
GRAP 23	Revenue from Non-exchange Transactions (Taxes and Transfers)
GRAP 24	Presentation of Budget Information in Financial Statements
GRAP 25	Employee Benefits
GRAP 26	Impairment of Cash-generating Assets
GRAP 27	Agriculture
GRAP 31	Intangible Assets
GRAP 32	Service Concession Arrangements: Grantor
GRAP 100	Discontinued Operations
GRAP 104	Financial Instruments
GRAP 108	Statutory Receivables
GRAP 109	Accounting by Principals and Agents
GRAP 110	Living and Non-living Resources
IGRAP 1	Applying The Probability Test On Initial Recognition Of Revenue
IGRAP 2	Changes in Existing Decomissioning Restoration and Similar Liabilities
IGRAP 3	Determining Whether an Arrangement Contains a Lease
IGRAP 4	Rights to Interests Arising from Decommissioning, Restoration and Environmental Rehabilitation Funds
IGRAP 5	Applying the Restatement Approach under the Standard of GRAP on Financial Reporting in Hyperinflationary Ecomonies
IGRAP 6	Loyalty Programmes
IGRAP 7	The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction
IGRAP 8	Agreements for the Construction of Assets from Exchange Transactions
IGRAP 9	Distributions of Non-cash Assets to Owners
IGRAP 10	Assets Received from Customers
IGRAP 12	Jointly Controlled Entities – Non-Monetary Contributions
IGRAP 13	Operating Leases – Incentives
IGRAP 14	Evaluating the Substance of Transactions Involving the Legal Form of a Lease
IGRAP 15	Revenue – Barter Transactions Involving Advertising Services

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Accounting Policies

. Additional content (continued)

IGRAP 16	Intangible Assets – Website Costs
IGRAP 17	Service Concession Arrangements where Grantor Controls Significant Residual Interest
IGRAP 18	Recognition and Derecogntion of Land
IGRAP 19	Liabilities to Pay Levies
IGRAP 20	Accounting for Adjustments to Revenue
IGRAP 21	The Effect of Past Decisions on Materiality
Directive 1	Deletion of Transitional Provisions in Standards of GRAP
Directive 3	Amended Transitional Provisions for High Capacity Municipalities
Directive 4	Amended Transitional Provisions for Medium and Low Capacity Municipalities
Directive 5	GRAP Reporting Framework
Directive 7	The Application of Deemed Cost
Directive 11	Changes in Measurement Bases following Initial Adoption of Standards of GRAP
Guideline	Accounting for Arrangements Undertaken i.t.o the National Housing Programme
Guideline	Accounting for Landfill Sites
Guideline	The Application of Materiality to Financial Statements

The cash flow statement is prepared using the direct method, whereby major classes of gross cash receipts and gross cash payments are disclosed.

Accounting policies for material transactions, events or conditions not covered by the above GRAP standards have been developed in accordance with GRAP 3. Where required, accounting policies were developed for standards of GRAP that have been issued by the Accounting Standards Board, but for which an effective date have not been determined by the Minister of Finance.

1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality and all values are rounded to the nearest hundred.

1.2 Going concern assumption

These annual financial statements were prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

1.3 Offsetting

Financial assets and liabilities are offset and the net amount reported on the Statement of financial position only when there is a legally enforceable right to set off the recognised amount, and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

1.4 Comparative of actual information to budgeted information

The annual budget figures have been prepared in accordance with the Municipal Budget and Reporting Regulations, 2009. A comparative of actual to budged amounts are reported in a separate additional financial statement, called the Statement of comparison of budget and actual amounts. Explanatory comment is provided in the notes to the statement giving motivations for over- or under spending on line items where it is found to be material. The budgeted figures are those approved by the Council at the beginning and during the year following a period of consultation with the public as part of the Integrated Development Plan. The budget is prepared and approved on an accrual basis by nature classification. The approved budget covers the period from 01 July 2024 to 30 June 2025.

In general, a difference of 10% or more is considered material, although the surrounding circumstances are taken into account if it could influence the decisions or assessments of the users of the annual financial statements in determining whether a difference between the budgeted and actual amount is material.

1.5 Current year comparatives

When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are also reclassified and restated, unless such comparative reclassification and / or restatement is not required by a Standard of GRAP. The nature and reason for such reclassifications and restatements are also disclosed.

Accounting Policies

1.5 Current year comparatives (continued)

Where material accounting errors, which relate to prior periods, have been identified in the current year, the correction is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly.

The presentation and classification of items in the current year is consistent with prior periods.

1.6 Significant judgements and estimates

In the application of the municipality's accounting policies, which are described below, management is required to make judgement, estimates and assumption that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. The estimates and associated assumptions are based on historical experiences and other factors that are considered too reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

These estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Accounting Policies

1.6 Significant judgements and estimates (continued)

1.6.1 Judgements

The following are the critical judgements, apart from those involving estimations, that the management have made in the process of applying the municipality's Accounting Policies and that have the most significant effect on the amounts recognised in the annual financial statements:

Materiality

Materiality is judged by reference to the size and nature of the item. The deciding factor is whether the omission or misstatement could, individually or collectively, influence the decisions that users make on the basis of these annual financial statements.

In preparation of the annual financial statements materiality has been considered in:

- Deciding what to report in the annual financial statements and how to present it.
- Assessing the effect of omissions, misstatements and errors on the annual financial statements.

In assessing whether an item, transaction or event is material, specific thresholds for specific items, transactions and events, or aggregations thereof has been developed. These thresholds are used to make decisions about the reporting of information (i.e. how to recognise, measure, present and disclose items, transactions and events), and used as a margin of error or framework within which to assess misstatements and errors.

The municipality has also considered whether certain transactions or balances may be qualitatively material based on the inherent characteristics thereof, even though the transaction or balance is quantitatively immaterial, if:

- The item, transaction or event relates to legal or regulatory requirements.
- Related party transactions.
- The regularity or frequency with which an item, transaction or event occurs.
- The item, transaction or event results in the reversal of a trend.
- The item, transaction or event is likely to result in a change in accounting policy.
- The commencement of a new function, or the reduction or cessation of an existing function.
- The degree of estimation or judgement that is needed to determine the value of an item, transaction or event.
- An item, transaction or event that affects the going concern assumption of the municipality.

Lease classification – municipality as lessor

The municipality has entered into commercial property leases on its investment property portfolio. The municipality has determined that it retains all the significant risks and rewards of ownership of these properties, and so accounts for them as operating leases.

Lease classification – municipality as lessee

The municipality has entered into a number of leases for office equipment. In determining whether a lease agreement is a finance lease or an operating lease requires judgement as to whether the agreement transfers substantially all the risks and rewards of ownership to the municipality.

Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. The municipality has exercised its judgement on the appropriate classification of equipment leases, and has determined a number of lease arrangements are finance leases.

Classification of property as held for strategic purposes

The municipality classifies vacant land that is earmarked for future development in terms of the municipality's Spatial Development Framework, as property, plant and equipment, rather than investment property.

Criteria for the classification of properties as investment property rather than property, plant and equipment, when classification is difficult

All properties held to earn market-related rentals or for capital appreciation or both and that are not for administrative purposes and that will not be sold in the ordinary course of operations are classified as investment property.

Land held for currently undetermined future use

Accounting Policies

1.6 Significant judgements and estimates (continued)

Leased properties that are held to provide a social (community) service or that are necessary for employees to perform their job functions, but which also generates rental revenue are not seen as investment property. The rental revenue generated is incidental to the purposes for which the property is held.

Determination of repairs and maintainenance costs

Repairs and maintenance is based on management's own judgement of costs incurred in cost centres responsible for the maintenance and repair of municipality owned assets. This includes internal charges (inter departmental charges) such as internal transport costs, charged out to the different departments.

Componentisation of infrastructure assets

All infrastructure assets, acquired before the adoption of GRAP where the acquisition cost could not be obtained, with significant components relating to different useful lives are unbundled into their components in order to depreciate all major components over the expected useful lives. The cost of each component is estimated based on the current market replacement cost of each component, depreciated for age and condition and recalculated to deemed cost at the acquisition date if known or to the date of initially adopting the Standards of GRAP. All infrastructure assets acquired after the adoption of GRAP with significant components relating to different useful lives are unbundled into their components based on the actual expenditure incurred.

Accounting Policies

1.6 Significant judgements and estimates (continued)

1.6.2 Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below:

Pension and other post-employment benefits

The cost of defined benefit pension plans and other employment medical benefits is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, expected rates of return on assets, future salary increases, mortality rates and future pension increases. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty.

Classification of financial assets and liabilities

The classification of financial assets and liabilities, into categories, is based on judgement by management. The Accounting Policy on Financial Instruments describes the factors and criteria considered by the management of the municipality in the classification of financial assets and liabilities.

In making the above-mentioned judgement, management considered the definition and recognition criteria for the classification of financial instruments as set out in GRAP 104: Financial Instruments.

Impairment of financial assets

The Accounting Policy on Financial Instruments describes the process followed to determine the value by which financial assets should be impaired. In making the estimation of the impairment, the management of the municipality considers the detailed criteria of impairment of financial assets as set out in GRAP 104: Financial Instruments and used its judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of the reporting period. The management of the municipality is satisfied that the impairment of financial assets recorded during the year is appropriate.

The calculation in respect of the impairment of service debtors (receivables from exchange and non-exchange transactions) is based on an assessment of the extent to which debtors have defaulted on payments already due, and an assessment of their ability to make payments based on their creditworthiness. This was performed per service-identifiable categories across all classes of debtors.

The calculation in respect of the impairment of fine receivables (receivables from non-exchange transactions) is based on an assessment of the past payment history of fines per category.

- Impairment of Trade Receivables:

The calculation in respect of the impairment of Debtors is based on an assessment of the extent to which Debtors have defaulted on payments already due, and an assessment of their ability to make payments based on their creditworthiness. This is performed per service-identifiable categories across all classes of debtors. z
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- Impairment of Traffic Fines

Assessing and recognising impairment of Receivables for Traffic Fines is an event that takes place subsequent to the initial recognition of revenue charged. The municipality assesses the probability of collecting revenue when accounts fall into arrears. Such an assessment is not to be made at the time of initial recognition.

Review of useful lives of property, plant and equipment and intangible assets

The useful lives of assets are based on management’s estimation. Management considers whether there is any indication that expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. These include changes in the composition, condition and nature of the asset, its susceptibility and adaptability to changes in technology and processes, the nature of the processes and environment in which the asset is deployed availability of funding to replace the asset and changes in the market in relation to the asset, as well as planned repairs and maintenance including refurbishments.

Impairment of property, plant and equipment, intangible assets, heritage assets and inventory

Accounting Policies

1.6 Significant judgements and estimates (continued)

The Accounting Policies on impairment of cash and non-cash generating assets as well as inventory describes the conditions under which non-financial assets are tested for potential impairment losses by the management of the municipality. Significant estimates and judgements are made relating to the impairment of property, plant and equipment, intangible assets and heritage assets and the write down of Inventories to the lowest of Cost and Net Realisable Values (NRV).

In making the above-mentioned estimates and judgement, management considers the subsequent measurement criteria and indicators of potential impairment losses as set out in GRAP 21: Impairment of Cash generating Assets and GRAP 26: Impairment of non-cash generating assets.

Provisions and contingent liabilities

Management judgement is required when recognising and measuring provisions, and when measuring contingent liabilities. Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date, and are discounted to present value where the effect is material.

Assumptions were used in determining the provision for rehabilitation of landfill sites. Provision is made for the estimated cost to be incurred on the long-term environmental obligations, comprising expenditure on pollution control and closure over the estimated life of the landfill. The provision is based on the advice and judgment of qualified engineers. The estimates are discounted at a pre-tax discount rate that reflect current market assessments of the time value of money. The increase in the rehabilitation provision due to passage of time is recognised as finance cost in the Statement of financial performance.

Revenue recognition

The Accounting Policies on Revenue from Exchange Transactions and Revenue from Non-exchange Transactions describes the conditions under which revenue will be recorded by the management of the municipality. In making their judgement, the management considered the detailed criteria for the recognition of revenue as set out in GRAP 9: Revenue from Exchange Transactions and GRAP 23: Revenue from Non-exchange Transactions.

In particular, in regard to revenue form exchange revenue - when goods are sold, whether the management had transferred to the buyer the significant risks and rewards of ownership of the goods; and, when services is rendered, whether the service has been rendered.

Also of importance is the estimation process involved in initially measuring revenue at the fair value thereof. In regard to revenue from non-exchange transactions - significant estimations were made to the initial recognition and measurement of revenue on fines, on the estimated reductions on initial recognition and measurement. Based on past experience, of the amount of revenue the municipality is entitled to collect was calculated as -% of the value of the fines issued, whereas it was estimated that -% of the value of the fines issued were impaired. The management of the municipality is satisfied that recognition of the revenue in the current year is appropriate.

Budget information

Management assumes deviations between budget and actual amounts to be material when a deviation of more than 10% exists. All material differences are explained in the notes to the annual financial statements.

1.7 Cash and cash equivalents

Cash includes cash on hand (including petty cash) and cash with banks (including call deposits). Cash equivalents are short-term highly liquid investments, readily convertible into known amounts of cash and are subject to an insignificant risk of change in value. Cash and cash equivalents are carried at amortised cost. Bank overdrafts are recorded based on the facility utilised. Finance charges on bank overdraft are expensed as incurred. Amounts owing in respect of bank overdrafts are carried at amortised cost.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held on call with banks, net of bank overdrafts.

1.8 Inventory

Inventory consist of consumables and materials and supplies, which are valued at the lower of cost, determined on the first in first out basis, and net realisable value, except for items which are valued at the tariffs charged. Where it is held for distribution or consumption at no charge or for a nominal amount, inventories are valued at the lower of cost and current replacement value.

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Accounting Policies

1.8 Inventory (continued)

Cost of inventory comprises all costs of purchase, cost of conversion, and other costs incurred in bringing the inventories to their present location and condition.

Redundant and slow moving inventory are identified and written down to their estimated net realisable values estimated by management. Inventories are written down according to their age, condition and utility. Differences arising on the measurement of such inventory at the lower of cost and net realisable value are recognised In the Statement of financial performance in the year in which they arise. The amount of any reversal of any write-down of inventories arising from an increase in net realisable value or current replacement cost is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset.

Consumable stores

Subsequently, Inventories sold are valued at the lower of cost and net realisable value. The cost is determined using the Weighted Average Method.

Water inventory

Water is regarded as inventory when the municipality purchases water in bulk with the intention to resell it to the consumers or to use it internally, or where the municipality has incurred purification costs on water obtained from natural resources (rain, rivers, springs, boreholes etc.). However, water in dams, that are filled by natural resources and that has not yet been treated, and is under the control of the municipality but cannot be measured reliably as there is no cost attached to the water, and it is therefore not recognised in the Statement of financial position.

The basis of determining the cost of water purchased and not yet sold at Statement of financial position date comprises all costs of purchase, cost of conversion and other costs incurred in bringing the inventory to its present location and condition, net of trade discounts and rebates. Water is valued by using the weighted average method, at the lowest of purified cost and net realisable value, insofar as it is stored and controlled in reservoirs at year-end.

1.9 Investment property

Investment property includes property held to earn rentals and/or for capital appreciation, rather than held to meet service delivery objectives, the production or supply of goods or services, or the sale of an asset in the ordinary course of operations. Investment property also includes land held for an undetermined future use.

Initial recognition

At initial recognition, the municipality measures investment property at cost including transaction costs once it meets the definition of investment property. However, where an investment property was acquired through a non-exchange transaction (i.e. where it acquired the investment property for no or a nominal value), its cost is its fair value as at the date of acquisition.

Where the classification of an investment property is based on management's judgement, the following criteria have been applied to distinguish investment properties from owner-occupied property or property held for resale:

- All properties held to earn market-related rentals or for capital appreciation or both and that are not used for administrative purposes and that will not be sold within the next 12 months are classified as investment properties;
- Land held for a currently undetermined future use;
- A building owned (or held by under a finance lease) and leased out under one or more operating leases;
- Leased properties that are held to provide a social (community) service or that are necessary for employees to perform their job functions, but which also generates rental revenue are not seen as investment properties. The rental revenue generated is incidental to the purposes for which the property is held;
- A building that is vacant but is held to be leased out under one or more operating leases;
- Property that is being constructed or developed for future use as investment property.

Repairs and Maintenance are expenses incurred through servicing equipment or repairing of existing assets. These expenses are not recognised in the carrying value of the asset, but directly recognised in Surplus or Deficit and measured at cost against the attributing segments of the Municipal Standard Chart of Accounts (mSCOA).

Accounting Policies

1.9 Investment property (continued)

Subsequent measurement – cost model

Subsequent to initial recognition, investment properties are measured using the cost model and are depreciated over a 5 - 50 year period. All useful lives of investment properties are reviewed annually on an indicator basis.

Derecognition/Disposal

Investment properties are derecognised (eliminated from the Statement of financial position) on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal. The gain or loss arising on the disposal of an investment property is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of financial performance.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner occupied property (property, plant and equipment), the deemed cost for subsequent accounting is the fair value [or carrying amount if cost model is used] at the date of change in use. If owner-occupied property becomes an investment property, the municipality accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use.

Compensation from third parties for investment property that was impaired, lost or given up is recognised in surplus or deficit when the compensation becomes receivable.

1.10 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one year.

The cost of an item of property, plant and equipment is recognised as an asset if, and only if it is probable that future economic benefits or service potential associated with the item will flow to the municipality, and if the cost or fair value of the item can be measured reliably.

Accounting Policies

1.10 Property, plant and equipment (continued)

Initial recognition and measurement

Property, plant and equipment are initially recognised at cost on its acquisition date. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the municipality. Trade discounts and rebates are deducted in arriving at the cost. The cost also includes the necessary costs of dismantling and removing the asset and restoring the site on which it is located.

Where an asset is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

The cost of an item of property, plant and equipment acquired in exchange for a non-monetary assets or monetary assets, or a combination of monetary and non-monetary assets is measured at the fair value of the asset given up, unless the fair value of the asset received is more clearly evident. If the acquired item could not be measured at its fair value, its cost is measured at the carrying amount of the asset given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components} of property, plant and equipment.

Major spare parts and servicing equipment qualify as property, plant and equipment when the municipality expects to use them during more than one period. Similarly, if the major spare parts and servicing equipment can be used only in connection with an item of property, plant and equipment, they are accounted for as property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Subsequent expenditure relating to property, plant and equipment is capitalised if it is probable that future economic benefits or potential service delivery associated with the subsequent expenditure will flow to the municipality and the cost or fair value of the subsequent expenditure can be reliably measured. Subsequent expenditure incurred on an asset is only capitalised when it increases the capacity or future economic benefits associated with the asset. Where the municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component.

Subsequent measurement – cost model

Subsequent expenditure relating to property, plant and equipment is capitalised if it is probable that future economic benefits or potential service delivery associated with the subsequent expenditure will flow to the municipality and the cost or fair value of the subsequent expenditure can be reliably measured. Subsequent expenditure incurred on an asset is only capitalised when it increases the capacity or future economic benefits associated with the asset. Where the municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component.

Subsequently all property, plant and equipment, excluding land and buildings, are measured at cost, less accumulated depreciation and accumulated impairment losses.

Compensation from third parties for items of property, plant and equipment that were impaired, lost or given up is included in surplus or deficit when the compensation becomes receivable.

Where items of property, plant and equipment have been impaired, the carrying value is adjusted by the impairment loss, which is recognised as an expense in the period that the impairment is identified except where the impairment reverses a previous revaluation.

Accounting Policies

1.10 Property, plant and equipment (continued)

Depreciation

Land is not depreciated as it is regarded as having an unlimited life. Depreciation on assets other than land is calculated using the straight line method, to allocate their cost or revalued amounts less their residual values over the estimated useful lives of the assets. The depreciation method used reflects the pattern in which the assets' future economic benefits or service potential are expected to be consumed by the municipality. Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately. The depreciation rates are based on the following estimated useful lives:

• Land	Indefinite
• Other assets - Buildings	30
• Electrical infrastructure	15 - 30
• Roads infrastructure	10 - 30
• Sanitation infrastructure	10 - 20
• Solid waste infrastructure	10 - 20
• Storm water infrastructure	20
• Water Supply infrastructure	15 - 20
• Community Assets - Facilities	30
• Community assets - Recreational Facilities	15 - 20
• Landfill site	
• Computer equipment	3 - 7
• Furniture and office equipment	10
• Machinery and Equipment	2 - 7
• Transport assets	7 - 15

The estimated useful life, residual values and depreciation method are assessed at each reporting date on an indicator basis.

The useful lives, residual values and depreciation method are reviewed annually at the end of the financial year where there is any indication that the municipality's expectations about the residual amount and the useful life of an asset has changed since the preceding reporting date. Any adjustments arising from the annual review are applied prospectively.

Depreciation of an asset commences when the asset is ready for its intended use. Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets, or, where shorter, the term of the relevant lease. The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Incomplete construction work is stated at historical cost. Depreciation only commences when the asset is ready for use.

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets, or, where shorter,the term of the relevant lease if there is no reasonable certainty that the municipality will obtain ownership by the end of the lease term..

Derecognition

The carrying amount of an item of property, plant and equipment is derecognised on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. Gains are not classified as revenue.

Gains or losses are calculated as the difference between the carrying values of assets.

Assets which the municipality holds for rentals to others and subsequently routinely sell as part of the ordinary course of activities, are transferred to inventories when the rentals end and the assets are available-for-sale. Proceeds from sales of these assets are recognised as revenue. All cash flows on these assets are included in cash flows from operating activities in the Cash flow statement.

Compensation from third parties for items of property, plant and equipment that were impaired, lost or given up is included in surplus or surplus when the compensation becomes receivable.

Accounting Policies

1.10 Property, plant and equipment (continued)

Site rehabilitation and restoration costs

Where the municipality has an obligation to rehabilitate and restore items of property, plant and equipment such obligations are referred to as "rehabilitation provisions". The cost of an item of property, plant and equipment includes the initial estimate of the costs of rehabilitation and restoring the site on which it is located, the obligation for which the municipality incurs either when the item is acquired or as a consequence of having used the item during a particular period.

As the related asset is measured using the cost model: -

(a) subject to (b), changes in the liability are added to, or deducted from, the cost of the related asset in the current period;
(b) if a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit; and
(c) if the adjustment results in an addition to the cost of an asset, the municipality considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount or recoverable service amount, and any impairment loss is recognised in accordance with the accounting policy on impairment of cash-generating assets and/or impairment of non-cash-generating assets.

1.11 Intangible assets

Intangible assets are identifiable non-monetary assets without physical substance held for use in the production or supply of goods or services, for rental to others, or for administrative purposes are classified and recognised as intangible assets.

Initial recognition and measurement

Intangible assets are initially recognised at cost. The cost of an intangible assets is the purchase price and other costs attributable to bring the intangible assets to the location and condition necessary for it to be capable of operating in the manner intended by the municipality, or where an intangible assets is acquired at no cost, or for a nominal cost, the cost shall be its fair value as at the date of acquisition. Trade discounts and rebates are deducted in arriving at the cost.

Intangible assets acquired separately or internally generated are reported at cost less accumulated amortisation and accumulated impairment losses.

Repairs and Maintenance are expenses incurred through servicing equipment or repairing of existing assets. These expenses are not recognised in the carrying value of the asset, but directly recognised in Surplus or Deficit and measured at cost against the attributing segments of the Municipal Standard Chart of Accounts (mSCOA).

Subsequent measurement

Amortisation is calculated on cost, using the straight-line method, over the useful lives of the assets, which is estimated to be between 3 to 5 years upon initial recognition. Where intangible assets are deemed to have an indefinite useful life, such intangible assets are not amortised.

Intangible assets are annually tested for impairment and the estimated useful life, residual values and amortisation method are reviewed annually at the end of the financial year. Any adjustments arising from the annual review are applied prospectively.

Derecognition

Intangible assets are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an intangible assets is determined as the difference between the net disposals proceeds and the carrying value and is recognised in the Statement of financial performance.

1.12 Borrowing costs

Borrowing costs are interest and other expenses incurred by an municipality in connection with the borrowing of funds.

Borrowing costs are recognised as an expense in the Statement of financial performance in the period in which they are incurred.

Accounting Policies

1.12 Borrowing costs (continued)

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset are capitalised to the cost of the asset. All other borrowing costs are recognised as an expense in the period in which it is incurred. The capitalisation rate used to determine the amount of borrowing costs eligible for capitalisation is disclosed in the notes below.

1.13 Impairment of property, plant and equipment, investment property, intangible assets

The municipality classifies all assets held with the primary objective of generating a commercial return as cash-generating assets. A commercial return means that the return charged by the entity is commensurate with the risk associated with holding the asset and the asset is intended to generate positive cash inflows. All other assets are classified as non-cash-generating assets.

Impairment of cash-generating assets

The municipality assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the individual asset.

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the recoverable amount of the cash-generating unit to which the asset belongs is determined.

The best evidence of fair value less cost to sell is the price in a binding sale agreement in an arm's length transaction, adjusted for the incremental cost that would be directly attributable to the disposal of the asset.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in surplus or deficit.

An impairment loss is recognised for cash-generating units if the recoverable amount of the unit is less than the carrying amount of the unit. The impairment loss is allocated to reduce the carrying amount of the assets of the unit, pro rata on the basis of the carrying amount of each asset in the unit.

A municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for assets may no longer exist or may have decreased. If any such indication exists, the recoverable amounts of those assets are estimated.

The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation is recognised immediately in surplus or deficit.

Impairment of non-cash-generating assets

The municipality assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

If there is any indication that an asset may be impaired, the recoverable service amount is estimated for the individual asset. If it is not possible to estimate the recoverable service amount of the individual asset, the recoverable service amount of the cash-generating unit to which the asset belongs is determined.

The recoverable service amount is the higher of a non-cash generating asset's fair value less costs to sell and its value in use. The value in use for a non-cash generating asset is the present value of the asset's remaining service potential.

Accounting Policies

1.13 Impairment of property, plant and equipment, investment property, intangible assets (continued)

The value in use for a non-cash generating asset is the present value of the asset's remaining service potential.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable and willing parties, less the costs of disposal.

If the recoverable service amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in surplus or deficit.

A municipality assesses at each reporting date date whether there is any indication that an impairment loss recognised in prior periods for assets may no longer exist or may have decreased. If any such indication exists, the recoverable service amounts of those assets are estimated.

The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation is recognised immediately in surplus or deficit.

1.14 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity. Financial instruments are classified into three categories namely, financial instruments at fair value, financial instruments at amortised cost or financial instruments at cost. The municipality determines the classification of its financial instruments at initial recognition.

The municipality has various types of financial instruments and these can be broadly categorised as either financial assets or financial liabilities.

A financial instrument is recognised if the municipality becomes a party to the contractual provisions of the instrument.

1.14.1 Classification of financial instruments

Financial assets

A financial asset is any asset that is a cash or contractual right to receive cash. In accordance with GRAP 104 the Financial Assets, the municipality classifies financial assets at amortised cost. Financial assets at amortised cost relates to a non-derivative financial asset with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months, which are classified as non-current assets.

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The municipality has the following types of financial assets as reflected on the face of the Statement of financial position or in the notes thereto:

Type of financial asset	Classification in terms of GRAP 104
Finance lease receivables	Financial assets at amortised cost
Long-term receivables	Financial assets at amortised cost
Current portion of long-term receivables	Financial assets at amortised cost
Consumer debtors	Financial assets at amortised cost
Bank balances and cash	Financial assets at amortised cost
Investments in stock	Financial assets at amortised cost

Cash includes cash on hand (including petty cash) and cash with banks (including call deposits). Cash equivalents are short-term highly liquid investments, readily convertible into known amounts of cash that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. For the purposes of the Cash flow statement, cash and cash equivalents comprise cash on hand, deposits held on call with banks, net of bank overdrafts. The municipality categorises cash and cash equivalents as financial assets at amortised cost.

Financial liabilities

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Accounting Policies

1.14 Financial instruments (continued)

A financial liability is a contractual obligation to deliver cash or another financial asset to another entity.

The municipality classifies all financial liabilities at amortised cost.

The municipality has the following types of financial liabilities as reflected on the face of the Statement of financial position or in the notes thereto:

Type of financial liability	Classification in terms of GRAP 104
Borrowings	Financial liability at amortised cost
Lease liabilities	Financial liability at amortised cost
Consumer Deposits	Financial liability at amortised cost
Payables from exchange transactions	Financial liability at amortised cost

1.14.2 Initial and subsequent measurement

Initial recognition and measurement

A financial instruments is recognised, when the municipality becomes a party to the contractual provisions of the instrument, and are initially measured at fair value. In the case of a financial instruments not subsequently measured at fair value, transaction costs that are directly attributable to the acquisition or issue of the financial instruments are added or deducted from the fair value, as appropriate on initial recognition.

Subsequent measurement – Financial assets

Financial assets consist of cash and cash equivalents, deposits, receivables and investments.

Receivables are subsequently measured at amortised cost using the effective interest rate method, less impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate.

A provision for impairment of receivables is established when there is objective evidence that the municipality will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. Changes in the carrying amount of the provision is recognised in the Statement of financial performance. When a receivable is considered uncollectible, it is written off against the provision. Any gains or losses arising from the change in fair value of investments measured at fair value are recognised in the Statement of financial performance.

Financial Assets are assessed for indicators of impairment at the end of each reporting period. Financial Assets are impaired where there is objective evidence of impairment of Financial Assets (such as the probability of insolvency or significant financial difficulties of the debtor). If there is such evidence the recoverable amount is estimated and an impairment loss is recognised through the use of an allowance account.

Financial assets at amortised cost are initially measured at fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial assets. Subsequently, these assets are measured at amortised cost using the Effective Interest Method less any impairment, with interest recognised on an effective yield basis.

Subsequent measurement – Financial liabilities

Financial liabilities consist of payables, interest bearing loans and bank overdrafts. These liabilities are subsequently measured at amortised cost, using the effective interest rate method. Finance costs are expensed in the Statement of financial performance in the period in which they are incurred.

Financial liabilities classified at amortised cost and are initially measured at fair value, net of transaction costs. Trade and other payables, interest bearing debt including finance lease liabilities, non-interest bearing debt and bank borrowings are subsequently measured at amortised cost using the effective interest rate method. Interest expense is recognised in the Statement of financial performance by applying the effective interest rate.

Prepayments are carried at cost less any accumulated impairment losses.

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Accounting Policies

1.14 Financial instruments (continued)

1.14.3 Impairment of financial assets

Receivables from exchange transactions

Receivables from exchange transactions are assessed individually thereafter collectively, considering factors such as payment histories and ratios, qualitative factors e.g. correspondence from attorneys, disputes about certain accounts, etc.

Other debtors

Other debtors are reviewed individually considering payment histories and disputes about certain amounts. Provision for impairment is made accordingly.

1.14.4 Derecognition

Financial assets

The municipality derecognises financial assets only when the contractual rights to the cash flows from the asset expires or it transfers the financial assets and substantially all the risks and rewards of ownership of the asset to another entity, except when Council approves the write-off of financial assets due to non-recoverability.

If the municipality neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the municipality recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the municipality retains substantially all the risks and rewards of ownership of a transferred financial assets, the municipality continues to recognise the financial assets and also recognises a collateralised borrowing for the proceeds received.

Financial liabilities

The municipality derecognises financial liabilities when, and only when, the municipality's obligations are discharged, cancelled or they expire.

The municipality recognises the difference between the carrying amount of the Financial Liability (or part of a Financial Liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, in Surplus or Deficit

1.15 Provisions

Provisions are recognised when the municipality has a present (legal or constructive) obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the provision can be made.

The best estimate of the expenditure required to settle the present obligation is the amount that an entity would rationally pay to settle the obligation at the reporting date or to transfer it to a third party at that time and are determined by the judgment of the management of the municipality, supplemented by experience of similar transactions and, in some cases, reports from independent experts. The evidence considered includes any additional evidence provided by events after the reporting date. Uncertainties surrounding the amount to be recognised as a provision are dealt with by various means according to the circumstances, where the provision being measured involves a large population of items; the obligation is estimated by weighting all possible outcomes by their associated probabilities.

Future events that may affect the amount required to settle an obligation are reflected in the amount of a provision where there is sufficient objective evidence that they will occur. Gains from the expected disposal of assets are not taken into account in measuring a provision. Provisions are not recognised for future operating losses. The present obligation under an onerous contract is recognised and measured as a provision. An onerous contract is a contract in which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it. The unavoidable costs under a contract reflect the least net cost of exiting from the contract, which is the lower of the cost of fulfilling it and any compensation or penalties arising from failure to fulfil it - this unavoidable cost resulting from the contract is the amount of the provision to be recognised.

Accounting Policies

1.15 Provisions (continued)

Provisions are reviewed at reporting date and the amount of a provision is the present value of the expenditure expected to be required to settle the obligation. When the effect of discounting is material, provisions are determined by discounting the expected future cash flows that reflect current market assessments of the time value of money. The impact of the periodic unwinding of the discount is recognised in the Statement of financial performance as a finance cost as it occurs.

Environmental rehabilitation provisions

Estimated long-term environmental provisions, comprising rehabilitation and landfill site closure, are based on the municipality's policy, taking into account current technological, environmental and regulatory requirements. The provision for rehabilitation is recognised as and when the environmental liability arises. To the extent that the obligations relate to the asset, they are capitalised as part of the cost of those assets. Any subsequent changes to an obligation that did not relate to the initial related asset are charged to the Statement of financial performance.

1.16 Employee benefits

The municipality provides short term benefits, long term benefits and retirement benefits for its employees and councillors.

Short-term employee benefits

Remuneration to employees is recognised in the Statement of financial performance as the services are rendered, except for non-accumulating benefits which are only recognised when the specific event occurs.

The costs of all short-term employee benefits such as leave pay, are recognised during the period in which the employee renders the related service.

The municipality recognises the expected cost of performance bonuses only when the municipality has a present legal or constructive obligation to make such payment and a reliable estimate can be made.

Leave pay

Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total accrued leave days at year end and is shown as an accrual in the Statement of financial position.

Accumulating leave is carried forward and can be used in future periods if the current period’s entitlement is not used in full. All unused leave will be paid out to the specific employee at the end of that employee’s employment term.

Accumulated leave is vesting.

Bonus provisions

The municipality recognises the expected cost of bonuses as a provision only when the municipality has a present legal or constructive obligation to make such payment and a reliable estimate can be made at reporting date.

Liabilities for staff bonuses are recognised as they accrue to employees. The liability at year end is based on bonus accrued at year-end for each employee.

Post-employment benefits: Defined benefit plans

A defined benefit plan is a plan that defines an amount of benefit that an employee will receive on retirement.

The defined benefit liability is the aggregate of the present value of the defined benefit obligation and unrecognised actuarial gains and losses, reduced by unrecognised past service costs. The plan is unfunded. The defined benefit obligation is calculated using the projected unit credit method, incorporating actuarial assumptions and a discount rate based on the government bond rate. Valuations of these obligations are carried out by independent qualified actuaries regularly, as may be required for fair presentation.

Actuarial gains or losses recognised immediately in the Statement of financial performance.

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Accounting Policies

1.16 Employee benefits (continued)

Long-service allowance

The municipality has an obligation to provide Long-service Allowance Benefits to all of its employees. According to the rules of the Long-service Allowance Scheme, which the municipality instituted and operates, an employee (who is on the current Conditions of Service), is entitled to a cash allowance, calculated in terms of the rules of the scheme, after 10, 15, 20, 25 and 30 years of continued service. The municipality's liability is based on an actuarial valuation. The projected unit credit method has been used to value the liabilities. Actuarial gains and losses on the long-term incentives are accounted for through the Statement of financial performance.

1.17 Leases

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the municipality. Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

Municipality as lessee

Property, plant and equipment subject to finance lease agreements are capitalised at their cash cost equivalent. Corresponding liabilities are included in the Statement of financial position as Finance Lease Obligations. The cost of the item of property, plant and equipment is depreciated at appropriate rates on the straight-line basis over its estimated useful life. Lease payments are allocated between the lease finance cost and the capital repayment using the effective interest rate method. Lease finance costs are expensed when incurred.

Operating leases are those leases that do not fall within the scope of the above definition. Operating lease rentals are recognised on the straight-line basis over the term of the relevant lease.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

Municipality as lessor

Amounts due from lessees under finance leases or instalment sale agreements are recorded as receivables at the amount of the municipality's net investment in the leases. Finance lease or instalment sale income is allocated to accounting periods so as to reflect a constant periodic rate of return on the municipality's net investment outstanding in respect of the leases or instalment sale agreements.

Operating lease rental income is recognised on a straight-line basis over the term of the relevant lease.

The municipality recognises operating lease rentals as an expense in Surplus or Deficit on a Straight-line Basis over the term of the relevant lease. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability. Any lease incentives are included as part of the net consideration agreed.

1.18 Statutory receivables

1.18.1 Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

The municipality has the following major categories under the ambit of statutory receivables:
- VAT receivable due to/from SARS
- Property Rates debtors
- Traffic fine debtors
  Availability charges

1.18.2 Recognition

The municipality recognises statutory receivables as follows:
- if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;

Accounting Policies

1.18 Statutory receivables (continued)

- if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
- if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

1.18.3 Measurement

The municipality initially measures statutory receivables at their transaction amount.

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

- interest or other charges that may have accrued on the receivable (where applicable);
- impairment losses; and
- amounts derecognised.

1.18.4 Impairment

Statutory receivables, other than those measured at fair value, are assessed for indicators of impairment at the end of each reporting period. Statutory receivables are impaired where there is objective evidence of impairment of Statutory receivables (such as the probability of insolvency or significant financial difficulties of the debtor). If there is such evidence the recoverable amount is estimated and an impairment loss is recognised in accordance with GRAP 108.

A provision for impairment of receivables is established when there is objective evidence that the municipality will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate.

According to GRAP 108, the assessment for impairment needs to be made for each individual financial asset separately or for groups of statutory receivables with similar credit risks. The following methodology was followed to make a provision for bad debts for the year under review:

Rates debtors are assessed individually thereafter collectively, considering factors such as payment histories and ratios, qualitative factors e.g. correspondence from attorneys, disputes about certain accounts, etc.

Traffic fine debtors are reviewed collectively considering payment histories and disputes about certain amounts. Provision for impairment is made accordingly.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in the Statement of financial performance.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through the Statement of financial performance to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

1.18.5 Derecognition

The municipality derecognises a statutory receivable, or a part thereof, when:

- the rights to the cash flows from the receivable are settled, expire or are waived;
- the municipality transfers control of the statutory receivable and substantially all the risks and rewards of ownership of the asset to another entity; or
- the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:
  - derecognise the receivable; and
  - recognise separately any rights and obligations created or retained in the transfer.

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Accounting Policies

1.18 Statutory receivables (continued)

The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.

1.19 Revenue

Revenue, excluding value-added taxation where applicable, is derived from a variety of sources which include rates levied, grants from other tiers of government and revenue from trading activities and other services provided.

Recognition and measurement

The municipality recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the municipality and when specific criteria have been met for each of the municipalities' activities as described below. The amount of revenue is not considered to be reliably measurable until all contingencies relating to the sale have been resolved. The municipality bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement. Furthermore services rendered are recognised by reference to the stage of completion of the transaction at the reporting date.

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, stock rotation, price protection, rebates and other similar allowances.

Revenue from exchange transactions refers to revenue that accrued to the municipality directly in return for services rendered / goods sold, the value of which approximates the consideration received or receivable.

Revenue from non-exchange transactions refers to transactions where the municipality received revenue from another entity without directly giving approximately equal value in exchange. Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

Accounting Policies

1.19 Revenue (continued)

1.19.1 Revenue from exchange transactions

Service charges

Service charges relating to electricity and water are based on consumption. Meters are read on a monthly basis and are recognised as revenue when invoiced. Provisional estimates of consumption, based on the consumption history, are made monthly when meter readings have not been performed. The provisional estimates of consumption are recognised as revenue when invoiced, except at year-end when estimates of consumption up to year-end are recorded as revenue without it being invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period. In respect of estimates of consumption between the last reading date and the reporting date, an accrual is made based on the average monthly consumption of consumers.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per category of property usage, and are levied monthly based on the number of refuse containers on each property, regardless of whether or not all containers are emptied during the month.

Service charges from sewerage and sanitation are based on the type of service and the number of sewer connections on all developed property, using the tariffs approved by Council and are levied monthly.

In circumstances where services cannot readily be measured and quantified, a flat rate service charge is levied monthly on such properties.

Pre-paid electricity

Revenue from the sale of electricity pre-paid meter cards are recognised at the point of sale. Revenue from the sale of electricity prepaid meter cards are recognised based on an estimate of the prepaid electricity consumed as at the reporting date.

Interest earned and rentals received

Interest and rentals are recognised on a time proportion basis that takes into account the effective yield on the investment. Interest may be transferred from the Accumulated surplus/ (deficit) to the Housing development fund or the Insurance reserve.

Traffic charges

Revenue arising from the application of the approved tariff of charges is recognised when the relevant service is rendered by applying the relevant authorised tariff. This includes the issuing of licences and permits.

Income from agency services

Income for agency services is recognised on a monthly basis once the income collected on behalf of agents has been quantified. The income recognised is in terms of the agency agreement.

Housing rental and instalments

Finance income from the sale of housing by way of instalment sale agreements or finance leases is recognised on a time proportion basis.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the municipality has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Accounting Policies

1.19 Revenue (continued)

1.19.2 Revenue from non-exchange transactions

Rates and taxes

Revenue from property rates is recognised when the legal entitlement to this revenue arises. Collection charges are recognised when such amounts are legally enforceable. Penalty interest on unpaid rates is recognised on a time proportion basis with reference to the principal amount receivable and effective interest rate applicable. A composite rating system charging different rate tariffs is employed. Rebates are granted to certain categories of ratepayers and are deducted from revenue.

Fines

Fines constitute both spot fines and camera fines. Fines are recognised when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset. It is measured at the best estimate, based on past experience, of the amount of revenue the municipality is entitled to collect.

Subsequent to initial recognition and measurement, the municipality assess the collectability of the revenue and recognises a separate impairment loss where appropriate.

Donations and contributions

Donations and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor, a liability is recognised to the extent that the criteria, conditions or obligations have not been met. Where such requirements are not enforceable, or where past experience has indicated that the transferor has never enforced the requirement to return the transferred asset, other future economic benefits or service potential when breaches have occurred, the stipulation will be considered a restriction and is recognised as revenue.

Transfers and subsidies

Unconditional grants

Equitable share allocations are recognised in revenue at the start of the financial year.

Conditional grants

Conditional grants recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor, a liability is recognised to the extent that the criteria, conditions or obligations have not been met. Where such requirements are not enforceable, or where past experience has indicated that the transferor has never enforced the requirement to return the transferred asset, other future economic benefits or service potential when breaches have occurred, the stipulation will be considered a restriction and is recognised as revenue.

Interest earned on grants received and invested is treated in accordance with grant conditions. If it is payable to the funder it is recorded as part of the creditor and if it is the municipality's interest it is recognised as interest earned in the Statement of financial performance.

Services received in-kind

Services in kind are recognised at its fair value when it is significant to the operations and/or service delivery objectives and when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably. If the services in-kind are not significant to the operations and/or service delivery objectives and/or do not satisfy the criteria for recognition, only the nature and type of services in-kind received during the reporting period is disclosed.

Revenue from recovery of unauthorised, irregular, fruitless and wasteful expenditure

Revenue from the recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, including those set out in the Municipal Finance Management Act (Act 56 of 2003) and is recognised when the recovery thereof from the responsible councillors or officials is virtually certain. Such revenue is based on legislated procedures.

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Accounting Policies

1.19 Revenue (continued)

Revenue recognition of unclaimed deposits

Unclaimed deposits older than three (3) years are recognised as revenue.

1.20 Transfers and subsidies – non-exchange expenditure

The municipality transfers money to individuals, organisations and other sectors of government from time to time. These transfers are recognised in the annual financial statements as expenses in the period that the events giving rise to the transfer occurred.

1.21 Related parties and related party transactions

Individuals as well as their close family members, and/or entities are related parties if one party has the ability, directly or indirectly, to control or jointly control the other party or exercise significant influence over the other party in making financial and/or operating decisions. Management is regarded as a related party and comprises the councillors, Executive Mayor, Mayoral Committee members, Municipal Manager, executive directors and all other managers reporting directly to the Municipal Manager or as designated by the Municipal Manager.

Close members of the family of a individual are those family members who may be expected to influence or be influenced by that individual in their dealings with the municipality. An individual is considered to be a close member of the family of another individual if they are married or live together in a relationship similar to a marriage; or if they are separated by no more than two degrees of natural or legal consanguinity or affinity.

Remuneration of management includes remuneration derived for services provided to the municipality in their capacity as members of the management team or employees. Benefits derived directly or indirectly from the municipality for services in any capacity other than as an employee or a member of management do not meet the definition of remuneration.

In the case of permanent employees acting in management positions, only the remuneration received additionally for acting in that position is disclosed.

Remuneration of management excludes any consideration provided solely as a reimbursement for expenditure incurred by those persons for the benefit of the municipality.

Only transactions with related parties not at arm’s length or not in the ordinary course of business are disclosed.

The municipality operates in an economic environment currently dominated by entities directly or indirectly owned by the South African government. As a result of the Constitutional independence of all three spheres of government in South Africa, only parties within the same sphere of government will be considered to be related parties. Only transactions with such parties which are not at arm's length and not on normal commercial terms are disclosed.

1.22 Events after reporting date

Events after the reporting date that are classified as adjusting events have been accounted for in the annual financial statements. The events after the reporting date that are classified as non-adjusting events after the reporting date have been disclosed in the notes to the annual financial statements.

1.23 Segment Reporting

The municipality is assessed to have reportable segments as per the requirements of GRAP 18. In order to assess that the segments could be aggregated, the following factors were considered in applying its judgement:

For management purposes the municipality is broadly organised into business units based on the nature of operations and the services they provide.

No individually material operating segments have been aggregated to form the above reportable operating segments.

The municipality does not monitor segments geographically..

Accounting Policies

1.24 Material losses

he MFMA requires the disclosure of material losses incurred during the year under review. The disclosure is provided in order to comply to the legislative requirements governing Municipalities and Municipal Entities.

Due to their significance, the complete calculation of water and electricity losses is provided, including the opening balance, purchases, sales and closing balance where applicable. The unit rate is the rate per the last purchase as inventory is measured based on the First-In-First-Out Method as defined by GRAP 12 (Inventories).

The self-insurance reserve is based on recognised insurance industry principles. To determine the level of capacity required, an agreed methodology has been adopted and is consistently applied annually based on the following methodology:

1.25 Commitments

Commitments are disclosed for:

Approved and contracted commitments, where the expenditure has been approved and the contract has been awarded at the reporting date, where disclosure is required by a specific standard of GRAP;

Approved but not yet contracted commitments, where the expenditure has been approved and the contract has yet to be awarded or is awaiting finalisation at the reporting date;

Items are classified as commitments where the Municipality commits itself to future transactions that will normally result in the outflow of resources;

Contracts that are entered into before the reporting date, but goods and services have not yet been received are disclosed in the disclosure Notes to the Annual Financial Statements; and

Other commitments for contracts that are non-cancellable or only cancellable at significant cost, should relate to something other than the business of the municipality.

1.26 Principal-agent arrangements

The municipality is party to a principal-agent arrangement for Department of Transport. In terms of the arrangement the municipality is the agent and is responsible for collect monies on their behalf..

Identification

An agent is an entity that has been directed by another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on its behalf and for its own benefit.

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal).

Identifying whether an entity is a principal or an agent

When the municipality is party to a principal-agent arrangement, it assesses whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement.

The assessment of whether a municipality is a principal or an agent requires the municipality to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit.

Binding arrangement

The municipality assesses whether it is an agent or a principal by assessing the rights and obligations of the various parties established in the binding arrangement.

Where the terms of a binding arrangement are modified, the parties to the arrangement re-assess whether they act as a principal or an agent.

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Accounting Policies

1.26 Principal-agent arrangements (continued)

Assessing which entity benefits from the transactions with third parties

When the municipality in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the municipality concludes that it is not the agent, then it is the principal in the transactions.

The municipality is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

- It does not have the power to determine the significant terms and conditions of the transaction.
- It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
- It is not exposed to variability in the results of the transaction.

Where the municipality has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria of whether it does not have the power to determine the significant terms and conditions of the transaction, to conclude that is an agent. The municipality applies judgement in determining whether such powers exist and whether they are relevant in assessing whether the municipality is an agent.

Recognition

The municipality, as a principal, recognises revenue and expenses that arise from transactions with third parties in a principal-agent arrangement in accordance with the requirements of the relevant Standards of GRAP.

The municipality, as an agent, recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal in accordance with the requirements of the relevant Standards of GRAP.

The municipality recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of the relevant Standards of GRAP.

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Accounting Policies

1.27 Value Added Tax

Value added taxation

The municipality is registered with the South Afrcan Revenue Service (SARS) for Value Added Tax on the payments basis, in accordance with Section 15(2)(a) of the Value-Added Tax Act No 89 of 1991.

VAT is an indirect tax based on consumption of goods and services in the economy. Revenue is raised for the government by requiring certain traders or vendors to register and to charge VAT on taxable supplies of goods or services. The essential characteristics of VAT are:

• it is charged at each stage of the production and distribution process;

• the taxable person (vendor) may deduct the tax paid during the preceding stages; and

• the burden of the tax is on the final consumer.

The municipality renders goods and services to consumers, it is responsible to collect taxes from its consumers for the goods and services provided. The municipality (VAT vendor) is a deemed debtor to the national government when collecting and remitting VAT.

The municipality is registered to declare VAT transactions on the cash basis to SARS. The municipality is liable to account for VAT at the standard rate (15%) in terms of section 7 (1) (a) of the VAT Act in respect of the supply of goods or services, except where the supplies are specifically zero-rated in terms of section 11, exempted in terms of section 12 of the VAT Act or is out of scope for VAT purposes. The municipality accounts for VAT on a monthly basis and VAT is settled between the VAT vendor and SARS, based on the cash collected by the municipality and the cash paid by the municipality. VAT Receivable due/from SARS:

In accordance with GRAP 108, the VAT Receivable to/from SARS is considered to be a statutory arrangement, as this is based on legislation, being the VAT Act.

Taking into account that the VAT due/from to the national government by the municipality (VAT vendor) results in a deemed debtor-creditor relationship, it is therefore considered to be a receivable or payable from exchange transaction.

VAT Accrual:
In accordance with GRAP, the municipality recognises transactions on an accrual basis of accounting. Therefore, the transaction between the municipality and customer includes the provision of goods or services in cash or credit; and the levying and/or collection of VAT by the municipality from the customer.

Similarly, the transaction between the municipality and the supplier includes the supply of goods or services in cash or credit; and the obligation to recognise VAT by the supplier to the municipality from the customer.

The VAT accrual accounts therefore does not represent amounts to be received or paid to SARS, but rather amounts that are associated with transactions that are yet to be settled. As a result, the accrual transactions are considered to be contractual in nature, and therefore do not meet the definition of a statutory arrangement. As there is no transaction to “settle” with a specific counterparty at this point, the municipality considers the offsetting of the amounts as inappropriate, and has separately disclosed these transactions in the notes to the annual financial statements.

Input VAT Accrual represents amounts that are yet to be claimed from SARS, subject to settlement of the outstanding creditors by the municipality. This therefore shall be disclosed as a receivable from exchange transaction in accordance with GRAP 9.

Output VAT Accrual represents amounts that are yet to be paid to SARS, subject to collection from outstanding debtors of the municipality. This shall be accounted for as a trade and other payables in accordance with GRAP 19.

1.28 Unauthorised expenditure

Section 1 of the Municipal Finance Management Act (Act 56 of 2003) (MFMA), defines Unauthorised expenditure as follows:

- Overspending of the total amount appropriated in the municipality’s approved budget;
- Overspending of the total amount appropriated for a vote in the approved budget;
- Expenditure from a vote unrelated to the department or functional area covered by the vote;
- Expenditure of money appropriated for a specific purpose, otherwise than for that specific purpose;

Accounting Policies

1.28 Unauthorised expenditure (continued)

- Spending of an allocation referred to in the above paragraphs of the definition of "allocation" otherwise than in accordance with any conditions of the allocation; or
- A grant by the municipality otherwise than in accordance with this Act.

Section 1 of the Municipal Finance Management Act (Act 56 of 2003) (MFMA) also defines a Vote as:

- One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- Which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.

The municipality uses the Municipal Standard Chart of Accounts (mSCOA) Functions and Sub-functions, previously the Government Finance Statistics (GFS) functions, as well as departments as the main groupings of segments of the municipality's budget segments within the municipality are grouped per department to facilitate greater accountability and budget implementation by the respective Executive Directors as well as per mSCOA classification to facilitate comparisons on a higher level.

All expenditure relating to unauthorised expenditure is recognised as an expense in the Statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the Statement of financial performance.

1.29 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act 56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the municipality's supply chain management policy.

Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of financial performance and where recovered, it is subsequently accounted for as revenue in the Statement of financial performance.

1.30 Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the Statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the Statement of financial performance.

1.31 Change in accounting policies, estimates and errors

Changes in accounting policies that are affected by management have been applied retrospectively in accordance with GRAP 3 requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the change in policy. In such cases the municipality shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

Changes in accounting estimates are applied prospectively in accordance with GRAP 3 requirements.

Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with GRAP 3 requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the error. In such cases the municipality shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

Details of changes in accounting policies, changes in estimates and correction of errors are disclosed in the notes to the annual financial statements where applicable.

1.32 Contingent assets and contingent liabilities

Contingent liabilities represent a possible obligation that arises from past events and whose existence will be confirmed only by an occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the municipality.

A contingent liability can also arise as a result of a present obligation that arises from past events but which is not recognised as a liability either because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of the obligation cannot be measured with sufficient reliability.

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Accounting Policies

1.32 Contingent assets and contingent liabilities (continued)

Contingent assets represent possible assets that arise from past events and whose existence will be confirmed only by an occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the municipality.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in the notes to the municipality.

1.33 Consumer Deposits

Consumer deposits are a partial security for a future payment of an account. All consumers are therefore required to pay a deposit equal to two months consumption of electricity and water services. Deposits are considered a liability as the deposit is only refunded once the service is terminated. No interest is paid on deposits.

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

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2. New standards and interpretations

2.1 Standards, amendments to standards and interpretations issued, but not yet effective

The municipality has chosen not to early adopt the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2025 or later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
• GRAP 2023: Improvements to the Standards of GRAP 2023	To be determined	Unlikely there will be a material impact
• GRAP 1 (amended): Presentation of Financial Statements (Going Concern)	To be determined	Unlikely there will be a material impact
• GRAP 103 (amended): Heritage Assets	To be determined	Unlikely there will be a material impact
• GRAP 105(as revised): Transfer of Functions Between Entities Under Common Control	To be determined	Unlikely there will be a material impact
• GRAP 106 (as revised): Transfer of Functions Between Entities Not Under Common Control	To be determined	Unlikely there will be a material impact
• GRAP 107 (as revised): Mergers	To be determined	Unlikely there will be a material impact
• iGRAP 22: Foreign Currency Transactions and Advance Consideration	01 April 2025	Unlikely there will be a material impact
• GRAP 104 (as revised): Financial Instruments	01 April 2025	Unlikely there will be a material impact

Revised GRAP 104: Financial Instruments

The Accounting Standards Board issued the revised Standard of GRAP 104 on Financial Instruments, which becomes effective for financial periods beginning on or after 1 April 2025. The municipality has assessed the expected impact of the revised standard and concluded that it will not have a material effect on the financial statements.

This assessment is based on the following considerations:

1.The municipality's financial instruments are simple and primarily measured at amortised cost, consisting mainly of cash and cash equivalents, trade and other receivables, and trade and other payables.
2. The revised classification and measurement requirements are aligned with the municipality's current accounting policies, and no reclassification of financial assets or liabilities is expected.
3.The revised standard introduces the expected-credit-loss (ECL) model; however, the municipality already applies a historical loss-rate approach that is consistent with the simplified lifetime ECL model permitted in the revised GRAP 104.
4.The municipality does not hold complex instruments such as derivatives, investments measured at fair value, financial guarantees, loan commitments, or instruments with embedded derivatives that would require significant additional measurement or disclosure.
5.Risk disclosures required by the revised standard are already addressed through the municipality's existing credit risk, liquidity risk and interest rate risk disclosures, and no significant expansion in disclosure is expected.

Based on the above, the municipality expects that the adoption of the revised Standard will not result in material adjustments to the recognition, measurement, or disclosure of financial instruments

3. Cash and cash equivalents

3.1 Cash and cash equivalents

The cash and cash equivalents consist of the following:

Call deposits and investments		
Deposit taking institutions	161,091,856	117,412,305

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

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3. Cash and cash equivalents (continued)

Cash at bank		
Bank account	19,489,335	26,246,080
Cash on hand	421	421
Total cash and cash equivalents	**180,581,612**	**143,658,806**

The municipality maintains short-term deposit with registered banks in compliance with the MFMA. Investments are held in call accounts and fixed deposits with maturities under three months and six months.

The interest rates earned ranged from 6% to 8% in the current year and (2024: 7,00 % to 9,00 %).

For the purposes of the cash flow statement, bank balances, cash and cash equivalents include cash-on-hand, cash in banks and investments less than 12 months.

The fair value of bank balances, cash and cash equivalents was determined after considering the standard terms and conditions of agreements entered into between the municipality and financial institutions.

Call deposits and investments by financial institution

Institution	Account number	Account type		
Standard Bank	588563250001	Call deposit account	2,375,115	26,516,585
ABSA	4088960791	Call deposit account	14,570,023	21,186,208
Standard Bank	588563250002	Call deposit account	19,959,962	-
ABSA	9379302548	Call deposit account	1,953,468	-
ABSA	9379304142	Call deposit account	1,062,844	-
NEDBANK	03/7881184779/000001	Call deposit account	4,636,436	-
RMB - MIG 2	CDS-X021904708	Call deposit account	-	3,123,054
RMB - MIG 3	CDS-X021904710	Call deposit account	-	54
RMB - General Housing	CDS-X021904715	Call deposit account	-	35,415
RMB - General	CDS-X021904716	Call deposit account	-	19,577,290
INVESTEC	1400138616500	Call deposit account	358,269	19,595,267
INVESTEC	1400138616501	Call deposit account	9,242,568	3,176,214
First National Bank	63149181983	Call deposit account	5,496,196	-
First National Bank	63162540497	Call deposit account	14,150,998	-
First National Bank	63149188658	Call deposit account	20,000,000	-
ABSA	9078617359	Call deposit account	20,375,609	1,609,158
NEDBANK	37881037199/40	Call deposit account	6,910,368	22,593,060
NEDBANK	37881037199/41	Fixed term deposit account	20,000,000	-
INVESTEC	1400138616451	Fixed term deposit account	20,000,000	-
Total investments			**161,091,856**	**117,412,305**

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand		2025	2024

3. Cash and cash equivalents (continued)

3.2 Bank accounts

The municipality has the following bank accounts:

First National Bank Limited	Account Type - Cheque Account Branch: Account Number 52540020791	800,206	10,314,022
First National Bank Limited	Account Type - Cheque Account Branch: Account Number 52540033504	9,157,718	8,553,426
First National Bank Limited	Account Type - Cheque Account Branch: Account Number 62682103591	-	3,833
First National Bank Limited	Account Type - Cheque Account Branch: Account Number 63022194441	513,734	7,374,799
ABSA Bank Limited	Account Type - Branch: Account Number 4114176490	935,409	-
First National Bank Limited	Account Type - Branch: Account Number 4114176482	5,899,110	-
ABSA Bank Limited	Account Type - Branch: Account Number 4114114771	2,052,904	-
ABSA Bank Limited	Account Type - Branch: Account Number 4114176474	130,253	-
Total		**19,489,334**	**26,246,080**

Kouga Local Municipality
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Notes to the Annual Financial Statements

Figures in Rand	2025	2024

3. Cash and cash equivalents (continued)

3.3 The municipality had the following Bank accounts:

2025

	Cash book	Bank statement
First National Bank Limited - Account Number: 52540020791	800,206	800,206
First National Bank Limited - Account Number: 52540033504	9,157,718	9,157,718
First National Bank Limited - Account Number: 63022194441	513,734	513,734
ABSA Bank Limited - Account Number: 4114114771	2,052,904	2,052,904
ABSA Bank Limited - Account Number: 4114176490	935,409	935,409
ABSA Bank Limited - Account Number: 4114176482	5,899,110	5,899,110
ABSA Bank Limited - Account Number: 4114176474	130,253	130,253
	19,489,334	**19,489,334**

2024

	Cash book	Bank statement
First National Bank Limited Cheque Account Branch: Account Number 52540020791	10,314,022	10,314,022
First National Bank Limited Cheque Account Branch: Account Number 52540033504	8,553,426	8,553,426
First National Bank Limited Cheque Account Branch: Account Number 6268213591	3,833	3,833
First National Bank Limited Cheque Account Branch: Account Number 63022194441	7,374,799	7,374,799
	26,246,080	**26,246,080**

2023	Cash Book	Bank Statement
First National Bank Limited -Cheque Account Branch: Account Number 5254002079	15,413,737	15,413,737
First National Bank Limited -Cheque Account Branch: Account Number 52540033504	3,874,471	3,874,471
First National Bank Limited-Cheque Account Branch: Account Number 6268213591	779	779
First National Bank Limited -Cheque Account Branch: Account Number 63022194441	2,311,338	2,311,338
	21,600,325	**21,600,325**

4. Trade and other receivables from exchange transactions

Prepayments and advances	4.1	5,254,815	4,299,141
Trading service and customer service debtors	4.2	86,147,662	68,193,349
Total		**91,402,477**	**72,492,490**
Current assets		91,402,477	72,492,490

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

4. Trade and other receivables from exchange transactions (continued)

4.1 Prepayments and advances

	2025			2024		
	Gross	**Impairment**	**Total**	**Gross**	**Impairment**	**Total**
Insurance	421,409	-	**421,409**	-	-	**-**
Recoveries from Staff	191,443	(191,443)	**-**	191,443	(191,443)	**-**
Annual Licence Fees	4,833,406	-	**4,833,406**	4,299,141	-	**4,299,141**
Total	**5,446,258**	**(191,443)**	**5,254,815**	**4,490,584**	**(191,443)**	**4,299,141**

4.1.1 Credit quality of prepayments and advances

The Municipality deems outstanding debt less than 90 days to be receivables that are not considered for impairment, on the following basis:

The Municipality has a stringent customer care, credit control and debt collection policy which is actively implemented by the Municipality.

This includes monitoring of debtors accounts, implementation of physical disconnections where necessary, as well as incentive payment programmes.

Therefore the Municipality views debt outstanding for less than 90 days being a fair reflection of the credit quality.

Notes to the Annual Financial Statements

Figures in Rand

4. Trade and other receivables from exchange transactions (continued)

4.2 Trading service and customer service debtors

	2025			2024		
	Gross	Impairment	Total	Gross	Impairment	Total
Electricity	60,006,302	(29,947,143)	**30,059,159**	73,155,926	(40,710,537)	**32,445,389**
Waste management	61,818,655	(56,270,018)	**5,548,637**	103,836,482	(102,214,349)	**1,622,133**
Waste water management	39,627,013	(36,697,829)	**2,929,184**	60,647,127	(58,964,457)	**1,682,670**
Water	112,990,803	(100,087,666)	**12,903,137**	173,183,348	(159,736,287)	**13,447,061**
VAT Receivable - Due from SARS	9,286,671	-	**9,286,671**	2,597,684	-	**2,597,684**
Land sale debtors	6,411,059	-	**6,411,059**	3,962,205	-	**3,962,205**
Input VAT Accrual on Outstanding Creditors	15,876,038	-	**15,876,038**	11,237,866	-	**11,237,866**
Property rental debtors	28,997	-	**28,997**	28,997	-	**28,997**
Control, Clearing and Interface Accounts	3,028,690	-	**3,028,690**	425,481	-	**425,481**
Service charges	6,653,609	(6,577,519)	**76,090**	7,157,308	(6,413,445)	**743,863**
Total	**315,727,837**	**(229,580,175)**	**86,147,662**	**436,232,424**	**(368,039,075)**	**68,193,349**

Contractual receivables

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

4. Trade and other receivables from exchange transactions (continued)

	2025			2024		
	Gross	Impairment	Total	Gross	Impairment	Total
Electricity	60,006,302	(29,947,143)	**30,059,159**	73,155,926	(40,710,537)	**32,445,389**
Waste management	61,818,655	(56,270,018)	**5,548,637**	103,836,482	(102,214,349)	**1,622,133**
Waste water management	39,627,013	(36,697,829)	**2,929,184**	60,647,127	(58,964,457)	**1,682,670**
Water	112,990,803	(100,087,666)	**12,903,137**	173,183,348	(159,736,287)	**13,447,061**
Land sale debtors	6,411,059	-	**6,411,059**	3,962,205	-	**3,962,205**
Input VAT Accrual on Outstanding Creditors	15,876,038	-	**15,876,038**	11,237,866	-	**11,237,866**
Property rental debtors	28,997	-	**28,997**	28,997	-	**28,997**
Control, Clearing and Interface Accounts	3,028,690	-	**3,028,690**	425,481	-	**425,481**
Service charges	6,653,609	(6,577,519)	**76,090**	7,157,308	(6,413,445)	**743,863**
Total	**306,441,166**	**(229,580,175)**	**76,860,991**	**433,634,740**	**(368,039,075)**	**65,595,665**

Statutory receivables

	2025		2024	
	Gross	Total	Gross	Total
VAT Receivable - Due from SARS	9,286,671	**9,286,671**	2,597,684	**2,597,684**

The average credit period for trading service and customer service debtors is 30 days. No interest is charged on trade receivables for the first 30 days from the date of the invoice. Thereafter interest is charged at the prime rate per annum on the outstanding balance. The municipality strictly enforces its approved credit control policy to ensure the recovery of trading service and customer service debtors.

4.2.1 Ageing of trading service and customer service debtors

2025

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

4. Trade and other receivables from exchange transactions (continued)

		Not due	Past due				
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Ageing by debt type							
Contractual receivables							
Electricity	**60,006,302**	19,741,966	25,934,636	4,276,003	2,447,013	1,834,225	5,772,459
Waste management	**61,818,655**	6,088,295	5,188,918	2,096,435	1,781,883	1,555,903	45,107,221
Waste water management	**39,627,013**	4,281,432	5,981,815	2,535,385	1,873,754	1,706,153	23,248,474
Water	**112,990,803**	21,398,434	11,163,130	7,951,088	6,187,976	4,763,405	61,526,770
Land sale debtors	**6,411,059**	6,411,059	-	-	-	-	-
Input VAT Accrual on Outstanding Creditors	**15,876,038**	15,876,038	-	-	-	-	-
Property rental debtors	**28,997**	28,997	-	-	-	-	-
Prepayments	**3,028,690**	3,028,690	-	-	-	-	-
Service charges	**6,653,609**	33,905	256,040	17,502	44,747	4,592	6,296,823
Total ageing for contractual receivables	**306,441,166**	**76,888,816**	**48,524,539**	**16,876,413**	**12,335,373**	**9,864,278**	**141,951,747**
Statutory receivables							
VAT Receivable - Due from SARS	**9,286,671**	9,286,671	-	-	-	-	-

2024

		Not due	Past due				
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Ageing by debt type							

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

4. Trade and other receivables from exchange transactions (continued)

Contractual receivables							
Electricity	**73,155,926**	24,944,896	23,060,256	4,887,924	2,498,676	1,893,022	15,871,152
Property rental debtors	**28,997**	28,997	-	-	-	-	-
Service charges	**7,157,308**	9,181	359,827	12,821	1,752	19,543	6,754,184
Waste management	**103,836,482**	1,005,874	5,690,476	2,287,826	1,868,787	1,667,399	91,316,120
Waste water management	**60,647,127**	582,026	5,552,549	2,010,659	1,533,032	1,326,684	49,642,177
Water	**173,183,348**	12,897,021	1,005,534	4,873,360	4,727,311	3,680,924	145,999,198
Input VAT Accrual on Outstanding Creditors	**11,237,866**	11,237,866	-	-	-	-	-
Land sale debtors	**3,962,205**	3,962,205	-	-	-	-	-
Prepayments	**425,481**	425,481	-	-	-	-	-
Total ageing for contractual receivables	**433,634,740**	**55,093,547**	**35,668,642**	**14,072,590**	**10,629,558**	**8,587,572**	**309,582,831**
Statutory receivables							
VAT Receivable - Due from SARS	**2,597,684**	2,597,684	-	-	-	-	-

4.2.2 Basis used to access and test whether a receivable is impaired

The municipality calculates impairment of receivables based on historical collection rates. Where evidence indicates that no recoveries are expected, a 100% less collection rate is applied, resulting in full impairment of that category of receivables

No customer service debtors were pledged as security

Trading services and customer service debtors older than 30 days are considered Past due and not impaired and amount to R29 976 710.60 (2024: R32 078 199.37)

5. Receivables from non-exchange transactions

Customer service debtors	5.1	42,018,706	7,125,636
Other receivables	5.2	37,473,712	21,285,559
Total		**79,492,418**	**28,411,195**

Kouga Local Municipality

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Notes to the Annual Financial Statements

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5. Receivables from non-exchange transactions (continued)

5.1 Customer service debtors

	2025			2024		
	Gross	**Impairment**	**Total**	**Gross**	**Impairment**	**Total**
Electricity	18,582,207	(5,188,417)	**13,393,790**	9,159,425	(7,567,421)	**1,592,004**
Waste water management	5,832,660	(2,518,221)	**3,314,439**	2,913,510	(2,832,679)	**80,831**
Water	13,377,207	(6,294,144)	**7,083,063**	6,526,592	(6,439,351)	**87,241**
Property rates by usage	79,911,965	(61,684,551)	**18,227,414**	76,159,323	(70,793,763)	**5,365,560**
Total	**117,704,039**	**(75,685,333)**	**42,018,706**	**94,758,850**	**(87,633,214)**	**7,125,636**

Property rates by usage

	2025			2024		
	Gross	**Impairment**	**Total**	**Gross**	**Impairment**	**Total**
Agricultural Properties	7,566,001	(7,210,011)	**355,990**	6,617,036	(6,573,789)	**43,247**
Business and Commercial Properties	7,136,028	(5,014,077)	**2,121,951**	6,832,568	(6,204,738)	**627,830**
Industrial Properties	1,514,651	(1,251,478)	**263,173**	1,108,214	(907,898)	**200,316**
Mining Properties	1,334,961	(545,333)	**789,628**	1,506,412	(1,266,065)	**240,347**
Public Benefit Organisations	198,069	(193,988)	**4,081**	83,099	(82,422)	**677**
Public Service Infrastructure Properties	402	(401)	**1**	434	(434)	**-**
Public Service Purposes Properties	3,761,278	(3,761,277)	**1**	3,178,020	(3,178,019)	**1**
Residential Properties	45,189,427	(31,793,726)	**13,395,701**	44,210,341	(40,223,489)	**3,986,852**
Vacant Land	13,211,148	(11,914,260)	**1,296,888**	12,623,199	(12,356,909)	**266,290**
Total	**79,911,965**	**(61,684,551)**	**18,227,414**	**76,159,323**	**(70,793,763)**	**5,365,560**

Statutory receivables

	2025			2024		
	Gross	**Impairment**	**Total**	**Gross**	**Impairment**	**Total**
Electricity	18,582,207	(5,188,417)	**13,393,790**	9,159,425	(7,567,421)	**1,592,004**
Waste water management	5,832,660	(2,518,221)	**3,314,439**	2,913,510	(2,832,679)	**80,831**
Water	13,377,207	(6,294,144)	**7,083,063**	6,526,592	(6,439,351)	**87,241**
Property rates by usage	79,911,965	(61,684,551)	**18,227,414**	76,159,323	(70,793,763)	**5,365,560**
Total	**117,704,039**	**(75,685,333)**	**42,018,706**	**94,758,850**	**(87,633,214)**	**7,125,636**

Kouga Local Municipality

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5. Receivables from non-exchange transactions (continued)

5.1.1 Ageing of customer service debtors

2025

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Electricity	**18,582,207**	524,467	260,814	230,787	205,305	17,360,834	-
Waste water management	**5,832,660**	179,724	84,608	76,361	64,292	5,427,675	-
Water	**13,377,207**	331,199	193,717	153,956	135,846	12,562,489	-
Property rates by usage	**79,911,965**	4,685,575	15,126,529	3,684,601	2,658,459	1,915,300	51,841,501
Total	**117,704,039**	**5,720,965**	**15,665,668**	**4,145,705**	**3,063,902**	**37,266,298**	**51,841,501**

Property rates by usage

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Agricultural Properties	**7,566,001**	-	256,499	150,140	117,052	114,059	6,928,251
Business and Commercial Properties	**7,136,028**	262,538	1,804,813	338,674	190,863	168,007	4,371,133
Industrial Properties	**1,514,651**	2,784	307,210	74,908	66,757	57,706	1,005,286
Mining Properties	**1,334,961**	77,462	645,102	158,649	79,752	47,134	326,862
Public Benefit Organisations	**198,069**	9,320	3,240	5,344	260	262	179,643
Public Service Infrastructure Properties	**402**	-	-	-	-	-	402
Public Service Purposes Properties	**3,761,278**	-	95,012	42,240	39,650	37,774	3,546,602
Residential Properties	**45,189,427**	4,126,717	10,999,108	2,457,567	1,692,759	1,137,169	24,776,107
Vacant Land	**13,211,148**	206,752	1,015,544	457,480	471,366	353,187	10,706,819
Total	**79,911,965**	**4,685,573**	**15,126,528**	**3,685,002**	**2,658,459**	**1,915,298**	**51,841,105**

2024

Notes to the Annual Financial Statements

Figures in Rand

5. Receivables from non-exchange transactions (continued)

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Electricity	**9,159,425**	544,332	266,911	238,986	203,173	7,906,023	-
Waste water management	**2,913,510**	200,638	94,912	87,847	69,477	2,460,636	-
Water	**6,526,592**	357,210	183,608	156,009	139,800	5,689,965	-
Property rates by usage	**76,159,323**	1,532,560	15,230,712	4,096,338	2,998,506	2,112,148	50,189,059
Total	**94,758,850**	**2,634,740**	**15,776,143**	**4,579,180**	**3,410,956**	**18,168,772**	**50,189,059**

Property rates by usage

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Agricultural Properties	**6,617,036**	728	288,219	162,803	162,339	112,156	5,890,791
Business and Commercial Properties	**6,832,568**	103,228	1,780,940	409,802	255,189	194,591	4,088,818
Industrial Properties	**1,108,214**	-	30,712	76,050	75,711	47,793	877,948
Mining Properties	**1,506,412**	8,863	688,527	188,634	101,849	63,729	454,810
Public Benefit Organisations	**83,099**	-	501	347	350	354	81,547
Public Service Infrastructure Properties	**434**	-	-	-	-	-	434
Public Service Purposes Properties	**3,178,020**	-	40,813	51,832	25,325	28,934	3,031,116
Residential Properties	**44,210,341**	1,203,328	11,060,964	2,685,095	1,906,277	1,240,834	26,113,843
Vacant Land	**12,623,199**	216,414	1,065,036	521,776	471,465	423,757	9,924,751
Total	**76,159,323**	**1,532,561**	**14,955,712**	**4,096,339**	**2,998,505**	**2,112,148**	**50,464,058**

5.1.2 Customer service debtors pledged as security

No customer service debtors were pledged as security.

Customer service debtors older than 30 days are considered Past due and not impaired and amount to R3 617 233 (2024: R112 464)

Kouga Local Municipality
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5. Receivables from non-exchange transactions (continued)

5.1.3 Credit quality of customer service debtors

The credit quality of Other Receivables (Fines and Acrued Income) from non-exchange transactions that are neither past nor due nor impaired can be assessed by reference to historical information about counterparty default rates.

5.2 Other receivables

	2025			2024		
	Gross	**Impairment**	**Total**	**Gross**	**Impairment**	**Total**
Grant debtors	11,156,858	-	**11,156,858**	3,378,394	-	**3,378,394**
Fines	130,255,414	(103,938,560)	**26,316,854**	134,664,313	(116,757,148)	**17,907,165**
Total	**141,412,272**	**(103,938,560)**	**37,473,712**	**138,042,707**	**(116,757,148)**	**21,285,559**

5.2.1 Other receivables pledged as security

No Other receivables pledged as security.

Basis used to access and test whether a statutory receivable is impaired.

The municipality calculates impairment of receivables based on historical collection rates. Where evidence indicates that no recoveries are expected, a 100% less collection rate is applied, resulting in full impairment of that category of receivables.

5.2.2 Credit quality of other receivables

The Municipality deems outstanding debt less than 30 days to be receivables that are not considered for impairment, on the following basis:

The Municipality has a stringent customer care, credit control and debt collection policy which is actively implemented by the Municipality.

This includes monitoring of debtors accounts, implementation of physical disconnections where necessary, as well as incentive payment programmes.

Therefore the Municipality views debt outstanding for less than 30 days being a fair reflection of the credit quality.

Kouga Local Municipality

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6. Inventory

Materials and supplies		24,136,369	20,785,011
Water	6.1	689,080	359,051
Total Inventories		**24,825,449**	**21,144,062**

Water inventory includes expenditure for purification costs incurred that were capitalisedas as per the GRAP 12 requirements, namely: Depreciation,Material and Supplies (chemicals) and employee cost.

6.1 Water

Summary

Opening balance	359,051	1,193,536
System input volume	62,384,295	41,248,553
Authorised consumption	(40,774,903)	(31,167,909)
Water losses	(21,450,094)	(10,347,674)
Data transfer and management errors	170,729	(567,455)
Closing balance	**689,078**	**359,051**

	2025			2024		
	Volume	**Unit Value**	**Total 2025**	**Volume**	**Unit Value**	**Total 2024**
	kl pa	**R**		**kl pa**	**R**	
Opening balance	65,926	359,051	**359,053**	170,117	1,193,537	**1,193,536**
System input volume						
Bulk Purchases	2,496,992	51,397,159	**51,397,159**	4,792,305	34,940,714	**34,940,714**
Natural Sources	5,417,082	10,987,137	**10,987,136**	2,830,447	6,307,839	**6,307,839**
Total system input volume (SIV)	**7,914,074**	**62,384,296**	**62,384,295**	**7,622,752**	**41,248,553**	**41,248,553**
Water sold (Sales)	(5,185,948)	(40,774,902)	**(40,604,174)**	(5,722,796)	(31,167,909)	**(31,735,364)**
Data Transfer and management errors	21,714	170,729	**-**	(104,191)	(567,455)	**-**
Non-revenue water made up of:						
Physical losses (estimate)	(2,100,657)	(872,298)	**(4,869,221)**	(1,462,965)	(7,967,707)	**(2,379,967)**
Commercial losses	(627,469)	(1,451,243)	**(16,580,873)**	(436,990)	2,379,967	**(7,967,707)**
Closing balance	**87,640**	**19,815,633**	**689,080**	**65,927**	**5,118,986**	**359,051**

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Notes to the Annual Financial Statements

Figures in Rand		2025	2024
7. Operating leases			
Operating leases		116,730	105,634
7.1 Operating Lease Receivables			
Operating Leases are recognised on the straight-line basis as per the requirement of GRAP 13. In respect of Non-cancellable Operating Leases the following assets have been recognised:			
Balance at beginning of the year		105,634	109,349
Operating Lease Revenue effected		11,096	(3,715)
		116,730	**105,634**

The Municipality as Lessor : Operating Leases relate to Property owned by the municipality with lease terms of between 1 to 99 years, with an option to extend.

All operating lease contracts contain market review clauses in the event that the lessee exercises its option to renew. The lessee does not have an option to purchase the property at the expiry of the lease period.

7.2 Amounts receivable under Operating Leases

At the Reporting Date the following minimum lease payments were receivable under Non-cancellable Operating Leases for Property, Plant and Equipment, which are receivable as follows:			
Not Later than 1 year		202,691	406,032
Later than one year and not later than 5 years		798,802	981,521
Later than 5 years		306,593	-
		1,308,086	**1,387,553**
8. Investment property			
8.1 Reconciliation of carrying value			
Opening carrying value			
Cost		250,793,547	251,673,471
Carrying value of disposals / transfers			
Cost		(3,240,000)	(879,924)
Impairment loss / reversal of impairment loss	37	(1,126,999)	-
Closing carrying value		**246,426,548**	**250,793,547**
Cost		247,553,547	250,793,547
Accumulated depreciation and impairment losses		(1,126,999)	-

The municipality has not depreciated its assets, due to the residual value of the investment property assets equalling the cost of the assets, as assessed at the end of the financial year

The prior year comparatives have been restated, please refer to note 60 for more detail information .

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

8. Investment property (continued)

Criteria used to distinguish investment property from owner-occupied property and from property held for sale in the ordinary course of business is set out in the accounting policy note of investment property.

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Rental income from nvestment properties amounted to R658,405

Repairs and maintainance expenditure relating to investment property amounted to R2 280 879 for current financial year and R 225 881.43 for prior financial year.

8.2 Investment property pledged as security

No Investment property had been pledged as security for any liabilities of the municipality.

9. Property, plant and equipment

9.1 Reconciliation summary

	2025			2024		
	Cost / Valuation	**Accumulated depreciation and accumulated impairment**	**Carrying value**	**Cost / Valuation**	**Accumulated depreciation and accumulated impairment**	**Carrying value**
Land	248,625,638	-	**248,625,638**	234,173,638	-	**234,173,638**
Transport Assets	157,775,984	(59,108,795)	**98,667,189**	115,106,543	(52,806,466)	**62,300,077**
Electrical Infrastructure	313,349,867	(100,995,426)	**212,354,441**	277,304,978	(92,531,249)	**184,773,729**
Water Supply Infrastructure	597,967,959	(191,196,000)	**406,771,959**	564,797,729	(170,815,669)	**393,982,060**
Sanitation Infrastructure	714,162,068	(260,958,951)	**453,203,117**	666,900,138	(231,007,414)	**435,892,724**
Solid Waste Infrastructure	67,329,078	(60,733,939)	**6,595,139**	73,259,019	(59,559,524)	**13,699,495**
Machinery and Equipment	17,287,199	(10,923,510)	**6,363,689**	16,610,468	(9,614,306)	**6,996,162**
Furniture and Office Equipment	28,424,539	(23,065,395)	**5,359,144**	29,239,351	(23,360,709)	**5,878,642**
Computer Equipment	13,366,330	(9,522,538)	**3,843,792**	11,937,522	(8,136,305)	**3,801,217**
Roads Infrastructure	1,048,273,409	(474,917,426)	**573,355,983**	1,030,243,445	(462,331,482)	**567,911,963**
Storm water Infrastructure	77,068,670	(25,519,919)	**51,548,751**	76,123,660	(23,970,157)	**52,153,503**
Community Assets	62,391,223	(10,100,460)	**52,290,763**	62,865,274	(10,557,109)	**52,308,165**
Other assets						
Operational Buildings	53,921,522	(7,294,927)	**46,626,595**	54,819,522	(6,853,659)	**47,965,863**
Total	**3,399,943,486**	**(1,234,337,286)**	**2,165,606,200**	**3,213,381,287**	**(1,151,544,049)**	**2,061,837,238**

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

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9. Property, plant and equipment (continued)

9.2 Reconciliation of carrying value

2025

	Opening balance	Additions	Disposals	Transfers received	Transfers made	Decommissioning-Restoration and Similar Liabilities	Depreciation	Impairment loss/ reversal	Total
Land	234,173,638	-	(548,000)	15,000,000	-	-	-	-	**248,625,638**
Transport Assets	62,300,076	49,603,107	(666,899)	-	-	-	(12,569,095)	-	**98,667,189**
Electrical Infrastructure	184,773,727	36,398,205	(193,845)	-	-	-	(8,385,210)	(238,436)	**212,354,441**
Water Supply Infrastructure	393,982,062	37,426,779	(1,042,944)	23,008,078	(23,008,077)	-	(23,591,882)	(2,057)	**406,771,959**
Sanitation Infrastructure	435,892,724	47,261,930	-	20,329,263	(20,329,263)	-	(29,909,168)	(42,369)	**453,203,117**
Solid Waste Infrastructure	13,699,495	-	-	-	-	(5,929,941)	(1,174,415)	-	**6,595,139**
Machinery and Equipment	6,996,163	918,440	(53,421)	-	-	-	(1,497,493)	-	**6,363,689**
Furniture and Office Equipment	5,878,643	1,253,404	(216,505)	-	-	-	(1,556,398)	-	**5,359,144**
Computer Equipment	3,801,220	1,704,785	(132,480)	-	-	-	(1,529,733)	-	**3,843,792**
Roads Infrastructure	567,911,963	42,847,162	(6,224,971)	24,691,976	(24,691,977)	-	(30,953,038)	(225,132)	**573,355,983**
Storm water Infrastructure	52,153,502	945,010	-	446,513	(446,513)	-	(1,549,761)	-	**51,548,751**
Community Assets	52,308,165	1,112,949	-	102,894	(102,894)	-	(1,130,351)	-	**52,290,763**
Other assets									
Operational Buildings	47,965,863	-	(715,000)	-	-	-	(624,268)	-	**46,626,595**
Total	**2,061,837,241**	**219,471,771**	**(9,794,065)**	**83,578,724**	**(68,578,724)**	**(5,929,941)**	**(114,470,812)**	**(507,994)**	**2,165,606,200**

Construction work-in-progress

Kouga Local Municipality

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9. Property, plant and equipment (continued)

	Opening balance	Capital expenditure	Impairment of assets	Transfers made	Total
Electrical Infrastructure	10,302,891	35,292,559	-	-	**45,595,450**
Water Supply Infrastructure	28,342,763	37,426,779	-	(23,008,077)	**42,761,465**
Sanitation Infrastructure	35,225,149	47,032,253	-	(20,329,263)	**61,928,139**
Roads Infrastructure	23,144,122	42,847,162	-	(24,691,977)	**41,299,307**
Storm water Infrastructure	10,432	945,010	-	(446,513)	**508,929**
Community Assets	1,265,241	1,112,949	-	(102,894)	**2,275,296**
Total	**98,290,598**	**164,656,712**	**-**	**(68,578,724)**	**194,368,586**

2024

	Opening balance	Additions	Disposals	Transfers received	Transfers made	Decommissioning-Restoration and Similar Liabilities	Depreciation	Impairment loss/ reversal	Total
Land	216,596,877	240,000	(663,239)	18,000,000	-	-	-	-	**234,173,638**
Transport Assets	67,196,856	4,367,795	(33,175)	-	-	-	(9,210,198)	(21,201)	**62,300,077**
Electrical Infrastructure	186,934,757	5,663,463	-	8,970,274	(8,970,273)	-	(7,186,053)	(638,439)	**184,773,729**
Water Supply Infrastructure	393,775,108	21,196,987	-	24,056,950	(24,056,951)	-	(20,533,862)	(456,172)	**393,982,060**
Sanitation Infrastructure	434,851,708	22,798,431	-	-	-	-	(21,464,625)	(292,790)	**435,892,724**
Solid Waste Infrastructure	21,078,042	-	-	-	-	(3,769,142)	(3,609,405)	-	**13,699,495**
Machinery and Equipment	7,570,010	1,038,447	(11,351)	-	-	-	(1,580,224)	(20,720)	**6,996,162**
Furniture and Office Equipment	6,773,326	975,149	(105,384)	-	-	-	(1,699,573)	(64,876)	**5,878,642**
Computer Equipment	3,636,508	1,638,212	(33,568)	-	-	-	(1,421,729)	(18,206)	**3,801,217**
Roads Infrastructure	570,753,470	28,252,070	(42,144)	5,643,928	(5,643,928)	-	(30,885,139)	(166,294)	**567,911,963**
Storm water Infrastructure	53,661,078	307,599	-	297,167	(297,167)	-	(1,815,174)	-	**52,153,503**
Community Assets	46,415,656	6,562,143	-	9,399,056	(9,399,056)	-	(669,637)	3	**52,308,165**
Other assets									
Operational Buildings	48,451,502	120,303	-	-	-	-	(605,942)	-	**47,965,863**
Total	**2,057,694,898**	**93,160,599**	**(888,861)**	**66,367,375**	**(48,367,375)**	**(3,769,142)**	**(100,681,561)**	**(1,678,695)**	**2,061,837,238**

Notes to the Annual Financial Statements

Figures in Rand

9. Property, plant and equipment (continued)

Construction work-in-progress

	Opening balance	Capital expenditure	Impairment of assets	Transfers made	Total
Electrical Infrastructure	13,528,955	5,744,209	-	(8,970,273)	**10,302,891**
Water Supply Infrastructure	31,202,727	21,196,987	-	(24,056,951)	**28,342,763**
Sanitation Infrastructure	12,574,941	22,650,208	-	-	**35,225,149**
Roads Infrastructure	535,980	28,252,070	-	(5,643,928)	**23,144,122**
Storm water Infrastructure	-	307,599	-	(297,167)	**10,432**
Community Assets	4,102,150	6,562,143	3	(9,399,056)	**1,265,240**
Total	**61,944,753**	**84,713,216**	**3**	**(48,367,375)**	**98,290,597**

9.3 Property, plant and equipment pledged as security

No Assets pleadged as security.

9.4 Maintenance of property, plant and equipment

The following maintenance cost was incurred:

Figures in Rand	2025	2024

9. Property, plant and equipment (continued)

	2025			2024		
	Preventative maintenance	**Corrective maintenance**	**Total**	**Preventative maintenance**	**Corrective maintenance**	**Total**
Transport Assets	136,598	11,405,039	**11,541,637**	10,320,826	-	**10,320,826**
Electrical Infrastructure	3,382,245	8,396,697	**11,778,942**	2,464,941	6,904,868	**9,369,809**
Water Supply Infrastructure	1,051,486	2,596,490	**3,647,976**	2,369,417	2,644,947	**5,014,364**
Sanitation Infrastructure	1,812,036	10,447,142	**12,259,178**	533,031	12,330,308	**12,863,339**
Machinery and Equipment	419,113	175,511	**594,624**	516,857	141,915	**658,772**
Coastal Infrastructure	-	1,220,137	**1,220,137**	-	-	**-**
Roads Infrastructure	893,929	4,447,354	**5,341,283**	1,796,320	4,571,054	**6,367,374**
Storm water Infrastructure	-	207,142	**207,142**	130,060	599,906	**729,966**
Community Assets	4,581,391	-	**4,581,391**	3,264,197	-	**3,264,197**
Other assets						
Operational Buildings	2,372,938	-	**2,372,938**	3,266,948	450,634	**3,717,582**
Total	**14,649,736**	**38,895,512**	**53,545,248**	**24,662,597**	**27,643,632**	**52,306,229**

10. Intangible assets

10.1 Reconciliation of carrying value

2025

		Computer software	**Total**
Opening carrying value as at 01 July 2024			
Cost		2,134,112	2,134,112
Accumulated depreciation and impairment		(1,715,503)	(1,715,503)
		418,609	**418,609**
Amortisation	37	(206,547)	(206,547)
Carrying value of disposals / transfers			
Cost		(4,350)	(4,350)
Accumulated depreciation and impairment		4,311	4,311
		(39)	**(39)**
Closing carrying value as at 30 June 2025		**212,023**	**212,023**
Cost		2,129,762	2,129,762
Accumulated amortisation and impairment		(1,917,739)	(1,917,739)
		212,023	**212,023**

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Figures in Rand		2025	2024

10. Intangible assets (continued)

2024

		Computer software	Total
Opening carrying value as at 01 July 2023			
Cost		2,117,022	2,117,022
Accumulated depreciation and impairment		(1,514,473)	(1,514,473)
		602,549	**602,549**
Additions from transfer of functions / mergers		17,090	17,090
Amortisation	37	(201,030)	(201,030)
		(183,940)	**(183,940)**
Closing carrying value as at 30 June 2024		**418,609**	**418,609**
Cost		2,134,112	2,134,112
Accumulated amortisation and impairment		(1,715,503)	(1,715,503)
		418,609	**418,609**

11. Borrowings

Total borrowings

Annuity and bullet loans		97,916,667	-
Less: Current portion transferred to current liabilities		(10,606,061)	-
Total non-current borrowings		**87,310,606**	**-**

11.1 Summary of arrangements

The DBSA Loan shall bear interest at the rate of 11.01% with the loan term of 12 years.

The Borrower shall not be required to provide collateral in respect of the facility, but apply claimable Input VAT Refunds towards the prepayment of any Loan Outstandings at the date or time when the claimable Input VAT Refunds are received by the Borrower and apply the said Input VAT Refunds to build the Debt Service Reserve Account equivalent to two(2) times the relevant Quarterly instalment.

12. Lease liabilities

Finance lease liabilities	12.1	51,012,248	23,375,383
Less: Transferred to current liabilities		(19,262,597)	(11,144,269)
Total non-current liabilities		**31,749,651**	**12,231,114**

12.1 Obligation under finance leases

The municipality as lessee

The obligations under finance leases are as follow:

Total future minimum lease payments		
Payable within 1 year	10,679,468	13,982,669
Payable within 2 to 5 years	50,757,674	13,821,451
Total minimum lease payments	**61,437,142**	**27,804,120**
Less: Future finance charges	(10,424,894)	(4,428,737)
Total	**51,012,248**	**23,375,383**

Kouga Local Municipality
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Figures in Rand		2025	2024

12. Lease liabilities (continued)

Present value of minimum lease payments			
Payable within 1 year		19,262,597	11,144,269
Payable within 2 to 5 years		31,749,651	12,231,114
Total		**51,012,248**	**23,375,383**
Current liability		19,262,597	11,144,269
Non-current liability		31,749,651	12,231,114

13. Employee benefits

Current employee benefits			
Post employment health care benefits	13.1	4,788,247	4,505,000
Ex-gratia pension benefits	13.2	8,430	8,810
Provision for long-service awards	13.3	3,136,000	3,021,000
Provision for bonuses	13.4	1,602,950	1,335,920
Leave accrual	13.5	28,453,233	44,559,429
		37,988,860	**53,430,159**
Non-current employee benefits			
Post employment health care benefits	13.1	113,928,752	97,024,999
Ex-gratia pension benefits	13.2	41,300	40,300
Provision for long-service awards	13.3	14,608,000	14,562,000
		128,578,052	**111,627,299**
Total		**166,566,912**	**165,057,458**

Split between current and non-current

Current liabilities	37,988,860	53,430,159
Non-current liabilities	128,578,052	111,627,299
Total	**166,566,912**	**165,057,458**

13.1 Post employment health care benefits

The municipality provides certain post-retirement medical benefits by funding the medical aid contributions of qualifying retired members of the municipality. According to the rules of the Medical Aid Funds, with which the municipality is associated, a member (who is on the current conditions of service) is entitled to remain a continued member of such medical aid fund on retirement, in which case the municipality is liable for a certain portion of the medical aid membership fee. The municipality operates an unfunded defined benefit plan for these qualifying employees.

The most recent actuarial valuations of the present value of the defined benefit obligation were carried out at 30 June 2025 by Arch Actuarial Consulting. The present value of the defined benefit obligations, and the related current service costs and past service costs, were measured using the Projected Unit Credit Method

The Post employment health care benefits plan is a defined benefit plan, of which the members are made up as follow:

	Number	**Number**
In-service members (Employees)	457	438
Continuation members (Retirees)	84	82
In-service Non members (Employees)	282	319
Total members	**823**	**839**

The liability in respect of past service has been estimated as follow:

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13. Employee benefits (continued)

In-service members (Employees)	56,125,000	45,741,000
Continuation members (Retirees)	62,591,999	55,788,999
Total liability	**118,716,999**	**101,529,999**

Split between current and non-current

Current liabilities	4,788,247	4,505,000
Non-current liabilities	113,928,752	97,024,999
Total liability	**118,716,999**	**101,529,999**

Medical aid schemes

The municipality makes monthly contributions for health care arrangements to the following Medical Aid Schemes:

- Bonitas
- Hosmed
- Key Health
- LA Health
- Samwumed

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13. Employee benefits (continued)

Valuation assumptions

The principal assumptions used for the purposes of the actuarial valuations were as follow:

i) Rates of interest

Discount rate	12.25%	12.48%
Health care cost inflation rate	6.22%	8.09%
Expected Retirement Age - Females	62	62
Expected Retirement Age - Males	62	62

GRAP 25 defines the determination of the Discount Rate Assumption to be used as follow:

- The discount rate that reflects the time value of money is best approximated by reference to market yields at the reporting date on government bonds. Where there is no deep market in government bonds with a sufficiently long maturity to match the estimated maturity of all the benefit payments, an entity uses current market rates of the appropriate term to discount shorter term payments, and estimates the discount rate for longer maturities by extrapolating current market rates along the yield curve.
- The Actuaries used the nominal and real zero curves as at 30 June 2025 supplied by the JSE to determine the discount rates and CPI assumptions at each relevant time period. In the event that the valuation is performed prior to the effective valuation date, they used the prevailing yield at the time of performing their calculations. The methodology was changed from a point estimate to that of a curve in order to present a more accurate depiction of the liability. Previously only one discount rate was used to value all the liabilities. This changed methodology would be seen as a change in estimate basis.

	Rates of interest	**Rates of interest**
Discount rate	11.20 %	12.25 %
CPI (Consumer price inflation)	5.20 %	6.22 %
Medical Aid Contribution inflation rate	7.00 %	7.72 %
Net effective discount rate	3.90 %	4.21 %

ii) Mortality rates

Mortality before retirement has been based on the SA 85-90 mortality tables. These are the most commonly used tables in the industry. Mortality post-employment (for pensioners) has been based on the PA (90) ultimate mortality tables. No explicit assumption was made about additional mortality or health care costs due to AIDS.

iii) Average and normal retirement age

The average retirement age for all active employees was assumed to be 62 years. This assumption implicitly allows for ill-health and early retirements. The normal retirement age (NRA) for all active employees was assumed to be 65 years.

Amounts recognised in the statement of financial position

The amounts recognised in the statement of financial position is as follows:

Present value of unfunded obligations	118,716,999	101,529,999

Amounts recognised in the statement of financial performance

The amounts recognised in the statement of financial performance is as follows:

Current service cost		4,079,000	3,815,000
Interest cost		12,169,000	11,720,000
Remeasurements -Actuarial loss/ (gain) recognised in the year		5,394,753	(5,996,000)
Total post-retirement benefit included in employee related costs	32	**21,642,753**	**9,539,000**

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13. Employee benefits (continued)

Movements in the present value of the defined benefit obligation

Opening Balance	101,529,999	95,726,999
Current service cost	4,079,000	3,815,000
Interest cost	12,169,000	11,720,000
Actual employer benefit payments	(4,455,753)	(3,736,000)
Remeasurements - Actuarial loss/ (gain) recognised in the year	5,394,753	(5,996,000)
Present value of fund obligation at the end of the year	**118,716,999**	**101,529,999**

Movements in the present value of the defined benefit assets

Contributions from the employer	(4,455,753)	(3,736,000)
Benefits paid	4,455,753	3,736,000
Closing balance	**-**	**-**

Sensitivity analysis

In order to illustrate the sensitivity of our results to changes in certain key variables, we have recalculated the liabilities using the following assumptions:

- 1% increase/(decrease) in the discount rate;
- 1% increase/(decrease) in the Medical aid inflation;
- 20% increase/(decrease) in the assumed mortality rate;
- 1 year increase/(decrease) in the average and normal retirement age.

Discount rate

The value of the liability is directly dependent on the level of the discount rate used to discount the future expected cashflows. If the discount rate is higher the present value of the liability will be lower and vice versa.

Medical aid inflation

The cost of the subsidy after retirement is dependent on the increase in the contributions to the medical aid scheme before and after retirement. The rate at which these contributions increase will thus have a direct effect on the liability of future retirees.

Mortality rate

Deviations from the assumed level of mortality experience of the current employees and the continuation members (pensioners) will have a large impact on the actual cost to the municipality. If the actual rates of mortality turn out higher than the rates assumed in the valuation basis, the cost to the municipality in the form of subsidies will reduce and vice versa.

13.2 Ex-gratia pension benefits

The most recent actuarial valuations of the present value of the defined benefit obligation were carried out at 30 June 2024 by Arch Actuarial Consulting. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the Projected Unit Credit Method

	Number	**Number**
In-service members (Employees)	5	5

The liability in respect of past service has been estimated as follow:

In-service members (Employees)	49,730	49,110
Lump sum benefit	49,730	49,110

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13. Employee benefits (continued)

Split between current and non-current

Current liabilities	8,430	8,810
Non-current liabilities	41,300	40,300
Total liability	**49,730**	**49,110**

Valuation assumptions

The principal assumptions used for the purposes of the actuarial valuations were as follow:

i) Rates of interest

	Lump sum valuation	Lump sum valuation
Discount rate	8.70 %	9.79 %
Net effective discount rate	8.70 %	9.79 %

In accordance with GRAP 25 the discount rate was determined using the implied duration of the liability to obtain an appropriate interest rate on the yield curve. The nominal and real zero curves as at 30 June 2025 supplied by the JSE was used to determine the discounted rates and CPI assumptions.

ii) Pension inflation

iii) Mortality rates

Mortality before retirement has been based on the SA 85-90 mortality tables. These are the most commonly used tables in the industry. It was assumed that female spouses would be five years younger than their male spouses and vice versa.

iv) Average and normal retirement age

The average retirement age for all active employees was assumed to be 62 years. This assumption implicitly allows for ill-health and early retirements. The normal retirement age (NRA) for all active employees was assumed to be 65 years.

Amounts recognised in the statement of financial position

The amounts recognised in the statement of financial position are as follow:

Present value of unfunded obligations		49,730	49,110

Amounts recognised in the statement of financial performance

The amounts recognised in the statement of financial performance are as follow:

Interest cost		4,235	4,590
Remeasurements - Actuarial (gains) / losses recognised		5,195	3,260
Total post-retirement benefit included in employee related costs	32	**9,430**	**7,850**
Movements in the present value of the defined benefit obligation			
Opening Balance		49,110	50,080
Interest cost		4,235	4,590
Benefits paid		(8,810)	(8,820)
Actuarial (Gains) / Losses recognised		5,195	3,260
Closing balance		**49,730**	**49,110**

Movements in the present value of the defined benefit asset

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13. Employee benefits (continued)

Contributions from the employer	(8,810)	(8,820)
Benefits paid	8,810	8,820
Closing balance	**-**	**-**

History of experienced adjustments

	2021	2022	2023	2024	2025
Present value of defined benefit obligation	129,700	522,246	50,080	4,910	49,730

Sensitivity analysis

In order to illustrate the sensitivity of our results to changes in certain key variables, we have recalculated the liabilities using the following assumptions:

- 1% increase/(decrease) in the discount rate.
- 1% increase/(decrease) in the pension inflation;
- 20% increase/(decrease) in the assumed mortality rate;
- 1 year increase/(decrease) in the average and normal retirement age.

Discount rate

The value of the liability is directly dependent on the level of the discount rate used to discount the future expected cashflows. If the discount rate is higher the present value of the liability will be lower and vice versa.

Pension inflation

The cost of the Ex-gratia pension benefits is dependent on the increase in the annual pensions paid to employees. The rate at which salaries increase will thus have a direct effect on the liability of future retirees.

Mortality rate

Deviations from the assumed level of mortality experience of the current employees and the continuation members (pensioners) will have a large impact on the actual cost to the municipality. If the actual rates of mortality turn out higher than the rates assumed in the valuation basis, the cost to the municipality in the form of subsidies will reduce and vice versa.

Average retirement age

The liability value is directly influenced by the assumption about the average retirement age of members as this determines the length these benefits are paid out to members.

13.3 Provision for long-service awards

Current liabilities	3,136,000	3,021,000
Non-current liabilities	14,608,000	14,562,000
Total liability	**17,744,000**	**17,583,000**

Long-service award

The municipality operates a funded defined benefit plan for all its employees. Under the plan, a Long Service Award is payable after 10 years of continuous service and every 5 years thereafter to employees. The provision is an estimate of the long-service based on historical staff turnover. No other long-service benefits are provided to employees.

Amounts recognised in the statement of financial position

The amounts recognised in the statement of financial position are as follow:

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Figures in Rand		2025	2024

13. Employee benefits (continued)

Present value of unfunded obligations		17,744,000	17,583,000

Amounts recognised in the statement of financial performance

The amounts recognised in the statement of financial performance are as follow:

Current service cost		1,881,000	1,838,000
Interest cost		1,745,000	1,770,000
Total expense included in employee related costs	32	**3,626,000**	**3,608,000**

Movements in the present value of the defined benefit obligation

Opening Balance	17,583,000	17,286,000
Current service cost	1,881,000	1,838,000
Interest cost	1,745,000	1,770,000
Benefits paid	(3,021,000)	(2,680,000)
Remeasurements -Actuarial loss/ (gain) recognised in the year	(444,000)	(631,000)
Closing balance	**17,744,000**	**17,583,000**

Movements in the present value of the defined benefit asset

Contributions from the employer	(3,021,000)	(2,680,000)
Benefits paid	3,021,000	2,680,000
Closing balance	**-**	**-**

History of experienced adjustments

	2021	**2022**	**2023**	**2024**	**2025**
Present value of defined benefit obligation	17,175,000	18,958,334	17,286,000	17,583,000	17,744,000

Sensitivity analysis

In order to illustrate the sensitivity of our results to changes in certain key variables, we have recalculated the liabilities using the following assumptions:

- 1% increase/(decrease) in the discount rate;
- 1% increase/(decrease) in the normal salary cost inflation;
- 1 year increase/(decrease) in the average and normal retirement age.
- 20% increase/(decrease) in the withdrawal rate;

Discount rate

The value of the liability is directly dependent on the level of the discount rate used to discount the future expected cashflows. If the discount rate is higher the present value of the liability will be lower and vice versa.

Mortality rate

Deviations from the assumed level of mortality experience of the current employees and the continuation members (pensioners) will have a large impact on the actual cost to the municipality. If the actual rates of mortality turn out higher than the rates assumed in the valuation basis, the cost to the municipality in the form of subsidies will reduce and vice versa.

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

13. Employee benefits (continued)

13.4 Provision for bonuses

Opening Balance	1,335,920	2,130,577
Current service cost	1,656,749	260,139
Benefits paid	(1,389,720)	(1,054,796)
Closing balance	**1,602,949**	**1,335,920**

Split between current and non-current

Current liabilities	1,602,950	1,335,920

13.5 Leave accrual

Opening Balance	44,559,429	36,032,523
Current service cost	-	17,053,813
Benefits paid	(4,252,642)	(5,472,875)
Reduction of provision	(11,853,554)	(3,054,032)
Closing balance	**28,453,233**	**44,559,429**

Split between current and non-current

Current liabilities	28,453,233	44,559,429

14. Consumer deposits

Building plans	14,977,828	13,237,017
Electricity	16,338,445	15,141,518
Rental properties	367,042	257,488
Water	2,821,360	2,635,935
Total	**34,504,675**	**31,271,958**

Consumer Deposits are paid by consumers on application for new water and electricity connections. The deposits are repaid when the water and electricity connections are terminated. In cases where consumers default on their accounts, the municipality can utilise the deposit as payment for the outstanding account.

15. Trade and other payables from exchange transactions

Bulk purchases	15.1	51,720,953	46,111,817
Retentions	15.2	8,172,016	6,457,381
Control and clearing accounts	15.3	4,341,353	439,967
Employee benefits	15.4	10,909,190	9,162,987
Trade and Other Payables	15.5	155,568,669	105,713,298
Statutory payables	15.6	6,534,370	1,116,527
Total		**237,246,551**	**169,001,977**

15.1 Bulk purchases

Bulk water	2,703,956	1,659,953
Bulk electricity	49,016,997	44,451,864
Total	**51,720,953**	**46,111,817**

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15. Trade and other payables from exchange transactions (continued)

15.2 Contractors

Retentions	8,172,016	6,457,381

15.3 Control and clearing accounts

Cash and bank	8,008	8,050
Leave control	98,406	98,406
Licensing and registration	462,007	462,008
Salary Control - Employee Related Costs	3,083,285	(128,497)
Skills control	323,167	-
UIF control	359,335	-
Unions control	7,145	-
Total	**4,341,353**	**439,967**

15.4 Employee benefits

Bonus	10,909,190	9,162,987

15.5 Trade and Other Payables

Output VAT Accrual	43,801,486	50,660,320
Output VAT Accrual - Provision for Doubtful Debt Impairment	(17,056,381)	(35,205,471)
Payables and accruals	66,965,594	36,381,300
Unallocated deposits	24,449,204	20,727,613
Advance payments	37,408,766	33,149,536
Total	**155,568,669**	**105,713,298**

15.6 Statutory payables

Compensation commission (COID)	1,116,527	1,116,527
PAYE deductions	5,417,843	-
Total	**6,534,370**	**1,116,527**

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16. Trade and other payables from non-exchange transactions – Transfers and subsidies Unspent

		2025				2024			
		Opening balance	**Funds received**	**Transfer to revenue**	**Closing balance**	**Opening balance**	**Funds received**	**Transfer to revenue**	**Closing balance**
Capital									
Monetary Allocations	16.1	38,790,885	90,868,987	(108,716,134)	**20,943,738**	25,735,689	79,941,780	(66,886,583)	**38,790,886**
Operational									
Monetary Allocations	16.2	-	5,040,300	(5,040,301)	**(1)**	3,258,143	9,634,400	(12,892,543)	**-**
Total		**38,790,885**	**95,909,287**	**(113,756,435)**	**20,943,737**	**28,993,832**	**89,576,180**	**(79,779,126)**	**38,790,886**

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16. Trade and other payables from non-exchange transactions – Transfers and subsidies Unspent (continued)

16.1 Unspent capital monetary allocations

	2025				2024			
	Opening balance	**Funds received**	**Transfer to revenue**	**Closing balance**	**Opening balance**	**Funds received**	**Transfer to revenue**	**Closing balance**
National Government								
Integrated National Electrification Programme Gran	686,303	2,586,000	(3,272,303)	**-**	2,894,953	4,089,000	(6,297,650)	**686,303**
Municipal Disaster Recovery Grant	-	12,180,000	(573,272)	**11,606,728**	-	-	-	**-**
Municipal Disaster Relief Grant	10,380,741	-	(10,380,741)	**-**	3,000,000	10,550,000	(3,169,259)	**10,380,741**
Municipal Infrastructure Grant	-	34,623,700	(34,623,700)	**-**	-	33,124,600	(33,124,600)	**-**
Water Services Infrastructure Grant	7,167,885	13,941,000	(20,987,959)	**120,926**	-	30,000,000	(22,832,114)	**7,167,886**
Total	**18,234,929**	**63,330,700**	**(69,837,975)**	**11,727,654**	**5,894,953**	**77,763,600**	**(65,423,623)**	**18,234,930**
Provincial Government								
Eastern Cape: Human Settlements	20,555,956	27,538,287	(38,878,159)	**9,216,084**	19,840,736	2,178,180	(1,462,960)	**20,555,956**
Total unspent capital monetary allocations	**38,790,885**	**90,868,987**	**(108,716,134)**	**20,943,738**	**25,735,689**	**79,941,780**	**(66,886,583)**	**38,790,886**

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16. Trade and other payables from non-exchange transactions – Transfers and subsidies Unspent (continued)

16.2 Unspent operational monetary allocations

	2025					2024				
	Opening balance	**Funds received**	**Transfer to revenue**	**Repayment unspent grants**	**Closing balance**	**Opening balance**	**Funds received**	**Transfer to revenue**	**Repayment unspent grants**	**Closing balance**
National Government										
Energy Efficiency and Demand Side Management Grant	-	-	-	-	**-**	-	4,000,000	(4,000,000)	-	**-**
Expanded Public Works Programme Integrated Grant	-	1,495,000	(1,495,001)	-	**(1)**	-	2,321,000	(2,321,000)	-	**-**
Local Government Financial Management Grant	-	1,723,000	(1,723,000)	-	**-**	-	1,570,000	(1,570,000)	-	**-**
Municipal Infrastructure Grant	-	1,822,300	(1,822,300)	-	**-**	-	1,743,400	(1,743,400)	-	**-**
Total	**-**	**5,040,300**	**(5,040,301)**	**-**	**(1)**	**-**	**9,634,400**	**(9,634,400)**	**-**	**-**
Provincial Government										
Eastern Cape	-	-	-	-	**-**	3,258,143	-	(3,258,143)	-	**-**
Total unspent operational monetary allocations	**-**	**5,040,300**	**(5,040,301)**	**-**	**(1)**	**3,258,143**	**9,634,400**	**(12,892,543)**	**-**	**-**

17. Provisions (current and non-current)

Landfill Sites	17.1	120,813,558	119,432,938
Environmental Cleanup Provision	17.2	1,200,000	1,000,000
Total		**122,013,558**	**120,432,938**

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17. Provisions (current and non-current) (continued)

Split between current and non-current

Current	1,200,001	1,000,001
Non-current	120,813,557	119,432,937
Total	**122,013,558**	**120,432,938**

17.1 Landfill Sites

Opening Balance	119,432,938	118,827,256
Provisions raised	2,830,702	2,237,326
Finance Cost	4,479,859	4,374,823
Decommisioning- restoration and similar liabilities	(5,929,941)	(6,006,467)
Closing balance	**120,813,558**	**119,432,938**

Split between current and non-current

Current	1	1
Non-current	120,813,557	119,432,936
Total	**120,813,558**	**119,432,937**

Location	Proposed rehabilitation date	Post closure monitoring date		
Landfill Sites			120,813,558	119,432,938

17.2 Environmental Cleanup Provision

Opening Balance	1,000,000	1,147,460
Additional provisions raised	200,000	-
Reductions (Payments, remeasurement etc.)	-	(147,460)
Closing balance	**1,200,000**	**1,000,000**

Split between current and non-current

Current	1,200,000	1,000,000

Environmental - Illegal dumping of builders and other rubble is taking place throughout the Kouga area to the municipality's property. Contrary to S19A of Environmental Conservation Act,73 (No 73 of 19 89), the municipality has not cleared the illegal dumping and other rubble. The municipality has accounted for a provision for the cost of clearing of builders and other rubble as required by GRAP 19.

18. Reserves and funds

Capital Replacement Reserve	2,186,308	5,759,077

The Capital Replacement Reserve relates to setting aside funds for future capital replacement of assets. Where development charges are realised, these funds are recognised as revenue, and thereafter used to fund the capital replacement reserve by transferring these funds from Accumulated Surplus to the Capital Replacement Reserve.

Distributions from the Capital Replacement Reserve can be made when it is in accordance with the requirements of the municipality's accounting policy.

Refer to Statement of Changes in Net Assets for more detail and the movement on Reserves.

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19. Services charges

Electricity		
Consumption – Electricity	400,468,081	369,018,381
Water		
Consumption – Water management	104,736,801	102,794,542
Waste water management		
Consumption – Waste water management	66,111,105	56,020,100
Waste Management		
Consumption – Waste management	58,681,221	57,487,680
Total	**629,997,208**	**585,320,703**

20. Sales of goods and rendering of services

Advertisements	8,139	1,182
Application Fees for Land Usage	140,565	247,051
Building Plan Approval	5,229,717	4,349,602
Cemetery and Burial	366,832	360,771
Cleaning and Removal	13,709	3,152
Fire Services	36,757	15,964
Legal Fees	188,362	371,259
Photo copies, Faxes and Telephone charges	8,718	13,251
Removal of Restrictions	660,955	542,552
Scrap, Waste & Other Goods	2,567	1,067
Valuation Services	31,128	35,497
Total	**6,687,449**	**5,941,348**

21. Agency services

Provincial	6,044,675	3,615,485

The Municipality entered into an agreement with the Eastern Cape Department of Transport, to collect process and collect driver licenses on behalf of the Department. The municipality act as an agent to this transaction in accordance with GRAP 109, Principal agent arrangements.
A fee of 19% plus VAT of the total revenue collected is payable to the Municipality by deducting the fee amount from the funds collected on a daily basis.

22. Interests earned from bank and investments

Bank accounts	4,080,054	4,760,796
Short-term investments and call accounts	9,608,965	8,201,602
Total	**13,689,019**	**12,962,398**

23. Rental from fixed assets

Market related	240,299	233,129
Non-market related	3,827,756	3,316,439
Total	**4,068,055**	**3,549,568**

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Figures in Rand	2025	2024
23. Rental from fixed assets (continued)		
23.1 Rental by asset class		
Market related		
Property, plant and equipment	240,299	233,129
Non-market related		
Property, plant and equipment	658,405	830,634
Investment property	3,169,351	2,485,805
	3,827,756	**3,316,439**
Total	**4,068,055**	**3,549,568**
24. Service charges - Availability charges		
Electricity		
Service Charges - Availability charges	9,887,025	10,761,239
Waste water management		
Service Charges - Availability charges	3,127,465	3,613,032
Water management		
Service Charges - Availability charges	6,226,421	7,078,081
Total	**19,240,911**	**21,452,352**
25. Property rates by usage		
Agricultural property	9,602,083	9,132,294
Business and commercial properties	28,334,747	27,961,580
Industrial properties	6,154,550	5,765,735
Public benefit organisations	252,058	152,263
Public service infrastructure properties	33	-
Public service purposes properties	3,423,722	3,165,126
Residential properties	215,401,984	201,319,256
Special rating area	12,717,471	11,975,454
Vacant land	22,447,575	20,730,945
Total	**298,334,223**	**280,202,653**

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25. Property rates by usage (continued)

Valuation as at 30 June 2025

Agricultural property	4,939,462,800	4,939,988,800
Business and commercial properties	2,986,054,000	2,606,896,000
Industrial properties	639,035,000	633,235,000
Municipal properties	810,606,500	815,921,300
Places of public worship	146,960,000	147,954,000
Private open spaces	59,393,900	60,836,900
Properties owned by an organ of state and used for Public services purposes	262,126,000	260,116,000
Protected areas	74,736,000	71,046,000
Public benefit organisations	117,900,000	102,180,000
Public service infrastructure properties	58,810,600	54,533,600
Residential properties	29,177,311,100	22,908,087,100
Special rating area	-	6,203,421,000
Vacant business	116,646,000	115,236,000
Vacant industrial	41,914,000	41,914,000
Vacant private open space	3,720,000	3,720,000
Vacant residential	1,674,430,500	1,484,022,700
Vacant state	64,111,400	63,878,400
Total property valuations	**41,173,217,800**	**40,512,986,800**

Valuations on land and buildings are performed every 4 years. The last general valuation came into effect on 2023/07/01. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

A general rate is applied as follows to property valuations to determine property rates:

Residential Properties: 0,007786 c/R (2023/24: 0,007380 c/R)

Business Properties: 0,009732 c/R (2023/24: 0,009225 c/R)

Agricultural Properties: 0,001946 c/R (2023/234: 0,001845 c/R)

A Rebate of R15,000 is received on all residential properties, equitable share recipients and Pensioners earning R15 000 and less per month, receives an additional R85,000 rebate on property value.

26. Interest earned from receivables

Exchange receivables	26.1	22,366,468	21,854,451
Non-exchange receivables	26.2	3,213,783	5,519,180
Total		**25,580,251**	**27,373,631**

26.1 Interest earned from exchange receivables

Consumer receivables		
Electricity	2,272,208	2,427,684
Water	10,329,196	8,549,530
Waste water management	3,840,443	3,642,948
Waste management	5,589,277	6,937,631
Service charges	335,344	296,658
	22,366,468	**21,854,451**

26.2 Interest earned from non-exchange receivables

Consumer receivables		
Property rates	3,213,783	5,519,180

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Figures in Rand		2025	2024
27. Fines, penalties and forfeits			
Fines	27.1	90,763,948	40,083,846
Forfeits		5,251,659	1,497,700
Total		**96,015,607**	**41,581,546**
27.1 Fines			
Traffic fines			
Service provider fines		83,062,086	32,008,054
Municipal fines		6,769,655	7,582,175
		89,831,741	**39,590,229**
Other fines			
Building fines		902,533	455,349
Overdue books		2,174	1,918
Pound fees		27,500	36,350
		932,207	**493,617**
Total		**90,763,948**	**40,083,846**
28. Licences or permits			
Exchange revenue	28.1	2,137,152	2,368,147
Non-exchange revenue	28.2	6,848,637	7,421,091
Total		**8,985,789**	**9,789,238**
28.1 Licenses and permits - Exchange revenue			
Road and transport		1,965,715	2,229,189
Trading		171,437	138,958
Total		**2,137,152**	**2,368,147**
28.2 Licenses and permits - Non-exchange revenue			
Boat		6,300,561	6,804,732
Health certificates		9,780	12,306
Road and transport		538,296	604,053
Total		**6,848,637**	**7,421,091**
29. Transfers and subsidies - Revenue			
Operational			
Monetary allocations	29.1	205,382,362	198,629,694
Capital			
Allocations in-kind	29.2	15,000,000	18,000,000
Monetary allocations	29.3	109,313,072	85,139,503
Total transfers and subsidies: Capital		**124,313,072**	**103,139,503**
Total		**329,695,434**	**301,769,197**

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Figures in Rand	2025	2024

29. Transfers and subsidies - Revenue (continued)

29.1 Monetary allocations: Operational

District municipalities	3,330,000	3,171,100
Foreign government and international organisations	-	10,053
National governments	5,040,301	9,634,400
National revenue fund	192,656,000	180,505,998
Provincial government	4,356,061	5,308,143
Total	**205,382,362**	**198,629,694**

29.2 Allocations in-kind: Capital

Provincial government	15,000,000	18,000,000

29.3 Monetary allocations: Capital

District municipalities	1,498,000	1,775,560
National government	69,837,975	65,573,623
Provincial governments	37,977,097	17,790,320
Total	**109,313,072**	**85,139,503**

National Revenue - Equitable share		
Current year receipts	192,656,000	180,505,980
Conditions met - transferred to revenue	(192,656,000)	(180,505,980)
	-	**-**

In terms of the Constitution, the grant is used to subsidies the provision of basic services to indigent community members. This grant is unconditional.

The reconciliation for all conditional transfers and subsidies is outlined in **Note 16 for Transfers and Subsidies - Unspent**

30. Operational revenue

Exchange revenue		
Collection Charges	99,417	-
Commission	282,694	304,208
Discounts and Early Settlements	267	1,833
Insurance Refund	123,703	-
Sale of Property	4,057,291	5,327,565
Skills Development Levy Refund	1,068,002	454,415
Staff and Councillors Recoveries	243,747	168,776
Development Charges	2,186,307	5,759,077
Total	**8,061,428**	**12,015,874**

31. Increase/(Decrease) in net-realisable value

Inventory	(470,288)	-
Water	-	691,432
Total	**(470,288)**	**691,432**

32. Employee related cost

Salaries and allowances		
Basic salary	264,414,182	235,811,283

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Notes to the Annual Financial Statements

Figures in Rand	2025	2024
32. Employee related cost (continued)		
Allowances		
Cellular and Telephone	127,440	40,377
Housing Benefits	677,231	711,207
Travel or Motor Vehicle	11,070,172	11,678,212
Service related benefits		
Overtime	27,695,094	20,793,744
Long Service Award	8,522,256	1,293,606
Leave Pay	4,252,642	6,159,151
Scarcity	70,869	-
Acting and Post Related Allowances	3,835,045	6,146,871
Bonuses	19,596,177	25,987,403
Standby Allowance	9,886,788	9,533,020
	350,147,896	**318,154,874**
Social contributions		
Group life insurance	11,225,143	11,335,132
Medical	16,733,661	19,146,713
Pension	34,694,624	33,261,241
Unemployment Insurance	1,857,975	1,824,065
Bargaining Council	99,389	187,294
	64,610,792	**65,754,445**
Post-retirement benefit		
Medical	16,248,000	11,799,522
Pension	4,545	4,590
Leave Gratuity	(16,106,196)	8,526,907
Long Term Service Awards	3,825,820	928,000
	3,972,169	**21,259,019**
Total	**418,730,857**	**405,168,338**

32.1 Senior management costs

Remuneration of Section 57 employees

Municipal manager: C Du Plessis

Salaries and allowances		
Basic salary	1,819,248	1,758,714
Bonuses	228,599	231,402
Allowance		
Travel or Motor Vehicle	96,000	96,000
	2,143,847	**2,086,116**
Social contributions		
Unemployment Insurance	2,125	2,125
Bargaining Council	143	137
	2,268	**2,262**
Total	**2,146,115**	**2,088,378**

Chief Financial Officer: R. Lorgat

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Figures in Rand	2025	2024

32. Employee related cost (continued)

Salaries and allowances		
Basic Salary	1,492,796	1,441,924
Bonuses	222,943	289,629
Allowance		
Cellular and Telephone	12,000	17,427
Travel or Motor Vehicle	120,000	120,000
	1,847,739	**1,868,980**
Social contributions		
Unemployment Insurance	2,126	2,125
Bargaining Council	143	137
	2,269	**2,262**
Total	**1,850,008**	**1,871,242**

Deputy Municipal Manager - D. De Jager

Salaries and allowances		
Basic Salary	1,432,796	1,381,924
Bonuses	222,943	405,268
Allowance		
Cellular and Telephone	12,000	-
Travel or Motor Vehicle	180,000	180,000
Acting and Post Related Allowances	9,530	-
	1,857,269	**1,967,192**
Social contributions		
Unemployment Insurance	2,125	2,125
Bargaining Council	143	137
	2,268	**2,262**
Total	**1,859,537**	**1,969,454**

Director: Civil and Water - C. De Kock

Salaries and allowances		
Basic Salary	1,492,796	1,441,924
Bonuses	-	67,155
Allowance		
Travel or Motor Vehicle	120,000	120,000
	1,612,796	**1,629,079**
Social contributions		
Unemployment Insurance	2,125	2,125
Bargaining Council	143	137
	2,268	**2,262**
Total	**1,615,064**	**1,631,341**

Director: Electro-Mechanical - T. Madatt

Salaries and allowances		
Basic Salary	1,430,670	539,107
Bonuses	186,569	-
Allowance		
Travel or Motor Vehicle	180,000	75,000
	1,797,239	**614,107**

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Figures in Rand	2025	2024
32. Employee related cost (continued)		
Social contributions		
Unemployment Insurance	2,125	708
Bargaining Council	143	46
	2,268	**754**
Total	**1,799,507**	**614,861**
Director: Planning and Development - L Ramakuwela		
Salaries and allowances		
Basic Salary	1,346,955	1,381,924
Bonuses	349,805	-
Allowance		
Cellular and Telephone	-	12,000
Travel or Motor Vehicle	132,000	180,000
	1,828,760	**1,573,924**
Social contributions		
Unemployment Insurance	2,125	2,125
Bargaining Council	143	-
	2,268	**2,125**
Total	**1,831,028**	**1,576,049**
Director: Community Services - N Machelesi		
Salaries and allowances		
Basic Salary	1,430,678	1,381,923
Bonuses	222,943	324,836
Allowance		
Travel or Motor Vehicle	180,000	180,000
	1,833,621	**1,886,759**
Social contributions		
Unemployment Insurance	2,125	2,125
Bargaining Council	143	137
	2,268	**2,262**
Total	**1,835,889**	**1,889,021**
Director: AME - K Moodley - (Contract expired 30 September 2022)		
Salaries and allowances		
Basic Salary	-	15,951
Acting Director - Corporate Services - M Rossouw		
Salaries and allowances		
Allowance		
Acting and Post Related Allowances	-	174,086
Acting Director: PDT - L Opperman - Period: 1 April 2023 to September 2023		
Salaries and allowances		
Service related benefits		
Acting and Post Related Allowances	-	28,745
Acting Director: Planning and Development - L Ramakuwela - Period 1 October 2024		

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Figures in Rand	2025	2024

32. Employee related cost (continued)

Salaries and allowances		
Service related benefits		
Acting and Post Related Allowances	-	86,294

33. Remuneration of councillors

Allowances and service related benefits		
Basic salary	10,606,833	9,997,437
Cell phone allowance	1,409,072	1,489,299
Motor vehicle allowance	3,426,666	3,363,295
	15,442,571	**14,850,031**

33.1 Executive Mayor

Allowances and service related benefits		
Basic salary	778,191	710,466
Cell phone allowance	47,004	51,697
Motor vehicle allowance	259,397	236,823
	1,084,592	**998,986**

33.2 Chief whip

Allowances and service related benefits		
Basic salary	-	557,002
Cell phone allowance	-	49,608
Motor vehicle allowance	-	185,670
	-	**792,280**

33.3 Speaker

Allowances and service related benefits		
Basic salary	606,051	594,380
Cell phone allowance	47,004	49,608
Motor vehicle allowance	202,185	198,126
	855,240	**842,114**

33.4 Deputy executive mayor

Allowances and service related benefits		
Basic salary	622,563	523,857
Cell phone allowance	47,004	49,608
Motor vehicle allowance	207,513	174,618
	877,080	**748,083**

33.5 Executive committee

Allowances and service related benefits		
Basic salary	2,919,475	2,230,760
Cell phone allowance	235,020	190,164
Motor vehicle allowance	972,728	743,593
	4,127,223	**3,164,517**

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33. Remuneration of councillors (continued)

33.6 All other councillors

Allowances and service related benefits		
Basic salary	5,680,553	5,380,972
Cell phone allowance	1,033,040	1,098,614
Motor vehicle allowance	1,784,843	1,824,465
	8,498,436	**8,304,051**

In kind benefits

The Executive Mayor, Deputy Executive Mayor, Speaker, and Mayoral Committee members are employed full-time. Each is provided with an office, administrative and secretarial support at the cost of the Council.

The Executive Mayor and Deputy Mayor and other full-time Mayoral Committee members have access to Council owned vehicles for ceremonial and official functions.

34. Bulk purchases

Electricity: Eskom	427,467,442	351,702,171
Total	**427,467,442**	**351,702,171**

34.1 Electricity losses

	2025		2024	
	KHW	**Amount**	**KHW**	**Amount**
Units purchased	200,222,153	420,466,521	185,371,161	302,154,992
Units sold	(171,765,848)	(360,708,281)	(158,122,856)	(257,740,255)
Total loss	**28,456,305**	**59,758,240**	**27,248,305**	**44,414,737**
Comprising of:				
Technical losses	16,017,772	33,637,321	14,829,693	24,172,400
Non-technical losses	12,438,533	26,120,919	12,418,612	20,242,337
Total	**28,456,305**	**59,758,240**	**27,248,305**	**44,414,737**
Percentage loss:				
Technical losses	6.00 %	6.00 %	8.00 %	8.00 %
Non-technical losses	8.21 %	8.21 %	6.70 %	6.70 %
Total	**14.21 %**	**14.21 %**	**14.70 %**	**14.70 %**

Reasons for the losses

Losses occured because of the following reasons:

- Electricity Losses occur due to inter alia, technical and non-technical losses
  (Technical losses - inherent resistance of conductors, transformers and other electrical equipment; Non-technical losses - the tampering of meters, the incorrect ratios used on bulk meters, faulty meters and illegal electricity connections).
  The problem with tampered meters and illegal connections is an ongoing process, with regular action being taken against defaulters.

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34. Bulk purchases (continued)

Action taken

The municipality has taken the following actions to mitigate against the reoccurrence of such losses:
- Faulty meters are replaced as soon as they are reported.t

35. Inventory consumed

Consumables		21,694,102	27,631,708
Materials and supplies		31,546,950	30,469,847
Water		40,774,903	38,845,324
Total		**94,015,955**	**96,946,879**

Materials and supplies (Chemicals) were capitalised as purification costs incurred per the GRAP 12 requirements, hence there's a difference between inventory issued and inventy consumed will not reconcile.

36. Debt impairment /(Reversal of Impairment)

Trade and other receivables from exchange transactions	4	(116,985,363)	60,470,984
Property Rates	5	(8,966,540)	22,188,930
Service charges	5	(6,024,766)	4,708,960
Traffic Fines		63,506,992	-
Total		**(68,469,677)**	**87,368,874**

Kouga Local Municipality uses the allowance account (provision for impairment) against which actual debts written off are recorded.

37. Depreciation and amortisation

Amortisation			
Intangible assets	10.1	206,547	201,030
Depreciation			
Property, plant and equipment		113,456,858	99,589,235
Total		**113,663,405**	**99,790,265**

There reconciling difference of between the depreciation amount on note 9 and note 37 is due to the capitilisation of depreciation cost to water inventory for the purification of water cost.

38. Impairment loss / (reversal) of impairment

Impairment loss / Reversal of impairment			
Investment property	8.1	1,126,999	-
Property, plant and equipment		507,994	1,678,698
Total		**1,634,993**	**1,678,698**

39. Finance costs

39.1 Interest cost

• Borrowings		2,774,877	-
Finance leases	12.1	6,570,081	5,658,872
Interest costs non-current provisions	17	4,479,859	4,374,823
Overdue accounts	15.5	-	3,994
Total		**13,824,817**	**10,037,689**

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Figures in Rand		2025	2024
40. Contracted services			
Consultants and professional services	40.1	26,458,940	26,109,828
Contractors	40.2	33,296,646	29,606,119
Outsourced services	40.3	33,220,464	38,160,523
Total		**92,976,050**	**93,876,470**
40.1 Consultants and professional services			
Business advisory services			
Accounting and auditing		3,109,034	2,261,820
Actuaries		18,000	16,900
Air pollution		213,586	125,550
Audit committee		94,842	-
Project management		15,731,965	12,615,712
Research and advisory		1,215,695	141,955
Total business advisory services		**20,383,122**	**15,161,937**
Laboratory services			
Water		1,840,337	1,910,941
Legal services			
Collection		1,069,339	952,112
Legal advice and litigation		2,339,644	4,441,778
Total legal services		**3,408,983**	**5,393,890**
Engineering services			
Civil engineering		-	231,000
Electrical engineering		394,029	2,497,348
Total engineering services		**394,029**	**2,728,348**
Infrastructure and planning services			
Ecological		300,569	914,712
Town planner		131,900	-
Total infrastructure and planning services		**432,469**	**914,712**
Total consultants and professional services		**26,458,940**	**26,109,828**
40.2 Contractors			
General services			
Artists and performers		-	1,990
Catering services		63,547	105,328
Employee wellness		155,600	18,269
Event promoters		49,053	84,511
Pest control and fumigation		19,700	28,235
Total general services		**287,900**	**238,333**
Maintenance services			
Maintenance of buildings and facilities		6,624,756	5,411,477
Maintenance of equipment		416,569	478,466
Maintenance of unspecified assets		25,967,421	23,477,843
Total maintenance service		**33,008,746**	**29,367,786**

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Figures in Rand		2025	2024
40. Contracted services (continued)			
Total contractor		**33,296,646**	**29,606,119**
40.3 Outsourced services			
Business and advisory services			
Commissions and Committees		29,362	-
Project Management		6,753,243	6,119,233
Qualification Verification		360,628	274,311
Research and Advisory		354,473	114,967
Valuer		578,702	970,405
Total business and advisory services		**8,076,408**	**7,478,916**
General services			
Alien Vegetation Control		391,165	368,110
Animal Care		479,650	478,500
Burial Services		48,300	60,595
Catering Services		362,862	575,905
Cleaning Services		1,165,228	654,830
Clearing and Grass Cutting Services		1,371,324	1,276,711
Drivers Licence Cards		450,142	522,901
Illegal Dumping		762,698	310,300
Internal Auditors		29,000	27,800
Litter Picking and Street Cleaning		-	58,801
Medical Services [Medical Health Services & Suppor		999,825	1,093,916
Personnel and Labour		1,733,157	13,360,210
Printing Services		292	-
Professional Staff		895,170	75,050
Traffic Fines Management		4,388,728	3,806,825
Transport Services		64,993	96,684
Total general services		**13,142,534**	**22,767,138**
Trading services			
Connection/Dis-connection: Electricity		134,540	97,581
Connection/Dis-connection: Restricted water flow		-	1,480
Security Services		11,866,982	7,815,408
Total trading services		**12,001,522**	**7,914,469**
Total outsourced services		**33,220,464**	**38,160,523**
41. Transfers and subsidies			
Operational			
Allocations in-kind	41.1	-	320,000
Monetary allocations	41.2	347,420	600,000
Total transfers and subsidies: Operational		**347,420**	**920,000**
Capital			
Allocations in-kind		99,471	-
Total		**446,891**	**920,000**

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41. Transfers and subsidies (continued)

41.1 Allocations in-kind: Operational

Households	-	320,000

41.2 Monetary allocations: Operational

Households	347,420	600,000

42. Irrecoverable debts written off

Electricity	1,842,965	597,054
Sundry debtors	159,974	1,007,575
Waste management	49,814,846	1,724,909
Waste water management	29,394,124	7,288,007
Water	90,768,123	34,580,946
Property rates	1,945,308	17,661,369
Total	**173,925,340**	**62,859,860**

Split between exchange and non-exchange

Exchange	171,980,032	45,198,491
Non-exchange	1,945,308	17,661,369
Total	**173,925,340**	**62,859,860**

43. Operating leases

Computer Equipment	-	390,135
Furniture and Office Equipment	2,548,365	3,165,524
Other Assets	4,834,279	3,973,955
Total	**7,382,644**	**7,529,614**

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44. Operational cost

Achievements and Awards	2,559,608	1,517,388
Advertising, Publicity and Marketing	3,720,201	2,525,819
Bank Charges, Facility and Card Fees	2,005,758	1,182,230
Bargaining Council	4,299,144	3,974,035
Commission	2,968,708	4,373,887
Communication	5,111,879	4,042,563
Courier and Delivery Services	234	5,826
External Audit Fees	4,462,255	4,525,739
External Computer Service	19,701,619	12,068,983
Hire Charges	7,768,447	10,843,719
Insurance Underwriting	4,215,701	4,814,181
Licences	1,143,136	1,025,726
Management Fee	7,936,525	7,057,282
Municipal Services	47,190	37,589
Printing, Publications and Books	-	11,313
Professional Bodies, Membership and Subscription	158,555	10,872
Registration Fees	1,619,811	1,828,116
Remuneration to Ward Committees	1,999,200	2,058,000
Resettlement Cost	44,900	37,790
Search Fees	32,684	144,824
Signage	534,088	377,255
Skills Development Fund Levy	4,093,783	3,710,686
Storage of Files (Archiving)	79,495	83,555
Supplier Development Programme	68,880	-
Travel Agency and Visa's	5,266	-
Travel and Subsistence	3,718,197	2,006,859
Uniform and Protective Clothing	4,249,418	3,647,070
Vehicle Tracking	1,023,876	865,981
Workmen's Compensation Fund	2,610,606	2,047,255
Total	**86,179,164**	**74,824,543**

45. Contribution to provision

Land fill site	106,612	94,700
Environmental clean-up	200,000	(147,460)
Total	**306,612**	**(52,760)**

46. Inventory Water Losses

Inventory Water Losses		
Water losses	21,279,366	10,915,129

47. Loss on disposal of fixed and intangible assets

Property, plant and equipment	14,360,902	1,768,784

48. (Gains)/Loss on Remeasurements on Employee benefits

(Gains)/Loss on Remeasurements on Employee benefits	5,005,040	(6,627,000)

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Notes to the Annual Financial Statements

Figures in Rand	2025	2024
49. Net cash from/(used) operating activities		
Surplus (deficit) for the year	27,757,389	(7,292,160)
Adjustments for:		
Depreciation and Amortisation	113,663,405	99,790,265
(Gains) / Losses on Disposal of Assets	14,360,902	1,768,784
Donations received in kind	(15,000,000)	(18,000,000)
Actual gains / (losses)	5,005,040	(6,627,000)
Finance cost disclosed as financing	8,685,832	1,847,635
Impairment on cash and non-cash generating assets	1,634,993	1,678,698
Debt impairment	(59,524,199)	87,368,874
Bad debts written off	173,925,340	62,859,860
Acturial Interest on pension	4,235	4,590
Contribution to performance bonus	1,656,749	(260,139)
Contribution to annual bonus payable	10,909,189	9,162,987
Interest on landfill site provision	4,479,859	4,374,823
Actuarial interest on long service awards and post retirement medical aid	(1,745,000)	(1,770,000)
Contribution to employee benefit obligations included in employee cost	12,169,000	11,720,000
Contribution to staff leave	5,960,000	8,674,000
Inventory losses	470,288	(691,432)
Water losses	21,279,366	10,915,129
Straight lining in operating leases	(11,096)	3,715
Contribution to staff leave	(11,853,554)	31,822,646
Contribution to enviromental	200,000	-
Forfeited deposits recognised in revenue	(5,251,659)	-
Movement in working capital		
(Increase) / Decrease in Inventory	(25,431,041)	(12,769,729)
(Increase) / Decrease in Receivables from exchange transactions	(73,904,656)	(91,713,580)
(Increase) / Decrease in Receivables from non-exchange transactions	(121,447,611)	(41,657,158)
Increase / (Decrease) in Payables from exchange transactions	62,752,495	13,208,501
Increase / (Decrease) in Provisions	1	(147,462)
Increase / (Decrease) in Unspent Conditional Grants and Receipts	(7,769,931)	12,095,830
Increase / (Decrease) in Consumer Deposits	3,067,066	2,211,887
Increase / (Decrease) in Defined Benefit Obligation	(8,596,484)	(28,867,607)
Net cash flows from operating activities	**137,445,918**	**149,711,957**

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50. Contingent liabilities

Peter John France & Gerald Jack Friedman Trustees of The Rental Company Trust Claim against the municipality for damages resulting from alleged contract breach - failure to sufficiently maintain heavy equipment leased	4,000,000	4,000,000
Nelson Mandela Bay Municipality Claim against the municipality in respect of water consumption .	41,000,000	41,000,000
Tshepega Civil Engineering (Pty) Ltd Claim against the municipality for monies owed for professional services rendered	1,950,346	1,950,346
H Goeda Claim against the municipality for alleged damages, unlawful, wrongful assault, arrest & detention	-	250,000
FV Van Rooyen Claim against the municipality for Defamation claim - alleged damages suffered by Plaintiff.	7,100,000	-
Lupha Enterprises Claim against the municipality for payment of payment certificates issued.	2,545,216	-
Van Der Westhuizen Claim for damages instituted in respect of development known as Ocean Gardens	18,346,903	-
Crypto (Pty) Claims against the municipality on review of administrative decisions regarding SPLUM by law compliance	350,000	-
	75,292,465	**47,200,346**

51. Contingent assets

Insurance claim for lost damaged asset The municipality has claims outstanding against its Insurers for lost and/or damaged assets. The management believe that it is probable that the claims will be successful and that compensation of R325 134 will be recovered.	1,499,992	1,663,594

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Notes to the Annual Financial Statements

Figures in Rand	2025	2024

52. Related party disclosures

52.1 Nature of related party relationships

Related party	**Nature of relationship**
Close family member of key management	Various close family members of Key Management

52.2 Related party transactions

All Related Party Transactions are concluded at arm's length, unless stated otherwise.

Key Management personnel and Councillors remuneration.

Remuneration of Key Management Personnel and Councillors is set in Note 32 & 33 of the Annual Financial Statements.

During the financial year ended 30 June 2025, the municipality entered into transactions with related parties. These transactions were conducted in the ordinary course of business and on terms and conditions no more or less favourable than those available to unrelated third parties

The municipality has assessed these transactions and confirms that they were conducted at arm’s length, in accordance with the principles outlined in GRAP 20 – Related Party Disclosures.

Expenditure			
Bay Con projects (Pty) Ltd	Brother in law of director	1,331,545	885,493
2326 random Solutions	Uncle of Directors and Husband of Director	81,000	130,000
Mesrazest	Brother in law of Director	906,510	1,642,946
Mgqandu & Coco Trading	Husband of Director	-	18,000
Prosperito Projects (Pty) Ltd	Daughter of Director	263,120	-
Premier Attraction 528 CC t/a ZJS Distributors	Cousin of Director	632,460	993,640
Sys Smart (Pty) Ltd	Son in law of Director	29,450	24,700
Zemog Projects	Cousin of Director	-	133,910
Liefies Bakes	Spouse of Director	118,095	181,023
Magnus Ventus General Dealer	Spouse of Directors	-	800
Libistax (Pty) Ltd	Brother in law of Director	1,403,819	1,188,865
Izwe lethu general Trading	Spouse of Director	-	26,300
		4,765,999	**5,225,677**

53. Events after the reporting date

There were no subsequent event at reporting date 30 June 2025.

54. Unauthorised, irregular, fruitless and wasteful expenditure

54.1 Unauthorised expenditure

Opening balance as previously reported	-	92,827,502
Add: Unauthorised expenditure – current	34,760,307	-
Less: Amounts written-off – prior period	-	(92,827,502)
Closing balance	**34,760,307**	**-**

The Unauthorised Expenditure incured during 2024/25 FY was as a result of non-cash items in terms of impairment of debtors not anticipated as well as accounting for water losses. This is a result of implementation of a new GRAP standard and will be tabled to Council. The total Budget has not been exceeded although the budget of 2 municipal votes were exceeded.

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Notes to the Annual Financial Statements

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54. Unauthorised, irregular, fruitless and wasteful expenditure (continued)

54.2 Irregular expenditure

Opening balance as previously reported	-	382,748
Less: Amounts written-off – prior period	-	(382,748)
Closing balance	**-**	**-**

No Irregular Expenditure incurred in the current financial year

54.3 Fruitless and wasteful expenditure

Opening balance as previously reported	-	111,999
Less: Amounts written-off – prior period	-	(111,999)
Closing balance	**-**	**-**

No Fruitless and wasteful Expenditure was incurred in the current financial year

Interest and penalties on late payments of trade creditors incurred in the prior financial year was written of by council

55. Councillor's municipal accounts in arrears

	Amount outstanding for more than 90 days	
List the name of the councillor which at any time during the relevant financial year was in arears for more than 90 days		
Councillor Murray	24,563	-
Councillor Valgee	24,128	11,724
Councillor Bornman	-	20,752
Councillor Mbuqu	-	26,112
Councillor Zana	4,873	3,032
Councillor August	54,615	38,321
Councillor Yali	-	645
Councillor Petersen	93,659	72,406
Councillor Dhludhlu	12,741	-
Councillor Oliphant	37,314	-
Councillor Mbuqu	52,398	-
	304,291	**172,992**

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56. Deviations from SCM regulations - SCM Regulation 36

In terms of section 36 of the Municipal Supply Chain Regulations, any deviation from the Supply Chain Management Policy needs to be approved/condoned by the Municipal Manager and noted by Council. The expenses incurred as listed hereunder have been condoned.

s36(1)(a)(i) An emergency: Expenditure incurred in accordance with section 36 of the SCM Regulations in respect of an emergency.	24,944,411	18,434,283
s36(1)(a)(ii) Goods and services procured or available from a single provider only: Expenditure incurred in accordance with section 36 of the SCM Regulations in respect of goods and services or available from a single provider only.	284,805	731,873
s36(1)(a)(v) Exceptional case where it is impracticable or impossible to follow the official procurement process: Expenditure incurred in accordance to section 36 of the Regulations in respect of exceptional case where it is impractical or impossible to follow the official procurement processes.	20,293,677	22,015,704
Total amount approved by the accounting officer and noted by council	**45,522,893**	**41,181,860**

All deviations considered by the Municipal Manager are processed in terms of the Supply Chain Management Regulations and the municipality's Supply Chain Management Policy. This process entails an assesment in terms of the stipulated criteria for emergency procurements and circumstances where it is impractical or not possible to follow the official procedure.

57. Additional Disclosure in terms of Municipal Financial Management Act

	SALGA contributions	Audit fees	PAYE, Skills Development Levy and UIF	Pension and Medical
As at 30 June 2025				
Subscription/fees	4,833,408	5,131,593	71,641,500	88,081,261
Amount paid – current year	(4,833,408)	(5,131,593)	(65,568,027)	(88,081,261)
Total amount approved by the accounting officer and noted by council	**-**	**-**	**6,073,473**	**-**

	SALGA contributions	Audit fees	PAYE, Skills Development Levy and UIF	Pension and Medical Aid
As at 30 June 2024				
Opening balance	-	13,427	-	-
Subscription/fees	4,299,144	5,204,600	61,837,783	80,063,981
Amount paid – current year	(4,299,144)	(5,218,027)	(61,837,783)	(80,063,981)
Total amount approved by the accounting officer and noted by council	**-**	**-**	**-**	**-**

58. Capital commitments

Commitments in respect of capital expenditure:

Approved and contracted for:		
Infrastructure	103,061,845	112,151,163
Movable Assets	-	18,284,538
	103,061,845	**130,435,701**

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Notes to the Annual Financial Statements

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58. Capital commitments (continued)

All capital commitments are VAT inclusive.

59. Going concern

Management also considered the following matters in relation to the Going Concern position of Kouga Local Municipality:

(i) On 30 May 2025 the Council adopted the 2024/2025 to 2026/27 Budget. This three-year Medium Term Revenue and Expenditure Framework (MTREF) to support the ongoing delivery of municipal services to residents reflected that the Budget was cash-backed over the three-year period.

(ii) The municipality's Budget is subjected to a very rigorous independent assessment process to assess its cash-backing status before it is ultimately approved by Council.

iii) Strict daily cash management processes are embedded in the municipality's operations to manage and monitor all actual cash inflows and cash outflows in terms of the cash-flow forecast supporting the Budget. The cash management processes is complemented by monthly reporting, highlighting the actual cash position, including the associated risks and remedial actions to be instituted.

(iv) As the municipality has the power to levy fees, tariffs and charges, this will result in an on-going inflow of revenue to support the on-going delivery of municipal services. Certain key financial ratios, such as liquidity, cost coverage, debtors' collection rates and creditors' payment terms are closely monitored and the necessary corrective actions instituted.

Taking the aforementioned into account, management has prepared the Annual Financial Statements on the Going Concern Basis.

60. Prior year adjustments

The following restatements and adjustments occurred which are set out below:

Statement of Financial Performance

	As previously reported	Prior period error that occurred prior to 01 July 2023	Prior period errors restating the 2023/24 movements	Re-classification	Restated
Revenue					
Exchange revenue					
Services charges – Electricity	380,375,534	-	(11,357,153)	-	**369,018,381**
Services charges – Waste management	57,487,680	-	-	-	**57,487,680**
Services charges – Waste water management	59,633,132	-	(3,613,032)	-	**56,020,100**
Services charges – Water management	109,872,623	-	(7,078,081)	-	**102,794,542**
Sale of goods and rendering of services	7,442,497	-	(1,501,149)	-	**5,941,348**
Agency services	3,615,485	-	-	-	**3,615,485**
Interest earned from receivables	21,854,451	-	-	-	**21,854,451**
Interests earned from bank and investments	12,962,398	-	-	-	**12,962,398**
Licences or permits	2,368,147	-	-	-	**2,368,147**
Rental from fixed assets	3,549,568	-	-	-	**3,549,568**
Operational revenue	11,653,624	-	362,250	-	**12,015,874**
	670,815,139	**-**	**(23,187,165)**	**-**	**647,627,974**
Non-exchange revenue					
Availability charges – Electricity	-	-	10,761,239	-	**10,761,239**
Availability charges – Waste management	-	-	7,078,081	-	**7,078,081**
Availability charges – Waste water management	-	-	3,613,032	-	**3,613,032**
Property rates by usage	280,202,653	-	-	-	**280,202,653**
Fines, penalties and forfeits	40,083,846	-	1,497,700	-	**41,581,546**
Licences or permits	7,421,091	-	-	-	**7,421,091**

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Notes to the Annual Financial Statements

Figures in Rand			2025	2024
60. Prior year adjustments (continued)				
Transfers and subsidies – Operational	198,629,694	-	-	**198,629,694**
Transfers and subsidies – Capital	103,139,503	-	-	**103,139,503**
Interest earned from receivables	5,519,180	-	-	**5,519,180**
Increase/(Decrease) in net-realisable value	691,432	-	-	**691,432**
	635,687,399	**-**	**22,950,052**	**-** **658,637,451**
Total revenue	**1,306,502,538**	**-**	**(237,113)**	**-** **1,306,265,425**
Expenditure				
Employee related cost	398,877,525	-	6,290,813	- **405,168,338**
Remuneration of councillors	14,975,750	-	(125,719)	- **14,850,031**
Bulk purchases	351,702,171	-	-	- **351,702,171**
Inventory consumed	102,598,768	-	(5,651,889)	- **96,946,879**
Debt impairment /(Reversal of Impairment)	87,368,874	-	-	- **87,368,874**
Depreciation and amortisation	100,860,229	-	(1,069,964)	- **99,790,265**
Impairment loss / (reversal) of impairment	1,678,698	-	-	- **1,678,698**
Finance costs	10,037,689	-	-	- **10,037,689**
Contracted services	93,766,055	-	110,415	- **93,876,470**
Transfers and subsidies	920,000	-	-	- **920,000**
Irrecoverable debts written off	62,859,860	-	-	- **62,859,860**
Operating leases	7,529,614	-	-	- **7,529,614**
Operational cost	74,446,017	420,710	(42,184)	- **74,824,543**
Inventory Water Losses	-	-	10,915,129	- **10,915,129**
Contribution to provision	(52,760)	-	-	- **(52,760)**
Loss on disposal of fixed and intangible assets	1,768,784	-	-	- **1,768,784**
(Gains)/Loss on Remeasurements on Employee benefits	-	-	-	(6,627,000) **(6,627,000)**
Total expenditure	**1,309,337,274**	**420,710**	**10,426,601**	**(6,627,000)** **1,313,557,585**
(deficit) Surplus for the year	**(2,834,736)**	**(420,710)**	**(10,663,714)**	**6,627,000** **(7,292,160)**

60.1 Service Charges - Electricity

The reduction of the Exchange Revenue was the alignment / re allocation of Availability Charges for Water , Electricity and Waste Water to Non Exchange Revenue note 23.Additional R1.3 mil on Electricity note 18 was correction of a journal on reversal electricity accrual for 2021-22 financial year .

60.2 Service Charges - Waste Water

The reduction of the Exchange Revenue was the alignment / re allocation of Availability Charges for Water , Electricity and Waste Water to Non Exchange Revenue note 23.

60.3 Sale of goods and rendering of services

Correction of a misallocation of in sales of goods and renderidering of goods.

60.4 Fines, Penalties and forfeits

Correction of fines misallocation disclosed in the prior year.

60.5 Operational revenue

Re-allocation of proceeds on sales of properties to Exchange revenue

60.6 Remuneration of councillors

Journal was proccessed to correct the medical aid for continued members not part of councillors

60.7 Contracted Services

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Notes to the Annual Financial Statements

Figures in Rand	2025	2024

60. Prior year adjustments (continued)

Nelson mandela bulk water purchases journal processed to correct opening balance

60.8 Employee related cost

This relates to capitilisation of purification cost for water inventory

60.9 Inventory consumed

This relates to water losses restatements for water ,losses

60.10 Depreciation and amortisation

This relates to capitilisation of purification cost for water inventory.

Statement of Financial Position

	Note	Previously reported	Prior period error that occurred prior to 01 July 2023	Prior period errors restating the 2023/24 movements	Re-classification	Restated
Assets						
Current assets						
Cash and cash equivalents	3	143,658,806	-	-	-	**143,658,806**
Trade and other receivables from exchange transactions	4	73,436,804	298,044	(1,242,358)	-	**72,492,490**
Receivables from non-exchange transactions	5	26,651,119	-	(16,839,451)	18,599,527	**28,411,195**
Inventory	6	22,449,513	-	(1,305,451)	-	**21,144,062**
Deposits		893,543	(893,543)	-	-	**-**
Operating leases	7	105,634	-	-	-	**105,634**
		267,195,419	**(595,499)**	**(19,387,260)**	**18,599,527**	**265,812,187**
Non-current assets						
Investment property	8	250,793,547	-	-	-	**250,793,547**
Property, plant and equipment	9	2,061,615,773	221,465	-	-	**2,061,837,238**
Intangible assets	10	418,609	-	-	-	**418,609**
		2,312,827,929	**221,465**	**-**	**-**	**2,313,049,394**
Total assets		**2,580,023,348**	**(374,034)**	**(19,387,260)**	**18,599,527**	**2,578,861,581**
Liabilities						
Current liabilities						
Lease liabilities	12	11,144,269	-	-	-	**11,144,269**
Employee benefits	13	53,426,901	-	3,258	-	**53,430,159**
Consumer deposits	14	31,660,112	-	(391,634)	3,480	**31,271,958**
Trade and other payables from exchange transactions	15	158,677,344	-	10,328,113	(3,480)	**169,001,977**
Trade and other payables from non-exchange transactions	16	38,790,886	-	-	-	**38,790,886**
Provisions	17	1,000,001	-	-	-	**1,000,001**
		294,699,513	**-**	**9,939,737**	**-**	**304,639,250**
Non-current liabilities						
Lease liabilities	12	12,231,114	-	-	-	**12,231,114**
Employee benefits	13	111,627,299	-	-	-	**111,627,299**
Provisions	17	119,432,937	-	-	-	**119,432,937**

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Figures in Rand					2025	2024
60. Prior year adjustments (continued)						
		243,291,350	**-**	**-**	**-**	**243,291,350**
Total liabilities		**537,990,863**	**-**	**9,939,737**	**-**	**547,930,600**
Community Wealth / Equity						
Reserves and funds	18	5,759,077	-	-	-	**5,759,077**
Accumulated surplus		2,036,273,402	(401,866)	(10,699,623)	-	**2,025,171,913**
Total Community Wealth / Equity		**2,042,032,479**	**(401,866)**	**(10,699,623)**	**-**	**2,030,930,990**

60.11 Trade and other recievables from exchange transactions

Prior period error on prepayments. The incorrect amount and incorrect ukey was used.

60.12 Inventory

These relate to water losses restatements which was done in the prior financial year

60.13 Property plant and equipment

Property plant and equipment realignment of item catergories within property plant and equipment.

Recognition of land and disposal of land in the prior year.Unverified assets that were disposed in the prior period recognised in the prior financial year

60.14 Deposits

Property plant and equipment realignment of item catergories within property plant and equipment

60.15 Employee benefits

These relate to correction of realignment on the employee benefits note

60.16 Consumer deposits

Correction on Water Deposit amount posted in 2021-22 incorrectly

60.17 Trade and other payables from exchange transactions

Re-allocation of item accounts to Trade Debtors R 5.7million , and R1.3 million allocated to prepaid electricity relating to 2021-22 accrual.

60.18 Accumulated Surplus

These relate to restatements identified for property plannt and equipments, payables from exchange transactions.

61. Financial instruments

61.1 Fair value of financial instruments

The management of the municipality is of the opinion that the carrying value of Financial Assets and Financial Liabilities recorded at amortised cost in the annual financial statements approximate their fair values, except for the listed Government stock. In accordance with GRAP 104 the Fair Values of Financial Assets and Financial Liabilities, together with the carrying amounts shown in the Statement of financial position, are as follow:

Kouga Local Municipality
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Figures in Rand		2025	2024

61. Financial instruments (continued)

		2025	2024
		Carrying amount	Carrying amount
Financial assets			
Amortised cost			
Trade and other receivables from exchange transactions	4	82,115,806	69,894,806
Receivables from non-exchange transactions	5	11,156,858	3,378,394
Cash and cash equivalents	3	180,581,612	143,658,806
Total financial assets		**273,854,276**	**216,932,006**
Financial liabilities			
Amortised cost			
Unsecured bank facilities:			
Borrowings	11	97,916,667	-
Lease liabilities	12	31,749,651	12,231,114
Trade and other payables:			
Current portion of Borrowings	11	10,606,061	-
Current portion of Lease liabilities	12	19,262,597	11,144,269
Consumer deposits	14	34,504,675	31,271,958
Trade and other payables from exchange transactions	15	237,246,551	169,001,977
Total financial liabilities		**431,286,202**	**223,649,318**
Total financial instruments		**(157,431,926)**	**(6,717,312)**

The Fair Values of Financial Assets and Financial Liabilities are determined as follow:

The Fair Value of Long term liabilities is determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions and dealer quotes for similar instruments.

The fair value of Other Financial Assets and Financial Liabilities were determined after considering the standard terms and conditions of agreements entered into between the municipality and other parties as well as the current payment ratio's of the municipality's debtors.

The annual financial statements include holdings in Listed Government Stock which are measured at Fair Value (Note). Fair Value is estimated with standard terms and conditions and traded on active liquid markets is determined with reference to quoted market prices.

61.2 Capital risk management

The municipality manages its capital to ensure that the municipality will be able to continue as a going concern while delivering sustainable services to consumers through the optimisation of the debt and equity balance.The debt ratio is monitored and is within the norms set by national treasury.

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

61. Financial instruments (continued)

61.3 Financial risk management objectives

Due to largely non-trading nature of activities and the way in which they are financed, municipalities are not exposed to the degree of financial risk faced by business entities. Financial instruments play a much more limited role in creating or changing risks that would be typical of listed companies to which the IFRS mainly apply. Generally, financial assets and liabilities are generated by day-to-day operational activities and are not held to manage the risks facing the municipality in undertaking its activities.

The Department: Financial services monitors and manages the financial risks relating to the operations through internal policies and procedures. These risks include interest rate risk, credit risk and liquidity. Compliance with policies and procedures is reviewed by internal auditors on a continuous basis, and by external auditors annually. The municipality does not enter into or trade financial instruments for speculative purposes.

Internal audit and risk management, responsible for monitoring and responding to potential risk, reports quarterly to the municipality’s audit committee, an independent body that monitors the effectiveness of the internal audit function.

61.4 Significant accounting policies

Details of the significant Accounting Policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of Financial Asset, Financial Liability and Equity Instrument are disclosed in the Accounting Policies to the annual financial statements.This is also assessed on an ongoing basis based on new or reviewed GRAP standards being published.

61.5 Market risk

The municipality’s activities expose it primarily to the financial risks of changes in interest rates (see Note 61.6 below). No formal policy exists to hedge volatilities in the interest rate market.

61.6 Interest rate risk

Interest rate risk is defined as the risk that the fair value or future cash flows associated with a financial instrument will fluctuate in amount as a result of market interest changes.

Potential concentrations of interest rate risk on financial assets consist mainly of fixed deposit investments and bank and cash balances.

The municipality is not exposed to a high level of interest rate risk on its financial liabilities. All of the municipality‘s interest bearing external loan liabilities, as detailed in Appendix 'A', are fixed interest rate loans. Similarly with financial assets, the municipality invests its surplus funds on call deposit interest rate deposits with banks for fixed terms not exceeding one year.

The municipality’s maximum exposures to interest rates on Financial Assets and Financial Liabilities are detailed in the Credit Risk Management section of this note.

The Municipality's cash and investment policy states that it should diversify its investments by having no more than 25% of its investments by a single institution.

61.7 Liquidity risk

The Municipality's risk to liquidity is a result of the funds available to cover future commitments. The Municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.This is done on a monthly basis on the financial report and quarterly through MPAC and Audit Committee.

Cash flow forecasts are prepared and adequite utilised borrowing facilities are monitored.

The table below analyses the Municipality's financial liabilities and net-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undercounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand		2025	2024

61. Financial instruments (continued)

Liquidity risk

Long-term loans	11	87,310,606	-
Trade and other payable non-exchange transactions	16	20,943,737	38,790,886
Finance lease obligation	12	31,749,651	12,231,114
Consumer deposits	14	34,504,675	31,271,958
Trade and other payables from exchange transactions	15	237,246,551	169,001,977
		411,755,220	**251,295,935**

61.8 Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the municipality.

Potential concentrations of credit risk consist mainly of fixed deposit investments, long-term debtors, consumer debtors, other debtors, short-term investment deposits and bank and cash balances.

The municipality manages credit risk in its borrowing and investing activities by only dealing with wellestablished financial institutions of high credit standing, and by spreading its exposure over a range of such institutions in accordance with its approved investment policies. Credit risk relating to consumer debtors is managed in accordance with the municipality's credit control and debt collection policy. The municipality's credit exposure is spread over a large number and wide variety of consumers and is not concentrated in any particular sector or geographical area. Adequate provision has been made for anticipated bad and doubtful debts. Additional information relating to the analysis of consumer debtors is given in the accounting policies and Note 5 to the annual financial statements.

The municipality does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The municipality defines counterparties as having similar characteristics if they are related entities. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings.

The carrying amount of financial assets recorded in the annual financial statements, which is net of impairment losses, represents the municipality's maximum exposure to credit risk without taking account of the value of any collateral obtained.

The maximum credit and interest risk exposure in respect of the relevant financial instruments is as follow:

Bank and cash balances	3	180,581,612	143,658,806
Trade and other receivables from exchange transactions	4	311,887,424	438,125,324
Maximum credit and interest risk exposure		**492,469,036**	**581,784,130**

61.9 Other price risks

The municipality is not exposed to equity price risks arising from equity investments as the municipality does not trade these investments.

62. Additional disclosure in terms of the Broad-Based Black Economic Empowerment Act

Information on compliance with the Broad-Based Black Economic Empowerment Act (B-BBEE) is included in the Annual Report under the section titled Employment Equity.

63. Segment reporting

General information

Kouga Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand	2025	2024

63. Segment reporting (continued)

Identification of segments

The municipality is organised and reports to management on the basis of three major functional areas: primary, secondary and tertiary educational services. The segments were organised around the type of service delivered and the target market. Management uses these same segments for determining strategic objectives. Segments were aggregated for reporting purposes.

Information reported about these segments is used by management as a basis for evaluating the segments' performances and for making decisions about the allocation of resources. The disclosure of information about these segments is also considered appropriate for external reporting purposes.

Aggregated segments

The municipality operates throughout the Kouga jurisdication. Segments were aggregated on the basis of services delivered as management considered that the economic characteristics of the segments throughout the Eastern Cape were sufficiently similar to warrant aggregation.

Types of goods and/or services by segment

These reportable segments as well as the goods and/or services for each segment are set out below:

Reportable segment	Goods and/or services
Segment 1	Communinty and Social Services
Segment 2	Energy Sources
Segment 3	Planning and Development
Segment 4	Public Safety
Segment 5	Roads
Segment 6	Solid waste and Sanitation
Segment 7	Water Management

The reconciling items listed are items under the directorates that do not form part of the segments (not contributing directly to service delivery and revenue generation), namely:
-Finance and Administration
-Executive and council
- Internal audit

Segment surplus or deficit, assets and liabilities

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

By vote

2025

	Community and Social services	Energy sources	Planning and development	Public safety	Roads	Solid waste and Sanitation	Water management	Total Segments	Total Reconcilling Items	Total

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

Revenue

Exchange Revenue										
Services charges – Electricity	-	400,147,225	-	-	-	-	-	**400,147,225**	(320,856)	**400,468,081**
Services charges – Waste management	13,042,074	-	-	-	-	45,639,147	-	**58,681,221**	-	**58,681,221**
Services charges – Waste water management	-	-	-	-	-	65,884,804	-	**65,884,804**	(226,301)	**66,111,105**
Services charges – Water management	-	-	-	-	-	-	104,736,801	**104,736,801**	-	**104,736,801**
Sales of goods and rendering of services	44,387	-	6,039,376	36,757	-	-	-	**6,120,520**	(566,929)	**6,687,449**
Agency services	-	-	-	6,044,675	-	-	-	**6,044,675**	-	**6,044,675**
Interest earned from receivables	-	2,272,208	-	-	-	9,429,720	10,329,196	**22,031,124**	(335,344)	**22,366,468**
Interests earned from bank and investments	-	-	-	-	-	-	-	**-**	(13,689,019)	**13,689,019**
Licences or permits	171,437	-	-	1,965,715	-	-	-	**2,137,152**	-	**2,137,152**
Rental from fixed assets	3,169,351	-	214,370	-	-	-	-	**3,383,721**	(684,334)	**4,068,055**
Operational revenue	-	369,080	-	-	179,048	-	1,638,179	**2,186,307**	(5,875,121)	**8,061,428**
Total segment exchange revenue	**16,427,249**	**402,788,513**	**6,253,746**	**8,047,147**	**179,048**	**120,953,671**	**116,704,176**	**671,353,550**	**(21,697,904)**	**693,051,454**

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

Non-exchange revenue										
Availability charges – Electricity	-	9,887,025	-	-	-	-	-	**9,887,025**	-	**9,887,025**
Availability charges – Waste water management	-	-	-	-	-	3,127,465	-	**3,127,465**	-	**3,127,465**
Availability charges – Water management	-	-	-	-	-	-	6,226,421	**6,226,421**	-	**6,226,421**
Property rates by usage	-	-	-	-	-	-	-	**-**	(298,334,223)	**298,334,223**
Fines, penalties and forfeits	2,174	-	902,533	27,500	-	-	-	**932,207**	(95,083,400)	**96,015,607**
Licences or permits	6,310,341	-	-	538,296	-	-	-	**6,848,637**	-	**6,848,637**
Transfers and subsidies – Operational	10,862,134	1,989,627	2,723,361	-	1,495,001	33,863,638	21,486,169	**72,419,930**	(132,962,432)	**205,382,362**
Transfers and subsidies – Capital	-	3,272,303	52,977,097	1,498,000	10,954,013	34,623,700	20,987,959	**124,313,072**	-	**124,313,072**
Interest earned from receivables	-	-	-	-	-	-	-	**-**	(3,213,783)	**3,213,783**
Increase/(Decrease) in net-realisable value	-	-	-	-	-	-	-	**-**	470,288	**(470,288)**
Total segment non-exchange revenue	**17,174,649**	**15,148,955**	**56,602,991**	**2,063,796**	**12,449,014**	**71,614,803**	**48,700,549**	**223,754,757**	**(529,123,550)**	**752,878,307**
Total segment revenue	**33,601,898**	**417,937,468**	**62,856,737**	**10,110,943**	**12,628,062**	**192,568,474**	**165,404,725**	**895,108,307**	**(550,821,454)**	**1,445,929,761**

Expenditure

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

Employee related cost	56,398,789	22,120,937	28,221,116	36,213,677	36,432,251	52,728,049	32,055,555	**264,170,374**	(154,560,483)	**418,730,857**
Remuneration of councillors	-	-	-	-	-	-	-	**-**	(15,442,571)	**15,442,571**
Bulk purchases	-	427,467,442	-	-	-	-	-	**427,467,442**	-	**427,467,442**
Inventory consumed	5,146,753	10,760,025	351,598	1,456,188	7,034,850	17,395,438	44,619,361	**86,764,213**	(7,251,742)	**94,015,955**
Debt impairment /(Reversal of Impairment)	-	(11,428,173)	-	63,506,992	-	(59,587,322)	(51,994,634)	**(59,503,137)**	8,966,540	**(68,469,677)**
Depreciation and amortisation	2,631,992	38,473	-	-	32,502,799	34,678,825	34,386,557	**104,238,646**	(9,424,759)	**113,663,405**
Impairment loss / (reversal) of impairment	-	(22,617,910)	1,126,999	-	225,132	(119,132,275)	(103,987,211)	**(244,385,265)**	(246,020,258)	**1,634,993**
Finance costs	-	-	-	-	2,774,877	-	-	**2,774,877**	(11,049,940)	**13,824,817**
Contracted services	10,557,901	12,679,054	2,655,067	2,052,175	1,200,363	7,413,842	3,404,902	**39,963,304**	(53,012,746)	**92,976,050**
Transfers and subsidies	-	-	-	-	-	-	-	**-**	(446,891)	**446,891**
Irrecoverable debts written off	-	1,842,965	159,974	-	-	79,208,970	90,768,123	**171,980,032**	(1,945,308)	**173,925,340**
Operating leases	395,455	24,762	642,539	139,843	-	21,280	-	**1,223,879**	(6,158,765)	**7,382,644**
Operational cost	11,784,965	3,456,642	1,698,634	1,907,745	2,195,101	10,581,558	1,665,251	**33,289,896**	(52,889,268)	**86,179,164**
Losses	-	-	-	-	-	-	21,279,366	**21,279,366**	-	**21,279,366**
Contribution to provision	-	-	-	-	-	200,000	-	**200,000**	(106,612)	**306,612**
Loss on disposal of fixed and intangible assets	(37,505)	193,846	803,042	-	6,224,972	2,830,702	1,042,946	**11,058,003**	(3,302,899)	**14,360,902**
(Gains)/Loss on Remeasurements on Employee benefits	-	-	-	-	-	-	-	**-**	(5,005,040)	**5,005,040**
Total segment expenditure	**86,878,350**	**444,538,063**	**35,658,969**	**105,276,620**	**88,590,345**	**26,339,067**	**73,240,216**	**860,521,630**	**(557,650,742)**	**1,418,172,372**
Total Segment (Surplus)/Deficit	**(53,276,452)**	**(26,600,595)**	**27,197,768**	**(95,165,677)**	**(75,962,283)**	**166,229,407**	**92,164,509**	**34,586,677**	**535,952,838**	**27,757,389**

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

Capital expenditure										
Actual outcome	918,440	36,398,205	1,112,948	631,891	43,792,172	47,261,929	37,426,777	-	51,929,405	**219,471,771**
Total capital expenditure	**918,440**	**36,398,205**	**1,112,948**	**631,891**	**43,792,172**	**47,261,929**	**37,426,777**	**-**	**51,929,405**	**219,471,771**

2024

	Community and Social services	Energy sources	Planning and development	Public safety	Roads	Solid waste and Sanitation	Water management	Total Segments	Total Reconcilling Items	Total
Revenue										

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

Exchange Revenue										
Services charges – Electricity	-	369,018,381	-	-	-	-	-	**369,018,381**	-	**369,018,381**
Services charges – Waste management	15,470,645	-	-	-	-	42,017,035	-	**57,487,680**	-	**57,487,680**
Services charges – Waste water management	-	-	-	-	-	56,020,100	-	**56,020,100**	-	**56,020,100**
Services charges – Water management	-	-	-	-	-	-	102,794,542	**102,794,542**	-	**102,794,542**
Sales of goods and rendering of services	363,400	-	5,147,706	15,964	-	3,152	-	**5,530,222**	(411,126)	**5,941,348**
Agency services	-	-	-	3,615,485	-	-	-	**3,615,485**	-	**3,615,485**
Interest earned from receivables	-	2,427,684	-	-	-	10,580,579	8,549,530	**21,557,793**	(296,658)	**21,854,451**
Interests earned from bank and investments	-	-	-	-	-	-	-	**-**	(12,962,398)	**12,962,398**
Licences or permits	138,958	-	-	2,229,189	-	-	-	**2,368,147**	-	**2,368,147**
Rental from fixed assets	2,479,677	-	1,028,077	-	-	-	-	**3,507,754**	(41,814)	**3,549,568**
Operational revenue	-	1,216,877	-	-	4,542,200	-	-	**5,759,077**	(6,256,797)	**12,015,874**
Total segment exchange revenue	**18,452,680**	**372,662,942**	**6,175,783**	**5,860,638**	**4,542,200**	**108,620,866**	**111,344,072**	**627,659,181**	**(19,968,793)**	**647,627,974**

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

Non-exchange revenue										
Availability charges – Electricity	-	10,761,239	-	-	-	-	-	**10,761,239**	-	**10,761,239**
Availability charges – Waste water management	-	-	-	-	-	3,613,032	-	**3,613,032**	-	**3,613,032**
Availability charges – Water management	-	-	-	-	-	-	7,078,081	**7,078,081**	-	**7,078,081**
Property rates by usage	-	-	-	-	-	-	-	**-**	(280,202,653)	**280,202,653**
Fines, penalties and forfeits	1,918	-	455,349	36,350	-	-	-	**493,617**	(41,087,929)	**41,581,546**
Licences or permits	6,817,038	-	-	604,053	-	-	-	**7,421,091**	-	**7,421,091**
Transfers and subsidies – Operational	11,480,132	7,716,435	1,743,400	-	2,321,000	25,100,189	14,847,947	**63,209,103**	(135,420,591)	**198,629,694**
Transfers and subsidies – Capital	-	6,297,650	35,790,320	1,775,560	3,169,259	33,124,600	22,832,114	**102,989,503**	(150,000)	**103,139,503**
Interest earned from receivables	-	-	-	-	-	-	-	**-**	(5,519,180)	**5,519,180**
Increase/(Decrease) in net-realisable value	-	-	-	-	-	-	-	**-**	(691,432)	**691,432**
Total segment non-exchange revenue	**18,299,088**	**24,775,324**	**37,989,069**	**2,415,963**	**5,490,259**	**61,837,821**	**44,758,142**	**195,565,666**	**(463,071,785)**	**658,637,451**
Total segment revenue	**36,751,768**	**397,438,266**	**44,164,852**	**8,276,601**	**10,032,459**	**170,458,687**	**156,102,214**	**823,224,847**	**340,184,269**	**1,306,265,425**

Expenditure

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

Employee related cost	49,394,914	16,228,084	29,463,194	36,172,365	22,719,253	62,956,780	22,561,432	**239,496,022**	(165,672,316)	**405,168,338**
Remuneration of councillors	-	-	-	-	-	-	-	**-**	(14,850,031)	**14,850,031**
Bulk purchases	-	351,702,171	-	-	-	-	-	**351,702,171**	-	**351,702,171**
Inventory consumed	5,565,589	12,305,071	305,254	1,543,016	7,845,063	18,534,769	44,803,012	**90,901,774**	(6,045,105)	**96,946,879**
Debt impairment /(Reversal of Impairment)	-	21,072,391	-	-	-	19,519,141	24,588,412	**65,179,944**	(22,188,930)	**87,368,874**
Depreciation and amortisation	1,730,179	7,333,452	-	-	32,684,095	25,180,316	19,205,358	**86,133,400**	(13,656,865)	**99,790,265**
Impairment loss / (reversal) of impairment	28,224	7,244,503	5,767	-	-	1,471,524	2,264,573	**11,014,591**	9,335,893	**1,678,698**
Finance costs	-	-	-	-	-	-	-	**-**	(10,037,689)	**10,037,689**
Contracted services	11,369,358	12,269,183	6,981,814	1,898,275	9,606,754	10,313,057	2,822,042	**55,260,483**	(38,615,987)	**93,876,470**
Transfers and subsidies	320,000	-	600,000	-	-	-	-	**920,000**	-	**920,000**
Irrecoverable debts written off	-	-	-	-	-	-	-	**-**	(62,859,860)	**62,859,860**
Operating leases	349,133	29,973	998,142	124,353	-	21,579	-	**1,523,180**	(6,006,434)	**7,529,614**
Operational cost	12,554,678	4,083,828	1,404,003	1,366,914	1,971,866	9,582,527	3,119,866	**34,083,682**	(40,740,861)	**74,824,543**
Losses	-	-	-	-	-	-	10,915,129	**10,915,129**	-	**10,915,129**
Contribution to provision	-	-	-	-	-	(147,460)	-	**(147,460)**	(94,700)	**(52,760)**
Loss on disposal of fixed and intangible assets	56,161	-	-	-	-	-	-	**56,161**	(1,712,623)	**1,768,784**
Irrecoverable debts written off	-	597,054	-	-	-	9,012,916	34,580,946	**44,190,916**	44,190,916	**-**
(Gains)/Loss on Remeasurements on Employee benefits	-	-	-	-	-	-	-	**-**	6,627,000	**(6,627,000)**
Total segment expenditure	**81,368,236**	**432,865,710**	**39,758,174**	**41,104,923**	**74,827,031**	**156,445,149**	**164,860,770**	**991,229,993**	**(322,327,592)**	**1,313,557,585**

Kouga Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

63. Segment reporting (continued)

Total Segment (Surplus)/Deficit	**(44,616,468)**	**(35,427,444)**	**(32,828,322)**	**(32,828,322)**	**(64,794,572)**	**14,013,538**	**(8,758,556)**	**(168,005,146)**	**662,511,861**	**(7,292,160)**
Capital expenditure										
Actual outcome	7,309,628	5,703,385	14,410	2,810,454	28,879,836	24,355,773	21,196,987	**-**	2,644,220	**93,160,599**
Total capital expenditure	**7,309,628**	**5,703,385**	**14,410**	**2,810,454**	**28,879,836**	**24,355,773**	**21,196,987**	**-**	**2,644,220**	**93,160,599**

Information about geographical areas

The municipality’s operations are in the Eastern Cape Province..

Separate financial and other relevant information on geographical areas in which the municipality operates is not available.

The budget is currently prepared on item level and not on geographical level.

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
OFFICE OF THE MUNICIPAL MANAGER
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/MM2**

MID-YEAR INSTITUTIONAL PERFORMANCE REPORT: 2025/26 FINANCIAL YEAR: PERIOD 1 JULY 2025 TO 31 DECEMBER 2025

1. **Introduction**

It is the purpose of this report to submit to the Council the Institutional Service Delivery and Budget Implementation Performance Report for the period 1 July 2025 to 31 December 2025 for purposes of oversight and consideration.

2. **Background**

The Institutional Performance Report reflects progress made with the implementation of the 2025/26 Institutional Service Delivery and Budget Implementation Plan over the first two quarters of the 2025/26 year. The report is attached hereto as Annexure "A".

3. **Discussion**

Green highlighting reflects targets achieved while red highlighting reflects non-achievement of targets and where performance was not reported.

Outer quarter targets are highlighted in grey.

4. **Financial Implications**

Completed by BTO -	Not applicable
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	

5. **Applicable Legislation**

Section 72(1), 72(2, 72(3) of the Local Government Municipal Finance Management Act 56 of 2003 provides as follows:

"*72. (1) The accounting officer of a municipality must by 25 January of each year— Once th*

(a) assess the performance of the municipality during the first half of the financial year, taking into account—

(i) the monthly statements referred to in section 71 for the first half of the financial year;

(ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;

(iii) the past year's annual report, and progress on resolving problems identified in the annual report; and

(iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and

(b) submit a report on such assessment to—

(i) the mayor of the municipality;

(ii) the National Treasury; and (iii) the relevant provincial treasury.

(2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1)(b) of this section.

(3) The accounting officer must, as part of the review—

(a) make recommendations as to whether an adjustments budget is necessary; and

(b) recommend revised projections for revenue and expenditure to the extent that this may be necessary."

6. **Legal Implications**

No legal implications are foreseen.

7. **Other Implications**

No other implications are foreseen.

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Report noted.

8.2 **Director: Planning & Development**

Noted.

8.3 **Director: Civil & Water Services**

Item noted. The low % expenditure on the Capital Budget is of great concern. I renewed focus on Conditional Grants is underway.

8.4 **Director: Electro-Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted

8.6 **Deputy Municipal Manager**

Supported.

8.7 **Municipal Manager**

Item noted.

8.7.1 Municipal Manager's Assessment of Financial Performance

An analysis of the financial position and performance was undertaken to determine the relative financial strength and liquidity of the Municipality. This was complemented by analysing the cash flow position, the investment portfolio, ratios, the operating, and capital budget performance for the month of December 2025, so as to facilitate an informed assessment of the relative liquidity and financial position of the Municipality.

The financial performance highlights are as follows:

- Operating revenue amounted to R 764,857 million, whilst operating expenditure amounted to R704,553 million, resulting in an operating surplus of R 60,304 million.
- Capital expenditure constituted 14.93% of the 2025/26 Adjusted Capital Budget.
- Overdue consumer debts increased by R 15,292 million (5.97%) since June 2025.
- An amount of R 52,022 million is owing to creditors, 99.09% represent current creditors. Currently all outstanding creditors are not reflected on the creditors age analysis.

The Municipality's investment portfolio has increased by R 24,809,222 (13.74%) since June 2025, from R 180,581,218 to R205,390,441.

Below is an analysis of the Investment Portfolio as at 31 December 2025.

	Balance as at 30 June 2025	Invested	Interest	Withdrawals	Adjustments	Balance as at 31 December 2025
Standard Bank	22,335,077	13,504,899	938,405	15,504,899		21,273,483
ABSA	37,961,946	97,101,943	1,266,079	74,191,535	-	62,138,433
Nedbank	31,546,835	27,802,604	546,358	30,287,381		29,608,415
RMB / FNB	39,647,190	5,603,358	1,224,865	22,346,443		24,128,970
INVESTEC	29,600,838	29,262,662	448,158	30,719,453		28,592,204
Total	**161,091,885**	**173,275,466**	**4,423,865**	**173,049,710**	**-**	**165,741,506**
INVESTMENT	**Balance as at 30 June 2025**	**Invested**	**Interest**	**Withdrawals**	**Adjustments**	**Balance as at 31 December 2025**
General Account	23,745,388	129,146,014	4,295,228	123,656,339		33,530,291
Cash Reserves (DBSA)	92,170,550			18,308,716		73,861,835
Unspent borrowings (DBSA)	14,500,000					14,500,000
Cash Reserves (Development Charges)	2,186,308	1,804,375				3,990,683
Conditional Grants	19,590,377	42,905,000		25,503,414		36,991,963
Housing Funds	8,899,262		128,638	6,161,165		2,866,735
Total	**161,091,885**	**173,855,389**	**4,423,865**	**173,629,633**	**-**	**165,741,506**
	Balance as at 30 June 2025	**Invested**	**Interest**	**Withdrawals**	**Adjustments**	**Balance as at 31 December 2025**
Cheque Accounts FNB 52540020791	800,205	580,213				1,380,418
Cheque Accounts FNB 52540033504	9,157,718			2,586,406		6,571,313
Cheque Accounts FNB 63022194441	513,734			210,818		302,916
Cheque Accounts ABSA 4114176482	5,899,110	12,005,661				17,904,771
Cheque Accounts ABSA 4114114771	2,052,903	8,264,661				10,317,564
Cheque Accounts ABSA 4114176474	935,410	553,540				1,488,949
Cheque Accounts ABSA 4114176490	130,253	1,552,751				1,683,004
	19,489,333	**22,956,825**	**-**	**2,797,224**	**-**	**39,648,935**
Total	**180,581,218**	**196,812,214**	**4,423,865**	**176,426,857**	**-**	**205,390,441**

The following analysis indicates the extent to which the investments are committed:

Cash backed Reserves.

Bank Balances and Cash	R 39,648,935
Short-term Investment Deposits	R 165,741,506

R 205,695,441

Application of Cash

Unspent Conditional Grants	R 43,250,410
Unspent Borrowings (DBSA)	R 73,861,835
Cash Reserves – DBSA	R 14,500,000
Cash Reserves – Developmental Charges	R 3,990,683
Operational Commitments	R 14,416,471
Internally Generated Funds (Capital Commitments)	R 19,533,548
Outstanding Creditors Liability	R52,022,207
	R 221,575,154
Cash Shortfall	**(R 15,879,713)**

The commitments exceed cash reserves at this stage by an amount of

R 15,879,713 million.

The following key financial ratios are monitored on an on-going basis:

Ratio	Actuals as at 30 June 2024	Actuals as at 30 June 2025	MFMA Circular 71 Norms	Actuals as at 31 December 2024	Approved Adjusted Budget 2025/26	Actuals as at 30 November 2025	Actuals as at 31 December 2025
Current Ratio	0.87:1	1.04:1	1.5:1 to 2:1	1.32:1	0.93:1	1.30:1	1.44:1
Liquidity Ratio	0.47:1	0.50:1		0.64:1	0.50:1	0.46:1	0.62:1
Cost Coverage (Excluding unspent conditional grants)	1.19 Months	0.53 Months	1 Month to 3 Months	1.69 Months	1.14 Months	0.25 Months	0.65 Months
Debtors Collection Rate	91.01%	91.38%	95%	87.81%	95%	91.94%	93.17%
Capital Expenditure	71.38%	84.49%	95%	25.06%	95%	11.46%	14.93%

8.7.2 Municipal Manager's Assessment of SDBIP implementation performance

The following table reflects on the 2025/26 Institutional SDBIP performance targets up to Quarter 2 not achieved with comments and recommendations relevant thereto:

2025/26 Quarter 1 and 2 target	Reported Performance	Comments/Corrective Actions and Recommendations
40% expenditure on the municipal capital budget capital projects as at 31 December 2026	14.93%	The Capital Budget Expenditure is down from the 25.06% for the corresponding period in the 2023/24 year. This matter is concerning and has been scheduled for discussion at every Top Management Meeting to ensure that capital budget

2025/26 Quarter 1 and 2 target	Reported Performance	Comments/Corrective Actions and Recommendations
		expenditure increase to acceptable levels.
Provide free basic sanitation to 7 111 indigent households in terms of the approved tariffs as at 30 June 2026	5 664	This is an Annual Target and must be corrected with the SDBIP amendment.
22 366 formal residential properties that receive piped water that is connected to the municipal water infrastructure network and billed for the service as at 30 June (Reg 796)	18 992	This is an Annual Target and must be corrected with the SDBIP amendment.
19 684 formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service (inclusive of septic tanks), irrespective of the number of water closets (toilets) and billed for the service as at 30 June (Reg 796)	14 888	This is an Annual Target and must be corrected with the SDBIP amendment.
100% Completion of the installation of the SCADA system by 31 December 2025	0%	SCADA system inspected and assembled at the service provider plant 9 December 2025. Substation sites are being prepared to for the installation of these units and connectivity are being tested. The project will be installed and tested over next two months and envisaged completion is end March 2026.

2025/26 Quarter 1 and 2 target	Reported Performance	Comments/Corrective Actions and Recommendations
26 507 formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June (Reg 796)	19 102	This is an Annual Target and must be corrected with the SDBIP amendment.
24 552 Number of residential properties for which refuse is removed once per week and billed for the service as at 30 June 2026	18 869	This is an Annual Target and must be corrected with the SDBIP amendment.

9. **Delegated Authority**

Consideration of the Mid-Year and Quarterly Institutional Performance reports have not been delegated and is being dealt with by Council.

10. **Recommendations**

10.1 That the 2025/26 Mid-Year Performance Report be considered.

10.2 That all areas of underperformance be discussed at Portfolio Committee and Top Management level to determine and agree on corrective actions to be implemented and monitored to ensure targets are achieved by year end.

Item prepared by the: Manager PMS

Item endorsed by the Municipal Manager:

KOUGA
local municipality
Good Governance through Service Excellence

2025/26

QUARTER 2 (MID-YEAR)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

PERFORMANCE REPORT

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1. INTRODUCTION

IN terms of Section 72(1)(a) of the Local Government Municipal Finance Act Management Act (MFMA), act 56 of 2003, the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such assessment must, in term of Section 72(2)9b0 of the MFMA, be submitted to the Executive Mayor, Provincial and National Treasury.

Once Executive Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

2. FINANCIAL PERFORMANCE

2.1 Revenue by Source

2.1.1 Income Budget

Description	Budget 2024/25			Quarter 1		Quarter 2		
R thousands	Budget Year	Adjusted Budget	YearTD actual	Adjusted Budget	YearTD actual	Adjusted Budget	YearTD actual	% of budget
Exchange Revenue								
Service charges - Electricity	479 524	479 524	240 311	111 107	127 844	210 731	240 311	50,11%
Service charges - Water	147 583	147 583	55 710	42 113	27 493	81 508	55 710	37,75%
Service charges - Waste Water Management	81 259	81 259	35 948	20 607	17 994	37 562	35 948	44,24%
Service charges - Waste Management	52 990	52 990	26 200	13 618	18 381	22 523	26 200	49,44%
Sale of Goods and Rendering of Services	10 044	10 044	4 152	2 209	2 362	4 108	4 152	41,34%
Agency services	4 554	4 554	1 120	1 115	1 120	1 962	1 120	24,59%
Interest earned from Receivables	34 661	34 661	6 529	9 845	3 891	16 231	6 529	18,84%
Interest earned from Current and Non Current Assets	16 273	16 273	6 267	3 753	3 388	8 023	6 267	38,51%
Rental from Fixed Assets	3 322	3 322	3 283	766	1 280	1 749	3 283	98,81%
Licence and permits	2 856	2 856	1 262	627	700	1 270	1 262	44,19%
Special rating levies	15 436	15 436	7 813	6 189	4 789	9 200	7 813	
Operational Revenue	1 955	1 955	3 010	333	1 550	705	3 010	153,97%
Non-Exchange Revenue								
Property rates	304 484	304 484	172 845	122 083	106 089	181 472	172 845	56,77%
Surcharges and Taxes	22 602	22 602	8 243	5 809	(913)	9 607	8 243	
Fines, penalties and forfeits	45 795	45 795	12 181	20 605	526	22 245	12 181	26,60%
Licences or permits	3 139	3 139	6 425	852	3 816	1 687	6 425	204,70%
Transfer and subsidies - Operational	214 766	214 766	160 675	85 692	87 065	158 555	160 675	74,81%
Interest	5 841	5 841	1 909	1 314	1 016	2 907	1 909	32,69%
Operational Revenue	21 605	21 605	10 975	–	6 733	10 753	10 975	50,80%
Total Revenue (excluding capital transfers and contributions)	**1 468 686**	**1 468 686**	**764 857**	**448 638**	**415 124**	**782 797**	**764 857**	**52,08%**

2.1.1 Revenue by Vote

Vote Description	Budget 2024/25			Quarter 1		Quarter 2		
R thousand	Budget Year	Adjusted Budget	YearTD actual	Adjusted Budget	YearTD actual	Adjusted Budget	YearTD actual	% of budget
Revenue by Vote								
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	–	–	–	–	–	–	–	
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER	1 115	1 115	1 382	80	854	80	1 382	123,96%
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	484 342	484 342	314 683	197 525	173 150	371 465	314 683	64,97%
Vote 4 - COMMUNITY SERVICES	176 939	176 939	74 217	48 964	36 532	71 436	74 217	41,95%
Vote 5 - CIVIL AND WATER SERVICES	349 202	360 809	140 527	102 442	72 257	155 165	140 527	38,95%
Vote 6 - ELECTRO/MECHANICAL SERVICES	501 094	501 094	252 659	127 703	133 643	216 281	252 659	50,42%
Vote 7 - PLANNING AND DEVELOPMENT	38 929	48 786	14 118	12 261	7 810	22 617	14 118	28,94%
Total Revenue by Vote	**1 551 621**	**1 573 084**	**797 585**	**488 975**	**424 245**	**837 043**	**797 585**	**50,70%**

2.1.2. EXPENDITURE – BUDGET

2.1.3 Operating Expenditure by Vote

Vote Description	Budget 2024/25			Quarter 1		Quarter 2		
R thousand	Budget Year	Adjusted Budget	YearTD actual	Adjusted Budget	YearTD actual	Adjusted Budget	YearTD actual	% of budget
Expenditure by Vote ***to be appropriated***								
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	18 128	18 128	9 404	3 282	3 006	7 790	9 404	51,87%
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER	165 192	161 547	69 235	33 707	34 018	71 184	69 235	42,86%
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	139 445	139 504	53 904	17 699	24 623	38 552	53 904	38,64%
Vote 4 - COMMUNITY SERVICES	314 436	312 912	123 516	42 394	54 386	97 473	123 516	39,47%
Vote 5 - CIVIL AND WATER SERVICES	341 894	329 321	144 656	81 802	70 161	154 055	144 656	43,93%
Vote 6 - ELECTRO/MECHANICAL SERVICES	555 517	555 259	285 895	136 894	164 237	257 807	285 895	51,49%
Vote 7 - PLANNING AND DEVELOPMENT	44 085	44 048	15 998	8 245	7 848	18 148	15 998	36,32%
Total Expenditure by Vote	**1 578 697**	**1 560 719**	**702 609**	**324 022**	**358 278**	**645 009**	**702 609**	**45,02%**

2.1.4 Operating Expenditure by Type

Description	Budget 2024/25			Quarter 1		Quarter 2		
R thousands	Budget Year	Adjusted Budget	YearTD actual	Adjusted Budget	YearTD actual	Adjusted Budget	YearTD actual	% of budget
Expenditure								
Employee related costs	525 261	516 784	225 747	93 166	102 755	201 628	225 747	43,68%
Remuneration of councillors	15 988	15 988	7 425	4 344	3 701	8 197	7 425	46,44%
Bulk purchases - electricity	441 010	441 010	241 731	135 496	143 490	229 225	241 731	54,81%
Inventory consumed	114 422	108 312	55 988	25 411	25 573	51 580	55 988	51,69%
Debt impairment	65 115	65 115	–	–	–	–	–	0,00%
Depreciation and amortisation	142 422	142 422	54 057	35 605	35 605	71 212	54 057	37,96%
Interest	20 106	20 106	7 661	5 017	3 935	10 187	7 661	38,10%
Contracted services	142 734	140 394	52 596	15 448	19 094	57 246	52 596	37,46%
Transfers and subsidies	950	950	24	–	24	–	24	2,49%
Irrecoverable debts written off	11 487	11 487	6 110	174	196	373	6 110	53,19%
Operational costs	101 623	100 573	53 214	20 444	24 431	42 331	53 214	52,91%
Total Expenditure	**1 581 117**	**1 563 140**	**704 553**	**335 104**	**358 804**	**671 976**	**704 553**	**45,07%**

3 CAPITAL BUDGET EXPENDITURE

The following schedule reflects the Capital Budget Expenditure for the period 1 July 2025 to 31 December 2025:

PROJECT DESCRIPTION	Adjusted Budget 2025/26	Actuals as at 31 Dec 2025	%
Upgrading/Improvement of Sport Facilities within Kouga	595 923	-	
Upgrading Loerie Sports Facilities	34 894	-	
PAVING OF MAIN BEACH	44 030	44 029	100,00%
Upgrade of Phillipsville Sportsfield	173 913	-	
Specialized Waste Management Vehicles	3 155 652	2 816 678	
Roads Infrastructure	153 002 755	3 761 747	2,46%
Jeffreys Bay CBD Precinct Upgrades	1 000 000	-	
Seekoei Estuary Causeway	3 101 000	1 645 121	53,05%
Sea Vista Access ring road damaged pavement layers	765 960	20 157	2,63%

PROJECT DESCRIPTION	Adjusted Budget 2025/26	Actuals as at 31 Dec 2025	%
George Road, Re-instatement of Embankment, Water & Stormwater network	753 392	21 776	2,89%
Re-instatement of Meyer Street and stormwater infrastructure	1 002 820	540 064	53,85%
Re-instatement of Phillip Street low level water crossing bridge	1 652 293	183 934	11,13%
Re-instatement of Sherley Street	1 539 319	492 440	31,99%
Re-instatement of Nanto Street and stormwater infrastructure	1 276 987	336 242	26,33%
Re-instatement of Da Gama Road in the Kabeljous area and stormwater infrastructure re-instatement	1 048 959	-	0,00%
Re-instatement of Mountain Road and upgrade of stormwater culvert	914 387	392 684	42,95%
Re-instatement of Ketse Street and stormwater infrastructure	1 138 689	435 579	38,25%
Upgrading of Kouga Gravel Roads	13 478 101	3 920 402	29,09%
Hankey: Refurbishment of WWTW	1 788 083	159 000	8,89%
Oyster Bay: Umzamowethu WWTW – Planning Stage	637 410	113 746	17,85%
Kwanomzamo Sewerage Pump Station	-	-	
Fencing of Sewer Pump Station	800 000	-	
LA MER NEW SEWER RISING MAIN	811 149	-	
Kwanomzamo Sewerage Pump Station	508 609	-	
Arcadia Street: Refurbishment of Sewer Pump Station	57 391	-	
Jeffreys Bay: Upgrade of Ocean View Sewer Pipe	69 565	69 565	100,00%
Kwanomzamo: Upgrading of WWTW	6 763 811	4 064 683	60,09%
La Mer: Construction of New Sewer Rising Main	86 956	-	
Kwanomzamo: New Sewer Pump Station & Rising Main - Bulk Sanitation	183 706	-	
Ramaphosa Sewer Pump Station Upgrade	197 333	65 940	
Upgrade of Thornhill Sewer Treatment Works - Phase 1	159 600	17 285	10,83%

PROJECT DESCRIPTION	Adjusted Budget 2025/26	Actuals as at 31 Dec 2025	%
Design: Upgrade Weston WWTW Outfall & Reticulation	1 141 258	423 221	37,08%
Apiesdraai: Sewer Pump Station	212 990	46 445	
Beach Sewer Pump Station and New Sewer Bypass	200 000	-	
St Francis Bay: Sewer Pump Station & Reticulation	34 782	-	
Loerie: Upgrade of Sewer Pump Station & New Sewer Rising Main	6 925 670	1 828 426	26,40%
Storage Containers	200 000	-	
Machinery at WTW Facilities	450 000	-	
Humansdorp: Groundwater Supply	-	-	
Humansdorp: Gill Marcus Water Supply	108 675	-	
Construction of Civil Services in Donkerhoek & Hum	1 678 346	-	
Infrastructure Management Plan	1 662 695	421 657	25,36%
Patensie: Upgrading of Cyril Ramaphosa Informal Settlement	1 318 063	105 110	
Thornhill: Upgrading of Informal Settlement	482 313	93 112	
Humansdorp: Upgrading of Kwanomzamo Informal Settlements (Bungalows, Polar Parks & Shukushukuma)	3 144 179	1 121 479	35,67%
Humansdorp: Upgrading of Kruisfontein Informal Settlement (Donkerhoek)	2 436 146	1 576 582	64,72%
Kwanomzamo: New Bulk Water Pipeline	109 304	-	
Kruisfontein: Upgrade of Gill Marcus Bulk Water Reservoir & Pipeline	5 780 467	309 636	5,36%
Jeffreys Bay: Upgrading of Ocean View Informal Settlement	3 365 037	722 854	21,48%
St Francis Bay: Replacement of Main Waterline (Sout River Bridge Crossing)	100 000	-	
St Francis Bay: Groundwater Supply	1 012 590	368 887	36,43%
St Francis Bay: Replacement of Waterpipe	100 000	-	

PROJECT DESCRIPTION	Adjusted Budget 2025/26	Actuals as at 31 Dec 2025	%
	227 205 202	**26 118 480**	**11,50%**
Fire Services - Vehicle (DISTRICT)	1 391 304	-	
Extension of Incident Command Centre (ICC)	1 000 000	12 000	1,20%
Security Cameras	1 000 000	3 750	0,38%
Fencing of Humansdorp Landfill Site	1 500 000	-	
	4 891 304	**15 750**	**0,32%**
Vehicle	-	493 606	
Electrification of 1250 houses in Kouga	4 730 434	3 747 012	79,21%
Shore Road Miniature Substation & Associated Switchgear	2 000 000	753 858	37,69%
Battery Storage	22 500 000	3 827 614	
Electrical Oil circuit breakers replacement with vacuum SCADA ready breakers	1 560 165	-	
Electrification of London 250	2 500 000	-	
Design of New High Mast Lights - Construction	6 086 956	4 038 358	66,34%
Kwanomzamo Bulk Electrical - Boskloof Secondary Feeder Line & Substation	29 703	-	
Oceanview Substation Upgrade	27 939	27 939	100,00%
	39 435 197	**12 888 387**	**32,68%**
FURNITURE &EQUIPMENT	40 561	22 776	56,15%
Computer Equipment	22 477	-	
Vehicle	620 600	-	
Computer Equipment	25 131	12 075	48,05%
	708 769	**34 851**	**4,92%**
Computer Equipment	1 000 000	949 029	94,90%
Camera Equipment	50 000	6 861	
	1 050 000	**955 890**	**91,04%**
HANKEY 990-PHASE 2	6 731 297	4 081 499	60,63%
HANKEY 990-PHASE 3	10 624 531	-	
Electronic Equipment	50 000	-	
Acquisition of Land	3 200 000	-	
Procurement of Homeless Shelter Property	1 400 000	-	

PROJECT DESCRIPTION	Adjusted Budget 2025/26	Actuals as at 31 Dec 2025	%
	22 005 828	**4 081 499**	**18,55%**
	295 296 300	**44 094 857**	**14,93%**

4 TOP LAYER SDBIP IMPLEMENTATION REPORT

4.1 SUMMARY OF RESULTS

The following table shows the level of performance achievements in the implementation of the Top Layer SDBIP for the period 1 July 2025 to 31 December 2025:

Overall Summary of Results

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	41
R	KPI Not Met	0% <= Actual/Target <= 74.999%	3
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	4
G	KPI Met	Actual meets Target (Actual/Target = 100%)	8
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	5
B	KPI Extremely Well Met	150.000% <= Actual/Target	5
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		**66**

4.2 TOP LAYER SDBIP IMPLEMENTATION PER DIRECTORATE

The following table reflects the un-audited performance achievements per Directorate for the period 1 July 2025 to 31 December 2025:

SDBIP IMPLEMENTATION PER DIRECTORATE: 1 JULY 2025 TO 31 DECEMBER 2025

4.3 Municipal Manager

KPI Ref	KPI	Unit of Measurement	Quarter ending September 2025					Quarter ending December 2025					Overall Performance for Quarter ending September 2025 to Quarter ending December 2025		
			Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
TL1	Obtain and maintain an unqualified audit opinion on Annual Financial Statements for the 2024/25 financial year	Audit opinion received on the Annual Financial Statements for 2024/25	0	0	N/A			1	1	G	[D37] Municipal Manager: Clean Audit Achieved (December 2025)	[D37] Municipal Manager: Audit Corrective Action Plan prepared (December 2025)	**1**	**1**	G
TL2	Compile a Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June 2026	RBAP submitted to the Audit Committee	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL3	Review the strategic risk register and submit to the Audit Committee by 30 June 2026	Strategic risk report submitted to the Audit Committee	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL4	The percentage of the municipal capital budget spent on capital projects as at 30 June 2026	% of the municipal capital budget spent	5%	4.41%	O	[D40] Municipal Manager: Procurement processes commenced and expenditure is expected to improve (September 2025)	[D40] Municipal Manager: Capital Budget Expenditure is discussed regularly at Top Management Meetings to ensure expenditure remains on track	40%	14.93%	R	[D40] Municipal Manager: 14.93% Achieved (December 2025)	[D40] Municipal Manager: Discussions at Top Management (December 2025)	**40%**	**14.93%**	R

							(September 2025)											

Summary of Results:
Municipal Manager

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		**4**

4.4 Deputy Municipal Manager

KPI Ref	KPI	Unit of Measurement	Quarter ending September 2025					Quarter ending December 2025					Overall Performance for Quarter ending September 2025 to Quarter ending December 2025		
			Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
TL5	Spend 90% of the allocated capital budget for ICT by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% of budget spent	0%	0%	N/A			50%	97.77%	B	[D111] Deputy Municipal Manager: Performance Required achieved (December 2025)	[D111] Deputy Municipal Manager: N/A, There is a need for more budget to buy more capital items / Computers (December 2025)	**50%**	**97.77%**	B
TL6	Review the Employment Equity Plan and submit to the Accounting Officer for approval by 31 August 2025	Number of Employment Equity Plans reviewed and submitted	1	1	G	[D112] Deputy Municipal Manager: Revised EE Plan submitted in line with newly promulgated sector targets. (August 2025)	[D112] Deputy Municipal Manager: None required (August 2025)	0	0	N/A			**1**	**1**	G
TL7	Spend 90% of the Skills Development Training Budget by 30 June 2026	% Expenditure of the Skills Development Training Budget	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A

TL8	Limit vacancy rate to 10% of funded posts by 30 June 2026 {(Number of funded posts vacant divided by budgeted funded posts)x100}	(Number of funded posts vacant divided by budgeted funded posts)x100	10%	1%	B	[D114] Deputy Municipal Manager: Target in place (September 2025)	[D114] Deputy Municipal Manager: None (September 2025)	10%	5%	B	[D114] Deputy Municipal Manager: The average between the three months in questions is equivalent to 5%. With respective month being 6%, 5% and 4% for the months October to December 2025 (December 2025)	[D114] Deputy Municipal Manager: None required (December 2025)	**10%**	**5%**	B
TL9	Review the Workplace Skills Plan and submit plan to the LGSETA by 30 April 2026	Workplace Skills Plan submitted to LGSETA by 30 April 2026	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL10	Report on the number of people from previously disadvantaged groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan	Number of reports on the EE Candidates employed in the three highest levels of management and report submitted to the Municipal Manager quarterly	1	1	G	[D116] Deputy Municipal Manager: Three appointments done ito equity within the top layers (August 2025) [D116] Deputy Municipal Manager: Target met (September 2025)	[D116] Deputy Municipal Manager: None (August 2025) [D116] Deputy Municipal Manager: None (September 2025)	0	0	N/A			**1**	**1**	G

Summary of Results: Deputy Municipal Manager

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	2
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	2
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		**6**

4.5 Finance and Economic Development

KPI Ref	KPI	Unit of Measurement	Quarter ending September 2025					Quarter ending December 2025					Overall Performance for Quarter ending September 2025 to Quarter ending December 2025		
			Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
TL11	Provide free basic water to indigent households in terms of the approved tariffs as at 30 June 2026	Number of indigent households receiving free basic water	7 104	7 112	G2	[D233] Director: Finance and Economic Development: The indigent register has increased , over achieved the target (September 2025)		7 104	7 134	G2	[D233] Director: Finance and Economic Development: The indigent register has increased , over achieved the target (November 2025) [D233] Director: Finance and Economic Development: The indigent register has increased , over achieved the targe (December 2025)		**7 104**	**7 134**	G2

TL12	Provide free basic electricity to indigent households in terms of the approved tariffs as at 30 June 2026	Number of indigent households receiving free basic electricity	6 805	7 015	G2	[D234] Director: Finance and Economic Development: Q1 over achieved , the numbers has increased (September 2025)		6 805	7 015	G2	[D234] Director: Finance and Economic Development: Q2 FREE BASIC ELECTRICITY FOR ALL KOUGA AREAS (INCL- ESKOM AREA-GV) (November 2025) [D234] Director: Finance and Economic Development: Q2 FREE BASIC ELECTRICITY FOR ALL KOUGA AREAS (INCL- ESKOM AREA-GV) (December 2025)		**6 805**	**7 015**	G2
TL13	Provide free basic sanitation to indigent households in terms of the approved tariffs as at 30 June 2026	Number of indigent households receiving free basic sanitation	7 111	5 644	O	[D235] Director: Finance and Economic Development: Target achieved (September 2025)	[D235] Director: Finance and Economic Development: Waiting for abrie to correct this error (September 2025)	7 111	5 664	O	[D235] Director: Finance and Economic Development: Indigent sewer basic services for Q2 (December 2025)	[D235] Director: Finance and Economic Development: Re-assement of the target will be done with Manager Performace (December 2025)	**7 111**	**5 664**	O

TL14	Provide free basic refuse removal to indigent households in terms of the approved tariffs as at 30 June 2026	Number of indigent households receiving free basic refuse removal	5 639	7 118	G2	[D236] Director: Finance and Economic Development: PLEASE NOTE THE PERFORMANCE TARGETS HAVE BEEN SWAPPED ARROUND WITH REFUSE , THEREFORE THIS IS NOT A TRUE REFLECTION (September 2025)	[D236] Director: Finance and Economic Development: PLEASE NOTE THE PERFORMANCE TARGETS HAVE BEEN SWAPPED ARROUND WITH REFUSE , THEREFORE THIS IS NOT A TRUE REFLECTION (September 2025)	5 639	7 140	G2	[D236] Director: Finance and Economic Development: Refuse removal Indigent for Q2 (December 2025)		**5 639**	**7 140**	G2
TL15	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2026	% of debt coverage	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A
TL16	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026	% of outstanding service debtors	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A
TL17	Cost coverage	Cash/Cost coverage ratio (Annual Target)	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL18	Submit the approved financial statements for 2024/25 to the Auditor-General by 31 August 2025	Approved financial statements for 2024/25 submitted to the AG	1	1	G	[D240] Director: Finance and Economic Development: complete (August 2025)	[D240] Director: Finance and Economic Development: none (August 2025)	0	0	N/A			**1**	**1**	G

TL19	The number of FTE's created through the EPWP programme by 30 June 2026	Number of FTE's created through the EPWP programme	25	60	B	[D241] Director: Finance and Economic Development: Exceeded (September 2025)	[D241] Director: Finance and Economic Development: None (September 2025)	25	88	B	[D241] Director: Finance and Economic Development: Target exceeded (December 2025)	[D241] Director: Finance and Economic Development: None (December 2025)	**50**	**148**	B
TL20	Current ratio of 1:1 for the 2025/26 financial year (Current assets/Current liabilities)	Current ratio	00:01	00:01	N/A			00:01	00:01	N/A			**00:01**	**00:01**	N/A
TL21	Liquidity ratio of 0.5:1 for the 2025/26 financial year (Cash and cash equivalents/Current liabilities)	Liquidity ratio	00:01	00:01	N/A			00:01	00:01	N/A			**00:01**	**00:01**	N/A
TL22	Submit Final Budget to Council for approval by 31 May 2026	Final Annual Budget submitted	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL23	Submit Adjustments Budget to Council for approval by the end of February 2026	Adjustments Budget submitted to Council	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL24	Cash and cash equivalent	% Change in cash and cash equivalent (short term) between original approved budget versus actual (Annual target)	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A
TL25	Expenditure on remuneration	% of total operating budget expenditure on	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A

		remuneration (Excluding Councillors and non-cash items) (Annual target)													
TL26	Revenue collection	% revenue collected against revenue raised on municipal service accounts	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A

Summary of Results: Finance and Economic Development

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	10
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	3
B	KPI Extremely Well Met	150.000% <= Actual/Target	1
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		**16**

4.6 Planning and Development

KPI Ref	KPI	Unit of Measurement	Quarter ending September 2025					Quarter ending December 2025					Overall Performance for Quarter ending September 2025 to Quarter ending December 2025		
			Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
TL63	Submit the revised Spatial Development Framework (SDF) to Council by 31 May 2026	Spatial Development Framework submitted to Council	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL64	Submit the Final Amended SPLUMA By-law to Council by 30 June 2026	Number of By-laws submitted	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL65	Appoint the service provider for the servicing of sites for Hankey 990 Phase 3 by 31 December 2025	Appointment completed	0	0	N/A			1	1	G	[D408] Director: Planning and Development: TENDER FOR APPOINTMENT OF SERVICE PROVIDER CLOSED ON 5 DECEMBER 2025, APPOINTMENT TO BE CONCLUDED ON 09 JANUARY 2025 (November 2025) [D408] Director: Planning and Development:	[D408] Director: Planning and Development: APPOINTMENT TO BE CONCLUDED ON 9 JANUARY 2026 (November 2025) [D408] Director: Planning and Development: APPOINTMENT WILL BE CONCLUDED ON THE 9 JANUARY 2026 (December 2025)	**1**	**1**	G

											TENDER NOTICE CLOSE ON 05 DECEMBER 2025 (December 2025)				
TL66	Review the Land Invasion By-law and submit to Council by 30 June 2026	Land Disposal Policy reviewed	0	0	N/A			0	0	N/A			**0**	**0**	N/A

Summary of Results: Planning and Development

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	3
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		**4**

4.7 Civil and Water Services

KPI Ref	KPI	Unit of Measurement	Quarter ending September 2025					Quarter ending December 2025					Overall Performance for Quarter ending September 2025 to Quarter ending December 2025		
			Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
TL27	95% of water samples comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS241 indicators/Number of water samples tested)x100}	% of water samples compliant	95%	96.40%	G2	[D342] Director: Civil and Water Services: Target achieved. Not actually in my portfolio? (September 2025)	[D342] Director: Civil and Water Services: None (September 2025)	95%	96.40%	G2	[D342] Director: Civil and Water Services: Target achieved (December 2025)	[D342] Director: Civil and Water Services: Current measures maintained to ensure continued compliance (December 2025)	**95%**	**96.40%**	G2
TL28	Limit non revenue water to less than 35% as at 30 June 2026	% non revenue water	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A
TL29	Achieve a 50% Green Drop compliance for the 2025/26 financial year	% Green Drop compliance	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A
TL30	Achieve a 70% Blue Drop Compliance for the 2025/26 financial year	% Blue Drop Compliance	0%	0%	N/A			0%	0%	N/A			**0%**	**0%**	N/A
TL31	Number of formal residential properties that receive piped water that is connected to the municipal water infrastructure network and billed for the service as at 30 June (Reg 796)	Number of formal residential properties which are billed for water	22 366	21 163	O	[D346] Director: Civil and Water Services: Actual based on billing information from revenue. (September 2025)	[D346] Director: Civil and Water Services: Target to be confirmed (September 2025)	22 366	18 992	O	[D346] Director: Civil and Water Services: As per financial records residential consumers billed for water	[D346] Director: Civil and Water Services: None (December 2025)	**22 366**	**18 992**	O

											(December 2025)				
TL32	Complete the upgrade of Kwanomzamo Sport Facility by 30 June 2026	Number of upgrades completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL33	Restore the existing roads and stormwater infrastructure for Seekoei Cause Way by 30 June 2026	Number of projects completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL34	Rehabilitate and reseal 20 kilometres of surfaced roads and stormwater in Kouga by 30 June 2026	Number of kilometres of road rehabilitated and resurfaced	5	5	G	[D349] Director: Civil and Water Services: Work done by Primat Construction. Phase 1 of the Rehab and Reseal to commence at the end of October. (September 2025)	[D349] Director: Civil and Water Services: Update and share progress on Phase 1; (September 2025)	5	5	G	[D349] Director: Civil and Water Services: Phas1 Rehabilitation and Reseal of Roads before shutdown was done. Approximately more than 5Km of slurry sealed and asphalt roads have been completed. (December 2025)	[D349] Director: Civil and Water Services: Issue Partial Completion Certificates due to the Contract period ending in July 2026 where practical completion of all roads in Phase 1 will be issued. (December 2025)	**10**	**10**	G
TL35	Complete the refurbishment of the Hankey WWTW by 30 June 2026	Project completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL36	Complete the upgrade of the Kwanomzamo WWTW by 30 June 2026	Project completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL37	Complete the planning for the beach sewer	Tender completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A

	pumpstation by 30 June 2026														
TL38	Complete the construction of the Loerie Sewer Pumpstation and rising main by 30 June 2026	Project completed	0	0	N/A	[D353] Director: Civil and Water Services: Contractor appointed. (July 2025)		0	0	N/A			**0**	**0**	N/A
TL39	Develop new boreholes in St Francis Bay by 30 June 2026	Project completed	0	0	N/A	[D354] Director: Civil and Water Services: Practical Completion inspection was done on 28 July 2025. Awaiting Practical completion certificate. (July 2025)		0	0	N/A			**0**	**0**	N/A
TL40	Complete the provision of basic services in Donkerhoek and Humansdorp by 30 June 2026	Project completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL41	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service (inclusive of septic tanks), irrespective of the number of water closets (toilets) and billed for the service as at 30 June (Reg 796)	Number of residential properties which are billed for sewerage	19 684	0	R	[D356] Director: Civil and Water Services: Could not obtain information in time for this report. How is billing of sewer connections relevant on my portfolio and performance? (September 2025)	[D356] Director: Civil and Water Services: Consider removing KPI (September 2025)	19 684	14 888	O	[D356] Director: Civil and Water Services: As per financial records of residential consumers billed for sanitation services (December 2025)	[D356] Director: Civil and Water Services: None (December 2025)	**19 684**	**14 888**	O

TL42	Complete the construction of the Gill Marcus Reservoir and feeder line for the Kruisfontein Bulk Water Supply by 30 June 2026	Project completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL43	Complete the street re-instatement and stormwater infrastructure for Ketse Street, Nanto Street, Meyer Street and Mountain Road by 30 June 2026	Project completed	0	0	N/A	[D358] Director: Civil and Water Services: Contractor appointed. (July 2025)		0	0	N/A			**0**	**0**	N/A
TL44	Complete the reinstatement of the Philip Street low level water crossing bridge by 30 June 2026	Project completed	0	0	N/A	[D359] Director: Civil and Water Services: Contractor appointed. (July 2025)		0	0	N/A			**0**	**0**	N/A
TL45	Complete the re-instatement of Shirley Street by 30 June 2026	Project completed	0	0	N/A	[D360] Director: Civil and Water Services: Contractor appointed. (July 2025)		0	0	N/A			**0**	**0**	N/A
TL46	Complete the re-instatement of Da Gama Road in the Kabeljouws area and stormwater re-instatement by 30 June 2026	Project completed	0	0	N/A	[D361] Director: Civil and Water Services: Contractor appointed. (July 2025)		0	0	N/A			**0**	**0**	N/A
TL47	Complete the George Road re-instatement of embankment, water and stormwater network by 30 June 2026	Project completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A

TL48	Appoint a consultant for an infrastructure asset management plan by 30 September 2025	Consultant appointed	1	1	G	[D363] Director: Civil and Water Services: Tender compiled but not yet advertised. (July 2025) [D363] Director: Civil and Water Services: Zutari Appointed. (September 2025)		0	0	N/A			**1**	**1**	G
TL49	Complete the formalisation of 5 informal settlements (Kwanomzamo, Ramaphosa Village, Tjoks in Thornhill, Donkerhoek and Oceanview (80 ha)) by 30 June 2026	Consultant appointed	0	0	N/A	[D364] Director: Civil and Water Services: Consultants appointed. (July 2025)		0	0	N/A			**0**	**0**	N/A

Summary of Results: Civil and Water Services

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	18
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	2
G	KPI Met	Actual meets Target (Actual/Target = 100%)	2
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	1
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		**23**

4.8 Electro-Mechanical Services

KPI Ref	KPI	Unit of Measurement	Quarter ending September 2025					Quarter ending December 2025					Overall Performance for Quarter ending September 2025 to Quarter ending December 2025		
			Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
TL50	Limit unaccounted electricity to less than 18% as at 30 June 2026 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) × 100} (rolling twelve month average)	% unaccounted electricity	18%	0%	B			18%	0%	B			**18%**	**0%**	B

TL51	Purchase 3 vehicles to replace redundant vehicles by 30 June 2026	Number of vehicles purchased	0	8	B	[D288] Municipal Manager: Three tenders one vehicle had been delivered. Rescue vehicle KPG 670 EC 7000L water tanker for the fire department = in evaluation phase 7 Seven seater vehicle, currently waiting for BSC (July 2025) [D288] Municipal Manager: TENDER 152 OF 2025 SUPPY AND DELIVERY OF ONE 7000L WATER TANKER FOR THE FIRE DEPARTMENT. ADVERTISED 11/07/2025 CLOSED 18/08/2025 BEC 25/08/2025 - IN EVALUATION PHASE BEC 26/08/2025 - IN EVALUATION PHASE BEC 27/08/2025 BAC 03/09/2025 -	[D288] Municipal Manager: None (July 2025) [D288] Municipal Manager: NONE (August 2025) [D288] Municipal Manager: NONE (September 2025)	0	0	N/A			**0**	**8**	B

						IN COOLING DOWN PERIOD TO SUPPLY AND DELIVER A 7-SEATER VEHICLE FOR KOUGA MUNICIPALITY. BEC 01/09/2025 VIRTUAL MEETING HELD AT 14:00 GOING TO BE ADVERTIED 19/09/2025 (August 2025) [D288] Municipal Manager: AS INDICATED IN AUGUST 2025 (September 2025)									
TL52	Provide electricity connections in Ocean View Phase 3 to 200 beneficiaries by 30 June 2026	Number of electricity connections provided	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL53	Complete the installation of the SCADA system by 31 December 2025	% of the system installed	0%	0%	N/A			100%	0%	R			**100%**	**0%**	R
TL54	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service	Number of formal residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas)	26 507	0	R			26 507	19 102	R	[D291] Director: Electro Mechanical: Figures as per financial records (December 2025)	[D291] Director: Electro Mechanical: None (December 2025)	**26 507**	**19 102**	R

	as at 30 June (Reg 796)														
TL55	Complete the installation of a renewable energy project (battery 5MW) to manage demand in St Francis Bay by 30 June 2026	Project completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A
TL56	Complete the construction of 10 High Mast Lights in Kouga by 30 June 2026	Project completed	0	0	N/A			0	0	N/A			**0**	**0**	N/A

Summary of Results: Electro Mechanical Services

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	3
R	KPI Not Met	0% <= Actual/Target <= 74.999%	2
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	2
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		**7**

4.9 Community Services

KPI Ref	KPI	Unit of Measurement	Quarter ending September 2025					Quarter ending December 2025					Overall Performance for Quarter ending September 2025 to Quarter ending December 2025		
			Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
TL57	Review and submit the Disaster Management Plan to Portfolio Committee by 31 May 2026	Disaster Management Plan reviewed and submitted to Portfolio Committee	0	0	N/A	[D513] Director: Community Services: Quarter 3 Target (July 2025)		0	0	N/A			**0**	**0**	N/A
TL58	Number of residential properties for which refuse is removed once per week and billed for the service as at 30 June 2026	Number of residential properties which are billed for refuse removal	24 522	24 522	G	[D514] Director: Community Services: Email Attached - Finance (July 2025) [D514] Director: Community Services: The year to date refuse removal is 24 522 for Quarter 1. (September 2025)	[D514] Director: Community Services: The year to date refuse removal is 24 522 for Quarter 1. (September 2025)	24 522	18 869	O	[D514] Director: Community Services: Figures as per financial system on residential customers billed for refuse removal (December 2025)	[D514] Director: Community Services: None (December 2025)	**24 522**	**18 869**	O

TL59	75% emergency response time within 15 minutes from when call is received to areas where the service is available	% response time for fire and emergency incidents	75%	82%	G2	[D515] Director: Community Services: A response time of 78% was achieved for the month of July 2025. (July 2025) [D515] Director: Community Services: A response time of 87.5% was achieved for the month of August 2025. (August 2025) [D515] Director: Community Services: A response time of 80.5% was achieved for the month of September 2025. (September 2025)		75%	87.07%	G2	[D515] Director: Community Services: A response time of 86% was achieved for the month of October 2025. (October 2025) [D515] Director: Community Services: A response time of 86% was achieved for the month of November 2025. (November 2025) [D515] Director: Community Services: A response time of 89.2% was achieved for the month of December 2025. (December 2025)		**75%**	**84.53%**	G2
TL60	Appoint the service provider to develop the Environmental Framework and submit to Council by 30 June 2026	Service provider appointed	0	0	N/A	[D516] Director: Community Services: Q4 Target (July 2025) [D516] Director: Community Services: The tender	[D516] Director: Community Services: The tender 154/2025 for the EMF has been cancelled due to the funds being insufficient for	0	0	N/A			**0**	**0**	N/A

						154/2025 for the EMF has been cancelled due to the funds being insufficient for the envisaged expenditure. (September 2025)	the envisaged expenditure. (September 2025)								
TL61	Develop the costing plan in terms of the Public Safety Plan and submit it to the MM by 30 September 2025	Costing Plan developed and submitted to the MM	1	1	G	[D517] Director: Community Services: 1 Costing plan submitted to the MM. (September 2025)		0	0	N/A			**1**	**1**	G
TL62	Complete the beautification of two entrances and report to the MM by 30 June 2026	Number of entrances beautified and reported on	0	0	N/A			0	0	N/A			**0**	**0**	N/A

Summary of Results:
Community Services

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	3
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	1
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		**6**

REPORTS BY THE OFFICE OF THE DEPUTY MUNICIPAL MANAGER

KOUGA
local municipality
Service Excellence through Good Governance

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
OFFICE OF THE DEPUTY MUNCIPAL MANAGER
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/DMM1**

REPORT ON EXERCISE OF DELEGATED AUTHORITY BY THE EXECUTIVE MAYOR

1. **Introduction**

The purpose of this item is to report to the Municipal Council on the delegated powers exercised by the Executive Mayor from 12 December 2025 to 11 January 2026.

2. **Background**

At an Ordinary Council meeting held on 11 December 2025, the Municipal Council resolved to grant the Executive Mayor delegated authority to deal with Council affairs in accordance with Section 59(1) of the Systems Act during recess from the from 12 December 2025 to 11 January 2026.

Section 59(1) of the Systems Act stipulates that a Municipal Council must develop a system of delegation to maximize administrative and operational efficiency whilst simultaneously providing for checks and balances in respect of the person exercising the delegated authority. It is proposed that the Executive Mayor, in consultation with the Municipal Manager, be granted delegated authority to deal with all matters within the ambit of the municipal Councils legislative authority, but in exclusion of resolutions dealing with or related to the following matters:

a) The passing of by-laws;
b) The approval of the budget;
c) The imposition of rates and other taxes, levies and duties;
d) The raising of loans;
e) The amendment of tariffs;
f) The approval or amendment of the IDP.

3. **Discussion**

In terms of recommendation number 3, "That all matters dealt with by the Executive Mayor, in respect of this delegation, be submitted to Council in report format for information or for review to a Council meeting following the delegation period", attached hereto as ***Annexure A***, please find the report on all resolutions taken by the Executive Mayor in terms of his delegated authority under Council Resolution 25/12/DMMM. Refer to ***Annexure B***.

4. **Financial Implications**

Completed by BTO -	Not applicable
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	

5. **Applicable Legislation**

Section 63 of the Local Government: Municipal Systems Act No. 32 of 2000 provides as follows:

> *Duty to report to delegating authorities.—*
> *A political structure, political office bearer, councillor or staff member of a municipality to whom a delegating authority has delegated or subdelegated a power or duty, must report to the delegating authority at such intervals as the delegating authority may require, on decisions taken in terms of that delegated or sub-delegated power or duty since the last report."*

6. **Legal Implications**

The Council has the right to exercise an oversight function over the delegated powers exercised by the delegatee herein. The Council may either confirm, vary, or revoke the decision subject to any rights that may have accrued to a person.

7. **Other Implications**

None

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Not applicable.

8.2 **Director: Planning & Development:**

Not applicable.

8.3 **Director: Civil & Water Services**

Not applicable.

8.4 **Director: Electro-Mechanical Services**

Not applicable

8.5 **Director: Community Services**

Not applicable

8.6 **Deputy Municipal Manager**

Not applicable

8.7 **Municipal Manager**

Supported.

9. **Delegated Authority**

Council.

10. **Recommendations**

10.1 That the report on Delegated Authority by the Executive Mayor be confirmed.

Item prepared by the: Manager: Administration & Auxiliary Services

Item approved by the: Deputy Municipal Manager

Item endorsed by the: Municipal Manager:

Annexure A:

25/12/DMM4 COUNCIL RECESS: DELEGATED AUTHORITY: EXECUTIVE MAYOR

Resolved (11 December 2025)

1. That a Council recess be approved from 12 December 2025 to 11 January 2026.

2. That Council resolves that the Executive Mayor be granted delegated authority to deal with all Council affairs during the recess from 12 December 2025 to 11 January 2026, subject to the following undermentioned conditions:

   2.1 The exercise of delegated authority shall exclude the passing of a bylaw; approval of a budget; the imposition of rates and other taxes, levies and duties, the raising of loans, the amendment of tariffs, the approval or amendment of the IDP;

   2.2 That the parameters of the Supply Chain Management Policy be complied with.

3. That all matters dealt with by the Executive Mayor, in respect of this delegation, be submitted to Council in report format for information or for review to a Council meeting following the delegation period.

Annexure B:

RECORD OF DECISION OF EXECUTIVE MAYOR ON 22 DECEMBER 2025

Record of decision of Council taken by the Executive Mayor on 22 December 2025 by his Delegated authority in terms of Council Resolution **25/12/DMM4** during the Council recess period.

25/12/DMM6 UPPER LIMITS OF TOTAL REMUNERATION PACKAGES FOR MUNICIPAL MANAGERS AND MANAGERS DIRECTLY ACCOUNTABLE TO MUNICIPAL MANAGERS PUBLISHED ON 18 DECEMBER 2025 UNDER GAZETTE NO. 53882

Resolved (22 DECEMBER 2025)

1. That the Upper Limits of total remuneration packages for Municipal Managers and Managers directly accountable to Municipal Managers published on 18 December 2025 under gazette no. 53882 (the notice) be noted.

2. That it be noted that the remuneration as per the upper limits has a detrimental effect on the remuneration of Senior Managers.

3. Council confirms that the remuneration philosophy is not aligned with the job level hierarchy in respect of the senior managers for the Kouga Municipality as per Regulation 15(6) of the Upper Limits of Total Remuneration Packages of Municipal Manager and Managers directly accountable to Municipal Managers, under gazette no. 53882, 2025

4. That the Council authorize the Executive Mayor to consult with the Minister of COGTA in line with the provision of Regulation 15(6) of the Upper Limits of Total Remuneration Packages of Municipal Manager and Managers directly accountable to Municipal Managers, under gazette no. 53882, 2025.

H BORNMAN	**D DE JAGER**
EXECUTIVE MAYOR	**ACTING MUNICIPAL MANAGER**
22 December 2025	22 December 2025
DATE:	**DATE:**

RECORD OF DECISION OF EXECUTIVE MAYOR ON 22 DECEMBER 2025

Record of decision of Council taken by the Executive Mayor on 22 December 2025 by his Delegated authority in terms of Council Resolution **25/12/DMM4** during the Council recess period.

25/12/MM4 REGULATION OF THE ERECTION OF STATUES, MONUMENTS, MEMORIALS AND SIMILAR STRUCTURES

Resolved (22 DECEMBER 2025)

1. No statue, monument, memorial, plaque, artwork, or similar permanent structure may be erected, installed, or placed on any municipal land, building, facility, public space, or road reserve within the municipality without the approval of the Mayoral Committee.

2. The administration is mandated to develop and implement procedures to give effect to this decision and to ensure compliance across all municipal departments.

3. This decision takes effect immediately and applies to all applications received after the date of this resolution.

H BORNMAN
EXECUTIVE MAYOR

22 DECEMBER 2025

DATE:

D DE JAGER
ACTING MUNICIPAL MANAGER

22 DECEMBER 2025

DATE:

RECORD OF DECISION OF EXECUTIVE MAYOR ON 9 JANUARY 2026

Record of decision of Council taken by the Executive Mayor on **9 January 2026**, by his Delegated authority in terms of Council Resolution **25/12/DMM4** during the Council recess period.

26/01/CSS1 CLASSIFICATION OF LOCAL STATE OF DISASTER - WILDFIRE KOUGA LOCAL MUNICIPALITY (VELD AND FOREST FIRES)

Resolved (9 JANUARY 2026)

1. That the occurrence of extensive veld and forest fires within the municipal area, characterized by fast-spreading, winds affecting grazing land, agricultural properties, conservation areas, communities, and critical infrastructure be noted.
2. The incident is hereby classified as a Wildfire (Veld and Forest Fire) hazard in terms of the Disaster Management Act, 2002 (Act No. 57 of 2002), due to the scale, intensity, and duration of the fires, which have necessitated prolonged multi-agency response operations, aerial firefighting support, evacuations and the activation of the Joint Operations Centre.
3. It is resolved, based on the extent of the damage, the threat to life, property, livelihoods, the environment, and the requirement for extraordinary measures beyond the municipality's normal operational and financial capacity, that the situation meets the criteria for a Local State of Disaster in terms of Section 55(1) of the Disaster Management Act, 2002.
4. That the Executive Mayor is hereby authorised to formally declare a Local State of Disaster and to take all necessary steps, in accordance with the Disaster Management Act, 2002. and applicable regulations, to implement emergency measures, coordinate response and recovery operations, and to initiate processes to access disaster relief and rehabilitation funding from District, Provincial, and National Government.
5. That the Sarah Baartman District Municipality forward this resolution to the Provincial Disaster Management Centre (PDMC) for the PDMC to escalate the declaration to the National Disaster Management Centre (NDMC).
6. That the financial implications reflected in the report be noted as an estimation and do not reflect the actual financial implications.

H BORNMAN
EXECUTIVE MAYOR
9 January 2026

DATE:

DE JAGER
ACTING MUNICIPAL MANAGER
9 January 2026

DATE:

MATTERS DEALT WITH IN TERMS OF DELEGATED AUTHORITY BY THE EXECUTIVE MAYOR

KOUGA
local municipality
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REPORTS BY THE PORTFOLIO COMMITTEE CHAIRPERSONS

KOUGA
local municipality
Service Excellence through Good Governance

REPORTS BY THE CHAIRPERSON: FINANCE & ECONOMIC DEVELOPMENT

KOUGA
local municipality
Service Excellence through Good Governance

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
FINANCE & ECONOMIC DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/FED1**

MID-YEAR FINANCIAL REPORT FOR THE PERIOD OF JULY TO DECEMBER 2025 AND FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY AS AT 31 DECEMBER 2025 (2025/26 FINANCIAL YEAR)

1. Introduction

The purpose of this report is to assess the financial performance and financial position of the Municipality, as at 31 December 2025, and its consequential impact on the implementation of the approved 2025/26 Budget.

This report is submitted in compliance with Sections 72, 52(d) and 54(1)(f) of the Municipal Finance Management Act (MFMA), read together with Regulations 33 and 31 of the Municipal Budget and Reporting Regulations as promulgated in the Government Gazette No 32141 of 17 April 2009, which requires that specific financial particulars be reported on and in the formats prescribed.

2. Background

MFMA Accountability cycle begins with the preparation and approval of the IDP, MTREF and SDBIP, which is followed by in year reporting, Annual Financial Statements, Annual Audit (Audit Report) and Annual and Oversight Reports. The MFMA legislates what must be reported on, by when, and the Municipal Budget and Reporting Regulations prescribes the format of the reports.

In accordance with Section 72 of the MFMA, the Accounting Officer is required to submit to the Mayor of the Municipality, National Treasury and Provincial Treasury a report on the performance of the municipality during the first half of the financial year on the state of the Municipality's budget.

In accordance with Section 52(d) of the MFMA, the Executive Mayor must within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

Furthermore, section 54(1)(f) of the MFMA states that, in the case of a section 72 report, the Executive Mayor must submit the report to the Council by 31 January of each year.

In accordance with regulation 33 of the MBRR, a mid-year budget and performance assessment of a municipality referred to in Section 72 of the Act must be in the format specified in Schedule C and include all the required tables, charts, and explanatory information, considering any guidelines issued by the Minister in terms of section 168(1) of the Municipal Management Finance Act".

3. **Discussion**

The mid-year financial report provides a balance and consolidated financial performance overview to assist the Executive Mayor in his oversight role.

The report complies with Schedule C of the Municipal Budget and Reporting Regulations (MBRR), the following detailed schedules are attached for the period, ending 31 December 2025:

"**Annexure A"** – Financial Overview

"Annexure A1" – Operating Revenue and Expenditure Performance

"Annexure A2" - Capital Budget Performance

"Annexure A3" - Projected Cash Flow Statement

"Annexure A4" – Municipal Monthly Budget Tables

"Annexure A5" - Analysis of Municipality's Statement of Financial Performance

i. Overview of Outstanding Consumer Debtors
ii. Overview of Creditors position
iii. Grants' receipts and Expenditure
iv. Councillors & Employee benefits
v. Key performance Indicators

4. **Financial Implications**

Completed by BTO -	As stipulated in the report. Refer to **"Annexure A"**
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	
BTO Signature	

5. **Applicable Legislation**

Sections 72, 52(d) and 54(1)(f) of the Local Government: Municipal Finance Management Act No. 56 of 2003.
Local Government: Municipal Budget and Reporting Regulations, 17 April 2009.
Local Government: Municipal Finance Management Act: Municipal Regulations on a Standard Chart of Accounts (mSCOA), 22 April 2014.

6. **Legal Implications**

The report relates to Section 72, 52(d) and 54(1)(f) of the Municipal Finance Management Act (MFMA) and Regulations 33 and 31 of the Municipal Budget and Reporting Regulations (MBRR).

7. **Other Implications**

Local Government: Municipal Finance Management Act (56/2003): Municipal budget and reporting regulations, 3214, Section 23 (1) – An Adjustments Budget referred to in section 28 (2)(b), (d) and (f) of the Act may be tabled in the Municipal Council at any time after the mid-year budget and performance assessment has been tabled in the council, but not later than the 28 February of the current year.

It must be noted that the 2025/26 Adjustments Budget will be tabled in the same meeting after the mid-year report is submitted to Council for consideration.

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Recommendations supported.

8.2 **Director: Planning & Development**

Noted

8.3 **Director: Civil & Water Services**

Item is noted.

8.4 **Director: Electro and Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted.

8.6 **Deputy Municipal Manager**

Noted.

8.7 **Municipal Manager**

Noted.

9. **Delegated Authority**

To be noted by Council.

10. **Municipal Manager's Quality Certificate**

I, Charl Du Plessis, Municipal Manager of Kouga Local Municipality hereby certify that the mid-year financial report has been prepared in accordance with the Municipal Finance Management act and regulations made under the Act, and that the mid-year financial report is consistent with the Integrated Development Plan of the municipality.

Print Name _Charl Du Plessis
Municipal Manager of Kouga Local Municipal

Signature…….....

Date……14 January 2026…….....

11. **Recommendations**

11.1 That the Municipal Manager's report on the Mid-year Budget and Performance Assessment of the municipality, in accordance with Section 72(1)(a) of the MFMA, be noted.

11.2 That the Executive Mayor's report on the implementation of the budget and the financial state of affairs of the municipality, in accordance with Sections 52(d), 54(1)(f) and 72 of the MFMA, be noted.

11.3 That an Adjustments Budget, based on the realistically anticipated revenues, in line with section 18 and 28 of the MFMA, be tabled by the Executive Mayor to the Council.

11.4 That the mid-year report accordingly be submitted to National Treasury and Provincial Treasury, in both printed and electronic format.

Item prepared by the Acting Manager Budget and Treasury: 

Item approved by the Chief Financial Officer: 

Item endorsed by the Municipal Manager: 

Item noted by Portfolio Chairperson: 

"ANNEXURE A"

1. **FINANCIAL OVERVIEW**

This report provides a balanced and consolidated financial performance overview to assist the Executive Mayor in his oversight role.

An analysis of the financial position and performance was undertaken to determine the relative financial strength and liquidity of the Municipality. This was complemented by analysing the cash flow position, the investment portfolio, ratios, the operating, and capital budget performance for the month of December 2025, to facilitate an informed assessment of the relative liquidity and financial position of the Municipality.

The financial performance highlights are as follows:

- Operating revenue amounted to R 764,857 million, whilst operating expenditure amounted to R704,553 million, resulting in an operating surplus of R 60,304 million.
- Capital expenditure constituted 14.93% of the 2025/26 Adjusted Capital Budget.
- Overdue consumer debts increased by R 15,292 million (5.97%) since June 2025.
- An amount of R 52,022 million is owing to creditors, 99.09% represent current creditors. Currently all outstanding creditors are not reflected on the creditors age analysis.

The municipality's investment portfolio has increased by R 24,809,222 (13.74%) since June 2025, from R 180,581,218 to R205,390,441.

Below is an analysis of the Investment Portfolio as at 31 December 2025.

	Balance as at 30 June 2025	Invested	Interest	Withdrawals	Adjustments	Balance as at 31 December 2025
Standard Bank	22,335,077	13,504,899	938,405	15,504,899		21,273,483
ABSA	37,961,946	97,101,943	1,266,079	74,191,535	-	62,138,433
Nedbank	31,546,835	27,802,604	546,358	30,287,381		29,608,415
RMB / FNB	39,647,190	5,603,358	1,224,865	22,346,443		24,128,970
INVESTEC	29,600,838	29,262,662	448,158	30,719,453		28,592,204
Total	**161,091,885**	**173,275,466**	**4,423,865**	**173,049,710**	**-**	**165,741,506**
INVESTMENT	**Balance as at 30 June 2025**	**Invested**	**Interest**	**Withdrawals**	**Adjustments**	**Balance as at 31 December 2025**
General Account	23,745,388	129,146,014	4,295,228	123,656,339		33,530,291
Cash Reserves (DBSA)	92,170,550			18,308,716		73,861,835
Unspent borrowings (DBSA)	14,500,000					14,500,000
Cash Reserves (Development Charges)	2,186,308	1,804,375				3,990,683
Conditional Grants	19,590,377	42,905,000		25,503,414		36,991,963
Housing Funds	8,899,262		128,638	6,161,165		2,866,735
Total	**161,091,885**	**173,855,389**	**4,423,865**	**173,629,633**	**-**	**165,741,506**
	Balance as at 30 June 2025	**Invested**	**Interest**	**Withdrawals**	**Adjustments**	**Balance as at 31 December 2025**
Cheque Accounts FNB 52540020791	800,205	580,213				1,380,418
Cheque Accounts FNB 52540033504	9,157,718			2,586,406		6,571,313
Cheque Accounts FNB 63022194441	513,734			210,818		302,916
Cheque Accounts ABSA 4114176482	5,899,110	12,005,661				17,904,771
Cheque Accounts ABSA 4114114771	2,052,903	8,264,661				10,317,564
Cheque Accounts ABSA 4114176474	935,410	553,540				1,488,949
Cheque Accounts ABSA 4114176490	130,253	1,552,751				1,683,004
	19,489,333	**22,956,825**	**-**	**2,797,224**	**-**	**39,648,935**
Total	**180,581,218**	**196,812,214**	**4,423,865**	**176,426,857**	**-**	**205,390,441**

The following analysis indicates the extent to which the investments are committed:

Cash backed Reserves.

Bank Balances and Cash	R 39,648,935
Short-term Investment Deposits	R 165,741,506
	R 205,695,441

Application of Cash

Unspent Conditional Grants	R 43,250,410
Unspent Borrowings (DBSA)	R 73,861,835
Cash Reserves – DBSA	R 14,500,000
Cash Reserves – Developmental Charges	R 3,990,683
Operational Commitments	R 14,416,471
Internally Generated Funds (Capital Commitments)	R 19,533,548
Outstanding Creditors Liability	R 52,022,207
	R 221,575,154
Cash Shortfall	**(R 15,879,713)**

The commitments exceed cash reserves at this stage by an amount of R 15,879,713 million.

The following key financial ratios are monitored on an on-going basis:

Ratio	Actuals as at 30 June 2024	Actuals as at 30 June 2025	MFMA Circular 71 Norms	Actuals as at 31 December 2024	Approved Adjusted Budget 2025/26	Actuals as at 30 November 2025	Actuals as at 31 December 2025
Current Ratio	0.87:1	1.04:1	1.5:1 to 2:1	1.32:1	0.93:1	1.30:1	1.44:1
Liquidity Ratio	0.47:1	0.50:1		0.64:1	0.50:1	0.46:1	0.62:1
Cost Coverage (Excluding unspent conditional grants)	1.19 Months	0.53 Months	1 Month to 3 Months	1.69 Months	1.14 Months	0.25 Months	0.65 Months
Debtors Collection Rate	91.01%	91.38%	95%	87.81%	95%	91.94%	93.17%
Capital Expenditure	71.38%	84.49%	95%	25.06%	95%	11.46%	14.93%

"ANNEXURE A1"

1. OVERVIEW OF OPERATING REVENUE AND EXPENDITURE PERFORMANCE FOR THE PERIOD JULY TO DECEMBER 2025.

1.1. Summary Statement of Financial Performance

Description R thousands	Budget Year 2025/26					
	Original Budget	Adjusted Budget	Monthly Actual	Year TD Actual	Year TD Budget	YTD Variance
Revenue						
Total Revenue (excluding capital transfers and contributions)	1 468 686	1 468 686	158 308	764 857	734 343	30 514
Total Expenditure	1 581 117	1 563 140	124 543	704 553	781 568	(77 015)
Surplus/(Deficit)	(112 431)	(94 454)	33 765	60 304	(47 225)	(46 501)

The statement of financial performance reflects an operating surplus of R 60,304 million for the financial year. It must be noted that the operating surplus at this stage is largely influenced by a zero recognition of debt impairment.

1.2. Revenue

Main revenue sources for 2025/26

Description	Budget Year 2025/26		
	Adjusted Budget	YearTD actual	
R thousands			%
Revenue	-	-	-
Exchange Revenue			
Service charges - Electricity	479,524	240,311	50.11%
Service charges - Water	147,583	55,710	37.75%
Service charges - Waste Water Management	81,259	35,948	44.24%
Service charges - Waste management	52,990	26,200	49.44%
Sale of Goods and Rendering of Services	10,044	4,152	41.34%
Agency services	4,554	1,120	24.59%
Interest earned from Receivables	34,661	6,529	18.84%
Interest earned from Current and Non Current Assets	16,273	6,267	38.51%
Rental from Fixed Assets	3,322	3,283	98.81%
Licence and permits	2,856	1,262	44.19%
Special rating levies	15,436	7,813	50.62%
Operational Revenue	1,955	3,010	153.97 %
Non-Exchange Revenue	**618,230**	**373,254**	
Property rates	304,484	172,845	56.77%
Surcharges and Taxes	22,602	8,243	36.47%
Fines, penalties and forfeits	45,795	12,181	26.60%
Licence and permits	3,139	6,425	204.70 %
Transfer and subsidies - Operational	214,766	160,675	74.81%
Interest	5,841	1,909	32.69%

Operational Revenue	21,605	10,975	50.80%
Total Revenue (excluding capital transfers and contributions)	**1,468,686**	**764,857**	**52.08%**

Reasons for major over-/under-recovery per revenue source

In terms of the National Treasury norms, a variance of 10% between the budgeted and actual amounts is considered material. Below is an explanation for variances above 10% of the budgeted amount and actual amounts.

- **Service Charges – Water**
  The service charges – water reflects a 37.75% revenue recognition as at 31 December 2025, this is significantly lower than the targeted percentage of 50%. The water revenue has been reduced by R 23,698 million in the mid-year adjustments budget that will be tabled to Council on 29 January 2026.

- **Agency Services**
  Agency services relate to the Department of Transport, commission received by the municipality as an acting agency for the collection of motor registration licences, drivers' licences and other vehicle permits. An allocation is yet to be made in this regard.

- **Interest earned from Receivables.**
  Interest earned from receivables is mainly influenced by the municipality's overdue consumer debts, which amounts to R 232,884 million. The interest earned from receivables is significantly low, compared to the budget due to the bad debts written off during the past financial year.

  The interest earned from receivables have been reduced by R 23,043 million during the mid-year adjustments budget which will be tabled to Council on 29 January 2025.

- **Interest earned from Current and Non-Current Assets**
  This interest relates to the interest earned from our bank accounts and investments which amounts to R 205,390 million as at 31 December 2025. The interest is anticipated to increase after the second instalment of DBSA loan amounting to R 100 million.

- **Rental from fixed assets**
  This relates to the rental of municipal buildings, community halls, caravans parks and camping sites, and other municipal facilities. The revenue is influenced by the extent of rental agreements and seasonal demands.

  This revenue has been increased by R 0,990 million during the mid-year adjustments budget process.

- **Operational Revenue (Exchange Revenue)**
  The other revenue relates to various sources of operating revenue such as staff recovery, insurance refunds and skills development levy refunds.

The operational revenue is largely influenced by Augmentation fees amounting to R 1,804 million recognized against no budget provision.

The operating revenue budget has been increased by R 6,167 million, the increase includes R 5 million for the augmentation fees and the mid-year adjustments budget will be tabled in Council on 29 January 2025.

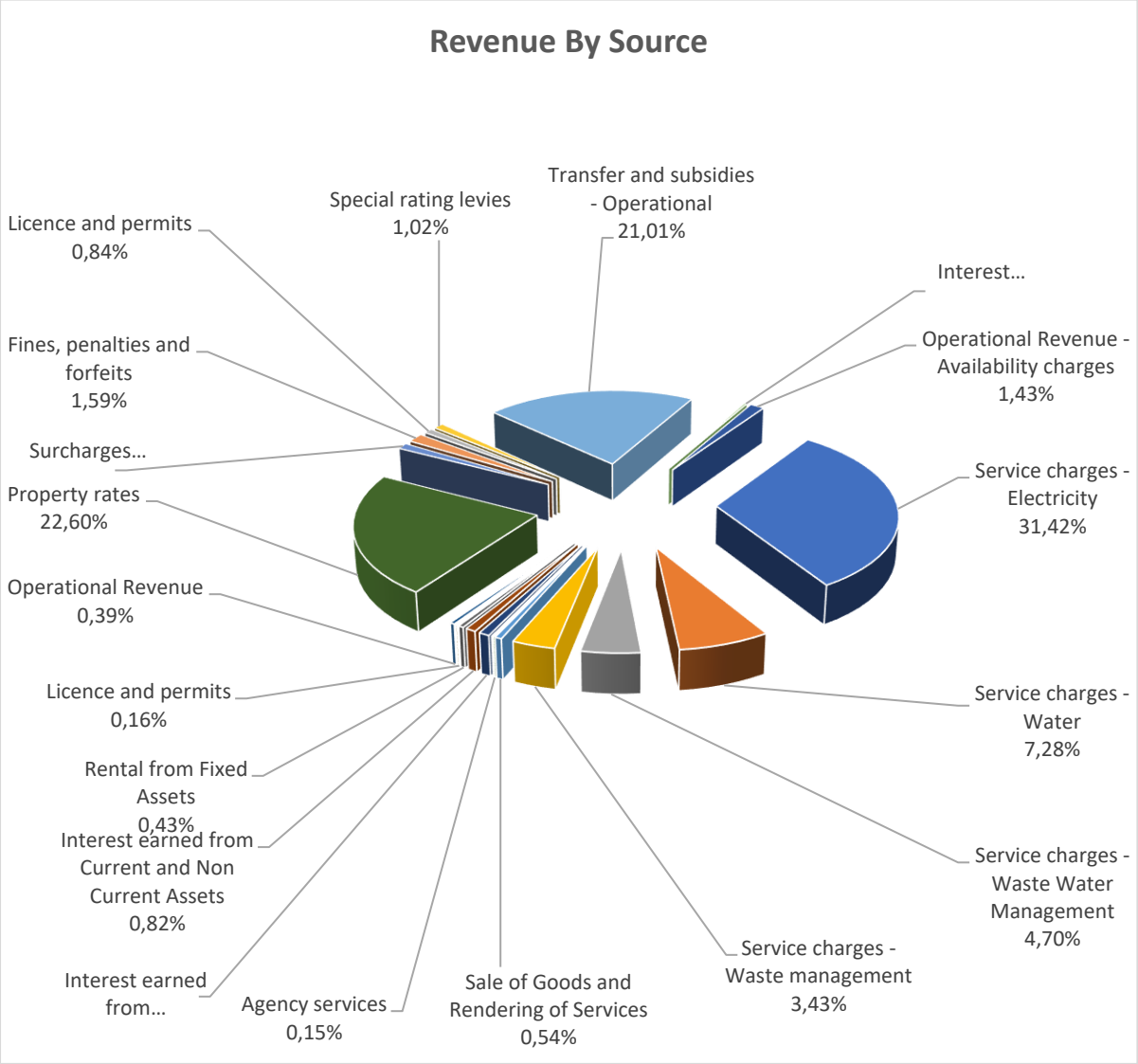
- **Surcharges and Taxes**
  The surcharges and taxes relate to the Riparian Levies and the Environmental Management Fees. The revenue is largely influenced by unallocated R 4,241 million for the riparian levies which is incorrectly allocated under licences or permits (non-exchange transactions).

- **Fines, Penalties and Forfeits**
  The fines, penalties and forfeits budget mostly relate to speeding camera fines and the high budget is mainly due to the accounting for traffic fines issued in line with the Generally Recognized Accounting Practice (GRAP) requirements. The actual traffic fines issued revenue recognition is done on yearly basis at this stage. We are in consultation with the service provider to do it monthly.

- **License and permits (Non-Exchange Revenue)**
  This relates to the application of driver's licenses, certificates and permits. This revenue is largely influenced by the incorrect allocation of riparian levies amounting to R 4,241 million and this will be corrected in the next reporting period.

- **Transfers and subsidies – operational**
  The operational grants and subsidies reflect a 74.81% achievement as at 31 December 2025, and this is mainly due to the R 67,723 million received on 9 December 2025 for the second installment of Equitable Share allocation.

- **Interest (Non-Exchange Revenue)**
  The interest relates to the property rates interest charged on the outstanding property rates' debts. The interest budget has decreased by R 1,791 million during the mid-year adjustments budget process. The reduction is due to write-offs made during the previous financial year.



1.3. Expenditure

Main expenditure types for 2025/26

Description	Budget Year 2025/26		
	Adjusted Budget	YearTD actual	
R thousands			%
Revenue			
Expenditure By Type			
Employee Related Cost	516,784	225,747	43.68%
Remuneration of councillors	15,988	7,425	46.44%
Bulk purchases - electricity	441,010	241,731	54.81%
Inventory consumed	108,312	55,988	51.69%
Debt impairment	65,115	–	0.00%
Depreciation and amortisation	142,422	54,057	37.96%
Interest	20,106	7,661	38.10%
Contracted Services	140,394	52,596	37.46%
Transfers and subsidies	950	24	2.49%
Irrecoverable debts written off	11,487	6,110	53.19%
Operational Cost	100,573	53,214	52.91%

Total Expenditure	**1,563,140**	**704,553**	**45.07%**

Reasons for major over-/under expenditure per type

In terms of the National Treasury norms, a variance of 10% between the budgeted and actual amounts is considered material. Below is an explanation for variances above 10% of the budgeted amount and actual amounts.

- **Bulk purchases – electricity**
  The bulk purchases – electricity reflects a 54.81% expenditure, compared to the approved budget.
- **Inventory consumed.**
  Inventory consumed as at 31 December 2025 includes the following expenditure items:

Item Description	Adjusted Budget	YD Actuals	%
Standard Rated	4,534,808	1,423,786	31.40%
Materials and Supplies	36,777,500	20,493,432	55.72%
Zero Rated	22,000,000	12,671,506	57.60%
Water	45,000,000	21,398,914	47.55%
Total	**108,312,308**	**55,987,638**	**51.69%**

- **Debt impairment**
  At this stage, the municipality recognizes the debt impairment at the end of the financial year, rather than monthly.

- **Depreciation and amortization**
  Depreciation and amortization are mainly influenced by the level of capital acquisition to date, which currently reflects 37.96% expenditure, compared to the approved budget.
- **Interest**
  Interest mainly relates to the DBSA loan for the road infrastructure initiative. The loan amount is payable on a quarterly basis and the expenditure is in line with the DBSA amortization schedule.
- **Contracted Services**
  Please refer to the contracted services breakdown on the table below.
- **Transfers and subsidies**
  Transfers and subsidies relate to grant-in-aid given by the municipality to various non-profit organisations, in line with the Council approved grant-in-aid policy.

Contracted services as at **31 December 2025** are broken down as follows:

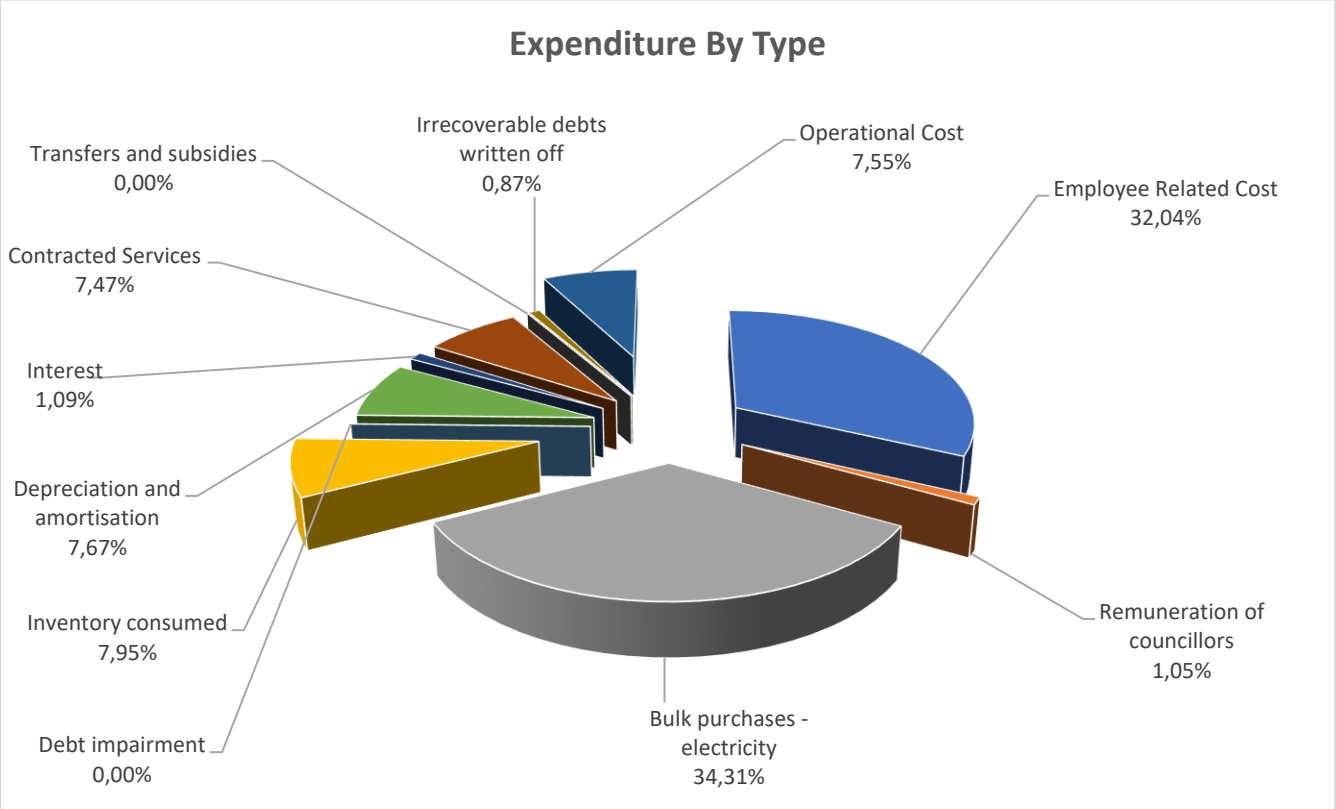
Item Description	Adjusted Budget 2025/26	YearTD Actual	%
Air quality Management	250,000	-	0.00%
Aloe Cup	80,000	-	0.00%
Animal Care	508,000	-	0.00%
Audit of Municipal Land & Properties	1,450,000	138,750	9.57%
BUILDING CONTROL	50,000	-	0.00%
Burial Services	60,000	5,000	8.33%
Calamari Festival	200,000	-	0.00%
Catering Services	769,500	317,438	41.25%
Clean up Operation	500,000	480,767	96.15%
Clearing and Grass Cutting Services	1,440,000	571,919	39.72%
Conducting of feasibility studies (EIA)	3,250,000	152,450	4.69%
Connection/Dis-connection:Electricity	550,000	-	0.00%
Consultants and Professional Services	9,257,000	3,127,030	33.78%
Destination Marketing & Promotion	450,000	25,375	5.64%
Drivers Licence Cards	500,000	241,898	48.38%
Dune Rehabilitation and Coastal Zone	2,250,000	109,172	4.85%
EC Tourism Awards	300,000	260,663	86.89%
Electricity Generation Project	500,000	-	0.00%
Environmental protection	350,000	-	0.00%
Event Promoters	20,000	3,745	18.73%
Internal Auditors	350,000	30,000	8.57%
KBF	100,000	100,000	100.00%
KLTO	360,000	-	0.00%
Kouga Family Fun Day	100,000	-	0.00%
Kouga Mayoral Summer Festival	850,000	850,000	100.00%
Laboratory Services:Water	1,200,000	629,239	52.44%
Legal Advice and Litigation	1,500,000	938,096	62.54%
Legal Cost:Collection	1,300,000	1,252,719	96.36%
Maintenance of Buildings and Facilities	9,357,000	2,196,540	23.47%
Maintenance of Electrical Infrastructure	10,325,000	2,584,041	25.03%
Maintenance of Equipment	1,657,000	149,597	9.03%
Maintenance Of Fire Equipment	112,000	20,351	18.17%

Contracted services as at **31 December 2025** continue to:

Item Description	Adjusted Budget 2025/26	YearTD Actual	
Maintenance of Vehicles	9,373,000	4,067,684	43.40%
Maintenance STORMWATER	950,000	-	0.00%
Media Monitoring	120,000	52,170	43.48%
Mscoa Alignment	833,837	-	0.00%
New Meter Installations	2,500,000	45,026	1.80%
Occupational Health and Safety	1,400,000	749,358	53.53%
Oceans Economy Masterplan	300,000	-	0.00%
Other Contracted Services	7,920,000	3,216,052	40.61%
Personnel and Labour	19,971,000	9,094,231	45.54%
PGA Championship Sponsorship	288,750	288,750	100.00%
Pollution Control	800,000	25,600	3.20%
Precinct Plans Project Hankey and St Francis Bay	500,000	-	0.00%
Private Plots_Alien Vegetation Control	400,000	247,083	61.77%
Qualification Verification	400,000	331,155	82.79%
Replacement of Stormwater Headwalls along Kouga Co	100,000	-	0.00%
Resealing & Maintenance of Roads in KLM	10,400,000	6,119,689	58.84%
Restricted Water Flow	400,000	-	0.00%
Revision of SDF	200,000	-	0.00%
SA Longboard Championship	315,000	273,913	86.96%
SA Open water swim	175,000	-	0.00%
Security Services	10,425,000	5,213,292	50.01%
SMART City Strategy	300,000	-	0.00%
SMME Capacitation Program	200,000	46,312	23.16%
Special Rating Area	1,338,000	1,042,799	77.94%
Technical Support Services	1,000,000	379,501	37.95%
Tourism Branding	400,000	23,737	5.93%
Transport Services	71,000	4,060	5.72%
Upgrade and Repair SCADA	1,150,000	136,893	11.90%
Valuer	15,672,630	6,668,596	42.55%
Winterfest	1,785,000	-	0.00%
WSL Music Festival	210,000	69,769	33.22%
WTM Africa, Indaba, Meetings Africa, Educationals,	550,000	315,886	57.43%
	140,393,717	**52,596,347**	**37.46%**

The other expenditure as at **31 December 2025** is broken down as follows:

Item Description	Adjusted Budget 2025/26	YearTD Actual	%
Achievements and Awards	3,600,000	924,090	25.67%
Advertising, Publicity and Marketing	4,415,000	2,121,009	48.04%
Bank Charges	600,000	883,390	147.23%
Bargaining Council	5,245,665	4,833,408	92.14%
Cellular Contract (Subscription and Calls)	3,600,000	1,695,549	47.10%
Claims paid to Third Parties	500,000	329,971	65.99%
External Audit Fees	4,500,000	3,962,636	88.06%
External Computer Service:Internet Charge	7,730,000	3,256,488	42.13%
Hire Charges	5,711,000	1,689,445	29.58%
Insurance Claims	700,000	105,624	15.09%
Insurance Underwriting:Premiums	3,844,237	3,511,599	91.35%
Leases:Furniture and Office Equipment	2,650,000	1,362,898	51.43%
Leases:Other Assets	4,870,000	5,762,614	118.33%
Licences (Radio and Television)	5,000	2,915	58.30%
Licences:Licence Agency Fees	20,000	-	0.00%
Motor Vehicle Licence and Registrations	1,741,446	616,896	35.42%
Other	1,537,772	201,318	13.09%
Postage/Stamps/Franking Machines	2,659,500	842,680	31.69%
Registration Fees:Professional and Regulatory Bodies	674,500	77,134	11.44%
Registration Fees:Seminars, Conferences, Workshops	2,255,457	501,093	22.22%
Remuneration to Ward Committees	2,160,000	998,400	46.22%
Riparian Levies	8,465,273	4,461,288	52.70%
Signage	668,500	264,602	39.58%
Skills Development Fund Levy	4,696,247	2,264,203	48.21%
Software Licences	11,155,000	5,471,391	49.05%
Storage of Files (Archiving)	500,000	19,207	3.84%
Telephone, Fax, Telegraph and Telex	10,000	-	0.00%
Third Party Vendors	3,660,000	1,553,340	42.44%
Travel and Subsistence	4,762,957	1,765,311	37.06%
Uniform and Protective Clothing	4,275,996	1,946,601	45.52%
Vehicle Tracking	895,300	549,510	61.38%
Workmen's Compensation Fund	2,464,053	1,238,988	50.28%
	100,572,903	**53,213,598**	52.91%



1.4. Repairs and Maintenance

Below is an analysis of actual repairs and maintenance expenditure as at 31 December 2025, compared to the 2025/26 Approved Budget.

Item Description	Budget Year 2025/26		
	Adjusted Budget 2025/26	YearTD Actual	%
Repairs and Maintenance by Expenditure Items			
Employee Related Cost	144,928,589	54,191,500	37.39%
Other materials	27,816,500	15,152,924	54.47%
Contracted Services	45,689,000	16,076,254	35.19%
Other expenditure	4,635,000	1,453,627	31.36%
Total	**223,069,089**	**86,874,304**	**38.95%**

1.5. Trading Services Performance

1.5.1. Electricity

Description	Budget Year 2025/26		
	Adjusted Budget	YearTD Actual	%
R thousands			
Revenue			

Exchange Revenue			
Service charges - Electricity	479,524	240,311	50.11%
Interest earned from Receivables	2,496	1,021	40.92%
Operational Revenue	–	430	
Non-Exchange Revenue			
Transfers and subsidies - Operational	2,243	935	41.67%
Service charges - Electricity	11,390	5,637	49.49%
Total Revenue	**495,653**	**248,333**	**50.10%**
Expenditure By Type			
Employee related costs	24,169	12,050	49.86%
Bulk purchases - electricity	441,010	241,731	54.81%
Inventory consumed	8,266	6,717	81.26%
Debt impairment	14,864	–	0.00%
Depreciation and amortisation	13,139	4,151	31.59%
Interest	488	245	50.22%
Contracted services	15,455	2,933	18.98%
Irrecoverable debts written off	4,192	371	8.85%
Operational costs	4,295	1,917	44.62%
Total Expenditure	**525,879**	**270,115**	**51.36%**
Surplus/(Deficit)	**(30,226)**	**(21,782)**	

1.5.1.1 Revenue

- The electricity service charges revenue reflects 50.11% of budget as at 31 December, and this is in line with the projected budget ratio of 50% as at 31 December 2025.
- Transfers and subsidies – operational relate to the Equitable share allocation for the indigent subsidy.

1.5.1.2 Expenditure

- the bulk electricity reflects 54.81% of budget expenditure as at 31 December 2025.

1.5.1.3 Net surplus/deficit of electricity ratio

- Electricity reflects a deficit of R 21,782 million as at 31 December 2025 and the deficit amount equates to 8.77%, compared to the revenue. The adjusted budget deficit for the 2025/26 amount to R 30,226 million and equates to 6.10%, compared to total revenue.

1.5.2 Water

Description	Budget Year 2025/26		
	Adjusted Budget	YearTD Actual	%
R thousands			
Revenue			
Exchange Revenue			
Service charges - Water	147,583	55,710	37.75%
Interest earned from Receivables	16,609	3,041	18.31%
Operational Revenue	–	277	

Non-Exhange Revenue			
Transfers and subsidies - Operational	22,970	9,571	41.67%
Service charges - Water	6,790	3,605	53.09%
Total Revenue	**193,952**	**72,204**	**37.23%**
Expenditure By Type			
Employee related costs	26,264	19,512	74.29%
Inventory consumed	51,680	27,042	52.33%
Debt impairment	6,683	–	0.00%
Depreciation and amortisation	22,378	10,128	45.26%
Interest	506	259	51.20%
Contracted services	3,050	770	25.25%
Irrecoverable debts written off	1,885	2,658	140.99%
Operational costs	1,580	880	55.68%
Total Expenditure	**114,026**	**61,248**	**53.71%**
Surplus/(Deficit)	**79,926**	**10,956**	

1.5.2.1 Revenue

- The water service charges revenue reflects 37.75% of budget as at 31 December 2025.
- Transfers and subsidies – operational relate to the Equitable share allocation for the indigent subsidy.
- Operational revenue (non-exchange revenue) relates to the water availability charges.

1.5.2.2 Expenditure

- Inventory consumed includes a budget amount of R 45,000 million for the bulk water purchases and the expenditure amount of R 21,399 million (47.55% of budget).

1.5.2.3 Net surplus/deficit of water ratio

- The water reflects a surplus of R 10,956 million as at 31 December 2025 and equates to 15.17 % of total revenue.

1.5.3 Waste Water Management

Description	Budget Year 2025/26		
	Adjusted Budget	YearTD Actual	%
R thousands			
Revenue			
Exchange Revenue			
Service charges - Waste Water Management	81,259	35,948	44.24%
Interest earned from Receivables	6,065	1,070	17.64%
Operational Revenue	–	234	
Non-Exchange Revenue			
Transfers and subsidies - Operational	14,617	6,090	41.67%
Service charges - Waste Water Management	3,425	1,733	50.61%
Total Revenue	**105,366**	**45,075**	**42.78%**

Expenditure By Type			
Employee related costs	37,228	6,121	16.44%
Inventory consumed	13,372	6,279	46.96%
Debt impairment	3,539	–	0.00%
Depreciation and amortisation	36,895	14,555	39.45%
Interest	977	491	50.22%
Contracted services	4,530	2,110	46.59%
Irrecoverable debts written off	998	1,123	112.50%
Operational costs	6,360	2,969	46.67%
Total Expenditure	**103,901**	**33,648**	**32.39%**
Surplus/(Deficit)	**1,465**	**11,427**	

1.5.3.1 Revenue

- The waste water service charges revenue reflects 44.24% of budget as at 31 December, and this is in line with the projected budget ratio of 50% as at 31 December 2025.
- Transfers and subsidies – operational relate to the Equitable share allocation for the indigent subsidy.
- Operational revenue (non-exchange revenue) relates to the waste water availability charges.

1.5.3.2 Expenditure

- At this stage, the municipality recognises the debt impairment at the end of the financial year, rather than on the monthly basis.

1.5.3.3 Net surplus/deficit of wastewater management ratio

- The waste water management revenue reflects a surplus of R 11,427 million as at 31 December 2025 and equates to 25.35% of total revenue. Council approved a surplus budget of R 1,465 million for the 2025/26 financial year.

1.5.4. Waste Management

Description	Budget Year 2025/26		
	Adjusted Budget	YearTD Actual	YTD Variance
R thousands			%
Revenue			
Exchange Revenue			
Service charges - Waste	52,990	26,200	49.44%
Sale of Goods and Rendering of Services	9	–	0.00%
Interest earned from Receivables	9,116	1,321	14.49%
Operational Revenue	–	50	!
Non-Exchange Revenue			
Transfers and subsidies - Operational	25,847	10,770	41.67%
Surcharges and Taxes - Waste	13,196	7,482	56.70%
Total Revenue	**101,157**	**45,822**	**45.30%**
Expenditure By Type			
Employee related costs	41,812	21,854	52.27%
Inventory consumed	8,408	4,742	56.40%

Debt impairment	2,937	–	0.00%
Depreciation and amortisation	3,195	587	18.38%
Interest	831	417	50.22%
Contracted services	17,190	5,612	32.65%
Irrecoverable debts written off	828	1,736	209.54%
Operational costs	4,034	1,577	39.09%
Total Expenditure	**79,235**	**36,525**	**46.10%**
Surplus/(Deficit)	**21,923**	**9,296**	

1.5.4.1 Revenue

- The waste service charges revenue reflects 49.44% of budget as at 31 December, and this is in line with the projected budget ratio of 50% as at 31 December 2025.
- Transfers and subsidies – operational relate to the Equitable share allocation for the indigent subsidy.
- It must be noted that the waste management is the combination of waste services and environmental management services.

1.5.4.2 Expenditure

- At this stage, the municipality recognises the debt impairment at the end of the financial year, rather than monthly.

1.5.4.3 Net s.urplus/deficit of waste management ratio

- The waste management revenue reflects a surplus of R 9,296 million as at 31 December 2025 and equates to 20.29% of total revenue. Council approved a surplus budget of R 21,923 million for the 2025/26 financial year.

1.6 Cost Containment Measures

The main purpose of the Municipal Cost Containment Regulations, 2019 is to ensure that the resources of the municipality are used effectively, efficiently, and economically by the implementation of cost containment measures. Cost containment measures policy was reviewed on 03 March 2025 and approved by Council on 29 May 2025.

Description	Budget Year 2025/26			
	Adjusted Budget	YearTD Actual	YearTD Budget	YTD Variance
R Thousands				
1. Temporary Appointments, Contractual Appointments, Unemployed Graduates and Experiential Learners	19,971	9,094	9,986	(891)
2. Travel claims	4,793	1,768	2,396	(628)
3. Overtime	27,276	13,968	13,638	330
4. Catering Costs	770	317	385	(67)
5. Events, Advertising and sponsorships	5,235	2,191	2,618	(427)
6. Attendance of Conferences, Seminars & Workshops	2,255	501	1,128	(627)
7. Municipal Workshops, Retreats, Strategic Sessions and Internal training	1,012	322	506	(184)

9. Essential User Scheme	1,258	1,258	1,258	–
Total	**62,570**	**29,420**	**31,914**	**(2,494)**

A comparison of the year-to-date actuals to the adjusted budget reflects savings, amounting to R 2,494 million as at 31 December 2025.

1.7 Unauthorised Expenditure by Directorate

Below is an assessment table for the unauthorised expenditure in terms of MFMA requirements and National Treasury MFMA Circular No. 68 guidelines.

Description	Budget Year 2025/26			Actuals as at 31 December 2025			
R thousands	Approved Adjusted Budget-Operating	Approved Adjusted Budget-Capital Budget	Appproved Adjusted Budget 2025/26	Operating Expenditure	Capital Actuals	Total Expenditure	Unathorised Expenditure
Expenditure by Vote							
Civil & Water Services	336,604	227,205	563,809	145,777	26,118	171,896	–
Community Services	305,629	4,891	310,520	122,395	16	122,411	–
Electro & Mechanical Services	555,259	39,435	594,694	285,895	12,888	298,784	–
Finance and Economic Development	139,504	709	140,213	53,904	35	53,939	–
Office of the DMM	163,950	1,050	165,000	71,179	956	72,135	–
Office of the MM	18,128	–	18,128	9,404	–	9,404	–
Planning and Development	44,066	22,006	66,072	15,998	4,081	20,079	–
Total Expenditure by Vote	**1,563,140**	**295,296**	**1,858,437**	**704,553**	**44,095**	**748,648**	**-**

No unauthorised expenditure reported for the period ended 31 December 2025.

Annexure "A2"

1. CAPITAL BUDGET PERFORMANCE

1.1. Summary Capital Expenditure and Funding

The capital expenditure as at 31 December 2025, constituted 14.93% of adjusted capital budget and the funding is broken down as follows:

- Grant funding is 33.12% of approved grant funding budget.
- Borrowing funding is 2.78% of approved borrowing funding budget.
- Internally generated funds are 18.61% at this stage.

Capital budget by municipal vote for 2025/26

Vote Description	Budget Year 2025/26			
	Original Budget	Adjusted Budget	YearTD Actual	%
R thousands				
Multi-Year expenditure appropriation				
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	–	–	–	0.00%
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER	1,050	1,050	956	91.04%
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	621	709	35	4.92%
Vote 4 - COMMUNITY SERVICES	4,891	4,891	16	0.32%
Vote 5 - CIVIL AND WATER SERVICES	206,142	225,205	26,118	11.50%
Vote 6 - ELECTRO/MECHANICAL SERVICES	49,509	39,435	12,888	32.68%
Vote 7 - PLANNING AND DEVELOPMENT	3,250	22,006	4,081	18.55%
Total Capital Multi-year expenditure	**265,462**	**293,296**	**44,095**	**14.93%**

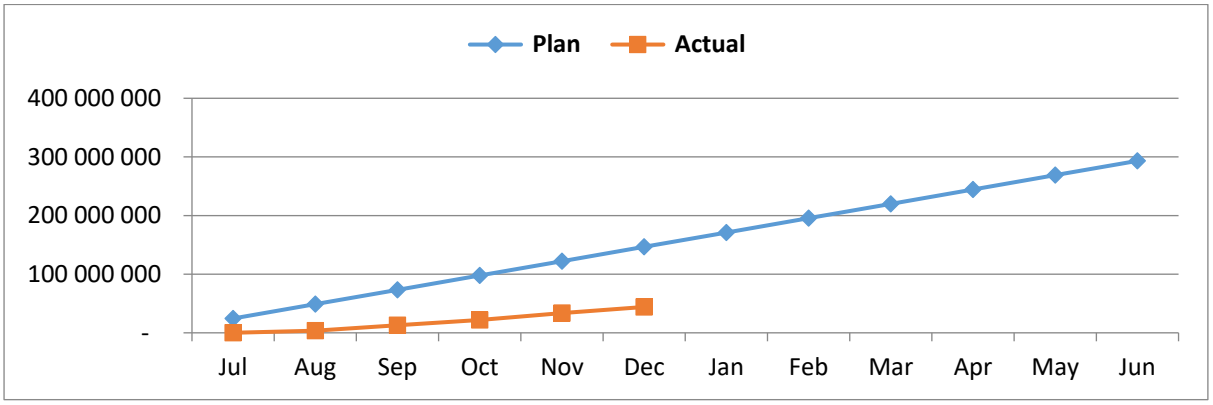
The capital expenditure as at 31 December 2025, constituted 14.93% of adjusted capital budget.

The capital expenditure is broken down per directorate as follows:

- Office Of the Deputy Municipal Manager is 91.04% of R 1,050 million budget.
- Finance & Economic Development is 4.92% of R 0,709 million budget.
- Community Services is 0.32% of R 4,891million budget.
- Civil & Water Services 11.50% of R 225,205 million budget.
- Electro & Mechanical Services is 32.68% of R 39,435 million budget.
- Planning & Development is 18.55% of R 22,006 million budget.

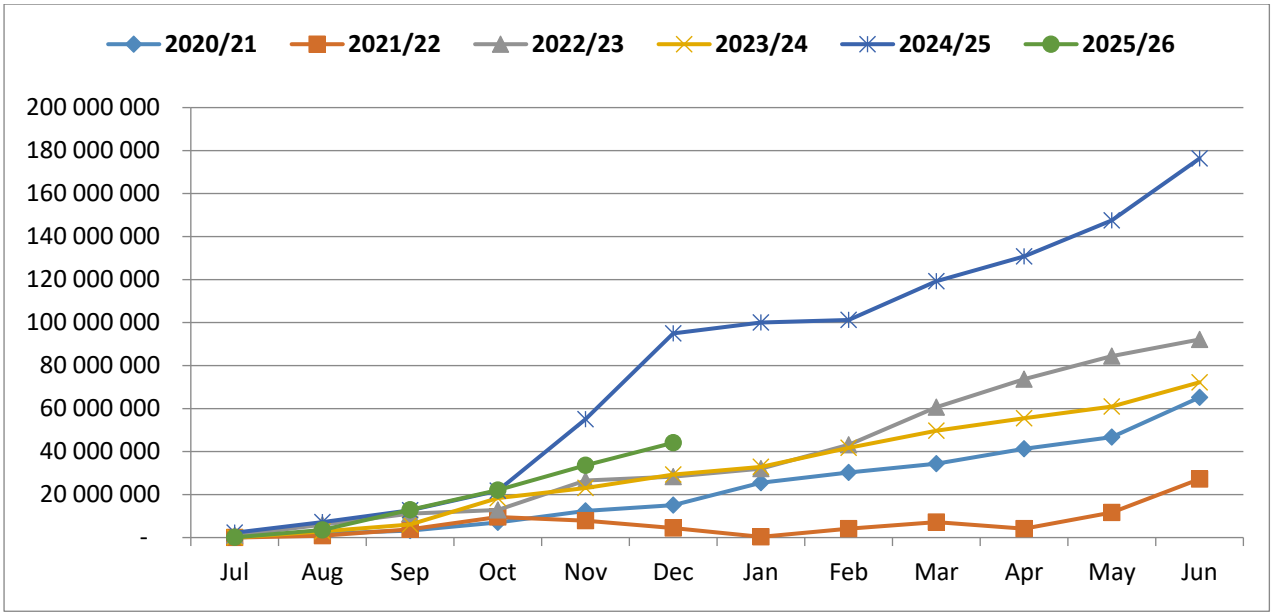
1.2. Monthly capital expenditure

The graph below reflects the municipality's monthly capital expenditure to date measured against the 2025/26 current budget.



Capital expenditure trend over the current- and past two years.

The graph below shows the municipality's capital expenditure trend for 2020/21, 2021/22, 2022/23, 2023/24, 2024/25 and 2025/26.



Status of capital programmes/projects in the Municipality as at 31 December 2025

DEPARTMENT	FUNDING SOURCE	PROJECT DESCRIPTION	Adjusted Budget 2025/26	YearTD actuals	%
CIVIL AND WATER SERVICES					
DEVELOPMENTAL BANK OF SOUTH AFRICA					
ROADS AND STORMWATER	DBSA-LOAN	Roads Infrastructure	153,002,755	3,761,747	2.46%
			153,002,755	**3,761,747**	**2.46%**
INTERNALLY FUNDED					
PROJECT MANAGEMENT UNIT (PMU)	INTERNAL	Upgrading/Improvement of Sport Facilities within K	595,923	-	0.00%
PROJECT MANAGEMENT UNIT (PMU)	INTERNAL	Upgrading Loerie Sports Facilities	34,894	-	0.00%
PROJECT MANAGEMENT UNIT (PMU)	INTERNAL	PAVING OF MAIN BEACH	44,030	44,029	100.00%
ROADS AND STORMWATER	INTERNAL	Sea Vista Access ring road damaged pavement layers	-	20,157	
ROADS AND STORMWATER	INTERNAL	George Road, Re-instatement of Embankment, Water &	-	21,776	
ROADS AND STORMWATER	INTERNAL	Seekoei Estuary Causeway	3,101,000	1,265,948	40.82%
ROADS AND STORMWATER	INTERNAL	Re-instatement of Meyer Street and stormwater infr	-	302,039	
ROADS AND STORMWATER	INTERNAL	Re-instatement of Phillip Street low level water c	-	183,934	
ROADS AND STORMWATER	INTERNAL	Re-instatement of Sherley Street	-	421,979	
ROADS AND STORMWATER	INTERNAL	Re-instatement of Nanto Street and stormwater infr	-	253,409	
ROADS AND STORMWATER	INTERNAL	Re-instatement of Mountain Road and upgrade of sto	-	29,426	
ROADS AND STORMWATER	INTERNAL	Re-instatement of Mountain Road and upgrade of sto	-	194,868	
ROADS AND STORMWATER	INTERNAL	Re-instatement of Ketse Street and stormwater infr	-	368,838	
ROADS AND STORMWATER	INTERNAL	Jeffreys Bay CBD Precinct Upgrades	1,000,000	-	0.00%
SEWERAGE	INTERNAL	Design: Upgrade Weston WWTW Outfall & Reticulation	1,141,258	423,221	37.08%
SEWERAGE	INTERNAL	Apiesdraai: Sewer Pump Station	212,990	46,445	21.81%
SEWERAGE	INTERNAL	Hankey: Refurbishment of WWTW	1,788,083	159,000	8.89%
SEWERAGE	INTERNAL	Oyster Bay: Umzamowethu WWTW – Planning Stag	637,410	113,746	17.85%
SEWERAGE	INTERNAL	Fencing of Sewer Pump Station	800,000	-	0.00%
SEWERAGE	INTERNAL	LA MER NEW SEWER RISING MAIN	811,149	-	0.00%
SEWERAGE	INTERNAL	Kwanomzamo Sewerage Pump Station	508,609	-	0.00%
SEWERAGE	INTERNAL	Seekoei Estuary Causeway	-	379,173	
WATER	INTERNAL	Storage Containers	200,000	-	0.00%
WATER	INTERNAL	Machinery at WTW Facilities	450,000	-	0.00%
WATER	INTERNAL	Humansdorp: Gill Marcus Water Supply	108,675	-	0.00%
WATER	INTERNAL	Construction of Civil Services in Donkerhoek & Hum	1,678,346	-	0.00%
			13,112,367	**4,227,987**	**32.24%**
MUNICIPAL DISASTER RESPONSE GRANT					
ROADS AND STORMWATER	MDRG	Re-instatement of Sherley Street	1,539,319	70,461	4.58%
ROADS AND STORMWATER	MDRG	Re-instatement of Mountain Road and upgrade of sto	914,387	168,390	18.42%
ROADS AND STORMWATER	MDRG	Re-instatement of Da Gama Road in the Kabeljous ar	1,048,959	-	0.00%
ROADS AND STORMWATER	MDRG	George Road, Re-instatement of Embankment, Water &	753,392	-	0.00%
ROADS AND STORMWATER	MDRG	Re-instatement of Phillip Street low level water c	1,652,293	-	0.00%
ROADS AND STORMWATER	MDRG	Sea Vista Access ring road damaged pavement layers	765,960	-	0.00%
ROADS AND STORMWATER	MDRG	Re-instatement of Ketse Street and stormwater infr	1,138,689	66,741	5.86%
ROADS AND STORMWATER	MDRG	Re-instatement of Nanto Street and stormwater infr	1,276,987	82,833	6.49%
ROADS AND STORMWATER	MDRG	Re-instatement of Meyer Street and stormwater infr	1,002,820	238,025	23.74%
			10,092,806	**626,450**	**6.21%**
MUNICIPAL INFRASTRUCTURE GRANT					
PROJECT MANAGEMENT UNIT (PMU)	MIG	Specialized Waste Management Vehicles	3,155,652	2,816,678	89.26%
PROJECT MANAGEMENT UNIT (PMU)	MIG	Upgrade of Phillipsville Sportsfield	173,913	-	0.00%
ROADS AND STORMWATER	MIG	Upgrading of Kouga Gravel Roads	13,478,101	3,920,402	29.09%
SEWERAGE	MIG	Arcadia Street: Refurbishment of Sewer Pump Station	57,391	-	0.00%
SEWERAGE	MIG	La Mer: Construction of New Sewer Rising Main	86,956	-	0.00%
SEWERAGE	MIG	Jeffreys Bay: Upgrade of Ocean View Sewer Pipe	69,565	69,565	100.00%
SEWERAGE	MIG	Kwanomzamo: Upgrading of WWTW	6,763,811	4,064,683	60.09%
WATER	MIG	Infrastructure Management Plan	1,662,695	421,657	25.36%
			25,448,084	**11,292,984**	**44.38%**

DEPARTMENT	FUNDING SOURCE	PROJECT DESCRIPTION	Adjusted Budget 2025/26	YearTD actuals	%
UPGRADING OF INFORMAL SETTLEMENTS PROGRAMME					
SEWERAGE	UISP	Kwanomzamo: New Sewer Pump Station & Rising Main - Bulk Sanitation	183,706	-	0.00%
SEWERAGE	UISP	Ramaphosa Sewer Pump Station Upgrade	197,333	65,940	33.42%
SEWERAGE	UISP	Upgrade of Thornhill Sewer Treatment Works - Phase	159,600	17,285	10.83%
WATER	UISP	Thornhill: Upgrading of Informal Settlement	482,313	93,112	19.31%
WATER	UISP	Humansdorp: Upgrading of informal settlements in Kwanomzamo (Bungalows, Polar Parks & Shukushukuma)	3,144,179	1,121,479	35.67%
WATER	UISP	Patensie: Upgrading of Informal Settlement (Cyril Ramaphosa)	1,318,063	105,110	7.97%
WATER	UISP	Jeffreys Bay: Upgrading of Ocean View Informal Settlement	3,365,037	722,854	21.48%
WATER	UISP	Humansdorp: Upgrading of Kruisfontein Settlement (Donkerhoek)	2,436,146	1,576,582	64.72%
WATER	UISP	Kruisfontein: Upgrade of Gill Marcus Bulk Water Reservoir & Pipeline	5,780,467	309,636	5.36%
WATER	UISP	Kwanomzamo: New Bulk Water Pipeline	109,304	-	0.00%
			17,176,148	**4,011,998**	**23.36%**
WATER SERVICES INFRASTRUCTURE GRANT					
SEWERAGE	WSIG	Beach Sewer Pump Station and New Sewer Bypass	200,000	-	0.00%
SEWERAGE	WSIG	St Francis Bay: Sewer Pump Station & Reticulation	34,782	-	0.00%
SEWERAGE	WSIG	Loerie: Upgrade of Sewer Pump Station & New Sewer	6,925,670	1,828,426	26.40%
WATER	WSIG	St Francis Bay: Replacement of Waterpipe	100,000	-	0.00%
WATER	WSIG	St Francis Bay: Groundwater Supply	1,012,590	368,887	36.43%
WATER	WSIG	St Francis Bay: Replacement of Main Waterline (Sout River Bridge Crossing)	100,000	-	0.00%
			8,373,042	**2,197,313**	**26.24%**
SUBTOTAL			**227,205,202**	**26,118,480**	**11.50%**

DEPARTMENT	FUNDING SOURCE	PROJECT DESCRIPTION	Adjusted Budget 2025/26	YearTD actuals	%
COMMUNITY SERVICES					
DISTRICT					
FIRE SERVICES	DISTRICT	Fire Services - Vehicle (DISTRICT)	1,391,304	-	0.00%
			1,391,304	**-**	**0.00%**
INTERNALLY FUNDED					
FIRE SERVICES	INTERNAL	Extension of Incident Command Centre (ICC)	1,000,000	12,000	1.20%
LAW ENFORCEMENT	INTERNAL	Security Cameras	1,000,000	3,750	0.38%
WASTE SERVICES	INTERNAL	Fencing of Humansdorp Landfill Site	1,500,000	-	0.00%
			3,500,000	**15,750**	**0.45%**
			4,891,304	**15,750**	**0.32%**
ELECTRO AND MECHANICAL SERVICES					
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME					
METERING AND REVENUE	INEP	Electrification of 1250 houses in Kouga	4,730,434	3,747,012	79.21%
			4,730,434	**3,747,012**	**79.21%**
INTERNALLY FUNDED					
METERING AND REVENUE	INTERNAL	Shore Road Miniature Substation & Associated Switc	2,000,000	753,858	37.69%
METERING AND REVENUE	INTERNAL	Battery Storage	22,500,000	3,827,614	17.01%
METERING AND REVENUE	INTERNAL	Electrification of London 250	2,500,000	-	0.00%
METERING AND REVENUE	INTERNAL	Electrical Oil circuit breakers replacement with v	1,560,165	-	0.00%
			28,560,165	**4,581,472**	**16.04%**
MUNICIPAL INFRASTRUCTURE GRANT					
METERING AND REVENUE	MIG	Design of New High Mast Lights - Construction	6,086,956	4,038,358	66.34%
			6,086,956	**4,038,358**	**66.34%**
UPGRADING OF INFORMAL SETTLEMENTS PROGRAMME					
METERING AND REVENUE	UISP	Kwanomzamo Bulk Electrical - Boskloof Secondary Feeder Line & Substation	29,703	-	0.00%
METERING AND REVENUE	UISP	Oceanview Substation Upgrade	27,939	27,939	100.00%
			57,642	**27,939**	**48.47%**
FINANCE LEASE					
FLEET AND WORKSHOP		Vehicle	**-**	493,606	
			-	**493,606**	
SUBTOTAL			**271,531,703**	**39,022,617**	**14.37%**

DEPARTMENT	FUNDING SOURCE	PROJECT DESCRIPTION	Adjusted Budget 2025/26	YearTD actuals	%
FINANCE AND ECONOMIC DEVELOPMENT					
INTERNALLY FUNDED					
REVENUE	INTERNAL	Revenue: vehicle	620,600	-	0.00%
REVENUE	INTERNAL	FURNITURE &EQUIPMENT REV STAFF	40,561	22,776	56.15%
REVENUE	INTERNAL	Computer Equipment	22,477	-	0.00%
Finance: SCM	INTERNAL	Computer Equipment	25,131	12,075	48.05%
			708,769	**34,851**	**4.92%**
OFICCE OF THE DMM					
INTERNALLY FUNDED					
INFORMATION COMMUNICATION TECHNOLOGY (ICT)	INTERNAL	Computer Equipment	1,000,000	949,029	94.90%
MEDIA LIAISON	INTERNAL	Camera Equipment	50,000	6,861	13.72%
			1,050,000	**955,890**	**91.04%**
PLANNING AND DEVELOPMENT					
INTERNALLY FUNDED					
LAND AND PROPERTY ADMINISTRATION	INTERNAL	Acquisition of Land	3,200,000	-	0.00%
LAND AND PROPERTY ADMINISTRATION	INTERNAL	Electronic Equipment	50,000	-	0.00%
LAND AND PROPERTY ADMINISTRATION	INTERNAL	Procurement of Homeless Shelter Property	1,400,000	-	0.00%
			4,650,000	**-**	**0.00%**
DEPARTMENT OF HUMAN SETTLEMENTS					
HUMAN SETTLEMENT	DOHS	HANKEY 990-PHASE 2	6,731,297	4,081,499	60.63%
HUMAN SETTLEMENT	DOHS	HANKEY 990-PHASE 3	10,624,531	-	0.00%
SUBTOTAL			**17,355,828**	**4,081,499**	**23.52%**
TOTAL			**295,296,300**	**44,094,857**	**14.93%**

Annexure "A3"

1. PROJECTED CASH FLOW STATEMENT FOR THE 2025/26 FINANCIAL YEAR

1.1. Projected Cash Flow Statement as at 31 December 2025

The purpose of the cash flow statement is to compare the cash inflows (receipts) with the cash outflows (payments), to ascertain the adequacy of the cash inflows to cover the cash outflows.

Table C7 Monthly Budget Statement – Cash Flow – M06 December 2025

Description	Ref	2024/25	Budget Year 2025/26							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES	1								%	
Receipts										
Property rates		263,763	294,809	294,809	25,824	180,128	147,404	32,723	22%	294,809
Service charges		719,038	908,343	908,343	59,456	352,286	454,171	(101,886)	-22%	908,343
Other revenue		52,563	112,594	112,594	22,515	123,903	56,297	67,606	120%	112,594
Transfers and Subsidies - Operational		201,325	214,766	214,766	68,143	161,481	107,383	54,098	50%	214,766
Transfers and Subsidies - Capital		57,409	82,934	92,791	18,956	63,702	46,396	17,307	37%	92,791
Interest		1,659,179	16,273	16,273	890	7,013	8,136	(1,123)	-14%	16,273
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(298,661)	(1,485,124)	(1,467,268)	(119,777)	(792,983)	(733,634)	59,349	-8%	(123,760)
Interest		–	(19,267)	(19,267)	(3,021)	(7,661)	(9,633)	(1,972)	20%	(19,267)
Transfers and Subsidies		–	(950)	(950)	–	–	(475)	(475)	100%	(950)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**2,654,615**	**124,378**	**152,091**	**72,986**	**87,869**	**76,045**	**(11,823)**	**-16%**	**1,495,598**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–		–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		(130,825)	(265,462)	(295,296)	(12,049)	(50,709)	147,648	198,357	134%	295,296
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(130,825)**	**(265,462)**	**(295,296)**	**(12,049)**	**(50,709)**	**147,648**	**198,357**	**134%**	**295,296**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		(120,000)	100,000	100,000	–	–	50,000	(50,000)	-100%	100,000
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–		–
Payments										
Repayment of borrowing		–	–	–	(3,137)	(12,350)	–	12,350	0%	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(120,000)**	**100,000**	**100,000**	**(3,137)**	**(12,350)**	**50,000**	**62,350**	**125%**	**100,000**
NET INCREASE/ (DECREASE) IN CASH HELD		**2,403,790**	**(41,084)**	**(43,206)**	**57,800**	**24,809**	**273,693**			**1,890,895**
Cash/cash equivalents at beginning:		297,312	194,402	194,402		180,581	194,402			180,581
Cash/cash equivalents at month/year end:		2,701,102	153,318	151,196		205,390	468,095			2,071,476

Annexure "A4"

1. MUNICIPAL MONTHLY BUDGET TABLES

1.1. MONTHLY BUDGET TABLES

The seven main budget tables, as required in terms of the Municipal Budget and Reporting Regulations, are included in this section of the report. These tables set out the Municipality's 2025/26 budget performance for the period of December 2025 and are to be noted. Each table is accompanied by explanatory notes.

Table C1 Monthly Budget Statement Summary – M06 December 2025

Description	2024/25	Budget Year 2025/26							
R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Financial Performance									
Property rates	298,334	304,484	304,484	22,294	172,845	152,242	20,603	14%	304,484
Service charges	629,997	761,356	761,356	57,397	358,168	380,678	(22,510)	-6%	761,356
Investment revenue	13,689	16,273	16,273	893	6,267	8,136	(1,870)	-23%	16,273
Transfers and subsidies - Operational	205,382	214,766	214,766	68,497	160,675	107,383	53,292	50%	214,766
Other own revenue	174,612	171,808	171,808	9,227	66,902	85,904	(19,002)	-22%	171,808
Total Revenue (excluding capital transfers and	**1,322,015**	**1,468,686**	**1,468,686**	**158,308**	**764,857**	**734,343**	**30,514**	**4%**	**1,468,686**
Employee costs	418,731	525,261	516,784	35,303	225,747	258,392	(32,644)	-13%	516,784
Remuneration of Councillors	15,443	15,988	15,988	1,264	7,425	7,994	(569)	-7%	15,988
Depreciation and amortisation	115,298	142,422	142,422	9,023	54,057	71,211	(17,154)	-24%	142,422
Interest	13,825	20,106	20,106	3,021	7,661	10,053	(2,392)	-24%	20,106
Inventory consumed and bulk purchases	521,483	555,432	549,322	47,403	297,719	274,661	23,058	8%	549,322
Transfers and subsidies	447	950	950	–	24	475	(451)	-95%	950
Other expenditure	333,344	320,959	317,569	28,527	111,920	158,783	(46,863)	-30%	317,569
Total Expenditure	**1,418,571**	**1,581,117**	**1,563,140**	**124,543**	**704,553**	**781,568**	**(77,015)**	**-10%**	**1,563,140**
Surplus/(Deficit)	**(96,556)**	**(112,431)**	**(94,454)**	**33,765**	**60,304**	**(47,225)**	**107,529**	**-228%**	**(94,454)**
Transfers and subsidies - capital (monetary allocations)	109,313	82,934	104,398	5,380	32,729	52,199	(19,470)	-37%	104,398
Transfers and subsidies - capital (in-kind)	15,000	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions	**27,757**	**(29,497)**	**9,944**	**39,146**	**93,033**	**4,974**	**88,059**	**1770%**	**9,944**
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	**27,757**	**(29,497)**	**9,944**	**39,146**	**93,033**	**4,974**	**88,059**	**1770%**	**9,944**
Capital expenditure & funds sources									
Capital expenditure	**151,442**	**265,462**	**295,296**	**10,477**	**44,095**	**147,648**	**(103,553)**	**-70%**	**295,296**
Capital transfers recognised	103,754	72,117	92,066	6,163	30,493	46,033	(15,540)	-34%	92,066
Borrowing	69,882	152,174	153,003	504	4,255	76,501	(72,246)	-94%	153,003
Internally generated funds	44,891	41,172	50,227	3,810	9,346	25,113	(15,767)	-63%	50,227
Total sources of capital funds	**218,527**	**265,462**	**295,296**	**10,477**	**44,095**	**147,648**	**(103,553)**	**-70%**	**295,296**
Financial position									
Total current assets	378,763	266,780	264,769		475,439				264,769
Total non current assets	2,364,279	2,577,825	2,607,659		2,402,284				2,607,659
Total current liabilities	364,097	285,984	274,367		329,386				274,367
Total non current liabilities	368,452	465,849	465,849		368,122				465,849
Community wealth/Equity	2,058,459	2,092,771	2,120,605		2,180,216				2,120,605
Cash flows									
Net cash from (used) operating	2,654,615	124,378	152,091	70,902	85,785	76,045	(9,740)	-13%	1,495,598
Net cash from (used) investing	(130,825)	(265,462)	(295,296)	(12,049)	(50,709)	147,648	198,357	134%	295,296
Net cash from (used) financing	(120,000)	100,000	100,000	(1,053)	(10,267)	50,000	60,267	121%	100,000
Cash/cash equivalents at the month/year end	**2,701,102**	**153,318**	**151,196**	**–**	**205,390**	**468,095**	**262,705**	**56%**	**2,071,476**

Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	96,623	15,625	14,178	12,345	11,260	63,190	79,571	75,427	368,218
Creditors Age Analysis									
Total Creditors	52,190	125	35	12	49	45	110	(543)	52,022

Explanatory notes to Table C1 – Monthly Budget Summary

The aim of the Budget Summary is to provide a concise overview of the actual budget performance from all of the major financial perspective (operating expenditure, capital expenditure, financial position, cash flow, and MFMA funding compliance).

The table provides an overview of the actual amounts spent compared to the monthly budget projections within the context of operating performance, resources utilised for capital expenditure, financial position, cash and funding compliance.

Table C2 Monthly Budget Statement – Financial Performance (standard classification) – M06 December 2025

Description	Ref	2024/25	Budget Year 2025/26							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance	Full Year Forecast
									%	
Revenue - Functional										
Governance and administration		**551,646**	**530,621**	**530,621**	**92,427**	**327,277**	**265,310**	61,967	23%	**530,621**
Executive and council		53	142	142	–	–	71	(71)	-100%	142
Finance and administration		551,593	530,479	530,479	92,427	327,277	265,239	62,038	23%	530,479
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		**68,805**	**50,121**	**59,978**	**3,615**	**21,733**	**29,989**	(8,256)	-28%	**59,978**
Community and social services		3,335	3,385	3,385	36	3,249	1,692	1,556	92%	3,385
Sport and recreation		7,349	12,255	12,255	1,981	7,411	6,128	1,283	21%	12,255
Public safety		1,535	1,870	1,870	3	52	935	(883)	-94%	1,870
Housing		53,075	30,000	39,857	1,490	9,127	19,928	(10,801)	-54%	39,857
Health		3,511	2,612	2,612	106	1,894	1,306	588	45%	2,612
Economic and environmental services		**49,967**	**40,955**	**52,561**	**4,020**	**23,556**	**26,281**	(2,724)	-10%	**52,561**
Planning and development		8,979	10,838	10,838	994	6,924	5,419	1,505	28%	10,838
Road transport		21,204	10,185	21,792	1,370	5,461	10,896	(5,435)	-50%	21,792
Environmental protection		19,784	19,932	19,932	1,656	11,171	9,966	1,205	12%	19,932
Trading services		**775,911**	**929,924**	**929,924**	**63,626**	**425,019**	**464,962**	(39,943)	-9%	**929,924**
Energy sources		417,937	501,093	501,093	38,815	252,568	250,546	2,022	1%	501,093
Water management		165,405	203,581	203,581	10,781	74,311	101,791	(27,480)	-27%	203,581
Waste water management		121,149	141,631	141,631	9,494	61,609	70,815	(9,207)	-13%	141,631
Waste management		71,420	83,619	83,619	4,536	36,531	41,810	(5,279)	-13%	83,619
Other	4	–	–	–	–	–	–	–		–
Total Revenue - Functional	2	**1,446,328**	**1,551,621**	**1,573,084**	**163,688**	**797,586**	**786,542**	**11,044**	**1%**	**1,573,084**
Expenditure - Functional										
Governance and administration		**310,795**	**402,672**	**398,826**	**30,171**	**174,522**	**199,412**	(24,889)	-12%	**398,826**
Executive and council		49,885	66,561	66,522	5,387	31,078	33,260	(2,183)	-7%	66,522
Finance and administration		260,774	332,893	329,086	24,555	143,123	164,542	(21,419)	-13%	329,086
Internal audit		136	3,218	3,218	229	322	1,609	(1,287)	-80%	3,218
Community and public safety		**109,518**	**141,482**	**140,953**	**9,367**	**56,719**	**70,476**	(13,757)	-20%	**140,953**
Community and social services		12,638	12,289	12,284	469	6,070	6,142	(72)	-1%	12,284
Sport and recreation		60,815	73,671	73,293	5,649	30,557	36,646	(6,089)	-17%	73,293
Public safety		29,230	35,167	35,086	2,961	15,846	17,543	(1,697)	-10%	35,086
Housing		1,253	11,626	11,589	264	3,941	5,795	(1,854)	-32%	11,589
Health		5,583	8,729	8,700	25	305	4,350	(4,045)	-93%	8,700
Economic and environmental services		**207,757**	**206,880**	**205,982**	**17,296**	**75,845**	**102,991**	(27,146)	-26%	**205,982**
Planning and development		33,240	39,914	39,904	2,554	14,691	19,952	(5,260)	-26%	39,904
Road transport		162,100	158,635	158,469	13,246	53,391	79,235	(25,844)	-33%	158,469
Environmental protection		12,417	8,331	7,609	1,496	7,763	3,805	3,958	104%	7,609
Trading services		**790,138**	**830,084**	**817,379**	**67,676**	**397,288**	**408,689**	(11,402)	-3%	**817,379**
Energy sources		467,394	527,947	527,747	42,590	272,145	263,873	8,272	3%	527,747
Water management		177,229	121,164	114,026	10,947	61,737	57,013	4,724	8%	114,026
Waste water management		86,800	109,169	103,901	7,892	33,648	51,950	(18,302)	-35%	103,901
Waste management		58,714	71,803	71,705	6,248	29,757	35,853	(6,096)	-17%	71,705
Other		**363**	–	–	**33**	**179**	–	**179**		–
Total Expenditure - Functional	3	**1,418,571**	**1,581,117**	**1,563,140**	**124,543**	**704,553**	**781,568**	**(77,015)**	**-10%**	**1,563,140**
Surplus/ (Deficit) for the year		**27,757**	**(29,497)**	**9,944**	**39,146**	**93,033**	**4,974**	**88,059**	**1770%**	**9,944**

Explanatory notes to Table C2 – Budgeted Financial Performance (revenue and expenditure by standard classification)

The standard classification refers to a modified Government Finance Statistics (GFS) reporting structure. The aim of the standard classification approach is to ensure that all municipalities report their operations in one common format, to facilitate comparison across all municipalities.

Table C3 Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote – M06 December 2025

Vote Description	Ref	2024/25	Budget Year 2025/26							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–		–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		2,211	1,115	1,115	137	1,382	557	825	147.9%	1,115
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		459,109	484,342	484,342	92,280	314,683	242,171	72,512	29.9%	484,342
Vote 4 - COMMUNITY SERVICES		205,341	176,939	176,939	8,550	74,217	88,469	(14,252)	-16.1%	176,939
Vote 5 - CIVIL AND WATER SERVICES		301,230	349,202	360,809	21,754	140,527	180,404	(39,877)	-22.1%	360,809
Vote 6 - ELECTRO/MECHANICAL SERVICES		418,360	501,094	501,094	38,830	252,659	250,547	2,112	0.8%	501,094
Vote 7 - PLANNING AND DEVELOPMENT		60,017	38,929	48,786	2,138	14,118	24,393	(10,275)	-42.1%	48,786
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	**1,446,269**	**1,551,621**	**1,573,084**	**163,688**	**797,585**	**786,542**	**11,043**	**1.4%**	**1,573,084**
Expenditure by Vote	1									
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		12,834	18,128	18,128	1,654	9,404	9,064	340	3.8%	18,128
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		117,742	165,192	161,547	11,672	69,235	80,773	(11,538)	-14.3%	161,547
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		101,376	139,445	139,504	9,471	53,904	69,752	(15,847)	-22.7%	139,504
Vote 4 - COMMUNITY SERVICES		305,104	314,436	312,912	22,872	123,516	156,455	(32,939)	-21.1%	312,912
Vote 5 - CIVIL AND WATER SERVICES		363,474	341,894	329,321	31,399	144,656	164,660	(20,005)	-12.1%	329,321
Vote 6 - ELECTRO/MECHANICAL SERVICES		483,211	555,517	555,259	44,735	285,895	277,629	8,266	3.0%	555,259
Vote 7 - PLANNING AND DEVELOPMENT		34,502	44,085	44,048	1,629	15,998	22,024	(6,026)	-27.4%	44,048
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	**1,418,243**	**1,578,697**	**1,560,719**	**123,430**	**702,609**	**780,357**	**(77,749)**	**-10.0%**	**1,560,719**
Surplus/ (Deficit) for the year	2	**28,025**	**(27,076)**	**12,365**	**40,258**	**94,976**	**6,185**	**88,792**	**1435.7%**	**12,365**

Explanatory notes to Table C3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

The purpose of the format in which the monthly budget reporting table is represented, is to enable the Council to enforce a vote in accordance with the municipality's organisational structure, so as to assign responsibility for the revenue and expenditure recorded against these votes to the Municipal Manager and Directors concerned.

Operating revenue and expenditure are thus presented by "vote". A "vote" is defined as one of the main segments into which a budget of a municipality is divided into, for the appropriation of funds.

Table C4 Monthly Budget Statement – Financial Performance (revenue and expenditure) – M06 December 2025

Description	Ref	2024/25	Budget Year 2025/26							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance	Full Year Forecast
Revenue									%	
Exchange Revenue										
Service charges - Electricity		400,468	479,524	479,524	37,786	240,311	239,762	549	0%	479,524
Service charges - Water		104,737	147,583	147,583	9,263	55,710	73,792	(18,082)	-25%	147,583
Service charges - Waste Water Management		66,111	81,259	81,259	6,011	35,948	40,630	(4,682)	-12%	81,259
Service charges - Waste management		58,681	52,990	52,990	4,337	26,200	26,495	(295)	-1%	52,990
Sale of Goods and Rendering of Services		6,687	10,044	10,044	529	4,152	5,022	(870)	-17%	10,044
Agency services		6,045	4,554	4,554	–	1,120	2,277	(1,157)	-51%	4,554
Interest		–	–	–	–	–	–	–		–
Interest earned from Receivables		22,366	34,661	34,661	867	6,529	17,330	(10,801)	-62%	34,661
Interest earned from Current and Non Current Assets		13,689	16,273	16,273	893	6,267	8,136	(1,870)	-23%	16,273
Dividends		–	–	–	–	–	–	–		–
Rent on Land		–	–	–	–	–	–	–		–
Rental from Fixed Assets		4,068	3,322	3,322	1,191	3,283	1,661	1,622	98%	3,322
Licence and permits		2,137	2,856	2,856	244	1,262	1,428	(166)	-12%	2,856
Special rating levies		–	15,436	15,436	1,006	7,813	7,718	95	1%	15,436
Operational Revenue		8,061	1,955	1,955	909	3,010	977	2,032	208%	1,955
Non-Exchange Revenue										
Property rates		298,334	304,484	304,484	22,294	172,845	152,242	20,603	14%	304,484
Surcharges and Taxes		–	22,602	22,602	1,309	8,243	11,301	(3,058)	-27%	22,602
Fines, penalties and forfeits		96,016	45,795	45,795	181	12,181	22,897	(10,716)	-47%	45,795
Licence and permits		6,849	3,139	3,139	1,296	6,425	1,569	4,856	309%	3,139
Transfer and subsidies - Operational		205,382	214,766	214,766	68,497	160,675	107,383	53,292	50%	214,766
Interest		3,214	5,841	5,841	278	1,909	2,921	(1,011)	-35%	5,841
Fuel Levy		–	–	–	–	–	–	–		–
Operational Revenue		19,241	21,605	21,605	1,415	10,975	10,802	173	2%	21,605
Gains on disposal of Assets		(689)	–	–	–	–	–	–		–
Other Gains		617	–	–	–	–	–	–		–
Discontinued Operations		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and		**1,322,015**	**1,468,686**	**1,468,686**	**158,308**	**764,857**	**734,343**	**–**		**1,468,686**
Expenditure By Type										
Employee related costs		418,731	525,261	516,784	35,303	225,747	258,392	(32,644)	-13%	516,784
Remuneration of councillors		15,443	15,988	15,988	1,264	7,425	7,994	(569)	-7%	15,988
Bulk purchases - electricity		427,467	441,010	441,010	34,912	241,731	220,505	21,227	10%	441,010
Inventory consumed		94,016	114,422	108,312	12,491	55,988	54,156	1,832	3%	108,312
Debt impairment		(68,470)	65,115	65,115	–	–	32,557	(32,557)	-100%	65,115
Depreciation and amortisation		115,298	142,422	142,422	9,023	54,057	71,211	(17,154)	-24%	142,422
Interest		13,825	20,106	20,106	3,021	7,661	10,053	(2,392)	-24%	20,106
Contracted services		92,976	142,734	140,394	13,690	52,596	70,196	(17,600)	-25%	140,394
Transfers and subsidies		447	950	950	–	24	475	(451)	-95%	950
Irrecoverable debts written off		173,925	11,487	11,487	2,117	6,110	5,744	366	6%	11,487
Operational costs		93,868	101,623	100,573	12,720	53,214	50,285	2,928	6%	100,573
Losses on Disposal of Assets		13,672	–	–	–	–	–	–		–
Other Losses		27,372	–	–	–	–	–	–		–
Total Expenditure		**1,418,571**	**1,581,117**	**1,563,140**	**124,543**	**704,553**	**781,568**	**(77,015)**	**-10%**	**1,563,140**
Surplus/(Deficit)		**(96,556)**	**(112,431)**	**(94,454)**	**33,765**	**60,304**	**(47,225)**	**77,015**	**(0)**	**(94,454)**
Transfers and subsidies - capital (monetary allocations)		109,313	82,934	104,398	5,380	32,729	52,199	(19,470)	**(0)**	104,398
Transfers and subsidies - capital (in-kind)		15,000	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions		**27,757**	**(29,497)**	**9,944**	**39,146**	**93,033**	**4,974**			**9,944**
Income Tax		–	–	–	–	–	–	–		–
Surplus/(Deficit) after income tax		**27,757**	**(29,497)**	**9,944**	**39,146**	**93,033**	**4,974**			**9,944**
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–			–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–			–
Surplus/(Deficit) attributable to municipality		**27,757**	**(29,497)**	**9,944**	**39,146**	**93,033**	**4,974**			**9,944**
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–			–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–			–
Surplus/ (Deficit) for the year		**27,757**	**(29,497)**	**9,944**	**39,146**	**93,033**	**4,974**			**9,944**

Explanatory notes to Table C4 – Budgeted Financial Performance (revenue and expenditure)

The Financial Performance Budget is required to be approved concurrently by revenue source and expenditure type, so as to ensure consistency with annual reporting format requirements. A key aim is to facilitate comparison between the monthly results, the monthly budget-to-date projections, and the original budget, so as to assess performance.

Table C5 Monthly Budget Statement – Capital Expenditure (municipal vote, standard classification and funding) – M06 December 2025

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–		–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		1,623	1,050	1,050	76	956	525	431	82%	1,050
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		2,001	621	709	–	35	354	(320)	-90%	709
Vote 4 - COMMUNITY SERVICES		861	4,891	4,891	–	16	2,446	(2,430)	-99%	4,891
Vote 5 - CIVIL AND WATER SERVICES		61,676	206,142	227,205	5,540	26,118	113,602	(87,484)	-77%	227,205
Vote 6 - ELECTRO/MECHANICAL SERVICES		85,369	49,509	39,435	3,987	12,888	19,718	(6,829)	-35%	39,435
Vote 7 - PLANNING AND DEVELOPMENT		(112)	3,250	22,006	874	4,081	11,003	(6,921)	-63%	22,006
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Capital Multi-year expenditure	4,7	**151,419**	**265,462**	**295,296**	**10,477**	**44,095**	**147,648**	**(103,553)**	**-70%**	**295,296**
Single Year expenditure appropriation	2									
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		23	–	–	–	–	–	–		–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		–	–	–	–	–	–	–		–
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		–	–	–	–	–	–	–		–
Vote 4 - COMMUNITY SERVICES		–	–	–	–	–	–	–		–
Vote 5 - CIVIL AND WATER SERVICES		–	–	–	–	–	–	–		–
Vote 6 - ELECTRO/MECHANICAL SERVICES		–	–	–	–	–	–	–		–
Vote 7 - PLANNING AND DEVELOPMENT		–	–	–	–	–	–	–		–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	23	–	–	–	–	–	–		–
Total Capital Expenditure	**3**	**151,442**	**265,462**	**295,296**	**10,477**	**44,095**	**147,648**	**(103,553)**	**-70%**	**295,296**
Capital Expenditure - Functional Classification										
Governance and administration		**51,929**	**2,621**	**2,709**	**76**	**1,481**	**1,354**	127	9%	**2,709**
Executive and council		293	–	–	–	–	–	–		–
Finance and administration		51,613	2,621	2,709	76	1,481	1,354	127	9%	2,709
Internal audit		23	–	–	–	–	–	–		–
Community and public safety		**520**	**2,441**	**19,797**	**874**	**4,100**	**9,899**	(5,798)	-59%	**19,797**
Community and social services		–	50	50	–	7	25	(18)	-73%	50
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		632	2,391	2,391	–	12	1,196	(1,184)	-99%	2,391
Housing		(112)	–	17,356	874	4,081	8,678	(4,596)	-53%	17,356
Health		–	–	–	–	–	–	–		–
Economic and environmental services		**20,298**	**173,232**	**189,329**	**3,406**	**14,232**	**94,664**	(80,433)	-85%	**189,329**
Planning and development		2,143	6,580	8,654	–	2,861	4,327	(1,466)	-34%	8,654
Road transport		18,155	166,652	180,675	3,406	11,371	90,337	(78,966)	-87%	180,675
Environmental protection		–	–	–	–	–	–	–		–
Trading services		**78,695**	**87,169**	**83,461**	**6,121**	**24,282**	**41,731**	(17,449)	-42%	**83,461**
Energy sources		36,398	49,509	39,435	3,987	12,395	19,718	(7,323)	-37%	39,435
Water management		14,419	18,289	21,948	948	4,719	10,974	(6,255)	-57%	21,948
Waste water management		27,878	17,872	20,578	1,186	7,167	10,289	(3,122)	-30%	20,578
Waste management		–	1,500	1,500	–	–	750	(750)	-100%	1,500
Other		–	–	–	–	–	–	–		–
Total Capital Expenditure - Functional Classification	3	**151,442**	**265,462**	**295,296**	**10,477**	**44,095**	**147,648**	**(103,553)**	**-70%**	**295,296**
Funded by:										
National Government		67,436	44,639	54,731	4,499	21,902	27,366	(5,463)	-20%	54,731
Provincial Government		35,687	26,087	35,944	1,665	8,591	17,972	(9,381)	-52%	35,944
District Municipality		632	1,391	1,391	–	–	696	(696)	-100%	1,391
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	–	–	–		–
Transfers recognised - capital		**103,754**	**72,117**	**92,066**	**6,163**	**30,493**	**46,033**	**(15,540)**	**-34%**	**92,066**
Borrowing	6	69,882	152,174	153,003	504	4,255	76,501	(72,246)	-94%	153,003
Internally generated funds		44,891	41,172	50,227	3,810	9,346	25,113	(15,767)	-63%	50,227
Total Capital Funding	7	**218,527**	**265,462**	**295,296**	**10,477**	**44,095**	**147,648**	**(103,553)**	**-70%**	**295,296**

Explanatory notes to Table C5 – Budgeted Capital Expenditure by vote, standard classification and funding

Table C5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote; capital expenditure by standard classification; and the funding necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

Table C6 Monthly Budget Statement – Financial Position – M06 December 2025

Description R thousands	Ref	2024/25 Audited Outcome	Budget Year 2025/26 Original Budget	Adjusted Budget	YearTD Actual	Full Year Forecast
ASSETS	1					
Current assets						
Cash and cash equivalents		180,582	143,991	141,870	205,390	141,870
Trade and other receivables from exchange transactions		63,211	59,899	59,899	87,839	59,899
Receivables from non-exchange transactions		79,492	26,651	26,651	76,010	26,651
Current portion of non-current receivables		–	–	–	–	–
Inventory		24,825	22,450	22,560	26,489	22,560
VAT		27,507	12,790	12,790	78,729	12,790
Other current assets		3,145	999	999	982	999
Total current assets		**378,763**	**266,780**	**264,769**	**475,439**	**264,769**
Non current assets						
Investments		–	–	–	–	–
Investment property		246,427	250,794	250,794	246,427	250,794
Property, plant and equipment		2,117,640	2,326,613	2,356,447	2,155,676	2,356,447
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		–	–	–	–	–
Intangible assets		212	419	419	182	419
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		**2,364,279**	**2,577,825**	**2,607,659**	**2,402,284**	**2,607,659**
TOTAL ASSETS		**2,743,042**	**2,844,605**	**2,872,428**	**2,877,723**	**2,872,428**
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		29,869	31,944	31,944	15,435	31,944
Consumer deposits		34,505	31,660	31,660	36,157	31,660
Trade and other payables from exchange transactions		210,501	143,222	143,332	132,248	143,332
Trade and other payables from non-exchange transactions		20,944	–	(11,607)	43,250	(11,607)
Provision		39,189	64,451	64,330	39,189	64,330
VAT		29,089	14,707	14,707	63,107	14,707
Other current liabilities		–	–	–	–	–
Total current liabilities		**364,097**	**285,984**	**274,367**	**329,386**	**274,367**
Non current liabilities						
Financial liabilities		119,060	203,183	203,183	118,730	203,183
Provision		135,422	139,560	139,560	135,422	139,560
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		113,970	123,106	123,106	113,970	123,106
Total non current liabilities		**368,452**	**465,849**	**465,849**	**368,122**	**465,849**
TOTAL LIABILITIES		**732,549**	**751,834**	**740,216**	**697,507**	**740,216**
NET ASSETS	2	**2,010,493**	**2,092,771**	**2,132,212**	**2,180,216**	**2,132,212**
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		2,056,273	2,078,271	2,106,105	2,176,225	2,106,105
Reserves and funds		2,186	14,500	14,500	3,991	14,500
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	**2,058,459**	**2,092,771**	**2,120,605**	**2,180,216**	**2,120,605**

Explanatory notes to Table C6 – Budgeted Financial Position

i. The table represents Assets less Liabilities as Community Wealth. The order of items within each group is also aligned to the convention of showing items in order of liquidity, i.e. assets readily converted to cash or liabilities immediately required to be met from cash appear first.

ii. Any movement on the Budgeted Financial Performance or the Capital Budget will invariably impact on the Budgeted Financial Position.
For example, the collection rate assumption will impact on the cash position of the municipality and consequently inform the level of cash and cash equivalents at year end.

Similarly, the collection rate assumption informs the budget provision for bad debts. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as compliance assessment is directly informed by forecasting the statement of financial position.

Table C7 Monthly Budget Statement – Cash Flow – M06 December 2025

Description	Ref	2024/25	Budget Year 2025/26							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES	1								%	
Receipts										
Property rates		263,763	294,809	294,809	25,824	180,128	147,404	32,723	22%	294,809
Service charges		719,038	908,343	908,343	59,456	352,286	454,171	(101,886)	-22%	908,343
Other revenue		52,563	112,594	112,594	22,515	123,903	56,297	67,606	120%	112,594
Transfers and Subsidies - Operational		201,325	214,766	214,766	68,143	161,481	107,383	54,098	50%	214,766
Transfers and Subsidies - Capital		57,409	82,934	92,791	18,956	63,702	46,396	17,307	37%	92,791
Interest		1,659,179	16,273	16,273	890	7,013	8,136	(1,123)	-14%	16,273
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(298,661)	(1,485,124)	(1,467,268)	(119,777)	(792,983)	(733,634)	59,349	-8%	(123,760)
Interest		–	(19,267)	(19,267)	(3,021)	(7,661)	(9,633)	(1,972)	20%	(19,267)
Transfers and Subsidies		–	(950)	(950)	–	–	(475)	(475)	100%	(950)
NET CASH FROM/(USED) OPERATING ACTIVITIES		2,654,615	124,378	152,091	72,986	87,869	76,045	(11,823)	-16%	1,495,598
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–		–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		(130,825)	(265,462)	(295,296)	(12,049)	(50,709)	147,648	198,357	134%	295,296
NET CASH FROM/(USED) INVESTING ACTIVITIES		(130,825)	(265,462)	(295,296)	(12,049)	(50,709)	147,648	198,357	134%	295,296
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		(120,000)	100,000	100,000	–	–	50,000	(50,000)	-100%	100,000
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–		–
Payments										
Repayment of borrowing		–	–	–	(3,137)	(12,350)	–	12,350	0%	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		(120,000)	100,000	100,000	(3,137)	(12,350)	50,000	62,350	125%	100,000
NET INCREASE/ (DECREASE) IN CASH HELD		2,403,790	(41,084)	(43,206)	57,800	24,809	273,693			1,890,895
Cash/cash equivalents at beginning:		297,312	194,402	194,402		180,581	194,402			180,581
Cash/cash equivalents at month/year end:		2,701,102	153,318	151,196		205,390	468,095			2,071,476

Explanatory notes to Table C7 – Budgeted Cash Flow Statement

- **i.** The budgeted cash flow statement represents the first measurement in determining whether the budget is funded.
- **ii.** It reflects the expected cash inflows versus outflows that are likely to result from the implementation of the budget.

Annexure "A5"

1. ANALYSIS OF THE MUNICIPALITY'S STATEMENT OF FINANCIAL POSITION

In this section the Municipality's Debtors, Creditors and Investments will be analysed. These components have a significant impact on the Municipality's financial position.

1.1. Overview of outstanding Consumer Debtors (Inclusive of VAT)

Below is an analysis of the outstanding consumer debtors as at 31 December 2025, compared to the position as at 30 June 2025.

Debtors' Age Analysis (Inclusive of VAT) as at 31 December 2025

Description	Budget Year 2025/26								
R thousands	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis By Income Source									
Trade and Other Receivables from Exchange Transactions - Water	32,696	5,725	5,821	4,360	4,208	4,061	14,358	12,370	83,599
Trade and Other Receivables from Exchange Transactions - Electricity	39,386	2,564	1,885	1,281	1,070	585	1,702	7,332	55,805
Receivables from Non-exchange Transactions - Property Rates	25,630	2,687	2,114	3,124	1,669	788	3,517	24,813	64,341
Receivables from Exchange Transactions - Waste Water Management	14,417	1,981	1,833	1,445	1,417	1,202	4,369	4,816	31,481
Receivables from Exchange Transactions - Waste Management	11,555	1,435	1,232	1,144	1,018	981	3,174	4,164	24,704
Receivables from Exchange Transactions - Property Rental Debtors	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	6,250	533	631	523	689	10,352	14,179	15,621	48,780
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–	–	–	–	–	–	–
Other	(33,310)	699	661	467	1,188	45,222	38,272	6,310	59,507
Total By Income Source	**96,623**	**15,625**	**14,178**	**12,345**	**11,260**	**63,190**	**79,571**	**75,427**	**368,218**
Debtors Age Analysis By Customer Group									
Organs of State	2,301	1,087	1,258	583	664	6,540	367	2,995	15,795
Commercial	11,813	469	291	301	223	1,480	2,354	4,398	21,328
Households	82,505	14,066	12,628	11,460	10,373	55,150	76,850	68,034	331,067
Other	4	3	0	0	0	21	–	–	28
Total By Customer Group	**96,623**	**15,625**	**14,178**	**12,345**	**11,260**	**63,190**	**79,571**	**75,427**	**368,218**

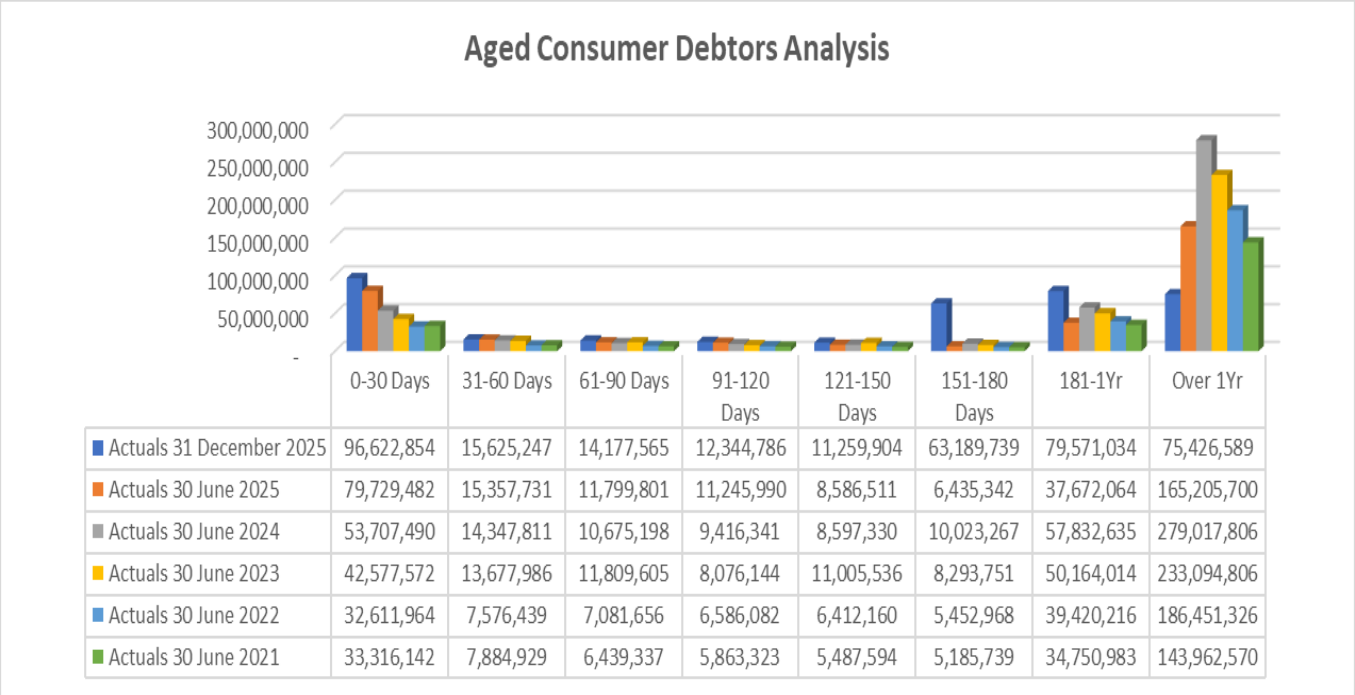
Debtors' Age Analysis (Inclusive of VAT) as at 30 June 2025

Description	Budget Year 2024/25								
R thousands	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis By Income Source									
Trade and Other Receivables from Exchange Transactions - Water	28,680	5,190	4,620	4,594	3,061	2,488	11,553	38,052	98,238
Trade and Other Receivables from Exchange Transactions - Electricity	35,660	2,601	1,789	1,437	1,179	898	4,080	12,231	59,875
Receivables from Non-exchange Transactions - Property Rates	22,917	2,601	1,859	1,593	1,365	1,265	10,636	29,366	71,601
Receivables from Exchange Transactions - Waste Water Management	12,361	1,881	1,655	1,800	1,305	778	3,775	15,177	38,732
Receivables from Exchange Transactions - Waste Management	9,817	1,360	1,194	1,107	1,008	532	2,915	19,392	37,325
Receivables from Exchange Transactions - Property Rental Debtors	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	4,827	1,351	343	406	366	317	2,848	38,902	49,359
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–	–	–	–	–	–	–
Other	(34,533)	374	340	310	303	158	1,865	12,086	(19,097)
Total By Income Source	**79,729**	**15,358**	**11,800**	**11,246**	**8,587**	**6,435**	**37,672**	**165,206**	**336,033**
Debtors Age Analysis By Customer Group									
Organs of State	(46)	793	608	624	396	317	2,209	7,514	12,415
Commercial	10,797	489	415	382	289	257	1,240	7,397	21,267
Households	68,974	14,074	10,775	10,239	7,900	5,860	34,217	150,280	302,321
Other	4	1	1	1	1	1	6	15	29
Total By Customer Group	**79,729**	**15,358**	**11,800**	**11,246**	**8,587**	**6,435**	**37,672**	**165,206**	**336,033**

The analysis indicates that from 30 June 2025 to 31 December 2025, the overdue debts have increased by R 12,714 million from R 256,303 million to R 269,017 million, as follows:

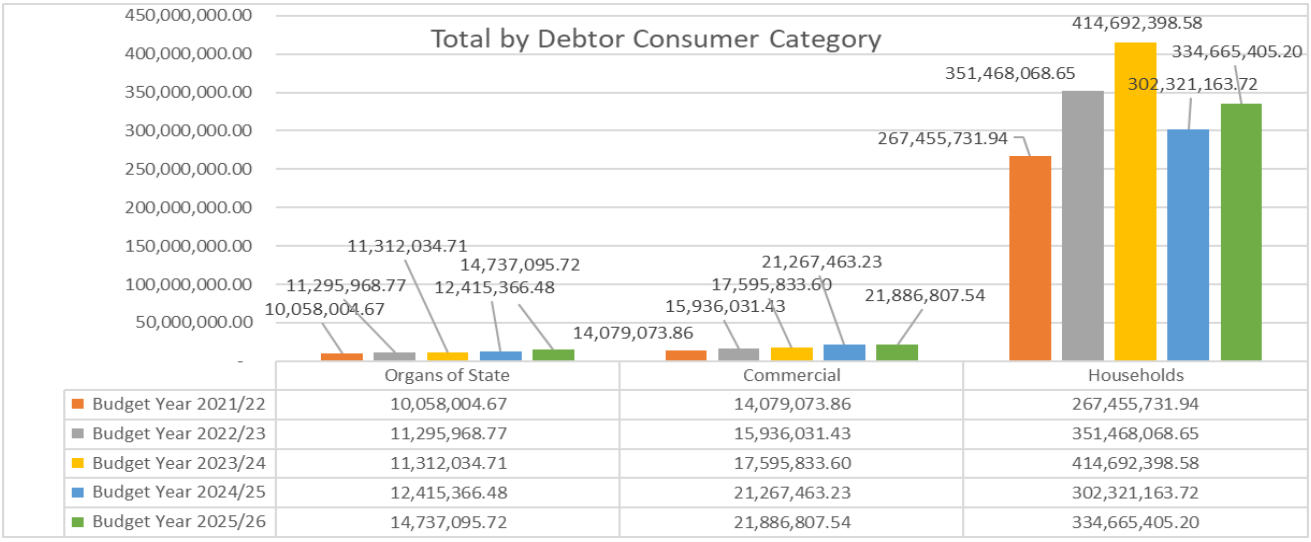
R thousands	OVERDUE AMOUNTS AS AT		
Debtors Age Analysis By Income Source	**30-Jun-25**	**31-Dec-25**	**DIFFERENCE**
Trade and Other Receivables from Exchange Transactions - Water	69,558	50,903	(18,654)
Trade and Other Receivables from Exchange Transactions - Electricity	24,215	16,419	(7,796)
Receivables from Non-exchange Transactions - Property Rates	48,684	38,711	(9,973)
Receivables from Exchange Transactions - Waste Water Management	26,371	17,064	(9,306)
Receivables from Exchange Transactions - Waste Management	27,508	13,150	(14,359)
Receivables from Exchange Transactions - Property Rental Debtors	–	–	–
Interest on Arrear Debtor Accounts	44,532	42,530	(2,002)
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–
Other	15,436	92,818	77,382
Total By Income Source	**256,303**	**271,595**	**15,292**
Debtors Age Analysis By Customer Group			
Organs of State	12,461	13,494	1,033
Commercial	10,471	9,515	(955)
Households	233,347	248,562	15,215
Other	25	24	(1)
Total By Customer Group	**256,303**	**271,595**	**15,292**

Graphical Analysis of consumer debtors



	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181-1Yr	Over 1Yr
Actuals 31 December 2025	96,622,854	15,625,247	14,177,565	12,344,786	11,259,904	63,189,739	79,571,034	75,426,589
Actuals 30 June 2025	79,729,482	15,357,731	11,799,801	11,245,990	8,586,511	6,435,342	37,672,064	165,205,700
Actuals 30 June 2024	53,707,490	14,347,811	10,675,198	9,416,341	8,597,330	10,023,267	57,832,635	279,017,806
Actuals 30 June 2023	42,577,572	13,677,986	11,809,605	8,076,144	11,005,536	8,293,751	50,164,014	233,094,806
Actuals 30 June 2022	32,611,964	7,576,439	7,081,656	6,586,082	6,412,160	5,452,968	39,420,216	186,451,326
Actuals 30 June 2021	33,316,142	7,884,929	6,439,337	5,863,323	5,487,594	5,185,739	34,750,983	143,962,570

Graphical Analysis of consumer debtors (total by Debtor Consumer Category)



	Organs of State	Commercial	Households
Budget Year 2021/22	10,058,004.67	14,079,073.86	267,455,731.94
Budget Year 2022/23	11,295,968.77	15,936,031.43	351,468,068.65
Budget Year 2023/24	11,312,034.71	17,595,833.60	414,692,398.58
Budget Year 2024/25	12,415,366.48	21,267,463.23	302,321,163.72
Budget Year 2025/26	14,737,095.72	21,886,807.54	334,665,405.20

1.2 Overview of Creditors position

Below is an analysis of the status of the major creditors.

Description	Budget Year 2025/26								
R thousands	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
Creditors Age Analysis By Customer Type									
Bulk Electricity	39,419	–	–	–	–	–	–	–	**39,419**
Bulk Water	1,490	60	12	12	49	45	110	(927)	**851**
PAYE deductions	6,508								**6,508**
VAT (output less input)									**–**
Pensions / Retirement deductions									**–**
Loan repayments									**–**
Trade Creditors	4,772	65	23	–	–	–	–	384	**5,244**
Auditor General									**–**
Other									**–**
Total By Customer Type	**52,190**	**125**	**35**	**12**	**49**	**45**	**110**	**(543)**	**52,022**

The above amounts represent invoices still to be paid. The major creditors as at 31 December 2025 are as follows:

Eskom	R 39,419 million
NMBM	R 0,851 million
PAYE	R 6,508 million
Other Creditors	R 5,244 million
Total	**R 52,022 million**

It must be noted that the Eskom amount of R 39,419 million, represents the current account for December 2025, which is due on January 2026.

It is to be noted that the SARS amount of R 6,508 million, represents the current account for December 2025, which is due in January 2026.

1.3 Allocation and Grants receipts and expenditure for the 2025/26 financial year

Supporting Table SC6 Monthly Budget Statement – transfers and grant receipts – M06 December 2025.

Description	Budget Year 2025/26							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands							%	
RECEIPTS:								
Operating Transfers and Grants								
National Government:	**209,308**	**209,308**	**68,143**	**157,311**	**157,311**	**-**		**209,308**
Operational Revenue:General Revenue:Equitable Share	203,533	203,533	67,723	152,529	152,529	-	0.00%	203,533
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5	2,081	2,081	-	1,456	1,456	-	0.00%	2,081
Local Government Financial Management Grant [Schedule 5B]	1,785	1,785	-	1,785	1,785	-	0.00%	1,785
Municipal Infrastructure Grant [Schedule 5B]	1,909	1,909	420	1,541	1,541	-	0.00%	1,909
Provincial Government:	**2,955**	**2,955**	**-**	**(3,034)**	**(3,034)**	**-**	**0.00%**	**2,955**
Humam Settlement Grant	-	-	-	-	-	-		-
Library grant	2,955	2,955	-	(3,034)	(3,034)	-	0.00%	2,955
District Municipality:	**2,503**	**2,503**	**-**	**1,740**	**1,740**	**-**	**0.00%**	**2,503**
Environmental health subsidy	2,503	2,503	-	1,740	1,740	-	0.00%	2,503
Other grant providers:	-	-	-	-	-			-
Departmental Agencies and Accounts	-	-	-	-	-	-		-
Total Operating Transfers and Grants	**214,766**	**214,766**	**68,143**	**156,017**	**156,017**	**-**	**0.00%**	**214,766**
Capital Transfers and Grants								
National Government:	**51,334**	**51,334**	**8,522**	**39,579**	**39,579**		**0.00%**	**51,334**
Municipal Disaster Relief Grant	-	-	-	-	-	-		-
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]	5,440	5,440	544	2,992	2,992		0.00%	5,440
Municipal Infrastructure Grant [Schedule 5B]	36,265	36,265	7,978	29,287	29,287		0.00%	36,265
Water Services Infrastructure Grant	9,629	9,629	-	7,300	7,300		0.00%	9,629
Provincial Government:	**30,000**	**39,857**	**10,434**	**14,046**	**14,046**		**0.00%**	**39,857**
Human Settlement Grant	30,000	39,857	10,434	14,046	14,046		0.00%	39,857
District Municipality:	**1,391**	**1,391**	**-**	**-**	**-**			**1,391**
Fire Services Subsidy	1,391	1,391	-	-	-			1,391
Total Capital Transfers and Grants	**82,726**	**92,583**	**18,956**	**53,625**	**53,625**	**-**	**0.00%**	**92,583**
TOTAL RECEIPTS OF TRANSFERS & GRANTS	**297,491**	**307,348**	**87,099**	**209,642**	**209,642**	**-**	**0.00%**	**307,348**

Below is an analysis of the spending associated with the grants as at 31 December 2025:

Supporting Table SC7 Monthly Budget Statement – transfers and grants expenditure – M06 December 2025.

Description	2024/25	Buget Year 2025/26						
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance%	Full Year Forecast
R thousands								
EXPENDITURE								
Operating expenditure of Transfers and Grants								
National Government:	**209,308**	**209,308**	**68,497**	**155,901**	**155,416**	**(485)**	**(0)**	**85,768**
Operational Revenue:General Revenue:Equitable Share	203,533	203,533	67,723	152,529	152,529	–	0%	84,806
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	2,081	2,081	418	1,470	1,041	(430)	-41%	347
Local Government Financial Management Grant [Schedule 5B]	1,785	1,785	61	304	893	588	66%	298
Municipal Infrastructure Grant [Schedule 5B]	1,909	1,909	295	1,597	954	(643)	-67%	318
Provincial Government:	**2,955**	**2,955**	**–**	**6,068**	**–**	**(3,034)**	**#DIV/0!**	**–**
Human Settlement Grant	–	–	–	3,034	–			–
Library grant	2,955	2,955	–	3,034	–	(3,034)		–
District Municipality:	**2,503**	**2,503**	**–**	**1,740**	**870**	**(870)**	**(0)**	**870**
Environmental health subsidy	2,503	2,503	–	1,740	870	(870)	-100%	870
Other grant providers:	**–**	**–**	**–**	**–**	**–**	**–**		**–**
Departmental Agencies and Accounts	–	–	–	–	–			–
Total operating expenditure of Transfers and Grants:	**214,766**	**214,766**	**68,497**	**163,709**	**156,286**	**(7,423)**	**#DIV/0!**	**86,638**
Capital expenditure of Transfers and Grants								
National Government:	**51,334**	**62,941**	**3,890**	**23,602**	**31,471**	**7,869**	**0.25**	**8,556**
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]	5,440	5,440	–	4,235	2,720	(1,515)	-56%	907
Municipal Infrastructure Grant [Schedule 5B]	36,265	36,265	2,865	16,619	18,133	1,513	8%	6,044
Water Services Infrastructure Grant	9,629	9,629	385	2,107	4,815	2,708	56%	1,605
Municipal Disaster Relief Grant	–	11,607	640	640	5,803	5,163	89%	–
Provincial Government:	30,000	**39,857**	**1,490**	**9,127**	**19,928**	**10,801**	**54%**	**6,643**
Human Settlement	30,000	39,857	1,490	9,127	19,928	10,801	54%	6,643
District Municipality:	**1,391**	**1,391**	**–**	**–**	**696**	**696**		**232**
Fire Services Subsidy	1,391	1,391	–	–	696	696		232
Total capital expenditure of Transfers and Grants	**82,726**	**104,189**	**5,380**	**32,729**	**52,095**	**19,365**	**37%**	**15,430**
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	**297,491**	**318,955**	**73,877**	**196,438**	**208,381**	**11,943**	**6%**	**102,069**

Note: The equitable share allocation is utilised to fund indigent household's subsidies granted to qualifying households, with the remainder being used to support the Municipality's operations.

CONDITIONAL GRANTS, SUBSIDIES AND DONATIONS RECEIVED

CONDITIONAL GRANTS, SUBSIDIES AND DONATIONS							
Reconciliation Grant Register as at 31 December 2025 (2025/26 F/Y)							
Name of Grants	Name of organ of state	Opening balances (Rollovers) as at 1 July 2025	YTD Receipts	Total Receipts	YTD Expenditure	% of Spending to date	Unspent Balances
Opex grants, subsidies and donations							
Financial Management Grant	DORA	-	1,785,000	1,785,000	304,280	17.05%	1,480,720
Expanded Public Works Programme	DORA	-	1,456,000	1,456,000	1,470,306	100.98%	(14,306)
Municipal Infrastructure Grant	DORA	-	1,541,400	1,541,400	1,597,454	103.64%	(56,054)
		-	**4,782,400**	**4,782,400**	**3,372,039**		**1,410,361**
Capex grants, subsidies and donations							
Municipal Infrastructure Grant	DORA	-	29,286,600	29,286,600	16,619,466	56.75%	12,667,134
Integrated National Electrification Programme	DORA	-	2,992,000	2,992,000	4,235,424	141.56%	(1,243,424)
Water Services Infrastructure Grant	DORA	120,926	7,300,000	7,420,926	2,106,745	28.39%	5,314,181
Municipal Disaster Response Grant	DORA	11,606,728	-	11,606,728	640,046	5.51%	10,966,682
			-				
Housing: Human Settlements Dev. Grant (Beneficiaries)	Provincial: Department of Infrastructure	9,216,084	14,046,496	23,262,580	9,127,490	39.24%	14,135,090
		20,943,738	**53,625,096**	**74,568,834**	**32,729,170**	**43.89%**	**41,839,664**
			58,407,496	**79,351,234**	**36,101,210**	**45.50%**	**43,250,024**

1.4 Councillor and employee benefits

Below is an analysis of Councillor and employee benefits:

Table SC8 Monthly Budget Statement – Councillor and staff benefits – M06 December 2025.

Summary of Employee and Councillor remuneration	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance	Full Year Forecast
R thousands								%	
	A	B	C						D
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	10,607	10,879	10,879	860	5,039	5,439	(400)	-7%	10,879
Pension and UIF Contributions	–	–	–	–	–	–	–		–
Medical Aid Contributions	–	–	–	–	–	–	–		–
Motor Vehicle Allowance	3,427	3,626	3,626	287	1,697	1,813	(116)	-6%	3,626
Cellphone Allowance	1,409	1,483	1,483	117	689	741	(52)	-7%	1,483
Housing Allowances	–	–	–	–	–	–	–		–
Sub Total - Councillors	**15,443**	**15,988**	**15,988**	**1,264**	**7,425**	**7,994**	**(569)**	**-7%**	**15,988**
Senior Managers of the Municipality									
Basic Salaries and Wages	10,400	9,436	9,436	676	4,146	4,718	(572)	-12%	9,436
Pension and UIF Contributions	13	11	11	1	6	5	1	20%	11
Medical Aid Contributions	–	–	–	–	–	–	–		–
Overtime	–	–	–	–	–	–	–		–
Performance Bonus	1,657	395	395	–	82	198	(116)	-59%	395
Motor Vehicle Allowance	1,024	655	655	235	1,409	328	1,082	330%	655
Cellphone Allowance	24	–	–	38	48	–	48		–
Housing Allowances	–	–	–	–	–	–	–		–
Other benefits and allowances	10	0	0	0	12	0	12	9661%	0
Sub Total - Senior Managers of Municipality	**17,381**	**10,498**	**10,498**	**950**	**5,704**	**5,249**	**455**	**9%**	**10,498**
Other Municipal Staff									
Basic Salaries and Wages	254,014	309,705	300,978	22,614	132,097	150,489	(18,392)	-12%	300,978
Pension and UIF Contributions	36,539	52,636	52,636	3,548	21,043	26,318	(5,275)	-20%	52,636
Medical Aid Contributions	16,734	28,847	28,847	1,537	8,888	14,423	(5,535)	-38%	28,847
Overtime	37,582	37,741	37,741	5,045	19,022	18,871	152	1%	37,741
Performance Bonus	979	227	227	12	948	114	834	734%	227
Motor Vehicle Allowance	10,046	13,359	13,359	906	5,363	6,680	(1,317)	-20%	13,359
Cellphone Allowance	103	–	–	30	60	–	60		–
Housing Allowances	677	951	951	69	395	475	(81)	-17%	951
Other benefits and allowances	32,181	45,629	45,879	(88)	25,123	22,939	2,184	10%	45,879
Payments in lieu of leave	–	–	–	–	–	–	–		–
Long service awards	8,522	1,583	1,583	95	1,155	791	363	46%	1,583
Post-retirement benefit obligations	3,972	24,085	24,085	585	5,950	12,042	(6,092)	-51%	24,085
Sub Total - Other Municipal Staff	**401,350**	**514,763**	**506,286**	**34,353**	**220,044**	**253,143**	**(33,099)**	**-13%**	**506,286**
Total Parent Municipality	**434,173**	**541,249**	**532,772**	**36,568**	**233,172**	**266,385**	**(33,213)**	**-12%**	**532,772**
TOTAL SALARY, ALLOWANCES & BENEFITS	**434,173**	**541,249**	**532,772**	**36,568**	**233,172**	**266,385**	**(33,213)**	**-12%**	**532,772**
TOTAL MANAGERS AND STAFF	**418,731**	**525,261**	**516,784**	**35,303**	**225,747**	**258,392**	**(32,644)**	**-13%**	**516,784**

1.5. Key performance indicators

The table below reflects the key performance indicators as per the 2025/26 Budget and the associated performance to date.

Borrowing Management		**Actuals as at 30 June 2023**	**Actuals as at 30 June 2024**	**Actuals as at 30 June 2025**	**Actuals as at 31 December 2024**	**Approved Adjusted Budget 2025/26**	**Actuals as at 31 December 2025**
Capital Charges to Operating Expenditure	Interest & principal paid/Total Operating Expenditure	0.32%	0.52%	2.23%	1.57%	2.74%	2.84%
Borrowed funding of "own" capital expenditure	Borrowings/Capital expenditure excl. transfers & grants	0%	0%	269.91%	0%	242.89%	45.53%
Debt Servicing Costs to Operating Revenue	Debt Servicing Costs / Total Operating Revenue - Conditional Grants	0.00	0.01	0.02	0.01	0.03	0.03
Liquidity							
Current Ratio	Current assets / current liabilities	0.91	0.87	1.04	1.32:1	0.93	1.44
Liquidity Ratio	Monetary assets / current liabilities	0.40	0.47	0.50	0.64:1	0.50	0.62
Revenue Management							
Annual Debtors Collection Rate	Billed Revenue / Receipted Revenue	86.71%	91.01%	91.38%	87.81%	95%	93.17%

Other indicators		Actuals as at 30 June 2023	Actuals as at 30 June 2024	Actuals as at 30 June 2025	Actuals as at 31 December 2024	Approved Adjusted Budget 2025/26	Actuals as at 31 December 2025
Cost coverage	(Cash and cash equivalents - Unspent Conditional Grants - Overdraft) + Short term investment)/monthly fixed operational expenditure excluding (depreciation, amortisation, provision for bad debts, impairment and loss on disposal of assets)	0.98	1.19 Months	0.53 Months	1.69 Months	1.14 Months	0.65 Months
Employee Costs	Employee Costs / Total Operating Expenditure	29.47%	30.85%	29.53%	31.59%	33.22%	32.04%
Capital Expenditure	Capital Expenditure / Capital Budget	94.66%	71.38%	84.49%	25.06%	95%	14.93%
Repairs and Maintenance as % of Total Operating Expenditure	Repairs and Maintenance / Total Operating Expenditure	3.86%	2.24%	2.33%	10.56%	14.65%	12.33%
Repairs and Maintenance as % of PPE (Book Value)	Repairs and Maintenance / Net PPE	2.32%	1.42%	1.52%	3.23%	9.96%	4.03%
Own Revenue Sources / Total Operating Revenue (Including operating grants)	Own Revenue Sources / Total Operating Revenue (Including Conditional Grants)	77.74%	83.49%	84.46%	79.01%	85.38%	78.99%

The above table is discussed in detail below.

1.1. Borrowing Management

1.1.1. Capital charges to Operating Expenditure.

The Ratio indicates the cost required to service the borrowing. It assesses the Borrowing or Payment obligation expressed as percentage of Total Operating Expenditure.

Capital charges/Total Operating Expenditure to date.

The ratio is 2.84% as at 31 December 2025, compared to the approved adjusted budget ratio of 2.74%.

Borrowed funding of capital expenditure.

This ratio indicates the proportion of borrowed funding to actual capital expenditure to date (excluding transfers and grants). The ratio also indicates the extent of capital expenditure being financed from borrowed funding compared to own and other funding sources, excluding transfers and grant funded expenditure.

The ratio is determined as follows:

Capital expenditure funded from Borrowings/Total Capital Expenditure to date (excluding transfers and grants)

As at 31 December 2025, the ratio indicates 45.53% of borrowed funding, compared to total expenditure to date, excluding transfers and grants.

1.1.2. Debt Servicing Costs to Operating Revenue Ratio

This ratio indicates the proportion of debt servicing costs (interest and principal paid on borrowing) to actual operating revenue to date.

The ratio is determined as follows:

Debt Servicing Costs/Operating Revenue

As at 31 December 2025, the ratio indicates 0.03, compared to the approved adjusted budget of 0.03.

1.1.3. Current ratio

The Ratio assesses the Municipality's ability to meet its Short-term Liabilities (Debt and Payables) with its Short-term Assets (Cash, Inventory, Receivables etc.).

The ratio is determined as follows:

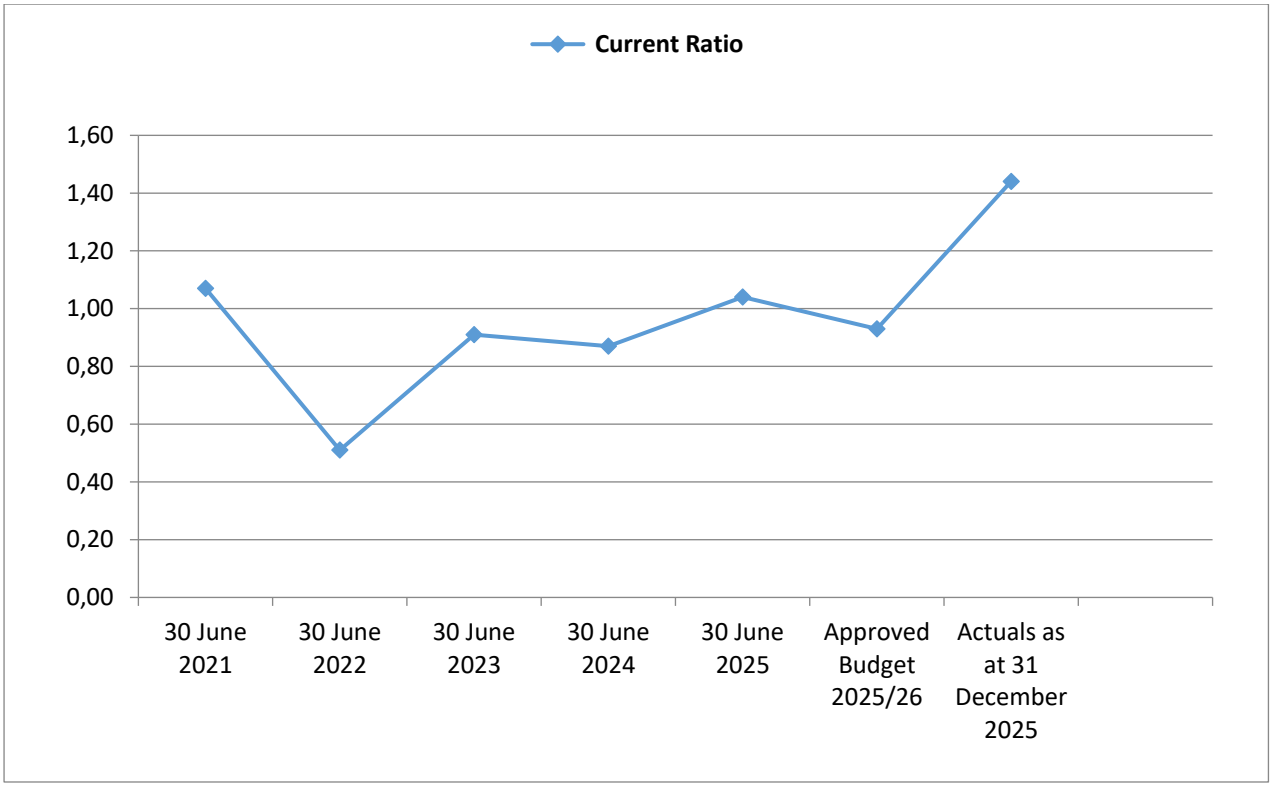
Current assets/Current liabilities

The ratio as at 31 December 2025 was 1.44:1, compared to the approved adjusted budget ratio of 0.93:1. As at 31 December 2025, cash reserves/commitments amounted to R 92,353 million, the current ratio excluding the cash reserves constitute 1.16:1.

In terms of the MFMA Circular No. 71, the norm is 1.5:1 to 2:1

The higher the current Ratio, the stronger the Municipality's financial capacity to meet its current obligations.

A ratio of below 1:1 would suggest that the Municipality would be unable to meet all of its current obligations as and when they fall due.



1.1.4. Liquidity Ratio

The liquidity ratio assesses a Municipality's ability to meet its short-term commitments from Monetary Assets.

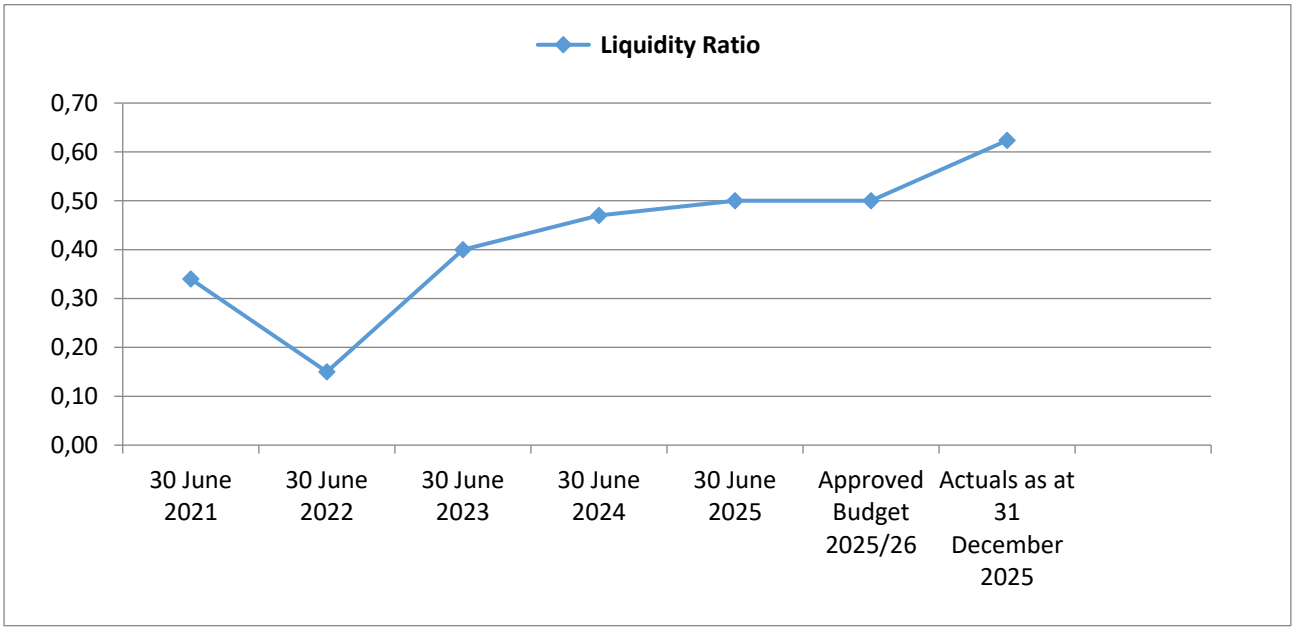
The ratio is determined as follows:

Monetary assets/Current liabilities

A favourable ratio would ensure that the Municipality is able to settle its short-term commitments from monetary assets. The liquidity ratio as at 31 December 2025 was 0.62:1 compared to the approved adjusted budget ratio of 0.50:1.

As at 31 December 2025, cash reserves/commitments amounted to R 92,353 million, the liquidity ratio excluding the cash reserves constitute 0.34:1.

The liquidity ratio is of the utmost importance to measure the financial liquidity and sustainability of the municipality.



1.2. Revenue Management

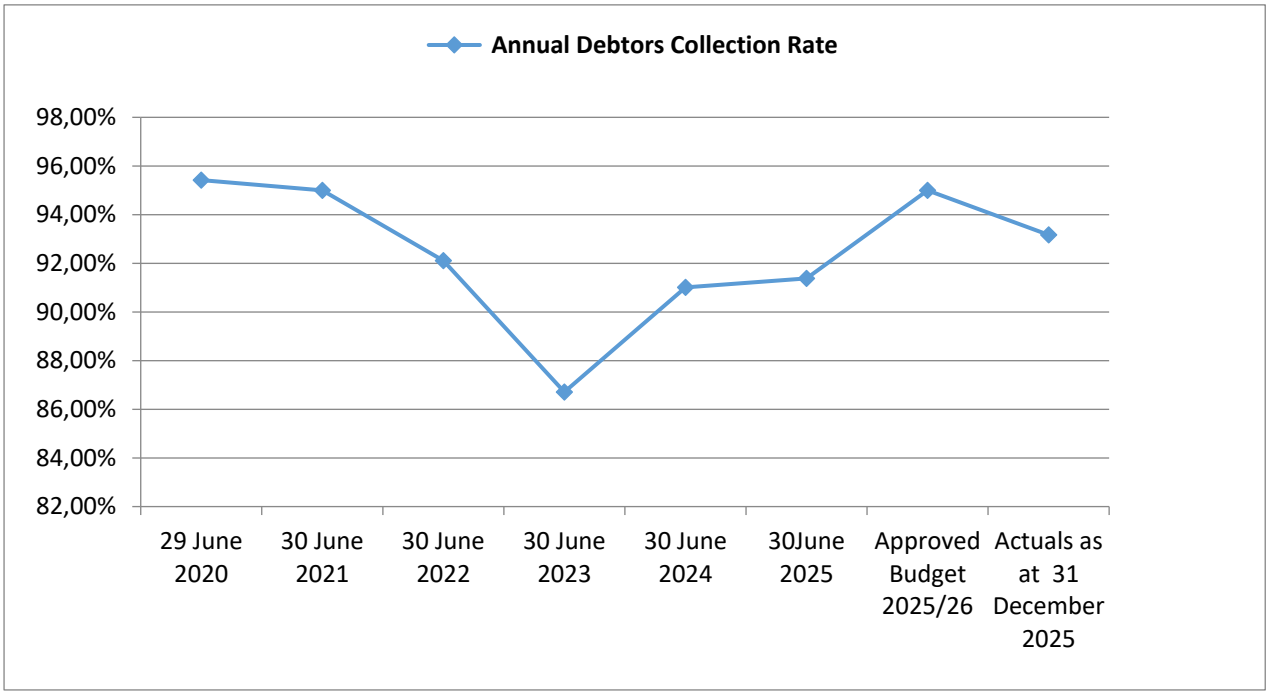
1.2.1. Annual Debtors Collection Rate

This ratio assesses the actual cash collected, compared to the monetary value of the municipal accounts rendered for municipal rates and services.

The ratio to determine the percentage collection rate is as follows:

Gross Debtors Opening Balance + Billed Revenue – Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100

The average collection rate as at 31 December 2025 was 93.17%, compared to the approved adjusted budget collection rate of 95%. The actual collection rate for December is 100.27%.



1.3. Other indicators

1.3.1. Cost coverage

The Ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue, during that particular month.

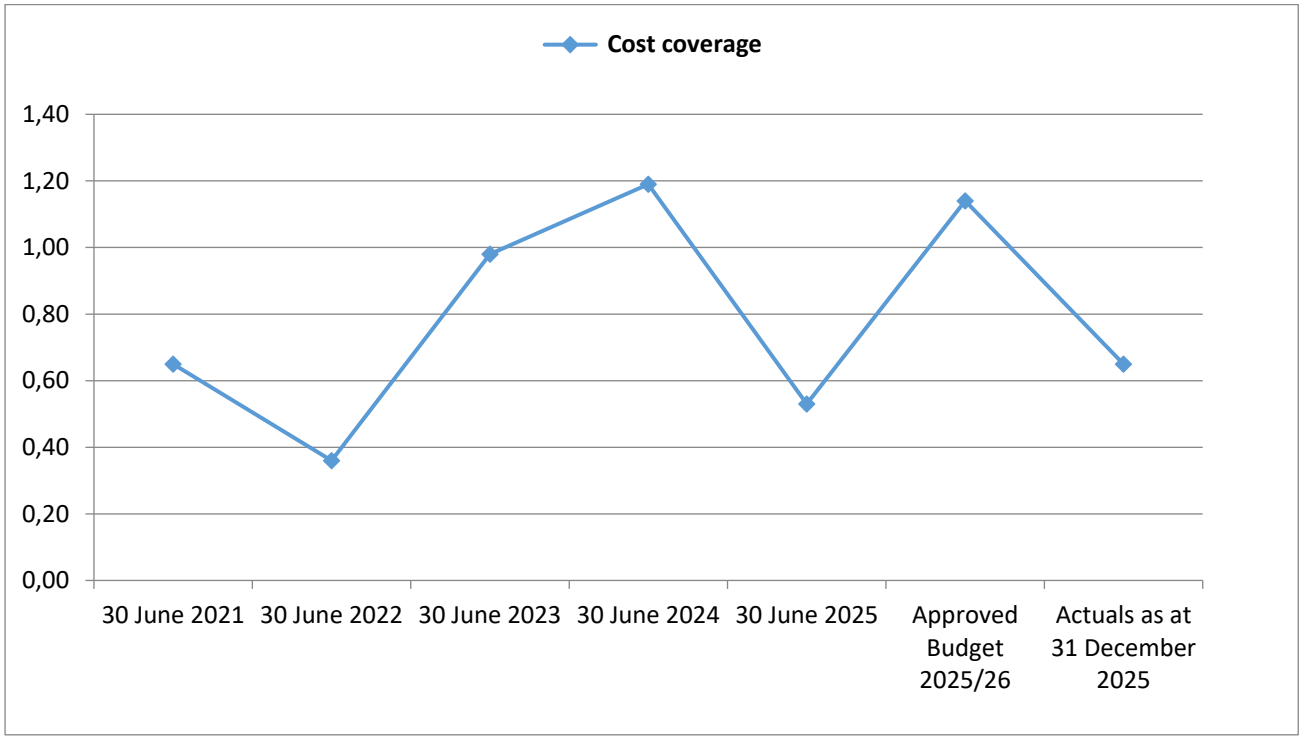
The Ratio is adjusted for Unspent Conditional Grants, Unspent borrowings and Cash Reserves provided for the Development Bank of South Africa (DBSA) and augmentation fees, as the cash is not available for normal day-to-day operational expenditure but rather reserved for Grant and Capital related expenditure.

The ratio is determined as follows:

Cash and cash equivalents – unspent conditional grants – unspent borrowings – cash reserves - overdraft + short-term investments/ monthly fixed operational expenditure excluding (depreciation, amortisation, provisions for bad debts, impairment and loss on the disposal of assets)

As at 31 December 2025, the Ratio was 0.65 months, compared to the approved adjusted budget ratio of 1.14 months.

In terms of MFMA Circular No. 71, the norm is 1 month to 3 months.



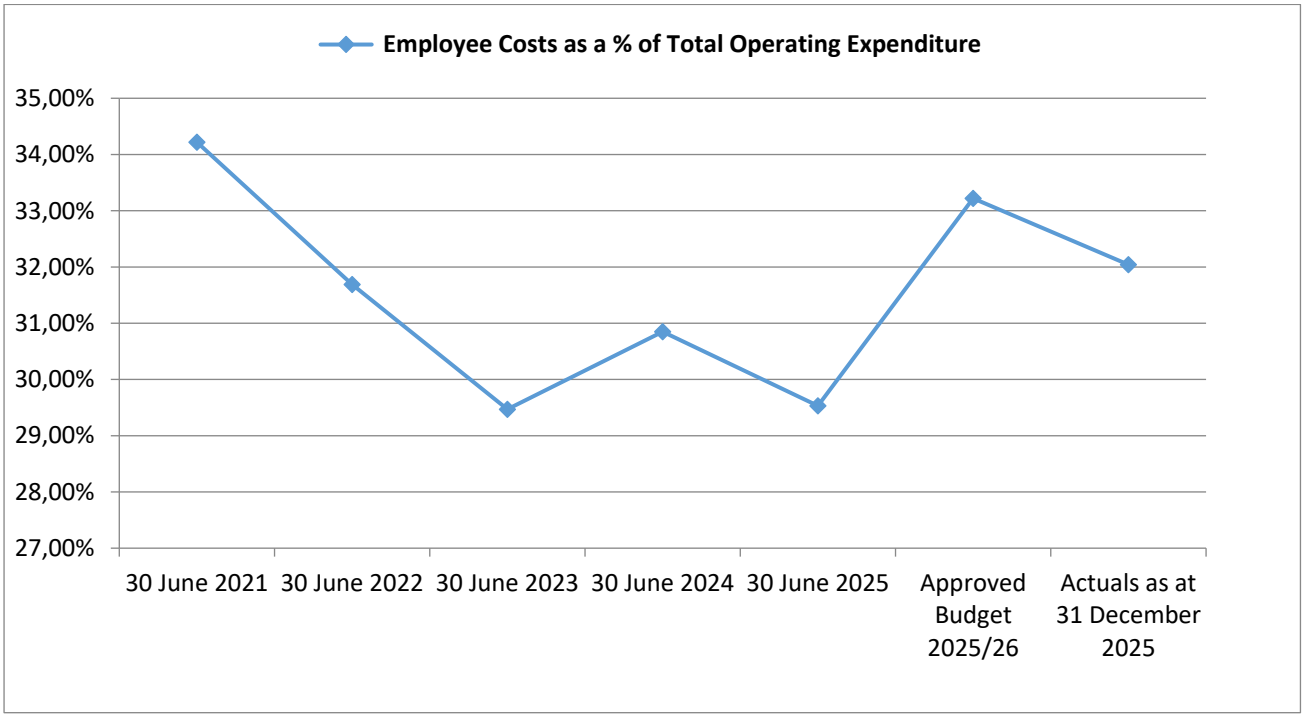
1.3.2. Employee costs as a % of Total Operating Expenditure

This ratio assesses the extent to which the Municipality's Total Operating Expenditure is consumed by costs associated with the employment of human resources.

The ratio is determined as follows:

Employee Costs to date/Total Operating Expenditure to Date

As at 31 December 2025, Employee Related Costs constituted 32.04% of the Total Operating Expenditure, compared to the approved adjusted budget ratio 33.22%.



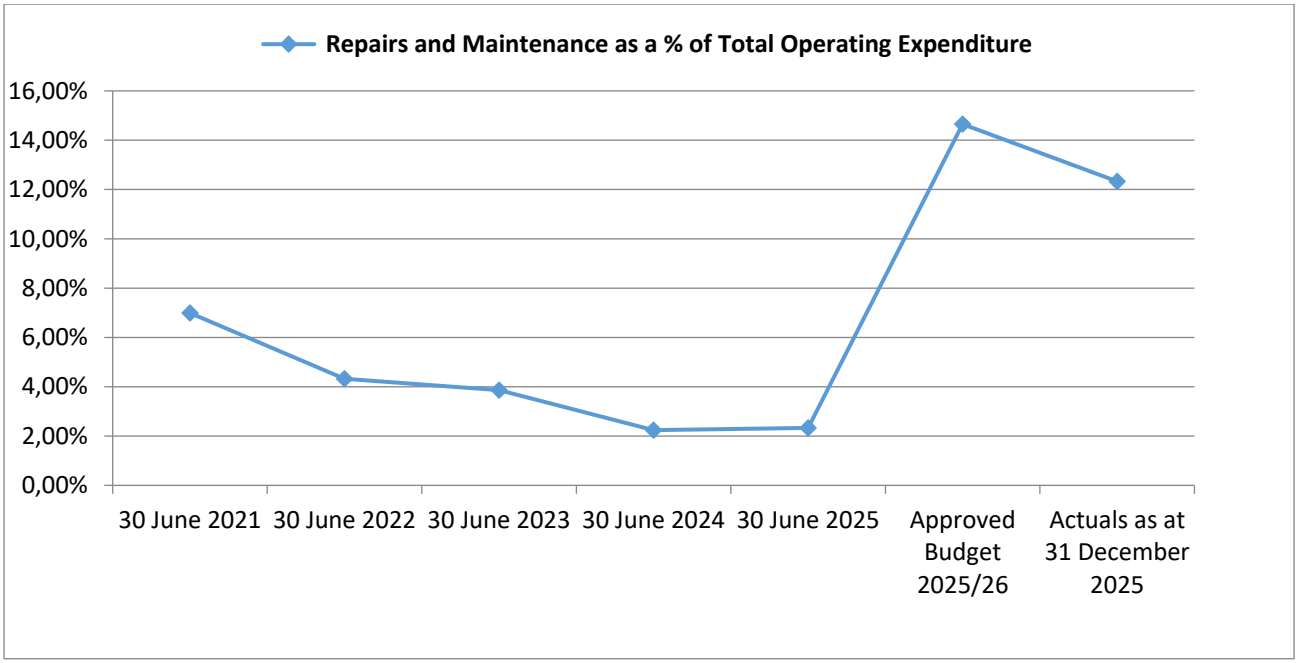
1.3.3. Repairs and Maintenance as a % of Total Operating Expenditure

This ratio assesses the extent to which the Municipality's Total Operating Expenditure is consumed by costs associated with the repairs and maintenance of its assets.

The ratio is determined as follows:

Repairs and maintenance expenditure to date / Total Operating Expenditure to date

As at 31 December 2025, the ratio was 12.33%, compared to the approved adjusted budget ratio of 14.65%.



1.3.4. Repairs and Maintenance as a % of the book value of Property, Plant and Equipment (PPE)

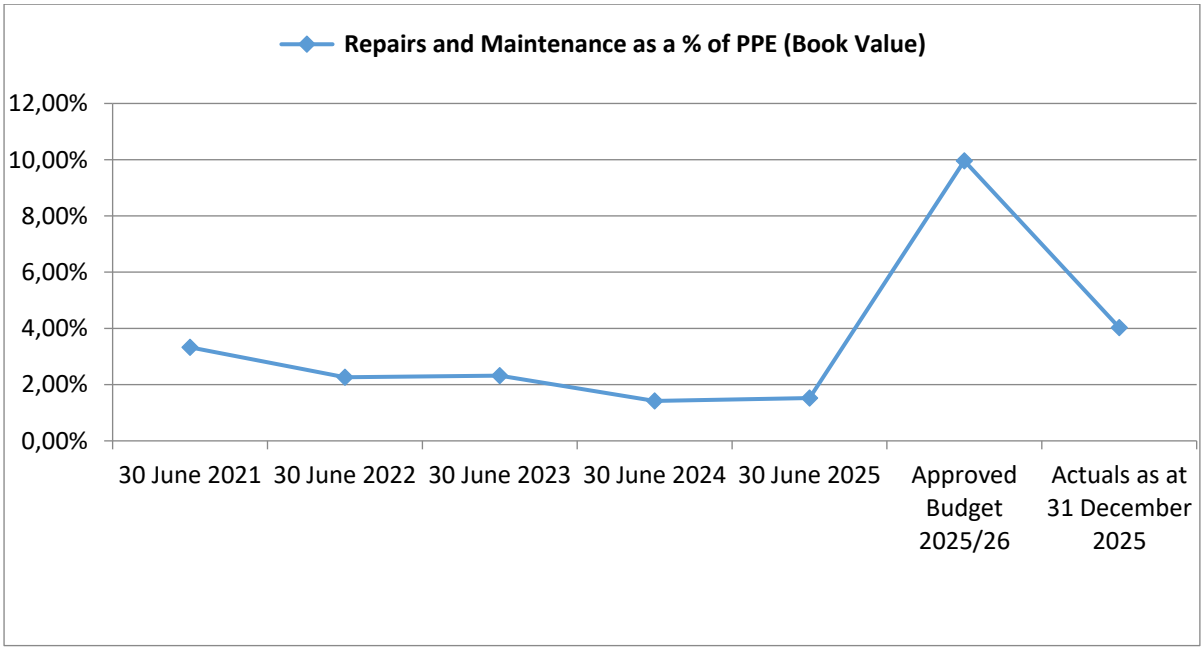
The Ratio measures the level of repairs and maintenance to ensure adequate maintenance to minimise breakdowns and interruptions in service delivery.

The ratio is determined as follows:

Repairs and maintenance expenditure to date / Book value of PPE to date

As at 31 December 2025, repairs and maintenance expenditure constituted 4.03% of the book value of PPE, compared to the approved adjusted budget ratio of 9.96%.

In terms of the MFMA Circular No.71, the norm is 8%.



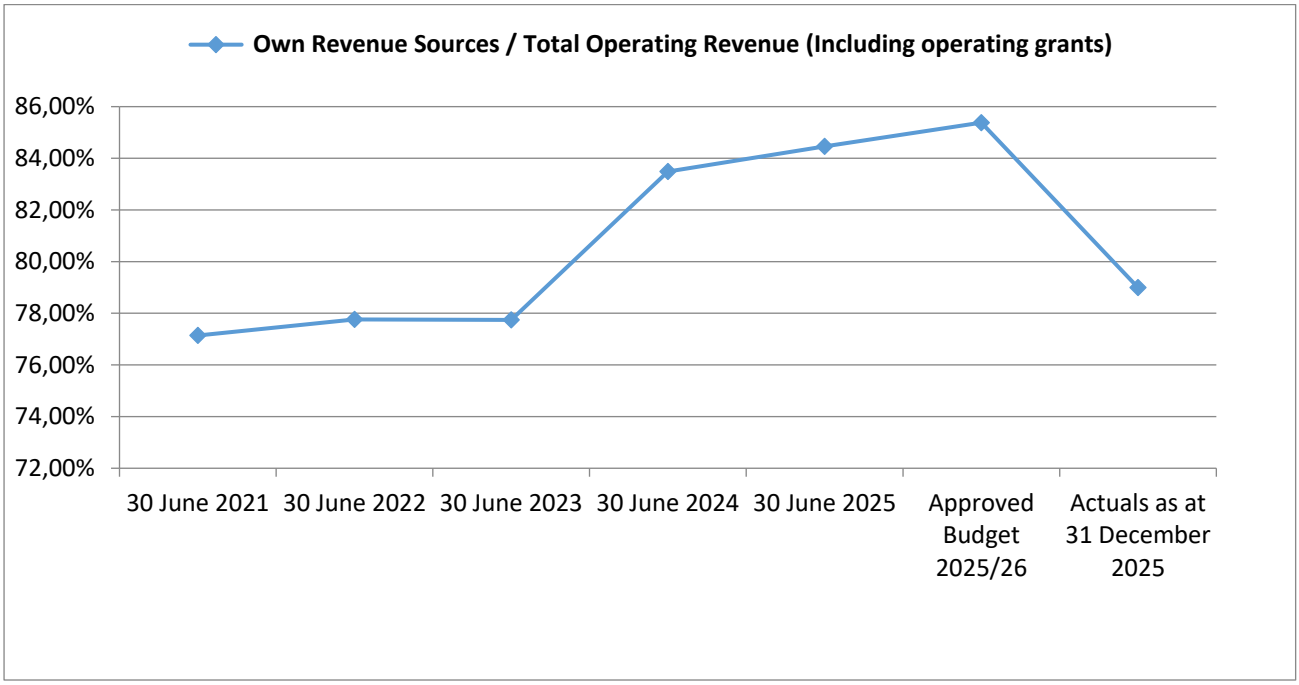
Own Revenue Generation

This ratio measures the extent to which the Municipality has control over its revenue sources, i.e., what percentage of its revenue is generated locally. The higher the ratio, the less reliant a Municipality is on Provincial and National Government to support its operations.

The ratio is determined as follows:

Own Revenue Sources / Total Operating Income (includes operating grants)

As at 31 December 2025, the Municipality's own revenue sources constituted 78.99% of its total Operating Income, compared to the approved adjusted budget ratio of 85.38%.



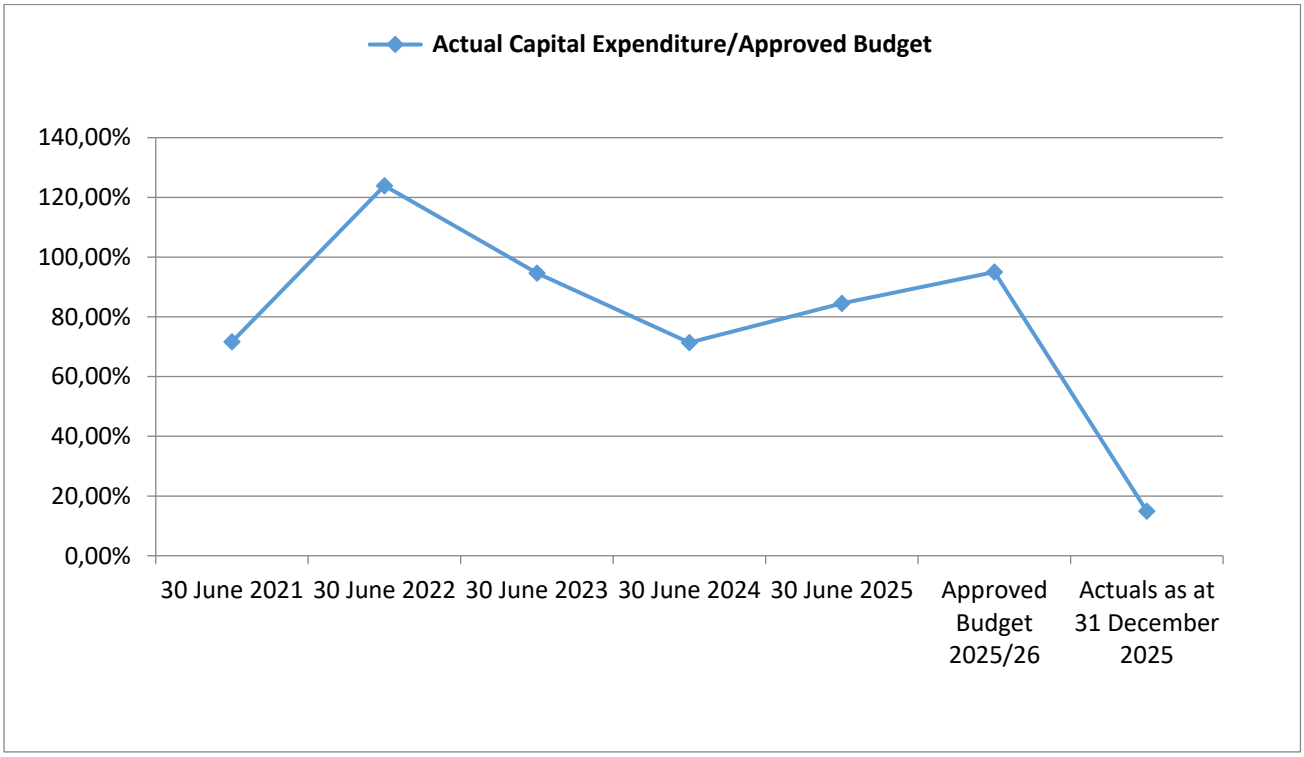
1.3.5. Capital Budget Spending

This ratio assesses the level of actual capital spending, compared to the budgeted capital expenditure.

The ratio is determined as follows:

Actual Capital spending / Approved Capital Budget

The actual spending as at 31 December 2025 amounted to 14.93%, compared to the approved adjusted budget ratio of 95%.



KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
FINANCE & ECONOMIC DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/FED2**

2025/26 MID-YEAR ADJUSTMENTS BUDGET

1. **Introduction**

The purpose of the report is to seek Council approval for the 2025/26 Mid-Year Adjustments Budget, prepared in compliance with Section 28 (2)(b), (d) and (f) of the Municipal Finance Management Act and Regulation 23 (3) (1) of the Municipal Budget and Reporting Regulations.

2. **Background**

Section 28 of the Municipal Finance Management Act (MFMA), stipulates the following:

(1) A municipality may revise an approved annual budget through an adjustments budget. (2) An adjustments budget-

a) must adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue during the current year;
b) may appropriate additional revenues that have become available over and above those anticipated in the annual budget, but only to revise or accelerate spending programmes already budgeted for;
c) may, within a prescribed framework, authorise unforeseeable and unavoidable expenditure recommended by the Mayor of the Municipality;
d) may authorise the utilisation of projected savings in one vote towards spending under another vote;
e) may authorise the spending of funds that were unspent at the end of the past financial year where the under spending could not reasonably have been foreseen at the time to include projected roll-overs when the annual budget for the current year was approved by the council;
f) may correct any errors in the annual budget; and
g) may provide for any other expenditure within a prescribed framework.

Section 28(3) states that an adjustments budget must be in a prescribed form.

Section 23 (1) of the Municipal Budget and Reporting Regulations, states that an adjustments budget referred to in section 28(2) (b), (d) and (f) of the Act may be tabled in the Municipal Council at any time after the mid-year budget

and performance assessment has been tabled in the council, but not later than 28 February of the current year.

Section 23(2) states that only one adjustments budget referred to in sub-regulation (1) may be tabled in the municipal council during a financial year.

It should be noted that the Local Government: Municipal Finance Management Act (Act No. 56 of 2003): Municipal Budget and Reporting Regulations regulate the format of the budget documentation as set out in Schedule B – **"Annexure B"** of the Municipal Budget and Reporting Regulations. This includes the main Tables B1 – B10 as well as the supporting tables SB1 – SB20.

3. **Discussion**

The 2025/26 Mid-Year Adjustments Budget has been prepared in line with the Municipal Finance Management Act, Municipal Budget and Reporting Regulations and Municipal Regulations on a Standard Chart of Accounts (mSCOA) requirements.

The 2025/26 Mid-Year Adjustments Budget Documents are attached for discussion as follows:

- 2025/26 Mid-Year Adjustments Budget Report – **"Annexure A"**.
- 2025/26 Adjustments Budget Schedule B – **"Annexure B"**.
- 2025/26 Detailed Capital Programme – **"Annexure C".**
- Conditional Grants Funded Capital Projects - **"Annexure D".**

4. **Financial Implications**

Completed by BTO -	As stipulated in the report. Refer to **"Annexure A"**
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
BTO Signature	

5. **Applicable legislation**

Section 28 of the Local Government: Municipal Finance Management Act No. 56 of 2003.
Local Government: Municipal Budget and Reporting Regulations, 17 April 2009

Local Government: Municipal Finance Management Act: Municipal Regulations on a Standard Chart of Accounts (mSCOA), 22 April 2014

6. **Legal Implications**

Compliance with Section 28 of the Local Government: Municipal Finance Management Act No. 56 of 2003 and Regulation 23 of the Local Government: Municipal Budget and Reporting Regulations.

7. **Other Implications**

None

8. **Comments by Directorates**

8.1 **Chief Financial Officer**

Recommendation supported.

8.2 **Director: Planning and Development**

Noted

8.3 **Director: Community Services**

Noted.

8.4 **Director: Civil and Water Services**

Noted.

8.5 **Director: Electro - Mechanical Services**

Item noted.

8.6 **Deputy Municipal Manager**

Supported.

8.7 **Municipal Manager**

Supported.

9. **Delegation Authority**

To be approved by Council.

10. **Recommendations**

10.1 That the Executive Mayor recommends that the Council, by resolution taken by the majority of its full number, and in terms of Section 30(2) of the Local Government: Municipal Structures Act No. 117 of 1998 (as amended), read in conjunction with Section 28 of the Local Government: Finance Management Act, Act No 56 of 2003, approves the 2025/26 Mid-Year Adjustments Budget as set-out in the **"Annexure A"** on the following tables:

- Table 7 (B1 Adjustments Budget Summary: page 13)
- Table 8 (B2 Adjustments Budget Financial Performance (revenue and expenditure by standard classification): page 15)
- Table 9 (B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote): page 17)
- Table 10 (B4 Adjustments Financial Performance (revenue and expenditure by type): page 18)
- Table 11 (B5 Adjustments Budget Capital Expenditure by vote and standard classification and funding source: page 20)
- Table 12 (B6 Adjustments Budget Financial Position: page 21)
- Table 13 (B7 Adjustments Budget Cash Flows: page 23)
- Table 14 (B8 Cash backed reserves/accumulated surplus reconciliation: page 24)
- Table 15 (B9 Asset Management: page 25), and
- Table 16 (B10 Basic service delivery measurement: page 27)

10.2 That the Council approves the **"Annexure B"** which regulates the format of the budget documentation as set out in Schedule B (Version 6.9) of the Municipal Budget and Reporting Regulations. This includes the main Tables B1 – B10 as well as the supporting tables SB1 – SB20.

10.3 That the Detailed Capital Programme be noted, **"Annexure C"**.

10.4 That the Conditional Grants Funded Capital Projects be noted, **"Annexure D".**

10.5 That the Adjustments Budget be submitted to National Treasury in both printed and electronic format and the relevant Provincial Treasury.

Item prepared by the Acting Manager Budget & Treasury:

Item approved by the Chief Financial Officer:

Item endorsed by the Municipal Manager:

Item noted by Portfolio Chairperson:

“ANNEXURE A”

2025/26 ADJUSTMENTS BUDGET OF

KOUGA LOCAL MUNICIPALITY

JANUARY 2026

Copies of this document can be viewed:

- At www.kouga.gov.za

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PART 1 – 2025/26 ADJUSTMENTS BUDGET

1.1. EXECUTIVE MAYOR'S REPORT

1.1.1. Summary of reasons for the 2025/26 Adjustments Budget

In accordance with Section 28 of the Municipal Finance Management Act, Act No 56 of 2003 (MFMA), a municipality must revise its approved annual budget through an adjustments budget, in the following circumstances:

i. To adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue.
ii. To appropriate additional revenues that have become available over and above those anticipated in the annual budget, but only to revise or accelerate spending programmes already budgeted for.
iii. To authorise the spending of funds that were unspent at the end of the past financial year where the under-spending could not reasonably have been foreseen at the time to include projected rollovers when the annual budget for the current year was approved by the Council.
iv. To authorise the utilisation of projected savings in one vote towards spending under another vote.
v. To correct any errors in the annual budget.

The Municipal Budget and Reporting Regulations stipulate that one adjustments budget may be tabled in the Municipal Council during a financial year. The Adjustments Budget must normally be approved by Council by the end of February.

In line with the MFMA and the Municipal Budget and Reporting Regulations, the 2025/26 approved Budget has been adjusted. The adjustments have mainly been necessitated as result of the following:

- The need to adjust revenue and expenditure estimates, in line with revenue collection rate.
- The need to appropriate additional revenues that became available over and above those anticipated in the approved 2025/26 Budget.
- To authorise the spending of funds that were unspent at the end of the past financial year where the under-spending could not reasonably have been foreseen at the time to include projected rollovers when the 2025/26 annual budget was approved by Council.
- The need to authorise the utilisation of projected savings in one vote towards spending under another vote.

1.1.2. The Executive Mayor recommends that the Council approves the 2025/26 Adjustments Budget.

1.2. 2025/26 ADJUSTMENTS BUDGET RESOLUTIONS

1.2.1. Approval of the Adjustments Budget

The Executive Mayor recommends that the Council, by resolution taken by the majority of its full number, and in terms of Section 30(2) of the Local Government: Municipal Structures Act No. 117 of 1998 (as amended), read in conjunction with Section 28 of the Local Government: Municipal Finance Management Act, Act No 56 of 2003, approves the 2025/26 Adjustments Budget as set-out in the following tables:

Table 7 (B1 - Adjustments Budget Summary: page 13)

Table 8 (B2 - Adjustments Budget Financial Performance (revenue and expenditure by standard classification): page 15)

Table 9 (B3 - Adjustments Budget Financial Performance (revenue and expenditure by municipal vote): page 17)

Table 10 (B4 - Adjustments Budget Financial Performance (revenue and expenditure by type): page 18)

Table 11 (B5 - Adjustments Budget Capital Expenditure by vote, standard classification and funding source: page 20)

Table 12 (B6 - Adjustments Budget Financial Position: page 21)

Table 13 (B7 - Adjustments Budgeted Cash Flows: page 23)

Table 14 (B8 - Cash backed reserves/accumulated surplus reconciliation: page 24)

Table 15 (B9 Asset Management : page 25)

Table 16 (B10 Basic Service Delivery Measurement: page 27)

1.3. EXECUTIVE SUMMARY

1.3.1. Compliance with the Municipal Finance Management Act.

The adjustments budget is prepared in compliance with Section 28 (2)(b), (d) and (f) of the Municipal Finance Management Act and Regulation 23(1) of the Municipal Budget and Reporting Regulations.

1.3.2. Compliance with the Municipal Budget and Reporting Regulations.

The Local Government: Municipal Finance Management Act (Act No. 56 of 2003): Municipal Budget and Reporting Regulations regulate the format of the budget documentation as set out in Schedule B – **"Annexure B"** of the Municipal Budget and Reporting Regulations. This includes the main Tables B1 – B10 as well as the supporting tables SB1 – SB20.

1.3.3. Financial Overview

The 2025/26 Adjustments Budget amounts to R 1,868 billion, comprising of R 1,545 billion for the Operating Budget and R 322,565 million for the Capital Budget. The Operating Adjustment Budget reflects a decrease of R 17,968 million (1,15%), compared to the previous approved 2025/26 Adjusted Operating Budget of R 1,563 billion, whilst the Capital Adjustments Budget reflects an increase of R 27,269 million (9.23%), compared to the previous approved adjusted capital budget of R 295,296 million.

The total revenue excluding capital transfers reduced by R 6,822 million, from R 1,469 billion to R 1,462 billion. Deficit decreased by R 11,146 million, from R 94,454 million to R 83,308 million.

Please refer to page 5, table 1, page 9, table 2 and page 12, table 4 for more details on adjustments.

1.4. HIGH LEVEL OPERATING ADJUSTMENTS BUDGET

1.4.1. Operating Revenue Adjustments Budget

Table1: High Level Summary of Operating Revenue by Source

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Revenue					
Exchange Revenue					
Service charges - Electricity	479 524	479 524	(5 569)	(5 569)	473 955
Service charges - Water	147 583	147 583	(23 698)	(23 698)	123 885
Service charges - Waste Water Management	81 259	81 259	(9 468)	(9 468)	71 792
Service charges - Waste Management	52 990	52 990	836	836	53 826
Sale of Goods and Rendering of Services	10 044	10 044	–	–	10 044
Agency services	4 554	4 554	–	–	4 554
Interest earned from Receivables	34 661	34 661	(23 043)	(23 043)	11 618
Interest earned from Current and Non Current Assets	16 273	16 273	–	–	16 273
Rental from Fixed Assets	3 322	3 322	990	990	4 312
Special Rating Levies	15 436	15 436	–	–	15 436
Licence and permits	2 856	2 856	–	–	2 856
Operational Revenue	1 955	1 955	6 167	6 167	8 122
Non-Exchange Revenue					
Property rates	304 484	304 484	3 415	3 415	307 899
Surcharges and Taxes	22 602	22 602	2 676	2 676	25 277
Fines, penalties and forfeits	45 795	45 795	44 670	44 670	90 465
Licences or permits	3 139	3 139	–	–	3 139
Transfer and subsidies - Operational	214 766	214 766	(69)	(69)	214 697
Interest	5 841	5 841	(1 791)	(1 791)	4 050
Operational Revenue	21 605	21 605	(1 938)	(1 938)	19 666
Total Revenue (excluding capital transfers and contributions)	**1 468 686**	**1 468 686**	**(6 822)**	**(6 822)**	**1 461 865**

Explanatory notes to operating revenue adjustments

it must be noted that the municipality has reduced the services charges revenue, including the interest earned from outstanding debtors by a total amount of R 62,880 million. This is in line with the revenue assessment made in terms of mid-year report and billing reconciliations.

1.4.1.1 Service charges – Electricity

The electricity revenue is slightly decreased by R 5,569 million, compared to the 2025/26 approved budget.

1.4.1.2 Service charges – Water

The water revenue decreased by R 23,698 million, compared to the 2025/26 approved budget. This reduction is in line with the mid-year assessment report which reflects the water revenue at 37.75% as at 31 December 2025.

1.4.1.3 Service charges – Waste Water Management

The waste water management revenue decreased by R 9,468 million, compared to the 2025/26 approved budget. Waste water management revenue reflects a 44.24% as at 31 December 2025 in terms of the mid-year assessment report.

1.4.1.4 Service charges – Waste Management

The waste management revenue increased by R 0,836 million, compared to the 2025/26 approved budget. This is a slightly revenue increase in line with the mid-year assessment report.

1.4.1.5 Interest earned from Receivables

The interest earned from outstanding debtors reduced by R 23,043 million, compared to the 2025/26 approved budget. The mid-year assessment report reflects a 18.84% achievement as at 31 December 2025, this is largely influenced by the outstanding debts written off during the previous financial year.

1.4.1.6 Rental from Fixed Assests

The rental revenue of municipal assets sightly increased by R 0,990 million, compared to the 2025/26 approved budget. the revenue is influenced by the extent of rental agreements and seasonal demands.

1.4.1.7 Operational revenue

Operating revenue increased by R 6,167 million, compared to the 2025/26 approved budget. This is largely due to the augmentation fees budget allocation of R 5 million, the augmentation fees relate to electricity, water and sanitation augmentation fees.

1.4.1.8 Property rates

The property rates slightly increased by R 3,415 million, compared to the 2025/26 approved budget. The mid-year assessment report reflects a 56.77% achievement as at 31 December 2025.

1.4.1.9 Surcharges and Taxes

The surcharges and taxes relate to the Riparian Levies and the Environmental Management Fees. The increase of R 2,676 million relates to the Environmental Management Fees in line with the mid-year assessment report.

1.4.1.10 Fines, penalties and forfeits

The fines, penalties and forfeits revenue increased by R 44,670 million, compared to the approved budget. The fines, penalties and forfeits budget mostly relate to speeding camera fines and the increase is mainly due to the accounting for traffic fines issued in line with the Generally Recognised Accounting Practice (GRAP) requirements.

1.4.1.11 Interest

The property rates interest revenue decreased by R 1,791 million, compared to the approved budget. The mid-year assessment report reflects a 32.69% achievement as at 31 December 2025.

1.4.1.9 Operational revenue (non-exchange)

The operating revenue relates to water, electricity and sewerage available charges. The revenue is reduced by R 1,938 million in line with the mid-year assessment report.

The following graph explains the revenue components in more detail:

2025/26 Statement of Financial Performance – Adjusted Revenue

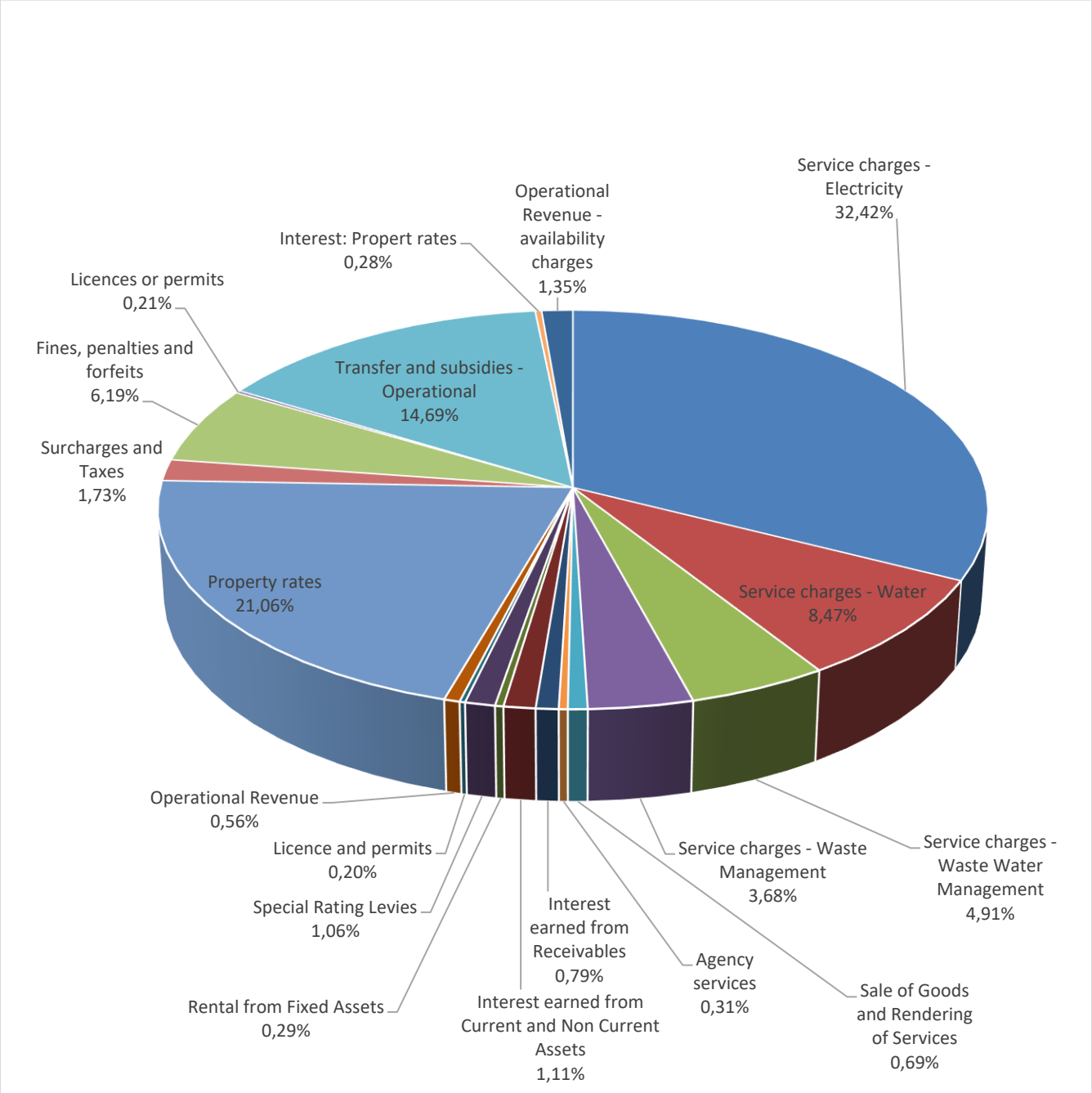


Figure 1 Revenue by Source

1.4.2. Operating Expenditure Adjustments Budget

Table 2: High Level Summary of Operating Expenditure by Type

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Expenditure By Type					
Employee related costs	525 261	516 784	(76 401)	(76 401)	440 383
Remuneration of councillors	15 988	15 988	563	563	16 550
Bulk purchases - electricity	441 010	441 010	(1 000)	(1 000)	440 010
Inventory consumed	89 422	108 312	4 696	4 696	113 008
Debt impairment	65 115	65 115	(896)	(896)	64 219
Depreciation and amortisation	142 422	142 422	–	–	142 422
Interest	20 106	20 106	19 436	19 436	39 542
Contracted services	142 734	140 394	(19 081)	(19 081)	121 312
Transfers and subsidies	950	950	–	–	950
Irrecoverable debts written off	11 487	11 487	42 710	42 710	54 197
Operational costs	101 623	100 573	(3 045)	(3 045)	97 528
Losses on disposal of Assets	–	–	–	–	–
Other Losses	–	–	15 051	15 051	15 051
Total Expenditure	**1 556 117**	**1 563 140**	**(17 968)**	**(17 968)**	**1 545 173**

1.4.2.1 Employee related costs

The employee related costs decreased by R 76,401 million, compared to the 2025/26 approved budget. The decrease is broken-down as follows:

Item Description	Adjustments
Budget for funded vacancies reduced	25,444,305
Savings realised on employee related costs	26,000,000
Employee related provisions re-allocated to finance costs	24,956,755
Total	**76,401,060**

1.4.2.2 Remuneration of councillors

Remuneration of councillors slightly increased by R 0,563 million, compared to the 2025/26 approved budget.

1.4.2.3 Bulk purchases - electricity

The bulk electricity decreased by R 1 million, compared to the 2025/26 approved budget. The decrease is in line with the revenue adjustments.

1.4.2.4 Inventory consumed.

Inventory consumed increased by R 4,696 million, compared to the 2025/26 approved budget.

There have been various increases and decreases in the inventory consumed, but the average increase of R 4,696 is mainly attributable to water and sewerage chemicals and the electrification of London 250.

1.4.2.5 Debt impairment

Debt impairment slightly decreased by R 0,896 million, compared to the 2025/26 approved budget.

1.4.2.6 Interest

The finance costs increased by R 19,436 million, compared to the 2025/26 approved budget. The increase is mainly due to the employee related interest provisions re-allocation from employee related costs to interest. The amount recognised has been adjusted in line with the actuarial report.

1.4.2.7 Contracted services

The contracted services decreased by R 19,081 million, compared to the 2025/26 approved budget. The contracted services decrease has been affected by various items from various departments, but the decrease is largely influenced by an amount of R 11,745 million for the recognition of water system input inventory from natural resources raised against the contracted services water testing costs.

1.4.2.8 Irrecoverable debts written off.

The irrecoverable debts written off increased by R 42,710 million, compared to the 2025/26 approved budget. The increase is mainly due to the full accounting of debt impairment and write-offs in line with the Generally Recognised Accounting Practice Standards (GRAP).

1.4.2.9 Operational costs

Operational costs decreased by R 3,045 million, compared to the 2025/26 approved budget. The decrease is due to various adjustments in operational costs from different departments.

1.4.2.10 Other losses

Other losses amounting to R 15,051 million relate to the recognition of water losses in line with the Generally Recognised Accounting Practice (GRAP) Standards requirements.

1.4.3. High Level Summary Operating Budget

Table 3: High Level Summary of Operating Revenue and Expenditure

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Total Revenue (excluding capital transfers and contributions)	1 551 621	1 573 084	14 042	14 042	1 587 126
Total Expenditure	1 556 117	1 563 140	(17 968)	(17 968)	1 545 173
Surplus/ (Deficit) for the year	**(4 497)**	**9 944**	**32 009**	**32 009**	**41 953**

The following graph explains the expenditure components in more detail:

2025/26 Statement of Financial Performance – Adjusted Expenditure

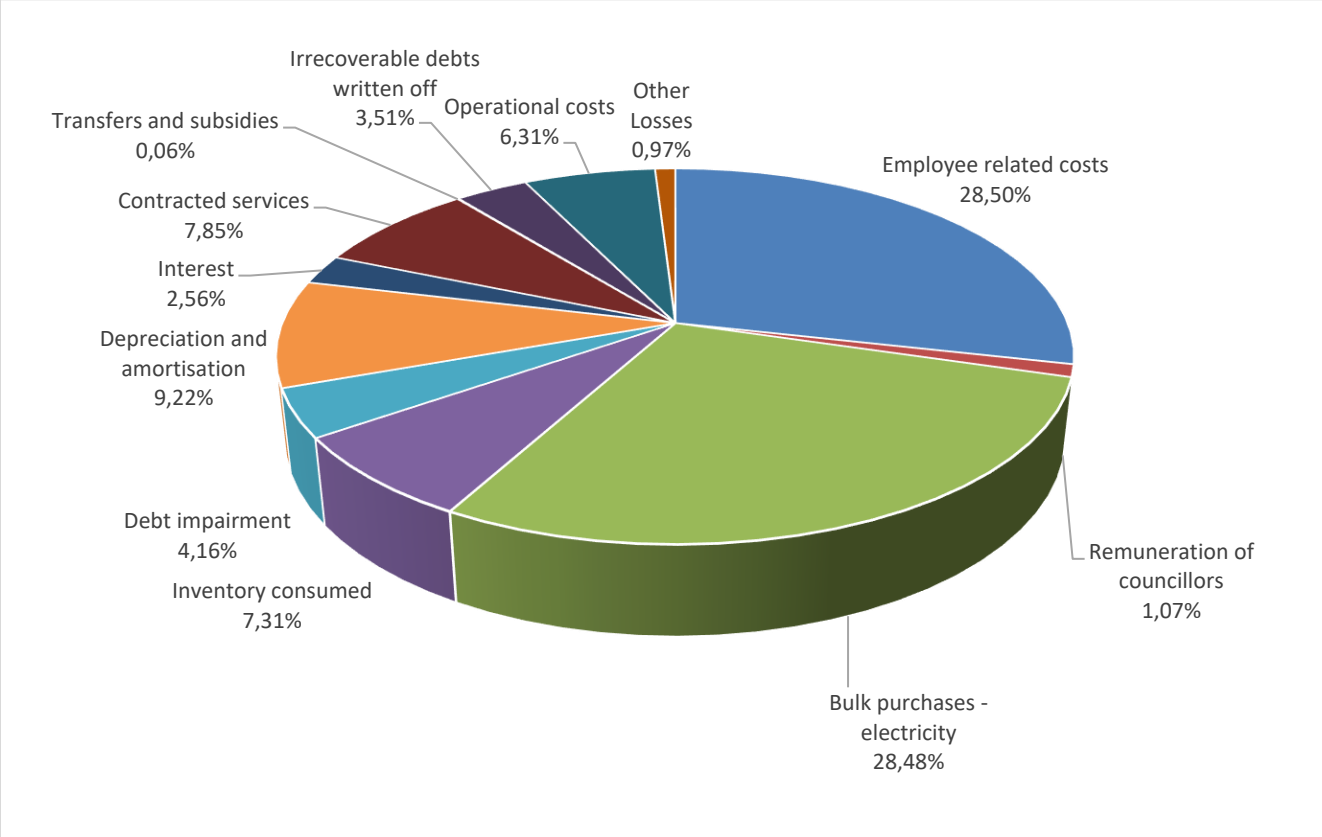


Figure 2 Expenditure by Type

1.5. HIGH LEVEL CAPITAL ADJUSTMENTS BUDGET

1.5.1. Capital Adjustments Budget per Vote

Table 4: High Level Capital Budget Expenditure by Vote

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Capital expenditure - Vote					
Multi-year expenditure *to be adjusted*					
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	–	–	5	5	5
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER	1 050	1 050	1 610	1 610	2 660
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	621	709	626	626	1 335
Vote 4 - COMMUNITY SERVICES	4 891	4 891	(2)	(2)	4 890
Vote 5 - CIVIL AND WATER SERVICES	206 142	227 205	19 869	19 869	247 075
Vote 6 - ELECTRO/MECHANICAL SERVICES	49 509	39 435	3 500	3 500	42 935
Vote 7 - PLANNING AND DEVELOPMENT	3 250	22 006	1 660	1 660	23 666
Total Capital Expenditure - Vote	**265 462**	**295 296**	**27 269**	**27 269**	**322 565**

Please refer to **"Annexure C"** for a detailed Capital Programme.

1.5.2. Capital Budget by Funding Source

Table 5: High Level Capital Budget Expenditure by Funding Source

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Funded by:					
National Government	44 639	54 731	129	129	54 860
Provincial Government	26 087	35 944	19 645	19 645	55 588
District Municipality	1 391	1 391	(436)	(436)	955
Transfers recognised - capital	**72 117**	**92 066**	**19 337**	**19 337**	**111 403**
Borrowing	152 174	153 003	–	–	153 003
Internally generated funds	41 172	50 227	7 932	7 932	58 159
Total Capital Funding	**265 462**	**295 296**	**27 269**	**27 269**	**322 565**

1.5.3. High Level Capital and Operating Budget Summary

Table 6: High Level Summary of Capital and Operating Budget

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
Total Operating Expenditure	1 556 117	1 563 140	(17 968)	(17 968)	1 545 173
Total Capital Expenditure	265 462	295 296	27 269	27 269	322 565
Total Expenditure	**1 821 580**	**1 858 437**	**9 301**	**9 301**	**1 867 738**

1.6. ADJUSTMENTS BUDGET TABLES

The ten main budget tables, as required in terms of the Municipal Budget and Reporting Regulations, are included in this section. These tables set out the Municipality's 2025/26 Adjustments Budget to be considered for approval by Council. Each table is accompanied by explanatory notes.

Table 7 (B1- Adjustments Budget Summary)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Financial Performance					
Property rates	304 484	304 484	3 415	3 415	307 899
Service charges	761 356	761 356	(37 899)	(37 899)	723 457
Investment revenue	16 273	16 273	–	–	16 273
Transfers recognised - operational	214 766	214 766	(69)	(69)	214 697
Other own revenue	171 808	171 808	27 731	27 731	199 539
Total Revenue (excluding capital transfers and contributions)	**1 468 686**	**1 468 686**	**(6 822)**	**(6 822)**	**1 461 865**
Employee costs	525 261	516 784	(76 401)	(76 401)	440 383
Remuneration of councillors	15 988	15 988	563	563	16 550
Depreciation & asset impairment	207 536	207 536	(896)	(896)	206 640
Interest	20 106	20 106	19 436	19 436	39 542
Inventory consumed and bulk purchases	530 432	549 322	3 696	3 696	553 018
Transfers and subsidies	950	950	–	–	950
Other expenditure	255 844	252 454	35 635	35 635	288 089
Total Expenditure	**1 556 117**	**1 563 140**	**(17 968)**	**(17 968)**	**1 545 173**
Surplus/(Deficit)	(87 431)	(94 454)	11 146	11 146	(83 308)
Transfers and subsidies - capital (monetary allocations)	82 934	104 398	20 864	20 864	125 262
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(4 497)**	**9 944**	**32 009**	**32 009**	**41 953**
Share of surplus/ (deficit) of associate	–	–	–	–	–
Surplus/ (Deficit) for the year	**(4 497)**	**9 944**	**32 009**	**32 009**	**41 953**

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Capital expenditure & funds sources					
Capital expenditure	265 462	295 296	27 269	27 269	322 565
Transfers recognised - capital	72 117	92 066	19 337	19 337	111 403
Borrowing	152 174	153 003	–	–	153 003
Internally generated funds	41 172	50 227	7 932	7 932	58 159
Total sources of capital funds	**265 462**	**295 296**	**27 269**	**27 269**	**322 565**
Financial position					
Total current assets	266 780	264 769	53 978	53 978	318 747
Total non current assets	2 577 825	2 607 659	(15 271)	(15 271)	2 592 388
Total current liabilities	285 984	274 367	51 866	51 866	326 233
Total non current liabilities	465 849	465 849	7 731	7 731	473 581
Community wealth/Equity	**2 117 771**	**2 132 212**	**(20 890)**	**(20 890)**	**2 111 322**
Cash flows					
Net cash from (used) operating	139 042	166 755	15 307	15 307	182 062
Net cash from (used) investing	(265 462)	(293 296)	(24 795)	(24 795)	(318 092)
Net cash from (used) financing	76 010	76 010	–	–	76 010
Cash/cash equivalents at the year end	**143 991**	**143 870**	**(23 308)**	**(23 308)**	**120 562**
Cash backing/surplus reconciliation					
Cash and investments available	143 991	143 991	(23 430)	(23 430)	120 562
Application of cash and investments	137 541	137 541	(23 093)	(23 093)	114 447
Balance - surplus (shortfall)	**6 451**	**6 451**	**(336)**	**(336)**	**6 115**
Asset Management					
Asset register summary (WDV)	2 577 825	2 607 659	(15 271)	(15 271)	2 592 388
Depreciation	142 422	142 422	–	–	142 422
Renewal and Upgrading of Existing Assets	47 361	74 670	19 413	19 413	94 083
Repairs and Maintenance	231 646	223 069	(35 339)	(35 339)	187 730
Free services					
Cost of Free Basic Services provided	65 676	65 676	–	–	65 676
Revenue cost of free services provided	4 207	4 207	–	–	4 207
Households below minimum service level					
Water:	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–
Energy:	–	–	–	–	–
Refuse:	–	–	–	–	–

Explanatory notes to Table 7 B1 – Adjustments Budget Summary

1. The aim of the Adjustments Budget Summary is to provide a concise overview of the proposed Adjustments Budget from all of the major financial perspectives (operating expenditure, capital expenditure, financial position, cash flow, and MFMA funding compliance). The table provides an overview of the amounts to be approved by Council within the context of operating performance, resources utilised for capital expenditure, financial position, cash and funding compliance, as well as the Municipality's commitment to eliminating basic service delivery backlogs.

Table 8 (B2 - Adjustments Budget Financial Performance (revenue and expenditure by standard classification))

Standard Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Revenue - Functional					
Governance and administration	**530 621**	**530 621**	**46 376**	**46 376**	**576 997**
Executive and council	142	142	24	24	165
Finance and administration	530 479	530 479	46 352	46 352	576 831
Internal audit	–	–	–	–	–
Community and public safety	**50 121**	**59 978**	**21 785**	**21 785**	**81 763**
Community and social services	3 385	3 385	79	79	3 464
Sport and recreation	12 255	12 255	990	990	13 245
Public safety	1 870	1 870	(502)	(502)	1 368
Housing	30 000	39 857	21 217	21 217	61 074
Health	2 612	2 612	–	–	2 612
Economic and environmental services	**40 955**	**52 561**	**5 508**	**5 508**	**58 069**
Planning and development	10 838	10 838	837	837	11 675
Road transport	10 185	21 792	1 995	1 995	23 787
Environmental protection	19 932	19 932	2 676	2 676	22 608
Trading services	**929 924**	**929 924**	**(59 626)**	**(59 626)**	**870 298**
Energy sources	501 093	501 093	(6 899)	(6 899)	494 194
Water management	203 581	203 581	(34 451)	(34 451)	169 130
Waste water management	141 631	141 631	(13 174)	(13 174)	128 457
Waste management	83 619	83 619	(5 103)	(5 103)	78 517
Other	**–**	**–**	**–**	–	**–**
Total Revenue - Functional	**1 551 621**	**1 573 084**	**14 042**	**14 042**	**1 587 126**

Standard Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Expenditure - Functional					
Governance and administration	**402 672**	**398 826**	**(21 959)**	**(21 959)**	**376 867**
Executive and council	66 561	66 522	(5 559)	(5 559)	60 963
Finance and administration	332 893	329 086	(16 401)	(16 401)	312 685
Internal audit	3 218	3 218	1	1	3 219
Community and public safety	**141 482**	**140 953**	**(21 009)**	**(21 009)**	**119 944**
Community and social services	12 289	12 284	1 196	1 196	13 480
Sport and recreation	73 671	73 293	(10 628)	(10 628)	62 665
Public safety	35 167	35 086	(3 658)	(3 658)	31 428
Housing	11 626	11 589	(2 143)	(2 143)	9 446
Health	8 729	8 700	(5 776)	(5 776)	2 924
Economic and environmental services	**206 880**	**205 982**	**45 772**	**45 772**	**251 754**
Planning and development	39 914	39 904	(5 982)	(5 982)	33 922
Road transport	158 635	158 469	40 034	40 034	198 503
Environmental protection	8 331	7 609	11 720	11 720	19 329
Trading services	**830 084**	**817 379**	**(21 135)**	**(21 135)**	**796 244**
Energy sources	527 947	527 747	678	678	528 425
Water management	121 164	114 026	12 244	12 244	126 271
Waste water management	109 169	103 901	(23 297)	(23 297)	80 603
Waste management	71 803	71 705	(10 760)	(10 760)	60 945
Other	**–**	**–**	**363**	363	**363**
Total Expenditure - Functional	**1 581 117**	**1 563 140**	**(17 968)**	**(17 968)**	**1 545 173**
Surplus/ (Deficit) for the year	**(29 497)**	**9 944**	**32 009**	**32 009**	**41 953**

Explanatory notes to Table 8 B2 – Adjustments Budget Financial Performance (revenue and expenditure by standard classification)

1. The "standard classification" refers to a modified Government Finance Statistics (GFS) reporting structure. The aim of the standard classification approach is to ensure that all municipalities approve a budget in one common format, to facilitate comparison across all municipalities.

Table 9 (B3 - Adjustments Budget Financial Performance (revenue and expenditure by municipal vote))

Vote Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Revenue by Vote					
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER	1 115	1 115	24	24	1 138
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	484 342	484 342	1 505	1 505	485 848
Vote 4 - COMMUNITY SERVICES	176 939	176 939	42 811	42 811	219 749
Vote 5 - CIVIL AND WATER SERVICES	349 202	360 809	(45 630)	(45 630)	315 179
Vote 6 - ELECTRO/MECHANICAL SERVICES	501 094	501 094	(6 722)	(6 722)	494 372
Vote 7 - PLANNING AND DEVELOPMENT	38 929	48 786	22 054	22 054	70 840
Total Revenue by Vote	**1 551 621**	**1 573 084**	**14 042**	**14 042**	**1 587 126**
Expenditure by Vote					
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	18 128	18 128	(160)	(160)	17 968
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER	165 192	161 547	(8 060)	(8 060)	153 487
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	139 445	139 504	(13 456)	(13 456)	126 048
Vote 4 - COMMUNITY SERVICES	314 436	312 912	17 652	17 652	330 563
Vote 5 - CIVIL AND WATER SERVICES	341 894	329 321	(3 086)	(3 086)	326 236
Vote 6 - ELECTRO/MECHANICAL SERVICES	555 517	555 259	(2 683)	(2 683)	552 576
Vote 7 - PLANNING AND DEVELOPMENT	44 085	44 048	(5 753)	(5 753)	38 295
Total Expenditure by Vote	**1 578 697**	**1 560 719**	**(15 547)**	**(15 547)**	**1 545 173**
Surplus/ (Deficit) for the year	**(27 076)**	**12 365**	**29 588**	**29 588**	**41 953**

Explanatory notes to Table 9 B3 – Adjustments Budget Financial Performance (revenue and expenditure by municipal vote)

1. The purpose of the format in which the Adjustments Budget is presented, is to enable the Council to enforce a vote in accordance with the municipality's organisational structure, so as to assign responsibility for the revenue and expenditure recorded against these votes to the Municipal Manager and Directors concerned. Operating revenue and expenditure are thus presented by "vote". A "vote" is defined as one of the main segments into which a budget of a municipality is divided into, for the appropriation of funds.

Table 10 (B4 - Adjustments Budget Financial Performance (revenue and expenditure))

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Revenue					
Exchange Revenue					
Service charges - Electricity	479 524	479 524	(5 569)	(5 569)	473 955
Service charges - Water	147 583	147 583	(23 698)	(23 698)	123 885
Service charges - Waste Water Management	81 259	81 259	(9 468)	(9 468)	71 792
Service charges - Waste Management	52 990	52 990	836	836	53 826
Sale of Goods and Rendering of Services	10 044	10 044	–	–	10 044
Agency services	4 554	4 554	–	–	4 554
Interest earned from Receivables	34 661	34 661	(23 043)	(23 043)	11 618
Interest earned from Current and Non-Current Assets	16 273	16 273	–	–	16 273
Rental from Fixed Assets	3 322	3 322	990	990	4 312
Special Rating Levies	15 436	15 436	–	–	15 436
Licence and permits	2 856	2 856	–	–	2 856
Operational Revenue	1 955	1 955	6 167	6 167	8 122
Non-Exchange Revenue					
Property rates	304 484	304 484	3 415	3 415	307 899
Surcharges and Taxes	22 602	22 602	2 676	2 676	25 277
Fines, penalties and forfeits	45 795	45 795	44 670	44 670	90 465
Licences or permits	3 139	3 139	–	–	3 139
Transfer and subsidies - Operational	214 766	214 766	(69)	(69)	214 697
Interest	5 841	5 841	(1 791)	(1 791)	4 050
Operational Revenue	21 605	21 605	(1 938)	(1 938)	19 666
Total Revenue (excluding capital transfers and contributions)	**1 468 686**	**1 468 686**	**(6 822)**	**(6 822)**	**1 461 865**
Expenditure By Type					
Employee related costs	525 261	516 784	(76 401)	(76 401)	440 383
Remuneration of councillors	15 988	15 988	563	563	16 550
Bulk purchases - electricity	441 010	441 010	(1 000)	(1 000)	440 010
Inventory consumed	89 422	108 312	4 696	4 696	113 008
Debt impairment	65 115	65 115	(896)	(896)	64 219
Depreciation and amortisation	142 422	142 422	–	–	142 422
Interest	20 106	20 106	19 436	19 436	39 542
Contracted services	142 734	140 394	(19 081)	(19 081)	121 312
Transfers and subsidies	950	950	–	–	950
Irrecoverable debts written off	11 487	11 487	42 710	42 710	54 197
Operational costs	101 623	100 573	(3 045)	(3 045)	97 528
Losses on disposal of Assets	–	–	–	–	–
Other Losses	–	–	15 051	15 051	15 051
Total Expenditure	**1 556 117**	**1 563 140**	**(17 968)**	**(17 968)**	**1 545 173**
Surplus/(Deficit)	**(87 431)**	**(94 454)**	**11 146**	**11 146**	**(83 308)**

Explanatory notes to Table 10 B4 – Adjustments Budget Financial Performance (revenue and expenditure)

1. The Financial Performance Adjustments Budget is required to be approved concurrently by revenue source and expenditure type, to ensure consistency with annual reporting format requirements. A key aim is to facilitate comparison between the annual results and the Adjustments Budget, to assess performance.

Table 11 (B5 - Adjustments Capital Expenditure Budget by vote, standard classification, and funding source)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Capital expenditure - Vote					
Multi-year expenditure *to be adjusted*					
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	–	–	5	5	5
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER	1 050	1 050	1 610	1 610	2 660
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	621	709	626	626	1 335
Vote 4 - COMMUNITY SERVICES	4 891	4 891	(2)	(2)	4 890
Vote 5 - CIVIL AND WATER SERVICES	206 142	227 205	19 869	19 869	247 075
Vote 6 - ELECTRO/MECHANICAL SERVICES	49 509	39 435	3 500	3 500	42 935
Vote 7 - PLANNING AND DEVELOPMENT	3 250	22 006	1 660	1 660	23 666
Total Capital Expenditure - Vote	**265 462**	**295 296**	**27 269**	**27 269**	**322 565**
Capital Expenditure - Functional					
Governance and administration	**2 621**	**2 709**	**2 202**	**2 202**	**4 911**
Executive and council	–	–	–	–	–
Finance and administration	2 621	2 709	2 197	2 197	4 906
Internal audit	–	–	5	5	5
Community and public safety	**2 441**	**19 797**	**1 659**	**1 659**	**21 456**
Community and social services	50	50	–	–	50
Sport and recreation	–	–	–	–	–
Public safety	2 391	2 391	(2)	(2)	2 390
Housing	–	17 356	1 660	1 660	19 016
Health	–	–	–	–	–
Economic and environmental services	**173 232**	**189 329**	**1 683**	**1 683**	**191 012**
Planning and development	6 580	8 654	(379)	(379)	8 276
Road transport	166 652	180 675	2 062	2 062	182 736
Environmental protection	–	–	–	–	–
Trading services	**87 169**	**83 461**	**21 725**	**21 725**	**105 186**
Energy sources	49 509	39 435	3 500	3 500	42 935
Water management	18 289	21 948	8 801	8 801	30 749
Waste water management	17 872	20 578	9 423	9 423	30 002
Waste management	1 500	1 500	–	–	1 500
Other	–	–	–	–	–
Total Capital Expenditure - Functional	**265 462**	**295 296**	**27 269**	**27 269**	**322 565**
Funded by:					
National Government	44 639	54 731	129	129	54 860
Provincial Government	26 087	35 944	19 645	19 645	55 588
District Municipality	1 391	1 391	(436)	(436)	955
Transfers recognised - capital	**72 117**	**92 066**	**19 337**	**19 337**	**111 403**
Borrowing	152 174	153 003	–	–	153 003
Internally generated funds	41 172	50 227	7 932	7 932	58 159
Total Capital Funding	**265 462**	**295 296**	**27 269**	**27 269**	**322 565**

Explanatory notes to Table 11 B5 – Adjustments Capital Expenditure Budget by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote; capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

Table 12 (B6 - Adjustments Budget Financial Position)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
ASSETS					
Current assets					
Cash and cash equivalents	143 991	141 870	(21 308)	(21 308)	120 562
Trade and other receivables from exchange transactions	59 899	59 899	3 312	3 312	63 211
Receivables from non-exchange transactions	26 651	26 651	52 845	52 845	79 496
Current portion of non-current receivables	–	–	–	–	–
Inventory	22 450	22 560	2 266	2 266	24 825
VAT	12 790	12 790	14 717	14 717	27 507
Other current assets	999	999	2 146	2 146	3 145
Total current assets	**266 780**	**264 769**	**53 978**	**53 978**	**318 747**
Non current assets					
Investments	–	–	–	–	–
Investment property	250 794	250 794	(4 367)	(4 367)	246 427
Property, plant and equipment	2 326 613	2 356 447	(10 997)	(10 997)	2 345 450
Biological assets	–	–	–	–	–
Living and non-living resources	–	–	–	–	–
Heritage assets	–	–	–	–	–
Intangible assets	419	419	93	93	512
Trade and other receivables from exchange transactions	–	–	–	–	–
Non-current receivables from non-exchange transactions	–	–	–	–	–
Other non-current assets	–	–	–	–	–
Total non current assets	**2 577 825**	**2 607 659**	**(15 271)**	**(15 271)**	**2 592 388**
TOTAL ASSETS	**2 844 605**	**2 872 428**	**38 707**	**38 707**	**2 911 135**
LIABILITIES					
Current liabilities					
Bank overdraft	–	–	–	–	–
Financial liabilities	31 944	31 944	(8 405)	(8 405)	23 538
Consumer deposits	31 660	31 660	2 845	2 845	34 505
Trade and other payables from exchange transactions	143 222	143 332	56 260	56 260	199 592
Trade and other payables from non-exchange transactions	–	(11 607)	11 607	11 607	0
Provisions	64 451	64 330	(24 821)	(24 821)	39 509
VAT	14 707	14 707	14 382	14 382	29 089
Other current liabilities	–	–	–	–	–
Total current liabilities	**285 984**	**274 367**	**51 866**	**51 866**	**326 233**

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Non-current liabilities					
Borrowing	203 183	203 183	(1 782)	(1 782)	201 401
Provisions	139 560	139 560	779	779	140 339
Long term portion of trade payables	–	–	–	–	–
Other non-current liabilities	123 106	123 106	8 735	8 735	131 841
Total non-current liabilities	**465 849**	**465 849**	**7 731**	**7 731**	**473 581**
TOTAL LIABILITIES	**751 834**	**740 216**	**59 598**	**59 598**	**799 814**
NET ASSETS	**2 092 771**	**2 132 212**	**(20 890)**	**(20 890)**	**2 111 322**
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)	2 103 271	2 117 712	(25 890)	(25 890)	2 091 822
Funds and Reserves	14 500	14 500	5 000	5 000	19 500
Other	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	**2 117 771**	**2 132 212**	**(20 890)**	**(20 890)**	**2 111 322**

Explanatory notes to Table 12 B6 – Adjustments Budget Financial Position

1 The table represents Assets Less Liabilities as Community Wealth. The order of items within each group is also aligned to the convention of showing items in order of liquidity, e.g., assets readily converted to cash or liabilities immediately required to be met from cash appear first.

2 Any movement on the Adjustments Budgeted Financial Performance or the Capital Adjustments Budget will invariably impact on the Adjustments Budgeted Financial Position. For example, the collection rate assumption will impact on the cash position of the municipality and consequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption informs the budget provision for debt impairment, which in turn impacts on the provision for bad debts. These budgets and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is directly informed by forecasting the statement of financial position.

3 The cash flow position requires close and ongoing monitoring.

Table 13 (B7 - Adjustments Budgeted Cash Flow Statement)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
CASH FLOW FROM OPERATING ACTIVITIES					
Receipts					
Property rates	294 809	294 809	1 543	1 543	296 352
Service charges	908 343	908 343	(61 823)	(61 823)	846 520
Other revenue	127 258	127 258	18 763	18 763	146 022
Transfers and Subsidies - Operational	214 766	214 766	79	79	214 845
Transfers and Subsidies - Capital	82 934	92 791	11 500	11 500	104 291
Interest	16 273	16 273	–	–	16 273
Dividends	–	–	–	–	–
Payments					
Suppliers and employees	(1 485 124)	(1 467 268)	45 245	45 245	(1 422 023)
Finance charges	(19 267)	(19 267)	–	–	(19 267)
Transfers and Grants	(950)	(950)	–	–	(950)
NET CASH FROM/(USED) OPERATING ACTIVITIES	**139 042**	**166 755**	**15 307**	**15 307**	**182 062**
CASH FLOWS FROM INVESTING ACTIVITIES					
Receipts					
Proceeds on disposal of PPE	–	–	–	–	–
Decrease (increase) in non-current receivables	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–
Payments					
Capital assets	(265 462)	(293 296)	(24 795)	(24 795)	(318 092)
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(265 462)**	**(293 296)**	**(24 795)**	**(24 795)**	**(318 092)**
CASH FLOWS FROM FINANCING ACTIVITIES					
Receipts					
Short term loans	–	–	–	–	–
Borrowing long term/refinancing	100 000	100 000	–	–	100 000
Increase (decrease) in consumer deposits	–	–	–	–	–
Payments					
Repayment of borrowing	(23 990)	(23 990)	–	–	(23 990)
NET CASH FROM/(USED) FINANCING ACTIVITIES	**76 010**	**76 010**	**–**	**–**	**76 010**
NET INCREASE/ (DECREASE) IN CASH HELD	**(50 411)**	**(50 532)**	**(9 488)**	**(9 488)**	**(60 020)**
Cash/cash equivalents at the year begin:	194 402	194 402	(13 820)	(13 820)	180 582
Cash/cash equivalents at the year end:	143 991	143 870	(23 308)	(23 308)	120 562

Explanatory notes to Table 13 B7 – Adjustments Budgeted Cash Flow Statement

1. The budgeted cash flow statement represents the first measurement in determining whether the budget is funded.

2. It reflects the expected cash in-flows versus the cash out-flows that is likely to result from the implementation of the Budget.

3. The municipality will have to maintain its efforts of enforcing strict cash flow management and monitoring on an ongoing basis.

Table 14 (B8 - Cash backed reserves/accumulated surplus reconciliation)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Cash and investments available					
Cash/cash equivalents at the year end	143 991	143 991	(23 430)	(23 430)	120 562
Other current investments > 90 days	–	–	–	–	–
Non-current assets - Investments	–	–	–	–	–
Cash and investments available:	**143 991**	**143 991**	**(23 430)**	**(23 430)**	**120 562**
Applications of cash and investments					
Unspent conditional transfers	–	–	–	–	0
Unspent borrowing	–	–	–	–	–
Statutory requirements	1 917	1 917	(335)	(335)	1 582
Other working capital requirements	56 672	56 672	(2 816)	(2 816)	53 856
Other provisions	64 451	64 451	(24 943)	(24 943)	39 509
Long term investments committed	–	–	–	–	–
Reserves to be backed by cash/investments	14 500	14 500	5 000	5 000	19 500
Total Application of cash and investments:	**137 541**	**137 541**	**(23 093)**	**(23 093)**	**114 447**
Surplus(shortfall)	**6 451**	**6 451**	**(336)**	**(336)**	**6 115**

Explanatory notes to Table 14 B8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The table assesses the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.

2. As part of the budgeting and planning guidelines that informed the compilation of the 2025/26 Adjustments Budget, the end objective was to ensure that the budget is funded as required in accordance with section 18 of the MFMA.

3. The available cash and investments amount decreased by R 23,430 million, from R 143,991 million to R 120,562 million.

4. The funding cash surplus decreased by R 0,336 million, from R 6,451 million to R 6,115 million.

Table 15 (B9 - Asset Management)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
CAPITAL EXPENDITURE					
Total New Assets *to be adjusted*	**218 101**	**225 326**	**7 556**	**7 556**	**232 882**
Roads Infrastructure	165 652	166 525	400	400	166 925
Electrical Infrastructure	37 817	37 817	3 500	3 500	41 317
Water Supply Infrastructure	1 795	1 321	1 564	1 564	2 885
Sanitation Infrastructure	870	1 507	192	192	1 699
Infrastructure	**206 134**	**207 171**	**5 656**	**5 656**	**212 826**
Community Facilities	–	1 400	–	–	1 400
Community Assets	**–**	**1 400**	**–**	**–**	**1 400**
Licences and Rights	–	–	300	300	300
Intangible Assets	**–**	**–**	**300**	**300**	**300**
Computer Equipment	**2 050**	**2 098**	**1 640**	**1 640**	**3 738**
Furniture and Office Equipment	**–**	**41**	**701**	**701**	**741**
Machinery and Equipment	**50**	**50**	**250**	**250**	**300**
Transport Assets	**5 168**	**5 168**	**(391)**	**(391)**	**4 777**
Land	**4 700**	**4 700**	**(300)**	**(300)**	**4 400**
Zoo's, Marine and Non-biological Animals	**–**	**4 700**	**(300)**	**(300)**	**4 400**
Total Renewal of Existing Assets *to be adjusted*	**2 370**	**14 023**	**1 904**	**1 904**	**15 927**
Storm water Infrastructure	–	10 093	1 227	1 227	11 320
Electrical Infrastructure	–	1 560	–	–	1 560
Water Supply Infrastructure	2 313	2 313	473	473	2 785
Sanitation Infrastructure	57	57	205	205	262
Infrastructure	**2 370**	**14 023**	**1 904**	**1 904**	**15 927**
Total Upgrading of Existing Assets *to be adjusted*	**44 991**	**60 647**	**17 508**	**17 508**	**78 155**
Roads Infrastructure	1 000	4 101	435	435	4 536
Electrical Infrastructure	11 300	58	(0)	(0)	58
Water Supply Infrastructure	14 181	35 670	8 125	8 125	43 795
Sanitation Infrastructure	17 336	19 014	9 026	9 026	28 040
Infrastructure	**43 817**	**58 842**	**17 587**	**17 587**	**76 429**
Community Facilities	1 000	1 000	–	–	1 000
Sport and Recreation Facilities	174	805	(78)	(78)	726
Community Assets	**1 174**	**1 805**	**(78)**	**(78)**	**1 726**
Total Capital Expenditure *to be adjusted*					
Roads Infrastructure	166 652	170 626	835	835	171 461
Storm water Infrastructure	–	10 093	1 227	1 227	11 320
Electrical Infrastructure	49 117	39 435	3 500	3 500	42 935
Water Supply Infrastructure	18 289	39 304	10 162	10 162	49 465
Sanitation Infrastructure	18 263	20 578	9 423	9 423	30 002
Infrastructure	**252 321**	**280 036**	**25 147**	**25 147**	**305 183**
Community Facilities	1 000	2 400	–	–	2 400
Sport and Recreation Facilities	174	805	(78)	(78)	726
Community Assets	**1 174**	**3 205**	**(78)**	**(78)**	**3 126**
Licences and Rights	–	–	300	300	300
Intangible Assets	**–**	**–**	**300**	**300**	**300**
Computer Equipment	**2 050**	**2 098**	**1 640**	**1 640**	**3 738**
Furniture and Office Equipment	**–**	**41**	**701**	**701**	**741**
Machinery and Equipment	**50**	**50**	**250**	**250**	**300**
Transport Assets	**5 168**	**5 168**	**(391)**	**(391)**	**4 777**
Land	**4 700**	**4 700**	**(300)**	**(300)**	**4 400**
Zoo's, Marine and Non-biological Animals	**–**	**4 700**	**(300)**	**(300)**	**4 400**
TOTAL CAPITAL EXPENDITURE *to be adjusted*	**265 462**	**299 996**	**26 969**	**26 969**	**326 965**

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
ASSET REGISTER SUMMARY - PPE (WDV)					
Roads Infrastructure	483 751	483 751	5 412	5 412	489 163
Storm water Infrastructure	50 079	50 079	(1 103)	(1 103)	48 976
Electrical Infrastructure	182 312	155 312	(3 030)	(3 030)	152 282
Water Supply Infrastructure	623 057	639 066	(277 017)	(277 017)	362 049
Sanitation Infrastructure	366 652	363 898	(9 393)	(9 393)	354 505
Solid Waste Infrastructure	11 048	11 048	(7 104)	(7 104)	3 944
Infrastructure	1 716 899	1 703 154	(292 235)	(292 235)	1 410 920
Community Assets	98 525	100 556	(3 755)	(3 755)	96 800
Investment properties	250 794	250 794	(4 367)	(4 367)	246 427
Other Assets	222 179	263 639	218 315	218 315	481 954
Intangible Assets	419	419	93	93	512
Computer Equipment	524	571	6 429	6 429	7 000
Furniture and Office Equipment	1 141	1 182	284	284	1 466
Machinery and Equipment	5 913	5 913	1 061	1 061	6 974
Transport Assets	44 292	44 292	44 518	44 518	88 810
Land	237 139	237 139	14 387	14 387	251 526
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	**2 577 825**	**2 607 659**	**(15 271)**	**(15 271)**	**2 592 388**
EXPENDITURE OTHER ITEMS					
Depreciation & asset impairment	142 422	142 422	–	–	142 422
Repairs and Maintenance by asset class	**231 646**	**223 069**	**(35 339)**	**(35 339)**	**187 730**
Roads Infrastructure	30 189	30 189	(952)	(952)	29 237
Storm water Infrastructure	1 620	1 620	(193)	(193)	1 427
Electrical Infrastructure	38 638	38 638	(2 427)	(2 427)	36 210
Water Supply Infrastructure	36 498	32 498	14 499	14 499	46 997
Sanitation Infrastructure	55 160	50 682	(24 912)	(24 912)	25 771
Coastal Infrastructure	3 005	3 005	38	38	3 043
Infrastructure	165 110	156 633	(13 947)	(13 947)	142 685
Community Facilities	30 433	30 433	(7 934)	(7 934)	22 499
Sport and Recreation Facilities	4 200	4 200	(273)	(273)	3 927
Community Assets	34 633	34 633	(8 207)	(8 207)	26 426
Operational Buildings	3 494	3 394	(592)	(592)	2 802
Other Assets	3 494	3 394	(592)	(592)	2 802
Licences and Rights	165	165	(19)	(19)	146
Intangible Assets	165	165	(19)	(19)	146
Computer Equipment	335	335	(146)	(146)	189
Machinery and Equipment	1 367	1 367	(111)	(111)	1 256
Transport Assets	26 543	26 543	(12 317)	(12 317)	14 225
TOTAL EXPENDITURE OTHER ITEMS to be adjusted	**374 068**	**365 491**	**(35 339)**	**(35 339)**	**330 151**
Renewal and upgrading of Existing Assets as % of total capex	*17,8%*	*24,9%*			*28,8%*
Renewal and upgrading of Existing Assets as % of deprecn"	*33,3%*	*52,4%*			*66,1%*
R&M as a % of PPE	*9,0%*	*8,6%*			*7,2%*
Renewal and upgrading and R&M as a % of PPE	*10,8%*	*11,4%*			*10,9%*

Explanatory notes to Table 15 B9 – Asset Management

1. The table provides a summarised version of the capital programme divided into new assets and renewal of existing assets; and reflects the relevant asset categories. The associated repairs and maintenance and depreciation are also reflected. It also provides an indication of the resources deployed for maintaining and renewing existing assets, as well as the extent of asset expansion.

Table 16 (B10 - Basic service delivery measurement)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
Household service targets					
Water:					
Piped water inside dwelling	–	–	–	–	–
Piped water inside yard (but not in dwelling)	–	–	–	–	–
Using public tap (at least min.service level)	–	–	–	–	–
Other water supply (at least min.service level)	–	–	–	–	–
Minimum Service Level and Above sub-total	–	–	–	–	–
Using public tap (< min.service level)	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–
No water supply	–	–	–	–	–
Below Minimum Servic Level sub-total	–	–	–	–	–
Total number of households	**–**	**–**	**–**	**–**	**–**
Sanitation/sewerage:					
Flush toilet (connected to sewerage)	–	–	–	–	–
Flush toilet (with septic tank)	–	–	–	–	–
Chemical toilet	–	–	–	–	–
Pit toilet (ventilated)	–	–	–	–	–
Other toilet provisions (> min.service level)	–	–	–	–	–
Minimum Service Level and Above sub-total	–	–	–	–	–
Bucket toilet	–	–	–	–	–
Other toilet provisions (< min.service level)	–	–	–	–	–
No toilet provisions	–	–	–	–	–
Below Minimum Servic Level sub-total	–	–	–	–	–
Total number of households	**–**	**–**	**–**	**–**	**–**
Energy:					
Electricity (at least min. service level)	–	–	–	–	–
Electricity - prepaid (> min.service level)	–	–	–	–	–
Minimum Service Level and Above sub-total	–	–	–	–	–
Electricity (< min.service level)	–	–	–	–	–
Electricity - prepaid (< min. service level)	–	–	–	–	–
Other energy sources	–	–	–	–	–
Below Minimum Servic Level sub-total	–	–	–	–	–
Total number of households	–	–	–	–	–

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
Refuse:					
Removed at least once a week (min.service)	–	–	–	–	–
Minimum Service Level and Above sub-total	–	–	–	–	–
Removed less frequently than once a week	–	–	–	–	–
Using communal refuse dump	–	–	–	–	–
Using own refuse dump	–	–	–	–	–
Other rubbish disposal	–	–	–	–	–
No rubbish disposal	–	–	–	–	–
Below Minimum Servic Level sub-total	–	–	–	–	–
Total number of households	**–**	**–**	**–**	**–**	**–**
Households receiving Free Basic Service					
Water (6 kilolitres per household per month)	–	–	–	–	–
Sanitation (free minimum level service)	–	–	–	–	–
Electricity/other energy (50kwh per household per month)	–	–	–	–	–
Refuse (removed at least once a week)	–	–	–	–	–
Informal Settlements	–	–	–	–	–
Cost of Free Basic Services provided (R'000)					
Water (6 kilolitres per indigent household per month)	22 970	22 970	–	–	22 970
Sanitation (free sanitation service to indigent households)	14 617	14 617	–	–	14 617
Electricity/other energy (50kwh per indigent household per month)	2 243	2 243	–	–	2 243
Refuse (removed once a week for indigent households)	25 847	25 847	–	–	25 847
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)	–	–	–	–	–
Total cost of FBS provided	65 676	65 676	–	–	65 676
Highest level of free service provided					
Property rates (R'000 value threshold)	–	–	–	–	–
Water (kilolitres per household per month)	–	–	–	–	–
Sanitation (kilolitres per household per month)	–	–	–	–	–
Sanitation (Rand per household per month)	–	–	–	–	–
Electricity (kw per household per month)	–	–	–	–	–
Refuse (average litres per week)	–	–	–	–	–
Revenue cost of free services provided (R'000)					
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)	4 207	4 207	–	–	4 207
Water (in excess of 6 kilolitres per indigent household per month)	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)	–	–	–	–	–
Municipal Housing - rental rebates	–	–	–	–	–
Housing - top structure subsidies	–	–	–	–	–
Other	–	–	–	–	–
Total revenue cost of subsidised services provided	**4 207**	**4 207**	**–**	**–**	**4 207**

Explanatory notes to Table 16 B10 – Basic Service Delivery Measurement

1. Table B10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

PART 2 – SUPPORTING DOCUMENTATION

2.1 Adjustments to Budget Assumptions

The budget assumptions, which informed the approved 2025/26 Budget, have been maintained.

2.2 Adjustments to Budget Funding

2.2.1 Funding the Adjustments Budget

2.2.1.1 Funding of Operating Expenditure

The Municipality's operating expenditure is mainly funded from sources such as property rates, service charges and government grants. The table below reflects the funding sources:

Table 17 (Revenue by Source)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Revenue					
Exchange Revenue					
Service charges - Electricity	479 524	479 524	(5 569)	(5 569)	473 955
Service charges - Water	147 583	147 583	(23 698)	(23 698)	123 885
Service charges - Waste Water Management	81 259	81 259	(9 468)	(9 468)	71 792
Service charges - Waste Management	52 990	52 990	836	836	53 826
Sale of Goods and Rendering of Services	10 044	10 044	–	–	10 044
Agency services	4 554	4 554	–	–	4 554
Interest earned from Receivables	34 661	34 661	(23 043)	(23 043)	11 618
Interest earned from Current and Non-Current Assets	16 273	16 273	–	–	16 273
Rental from Fixed Assets	3 322	3 322	990	990	4 312
Special Rating Levies	15 436	15 436	–	–	15 436
Licence and permits	2 856	2 856	–	–	2 856
Operational Revenue	1 955	1 955	6 167	6 167	8 122
Non-Exchange Revenue					
Property rates	304 484	304 484	3 415	3 415	307 899
Surcharges and Taxes	22 602	22 602	2 676	2 676	25 277
Fines, penalties and forfeits	45 795	45 795	44 670	44 670	90 465
Licences or permits	3 139	3 139	–	–	3 139
Transfer and subsidies - Operational	214 766	214 766	(69)	(69)	214 697
Interest	5 841	5 841	(1 791)	(1 791)	4 050
Fuel Levy	–	–	–	–	–
Operational Revenue	21 605	21 605	(1 938)	(1 938)	19 666
Total Revenue (excluding capital transfers and contributions)	**1 468 686**	**1 468 686**	**(6 822)**	**(6 822)**	**1 461 865**

2.2.1.2 Reconciliation showing that operating and capital expenditure is funded in accordance with section 18 of the MFMA.

Table 18 (Cash backed reserves/accumulated surplus reconciliation)

Description	Budget Year 2025/26				
	Original Budget	Prior Adjusted	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands					
Cash and investments available					
Cash/cash equivalents at the year end	143 991	143 991	(23 430)	(23 430)	120 562
Other current investments > 90 days	–	–	–	–	–
Non-current assets - Investments	–	–	–	–	–
Cash and investments available:	**143 991**	**143 991**	**(23 430)**	**(23 430)**	**120 562**
Applications of cash and investments					
Unspent conditional transfers	–	–	–	–	0
Unspent borrowing	–	–	–	–	–
Statutory requirements	1 917	1 917	(335)	(335)	1 582
Other working capital requirements	56 672	56 672	(2 816)	(2 816)	53 856
Other provisions	64 451	64 451	(24 943)	(24 943)	39 509
Long term investments committed	–	–	–	–	–
Reserves to be backed by cash/investments	14 500	14 500	5 000	5 000	19 500
Total Application of cash and investments:	**137 541**	**137 541**	**(23 093)**	**(23 093)**	**114 447**
Surplus(shortfall)	**6 451**	**6 451**	**(336)**	**(336)**	**6 115**

2.2.2 Adjustments to estimated collection levels

The 2025/26 Adjustment Operating Budget debtors' collection rate remained at 95%.

2.2.3 Adjustments related to allocations and grants to the Municipality.

2.2.3.1 Adjustments related to capital allocations and grants to the Municipality.

Adjustments relating to grant funding, supporting the Municipality's Capital Budget is included in the enclosed **"Annexure D."**

2.2.3.2. Adjustments related to allocations and grants to the Municipality.

Below the adjustments pertaining to operating allocations and grants:

Table 19 (SB7 Adjustments Budget – transfers and grant receipts)

Description	Budget Year 2025/26						
	Original Budget	Prior Adjusted	Multi-year capital	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands							
RECEIPTS:							
_							
Operating Transfers and Grants							
National Government:	**209 308**	**209 308**	**–**	**–**	**(148)**	**(148)**	**209 160**
Operational Revenue: General Revenue: Equitable Share	203 533	203 533	–	–	–	–	203 533
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	2 081	2 081	–	–	–	–	2 081
Local Government Financial Management Grant [Schedule 5B]	1 785	1 785	–	–	(148)	(148)	1 637
Municipal Infrastructure Grant [Schedule 5B]	1 909	1 909	–	–	–	–	1 909
Provincial Government:	**2 955**	**2 955**	**–**	**–**	**79**	**79**	**3 034**
Sports and Recreation	2 955	2 955	–	–	79	79	3 034
District Municipality:	**2 503**	**2 503**	**–**	**–**	**–**	**–**	**2 503**
Environmental Health Subsidy	2 503	2 503	–	–	–	–	2 503
Total Operating Transfers and Grants	**214 766**	**214 766**	**–**	**–**	**(69)**	**(69)**	**214 697**
Capital Transfers and Grants							
National Government:	**51 334**	**51 334**	**–**	**–**	**148**	**148**	**51 482**
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]	5 440	5 440	–	–	–	–	5 440
Municipal Infrastructure Grant [Schedule 5B]	36 265	36 265	–	–	–	–	36 265
Local Government Financial Management Grant [Schedule 5B]	–	–	–	–	148	148	148
Water Services Infrastructure Grant [Schedule 5B]	9 629	9 629	–	–	–	–	9 629
Provincial Government:	**30 000**	**39 857**	**–**	**–**	**12 001**	**12 001**	**51 858**
Housing	30 000	39 857	–	–	12 001	12 001	51 858
District Municipality:	**1 600**	**1 600**	**–**	**–**	**(502)**	**(502)**	**1 098**
Fire Subsidy	1 600	1 600	–	–	(502)	(502)	1 098
Total Capital Transfers and Grants	**82 934**	**92 791**	**–**	**–**	**11 648**	**11 648**	**104 439**
TOTAL RECEIPTS OF TRANSFERS & GRANTS	**297 700**	**307 557**	**–**	**–**	**11 579**	**11 579**	**319 135**

Table 20 (SB8 Adjustments Budget – expenditure on transfers and grant programme)

Description	Budget Year 2025/26						
	Original Budget	Prior Adjusted	Multi-year capital	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget
R thousands							
EXPENDITURE ON TRANSFERS AND GRANT PROGRAM:							
_							
Operating expenditure of Transfers and Grants							
National Government:	**209 308**	**209 308**	**–**	**–**	**(148)**	**(148)**	**209 160**
Operational Revenue: General Revenue: Equitable Share	203 533	203 533	–	–	–	–	203 533
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	2 081	2 081	–	–	–	–	2 081
Local Government Financial Management Grant [Schedule 5B]	1 785	1 785	–	–	(148)	(148)	1 637
Municipal Infrastructure Grant [Schedule 5B]	1 909	1 909	–	–	–	–	1 909
Provincial Government:	**2 955**	**2 955**	**–**	**–**	**79**	**79**	**3 034**
Sports and Recreation	2 955	2 955	–	–	79	79	3 034
District Municipality:	**2 503**	**2 503**	**–**	**–**	**–**	**–**	**2 503**
Environmental Health Subsidy	2 503	2 503	–	–	–	–	2 503
Total Operating Transfers and Grants	**214 766**	**214 766**	**–**	**–**	**(69)**	**(69)**	**214 697**
Capital Transfers and Grants							
National Government:	**51 334**	**51 334**	**–**	**–**	**148**	**148**	**51 482**
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]	5 440	5 440	–	–	–	–	5 440
Municipal Infrastructure Grant [Schedule 5B]	36 265	36 265	–	–	–	–	36 265
Local Government Financial Management Grant [Schedule 5B]	–	–	–	–	148	148	148
Water Services Infrastructure Grant [Schedule 5B]	9 629	9 629	–	–	–	–	9 629
Provincial Government:	**30 000**	**39 857**	**–**	**–**	**12 001**	**12 001**	**51 858**
Housing	30 000	39 857	–	–	12 001	12 001	51 858
District Municipality:	**1 600**	**1 600**	**–**	**–**	**(502)**	**(502)**	**1 098**
Fire Subsidy	1 600	1 600	–	–	(502)	(502)	1 098
Total Capital Transfers and Grants	**82 934**	**92 791**	**–**	**–**	**11 648**	**11 648**	**104 439**
TOTAL EXPENDITURE OF TRANSFERS & GRANTS	**297 700**	**307 557**	**–**	**–**	**11 579**	**11 579**	**319 135**

2.3 Adjustments to expenditure on allocations and grant programmes

2.3.1 The adjustments made to planned capital expenditure of allocations and grants received.

The adjustments made to planned capital expenditure, including the capital projects in question, are reflected in **"Annexure C."**

2.4 Adjustments to Councillors and Employee benefits

Below is a summary of the adjustments made to Councillors' Remuneration and Employee Related Costs:

Description	Approved Budget 2025/26	Adjustments Budget 2025/26	Variance
	R	R	R
Employee Related Costs	516 783 874	440 382 813	-76 401 061
Councillors' Remuneration	15 987 760	16 550 432	562 672

Please refer to page 9 **(bullet point: 1.4.2.1)** for a detailed breakdown of employee related costs adjustments.

2.5 Adjustments to Service Delivery and Budget Implementation Plan (SDBIP)

In accordance with the MFMA, it should be noted that adjustments to the service delivery targets and performance indicators in the 2025/26 SDBIP will be considered, following the approval by Council of the 2025/26 Adjustments Budget.

2.6. Municipal Manager's Quality Certification

I, Charl Du Plessis, Municipal Manager of the Kouga Local Municipality, hereby certify that the 2025/26 Adjustments budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the Adjustments budget and supporting documentation are consistent with the Integrated Development Plan of the Municipality.

Print Name __Charl Du Plessis_____

Municipal Manager of Kouga Local Municipality EC108

Signature:…… …… ……..

Date:……14 January 2025……...

Municipal adjustments budgets & supporting tables

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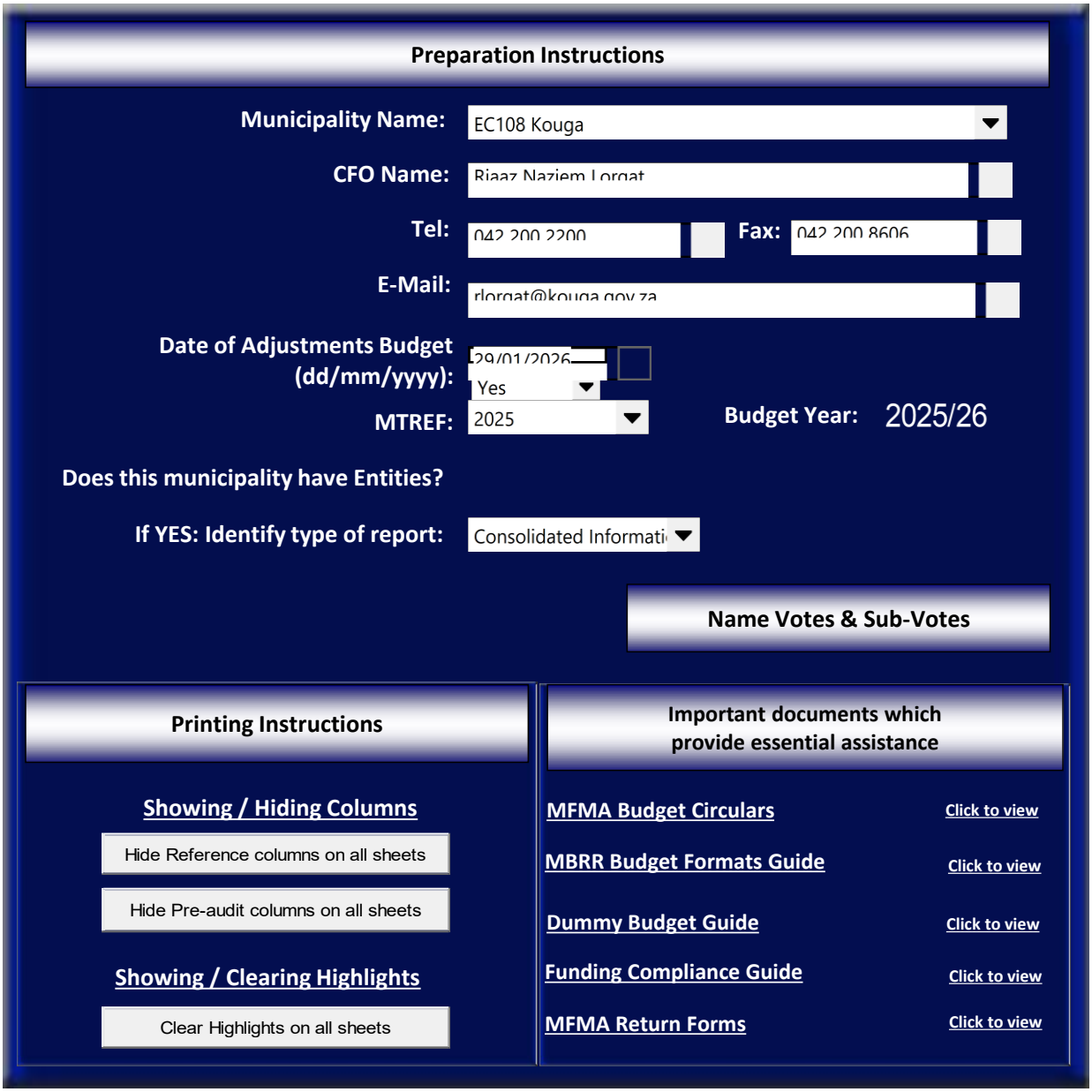


national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

Contact details:

Kgomotso Baloyi
National Treasury
Tel: (012) 315-5866
Electronic submissions:
LG Upload Portal


Preparation Instructions
Municipality Name:
EC108 Kouga
CFO Name:
Riaaz Naziem Lorgat
Tel:
042 200 2200
Fax:
042 200 8606
E-Mail:
rlorgat@kouga.gov.za
Date of Adjustments Budget (dd/mm/yyyy):
29/01/2026
Yes
MTREF:
2025
Budget Year:
2025/26
Does this municipality have Entities?
If YES: Identify type of report:
Consolidated Informati
Name Votes & Sub-Votes
Printing Instructions
Showing / Hiding Columns
Hide Reference columns on all sheets
Hide Pre-audit columns on all sheets
Showing / Clearing Highlights
Clear Highlights on all sheets
Important documents which provide essential assistance
MFMA Budget Circulars
Click to view
MBRR Budget Formats Guide
Click to view
Dummy Budget Guide
Click to view
Funding Compliance Guide
Click to view
MFMA Return Forms
Click to view

Organisational Structure Votes	Complete Votes & Sub-Votes		Select Org. Structure
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	**Vote 1**	**OFFICE OF THE MUNICIPAL MANAGER**	
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAG	1,1	Municipal Manager	1.1 - Municipal Manager
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	1,2	Performance Management	1.2 - Performance Management
Vote 4 - COMMUNITY SERVICES	1,3	Integrated Development	1.3 - Integrated Development
Vote 5 - CIVIL AND WATER SERVICES	1,4	Risk and Internal Audit	1.4 - Risk and Internal Audit
Vote 6 - ELECTRO/MECHANICAL SERVICES	1,5	[Name of sub-vote]	
Vote 7 - PLANNING AND DEVELOPMENT	1,6	[Name of sub-vote]	
Vote 8 - [NAME OF VOTE 8]	1,7	[Name of sub-vote]	
Vote 9 - [NAME OF VOTE 9]	1,8	[Name of sub-vote]	
Vote 10 - [NAME OF VOTE 10]	1,9	[Name of sub-vote]	
Vote 11 - [NAME OF VOTE 11]	1.10	[Name of sub-vote]	
Vote 12 - [NAME OF VOTE 12]	**Vote 2**	**OFFICE OF THE DEPUTY MUNICIPAL MANAGER**	
Vote 13 - [NAME OF VOTE 13]	2,1	Deputy Municipal Manager	2.1 - Deputy Municipal Manager
Vote 14 - [NAME OF VOTE 14]	2,2	Executive Council	2.2 - Executive Council
Vote 15 - [NAME OF VOTE 15]	2,3	Administrative Office Of The Executive Mayor / Speaker	2.3 - Administrative Office Of The Executive Mayor / Speaker
	2,4	Administration and Auxiliary Services	2.4 - Administration and Auxiliary Services
	2,5	Communications	2.5 - Communications
	2,6	Human Resources Management	2.6 - Human Resources Management
	2,7	Information Communication Technology (Ict)	2.7 - Information Communication Technology (Ict)
	2,8	Legal Services	2.8 - Legal Services
	2,9	Strategic Projects	2.9 - Strategic Projects
	Vote 3	**FINANCE AND ECONOMIC DEVELOPMENT**	
	3,1	Chief Financial Officer	3.1 - Chief Financial Officer
	3,2	Assets; Funding And Investments Management	3.2 - Assets; Funding And Investments Management
	3,3	Budget And Treasury	3.3 - Budget And Treasury
	3,4	Expenditure	3.4 - Expenditure
	3,5	Revenue	3.5 - Revenue
	3,6	Supply Chain Management	3.6 - Supply Chain Management
	3,7	Economic Development And Tourism	3.7 - Economic Development And Tourism
	Vote 4	**COMMUNITY SERVICES**	
	4,1	Director:Community Services	4.1 - Director:Community Services
	4,2	Disaster Management And Fire Services	4.2 - Disaster Management And Fire Services
	4,3	Parks And Community Amenities	4.3 - Parks And Community Amenities
	4,4	Safety And Security	4.4 - Safety And Security
	4,5	Waste And Environmental Management	4.5 - Waste And Environmental Management
	Vote 5	**CIVIL AND WATER SERVICES**	
	5,1	Director:Civil and Water Services	5.1 - Director:Civil and Water Services
	5,2	Management and Administration	5.2 - Management and Administration
	5,3	Roads and Stormwater	5.3 - Roads and Stormwater
	5,4	Project Management Unit (PMU)	5.4 - Project Management Unit (PMU)
	5,5	Sanitation	5.5 - Sanitation
	5,6	Sewerage	5.6 - Sewerage
	5,7	Wastewater Treatment Works (WWTW)	5.7 - Wastewater Treatment Works (WWTW)
	5,8	Water	5.8 - Water
	5,9	Water Treatment Works (WTW)	5.9 - Water Treatment Works (WTW)
	5.10	Water Services Authority (WSA)	5.10 - Water Services Authority (WSA)
	Vote 6	**ELECTRO/MECHANICAL SERVICES**	
	6,1	Director:Electro/Mechanical Services	6.1 - Director:Electro/Mechanical Services
	6,2	Management and Administration	6.2 - Management and Administration
	6,3	Electrical:Jeffreys Bay	6.3 - Electrical:Jeffreys Bay
	6,4	Electrical:Humansdorp	6.4 - Electrical:Humansdorp
	6,5	Electrical:St Francis Bay / Cape St Francis / Oyster Bay	6.5 - Electrical:St Francis Bay / Cape St Francis / Oyster Bay
	6,6	Renewable, Control and Special Projects	6.6 - Renewable, Control and Special Projects
	6,7	Fleet and Workshop	6.7 - Fleet and Workshop
	6,8	Mechanical	6.8 - Mechanical
	Vote 7	**PLANNING AND DEVELOPMENT**	
	7,1	Director:Planning and Development	7.1 - Director:Planning and Development
	7,2	Building Control	7.2 - Building Control
	7,3	Human Settlement	7.3 - Human Settlement
	7,4	Land and Property Administration	7.4 - Land and Property Administration
	7,5	Town and Regional Planning	7.5 - Town and Regional Planning

EC108 Kouga - Contact Information

A. GENERAL INFORMATION

Municipality	EC108 Kouga	Set name on 'Instructions' sheet
Grade	0	*1 Grade in terms of the Remuneration of Public Office Bearers Act.*
Province	EC EASTERN CAPE	
Web Address	www.kouga.gov.za	
E-mail Address	0	

B. CONTACT INFORMATION

Postal address:	
P.O. Box	P O Box 21
City / Town	JEFFREYS BAY
Postal Code	6330
Street address	
Building	Kouga Municipality
Street No. & Name	33 Da Gama Road
City / Town	JEFFREYS BAY
Postal Code	6330
General Contacts	
Telephone number	042 200 2200
Fax number	042 200 8606

C. POLITICAL LEADERSHIP

Speaker:		**Secretary/PA to the Speaker:**	
ID Number	771121 0121 088	ID Number	740829 0025 087
Title	Mr	Title	Ms
Name	Lorraine Maree	Name	Donne Klopper
Telephone number	042 200 2021	Telephone number	042 200 2021
Cell number	082 892 4664	Cell number	082 769 2002
Fax number	086 529 7923	Fax number	086 529 7923
E-mail address	paspeaker@kouga.gov.za	E-mail address	paspeaker@kouga.gov.za

Mayor/Executive Mayor:		**Secretary/PA to the Mayor/Executive Mayor:**	
ID Number	820209 5010 082	ID Number	950126 0851 082
Title	Mr	Title	Ms
Name	Chris Hattingh Bornman	Name	Yolanda Jordan
Telephone number	042 200 2021	Telephone number	042 200 2021
Cell number	084 240 5226	Cell number	079 4514 211
Fax number	086 529 7923	Fax number	086 529 7923
E-mail address	pamayor@kouga.gov.za	E-mail address	pamayor@kouga.gov.za

Deputy Mayor/Executive Mayor:		**Secretary/PA to the Deputy Mayor/Executive Mayor:**	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0

D. MANAGEMENT LEADERSHIP

Municipal Manager:		**Secretary/PA to the Municipal Manager:**	
ID Number	671015 5014 085	ID Number	830923 0220 086
Title	Mr	Title	Mrs
Name	Chan du Plessis	Name	Joezay Reed
Telephone number	042 200 2046	Telephone number	042 200 2046
Cell number	083 300 0126	Cell number	067 106 2225
Fax number	086 521 4099	Fax number	086 521 4099
E-mail address	cduplessis@kouga.gov.za	E-mail address	jreed@kouga.gov.za

Chief Financial Officer		**Secretary/PA to the Chief Financial Officer**	
ID Number	820217 5222 086	ID Number	970725 0195 089
Title	Mr	Title	Ms
Name	Riaaz Nazlem Lorgat	Name	Bronwyn Africa
Telephone number	042 200 2045	Telephone number	042 200 2045
Cell number	084 845 4470	Cell number	072 997 9189
Fax number	0	Fax number	0
E-mail address	rlorgat@kouga.gov.za	E-mail address	bafrica@kouga.gov.za

Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number	830303 5059 088	ID Number	800520 5376 081
Title	Mr	Title	Mr
Name	Shukree Abrahams	Name	Zandisile Gongqoba
Telephone number	042 200 2200	Telephone number	042 200 2200
Cell number	083 265 4372	Cell number	081 219 9498
Fax number	0	Fax number	0
E-mail address	sabrahams@kouga.gov.za	E-mail address	zgongqoba@kouga.gov.za

Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number	930111 0322 081	ID Number	931211 5353 088
Title	Mrs	Title	Mr
Name	Leliethu Swapi	Name	Nkosinathi Mbangi
Telephone number	042 200 2200	Telephone number	042 200 2200
Cell number	078 951 7178	Cell number	078 906 6894
Fax number	0	Fax number	0
E-mail address	lswapi@kouga.gov.za	E-mail address	nmbangi@kouga.gov.za

Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number	951027 0452 088	ID Number	0
Title	Ms	Title	0
Name	Asiphe Bontshi	Name	0
Telephone number	042 200 2200	Telephone number	0
Cell number	082 781 3293	Cell number	0
Fax number	0	Fax number	0
E-mail address	abontshi@kouga.gov.za	E-mail address	0

EC108 Kouga - Table B1 Consolidated Adjustments Budget Summary - 29/01/2026

Description	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands	A	1 A1	2 B	3 C	4 D	5 E	6 F	7 G	8 H		
Financial Performance											
Property rates	304 484	304 484	–	–	–	–	3 415	3 415	307 899	322 753	342 118
Service charges	761 356	761 356	–	–	–	–	(37 899)	(37 899)	723 457	806 342	858 180
Investment revenue	16 273	16 273	–	–	–	–	–	–	16 273	17 086	17 941
Transfers recognised - operational	214 766	214 766	–	–	–	–	(69)	(69)	214 697	223 052	233 048
Other own revenue	171 808	171 808	–	–	–	–	27 731	27 731	199 539	181 203	191 275
Total Revenue (excluding capital transfers and	**1 468 686**	**1 468 686**	**–**	**–**	**–**	**–**	**(6 822)**	**(6 822)**	**1 461 865**	**1 550 436**	**1 642 562**
Employee costs	525 261	516 784	–	–	–	–	(76 401)	(76 401)	440 383	533 602	561 466
Remuneration of councillors	15 988	15 988	–	–	–	–	563	563	16 550	16 387	16 797
Depreciation & asset impairment	207 536	207 536	–	–	–	–	(896)	(896)	206 640	214 752	214 527
Interest	20 106	20 106	–	–	–	–	19 436	19 436	39 542	45 383	41 634
Inventory consumed and bulk purchases	530 432	549 322	–	–	–	–	3 696	3 696	553 018	611 702	646 733
Transfers and subsidies	950	950	–	–	–	–	–	–	950	950	950
Other expenditure	255 844	252 454	–	–	–	–	35 635	35 635	288 089	246 977	247 209
Total Expenditure	**1 556 117**	**1 563 140**	**–**	**–**	**–**	**–**	**(17 968)**	**(17 968)**	**1 545 173**	**1 669 755**	**1 729 315**
Surplus/(Deficit)	(87 431)	(94 454)	–	–	–	–	11 146	11 146	(83 308)	(119 319)	(86 753)
Transfers and subsidies - capital (monetary allocations	82 934	104 398	–	–	–	–	20 864	20 864	125 262	81 534	59 715
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers &	**(4 497)**	**9 944**	**–**	**–**	**–**	**–**	**32 009**	**32 009**	**41 953**	**(37 785)**	**(27 038)**
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	**(4 497)**	**9 944**	**–**	**–**	**–**	**–**	**32 009**	**32 009**	**41 953**	**(37 785)**	**(27 038)**
Capital expenditure & funds sources											
Capital expenditure	265 462	295 296	–	–	–	–	27 269	27 269	322 565	86 679	65 482
Transfers recognised - capital	72 117	92 066	–	–	–	–	19 337	19 337	111 403	70 899	51 926
Borrowing	152 174	153 003	–	–	–	–	–	–	153 003	–	–
Internally generated funds	41 172	50 227	–	–	–	–	7 932	7 932	58 159	15 780	13 556
Total sources of capital funds	**265 462**	**295 296**	**–**	**–**	**–**	**–**	**27 269**	**27 269**	**322 565**	**86 679**	**65 482**
Financial position											
Total current assets	266 780	264 769	–	–	–	–	53 978	53 978	318 747	284 148	328 913
Total non current assets	2 577 825	2 607 659	–	–	–	–	(15 271)	(15 271)	2 592 388	2 518 421	2 441 929
Total current liabilities	285 984	274 367	–	–	–	–	51 866	51 866	326 233	295 469	289 994
Total non current liabilities	465 849	465 849	–	–	–	–	7 731	7 731	473 581	452 116	452 902
Community wealth/Equity	**2 117 771**	**2 132 212**	**–**	**–**	**–**	**–**	**(20 890)**	**(20 890)**	**2 111 322**	**2 054 984**	**2 027 945**
Cash flows											
Net cash from (used) operating	139 042	166 755	–	–	–	–	15 307	15 307	182 062	135 991	142 190
Net cash from (used) investing	(265 462)	(293 296)	–	–	–	–	(24 795)	(24 795)	(318 092)	(86 679)	(65 482)
Net cash from (used) financing	76 010	76 010	–	–	–	–	–	–	76 010	(31 944)	(31 944)
Cash/cash equivalents at the year end	**143 991**	**143 870**	**–**	**–**	**–**	**–**	**(23 308)**	**(23 308)**	**120 562**	**161 359**	**206 124**
Cash backing/surplus reconciliation											
Cash and investments available	143 991	143 991	–	–	–	–	(23 430)	(23 430)	120 562	161 359	206 124
Application of cash and investments	137 541	137 541	–	–	–	–	(23 093)	(23 093)	114 447	147 025	156 069
Balance - surplus (shortfall)	**6 451**	**6 451**	**–**	**–**	**–**	**–**	**(336)**	**(336)**	**6 115**	**14 334**	**50 054**
Asset Management											
Asset register summary (WDV)	2 577 825	2 607 659	–	–	–	–	(15 271)	(15 271)	2 592 388	2 029 527	2 012 440
Depreciation	142 422	142 422	–	–	–	–	–	–	142 422	146 083	141 974
Renewal and Upgrading of Existing Assets	47 361	74 670	–	–	–	–	19 413	19 413	94 083	51 899	38 019
Repairs and Maintenance	231 646	223 069	–	–	–	–	(35 339)	(35 339)	187 730	240 726	249 741
Free services											
Cost of Free Basic Services provided	65 676	65 676	–	–	–	–	–	–	65 676	70 070	74 778
Revenue cost of free services provided	4 207	4 207	–	–	–	–	–	–	4 207	4 459	4 727
Households below minimum service level											
Water:	–	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–	–

EC108 Kouga - Table B2 Consolidated Adjustments Budget Financial Performance (functional classification) - 29/01/2026

Standard Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
			5	6	7	8	9	10	11	12		
R thousands	1, 4	A	A1	B	C	D	E	F	G	H		
Revenue - Functional												
Governance and administration		**530 621**	**530 621**	**–**	**–**	**–**	**–**	**46 376**	**46 376**	**576 997**	**558 750**	**587 678**
Executive and council		142	142	–	–	–	–	24	24	165	142	142
Finance and administration		530 479	530 479	–	–	–	–	46 352	46 352	576 831	558 609	587 537
Internal audit		–	–	–	–	–	–	–	–	–	–	–
Community and public safety		**50 121**	**59 978**	**–**	**–**	**–**	**–**	**21 785**	**21 785**	**81 763**	**41 075**	**21 971**
Community and social services		3 385	3 385	–	–	–	–	79	79	3 464	3 406	3 429
Sport and recreation		12 255	12 255	–	–	–	–	990	990	13 245	13 056	13 910
Public safety		1 870	1 870	–	–	–	–	(502)	(502)	1 368	1 883	1 898
Housing		30 000	39 857	–	–	–	–	21 217	21 217	61 074	20 000	–
Health		2 612	2 612	–	–	–	–	–	–	2 612	2 730	2 734
Economic and environmental services		**40 955**	**52 561**	**–**	**–**	**–**	**–**	**5 508**	**5 508**	**58 069**	**40 870**	**42 921**
Planning and development		10 838	10 838	–	–	–	–	837	837	11 675	11 527	12 184
Road transport		10 185	21 792	–	–	–	–	1 995	1 995	23 787	8 104	8 104
Environmental protection		19 932	19 932	–	–	–	–	2 676	2 676	22 608	21 239	22 633
Trading services		**929 924**	**929 924**	**–**	**–**	**–**	**–**	**(59 626)**	**(59 626)**	**870 298**	**991 274**	**1 049 707**
Energy sources		501 093	501 093	–	–	–	–	(6 899)	(6 899)	494 194	529 836	562 523
Water management		203 581	203 581	–	–	–	–	(34 451)	(34 451)	169 130	220 531	230 985
Waste water management		141 631	141 631	–	–	–	–	(13 174)	(13 174)	128 457	151 816	161 279
Waste management		83 619	83 619	–	–	–	–	(5 103)	(5 103)	78 517	89 091	94 921
Other		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Revenue - Functional	2	**1 551 621**	**1 573 084**	**–**	**–**	**–**	**–**	**14 042**	**14 042**	**1 587 126**	**1 631 970**	**1 702 277**
Expenditure - Functional												
Governance and administration		**402 672**	**398 826**	**–**	**–**	**–**	**–**	**(21 959)**	**(21 959)**	**376 867**	**411 115**	**422 824**
Executive and council		66 561	66 522	–	–	–	–	(5 559)	(5 559)	60 963	68 594	71 078
Finance and administration		332 893	329 086	–	–	–	–	(16 401)	(16 401)	312 685	339 306	348 378
Internal audit		3 218	3 218	–	–	–	–	1	1	3 219	3 215	3 369
Community and public safety		**141 482**	**140 953**	**–**	**–**	**–**	**–**	**(21 009)**	**(21 009)**	**119 944**	**145 388**	**149 720**
Community and social services		12 289	12 284	–	–	–	–	1 196	1 196	13 480	12 829	13 045
Sport and recreation		73 671	73 293	–	–	–	–	(10 628)	(10 628)	62 665	74 141	76 283
Public safety		35 167	35 086	–	–	–	–	(3 658)	(3 658)	31 428	37 213	39 026
Housing		11 626	11 589	–	–	–	–	(2 143)	(2 143)	9 446	12 083	11 799
Health		8 729	8 700	–	–	–	–	(5 776)	(5 776)	2 924	9 122	9 567
Economic and environmental services		**206 880**	**205 982**	**–**	**–**	**–**	**–**	**45 772**	**45 772**	**251 754**	**219 966**	**219 961**
Planning and development		39 914	39 904	–	–	–	–	(5 982)	(5 982)	33 922	42 553	44 436
Road transport		158 635	158 469	–	–	–	–	40 034	40 034	198 503	169 436	167 905
Environmental protection		8 331	7 609	–	–	–	–	11 720	11 720	19 329	7 977	7 619
Trading services		**830 084**	**817 379**	**–**	**–**	**–**	**–**	**(21 135)**	**(21 135)**	**796 244**	**893 286**	**936 810**
Energy sources		527 947	527 747	–	–	–	–	678	678	528 425	579 414	614 630
Water management		121 164	114 026	–	–	–	–	12 244	12 244	126 271	127 044	127 980
Waste water management		109 169	103 901	–	–	–	–	(23 297)	(23 297)	80 603	112 439	117 431
Waste management		71 803	71 705	–	–	–	–	(10 760)	(10 760)	60 945	74 389	76 770
Other		**–**	**–**	**–**	**–**	**–**	**–**	**363**	363	**363**	**–**	**–**
Total Expenditure - Functional	3	**1 581 117**	**1 563 140**	**–**	**–**	**–**	**–**	**(17 968)**	**(17 968)**	**1 545 173**	**1 669 755**	**1 729 315**
Surplus/ (Deficit) for the year		**(29 497)**	**9 944**	**–**	**–**	**–**	**–**	**32 009**	**32 009**	**41 953**	**(37 785)**	**(27 038)**

EC108 Kouga - Table B2 Consolidated Adjustments Budget Financial Performance (functional classification) - B - 29/01/2026

Standard Classification Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousand	1	A	5 A1	6 B	7 C	8 D	9 E	10 F	11 G	12 H		
Revenue - Functional												
Municipal governance and administration		**530 621**	**530 621**	**–**	**–**	**–**	**–**	**46 376**	**46 376**	**576 997**	**558 750**	**587 678**
Executive and council		142	142	–	–	–	–	24	24	165	142	142
Mayor and Council		–	–	–	–	–	–	–	–	–	–	–
Municipal Manager, Town Secretary and Chief		142	142	–	–	–	–	24	24	165	142	142
Finance and administration		530 479	530 479	–	–	–	–	46 352	46 352	576 831	558 609	587 537
Administrative and Corporate Support		473	473	–	–	–	–	–	–	473	473	473
Asset Management		1 000	1 000	–	–	–	–	130	130	1 130	1 000	1 000
Finance		483 342	483 342	–	–	–	–	1 375	1 375	484 718	509 440	536 244
Fleet Management		2	2	–	–	–	–	177	177	178	2	2
Human Resources		500	500	–	–	–	–	–	–	500	500	500
Information Technology		–	–	–	–	–	–	–	–	–	–	–
Legal Services		–	–	–	–	–	–	–	–	–	–	–
Marketing, Customer Relations, Publicity and Media		–	–	–	–	–	–	–	–	–	–	–
Property Services		–	–	–	–	–	–	–	–	–	–	–
Risk Management		–	–	–	–	–	–	–	–	–	–	–
Security Services		45 162	45 162	–	–	–	–	44 670	44 670	89 832	47 194	49 318
Supply Chain Management		–	–	–	–	–	–	–	–	–	–	–
Valuation Service		–	–	–	–	–	–	–	–	–	–	–
Internal audit		–	–	–	–	–	–	–	–	–	–	–
Governance Function		–	–	–	–	–	–	–	–	–	–	–
Community and public safety		**50 121**	**59 978**	**–**	**–**	**–**	**–**	**21 785**	**21 785**	**81 763**	**41 075**	**21 971**
Community and social services		**3 385**	**3 385**	**–**	**–**	**–**	**–**	**79**	**79**	**3 464**	**3 406**	**3 429**
Aged Care		–	–	–	–	–	–	–	–	–	–	–
Agricultural		–	–	–	–	–	–	–	–	–	–	–
Animal Care and Diseases		–	–	–	–	–	–	–	–	–	–	–
Cemeteries, Funeral Parlours and Crematoriums		429	429	–	–	–	–	–	–	429	451	473
Child Care Facilities		–	–	–	–	–	–	–	–	–	–	–
Community Halls and Facilities		–	–	–	–	–	–	–	–	–	–	–
Consumer Protection		–	–	–	–	–	–	–	–	–	–	–
Cultural Matters		–	–	–	–	–	–	–	–	–	–	–
Disaster Management		–	–	–	–	–	–	–	–	–	–	–
Education		–	–	–	–	–	–	–	–	–	–	–
Indigenous and Customary Law		–	–	–	–	–	–	–	–	–	–	–
Industrial Promotion		–	–	–	–	–	–	–	–	–	–	–
Language Policy		–	–	–	–	–	–	–	–	–	–	–
Libraries and Archives		2 956	2 956	–	–	–	–	79	79	3 035	2 956	2 956
Literacy Programmes		–	–	–	–	–	–	–	–	–	–	–
Media Services		–	–	–	–	–	–	–	–	–	–	–
Museums and Art Galleries		–	–	–	–	–	–	–	–	–	–	–
Population Development		–	–	–	–	–	–	–	–	–	–	–
Provincial Cultural Matters		–	–	–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–	–	–
Zoo's		–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		**12 255**	**12 255**	**–**	**–**	**–**	**–**	**990**	**990**	**13 245**	**13 056**	**13 910**
Beaches and Jetties		9 406	9 406	–	–	–	–	–	–	9 406	10 064	10 769
Casinos, Racing, Gambling, Wagering		–	–	–	–	–	–	–	–	–	–	–
Community Parks (including Nurseries)		–	–	–	–	–	–	–	–	–	–	–
Recreational Facilities		2 849	2 849	–	–	–	–	990	990	3 839	2 992	3 141
Sports Grounds and Stadiums		–	–	–	–	–	–	–	–	–	–	–
Public safety		**1 870**	**1 870**	**–**	**–**	**–**	**–**	**(502)**	**(502)**	**1 368**	**1 883**	**1 898**
Civil Defence		–	–	–	–	–	–	–	–	–	–	–
Cleansing		–	–	–	–	–	–	–	–	–	–	–
Control of Public Nuisances		–	–	–	–	–	–	–	–	–	–	–
Fencing and Fences		–	–	–	–	–	–	–	–	–	–	–
Fire Fighting and Protection		1 870	1 870	–	–	–	–	(502)	(502)	1 368	1 883	1 898
Licensing and Control of Animals		–	–	–	–	–	–	–	–	–	–	–
Police Forces, Traffic and Street Parking Control		–	–	–	–	–	–	–	–	–	–	–
Pounds		–	–	–	–	–	–	–	–	–	–	–
Housing		**30 000**	**39 857**	**–**	**–**	**–**	**–**	**21 217**	**21 217**	**61 074**	**20 000**	**–**
Housing		30 000	39 857	–	–	–	–	21 217	21 217	61 074	20 000	–
Informal Settlements		–	–	–	–	–	–	–	–	–	–	–
Health		**2 612**	**2 612**	**–**	**–**	**–**	**–**	**–**	**–**	**2 612**	**2 730**	**2 734**
Ambulance		–	–	–	–	–	–	–	–	–	–	–
Health Services		2 612	2 612	–	–	–	–	–	–	2 612	2 730	2 734
Laboratory Services		–	–	–	–	–	–	–	–	–	–	–
Food Control		–	–	–	–	–	–	–	–	–	–	–
Health Surveillance and Prevention of Communicable		–	–	–	–	–	–	–	–	–	–	–
Vector Control		–	–	–	–	–	–	–	–	–	–	–
Chemical Safety		–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**40 955**	**52 561**	**–**	**–**	**–**	**–**	**5 508**	**5 508**	**58 069**	**40 870**	**42 921**
Planning and development		**10 838**	**10 838**	**–**	**–**	**–**	**–**	**837**	**837**	**11 675**	**11 527**	**12 184**
Billboards		–	–	–	–	–	–	–	–	–	–	–
Corporate Wide Strategic Planning (IDPs, LEDs)		–	–	–	–	–	–	–	–	–	–	–
Central City Improvement District		–	–	–	–	–	–	–	–	–	–	–
Development Facilitation		–	–	–	–	–	–	–	–	–	–	–
Economic Development/Planning		–	–	–	–	–	–	–	–	–	–	–
Regional Planning and Development		–	–	–	–	–	–	–	–	–	–	–
Town Planning, Building Regulations and		8 929	8 929	–	–	–	–	837	837	9 766	9 465	10 033
Project Management Unit		1 909	1 909	–	–	–	–	–	–	1 909	2 062	2 151
Provincial Planning		–	–	–	–	–	–	–	–	–	–	–
Support to Local Municipalities		–	–	–	–	–	–	–	–	–	–	–
Road transport		**10 185**	**21 792**	**–**	**–**	**–**	**–**	**1 995**	**1 995**	**23 787**	**8 104**	**8 104**
Public Transport		–	–	–	–	–	–	–	–	–	–	–
Road and Traffic Regulation		8 104	8 104	–	–	–	–	–	–	8 104	8 104	8 104
Roads		2 081	13 688	–	–	–	–	1 995	1 995	15 683	–	–
Taxi Ranks		–	–	–	–	–	–	–	–	–	–	–
Environmental protection		**19 932**	**19 932**	**–**	**–**	**–**	**–**	**2 676**	**2 676**	**22 608**	**21 239**	**22 633**
Biodiversity and Landscape		–	–	–	–	–	–	–	–	–	–	–
Coastal Protection		–	–	–	–	–	–	–	–	–	–	–
Indigenous Forests		–	–	–	–	–	–	–	–	–	–	–
Nature Conservation		2 394	2 394	–	–	–	–	–	–	2 394	2 561	2 741
Pollution Control		17 538	17 538	–	–	–	–	2 676	2 676	20 214	18 678	19 892
Soil Conservation		–	–	–	–	–	–	–	–	–	–	–
Trading services		**929 924**	**929 924**	**–**	**–**	**–**	**–**	**(59 626)**	**(59 626)**	**870 298**	**991 274**	**1 049 707**
Energy sources		**501 093**	**501 093**	**–**	**–**	**–**	**–**	**(6 899)**	**(6 899)**	**494 194**	**529 836**	**562 523**
Electricity		501 093	501 093	–	–	–	–	(6 899)	(6 899)	494 194	529 836	562 523
Street Lighting and Signal Systems		–	–	–	–	–	–	–	–	–	–	–
Nonelectric Energy		–	–	–	–	–	–	–	–	–	–	–
Water management		**203 581**	**203 581**	**–**	**–**	**–**	**–**	**(34 451)**	**(34 451)**	**169 130**	**220 531**	**230 985**
Water Treatment		–	–	–	–	–	–	–	–	–	–	–
Water Distribution		203 581	203 581	–	–	–	–	(34 451)	(34 451)	169 130	220 531	230 985
Water Storage		–	–	–	–	–	–	–	–	–	–	–
Waste water management		**141 631**	**141 631**	**–**	**–**	**–**	**–**	**(13 174)**	**(13 174)**	**128 457**	**151 816**	**161 279**
Public Toilets		–	–	–	–	–	–	–	–	–	–	–
Sewerage		141 631	141 631	–	–	–	–	(13 174)	(13 174)	128 457	151 816	161 279
Storm Water Management		–	–	–	–	–	–	–	–	–	–	–
Waste Water Treatment		–	–	–	–	–	–	–	–	–	–	–
Waste management		**83 619**	**83 619**	**–**	**–**	**–**	**–**	**(5 103)**	**(5 103)**	**78 517**	**89 091**	**94 921**
Recycling		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Disposal (Landfill Sites)		83 619	83 619	–	–	–	–	(5 103)	(5 103)	78 517	89 091	94 921
Solid Waste Removal		–	–	–	–	–	–	–	–	–	–	–
Street Cleaning		–	–	–	–	–	–	–	–	–	–	–
Other		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Abattoirs		–	–	–	–	–	–	–	–	–	–	–
Air Transport		–	–	–	–	–	–	–	–	–	–	–

Standard Classification Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		5	6	7	8	9	10	11	12			
R thousand	1	A	A1	B	C	D	E	F	G	H		
Forestry		–	–	–	–	–	–	–	–	–	–	–
Licensing and Regulation		–	–	–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–	–	–
Tourism		–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	**1 551 621**	**1 573 084**	**–**	**–**	**–**	**–**	**14 042**	**14 042**	**1 587 126**	**1 631 970**	**1 702 277**

Standard Classification Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousand	1	A	A1	B	C	D	E	F	G	H		
Expenditure - Functional												
Municipal governance and administration		**402 672**	**398 826**	–	–	–	–	**(21 959)**	**(21 959)**	**376 867**	**411 115**	**422 824**
Executive and council		66 561	66 522	–	–	–	–	(5 559)	(5 559)	60 963	68 594	71 078
Mayor and Council		37 505	37 456	–	–	–	–	(9 897)	(9 897)	27 558	38 445	39 625
Municipal Manager, Town Secretary and Chief		29 056	29 066	–	–	–	–	4 339	4 339	33 405	30 150	31 453
Finance and administration		332 893	329 086	–	–	–	–	(16 401)	(16 401)	312 685	339 306	348 378
Administrative and Corporate Support		61 315	61 119	–	–	–	–	(9 045)	(9 045)	52 075	64 264	65 741
Asset Management		12 011	11 978	–	–	–	–	(845)	(845)	11 133	12 464	12 893
Finance		115 819	115 911	–	–	–	–	(10 859)	(10 859)	105 052	118 569	121 406
Fleet Management		25 634	25 575	–	–	–	–	(3 359)	(3 359)	22 216	26 666	27 613
Human Resources		26 063	26 163	–	–	–	–	(3 920)	(3 920)	22 242	26 906	27 801
Information Technology		27 632	26 632	–	–	–	–	(2 114)	(2 114)	24 518	27 967	28 317
Legal Services		10 233	7 733	–	–	–	–	(146)	(146)	7 587	6 429	6 634
Marketing, Customer Relations, Publicity and Media		3 864	3 864	–	–	–	–	3 033	3 033	6 897	3 984	4 110
Property Services		–	–	–	–	–	–	–	–	–	–	–
Risk Management		–	–	–	–	–	–	14	14	14	–	–
Security Services		39 195	38 982	–	–	–	–	12 655	12 655	51 637	40 454	41 693
Supply Chain Management		11 128	11 128	–	–	–	–	(1 815)	(1 815)	9 313	11 605	12 170
Valuation Service		–	–	–	–	–	–	–	–	–	–	–
Internal audit		3 218	3 218	–	–	–	–	1	1	3 219	3 215	3 369
Governance Function		3 218	3 218	–	–	–	–	1	1	3 219	3 215	3 369
Community and public safety		**141 482**	**140 953**	–	–	–	–	**(21 009)**	**(21 009)**	**119 944**	**145 388**	**149 720**
Community and social services		**12 289**	**12 284**	–	–	–	–	**1 196**	**1 196**	**13 480**	**12 829**	**13 045**
Aged Care		–	–	–	–	–	–	–	–	–	–	–
Agricultural		–	–	–	–	–	–	–	–	–	–	–
Animal Care and Diseases		–	–	–	–	–	–	–	–	–	–	–
Cemeteries, Funeral Parlours and Crematoriums		935	935	–	–	–	–	1 044	1 044	1 979	938	592
Child Care Facilities		–	–	–	–	–	–	–	–	–	–	–
Community Halls and Facilities		–	–	–	–	–	–	2	2	2	–	–
Consumer Protection		–	–	–	–	–	–	–	–	–	–	–
Cultural Matters		–	–	–	–	–	–	–	–	–	–	–
Disaster Management		2 669	2 664	–	–	–	–	(6)	(6)	2 659	2 780	2 898
Education		–	–	–	–	–	–	–	–	–	–	–
Indigenous and Customary Law		–	–	–	–	–	–	–	–	–	–	–
Industrial Promotion		–	–	–	–	–	–	–	–	–	–	–
Language Policy		–	–	–	–	–	–	–	–	–	–	–
Libraries and Archives		8 527	8 527	–	–	–	–	161	161	8 688	8 945	9 381
Literacy Programmes		–	–	–	–	–	–	–	–	–	–	–
Media Services		157	157	–	–	–	–	(5)	(5)	153	166	174
Museums and Art Galleries		–	–	–	–	–	–	–	–	–	–	–
Population Development		–	–	–	–	–	–	–	–	–	–	–
Provincial Cultural Matters		–	–	–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–	–	–
Zoo's		–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		**73 671**	**73 293**	–	–	–	–	**(10 628)**	**(10 628)**	**62 665**	**74 141**	**76 283**
Beaches and Jetties		15 318	15 231	–	–	–	–	(3 228)	(3 228)	12 002	15 615	15 756
Casinos, Racing, Gambling, Wagering		–	–	–	–	–	–	–	–	–	–	–
Community Parks (including Nurseries)		35 813	35 552	–	–	–	–	(3 868)	(3 868)	31 683	37 586	39 259
Recreational Facilities		2 787	2 774	–	–	–	–	3 435	3 435	6 208	2 811	2 827
Sports Grounds and Stadiums		19 753	19 737	–	–	–	–	(6 966)	(6 966)	12 771	18 129	18 441
Public safety		**35 167**	**35 086**	–	–	–	–	**(3 658)**	**(3 658)**	**31 428**	**37 213**	**39 026**
Civil Defence		–	–	–	–	–	–	–	–	–	–	–
Cleansing		–	–	–	–	–	–	–	–	–	–	–
Control of Public Nuisances		–	–	–	–	–	–	–	–	–	–	–
Fencing and Fences		–	–	–	–	–	–	–	–	–	–	–
Fire Fighting and Protection		35 167	35 086	–	–	–	–	(3 658)	(3 658)	31 428	37 213	39 026
Licensing and Control of Animals		–	–	–	–	–	–	–	–	–	–	–
Police Forces, Traffic and Street Parking Control		–	–	–	–	–	–	–	–	–	–	–
Pounds		–	–	–	–	–	–	–	–	–	–	–
Housing		**11 626**	**11 589**	–	–	–	–	**(2 143)**	**(2 143)**	**9 446**	**12 083**	**11 799**
Housing		11 626	11 589	–	–	–	–	(2 143)	(2 143)	9 446	12 083	11 799
Informal Settlements		–	–	–	–	–	–	–	–	–	–	–
Health		**8 729**	**8 700**	–	–	–	–	**(5 776)**	**(5 776)**	**2 924**	**9 122**	**9 567**
Ambulance		–	–	–	–	–	–	–	–	–	–	–
Health Services		8 729	8 700	–	–	–	–	(5 776)	(5 776)	2 924	9 122	9 567
Laboratory Services		–	–	–	–	–	–	–	–	–	–	–
Food Control		–	–	–	–	–	–	–	–	–	–	–
Health Surveillance and Prevention of Communicable		–	–	–	–	–	–	–	–	–	–	–
Vector Control		–	–	–	–	–	–	–	–	–	–	–
Chemical Safety		–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**206 880**	**205 982**	–	–	–	–	**45 772**	**45 772**	**251 754**	**219 966**	**219 961**
Planning and development		**39 914**	**39 904**	–	–	–	–	**(5 982)**	**(5 982)**	**33 922**	**42 553**	**44 436**
Billboards		–	–	–	–	–	–	–	–	–	–	–
Corporate Wide Strategic Planning (IDPs, LEDs)		2 192	2 192	–	–	–	–	(493)	(493)	1 699	2 305	2 422
Central City Improvement District		–	–	–	–	–	–	–	–	–	–	–
Development Facilitation		–	–	–	–	–	–	–	–	–	–	–
Economic Development/Planning		7 709	7 709	–	–	–	–	(3 683)	(3 683)	4 026	7 953	8 284
Regional Planning and Development		–	–	–	–	–	–	–	–	–	–	–
Town Planning, Building Regulations and		24 233	24 223	–	–	–	–	(294)	(294)	23 929	25 620	26 962
Project Management Unit		5 779	5 779	–	–	–	–	(1 512)	(1 512)	4 267	6 675	6 769
Provincial Planning		–	–	–	–	–	–	–	–	–	–	–
Support to Local Municipalities		–	–	–	–	–	–	–	–	–	–	–
Road transport		**158 635**	**158 469**	–	–	–	–	**40 034**	**40 034**	**198 503**	**169 436**	**167 905**
Public Transport		–	–	–	–	–	–	–	–	–	–	–
Road and Traffic Regulation		55 943	55 943	–	–	–	–	30 242	30 242	86 185	58 328	60 752
Roads		102 692	102 526	–	–	–	–	9 792	9 792	112 318	111 109	107 153
Taxi Ranks		–	–	–	–	–	–	–	–	–	–	–
Environmental protection		**8 331**	**7 609**	–	–	–	–	**11 720**	**11 720**	**19 329**	**7 977**	**7 619**
Biodiversity and Landscape		–	–	–	–	–	–	–	–	–	–	–
Coastal Protection		–	–	–	–	–	–	–	–	–	–	–
Indigenous Forests		–	–	–	–	–	–	–	–	–	–	–
Nature Conservation		80	80	–	–	–	–	(10)	(10)	70	80	80
Pollution Control		8 251	7 529	–	–	–	–	11 730	11 730	19 259	7 897	7 539
Soil Conservation		–	–	–	–	–	–	–	–	–	–	–
Trading services		**830 084**	**817 379**	–	–	–	–	**(21 135)**	**(21 135)**	**796 244**	**893 286**	**936 810**
Energy sources		**527 947**	**527 747**	–	–	–	–	**678**	**678**	**528 425**	**579 414**	**614 630**
Electricity		527 947	527 747	–	–	–	–	678	678	528 425	579 414	614 630
Street Lighting and Signal Systems		–	–	–	–	–	–	–	–	–	–	–
Nonelectric Energy		–	–	–	–	–	–	–	–	–	–	–
Water management		**121 164**	**114 026**	–	–	–	–	**12 244**	**12 244**	**126 271**	**127 044**	**127 980**
Water Treatment		–	–	–	–	–	–	(11 745)	(11 745)	(11 745)	–	–
Water Distribution		121 164	114 026	–	–	–	–	23 989	23 989	138 016	127 044	127 980
Water Storage		–	–	–	–	–	–	–	–	–	–	–
Waste water management		**109 169**	**103 901**	–	–	–	–	**(23 297)**	**(23 297)**	**80 603**	**112 439**	**117 431**
Public Toilets		–	–	–	–	–	–	–	–	–	–	–
Sewerage		109 169	103 901	–	–	–	–	(23 297)	(23 297)	80 603	112 439	117 431
Storm Water Management		–	–	–	–	–	–	–	–	–	–	–
Waste Water Treatment		–	–	–	–	–	–	–	–	–	–	–
Waste management		**71 803**	**71 705**	–	–	–	–	**(10 760)**	**(10 760)**	**60 945**	**74 389**	**76 770**
Recycling		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Disposal (Landfill Sites)		71 803	71 705	–	–	–	–	(10 760)	(10 760)	60 945	74 389	76 770
Solid Waste Removal		–	–	–	–	–	–	–	–	–	–	–
Street Cleaning		–	–	–	–	–	–	–	–	–	–	–
Other		**–**	**–**	**–**	**–**	**–**	**–**	**363**	**363**	**363**	**–**	**–**
Abattoirs		–	–	–	–	–	–	–	–	–	–	–
Air Transport		–	–	–	–	–	–	–	–	–	–	–
Forestry		–	–	–	–	–	–	–	–	–	–	–
Licensing and Regulation		–	–	–	–	–	–	–	–	–	–	–

Standard Classification Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
			5	6	7	8	9	10	11	12		
R thousand	1	A	A1	B	C	D	E	F	G	H		
Markets		–	–	–	–	–	–	–	–	–	–	–
Tourism		–	–	–	–	–	–	363	363	363	–	–
Total Expenditure - Functional	3	**1 581 117**	**1 563 140**	**–**	**–**	**–**	**–**	**(17 968)**	**(17 968)**	**1 545 173**	**1 669 755**	**1 729 315**
Surplus/ (Deficit) for the year		**(29 497)**	**9 944**	**–**	**–**	**–**	**–**	**32 009**	**32 009**	**41 953**	**(37 785)**	**(27 038)**

EC108 Kouga - Table B3 Consolidated Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - 29/01/2026

Vote Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
[Insert departmental structure etc]			3	4	5	6	7	8	9	10		
R thousands		A	A1	B	C	D	E	F	G	H		
Revenue by Vote	1											
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		1 115	1 115	–	–	–	–	24	24	1 138	1 115	1 115
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		484 342	484 342	–	–	–	–	1 505	1 505	485 848	510 440	537 244
Vote 4 - COMMUNITY SERVICES		176 939	176 939	–	–	–	–	42 811	42 811	219 749	186 704	196 946
Vote 5 - CIVIL AND WATER SERVICES		349 202	360 809	–	–	–	–	(45 630)	(45 630)	315 179	374 409	394 415
Vote 6 - ELECTRO/MECHANICAL SERVICES		501 094	501 094	–	–	–	–	(6 722)	(6 722)	494 372	529 838	562 525
Vote 7 - PLANNING AND DEVELOPMENT		38 929	48 786	–	–	–	–	22 054	22 054	70 840	29 465	10 033
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**1 551 621**	**1 573 084**	**–**	**–**	**–**	**–**	**14 042**	**14 042**	**1 587 126**	**1 631 970**	**1 702 277**
Expenditure by Vote	1											
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		18 128	18 128	–	–	–	–	(160)	(160)	17 968	18 475	19 158
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		165 192	161 547	–	–	–	–	(8 060)	(8 060)	153 487	169 044	173 330
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		139 445	139 504	–	–	–	–	(13 456)	(13 456)	126 048	143 150	147 008
Vote 4 - COMMUNITY SERVICES		314 436	312 912	–	–	–	–	17 652	17 652	330 563	324 216	335 022
Vote 5 - CIVIL AND WATER SERVICES		341 894	329 321	–	–	–	–	(3 086)	(3 086)	326 236	360 569	362 805
Vote 6 - ELECTRO/MECHANICAL SERVICES		555 517	555 259	–	–	–	–	(2 683)	(2 683)	552 576	608 118	644 388
Vote 7 - PLANNING AND DEVELOPMENT		44 085	44 048	–	–	–	–	(5 753)	(5 753)	38 295	46 182	47 604
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**1 578 697**	**1 560 719**	**–**	**–**	**–**	**–**	**(15 547)**	**(15 547)**	**1 545 173**	**1 669 755**	**1 729 315**
Surplus/ (Deficit) for the year	2	**(27 076)**	**12 365**	**–**	**–**	**–**	**–**	**29 588**	**29 588**	**41 953**	**(37 785)**	**(27 038)**

EC108 Kouga - Table B3 Consolidated Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - B - 29/01/2026

Vote Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
[Insert departmental structure etc]			3	4	5	6	7	8	9	10		
R thousands		A	A1	B	C	D	E	F	G	H		
Revenue by Vote	1											
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
1.1 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–
1.2 - Performance Management		–	–	–	–	–	–	–	–	–	–	–
1.3 - Integrated Development		–	–	–	–	–	–	–	–	–	–	–
1.4 - Risk and Internal Audit		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		**1 115**	**1 115**	**–**	**–**	**–**	**–**	**24**	24	1 138	**1 115**	**1 115**
2.1 - Deputy Municipal Manager		142	142	–	–	–	–	24	24	165	142	142
2.2 - Executive Council		–	–	–	–	–	–	–	–	–	–	–
2.3 - Administrative Office Of The Executive Mayor / Speaker		–	–	–	–	–	–	–	–	–	–	–
2.4 - Administration and Auxiliary Services		473	473	–	–	–	–	–	–	473	473	473
2.5 - Communications		–	–	–	–	–	–	–	–	–	–	–
2.6 - Human Resources Management		500	500	–	–	–	–	–	–	500	500	500
2.7 - Information Communication Technology (Ict)		–	–	–	–	–	–	–	–	–	–	–
2.8 - Legal Services		–	–	–	–	–	–	–	–	–	–	–
2.9 - Strategic Projects		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		**484 342**	**484 342**	**–**	**–**	**–**	**–**	**1 505**	1 505	485 848	**510 440**	**537 244**
3.1 - Chief Financial Officer		133 650	133 650	–	–	–	–	–	–	133 650	138 889	143 532
3.2 - Assets; Funding And Investments Management		1 000	1 000	–	–	–	–	130	130	1 130	1 000	1 000
3.3 - Budget And Treasury		18 058	18 058	–	–	–	–	–	–	18 058	19 087	20 230
3.4 - Expenditure		313	313	–	–	–	–	–	–	313	313	313
3.5 - Revenue		331 322	331 322	–	–	–	–	1 375	1 375	332 697	351 150	372 169
3.6 - Supply Chain Management		–	–	–	–	–	–	–	–	–	–	–
3.7 - Economic Development And Tourism		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
Vote 4 - COMMUNITY SERVICES		**176 939**	**176 939**	**–**	**–**	**–**	**–**	**42 811**	42 811	219 749	**186 704**	**196 946**
4.1 - Director:Community Services		–	–	–	–	–	–	–	–	–	–	–
4.2 - Disaster Management And Fire Services		1 870	1 870	–	–	–	–	(502)	(502)	1 368	1 883	1 898
4.3 - Parks And Community Amenities		18 034	18 034	–	–	–	–	1 069	1 069	19 103	19 024	20 080
4.4 - Safety And Security		53 266	53 266	–	–	–	–	44 670	44 670	97 936	55 298	57 422
4.5 - Waste And Environmental Management		103 769	103 769	–	–	–	–	(2 427)	(2 427)	101 342	110 499	117 547
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
Vote 5 - CIVIL AND WATER SERVICES		**349 202**	**360 809**	**–**	**–**	**–**	**–**	**(45 630)**	(45 630)	315 179	**374 409**	**394 415**
5.1 - Director:Civil and Water Services		–	–	–	–	–	–	–	–	–	–	–
5.2 - Management and Administration		–	–	–	–	–	–	–	–	–	–	–
5.3 - Roads and Stormwater		2 081	13 688	–	–	–	–	1 995	1 995	15 683	–	–
5.4 - Project Management Unit (PMU)		1 909	1 909	–	–	–	–	–	–	1 909	2 062	2 151
5.5 - Sanitation		–	–	–	–	–	–	–	–	–	–	–

Vote Description [Insert departmental structure etc] R thousands	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
5.6 - Sewerage		141 631	141 631	–	–	–	–	(13 174)	(13 174)	128 457	151 816	161 279
5.7 - Wastewater Treatment Works (WWTW)		–	–	–	–	–	–	–	–	–	–	–
5.8 - Water		203 581	203 581	–	–	–	–	(34 451)	(34 451)	169 130	220 531	230 985
5.9 - Water Treatment Works (WTW)		–	–	–	–	–	–	–	–	–	–	–
5.10 - Water Services Authority (WSA)		–	–	–	–	–	–	–	–	–	–	–
Vote 6 - ELECTRO/MECHANICAL SERVICES		**501 094**	**501 094**	**–**	**–**	**–**	**–**	**(6 722)**	(6 722)	494 372	**529 838**	**562 525**
6.1 - Director:Electro/Mechanical Services		–	–	–	–	–	–	–	–	–	–	–
6.2 - Management and Administration		–	–	–	–	–	–	–	–	–	–	–
6.3 - Electrical:Jeffreys Bay		501 093	501 093	–	–	–	–	(6 899)	(6 899)	494 194	529 836	562 523
6.4 - Electrical:Humansdorp		–	–	–	–	–	–	–	–	–	–	–
6.5 - Electrical:St Francis Bay / Cape St Francis / Oyster Bay		–	–	–	–	–	–	–	–	–	–	–
6.6 - Renewable, Control and Special Projects		–	–	–	–	–	–	–	–	–	–	–
6.7 - Fleet and Workshop		2	2	–	–	–	–	177	177	178	2	2
6.8 - Mechanical		–	–	–	–	–	–	–	–	–	–	–
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Vote 7 - PLANNING AND DEVELOPMENT		**38 929**	**48 786**	**–**	**–**	**–**	**–**	**22 054**	22 054	70 840	**29 465**	**10 033**
7.1 - Director:Planning and Development		–	–	–	–	–	–	–	–	–	–	–
7.2 - Building Control		–	–	–	–	–	–	837	837	837	–	–
7.3 - Human Settlement		30 000	39 857	–	–	–	–	21 217	21 217	61 074	20 000	–
7.4 - Land and Property Administration		–	–	–	–	–	–	–	–	–	–	–
7.5 - Town and Regional Planning		8 929	8 929	–	–	–	–	–	–	8 929	9 465	10 033
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Vote 8 - [NAME OF VOTE 8]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Vote 9 - [NAME OF VOTE 9]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Vote 10 - [NAME OF VOTE 10]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Vote Description [Insert departmental structure etc] R thousands	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
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Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–
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Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–
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Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–
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Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–
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Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–
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Vote Description [Insert departmental structure etc] R thousands	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
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Total Revenue by Vote	2	**1 551 621**	**1 573 084**	**–**	**–**	**–**	**–**	**14 042**	14 042	1 587 126	**1 631 970**	**1 702 277**
Expenditure by Vote	1											
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		**18 128**	**18 128**	**–**	**–**	**–**	**–**	**(160)**	(160)	17 968	**18 475**	**19 158**
1.1 - Municipal Manager		10 055	10 055	–	–	–	–	(295)	(295)	9 760	10 157	10 427
1.2 - Performance Management		2 663	2 663	–	–	–	–	556	556	3 219	2 798	2 940
1.3 - Integrated Development		2 192	2 192	–	–	–	–	(481)	(481)	1 712	2 305	2 422
1.4 - Risk and Internal Audit		3 218	3 218	–	–	–	–	59	59	3 277	3 215	3 369
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Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		**165 192**	**161 547**	**–**	**–**	**–**	**–**	**(8 060)**	(8 060)	153 487	**169 044**	**173 330**
2.1 - Deputy Municipal Manager		3 488	3 488	–	–	–	–	10 096	10 096	13 585	3 664	3 848
2.2 - Executive Council		24 839	24 790	–	–	–	–	667	667	25 457	25 262	25 708
2.3 - Administrative Office Of The Executive Mayor / Speaker		12 666	12 666	–	–	–	–	(7 297)	(7 297)	5 368	13 183	13 917
2.4 - Administration and Auxiliary Services		58 502	58 307	–	–	–	–	(13 245)	(13 245)	45 062	61 316	62 631
2.5 - Communications		1 751	1 751	–	–	–	–	(108)	(108)	1 643	1 759	1 767
2.6 - Human Resources Management		26 063	26 163	–	–	–	–	(3 920)	(3 920)	22 242	26 906	27 801
2.7 - Information Communication Technology (Ict)		27 632	26 632	–	–	–	–	(2 114)	(2 114)	24 518	27 967	28 317
2.8 - Legal Services		10 233	7 733	–	–	–	–	(146)	(146)	7 587	6 429	6 634
2.9 - Strategic Projects		18	18	–	–	–	–	3 222	3 222	3 240	19	20
		–	–	–	–	–	–	4 784	4 784	4 784	2 541	2 687
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		**139 445**	**139 504**	**–**	**–**	**–**	**–**	**(13 456)**	(13 456)	126 048	**143 150**	**147 008**
3.1 - Chief Financial Officer		2 543	2 543	–	–	–	–	181	181	2 724	2 699	2 809
3.2 - Assets; Funding And Investments Management		12 011	11 978	–	–	–	–	(845)	(845)	11 133	12 464	12 893
3.3 - Budget And Treasury		16 418	16 539	–	–	–	–	383	383	16 923	17 116	17 905
3.4 - Expenditure		9 925	9 925	–	–	–	–	(1 910)	(1 910)	8 014	10 424	10 942
3.5 - Revenue		68 730	68 701	–	–	–	–	(7 116)	(7 116)	61 585	72 281	75 842
3.6 - Supply Chain Management		11 128	11 128	–	–	–	–	(1 815)	(1 815)	9 313	11 605	12 170
3.7 - Economic Development And Tourism		18 690	18 690	–	–	–	–	(2 334)	(2 334)	16 356	16 561	14 446
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Vote 4 - COMMUNITY SERVICES		**314 436**	**312 912**	**–**	**–**	**–**	**–**	**17 652**	17 652	330 563	**324 216**	**335 022**
4.1 - Director:Community Services		2 184	2 184	–	–	–	–	4 026	4 026	6 210	2 264	2 374
4.2 - Disaster Management And Fire Services		38 185	38 092	–	–	–	–	(3 706)	(3 706)	34 386	40 353	42 149
4.3 - Parks And Community Amenities		90 146	89 776	–	–	–	–	(18 296)	(18 296)	71 480	91 409	94 177
4.4 - Safety And Security		95 138	94 925	–	–	–	–	42 897	42 897	137 822	98 782	102 445
4.5 - Waste And Environmental Management		88 783	87 935	–	–	–	–	(6 676)	(6 676)	81 259	91 408	93 876
		–	–	–	–	–	–	(593)	(593)	(593)	–	–
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Vote Description [Insert departmental structure etc] R thousands	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
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Vote 5 - CIVIL AND WATER SERVICES		**341 894**	**329 321**	**–**	**–**	**–**	**–**	**(3 086)**	(3 086)	326 236	**360 569**	**362 805**
5.1 - Director:Civil and Water Services		2 087	2 097	–	–	–	–	920	920	3 018	2 228	2 352
5.2 - Management and Administration		1 002	992	–	–	–	–	(305)	(305)	687	1 075	1 121
5.3 - Roads and Stormwater		102 692	102 526	–	–	–	–	9 792	9 792	112 318	111 109	107 153
5.4 - Project Management Unit (PMU)		5 779	5 779	–	–	–	–	(1 512)	(1 512)	4 267	6 675	6 769
5.5 - Sanitation		6 084	5 861	–	–	–	–	(336)	(336)	5 524	6 324	6 427
5.6 - Sewerage		103 085	98 040	–	–	–	–	(22 961)	(22 961)	75 079	106 115	111 004
5.7 - Wastewater Treatment Works (WWTW)		–	–	–	–	–	–	–	–	–	–	–
5.8 - Water		121 164	114 026	–	–	–	–	23 061	23 061	137 088	127 044	127 980
5.9 - Water Treatment Works (WTW)		–	–	–	–	–	–	(11 745)	(11 745)	(11 745)	–	–
5.10 - Water Services Authority (WSA)		–	–	–	–	–	–	–	–	–	–	–
Vote 6 - ELECTRO/MECHANICAL SERVICES		**555 517**	**555 259**	**–**	**–**	**–**	**–**	**(2 683)**	(2 683)	552 576	**608 118**	**644 388**
6.1 - Director:Electro/Mechanical Services		3 578	3 578	–	–	–	–	(841)	(841)	2 737	3 766	3 963
6.2 - Management and Administration		227	227	–	–	–	–	(179)	(179)	48	239	252
6.3 - Electrical:Jeffreys Bay		525 128	524 928	–	–	–	–	127	127	525 055	576 448	611 507
6.4 - Electrical:Humansdorp		950	950	–	–	–	–	(749)	(749)	201	1 000	1 053
6.5 - Electrical:St Francis Bay / Cape St Francis / Oyster Bay		–	–	–	–	–	–	–	–	–	–	–
6.6 - Renewable, Control and Special Projects		–	–	–	–	–	–	–	–	–	–	–
6.7 - Fleet and Workshop		20 448	20 390	–	–	–	–	1 318	1 318	21 708	21 208	21 869
6.8 - Mechanical		5 185	5 185	–	–	–	–	(2 359)	(2 359)	2 826	5 458	5 744
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Vote 7 - PLANNING AND DEVELOPMENT		**44 085**	**44 048**	**–**	**–**	**–**	**–**	**(5 753)**	(5 753)	38 295	**46 182**	**47 604**
7.1 - Director:Planning and Development		2 510	2 510	–	–	–	–	(195)	(195)	2 315	2 646	2 780
7.2 - Building Control		8 337	8 337	–	–	–	–	(7 163)	(7 163)	1 174	8 773	9 227
7.3 - Human Settlement		11 626	11 589	–	–	–	–	(2 143)	(2 143)	9 446	12 083	11 799
7.4 - Land and Property Administration		6 718	6 718	–	–	–	–	(3 386)	(3 386)	3 331	6 909	7 185
7.5 - Town and Regional Planning		14 894	14 894	–	–	–	–	7 134	7 134	22 028	15 772	16 613
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Vote 8 - [NAME OF VOTE 8]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Vote Description [Insert departmental structure etc] R thousands	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
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Vote 11 - [NAME OF VOTE 11]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Vote 12 - [NAME OF VOTE 12]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Vote 13 - [NAME OF VOTE 13]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Vote 14 - [NAME OF VOTE 14]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Vote Description [Insert departmental structure etc] R thousands	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
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Vote 15 - [NAME OF VOTE 15]		**–**	**–**	**–**	**–**	**–**	**–**	**–**	–	–	**–**	**–**
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Total Expenditure by Vote	2	**1 578 697**	**1 560 719**	**–**	**–**	**–**	**–**	**(15 547)**	(15 547)	1 545 173	**1 669 755**	**1 729 315**
Surplus/ (Deficit) for the year	2	**(27 076)**	**12 365**	**–**	**–**	**–**	**–**	**29 588**	29 588	41 953	**(37 785)**	**(27 038)**

EC108 Kouga - Table B4 Consolidated Adjustments Budget Financial Performance (revenue and expenditure) - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands	1	A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
Revenue												
Exchange Revenue												
Service charges - Electricity	2	479 524	479 524	–	–	–	–	(5 569)	(5 569)	473 955	505 275	536 566
Service charges - Water	2	147 583	147 583	–	–	–	–	(23 698)	(23 698)	123 885	157 766	168 652
Service charges - Waste Water Management	2	81 259	81 259	–	–	–	–	(9 468)	(9 468)	71 792	86 866	92 860
Service charges - Waste Management	2	52 990	52 990	–	–	–	–	836	836	53 826	56 434	60 102
Sale of Goods and Rendering of Services		10 044	10 044	–	–	–	–	–	–	10 044	10 586	11 159
Agency services		4 554	4 554	–	–	–	–	–	–	4 554	4 554	4 554
Interest		–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		34 661	34 661	–	–	–	–	(23 043)	(23 043)	11 618	37 024	39 560
Interest earned from Current and Non Current Assets		16 273	16 273	–	–	–	–	–	–	16 273	17 086	17 941
Dividends		–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		3 322	3 322	–	–	–	–	990	990	4 312	3 465	3 614
Special Rating Levies		15 436	15 436	–	–	–	–	–	–	15 436	16 362	17 344
Licence and permits		2 856	2 856	–	–	–	–	–	–	2 856	2 860	2 865
Operational Revenue		1 955	1 955	–	–	–	–	6 167	6 167	8 122	1 955	1 955
Non-Exchange Revenue												
Property rates		304 484	304 484	–	–	–	–	3 415	3 415	307 899	322 753	342 118
Surcharges and Taxes		22 602	22 602	–	–	–	–	2 676	2 676	25 277	24 118	25 736
Fines, penalties and forfeits		45 795	45 795	–	–	–	–	44 670	44 670	90 465	47 861	50 021
Licences or permits		3 139	3 139	–	–	–	–	–	–	3 139	3 307	3 486
Transfer and subsidies - Operational		214 766	214 766	–	–	–	–	(69)	(69)	214 697	223 052	233 048
Interest		5 841	5 841	–	–	–	–	(1 791)	(1 791)	4 050	6 192	6 563
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		21 605	21 605	–	–	–	–	(1 938)	(1 938)	19 666	22 920	24 417
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and		**1 468 686**	**1 468 686**	**–**	**–**	**–**	**–**	**(6 822)**	**(6 822)**	**1 461 865**	**1 550 436**	**1 642 562**
Expenditure By Type												
Employee related costs		525 261	516 784	–	–	–	–	(76 401)	(76 401)	440 383	533 602	561 466
Remuneration of councillors		15 988	15 988	–	–	–	–	563	563	16 550	16 387	16 797
Bulk purchases - electricity		441 010	441 010	–	–	–	–	(1 000)	(1 000)	440 010	490 988	521 380
Inventory consumed		89 422	108 312	–	–	–	–	4 696	4 696	113 008	120 715	125 352
Debt impairment		65 115	65 115	–	–	–	–	(896)	(896)	64 219	68 669	72 553
Depreciation and amortisation		142 422	142 422	–	–	–	–	–	–	142 422	146 083	141 974
Interest		20 106	20 106	–	–	–	–	19 436	19 436	39 542	45 383	41 634
Contracted services		142 734	140 394	–	–	–	–	(19 081)	(19 081)	121 312	131 865	130 309
Transfers and subsidies		950	950	–	–	–	–	–	–	950	950	950
Irrecoverable debts written off		11 487	11 487	–	–	–	–	42 710	42 710	54 197	12 180	12 952
Operational costs		101 623	100 573	–	–	–	–	(3 045)	(3 045)	97 528	102 931	103 948
Losses on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–
Other Losses		–	–	–	–	–	–	15 051	15 051	15 051	–	–
Total Expenditure		**1 556 117**	**1 563 140**	**–**	**–**	**–**	**–**	**(17 968)**	**(17 968)**	**1 545 173**	**1 669 755**	**1 729 315**
Surplus/(Deficit)		**(87 431)**	**(94 454)**	**–**	**–**	**–**	**–**	**11 146**	**11 146**	**(83 308)**	**(119 319)**	**(86 753)**
Transfers and subsidies - capital (monetary allocations)		82 934	104 398	–	–	–	–	20 864	20 864	125 262	81 534	59 715
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(4 497)**	**9 944**	**–**	**–**	**–**	**–**	**32 009**	**32 009**	**41 953**	**(37 785)**	**(27 038)**
Income Tax		–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		(4 497)	9 944	–	–	–	–	32 009	32 009	41 953	(37 785)	(27 038)
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(4 497)	9 944	–	–	–	–	32 009	32 009	41 953	(37 785)	(27 038)
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year		**(4 497)**	**9 944**	**–**	**–**	**–**	**–**	**32 009**	**32 009**	**41 953**	**(37 785)**	**(27 038)**

EC108 Kouga - Table B5 Consolidated Adjustments Capital Expenditure Budget by vote and funding - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	5 A1	6 B	7 C	8 D	9 E	10 F	11 G	12 H		
Capital expenditure - Vote												
Multi-year expenditure *to be adjusted*	2											
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		1 050	1 050	–	–	–	–	1 610	1 610	2 660	–	–
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		621	709	–	–	–	–	576	576	1 285	–	–
Vote 4 - COMMUNITY SERVICES		4 891	4 891	–	–	–	–	(2)	(2)	4 890	5 391	3 391
Vote 5 - CIVIL AND WATER SERVICES		206 142	227 205	–	–	–	–	19 869	19 869	247 075	60 368	38 265
Vote 6 - ELECTRO/MECHANICAL SERVICES		49 509	39 435	–	–	–	–	3 500	3 500	42 935	20 920	23 826
Vote 7 - PLANNING AND DEVELOPMENT		3 250	22 006	–	–	–	–	1 485	1 485	23 491	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	3	**265 462**	**295 296**	**–**	**–**	**–**	**–**	**27 039**	**27 039**	**322 335**	**86 679**	**65 482**
Single-year expenditure *to be adjusted*	2											
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	5	5	5	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		–	–	–	–	–	–	50	50	50	–	–
Vote 4 - COMMUNITY SERVICES		–	–	–	–	–	–	–	–	–	–	–
Vote 5 - CIVIL AND WATER SERVICES		–	–	–	–	–	–	–	–	–	–	–
Vote 6 - ELECTRO/MECHANICAL SERVICES		–	–	–	–	–	–	–	–	–	–	–
Vote 7 - PLANNING AND DEVELOPMENT		–	–	–	–	–	–	175	175	175	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		**–**	**–**	**–**	**–**	**–**	**–**	**230**	**230**	**230**	**–**	**–**
Total Capital Expenditure - Vote		**265 462**	**295 296**	**–**	**–**	**–**	**–**	**27 269**	**27 269**	**322 565**	**86 679**	**65 482**
Capital Expenditure - Functional												
Governance and administration		**2 621**	**2 709**	**–**	**–**	**–**	**–**	**2 202**	**2 202**	**4 911**	**2 500**	**2 000**
Executive and council		–	–	–	–	–	–	–	–	–	–	–
Finance and administration		2 621	2 709	–	–	–	–	2 197	2 197	4 906	2 500	2 000
Internal audit		–	–	–	–	–	–	5	5	5	–	–
Community and public safety		**2 441**	**19 797**	**–**	**–**	**–**	**–**	**1 659**	**1 659**	**21 456**	**1 391**	**1 391**
Community and social services		50	50	–	–	–	–	–	–	50	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–
Public safety		2 391	2 391	–	–	–	–	(2)	(2)	2 390	1 391	1 391
Housing		–	17 356	–	–	–	–	1 660	1 660	19 016	–	–
Health		–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**173 232**	**189 329**	**–**	**–**	**–**	**–**	**1 683**	**1 683**	**191 012**	**21 101**	**8 726**
Planning and development		6 580	8 654	–	–	–	–	(379)	(379)	8 276	10 764	3 741
Road transport		166 652	180 675	–	–	–	–	2 062	2 062	182 736	10 337	4 985
Environmental protection		–	–	–	–	–	–	–	–	–	–	–
Trading services		**87 169**	**83 461**	**–**	**–**	**–**	**–**	**21 725**	**21 725**	**105 186**	**61 686**	**53 365**
Energy sources		49 509	39 435	–	–	–	–	3 500	3 500	42 935	20 920	23 826
Water management		18 289	21 948	–	–	–	–	8 801	8 801	30 749	22 717	56
Waste water management		17 872	20 578	–	–	–	–	9 423	9 423	30 002	16 549	29 483
Waste management		1 500	1 500	–	–	–	–	–	–	1 500	1 500	–
Other		–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3	**265 462**	**295 296**	**–**	**–**	**–**	**–**	**27 269**	**27 269**	**322 565**	**86 679**	**65 482**
Funded by:												
National Government		44 639	54 731	–	–	–	–	129	129	54 860	52 116	50 535
Provincial Government		26 087	35 944	–	–	–	–	19 645	19 645	55 588	17 391	–
District Municipality		1 391	1 391	–	–	–	–	(436)	(436)	955	1 391	1 391
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	**72 117**	**92 066**	**–**	**–**	**–**	**–**	**19 337**	**19 337**	**111 403**	**70 899**	**51 926**
Borrowing		152 174	153 003	–	–	–	–	–	–	153 003	–	–
Internally generated funds		41 172	50 227	–	–	–	–	7 932	7 932	58 159	15 780	13 556
Total Capital Funding		**265 462**	**295 296**	**–**	**–**	**–**	**–**	**27 269**	**27 269**	**322 565**	**86 679**	**65 482**

EC108 Kouga - Table B5 Consolidated Adjustments Capital Expenditure Budget by vote and funding - B - 29/01/2026

Vote Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
Capital expenditure - Municipal Vote												
Multi-year expenditure appropriation	2											
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–
1.1 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–
1.2 - Performance Management		–	–	–	–	–	–	–	–	–	–	–
1.3 - Integrated Development		–	–	–	–	–	–	–	–	–	–	–
1.4 - Risk and Internal Audit		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
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		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANA		**1 050**	**1 050**	–	–	–	–	**1 610**	1 610	2 660	–	–
2.1 - Deputy Municipal Manager		–	–	–	–	–	–	–	–	–	–	–
2.2 - Executive Council		–	–	–	–	–	–	–	–	–	–	–
2.3 - Administrative Office Of The Executive Mayor / Spea		–	–	–	–	–	–	–	–	–	–	–
2.4 - Administration and Auxiliary Services		–	–	–	–	–	–	480	480	480	–	–
2.5 - Communications		50	50	–	–	–	–	–	–	50	–	–
2.6 - Human Resources Management		–	–	–	–	–	–	80	80	80	–	–
2.7 - Information Communication Technology (Ict)		1 000	1 000	–	–	–	–	1 000	1 000	2 000	–	–
2.8 - Legal Services		–	–	–	–	–	–	50	50	50	–	–
2.9 - Strategic Projects		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		**621**	**709**	–	–	–	–	**576**	576	1 285	–	–
3.1 - Chief Financial Officer		–	–	–	–	–	–	–	–	–	–	–
3.2 - Assets; Funding And Investments Management		–	–	–	–	–	–	150	150	150	–	–
3.3 - Budget And Treasury		–	–	–	–	–	–	129	129	129	–	–
3.4 - Expenditure		–	–	–	–	–	–	57	57	57	–	–
3.5 - Revenue		621	684	–	–	–	–	62	62	745	–	–
3.6 - Supply Chain Management		–	25	–	–	–	–	140	140	165	–	–
3.7 - Economic Development And Tourism		–	–	–	–	–	–	39	39	39	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–
Vote 4 - COMMUNITY SERVICES		**4 891**	**4 891**	–	–	–	–	**(2)**	(2)	4 890	**5 391**	**3 391**
4.1 - Director:Community Services		–	–	–	–	–	–	–	–	–	–	–
4.2 - Disaster Management And Fire Services		2 391	2 391	–	–	–	–	(2)	(2)	2 390	1 391	1 391
4.3 - Parks And Community Amenities		–	–	–	–	–	–	–	–	–	–	–
4.4 - Safety And Security		1 000	1 000	–	–	–	–	–	–	1 000	2 500	2 000
4.5 - Waste And Environmental Management		1 500	1 500	–	–	–	–	–	–	1 500	1 500	–
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Vote 5 - CIVIL AND WATER SERVICES		**206 142**	**227 205**	–	–	–	–	**19 869**	19 869	247 075	**60 368**	**38 265**
5.1 - Director:Civil and Water Services		–	–	–	–	–	–	–	–	–	–	–
5.2 - Management and Administration		–	–	–	–	–	–	–	–	–	–	–
5.3 - Roads and Stormwater		166 652	180 675	–	–	–	–	2 062	2 062	182 736	10 337	4 985
5.4 - Project Management Unit (PMU)		3 330	4 004	–	–	–	–	(417)	(417)	3 587	10 764	3 741
5.5 - Sanitation		–	–	–	–	–	–	–	–	–	–	–
5.6 - Sewerage		17 872	20 578	–	–	–	–	9 423	9 423	30 002	16 549	29 483
5.7 - Wastewater Treatment Works (WWTW)		–	–	–	–	–	–	–	–	–	–	–
5.8 - Water		18 289	21 948	–	–	–	–	8 801	8 801	30 749	22 717	56
5.9 - Water Treatment Works (WTW)		–	–	–	–	–	–	–	–	–	–	–
5.10 - Water Services Authority (WSA)		–	–	–	–	–	–	–	–	–	–	–
Vote 6 - ELECTRO/MECHANICAL SERVICES		**49 509**	**39 435**	–	–	–	–	**3 500**	3 500	42 935	**20 920**	**23 826**
6.1 - Director:Electro/Mechanical Services		–	–	–	–	–	–	–	–	–	–	–
6.2 - Management and Administration		–	–	–	–	–	–	–	–	–	–	–
6.3 - Electrical:Jeffreys Bay		49 509	39 435	–	–	–	–	3 500	3 500	42 935	20 920	23 826
6.4 - Electrical:Humansdorp		–	–	–	–	–	–	–	–	–	–	–
6.5 - Electrical:St Francis Bay / Cape St Francis / Oyster		–	–	–	–	–	–	–	–	–	–	–
6.6 - Renewable, Control and Special Projects		–	–	–	–	–	–	–	–	–	–	–
6.7 - Fleet and Workshop		–	–	–	–	–	–	–	–	–	–	–
6.8 - Mechanical		–	–	–	–	–	–	–	–	–	–	–
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Vote 7 - PLANNING AND DEVELOPMENT		**3 250**	**22 006**	–	–	–	–	**1 485**	1 485	23 491	–	–
7.1 - Director:Planning and Development		–	–	–	–	–	–	–	–	–	–	–
7.2 - Building Control		–	–	–	–	–	–	–	–	–	–	–
7.3 - Human Settlement		–	17 356	–	–	–	–	1 660	1 660	19 016	–	–
7.4 - Land and Property Administration		3 250	4 650	–	–	–	–	(175)	(175)	4 475	–	–
7.5 - Town and Regional Planning		–	–	–	–	–	–	–	–	–	–	–
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Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–
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Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–
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Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–
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Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–
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Vote Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
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Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–
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Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–
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Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–
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Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–
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Capital multi-year expenditure sub-total		**265 462**	**295 296**	–	–	–	–	**27 039**	27 039	322 335	**86 679**	**65 482**
Capital expenditure - Municipal Vote	2											
Single-year expenditure appropriation												
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	**5**	5	5	–	–
1.1 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–
1.2 - Performance Management		–	–	–	–	–	–	–	–	–	–	–
1.3 - Integrated Development		–	–	–	–	–	–	–	–	–	–	–
1.4 - Risk and Internal Audit		–	–	–	–	–	–	5	5	5	–	–
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Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANA		–	–	–	–	–	–	–	–	–	–	–
2.1 - Deputy Municipal Manager		–	–	–	–	–	–	–	–	–	–	–
2.2 - Executive Council		–	–	–	–	–	–	–	–	–	–	–
2.3 - Administrative Office Of The Executive Mayor / Spea		–	–	–	–	–	–	–	–	–	–	–
2.4 - Administration and Auxiliary Services		–	–	–	–	–	–	–	–	–	–	–
2.5 - Communications		–	–	–	–	–	–	–	–	–	–	–
2.6 - Human Resources Management		–	–	–	–	–	–	–	–	–	–	–
2.7 - Information Communication Technology (Ict)		–	–	–	–	–	–	–	–	–	–	–
2.8 - Legal Services		–	–	–	–	–	–	–	–	–	–	–
2.9 - Strategic Projects		–	–	–	–	–	–	–	–	–	–	–
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Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		–	–	–	–	–	–	**50**	50	50	–	–
3.1 - Chief Financial Officer		–	–	–	–	–	–	–	–	–	–	–
3.2 - Assets; Funding And Investments Management		–	–	–	–	–	–	–	–	–	–	–
3.3 - Budget And Treasury		–	–	–	–	–	–	–	–	–	–	–
3.4 - Expenditure		–	–	–	–	–	–	50	50	50	–	–
3.5 - Revenue		–	–	–	–	–	–	–	–	–	–	–
3.6 - Supply Chain Management		–	–	–	–	–	–	–	–	–	–	–
3.7 - Economic Development And Tourism		–	–	–	–	–	–	–	–	–	–	–
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Vote 4 - COMMUNITY SERVICES		–	–	–	–	–	–	–	–	–	–	–
4.1 - Director:Community Services		–	–	–	–	–	–	–	–	–	–	–
4.2 - Disaster Management And Fire Services		–	–	–	–	–	–	–	–	–	–	–
4.3 - Parks And Community Amenities		–	–	–	–	–	–	–	–	–	–	–
4.4 - Safety And Security		–	–	–	–	–	–	–	–	–	–	–
4.5 - Waste And Environmental Management		–	–	–	–	–	–	–	–	–	–	–
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Vote 5 - CIVIL AND WATER SERVICES		–	–	–	–	–	–	–	–	–	–	–
5.1 - Director:Civil and Water Services		–	–	–	–	–	–	–	–	–	–	–
5.2 - Management and Administration		–	–	–	–	–	–	–	–	–	–	–
5.3 - Roads and Stormwater		–	–	–	–	–	–	–	–	–	–	–
5.4 - Project Management Unit (PMU)		–	–	–	–	–	–	–	–	–	–	–
5.5 - Sanitation		–	–	–	–	–	–	–	–	–	–	–
5.6 - Sewerage		–	–	–	–	–	–	–	–	–	–	–
5.7 - Wastewater Treatment Works (WWTW)		–	–	–	–	–	–	–	–	–	–	–
5.8 - Water		–	–	–	–	–	–	–	–	–	–	–
5.9 - Water Treatment Works (WTW)		–	–	–	–	–	–	–	–	–	–	–
5.10 - Water Services Authority (WSA)		–	–	–	–	–	–	–	–	–	–	–
Vote 6 - ELECTRO/MECHANICAL SERVICES		–	–	–	–	–	–	–	–	–	–	–
6.1 - Director:Electro/Mechanical Services		–	–	–	–	–	–	–	–	–	–	–
6.2 - Management and Administration		–	–	–	–	–	–	–	–	–	–	–
6.3 - Electrical:Jeffreys Bay		–	–	–	–	–	–	–	–	–	–	–
6.4 - Electrical:Humansdorp		–	–	–	–	–	–	–	–	–	–	–
6.5 - Electrical:St Francis Bay / Cape St Francis / Oyster		–	–	–	–	–	–	–	–	–	–	–
6.6 - Renewable, Control and Special Projects		–	–	–	–	–	–	–	–	–	–	–
6.7 - Fleet and Workshop		–	–	–	–	–	–	–	–	–	–	–

Vote Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
6.8 - Mechanical		–	–	–	–	–	–	–	–	–	–	–
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Vote 7 - PLANNING AND DEVELOPMENT		–	–	–	–	–	–	**175**	175	175	–	–
7.1 - Director:Planning and Development		–	–	–	–	–	–	–	–	–	–	–
7.2 - Building Control		–	–	–	–	–	–	–	–	–	–	–
7.3 - Human Settlement		–	–	–	–	–	–	–	–	–	–	–
7.4 - Land and Property Administration		–	–	–	–	–	–	175	175	175	–	–
7.5 - Town and Regional Planning		–	–	–	–	–	–	–	–	–	–	–
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Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–
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Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–
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Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–
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Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–
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Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–
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Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–
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Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–
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Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–
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		–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		–	–	–	–	–	–	**230**	230	230	–	–
Total Capital Expenditure		**265 462**	**295 296**	–	–	–	–	**27 269**	27 269	322 565	**86 679**	**65 482**

EC108 Kouga - Table B6 Consolidated Adjustments Budget Financial Position - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
ASSETS												
Current assets												
Cash and cash equivalents		143 991	141 870	–	–	–	–	(21 308)	(21 308)	120 562	161 359	206 124
Trade and other receivables from exchange transactio	1	59 899	59 899	–	–	–	–	3 312	3 312	63 211	59 899	59 899
Receivables from non-exchange transactions	1	26 651	26 651	–	–	–	–	52 845	52 845	79 496	26 651	26 651
Current portion of non-current receivables		–	–	–	–	–	–	–	–	–	–	–
Inventory		22 450	22 560	–	–	–	–	2 266	2 266	24 825	22 450	22 450
VAT		12 790	12 790	–	–	–	–	14 717	14 717	27 507	12 790	12 790
Other current assets		999	999	–	–	–	–	2 146	2 146	3 145	999	999
Total current assets		**266 780**	**264 769**	**–**	**–**	**–**	**–**	**53 978**	**53 978**	**318 747**	**284 148**	**328 913**
Non current assets												
Investments		–	–	–	–	–	–	–	–	–	–	–
Investment property		250 794	250 794	–	–	–	–	(4 367)	(4 367)	246 427	250 794	250 794
Property, plant and equipment		2 326 613	2 356 447	–	–	–	–	(10 997)	(10 997)	2 345 450	2 267 209	2 190 717
Biological assets		–	–	–	–	–	–	–	–	–	–	–
Living and non-living resources	1	–	–	–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–	–	–
Intangible assets		419	419	–	–	–	–	93	93	512	419	419
Trade and other receivables from exchange transactio		–	–	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactio		–	–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	–	–	–	–
Total non current assets		**2 577 825**	**2 607 659**	**–**	**–**	**–**	**–**	**(15 271)**	**(15 271)**	**2 592 388**	**2 518 421**	**2 441 929**
TOTAL ASSETS		**2 844 605**	**2 872 428**	**–**	**–**	**–**	**–**	**38 707**	**38 707**	**2 911 135**	**2 802 569**	**2 770 841**
LIABILITIES												
Current liabilities												
Bank overdraft		–	–	–	–	–	–	–	–	–	–	–
Financial liabilities		31 944	31 944	–	–	–	–	(8 405)	(8 405)	23 538	31 944	17 424
Consumer deposits		31 660	31 660	–	–	–	–	2 845	2 845	34 505	31 660	31 660
Trade and other payables from exchange transactions		143 222	143 332	–	–	–	–	56 260	56 260	199 592	143 222	143 222
Trade and other payables from non-exchange transac		–	(11 607)	–	–	–	–	11 607	11 607	0	–	–
Provisions		64 451	64 330	–	–	–	–	(24 821)	(24 821)	39 509	73 936	82 980
VAT		14 707	14 707	–	–	–	–	14 382	14 382	29 089	14 707	14 707
Other current liabilities		–	–	–	–	–	–	–	–	–	–	–
Total current liabilities		**285 984**	**274 367**	**–**	**–**	**–**	**–**	**51 866**	**51 866**	**326 233**	**295 469**	**289 994**
Non current liabilities												
Borrowing	1	203 183	203 183	–	–	–	–	(1 782)	(1 782)	201 401	171 239	153 815
Provisions	1	139 560	139 560	–	–	–	–	779	779	140 339	139 560	139 560
Long term portion of trade payables		–	–	–	–	–	–	–	–	–	–	–
Other non-current liabilities		123 106	123 106	–	–	–	–	8 735	8 735	131 841	141 317	159 527
Total non current liabilities		**465 849**	**465 849**	**–**	**–**	**–**	**–**	**7 731**	**7 731**	**473 581**	**452 116**	**452 902**
TOTAL LIABILITIES		**751 834**	**740 216**	**–**	**–**	**–**	**–**	**59 598**	**59 598**	**799 814**	**747 585**	**742 896**
NET ASSETS	2	**2 092 771**	**2 132 212**	**–**	**–**	**–**	**–**	**(20 890)**	**(20 890)**	**2 111 322**	**2 054 984**	**2 027 945**
COMMUNITY WEALTH/EQUITY												
Accumulated Surplus/(Deficit)		2 103 271	2 117 712	–	–	–	–	(25 890)	(25 890)	2 091 822	2 040 484	2 013 445
Funds and Reserves		14 500	14 500	–	–	–	–	5 000	5 000	19 500	14 500	14 500
Other		–	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY		**2 117 771**	**2 132 212**	**–**	**–**	**–**	**–**	**(20 890)**	**(20 890)**	**2 111 322**	**2 054 984**	**2 027 945**

EC108 Kouga - Table B7 Consolidated Adjustments Budget Cash Flows - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
CASH FLOW FROM OPERATING ACTIVITIES												
Receipts												
Property rates		294 809	294 809	–	–	–	–	1 543	1 543	296 352	312 497	331 247
Service charges		908 343	908 343	–	–	–	–	(61 823)	(61 823)	846 520	962 412	1 024 456
Other revenue		127 258	127 258	–	–	–	–	18 763	18 763	146 022	106 083	103 166
Transfers and Subsidies - Operational	1	214 766	214 766	–	–	–	–	79	79	214 845	223 052	233 048
Transfers and Subsidies - Capital	1	82 934	92 791	–	–	–	–	11 500	11 500	104 291	81 534	59 715
Interest		16 273	16 273	–	–	–	–	–	–	16 273	17 086	17 941
Dividends		–	–	–	–	–	–	–	–	–	–	–
Payments												
Suppliers and employees		(1 485 124)	(1 467 268)	–	–	–	–	45 245	45 245	(1 422 023)	(1 540 030)	(1 605 051)
Finance charges		(19 267)	(19 267)	–	–	–	–	–	–	(19 267)	(25 693)	(21 381)
Transfers and Grants	1	(950)	(950)	–	–	–	–	–	–	(950)	(950)	(950)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**139 042**	**166 755**	**–**	**–**	**–**	**–**	**15 307**	**15 307**	**182 062**	**135 991**	**142 190**
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–	–
Payments												
Capital assets		(265 462)	(293 296)	–	–	–	–	(24 795)	(24 795)	(318 092)	(86 679)	(65 482)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(265 462)**	**(293 296)**	**–**	**–**	**–**	**–**	**(24 795)**	**(24 795)**	**(318 092)**	**(86 679)**	**(65 482)**
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans		–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		100 000	100 000	–	–	–	–	–	–	100 000	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–	–
Payments												
Repayment of borrowing		(23 990)	(23 990)	–	–	–	–	–	–	(23 990)	(31 944)	(31 944)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**76 010**	**76 010**	**–**	**–**	**–**	**–**	**–**	**–**	**76 010**	**(31 944)**	**(31 944)**
NET INCREASE/ (DECREASE) IN CASH HELD		**(50 411)**	**(50 532)**	**–**	**–**	**–**	**–**	**(9 488)**	**(9 488)**	**(60 020)**	**17 368**	**44 764**
Cash/cash equivalents at the year begin:	2	194 402	194 402	–	–	–	–	(13 820)	(13 820)	180 582	143 991	161 359
Cash/cash equivalents at the year end:	2	143 991	143 870	–	–	–	–	(23 308)	(23 308)	120 562	161 359	206 124

EC108 Kouga - Table B8 Consolidated Cash backed reserves/accumulated surplus reconciliation - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		3	3	4	5	6	7	8	9	10		
R thousands		A	A1	B	C	D	E	F	G	H		
Cash and investments available												
Cash/cash equivalents at the year end	1	143 991	143 991	–	–	–	–	(23 430)	(23 430)	120 562	161 359	206 124
Other current investments > 90 days		–	–	–	–	–	–	–	–	–	–	–
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		**143 991**	**143 991**	**–**	**–**	**–**	**–**	**(23 430)**	**(23 430)**	**120 562**	**161 359**	**206 124**
Applications of cash and investments												
Unspent conditional transfers		–	–	–	–	–	–	–	–	0	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–	–
Statutory requirements		1 917	1 917	–	–	–	–	(335)	(335)	1 582	1 917	1 917
Other working capital requirements	2	56 672	56 672					(2 816)	(2 816)	53 856	56 672	56 672
Other provisions		64 451	64 451	–	–	–	–	(24 943)	(24 943)	39 509	73 936	82 980
Long term investments committed		–	–					–	–	–	–	–
Reserves to be backed by cash/investments		14 500	14 500					5 000	5 000	19 500	14 500	14 500
Total Application of cash and investments:		**137 541**	**137 541**	**–**	**–**	**–**	**–**	**(23 093)**	**(23 093)**	**114 447**	**147 025**	**156 069**
Surplus(shortfall)		**6 451**	**6 451**	**–**	**–**	**–**	**–**	**(336)**	**(336)**	**6 115**	**14 334**	**50 054**

References

1. Must reconcile with the Adjustments Budget Cash Flow and Adjustements Budget Financial Position

2. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)

3. Only complete if a previous adjusted budget has been approved in the same financial year. Reflect most recent adjusted budget.

4. Additional cash-backed accumulated funds/unspent funds (MFMA section 18(1)(b) and section 28(2)(e)) identified after the Original Budget approved and after annual financial statements audited (note: only where underspending could not

5. Increases of funds approved under MFMA section 31

6. Adjustments approved in accordance with MFMA section 29

7. Adjustments to transfers from National or Provincial Government

8. Adjusts. = 'Other' Adjustments proposed to be approved; including revenue under-collection (MFMA section 28(2)(a)); additional revenue appropriation on existing programmes (section 28(2))(b); projected savings (section 28(2)(d)); error correction

9. G = B + C + D + E + F

10. Adjusted Budget H = (A or A1/2 etc) + G

Other working capital requirements												
Debtors		86 550	86 550							145 736	–	–
Creditors due		143 222	143 332							199 592	51 328	50 678
Total Other working capital requirements		(56 672)	(56 782)							(53 856)	(51 328)	(50 678)
Debtors collection assumptions:												
Balance outstanding - debtors		86 550	86 550							142 707	86 550	86 550
Estimate of debtors collection rate		91,14%	91,14%							0,00%	0,00%	0,00%
Long term investments committed												
Balance (Insert description; eg sinking fund)												
Bankers Acceptance Certificate		–	–							–	–	–
Deposit Taking Institutions		–	–							–	–	–
Bank Repurchase Agreements		–	–							–	–	–
Derivative Financial Assets		–	–							–	–	–
Guaranteed Endowment Policies (Sinking)		–	–							–	–	–
Listed/Unlisted Bonds and Stocks		–	–							–	–	–
Municipal Bonds		–	–							–	–	–
National Government Securities		–	–							–	–	–
Negotiable Certificate of Deposits: Banks		–	–							–	–	–
Unamortised Debt Expense		–	–							–	–	–
Unamortised Preference Share Expense		–	–							–	–	–
Interest Rate Swaps		–	–							–	–	–
Total Long term investments committed		–	–							–	–	–
Reserves to be backed by cash/investments												
Housing Development Fund		–	–							–	–	–
Capital replacement		14 500	14 500							19 500	–	–
Self-insurance		–	–							–	–	–
Compensation for Occupational Injuries and Diseases		–	–							–	–	–
Employee Benefit		–	–							–	–	–
Non-current Provisions		–	–							–	–	–
Valuation		–	–							–	–	–
Investment in associate account		–	–							–	–	–
Capitalisation		–	–							–	–	–
Total Reserves to be backed by cash/investments		14 500	14 500							19 500	–	–

EC108 Kouga - Table B9 Consolidated Asset Management - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
			7	8	9	10	11	12	13	14		
R thousands		A	A1	B	C	D	E	F	G	H		
CAPITAL EXPENDITURE												
Total New Assets *to be adjusted*	1	**218 101**	**225 326**	–	–	–	–	**7 556**	**7 556**	**232 882**	**36 280**	**27 463**
Roads Infrastructure		165 652	166 525	–	–	–	–	400	400	166 925	10 337	4 985
Storm water Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Electrical Infrastructure		37 817	37 817	–	–	–	–	3 500	3 500	41 317	10 920	13 826
Water Supply Infrastructure		1 795	1 321	–	–	–	–	1 564	1 564	2 885	100	20
Sanitation Infrastructure		870	1 507	–	–	–	–	192	192	1 699	6 500	1 500
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Infrastructure		**206 134**	**207 171**	–	–	–	–	**5 656**	**5 656**	**212 826**	**27 857**	**20 331**
Community Facilities		–	1 400	–	–	–	–	–	–	1 400	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–	–	–
Community Assets		**–**	**1 400**	–	–	–	–	**–**	**–**	**1 400**	**–**	**–**
Heritage Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Operational Buildings		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Other Assets	6	**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Biological or Cultivated Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	300	300	300	–	–
Intangible Assets		**–**	**–**	–	–	–	–	**300**	**300**	**300**	**–**	**–**
Computer Equipment		**2 050**	**2 098**	–	–	–	–	**1 640**	**1 640**	**3 738**	**2 500**	**2 000**
Furniture and Office Equipment		**–**	**41**	–	–	–	–	**701**	**701**	**741**	**–**	**–**
Machinery and Equipment		**50**	**50**	–	–	–	–	**250**	**250**	**300**	**–**	**–**
Transport Assets		**5 168**	**5 168**	–	–	–	–	**(391)**	**(391)**	**4 777**	**2 922**	**5 132**
Land		**4 700**	**4 700**	–	–	–	–	**(300)**	**(300)**	**4 400**	**1 500**	**–**
Zoo's, Marine and Non-biological Animals		**–**	**4 700**	–	–	–	–	**(300)**	**(300)**	**4 400**	**1 500**	**–**
Mature		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets *to be adjusted*	2	**2 370**	**14 023**	–	–	–	–	**1 904**	**1 904**	**15 927**	**12 623**	**2 724**
Roads Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	10 093	–	–	–	–	1 227	1 227	11 320	–	–
Electrical Infrastructure		–	1 560	–	–	–	–	–	–	1 560	–	–
Water Supply Infrastructure		2 313	2 313	–	–	–	–	473	473	2 785	10 837	36
Sanitation Infrastructure		57	57	–	–	–	–	205	205	262	1 786	2 688
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Infrastructure		**2 370**	**14 023**	–	–	–	–	**1 904**	**1 904**	**15 927**	**12 623**	**2 724**
Community Facilities		–	–	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–	–	–
Community Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Heritage Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Operational Buildings		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Other Assets	6	**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Biological or Cultivated Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–	–	–
Intangible Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Computer Equipment		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Furniture and Office Equipment		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Machinery and Equipment		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Transport Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Land		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Zoo's, Marine and Non-biological Animals		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Mature		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–	–	–
Total Upgrading of Existing Assets *to be adjusted*	2a	**44 991**	**60 647**	–	–	–	–	**17 508**	**17 508**	**78 155**	**39 277**	**35 295**
Roads Infrastructure		1 000	4 101	–	–	–	–	435	435	4 536	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Electrical Infrastructure		11 300	58	–	–	–	–	(0)	(0)	58	10 000	10 000
Water Supply Infrastructure		14 181	35 670	–	–	–	–	8 125	8 125	43 795	11 780	–
Sanitation Infrastructure		17 336	19 014	–	–	–	–	9 026	9 026	28 040	8 263	25 295
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Infrastructure		**43 817**	**58 842**	–	–	–	–	**17 587**	**17 587**	**76 429**	**30 044**	**35 295**
Community Facilities		1 000	1 000	–	–	–	–	–	–	1 000	–	–
Sport and Recreation Facilities		174	805	–	–	–	–	(78)	(78)	726	9 233	–
Community Assets		**1 174**	**1 805**	–	–	–	–	**(78)**	**(78)**	**1 726**	**9 233**	**–**
Heritage Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Operational Buildings		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Other Assets	6	**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Biological or Cultivated Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–	–	–
Intangible Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Computer Equipment		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Furniture and Office Equipment		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Machinery and Equipment		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Transport Assets		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Land		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Zoo's, Marine and Non-biological Animals		**–**	**–**	–	–	–	–	**–**	**–**	**–**	**–**	**–**
Mature		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure *to be adjusted*	4											
Roads Infrastructure		166 652	170 626	–	–	–	–	835	835	171 461	10 337	4 985
Storm water Infrastructure		–	10 093	–	–	–	–	1 227	1 227	11 320	–	–
Electrical Infrastructure		49 117	39 435	–	–	–	–	3 500	3 500	42 935	20 920	23 826
Water Supply Infrastructure		18 289	39 304	–	–	–	–	10 162	10 162	49 465	22 717	56
Sanitation Infrastructure		18 263	20 578	–	–	–	–	9 423	9 423	30 002	16 549	29 483
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	A1	B	C	D	E	F	G	H		
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Infrastructure		**252 321**	**280 036**	**–**	**–**	**–**	**–**	**25 147**	**25 147**	**305 183**	**70 524**	**58 350**
Community Facilities		1 000	2 400	–	–	–	–	–	–	2 400	–	–
Sport and Recreation Facilities		174	805	–	–	–	–	(78)	(78)	726	9 233	–
Community Assets		**1 174**	**3 205**	**–**	**–**	**–**	**–**	**(78)**	**(78)**	**3 126**	**9 233**	**–**
Heritage Assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Operational Buildings		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Other Assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Biological or Cultivated Assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	300	300	300	–	–
Intangible Assets		**–**	**–**	**–**	**–**	**–**	**–**	**300**	**300**	**300**	**–**	**–**
Computer Equipment		**2 050**	**2 098**	**–**	**–**	**–**	**–**	**1 640**	**1 640**	**3 738**	**2 500**	**2 000**
Furniture and Office Equipment		**–**	**41**	**–**	**–**	**–**	**–**	**701**	**701**	**741**	**–**	**–**
Machinery and Equipment		**50**	**50**	**–**	**–**	**–**	**–**	**250**	**250**	**300**	**–**	**–**
Transport Assets		**5 168**	**5 168**	**–**	**–**	**–**	**–**	**(391)**	**(391)**	**4 777**	**2 922**	**5 132**
Land		**4 700**	**4 700**	**–**	**–**	**–**	**–**	**(300)**	**(300)**	**4 400**	**1 500**	**–**
Zoo's, Marine and Non-biological Animals		**–**	**4 700**	**–**	**–**	**–**	**–**	**(300)**	**(300)**	**4 400**	**1 500**	**–**
Mature		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Living Resources		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
TOTAL CAPITAL EXPENDITURE ***to be adjusted***	4	**265 462**	**299 996**	**–**	**–**	**–**	**–**	**26 969**	**26 969**	**326 965**	**88 179**	**65 482**
ASSET REGISTER SUMMARY - PPE (WDV)	5											
Roads Infrastructure		483 751	483 751	–	–	–	–	5 412	5 412	489 163	484 786	487 439
Storm water Infrastructure		50 079	50 079	–	–	–	–	(1 103)	(1 103)	48 976	48 976	48 686
Electrical Infrastructure		182 312	155 312	–	–	–	–	(3 030)	(3 030)	152 282	154 459	153 558
Water Supply Infrastructure		623 057	639 066	–	–	–	–	(277 017)	(277 017)	362 049	259 614	264 842
Sanitation Infrastructure		366 652	363 898	–	–	–	–	(9 393)	(9 393)	354 505	354 706	352 323
Solid Waste Infrastructure		11 048	11 048	–	–	–	–	(7 104)	(7 104)	3 944	3 944	3 944
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Infrastructure		1 716 899	1 703 154	–	–	–	–	(292 235)	(292 235)	1 410 920	1 306 485	1 310 790
Community Assets		98 525	100 556	–	–	–	–	(3 755)	(3 755)	96 800	96 170	96 170
Heritage Assets		–	–	–	–	–	–	–	–	–	–	–
Investment properties		250 794	250 794	–	–	–	–	(4 367)	(4 367)	246 427	246 427	246 427
Other Assets		222 179	263 639	–	–	–	–	218 315	218 315	481 954	263 656	244 683
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Intangible Assets		419	419	–	–	–	–	93	93	512	212	212
Computer Equipment		524	571	–	–	–	–	6 429	6 429	7 000	15 757	15 257
Furniture and Office Equipment		1 141	1 182	–	–	–	–	284	284	1 466	(7)	(70)
Machinery and Equipment		5 913	5 913	–	–	–	–	1 061	1 061	6 974	5 036	4 892
Transport Assets		44 292	44 292	–	–	–	–	44 518	44 518	88 810	96 100	94 387
Land		237 139	237 139	–	–	–	–	14 387	14 387	251 526	(308)	(308)
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	**2 577 825**	**2 607 659**	**–**	**–**	**–**	**–**	**(15 271)**	**(15 271)**	**2 592 388**	**2 029 527**	**2 012 440**
EXPENDITURE OTHER ITEMS												
Depreciation & asset impairment		142 422	142 422	–	–	–	–	–	–	142 422	146 083	141 974
Repairs and Maintenance by asset class	3	**231 646**	**223 069**	**–**	**–**	**–**	**–**	**(35 339)**	**(35 339)**	**187 730**	**240 726**	**249 741**
Roads Infrastructure		30 189	30 189	–	–	–	–	(952)	(952)	29 237	31 597	31 843
Storm water Infrastructure		1 620	1 620	–	–	–	–	(193)	(193)	1 427	1 780	1 790
Electrical Infrastructure		38 638	38 638	–	–	–	–	(2 427)	(2 427)	36 210	40 005	41 443
Water Supply Infrastructure		36 498	32 498	–	–	–	–	14 499	14 499	46 997	38 301	40 054
Sanitation Infrastructure		55 160	50 682	–	–	–	–	(24 912)	(24 912)	25 771	58 749	62 617
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		3 005	3 005	–	–	–	–	38	38	3 043	2 905	2 705
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Infrastructure		165 110	156 633	–	–	–	–	(13 947)	(13 947)	142 685	173 337	180 453
Community Facilities		30 433	30 433	–	–	–	–	(7 934)	(7 934)	22 499	31 921	33 461
Sport and Recreation Facilities		4 200	4 200	–	–	–	–	(273)	(273)	3 927	1 800	1 300
Community Assets		34 633	34 633	–	–	–	–	(8 207)	(8 207)	26 426	33 721	34 761
Heritage Assets		–	–	–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–	–	–
Operational Buildings		3 494	3 394	–	–	–	–	(592)	(592)	2 802	3 485	3 515
Housing		–	–	–	–	–	–	–	–	–	–	–
Other Assets		3 494	3 394	–	–	–	–	(592)	(592)	2 802	3 485	3 515
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		165	165	–	–	–	–	(19)	(19)	146	175	180
Intangible Assets		165	165	–	–	–	–	(19)	(19)	146	175	180
Computer Equipment		335	335	–	–	–	–	(146)	(146)	189	335	335
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–	–	–
Machinery and Equipment		1 367	1 367	–	–	–	–	(111)	(111)	1 256	1 598	1 661
Transport Assets		26 543	26 543	–	–	–	–	(12 317)	(12 317)	14 225	28 075	28 836
Land		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Living Resources	6	–	–	–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS to be adjusted		**374 068**	**365 491**	**–**	**–**	**–**	**–**	**(35 339)**	**(35 339)**	**330 151**	**386 809**	**391 715**
Renewal and upgrading of Existing Assets as % of total capex		*17,8%*	*24,9%*							*28,8%*	*58,9%*	*58,1%*
Renewal and upgrading of Existing Assets as % of deprecn"		*33,3%*	*52,4%*							*66,1%*	*35,5%*	*26,8%*
R&M as a % of PPE		*9,0%*	*8,6%*							*7,2%*	*11,9%*	*12,4%*
Renewal and upgrading and R&M as a % of PPE		*10,8%*	*11,4%*							*10,9%*	*14,4%*	*14,3%*

EC108 Kouga - Table B10 Consolidated Basic service delivery measurement - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Household service targets	1											
Water:												
Piped water inside dwelling		–	–	–	–	–	–	–	–	–	–	–
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	2	–	–	–	–	–	–	–	–	–	–	–
Other water supply (at least min.service level)		–	–	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–	–	–
Using public tap (< min.service level)	3	–	–	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	3,4	–	–	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–	–	–
Below Minimum Servic Level sub-total		–	–	–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:												
Flush toilet (connected to sewerage)		–	–	–	–	–	–	–	–	–	–	–
Flush toilet (with septic tank)		–	–	–	–	–	–	–	–	–	–	–
Chemical toilet		–	–	–	–	–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–	–	–
Bucket toilet		–	–	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	–	–	–	–	–
Below Minimum Servic Level sub-total		–	–	–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–	–	–
Energy:												
Electricity (at least min. service level)		–	–	–	–	–	–	–	–	–	–	–
Electricity - prepaid (> min.service level)		–	–	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–	–	–
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	–	–	–	–	–
Below Minimum Servic Level sub-total		–	–	–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–	–	–
Refuse:												
Removed at least once a week (min.service)		–	–	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–	–	–
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–	–	–	–	–
No rubbish disposal		–	–	–	–	–	–	–	–	–	–	–
Below Minimum Servic Level sub-total		–	–	–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–	–	–
Households receiving Free Basic Service	15											
Water (6 kilolitres per household per month)		–	–	–	–	–	–	–	–	–	–	–
Sanitation (free minimum level service)		–	–	–	–	–	–	–	–	–	–	–
Electricity/other energy (50kwh per household per month)		–	–	–	–	–	–	–	–	–	–	–
Refuse (removed at least once a week)		–	–	–	–	–	–	–	–	–	–	–
Informal Settlements		–	–	–	–	–	–	–	–	–	–	–
Cost of Free Basic Services provided (R'000)	16											
Water (6 kilolitres per indigent household per month)		22 970	22 970	–	–	–	–	–	–	22 970	24 555	26 249
Sanitation (free sanitation service to indigent households)		14 617	14 617	–	–	–	–	–	–	14 617	15 625	16 703
Electricity/other energy (50kwh per indigent household per month)		2 243	2 243	–	–	–	–	–	–	2 243	2 363	2 510
Refuse (removed once a week for indigent households)		25 847	25 847	–	–	–	–	–	–	25 847	27 527	29 316
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	–	–	–	–	–
Total cost of FBS provided		65 676	65 676	–	–	–	–	–	–	65 676	70 070	74 778
Highest level of free service provided												
Property rates (R'000 value threshold)		–	–	–	–	–	–	–	–	–	–	–
Water (kilolitres per household per month)		–	–	–	–	–	–	–	–	–	–	–
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		–	–	–	–	–	–	–	–	–	–	–
Electricity (kw per household per month)		–	–	–	–	–	–	–	–	–	–	–
Refuse (average litres per week)		–	–	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided (R'000)	17											
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)		–	–	–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissable		4 207	4 207	–	–	–	–	–	–	4 207	4 459	4 727
Water (in excess of 6 kilolitres per indigent household per month)		–	–	–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)		–	–	–	–	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)		–	–	–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)		–	–	–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		–	–	–	–	–	–	–	–	–	–	–
Housing - top structure subsidies	6	–	–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided		4 207	4 207	–	–	–	–	–	–	4 207	4 459	4 727

EC108 Kouga - Supporting Table SB1 Consolidated Supporting detail to 'Budgeted Financial Performance' - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	6 A1	7 B	8 C	9 D	10 E	11 F	12 G	13 H		
REVENUE ITEMS:												
Non-exchange revenue by source												
Property rates												
Total Property Rates		308 691	308 691	–	–	–	–	3 415	3 415	312 106	327 212	346 845
less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		4 207	4 207	–	–	–	–	–	–	4 207	4 459	4 727
Net Property Rates		**304 484**	**304 484**	**–**	**–**	**–**	**–**	**3 415**	**3 415**	**307 899**	**322 753**	**342 118**
Exchange revenue service charges												
Service charges - Electricity												
Total Service charges - Electricity		481 767	481 767	–	–	–	–	(5 569)	(5 569)	476 198	507 639	539 076
less Revenue Foregone (in excess of 50 kwh per indigent household per month)		–	–	–	–	–	–	–	–	–	–	–
less Cost of Free Basic Services (50 kwh per indigent household per month)		2 243	2 243	–	–	–	–	–	–	2 243	2 363	2 510
Net Service charges - Electricity		**479 524**	**479 524**	**–**	**–**	**–**	**–**	**(5 569)**	**(5 569)**	**473 955**	**505 275**	**536 566**
Service charges - Water												
Total Service charges - Water		170 553	170 553	–	–	–	–	(23 698)	(23 698)	146 855	182 321	194 901
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		–	–	–	–	–	–	–	–	–	–	–
less Cost of Free Basic Services (6 kilolitres per indigent household per month)		22 970	22 970	–	–	–	–	–	–	22 970	24 555	26 249
Net Service charges - Water		**147 583**	**147 583**	**–**	**–**	**–**	**–**	**(23 698)**	**(23 698)**	**123 885**	**157 766**	**168 652**
Service charges - Waste Water Management												
Total Service charges - Waste Water Management		95 876	95 876	–	–	–	–	(9 468)	(9 468)	86 408	102 491	109 563
less Revenue Foregone (in excess of free sanitation service to indigent households)		–	–	–	–	–	–	–	–	–	–	–
less Cost of Free Basic Services (free sanitation service to indigent households)		14 617	14 617	–	–	–	–	–	–	14 617	15 625	16 703
Net Service charges - Waste Water Management		**81 259**	**81 259**	**–**	**–**	**–**	**–**	**(9 468)**	**(9 468)**	**71 792**	**86 866**	**92 860**
Service charges - Waste Management												
Total refuse removal revenue		78 837	78 837	–	–	–	–	836	836	79 672	83 961	89 418
Total landfill revenue		–	–	–	–	–	–	–	–	–	–	–
less Revenue Foregone (in excess of one removal a week to indigent households)		–	–	–	–	–	–	–	–	–	–	–
less Cost of Free Basic Services (removed once a week to indigent households)		25 847	25 847	–	–	–	–	–	–	25 847	27 527	29 316
Net Service charges - Waste Management		**52 990**	**52 990**	**–**	**–**	**–**	**–**	**836**	**836**	**53 826**	**56 434**	**60 102**
EXPENDITURE ITEMS												
Employee related costs												
Basic Salaries and Wages		319 142	310 415	–	–	–	–	(31 685)	(31 685)	278 729	335 944	353 651
Pension and UIF Contributions		70 849	70 849	–	–	–	–	(10 292)	(10 292)	60 557	74 569	78 485
Medical Aid Contributions		28 847	28 847	–	–	–	–	(7 901)	(7 901)	20 946	30 361	31 955
Overtime		27 276	27 276	–	–	–	–	1 495	1 495	28 771	28 708	30 215
Performance Bonus		24 802	24 802	–	–	–	–	(4 160)	(4 160)	20 642	26 104	27 475
Motor Vehicle Allowance		14 014	14 014	–	–	–	–	(748)	(748)	13 267	14 750	15 525
Cellphone Allowance		–	–	–	–	–	–	216	216	216	–	–
Housing Allowances		951	951	–	–	–	–	(86)	(86)	865	1 001	1 053
Other benefits and allowances		10 602	10 602	–	–	–	–	338	338	10 940	11 158	11 744
Payments in lieu of leave		–	–	–	–	–	–	–	–	–	–	–
Long service awards		3 344	3 344	–	–	–	–	(1 341)	(1 341)	2 002	3 519	3 704
Post-retirement benefit obligations		22 324	22 324	–	–	–	–	(22 324)	(22 324)	–	4 213	4 213
Entertainment		–	–	–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	137	137	137	–	–
Acting and post related allowance		3 111	3 361	–	–	–	–	(50)	(50)	3 311	3 274	3 446
In kind benefits	4	–	–	–	–	–	–	–	–	–	–	–
sub-total		**525 261**	**516 784**	**–**	**–**	**–**	**–**	**(76 401)**	**(76 401)**	**440 383**	**533 602**	**561 466**
Less: Employees costs capitalised to PPE		–	–	–	–	–	–	–	–	–	–	–
Total Employee related costs	**1**	**525 261**	**516 784**	**–**	**–**	**–**	**–**	**(76 401)**	**(76 401)**	**440 383**	**533 602**	**561 466**
Depreciation & asset impairment												
Depreciation of Property, Plant & Equipment		141 835	141 835	–	–	–	–	–	–	141 835	145 497	141 388
Lease amortisation		586	586	–	–	–	–	–	–	586	586	586
Capital asset impairment		–	–	–	–	–	–	–	–	–	–	–
Total Depreciation & asset impairment	**1**	**142 422**	**142 422**	**–**	**–**	**–**	**–**	**–**	**–**	**142 422**	**146 083**	**141 974**
Bulk purchases												
Electricity Bulk Purchases		441 010	441 010	–	–	–	–	(1 000)	(1 000)	440 010	490 988	521 380
Total bulk purchases	**1**	**441 010**	**441 010**	**–**	**–**	**–**	**–**	**(1 000)**	**(1 000)**	**440 010**	**490 988**	**521 380**
Transfers and grants												
Cash transfers and grants		950	950	–	–	–	–	–	–	950	950	950
Non-cash transfers and grants		–	–	–	–	–	–	–	–	–	–	–
Total transfers and grants		**950**	**950**	**–**	**–**	**–**	**–**	**–**	**–**	**950**	**950**	**950**
Contracted services												
Outsourced Services		52 715	54 335	–	–	–	–	(758)	(758)	53 576	45 856	44 121
Consultants and Professional Services		39 731	36 001	–	–	–	–	(11 665)	(11 665)	24 337	36 422	36 271
Contractors		50 288	50 058	–	–	–	–	(6 658)	(6 658)	43 399	49 587	49 918
Total contracted services		**142 734**	**140 394**	**–**	**–**	**–**	**–**	**(19 081)**	**(19 081)**	**121 312**	**131 865**	**130 309**
Operational Costs												
Collection costs		3 510	3 510	–	–	–	–	–	–	3 510	3 676	3 797
Contributions to 'other' provisions		441	441	–	–	–	–	–	–	441	441	–
Audit fees		4 500	4 500	–	–	–	–	–	–	4 500	4 500	4 500
Other Operational Costs		93 172	92 122	–	–	–	–	(3 045)	(3 045)	89 078	94 315	95 651
Total Operational Costs	**1**	**101 623**	**100 573**	**–**	**–**	**–**	**–**	**(3 045)**	**(3 045)**	**97 528**	**102 931**	**103 948**
Repairs and Maintenance by Expenditure Item	14											
Employee related costs		153 406	144 929	–	–	–	–	(34 848)	(34 848)	110 081	161 459	169 936
Inventory Consumed (Project Maintenance)		27 917	27 817	–	–	–	–	5 653	5 653	33 469	29 566	29 771
Contracted Services		45 689	45 689	–	–	–	–	(17 203)	(17 203)	28 486	44 986	45 314
Other Expenditure		4 635	4 635	–	–	–	–	(686)	(686)	3 949	4 715	4 720
Total Repairs and Maintenance Expenditure	**15**	**231 646**	**223 069**	**–**	**–**	**–**	**–**	**(47 085)**	**(47 085)**	**175 985**	**240 726**	**249 741**
Inventory Consumed												
Inventory Consumed - Water		48 000	45 000	–	–	–	–	(4 306)	(4 306)	40 694	51 360	54 955
Inventory Consumed - Other		41 422	63 312	–	–	–	–	9 002	9 002	72 314	69 355	70 397
Total Inventory Consumed & Other Material		**89 422**	**108 312**	**–**	**–**	**–**	**–**	**4 696**	**4 696**	**113 008**	**120 715**	**125 352**

EC108 Kouga - Supporting Table SB2 Consolidated Supporting detail to 'Financial Position Budget' - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	4 A1	5 B	6 C	7 D	8 E	9 F	10 G	11 H		
ASSETS												
Trade and other receivables from exchange transactions												
Electricity		100 303	100 303	–	–	–	–	(21 581)	(21 581)	78 722	18 953	20 126
Water		186 843	186 843	–	–	–	–	14 041	14 041	200 884	221 972	222 498
Waste		106 623	106 623	–	–	–	–	2 143	2 143	108 766	2 969	3 164
Waste Water		67 567	67 567	–	–	–	–	1 633	1 633	69 200	4 283	4 579
Other trade receivables from exchange transactions		16 354	16 354	–	–	–	–	3 064	3 064	19 418	19 318	19 395
Gross: Trade and other receivables from exchange transact		**477 690**	**477 690**	**-**	**-**	**-**	**-**	**(700)**	**(700)**	**476 991**	**267 495**	**269 761**
Less: Impairment for debt	1	**(417 791)**	**(417 791)**	**-**	**-**	**-**	**-**	**4 011**	**4 011**	**(413 780)**	**(455 788)**	**(458 054)**
Impairment for Electricity		(66 266)	(66 266)	–	–	–	–	17 603	17 603	(48 663)	(50 787)	(51 960)
Impairment for Water		(173 684)	(173 684)	–	–	–	–	(14 423)	(14 423)	(188 107)	(209 469)	(210 023)
Impairment for Waste		(105 001)	(105 001)	–	–	–	–	1 783	1 783	(103 217)	(114 363)	(114 557)
Impairment for Waste Water		(65 804)	(65 804)	–	–	–	–	(467)	(467)	(66 271)	(73 601)	(73 897)
Impairment for other trade receivalbes from exchange trans		(7 037)	(7 037)	–	–	–	–	(484)	(484)	(7 522)	(7 568)	(7 617)
Total net Trade and other receivables from Exchange Trans		**59 899**	**59 899**	**-**	**-**	**-**	**-**	**3 312**	**3 312**	**63 211**	**(188 294)**	**(188 294)**
-												
Receivables from non-exchange transactions												
Property rates		93 314	93 314	–	–	–	–	(3 724)	(3 724)	89 590	93 416	94 185
Less: Impairment of Property rates		(87 949)	(87 949)	–	–	–	–	16 586	16 586	(71 363)	(76 523)	(77 293)
Net Property rates		**5 366**	**5 366**	**-**	**-**	**-**	**-**	**12 862**	**12 862**	**18 227**	**16 892**	**16 892**
Other receivables from non-exchange transactions		118 985	118 985	–	–	–	–	191 706	191 706	310 691	268 721	269 975
Impairment for other receivalbes from non-exchange transa		(97 699)	(97 699)	–	–	–	–	(151 723)	(151 723)	(249 423)	(41 117)	(42 371)
Net other receivables from non-exchange transactions		**21 286**	**21 286**	**-**	**-**	**-**	**-**	**39 983**	**39 983**	**61 269**	**227 603**	**227 603**
Total net Receivables from non-exchange transactions	1	**26 651**	**26 651**	**–**	**–**	**–**	**–**	**52 845**	**52 845**	**79 496**	**244 496**	**244 496**
Inventory												
Water												
Opening Balance		1 665	1 665	–	–	–	–	(975)	(975)	689	689	689
System Input Volume		**48 000**	**45 000**	**–**	**–**	**–**	**–**	**10 745**	**10 745**	**55 745**	**51 360**	**54 955**
Water Treatment Works		–	–	–	–	–	–	–	–	–	–	–
Bulk Purchases		48 000	45 000	–	–	–	–	(1 000)	(1 000)	44 000	51 360	54 955
Natural Sources		–	–	–	–	–	–	11 745	11 745	11 745	–	–
Authorised Consumption	12	**(48 000)**	**(45 000)**	**–**	**–**	**–**	**–**	**4 306**	**4 306**	**(40 694)**	**(51 360)**	**(54 955)**
Billed Authorised Consumption		**(48 000)**	**(45 000)**	**–**	**–**	**–**	**–**	**6 625**	**6 625**	**(38 375)**	**(51 360)**	**(54 955)**
Billed Metered Consumption		**(48 000)**	**(45 000)**	**–**	**–**	**–**	**–**	**6 625**	**6 625**	**(38 375)**	**(51 360)**	**(54 955)**
Free Basic Water		–	–	–	–	–	–	–	–	–	–	–
Subsidised Water		–	–	–	–	–	–	–	–	–	–	–
Revenue Water		(48 000)	(45 000)	–	–	–	–	6 625	6 625	(38 375)	(51 360)	(54 955)
Billed Unmetered Consumption		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Free Basic Water		–	–	–	–	–	–	–	–	–	–	–
Subsidised Water		–	–	–	–	–	–	–	–	–	–	–
Revenue Water		–	–	–	–	–	–	–	–	–	–	–
UnBilled Authorised Consumption		**–**	**–**	**–**	**–**	**–**	**–**	**(2 319)**	**(2 319)**	**(2 319)**	**–**	**–**
Unbilled Metered Consumption		–	–	–	–	–	–	(2 319)	(2 319)	(2 319)	–	–
Unbilled Unmetered Consumption		–	–	–	–	–	–	–	–	–	–	–
Water Losses		**–**	**–**	**–**	**–**	**–**	**–**	**(15 051)**	**(15 051)**	**(15 051)**	**–**	**–**
Apparent losses		**–**	**–**	**–**	**–**	**–**	**–**	**(3 417)**	**(3 417)**	**(3 417)**	**–**	**–**
Unauthorised Consumption		–	–	–	–	–	–	(3 417)	(3 417)	(3 417)	–	–
Customer Meter Inaccuracies		–	–	–	–	–	–	–	–	–	–	–
Real losses		**–**	**–**	**–**	**–**	**–**	**–**	**(11 635)**	**(11 635)**	**(11 635)**	**–**	**–**
Leakage on Transmission and Distribution Mains		–	–	–	–	–	–	(11 635)	(11 635)	(11 635)	–	–
Leakage and Overflows at Storage Tanks/Reservoirs		–	–	–	–	–	–	–	–	–	–	–
Leakage on Service Connections up to the point of Customer M		–	–	–	–	–	–	–	–	–	–	–
Data Transfer and Management Errors		–	–	–	–	–	–	–	–	–	–	–
Unavoidable Annual Real Losses		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Water		**–**	**–**	**–**	**–**	**–**	**–**	**(17 370)**	**(17 370)**	**(17 370)**	**–**	**–**
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–	–
Closing Balance Water		**1 665**	**1 665**	**–**	**–**	**–**	**–**	**(975)**	**(975)**	**689**	**689**	**689**
Agricultural												
Opening Balance		–	–	–	–	–	–	–	–	–	–	–
Acquisitions		–	–	–	–	–	–	–	–	–	–	–
Issues	13	–	–	–	–	–	–	–	–	–	–	–
Adjustments	14	–	–	–	–	–	–	–	–	–	–	–
Write-offs	15	–	–	–	–	–	–	–	–	–	–	–
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–	–
Closing balance - Agricultural		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Consumables												
Standard Rated												
Opening Balance		–	–	–	–	–	–	3 250	3 250	3 250	–	–
Acquisitions		4 545	4 545	–	–	–	–	17	17	4 562	4 624	4 666
Issues	13	(4 545)	(4 535)	–	–	–	–	(27)	(27)	(4 562)	(4 624)	(4 666)
Adjustments	14	–	–	–	–	–	–	–	–	–	–	–
Write-offs	15	–	–	–	–	–	–	–	–	–	–	–
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–	–
Closing balance - Consumables Standard Rated		**–**	**10**	**–**	**–**	**–**	**–**	**3 240**	**3 240**	**3 250**	**–**	**–**
Zero Rated												
Opening Balance		–	–	–	–	–	–	–	–	–	–	–
Acquisitions		–	22 000	–	–	–	–	(1 000)	(1 000)	21 000	–	–
Issues	13	–	(22 000)	–	–	–	–	1 000	1 000	(21 000)	(26 125)	(26 778)
Adjustments	14	–	–	–	–	–	–	–	–	–	–	–
Write-offs	15	–	–	–	–	–	–	–	–	–	–	–
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–	–
Closing balance - Consumables Zero Rated		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**(26 125)**	**(26 778)**
Finished Goods												
Opening Balance		–	–	–	–	–	–	–	–	–	–	–
Acquisitions		–	–	–	–	–	–	–	–	–	–	–
Issues	13	–	–	–	–	–	–	–	–	–	–	–
Adjustments	14	–	–	–	–	–	–	–	–	–	–	–
Write-offs	15	–	–	–	–	–	–	–	–	–	–	–
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–	–
Closing balance - Finished Goods		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Materials and Supplies												
Opening Balance		20 785	20 785	–	–	–	–	102	102	20 887	20 887	20 887
Acquisitions		36 878	36 878	–	–	–	–	9 875	9 875	46 752	38 606	38 954
Issues	13	(36 878)	(36 778)	–	–	–	–	(9 975)	(9 975)	(46 752)	(38 606)	(38 954)
Adjustments	14	–	–	–	–	–	–	–	–	–	–	–
Write-offs	15	–	–	–	–	–	–	–	–	–	–	–
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–	–
Closing balance - Materials and Supplies		**20 785**	**20 885**	**–**	**–**	**–**	**–**	**2**	**2**	**20 887**	**20 887**	**20 887**
Work-in-progress												
Opening Balance		–	–	–	–	–	–	–	–	–	–	–
Materials		–	–	–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
			4	5	6	7	8	9	10	11		
R thousands		A	A1	B	C	D	E	F	G	H		
Transfers		–	–	–	–	–	–	–	–	–	–	–
Closing balance - Work-in-progress		–	–	–	–	–	–	–	–	–	–	–
Housing Stock												
Opening Balance		–	–	–	–	–	–	–	–	–	–	–
Acquisitions		–	–	–	–	–	–	–	–	–	–	–
Transfers		–	–	–	–	–	–	–	–	–	–	–
Sales		–	–	–	–	–	–	–	–	–	–	–
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–	–
Closing Balance - Housing Stock		–	–	–	–	–	–	–	–	–	–	–
Land												
Opening Balance		–	–	–	–	–	–	–	–	–	–	–
Acquisitions		–	–	–	–	–	–	–	–	–	–	–
Sales		–	–	–	–	–	–	–	–	–	–	–
Adjustments		–	–	–	–	–	–	–	–	–	–	–
Correction of Prior period errors		–	–	–	–	–	–	–	–	–	–	–
Transfers		–	–	–	–	–	–	–	–	–	–	–
Closing Balance - Land		–	–	–	–	–	–	–	–	–	–	–
Closing Balance - Inventory & Consumables		22 450	22 560	–	–	–	–	2 266	2 266	24 825	(4 549)	(5 202)
Property, plant & equipment												
PPE at cost/valuation (excl. finance leases)		3 568 846	3 598 680	–	–	–	–	51 308	51 308	3 649 988	3 083 057	3 061 860
Leases recognised as PPE	2	38 325	38 325	–	–	–	–	(1 480)	(1 480)	36 845	–	–
Less: Accumulated depreciation		(1 280 558)	(1 280 558)	–	–	–	–	(60 826)	(60 826)	(1 341 384)	(1 300 169)	(1 296 059)
Total Property, plant & equipment	1	2 326 613	2 356 447	–	–	–	–	(10 997)	(10 997)	2 345 450	1 782 889	1 765 801
LIABILITIES												
Current liabilities - Borrowing												
Short term loans (other than bank overdraft)		–	–	–	–	–	–	–	–	–	–	–
Current portion of long-term liabilities		31 944	31 944	–	–	–	–	(8 405)	(8 405)	23 538	29 869	15 349
Total Current liabilities - Borrowing		31 944	31 944	–	–	–	–	(8 405)	(8 405)	23 538	29 869	15 349
Trade and other payables												
Trade and other payables from exchange transactions		143 222	143 332	–	–	–	–	56 260	56 260	199 592	51 328	50 678
Other trade payables from exchange transactions		–	–	–	–	–	–	–	–	–	–	–
Trade payables from Non-exchange transactions: Unspent conditi		–	(11 607)	–	–	–	–	11 607	11 607	0	11 607	11 607
Trade payables from Non-exchange transactions: Other		–	–	–	–	–	–	–	–	–	–	–
VAT		14 707	14 707	–	–	–	–	14 382	14 382	29 089	(17 056)	(17 056)
Total Trade and other payables	1	157 930	146 433	–	–	–	–	82 249	82 249	228 682	45 878	45 228
Non current liabilities - Financial liabilities												
Borrowing	3	203 183	203 183	–	–	–	–	(1 782)	(1 782)	201 401	(31 944)	(17 424)
Other financial liabilities		–	–	–	–	–	–	–	–	–	–	–
Total Non current liabilities - Financial liabilities		203 183	203 183	–	–	–	–	(1 782)	(1 782)	201 401	(31 944)	(17 424)
Non current liabilities - Long Term portion of trade payables												
Elelctricty Bulk Purchases		–	–	–	–	–	–	–	–	–	–	–
Payables and Accruals - General		–	–	–	–	–	–	–	–	–	–	–
Water Bulk Purchases		–	–	–	–	–	–	–	–	–	–	–
Municipal Debt Relief		–	–	–	–	–	–	–	–	–	–	–
Total Non current liabilities - Long Term portion of trade payable		–	–	–	–	–	–	–	–	–	–	–
Provisions - non current												
Retirement benefits									–	–	19 689	19 689
Refuse landfill site rehabilitation		112 138	112 138	–	–	–	–	12 028	12 028	124 166	3 352	3 352
Other		27 422	27 422	–	–	–	–	(11 249)	(11 249)	16 173	14 608	14 608
Total Provisions - non current		139 560	139 560	–	–	–	–	779	779	140 339	37 649	37 649
CHANGES IN NET ASSETS												
Accumulated surplus/(Deficit)												
Accumulated surplus/(Deficit) - opening balance		2 122 268	2 122 268	–	–	–	–	(65 995)	(65 995)	2 056 273	–	–
GRAP adjustments		–	–	–	–	–	–	–	–	–	–	–
Restated balance		2 122 268	2 122 268	–	–	–	–	(65 995)	(65 995)	2 056 273	–	–
Surplus/(Deficit)		(4 497)	9 944	–	–	–	–	32 009	32 009	41 953	(37 785)	(27 038)
Transfers to/from Reserves		(14 500)	(14 500)	–	–	–	–	(2 814)	(2 814)	(17 314)	–	–
Depreciation offsets		–	–	–	–	–	–	–	–	–	–	–
Other adjustments		–	–	–	–	–	–	10 909	10 909	10 909	–	–
Accumulated Surplus/(Deficit)	1	2 103 271	2 117 712	–	–	–	–	(25 890)	(25 890)	2 091 822	(37 785)	(27 038)
Reserves												
Housing Development Fund		–	–	–	–	–	–	–	–	–	–	–
Capital replacement		14 500	14 500	–	–	–	–	5 000	5 000	19 500	–	–
Self-insurance		–	–	–	–	–	–	–	–	–	–	–
Other reserves		–	–	–	–	–	–	–	–	–	–	–
Revaluation		–	–	–	–	–	–	–	–	–	–	–
Total Reserves	2	14 500	14 500	–	–	–	–	5 000	5 000	19 500	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	2 117 771	2 132 212	–	–	–	–	(20 890)	(20 890)	2 111 322	(37 785)	(27 038)

EC108 Kouga - Supporting Table SB3 Consolidated Adjustments to the SDBIP - performance objectives - 29/01/2026

Description	Unit of measurement	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget A	Prior Adjusted A1	Accum. Funds B	Multi-year capital C	Unfore. Unavoid. D	Nat. or Prov. Govt E	Other Adjusts. F	Total Adjusts. G	Adjusted Budget H	Adjusted Budget	Adjusted Budget
Vote 1 - vote name												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Vote 2 - vote name												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Vote 3 - vote name												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Vote 4 - vote name												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												
Vote 5 - vote name												
Function												
Sub-function												
insert measurables descriptions												
Sub-function												
insert measurables descriptions												

Description	Unit of measurement	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget A	Prior Adjusted A1	Accum. Funds B	Multi-year capital C	Unfore. Unavoid. D	Nat. or Prov. Govt E	Other Adjusts. F	Total Adjusts. G	Adjusted Budget H	Adjusted Budget	Adjusted Budget
Sub-function insert measurables descriptions												
Function Sub-function insert measurables descriptions												
Sub-function insert measurables descriptions												
Sub-function insert measurables descriptions												
Vote 6 - vote name Sub-function insert measurables descriptions												
Sub-function insert measurables descriptions												
Sub-function insert measurables descriptions												
Function Sub-function insert measurables descriptions												
Sub-function insert measurables descriptions												
Sub-function insert measurables descriptions												
Function And so on for the rest of the Votes												

Description	Unit of measurement	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget A	Prior Adjusted A1	Accum. Funds B	Multi-year capital C	Unfore. Unavoid. D	Nat. or Prov. Govt E	Other Adjusts. F	Total Adjusts. G	Adjusted Budget H	Adjusted Budget	Adjusted Budget

Description	Unit of measurement	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget A	Prior Adjusted A1	Accum. Funds B	Multi-year capital C	Unfore. Unavoid. D	Nat. or Prov. Govt E	Other Adjusts. F	Total Adjusts. G	Adjusted Budget H	Adjusted Budget	Adjusted Budget

Description	Unit of measurement	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget A	Prior Adjusted A1	Accum. Funds B	Multi-year capital C	Unfore. Unavoid. D	Nat. or Prov. Govt E	Other Adjusts. F	Total Adjusts. G	Adjusted Budget H	Adjusted Budget	Adjusted Budget

EC108 Kouga - Supporting Table SB4 Consolidated Adjustments to budgeted performance indicators and benchmarks - 29/01/2026

Description of financial indicator	Basis of calculation	2022/23	2023/24	2024/25	Budget Year 2025/26			Budget Year +1 2026/27	Budget Year +2 2027/28
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Prior Adjusted	Adjusted Budget	Adjusted Budget	Adjusted Budget
Borrowing Management									
Credit Rating	Short term/long term rating	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure				2,8%	2,8%	4,1%	4,6%	4,3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue				3,0%	3,0%	4,3%	5,0%	4,5%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants				78,7%	75,3%	60,8%	0,0%	0,0%
Safety of Capital									
Gearing	Long Term Borrowing/ Funds & Reserves				1401,3%	1401,3%	1032,8%	1181,0%	1060,8%
Liquidity									
Current Ratio	Current assets/current liabilities				93,3%	96,5%	97,7%	96,2%	113,4%
Current Ratio adjusted for aged debtors	Current assets/current liabilities less debtors > 90 days/current liabilities				93,3%	96,5%	0,0%	0,0%	0,0%
Liquidity Ratio	Monetary Assets/Current Liabilities				0,7	0,7	0,6	0,7	0,9
Revenue Management					59,7%	61,4%	61,3%	63,6%	80,3%
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing								
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)									
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue				7,4%	7,4%	11,5%	7,0%	6,6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old				0,0%	0,0%	0,0%	0,0%	0,0%
Creditors Management									
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))								
Creditors to Cash and Investments					109,7%	101,8%	189,7%	28,4%	21,9%
Other Indicators									
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Volume Losses (kW) non technical Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated								
Water Distribution Losses (2)	Bulk Purchase Water treatment works Natural sources Total Volume Losses (kℓ) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated								
Employee costs	Employee costs/(Total Revenue - capital revenue)				35,8%	35,2%	30,1%	34,4%	34,2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)								
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)				15,8%	15,2%	12,8%	15,5%	15,2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)				7,5%	8,7%	10,4%	10,7%	10,2%
IDP regulation financial viability indicators									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)				0,0%	0,0%	0,0%	0,0%	0,0%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services				1,8%	1,8%	5,4%	1,7%	1,6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure				0,0	0,0	0,0	0,0	0,0

EC108 Kouga - Supporting Table SB5 Consolidated Adjustments Budget - social, economic and demographic statistics and assumptions - 29/01/2026

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2022/23	2023/24	2024/25	Budget Year 2025/26	Budget Year 2025/26
						Outcome	Outcome	Outcome	Original Budget	Actual
Demographics										
Population			–	–	–	–	–	–	–	–
Females aged 5 - 14			–	–	–	–	–	–	–	–
Males aged 5 - 14			–	–	–	–	–	–	–	–
Females aged 15 - 34			–	–	–	–	–	–	–	–
Males aged 15 - 34			–	–	–	–	–	–	–	–
Unemployment			–	–	–	–	–	–	–	–
Monthly household income (no. of households)	1, 12									
No income			–	–	–	–	–	–	–	–
R1 - R1 600			–	–	–	–	–	–	–	–
R1 601 - R3 200			–	–	–	–	–	–	–	–
R3 201 - R6 400			–	–	–	–	–	–	–	–
R6 401 - R12 800			–	–	–	–	–	–	–	–
R12 801 - R25 600			–	–	–	–	–	–	–	–
R25 601 - R51 200			–	–	–	–	–	–	–	–
R52 201 - R102 400			–	–	–	–	–	–	–	–
R102 401 - R204 800			–	–	–	–	–	–	–	–
R204 801 - R409 600			–	–	–	–	–	–	–	–
R409 601 - R819 200			–	–	–	–	–	–	–	–
> R819 200			–	–	–	–	–	–	–	–
Poverty profiles (no. of households)										
< R2 060 per household per month	13		–	–	–	–	–	–	–	–
	2		–	–	–	–	–	–	–	–
Household/demographics (000)										
Number of people in municipal area			–	–	–	–	–	–	–	–
Number of poor people in municipal area			–	–	–	–	–	–	–	–
Number of households in municipal area			–	–	–	–	–	–	–	–
Number of poor households in municipal area			–	–	–	–	–	–	–	–
Definition of poor household (R per month)			–	–	–	-	-	-	-	-
Housing statistics	3									
Formal			–	–	–	-	-	-	-	-
Informal			–	–	–	-	-	-	-	-
Total number of households			-	-	-	-	-	-	-	-
Dwellings provided by municipality	4		–	–	–	-	-	-	-	-
Dwellings provided by province/s			–	–	–	-	-	-	-	-
Dwellings provided by private sector	5		–	–	–	-	-	-	-	-
Total new housing dwellings			-	-	-	-	-	-	-	-
Economic	6									
Inflation/inflation outlook (CPIX)						0,0%	0,0%	0,0%	0,0%	0,0%
Interest rate - borrowing						0,0%	0,0%	0,0%	0,0%	0,0%
Interest rate - investment						0,0%	0,0%	0,0%	0,0%	0,0%
Remuneration increases						0,0%	0,0%	0,0%	0,0%	0,0%
Consumption growth (electricity)						0,0%	0,0%	0,0%	0,0%	0,0%
Consumption growth (water)						0,0%	0,0%	0,0%	0,0%	0,0%
Collection rates	7									
Property tax/service charges						0,0%	0,0%	0,0%	0,0%	0,0%
Rental of facilities & equipment						0,0%	0,0%	0,0%	0,0%	0,0%
Interest - external investments						0,0%	0,0%	0,0%	0,0%	0,0%
Interest - debtors						0,0%	0,0%	0,0%	0,0%	0,0%
Revenue from agency services						0,0%	0,0%	0,0%	0,0%	0,0%

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2022/23	2023/24	2024/25	Budget Year 2025/26			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	–	–	–	–	–	–	–	–	–
		Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
	8	Using public tap (at least min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
	9	Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
		No water supply	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	–	–	–	–	–	–	–	–	–
		Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
		Chemical toilet	–	–	–	–	–	–	–	–	–
		Pit toilet (ventilated)	–	–	–	–	–	–	–	–	–
		Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet	–	–	–	–	–	–	–	–	–
		Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
		No toilet provisions	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		Energy:									
		Electricity (at least min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
		Other energy sources	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		Refuse:									
		Removed at least once a week	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Removed less frequently than once a week	–	–	–	–	–	–	–	–	–
		Using communal refuse dump	–	–	–	–	–	–	–	–	–
		Using own refuse dump	–	–	–	–	–	–	–	–	–
		Other rubbish disposal	–	–	–	–	–	–	–	–	–
		No rubbish disposal	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–

Municipal in-house services	Ref.		2022/23	2023/24	2024/25	Budget Year 2025/26			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	–	–	–	–	–	–	–	–	–
		Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
	8	Using public tap (at least min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
	9	Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–

		No water supply	–	–	–	–	–	–	–	–	–	
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	
		Total number of households	–	–	–	–	–	–	–	–	–	
		Sanitation/sewerage:										
		Flush toilet (connected to sewerage)	–	–	–	–	–	–	–	–	–	
		Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–	
		Chemical toilet	–	–	–	–	–	–	–	–	–	
		Pit toilet (ventilated)	–	–	–	–	–	–	–	–	–	
		Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–	
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	
		Bucket toilet	–	–	–	–	–	–	–	–	–	
		Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–	
		No toilet provisions	–	–	–	–	–	–	–	–	–	
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	
		Total number of households	–	–	–	–	–	–	–	–	–	
		Energy:										
		Electricity (at least min.service level)	–	–	–	–	–	–	–	–	–	
		Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–	
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	
		Electricity (< min.service level)	–	–	–	–	–	–	–	–	–	
		Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–	
		Other energy sources	–	–	–	–	–	–	–	–	–	
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	
		Total number of households	–	–	–	–	–	–	–	–	–	
		Refuse:										
		Removed at least once a week	–	–	–	–	–	–	–	–	–	
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	
		Removed less frequently than once a week	–	–	–	–	–	–	–	–	–	
		Using communal refuse dump	–	–	–	–	–	–	–	–	–	
		Using own refuse dump	–	–	–	–	–	–	–	–	–	
		Other rubbish disposal	–	–	–	–	–	–	–	–	–	
		No rubbish disposal	–	–	–	–	–	–	–	–	–	
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	
		Total number of households	–	–	–	–	–	–	–	–	–	

Municipal entity services	Ref.		2022/23	2023/24	2024/25	Budget Year 2025/26			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Household service targets (000)									
Name of municipal entity		***Water:***									
		Piped water inside dwelling	–	–	–	–	–	–	–	–	–
		Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
	8	Using public tap (at least min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
	9	Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
		No water supply	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Name of municipal entity		***Sanitation/sewerage:***									
		Flush toilet (connected to sewerage)	–	–	–	–	–	–	–	–	–
		Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
		Chemical toilet	–	–	–	–	–	–	–	–	–
		Pit toilet (ventilated)	–	–	–	–	–	–	–	–	–
		Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet	–	–	–	–	–	–	–	–	–
		Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
		No toilet provisions	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Name of municipal entity		***Energy:***									

		Electricity (at least min.service level)	–	–	–	–	–	–	–	–	–	
		Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–	
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	
		Electricity (< min.service level)	–	–	–	–	–	–	–	–	–	
		Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–	
		Other energy sources	–	–	–	–	–	–	–	–	–	
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	
		Total number of households	–	–	–	–	–	–	–	–	–	
Name of municipal entity		***Refuse:***										
		Removed at least once a week	–	–	–	–	–	–	–	–	–	
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	
		Removed less frequently than once a week	–	–	–	–	–	–	–	–	–	
		Using communal refuse dump	–	–	–	–	–	–	–	–	–	
		Using own refuse dump	–	–	–	–	–	–	–	–	–	
		Other rubbish disposal	–	–	–	–	–	–	–	–	–	
		No rubbish disposal	–	–	–	–	–	–	–	–	–	
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	
		Total number of households	–	–	–	–	–	–	–	–	–	

Services provided by 'external mechanisms'	Ref.		2022/23	2023/24	2024/25	Budget Year 2025/26			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Household service targets (000)									
Names of service providers		***Water:***									
		Piped water inside dwelling	–	–	–	–	–	–	–	–	–
		Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
	8	Using public tap (at least min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
	9	Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
		No water supply	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Names of service providers		***Sanitation/sewerage:***									
		Flush toilet (connected to sewerage)	–	–	–	–	–	–	–	–	–
		Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
		Chemical toilet	–	–	–	–	–	–	–	–	–
		Pit toilet (ventilated)	–	–	–	–	–	–	–	–	–
		Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet	–	–	–	–	–	–	–	–	–
		Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
		No toilet provisions	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Names of service providers		***Energy:***									
		Electricity (at least min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
		Other energy sources	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Names of service providers		***Refuse:***									
		Removed at least once a week	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Removed less frequently than once a week	–	–	–	–	–	–	–	–	–
		Using communal refuse dump	–	–	–	–	–	–	–	–	–
		Using own refuse dump	–	–	–	–	–	–	–	–	–
		Other rubbish disposal	–	–	–	–	–	–	–	–	–
		No rubbish disposal	–	–	–	–	–	–	–	–	–

		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–		
		Total number of households	–	–	–	–	–	–	–	–	–		
Detail of Free Basic Services (FBS) provided			**Budget Year 2025/26**									**Budget Year +1 2026/27**	**Budget Year +2 2027/28**
			Original Budget	**Prior Adjusted**	**Accum. Funds**	**Multi-year capital**	**Unfore. Unavoid.**	**Nat. or Prov. Govt**	**Other Adjusts.**	**Total Adjusts.**	**Adjusted Budget**	**Adjusted Budget**	**Adjusted Budget**
Electricity	Ref.	***Location of households for each type of FBS***											
List type of FBS service		**Formal settlements - (50 kwh per indigent household per month Rands)**	2 243 199	2 243 199	–	–	–	–	–	–	2 243	2 363 434	2 509 731
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Informal settlements (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Informal settlements targeted for upgrading (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Living in informal backyard rental agreement (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Other (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Total cost of FBS - Electricity for informal settlements	–	–	–	–	–	–	–	–	–	–	–
Water	Ref.	***Location of households for each type of FBS***											
List type of FBS service		**Formal settlements - (6 kilolitre per indigent household per month Rands)**	22 969 668	22 969 668	–	–	–	–	–	–	22 970	24 554 575	26 248 841
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Informal settlements (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Informal settlements targeted for upgrading (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Living in informal backyard rental agreement (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Other (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Total cost of FBS - Water for informal settlements	–	–	–	–	–	–	–	–	–	–	–
Sanitation	Ref.	***Location of households for each type of FBS***											
List type of FBS service		**Formal settlements - (free sanitation service to indigent households)**	14 616 538	14 616 538	–	–	–	–	–	–	14 617	15 625 079	16 703 210
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Informal settlements (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Informal settlements targeted for upgrading (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Living in informal backyard rental agreement (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Other (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Total cost of FBS - Sanitation for informal settlements	–	–	–	–	–	–	–	–	–	–	–
Refuse Removal	Ref.	***Location of households for each type of FBS***											
List type of FBS service		**Formal settlements - (removed once a week to indigent households)**	25 846 752	25 846 752	–	–	–	–	–	–	25 847	27 526 792	29 316 033
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Informal settlements (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Informal settlements targeted for upgrading (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Living in informal backyard rental agreement (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Other (Rands)	–	–	–	–	–	–	–	–	–	–	–
		Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–	–	–
		Total cost of FBS - Refuse Removal for informal settlements	–	–	–	–	–	–	–	–	–	–	–

EC108 Kouga - Supporting Table SB6 Consolidated Adjustments Budget - funding measurement - 29/01/2026

Description	Ref	MFMA section	2022/23	2023/24	2024/25	Medium Term Revenue and Expenditure Framewo				
R thousands			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Prior Adjusted	Adjusted Budget	Budget Year +1 2026/27	Budget Year +2 2027/28
Funding measures										
Cash/cash equivalents at the year end - R'000	1	18(1)b	–	–	–	143 991	143 870	120 562	161 359	206 124
Cash + investments at the yr end less applications - R'000	2	18(1)b	–	–	–	6 451	6 451	6 115	14 334	50 054
Cash year end/monthly employee/supplier payments	3	18(1)b	–	–	–	–	–	–	–	–
Surplus/(Deficit) excluding depreciation offsets: R'000	4	18(1)	–	–	–	(4 497)	9 944	–	–	–
Service charge rev % change - macro CPIX target exclusive	5	18(1)a,(2)				0,0%	0,0%	0,0%	0,0%	0,0%
Cash receipts % of Ratepayer & Other revenue	6	18(1)a,(2)	0,0%	0,0%	0,0%	91,1%	91,1%	0,0%	0,0%	0,0%
Debt impairment expense as a % of total billable revenue	7	18(1)a,(2)				5,9%	5,9%	6,2%	5,9%	5,9%
Capital payments % of capital expenditure	8	18(1)c;19				100,0%	99,3%	0,0%	0,0%	0,0%
Borrowing receipts % of capital expenditure (excl. transfers)	9	18(1)c				78,7%	75,3%	60,8%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	10	18(1)a				0,0%	0,0%	0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	11	18(1)a							-52,9%	0,0%
Long term receivables % change - incr(decr)	12	18(1)a							0,0%	0,0%
R&M % of Property Plant & Equipment	13	20(1)(vi)				9,0%	8,6%	7,2%	11,9%	12,4%
Asset renewal % of capital budget	14	20(1)(vi)				0,9%	4,7%	4,9%	14,3%	4,2%

References

1. Positive cash balances indicative of minimum compliance - subject to 2

2. Deduct applications (defined) from cash balances

3. Indicative of sufficient liquidity to meet average monthly operating payments

4. Indicative of funded operational requirements

5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

6. Realistic average cash collection forecasts as % of annual billed revenue

7. Realistic average increase in doubtful debt provision

8. Indicative of planned capital expenditure level & cash payment timing

9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing

10. Substantiation of National/Province allocations included in budget

11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high cap municipalities and later for other capacity classifications)

12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high cap municipalities and later for other capacity classifications)

13. Indicative of a credible allowance for repairs & maintenance of assets

14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan)

Macro CPIX target						6%	6%	6%	6%	6%
Total service charge revenue						1 177 542	1 177 542	–	–	–
Total service charge revenue - previous year								–	–	–
Provincial government gazetted allocations	–	–	–			–	–	–	–	–
National government DoRA allocations	–	–	–			–	–	–	–	–
Cash receipts from ratepayers						1 330 410	1 330 410	1 288 893	1 380 992	1 458 869
Ratepayer & Other revenue						1 459 707	1 459 707	–	–	–
Change in debtors									(68 883)	0

EC108 Kouga - Supporting Table SB7 Consolidated Adjustments Budget - transfers and grant receipts - 29/01/2026

Description	Ref	Budget Year 2025/26							Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Multi-year capital	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F		
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		**209 308**	**209 308**	**–**	**–**	**(148)**	**(148)**	**209 160**	**217 481**	**227 477**
Operational Revenue:General Revenue:Equitable Share		203 533	203 533	–	–	–	–	203 533	213 418	223 037
Operational:Revenue:General Revenue:Fuel Levy	3	–	–	–	–	–	–	–	–	–
2014 African Nations Championship Host City Operating Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Agriculture Research and Technology		–	–	–	–	–	–	–	–	–
Agriculture, Conservation and Environmental		–	–	–	–	–	–	–	–	–
Arts and Culture Sustainable Resource Management		–	–	–	–	–	–	–	–	–
Community Library		–	–	–	–	–	–	–	–	–
Department of Environmental Affairs		–	–	–	–	–	–	–	–	–
Department of Tourism		–	–	–	–	–	–	–	–	–
Department of Water Affairs and Sanitation Masibambane		–	–	–	–	–	–	–	–	–
Emergency Medical Service		–	–	–	–	–	–	–	–	–
Energy Efficiency and Demand-side [Schedule 5B]		–	–	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 081	2 081	–	–	–	–	2 081	–	–
HIV and Aids		–	–	–	–	–	–	–	–	–
Housing Accreditation		–	–	–	–	–	–	–	–	–
Housing Top structure		–	–	–	–	–	–	–	–	–
Infrastructure Skills Development Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Integrated City Development Grant		–	–	–	–	–	–	–	–	–
Khayelitsha Urban Renewal		–	–	–	–	–	–	–	–	–
Local Government Financial Management Grant [Schedule 5B]		1 785	1 785	–	–	(148)	(148)	1 637	2 001	2 289
Mitchell's Plain Urban Renewal		–	–	–	–	–	–	–	–	–
Municipal Demarcation and Transition Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Municipal Disaster Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Municipal Human Settlement Capacity Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Municipal Systems Improvement Grant		–	–	–	–	–	–	–	–	–
Natural Resource Management Project		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant		–	–	–	–	–	–	–	–	–
Operation Clean Audit		–	–	–	–	–	–	–	–	–
Municipal Disaster Recovery Grant		–	–	–	–	–	–	–	–	–
Public Service Improvement Facility		–	–	–	–	–	–	–	–	–
Public Transport Network Operations Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Restructuring - Seed Funding		–	–	–	–	–	–	–	–	–
Revenue Enhancement Grant Debtors Book		–	–	–	–	–	–	–	–	–
Rural Road Asset Management Systems Grant		–	–	–	–	–	–	–	–	–
Sport and Recreation		–	–	–	–	–	–	–	–	–
Terrestrial Invasive Alien Plants		–	–	–	–	–	–	–	–	–
Water Services Operating Subsidy Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Health Hygiene in Informal Settlements		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant [Schedule 5B]		1 909	1 909	–	–	–	–	1 909	2 062	2 151
Water Services Infrastructure Grant		–	–	–	–	–	–	–	–	–
Public Transport Network Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Smart Connect Grant		–	–	–	–	–	–	–	–	–
Urban Settlement Development Grant		–	–	–	–	–	–	–	–	–
WiFi Grant [Department of Telecommunications and Postal Services		–	–	–	–	–	–	–	–	–
Street Lighting		–	–	–	–	–	–	–	–	–
Traditional Leaders - Imbizion		–	–	–	–	–	–	–	–	–
Department of Water and Sanitation Smart Living Handbook		–	–	–	–	–	–	–	–	–
Integrated National Electrification Programme Grant		–	–	–	–	–	–	–	–	–
Municipal Restructuring Grant		–	–	–	–	–	–	–	–	–
Regional Bulk Infrastructure Grant		–	–	–	–	–	–	–	–	–
Municipal Emergency Housing Grant		–	–	–	–	–	–	–	–	–
Metro Informal Settlements Partnership Grant		–	–	–	–	–	–	–	–	–
Integrated Urban Development Grant		–	–	–	–	–	–	–	–	–
Programme and Project Preparation Support Grant		–	–	–	–	–	–	–	–	–
Provincial Government:		**2 955**	**2 955**	**–**	**–**	**79**	**79**	**3 034**	**–**	**–**
Capacity Building		–	–	–	–	–	–	–	–	–
Capacity Building and Other		–	–	–	–	–	–	–	–	–
Disaster and Emergency Services		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Libraries, Archives and Museums		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Public Transport		–	–	–	–	–	–	–	–	–
Road Infrastructure - Maintenance	4	–	–	–	–	–	–	–	–	–
Sports and Recreation		2 955	2 955	–	–	79	79	3 034	–	–
Waste Water Infrastructure - Maintenance		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure - Maintenance	5	–	–	–	–	–	–	–	–	–
District Municipality:		**2 503**	**2 503**	**–**	**–**	**–**	**–**	**2 503**	**–**	**–**
All Grants		2 503	2 503	–	–	–	–	2 503	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Departmental Agencies and Accounts		–	–	–	–	–	–	–	–	–
Foreign Government and International Organisations		–	–	–	–	–	–	–	–	–
Households		–	–	–	–	–	–	–	–	–
Non-profit Institutions		–	–	–	–	–	–	–	–	–
Private Enterprises		–	–	–	–	–	–	–	–	–
Public Corporations		–	–	–	–	–	–	–	–	–
Higher Educational Institutions		–	–	–	–	–	–	–	–	–
Parent Municipality / Entity		–	–	–	–	–	–	–	–	–
Total Operating Transfers and Grants	6	**214 766**	**214 766**	**–**	**–**	**(69)**	**(69)**	**214 697**	**217 481**	**227 477**
Capital Transfers and Grants										
National Government:		**51 334**	**51 334**	**–**	**–**	**148**	**148**	**51 482**	**59 934**	**58 115**
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		5 440	5 440	–	–	–	–	5 440	7 558	7 900
Municipal Infrastructure Grant [Schedule 5B]		36 265	36 265	–	–	–	–	36 265	39 180	40 871
Municipal Water Infrastructure Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Public Transport Infrastructure Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Rural Household Infrastructure Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Rural Road Asset Management Systems Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Urban Settlement Development Grant [Schedule 4B]		–	–	–	–	–	–	–	–	–
Municipal Human Settlement		–	–	–	–	–	–	–	–	–
Community Library		–	–	–	–	–	–	–	–	–
Integrated City Development Grant [Schedule 4B]		–	–	–	–	–	–	–	–	–
Municipal Disaster Recovery Grant [Schedule 4B]		–	–	–	–	–	–	–	–	–
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	–	–	–
Khayelitsha Urban Renewal		–	–	–	–	–	–	–	–	–
Local Government Financial Management Grant [Schedule 5B]		–	–	–	–	148	148	148	–	–
Municipal Systems Improvement Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Public Transport Network Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Public Transport Network Operations Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Regional Bulk Infrastructure Grant (Schedule 5B)		–	–	–	–	–	–	–	–	–
Water Services Infrastructure Grant [Schedule 5B]		9 629	9 629	–	–	–	–	9 629	13 196	9 344
WIFI Connectivity		–	–	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26							Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Multi-year capital	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F		
Aquaponic Project		–	–	–	–	–	–	–	–	–
Restition Settlement		–	–	–	–	–	–	–	–	–
Infrastructure Skills Development Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Restructuring Seed Funding		–	–	–	–	–	–	–	–	–
Municipal Disaster Relief Grant		–	–	–	–	–	–	–	–	–
Municipal Emergency Housing Grant		–	–	–	–	–	–	–	–	–
Metro Informal Settlements Partnership Grant		–	–	–	–	–	–	–	–	–
Integrated Urban Development Grant		–	–	–	–	–	–	–	–	–
Provincial Government:		**30 000**	**39 857**	**–**	**–**	**12 001**	**12 001**	**51 858**	**20 000**	**–**
Capacity Building		–	–	–	–	–	–	–	–	–
Capacity Building and Other		–	–	–	–	–	–	–	–	–
Disaster and Emergency Services		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Infrastructure		30 000	39 857	–	–	12 001	12 001	51 858	20 000	–
Libraries, Archives and Museums		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Public Transport		–	–	–	–	–	–	–	–	–
Road Infrastructure		–	–	–	–	–	–	–	–	–
Sports and Recreation		–	–	–	–	–	–	–	–	–
Waste Water Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
District Municipality:		**1 600**	**1 600**	**–**	**–**	**(502)**	**(502)**	**1 098**	**–**	**–**
All Grants		1 600	1 600	–	–	(502)	(502)	1 098	–	–
Other grant providers:		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Departmental Agencies and Accounts		–	–	–	–	–	–	–	–	–
Foreign Government and International Organisations		–	–	–	–	–	–	–	–	–
Households		–	–	–	–	–	–	–	–	–
Non-Profit Institutions		–	–	–	–	–	–	–	–	–
Private Enterprises		–	–	–	–	–	–	–	–	–
Public Corporations		–	–	–	–	–	–	–	–	–
Higher Educational Institutions		–	–	–	–	–	–	–	–	–
Parent Municipality / Entity		–	–	–	–	–	–	–	–	–
Transfer from Operational Revenue		–	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	6	**82 934**	**92 791**	**–**	**–**	**11 648**	**11 648**	**104 439**	**79 934**	**58 115**
TOTAL RECEIPTS OF TRANSFERS & GRANTS		**297 700**	**307 557**	**–**	**–**	**11 579**	**11 579**	**319 135**	**297 415**	**285 592**

EC108 Kouga - Supporting Table SB8 Consolidated Adjustments Budget - expenditure on transfers and grant programme - 29/01/2026

Description	Ref	Budget Year 2025/26							Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Multi-year capital	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	2 A1	3 B	4 C	5 D	6 E	7 F		
EXPENDITURE ON TRANSFERS AND GRANT PROGRAM:	1									
Operating expenditure of Transfers and Grants										
National Government:		**127 589**	**124 922**	**–**	**–**	**(24 953)**	**(24 953)**	**99 969**	**131 480**	**137 859**
Operational Revenue:General Revenue:Equitable Share		119 294	119 289	–	–	(26 008)	(26 008)	93 281	124 826	130 688
Operational:Revenue:General Revenue:Fuel Levy	3	–	–	–	–	–	–	–	–	–
2014 African Nations Championship Host City Operating Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Agriculture Research and Technology		–	–	–	–	–	–	–	–	–
Agriculture, Conservation and Environmental		–	–	–	–	–	–	–	–	–
Arts and Culture Sustainable Resource Management		–	–	–	–	–	–	–	–	–
Community Library		–	–	–	–	–	–	–	–	–
Department of Environmental Affairs		–	–	–	–	–	–	–	–	–
Department of Tourism		–	–	–	–	–	–	–	–	–
Department of Water Affairs and Sanitation Masibambane		–	–	–	–	–	–	–	–	–
Emergency Medical Service		–	–	–	–	–	–	–	–	–
Energy Efficiency and Demand-side [Schedule 5B]		–	–	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 081	2 081	–	–	–	–	2 081	–	–
HIV and Aids		–	–	–	–	–	–	–	–	–
Housing Accreditation		–	–	–	–	–	–	–	–	–
Housing Top structure		–	–	–	–	–	–	–	–	–
Infrastructure Skills Development Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Integrated City Development Grant		–	–	–	–	–	–	–	–	–
Khayelitsha Urban Renewal		–	–	–	–	–	–	–	–	–
Local Government Financial Management Grant [Schedule 5B]		1 643	1 643	–	–	(215)	(215)	1 428	1 842	2 107
Mitchell's Plain Urban Renewal		–	–	–	–	–	–	–	–	–
Municipal Demarcation and Transition Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Municipal Disaster Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Municipal Human Settlement Capacity Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Municipal Systems Improvement Grant		–	–	–	–	–	–	–	–	–
Natural Resource Management Project		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant		–	–	–	–	–	–	–	–	–
Operation Clean Audit		–	–	–	–	–	–	–	–	–
Municipal Disaster Recovery Grant		–	–	–	–	–	–	–	–	–
Public Service Improvement Facility		–	–	–	–	–	–	–	–	–
Public Transport Network Operations Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Restructuring - Seed Funding		–	–	–	–	–	–	–	–	–
Revenue Enhancement Grant Debtors Book		–	–	–	–	–	–	–	–	–
Rural Road Asset Management Systems Grant		–	–	–	–	–	–	–	–	–
Sport and Recreation		–	–	–	–	–	–	–	–	–
Terrestrial Invasive Alien Plants		–	–	–	–	–	–	–	–	–
Water Services Operating Subsidy Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Health Hygiene in Informal Settlements		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant [Schedule 5B]		4 572	1 909	–	–	1 270	1 270	3 179	4 812	5 064
Water Services Infrastructure Grant		–	–	–	–	–	–	–	–	–
Public Transport Network Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Smart Connect Grant		–	–	–	–	–	–	–	–	–
Urban Settlement Development Grant		–	–	–	–	–	–	–	–	–
WiFi Grant [Department of Telecommunications and Postal Services		–	–	–	–	–	–	–	–	–
Street Lighting		–	–	–	–	–	–	–	–	–
Traditional Leaders - Imbizion		–	–	–	–	–	–	–	–	–
Department of Water and Sanitation Smart Living Handbook		–	–	–	–	–	–	–	–	–
Integrated National Electrification Programme Grant		–	–	–	–	–	–	–	–	–
Municipal Restructuring Grant		–	–	–	–	–	–	–	–	–
Regional Bulk Infrastructure Grant		–	–	–	–	–	–	–	–	–
Municipal Emergency Housing Grant		–	–	–	–	–	–	–	–	–
Metro Informal Settlements Partnership Grant		–	–	–	–	–	–	–	–	–
Integrated Urban Development Grant		–	–	–	–	–	–	–	–	–
Programme and Project Preparation Support Grant		–	–	–	–	–	–	–	–	–
Provincial Government:		**–**	**–**	**–**	**–**	**1 376**	**1 376**	**1 376**	**–**	**–**
Capacity Building		–	–	–	–	–	–	–	–	–
Capacity Building and Other		–	–	–	–	–	–	–	–	–
Disaster and Emergency Services		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	1 376	1 376	1 376	–	–
Libraries, Archives and Museums		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Public Transport		–	–	–	–	–	–	–	–	–
Road Infrastructure - Maintenance	4	–	–	–	–	–	–	–	–	–
Sports and Recreation		–	–	–	–	–	–	–	–	–
Waste Water Infrastructure - Maintenance		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure - Maintenance	5	–	–	–	–	–	–	–	–	–
District Municipality:		**4 159**	**4 159**	**–**	**–**	**(3 963)**	**(3 963)**	**196**	**4 377**	**4 607**
All Grants		4 159	4 159	–	–	(3 963)	(3 963)	196	4 377	4 607
Other grant providers:		–	–	–	–	–	–	–	–	–
Departmental Agencies and Accounts		–	–	–	–	–	–	–	–	–
Foreign Government and International Organisations		–	–	–	–	–	–	–	–	–
Households		–	–	–	–	–	–	–	–	–
Non-profit Institutions		–	–	–	–	–	–	–	–	–
Private Enterprises		–	–	–	–	–	–	–	–	–
Public Corporations		–	–	–	–	–	–	–	–	–
Higher Educational Institutions		–	–	–	–	–	–	–	–	–
Parent Municipality / Entity		–	–	–	–	–	–	–	–	–
Total Operating Transfers and Grants	6	**131 748**	**129 081**	**–**	**–**	**(27 540)**	**(27 540)**	**101 541**	**135 857**	**142 466**
Capital Transfers and Grants										
National Government:		**44 639**	**54 731**	**–**	**–**	**129**	**129**	**54 860**	**52 116**	**50 535**
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		4 730	4 730	–	–	(0)	(0)	4 730	6 572	6 870
Municipal Infrastructure Grant [Schedule 5B]		31 535	31 535	–	–	(0)	(0)	31 535	34 069	35 540
Municipal Water Infrastructure Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Public Transport Infrastructure Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Rural Household Infrastructure Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Rural Road Asset Management Systems Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Urban Settlement Development Grant [Schedule 4B]		–	–	–	–	–	–	–	–	–
Municipal Human Settlement		–	–	–	–	–	–	–	–	–
Community Library		–	–	–	–	–	–	–	–	–
Integrated City Development Grant [Schedule 4B]		–	–	–	–	–	–	–	–	–
Municipal Disaster Recovery Grant [Schedule 4B]		–	10 093	–	–	(0)	(0)	10 093	–	–
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	–	–	–
Khayelitsha Urban Renewal		–	–	–	–	–	–	–	–	–
Local Government Financial Management Grant [Schedule 5B]		–	–	–	–	129	129	129	–	–
Municipal Systems Improvement Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Public Transport Network Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Public Transport Network Operations Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Regional Bulk Infrastructure Grant (Schedule 5B)		–	–	–	–	–	–	–	–	–
Water Services Infrastructure Grant [Schedule 5B]		8 373	8 373	–	–	(0)	(0)	8 373	11 475	8 125
WIFI Connectivity		–	–	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26							Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Multi-year capital	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	2 A1	3 B	4 C	5 D	6 E	7 F		
Aquaponic Project		–	–	–	–	–	–	–	–	–
Restition Settlement		–	–	–	–	–	–	–	–	–
Infrastructure Skills Development Grant [Schedule 5B]		–	–	–	–	–	–	–	–	–
Restructuring Seed Funding		–	–	–	–	–	–	–	–	–
Municipal Disaster Relief Grant		–	–	–	–	–	–	–	–	–
Municipal Emergency Housing Grant		–	–	–	–	–	–	–	–	–
Metro Informal Settlements Partnership Grant		–	–	–	–	–	–	–	–	–
Integrated Urban Development Grant		–	–	–	–	–	–	–	–	–
Provincial Government:		**26 087**	**35 944**	**–**	**–**	**19 645**	**19 645**	**55 588**	**17 391**	**–**
Capacity Building		–	–	–	–	–	–	–	–	–
Capacity Building and Other		–	–	–	–	–	–	–	–	–
Disaster and Emergency Services		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Infrastructure		26 087	35 944	–	–	19 645	19 645	55 588	17 391	–
Libraries, Archives and Museums		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Public Transport		–	–	–	–	–	–	–	–	–
Road Infrastructure		–	–	–	–	–	–	–	–	–
Sports and Recreation		–	–	–	–	–	–	–	–	–
Waste Water Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
District Municipality:		**1 391**	**1 391**	**–**	**–**	**(436)**	**(436)**	**955**	**1 391**	**1 391**
All Grants		1 391	1 391	–	–	(436)	(436)	955	1 391	1 391
Other grant providers:		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Departmental Agencies and Accounts		–	–	–	–	–	–	–	–	–
Foreign Government and International Organisations		–	–	–	–	–	–	–	–	–
Households		–	–	–	–	–	–	–	–	–
Non-Profit Institutions		–	–	–	–	–	–	–	–	–
Public Corporations		–	–	–	–	–	–	–	–	–
Higher Educational Institutions		–	–	–	–	–	–	–	–	–
Parent Municipality / Entity		–	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	6	**72 117**	**92 066**	**–**	**–**	**19 337**	**19 337**	**111 403**	**70 899**	**51 926**
TOTAL EXPENDITURE OF TRANSFERS & GRANTS		**203 865**	**221 147**	**–**	**–**	**(8 203)**	**(8 203)**	**212 944**	**206 756**	**194 392**

EC108 Kouga - Supporting Table SB9 Consolidated Adjustments Budget - reconciliation of transfers, grant receipts, and unspent funds - 29/01/2026

Description	Ref	Budget Year 2025/26							Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Multi-year capital	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
			2	3	4	5	6	7		
R thousands		A	A1	B	C	D	E	F		
Operating transfers and grants:										
National Government										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		(5 775)	(5 775)	–	–	148	148	(5 627)	(4 063)	(4 440)
Conditions met - transferred to revenue		5 775	5 775	–	–	(148)	(148)	5 627	4 063	4 440
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Closing Balance		–	–	–	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Closing Balance		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Closing Balance		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Closing Balance		–	–	–	–	–	–	–	–	–
Total operating transfers and grants revenue		**5 775**	**5 775**	**–**	**–**	**(148)**	**(148)**	**5 627**	**4 063**	**4 440**
Total operating transfers and grants - CTBM	2	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Capital transfers and grants:										
National Government										
Balance unspent at beginning of the year		–	–	–	–	(11 728)	(11 728)	(11 728)	(11 607)	(11 607)
Current year receipts		(51 334)	(51 334)	–	–	(148)	(148)	(51 482)	(59 934)	(58 115)
Conditions met - transferred to revenue		51 334	62 941	–	–	148	148	63 089	59 934	58 115
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Closing Balance		–	11 607	–	–	(11 728)	(11 728)	(121)	(11 607)	(11 607)
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	(9 216)	(9 216)	(9 216)	–	–
Current year receipts		(30 000)	(39 857)	–	–	(12 001)	(12 001)	(51 858)	(20 000)	–
Conditions met - transferred to revenue		30 000	39 857	–	–	21 217	21 217	61 074	20 000	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Closing Balance		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Closing Balance		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Closing Balance		–	–	–	–	–	–	–	–	–
Total capital transfers and grants revenue		**81 334**	**102 798**	**–**	**–**	**21 365**	**21 365**	**124 163**	**79 934**	**58 115**
Total capital transfers and grants - CTBM		**–**	**11 607**	**–**	**–**	**(11 728)**	**(11 728)**	**(121)**	**(11 607)**	**(11 607)**
TOTAL TRANSFERS AND GRANTS REVENUE		**87 109**	**108 573**	**–**	**–**	**21 217**	**21 217**	**129 790**	**83 997**	**62 555**
TOTAL TRANSFERS AND GRANTS - CTBM		**–**	**11 607**	**–**	**–**	**(11 728)**	**(11 728)**	**(121)**	**(11 607)**	**(11 607)**

EC108 Kouga - Supporting Table SB10 Consolidated Adjustments Budget - transfers and grants made by the municipality - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	6 A1	7 B	8 C	9 D	10 E	11 F	12 G	13 H		
Cash transfers to other municipalities												
Operational	1	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–	–
Cash transfers to Entities/Other External Mechanisms												
Operational	2	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–	–
Cash transfers to other Organs of State												
Operational	3	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–	–
Cash transfers to other Organisations												
Operational	4	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Organisations		–	–	–	–	–	–	–	–	–	–	–
Cash Transfers to Groups of Individuals												
Operational	4	950	950	–	–	–	–	–	–	950	950	950
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Groups Of Individuals:		**950**	**950**	**–**	**–**	**–**	**–**	**–**	**–**	**950**	**950**	**950**
TOTAL CASH TRANSFERS AND GRANTS	5	**950**	**950**	**–**	**–**	**–**	**–**	**–**	**–**	**950**	**950**	**950**
Non-cash transfers to other municipalities												
Operational	1	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–	–
Non-cash transfers to Entities/Other External Mechanisms												
Operational	2	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–	–
Non-cash transfers to other Organs of State												
Operational	3	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–	–
Non-cash transfers to other Organisations												
Operational	4	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
TOTAL NON-CASH TRANSFERS TO OTHER ORGANISATIONS:		–	–	–	–	–	–	–	–	–	–	–
Non-cash transfers to Groups of Individuals												
Operational	4	–	–	–	–	–	–	–	–	–	–	–
Capital		–	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Grants To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–	–
TOTAL NON-CASH TRANSFERS AND GRANTS	5	–	–	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS		**950**	**950**	**–**	**–**	**–**	**–**	**–**	**–**	**950**	**950**	**950**

EC108 Kouga - Supporting Table SB11 Consolidated Adjustments Budget - councillor and staff benefits - 29/01/2026

Summary of remuneration	Ref	Budget Year 2025/26									% change
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	
R thousands		A	5 A1	6 B	7 C	8 D	9 E	10 F	11 G	12 H	
Councillors (Political Office Bearers plus Other)											
Basic Salaries and Wages		10 879	10 879			–		(118)	(118)	10 761	-1,1%
Pension and UIF Contributions		–	–			–		–	–	–	0,0%
Medical Aid Contributions		–	–			–		–	–	–	0,0%
Motor Vehicle Allowance		3 626	3 626			–		527	527	4 153	14,5%
Cellphone Allowance		1 483	1 483			–		154	154	1 637	10,4%
Housing Allowances		–	–			–		–	–	–	0,0%
Other benefits and allowances		–	–			–		–	–	–	0,0%
Sub Total - Councillors		**15 988**	**15 988**			**–**		**563**	**563**	**16 550**	
% increase			**0,0%**								**3,5%**
Senior Managers of the Municipality											
Basic Salaries and Wages		9 436	9 436	–		–		956	956	10 393	10,1%
Pension and UIF Contributions		11	11	–		–		2	2	13	19,8%
Medical Aid Contributions		–	–	–		–		–	–	–	0,0%
Overtime		–	–	–		–		–	–	–	0,0%
Performance Bonus		395	395	–		–		77	77	472	19,5%
Motor Vehicle Allowance		655	655	–		–		430	430	1 085	65,7%
Cellphone Allowance		–	–	–		–		96	96	96	0,0%
Housing Allowances		–	–	–		–		–	–	–	0,0%
Other benefits and allowances		0	0	–		–		1	1	1	383,5%
Payments in lieu of leave		–	–	–		–		–	–	–	0,0%
Long service awards		–	–	–		–		–	–	–	0,0%
Post-retirement benefit obligations		–	–	–		–		–	–	–	0,0%
Entertainment		–	–	–		–		–	–	–	0,0%
Scarcity		–	–	–		–		–	–	–	0,0%
Acting and post related allowance		–	–	–		–		27	27	27	0,0%
In kind benefits	5	–	–	–		–		–	–	–	0,0%
Sub Total - Senior Managers of Municipality		**10 498**	**10 498**	**–**		**–**		**1 589**	**1 589**	**12 087**	
% increase			**0,0%**								**15,1%**
Other Municipal Staff											
Basic Salaries and Wages		309 705	300 978	–		–		(32 641)	(32 641)	268 337	-13,4%
Pension and UIF Contributions		52 636	52 636	–		–		(7 253)	(7 253)	45 383	0,0%
Medical Aid Contributions		28 847	28 847	–		–		(7 901)	(7 901)	20 946	0,0%
Overtime		27 276	27 276	–		–		1 495	1 495	28 771	0,0%
Performance Bonus		24 407	24 407	–		–		(4 237)	(4 237)	20 170	0,0%
Motor Vehicle Allowance		13 359	13 359	–		–		(1 178)	(1 178)	12 181	0,0%
Cellphone Allowance		–	–	–		–		120	120	120	0,0%
Housing Allowances		951	951	–		–		(86)	(86)	865	0,0%
Other benefits and allowances		28 803	28 803	–		–		(2 704)	(2 704)	26 099	0,0%
Payments in lieu of leave		–	–	–		–		–	–	–	0,0%
Long service awards		1 583	1 583	–		–		420	420	2 002	0,0%
Post-retirement benefit obligations	5	24 085	24 085	–		–		(24 085)	(24 085)	–	0,0%
Entertainment		–	–	–		–		–	–	–	0,0%
Scarcity		–	–	–		–		137	137	137	0,0%
Acting and post related allowance		3 111	3 361	–		–		(77)	(77)	3 284	0,0%
In kind benefits		–	–	–		–		–	–	–	0,0%
Sub Total - Other Municipal Staff		**514 763**	**506 286**	**–**		**–**		**(77 990)**	**(77 990)**	**428 296**	
% increase			**-1,6%**								**0,0%**
Total Parent Municipality		**541 249**	**532 772**	**–**		**–**		**(75 838)**	**(75 838)**	**456 933**	**0,0%**
Board Members of Entities											
Basic Salaries and Wages		–	–	–		–		–	–	–	0,0%
Pension and UIF Contributions		–	–	–		–		–	–	–	0,0%
Medical Aid Contributions		–	–	–		–		–	–	–	0,0%
Overtime		–	–	–		–		–	–	–	0,0%
Performance Bonus		–	–	–		–		–	–	–	0,0%
Motor Vehicle Allowance		–	–	–		–		–	–	–	0,0%
Cellphone Allowance		–	–	–		–		–	–	–	0,0%
Housing Allowances		–	–	–		–		–	–	–	0,0%
Other benefits and allowances		–	–	–		–		–	–	–	0,0%
Board Fees		–	–	–		–		–	–	–	0,0%
Payments in lieu of leave		–	–	–		–		–	–	–	0,0%
Long service awards		–	–	–		–		–	–	–	0,0%
Post-retirement benefit obligations	5	–	–	–		–		–	–	–	0,0%
Entertainment		–	–	–		–		–	–	–	0,0%
Scarcity		–	–	–		–		–	–	–	0,0%
Acting and post related allowance		–	–	–		–		–	–	–	0,0%
In kind benefits		–	–	–		–		–	–	–	0,0%
Sub Total - Board Members of Entities		**–**	**–**	**–**		**–**		**–**	**–**	**–**	
% increase			**0,0%**								**0,0%**
Senior Managers of Entities											
Basic Salaries and Wages		–	–	–		–		–	–	–	0,0%
Pension and UIF Contributions		–	–	–		–		–	–	–	0,0%
Medical Aid Contributions		–	–	–		–		–	–	–	0,0%
Overtime		–	–	–		–		–	–	–	0,0%
Performance Bonus		–	–	–		–		–	–	–	0,0%
Motor Vehicle Allowance		–	–	–		–		–	–	–	0,0%
Cellphone Allowance		–	–	–		–		–	–	–	0,0%
Housing Allowances		–	–	–		–		–	–	–	0,0%
Other benefits and allowances		–	–	–		–		–	–	–	0,0%
Payments in lieu of leave		–	–	–		–		–	–	–	0,0%
Long service awards		–	–	–		–		–	–	–	0,0%
Post-retirement benefit obligations	5	–	–	–		–		–	–	–	0,0%
Entertainment		–	–	–		–		–	–	–	0,0%
Scarcity		–	–	–		–		–	–	–	0,0%
Acting and post related allowance		–	–	–		–		–	–	–	0,0%
In kind benefits		–	–	–		–		–	–	–	0,0%
Sub Total - Senior Managers of Entities		**–**	**–**	**–**		**–**		**–**	**–**	**–**	
% increase			**0,0%**								**0,0%**
Other Staff of Entities											
Basic Salaries and Wages		–	–	–		–		–	–	–	0,0%
Pension and UIF Contributions		–	–	–		–		–	–	–	0,0%
Medical Aid Contributions		–	–	–		–		–	–	–	0,0%

Summary of remuneration	Ref	Budget Year 2025/26									% change
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	
R thousands		A	5 A1	6 B	7 C	8 D	9 E	10 F	11 G	12 H	
Overtime		–	–	–		–		–	–	–	0,0%
Performance Bonus		–	–	–		–		–	–	–	0,0%
Motor Vehicle Allowance		–	–	–		–		–	–	–	0,0%
Cellphone Allowance		–	–	–		–		–	–	–	0,0%
Housing Allowances		–	–	–		–		–	–	–	0,0%
Other benefits and allowances		–	–	–		–		–	–	–	0,0%
Payments in lieu of leave		–	–	–		–		–	–	–	0,0%
Long service awards		–	–	–		–		–	–	–	0,0%
Post-retirement benefit obligations	5	–	–	–		–		–	–	–	0,0%
Entertainment		–	–	–		–		–	–	–	0,0%
Scarcity		–	–	–		–		–	–	–	0,0%
Acting and post related allowance		–	–	–		–		–	–	–	0,0%
In kind benefits		–	–	–		–		–	–	–	0,0%
Sub Total - Other Staff of Entities		–	–	–		–		–	–	–	
% increase			0,0%								0,0%
Total Municipal Entities		–	–	–		–		–	–	–	0,0%
TOTAL SALARY, ALLOWANCES & BENEFITS		541 249	532 772	–		–		(75 838)	(75 838)	456 933	
% increase			-1,6%								0,0%
TOTAL MANAGERS AND STAFF		525 261	516 784	–		–		(76 401)	(76 401)	440 383	-16,2%

EC108 Kouga - Supporting Table SB12 Consolidated Adjustments Budget - monthly revenue and expenditure (municipal vote) - 29/01/2026

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Revenue by Vote																
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		95	95	95	95	95	95	95	95	95	95	95	95	1 138	1 115	1 115
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		40 487	40 487	40 487	40 487	40 487	40 487	40 487	40 487	40 487	40 487	40 487	40 487	485 848	510 440	537 244
Vote 4 - COMMUNITY SERVICES		18 312	18 312	18 312	18 312	18 312	18 312	18 312	18 312	18 312	18 312	18 312	18 312	219 749	186 704	196 946
Vote 5 - CIVIL AND WATER SERVICES		26 265	26 265	26 265	26 265	26 265	26 265	26 265	26 265	26 265	26 265	26 265	26 265	315 179	374 409	394 415
Vote 6 - ELECTRO/MECHANICAL SERVICES		41 198	41 198	41 198	41 198	41 198	41 198	41 198	41 198	41 198	41 198	41 198	41 198	494 372	529 838	562 525
Vote 7 - PLANNING AND DEVELOPMENT		5 903	5 903	5 903	5 903	5 903	5 903	5 903	5 903	5 903	5 903	5 903	5 903	70 840	29 465	10 033
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 261**	**1 587 126**	**1 631 970**	**1 702 277**
Expenditure by Vote																
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		1 497	1 497	1 497	1 497	1 497	1 497	1 497	1 497	1 497	1 497	1 497	1 498	17 968	18 475	19 158
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		12 392	12 392	12 392	12 392	12 392	12 392	12 392	12 392	12 392	12 392	12 392	17 177	153 487	169 044	173 330
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		10 504	10 504	10 504	10 504	10 504	10 504	10 504	10 504	10 504	10 504	10 504	10 505	126 048	143 150	147 008
Vote 4 - COMMUNITY SERVICES		27 596	27 596	27 596	27 596	27 596	27 596	27 596	27 596	27 596	27 596	27 596	27 004	330 563	324 216	335 022
Vote 5 - CIVIL AND WATER SERVICES		28 165	28 165	28 165	28 165	28 165	28 165	28 165	28 165	28 165	28 165	28 165	16 420	326 236	360 569	362 805
Vote 6 - ELECTRO/MECHANICAL SERVICES		46 048	46 048	46 048	46 048	46 048	46 048	46 048	46 048	46 048	46 048	46 048	46 048	552 576	608 118	644 388
Vote 7 - PLANNING AND DEVELOPMENT		3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	38 295	46 182	47 604
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		**129 393**	**129 394**	**129 394**	**129 394**	**129 394**	**129 394**	**129 394**	**129 394**	**129 394**	**129 394**	**129 394**	**121 844**	**1 545 173**	**1 669 755**	**1 729 315**
Surplus/ (Deficit)		**2 867**	**2 867**	**2 867**	**2 867**	**2 867**	**2 867**	**2 867**	**2 867**	**2 867**	**2 867**	**2 867**	**10 417**	**41 953**	**(37 785)**	**(27 038)**

EC108 Kouga - Supporting Table SB13 Consolidated Adjustments Budget - monthly revenue and expenditure (functional classification) - 29/01/2026

Description - Standard classification	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Revenue - Functional																
Governance and administration		**48 083**	**48 083**	**48 083**	**48 083**	**48 083**	**48 083**	**48 083**	**48 083**	**48 083**	**48 083**	**48 083**	**48 083**	**576 997**	**558 750**	**587 678**
Executive and council		14	14	14	14	14	14	14	14	14	14	14	14	165	142	142
Finance and administration		48 069	48 069	48 069	48 069	48 069	48 069	48 069	48 069	48 069	48 069	48 069	48 069	576 831	558 609	587 537
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		**6 814**	**6 814**	**6 814**	**6 814**	**6 814**	**6 814**	**6 814**	**6 814**	**6 814**	**6 814**	**6 814**	**6 814**	**81 763**	**41 075**	**21 971**
Community and social services		289	289	289	289	289	289	289	289	289	289	289	289	3 464	3 406	3 429
Sport and recreation		1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	1 104	13 245	13 056	13 910
Public safety		114	114	114	114	114	114	114	114	114	114	114	114	1 368	1 883	1 898
Housing		5 090	5 090	5 090	5 090	5 090	5 090	5 090	5 090	5 090	5 090	5 090	5 090	61 074	20 000	–
Health		218	218	218	218	218	218	218	218	218	218	218	218	2 612	2 730	2 734
Economic and environmental services		**4 839**	**4 839**	**4 839**	**4 839**	**4 839**	**4 839**	**4 839**	**4 839**	**4 839**	**4 839**	**4 839**	**4 839**	**58 069**	**40 870**	**42 921**
Planning and development		973	973	973	973	973	973	973	973	973	973	973	973	11 675	11 527	12 184
Road transport		1 982	1 982	1 982	1 982	1 982	1 982	1 982	1 982	1 982	1 982	1 982	1 982	23 787	8 104	8 104
Environmental protection		1 884	1 884	1 884	1 884	1 884	1 884	1 884	1 884	1 884	1 884	1 884	1 884	22 608	21 239	22 633
Trading services		**72 525**	**72 525**	**72 525**	**72 525**	**72 525**	**72 525**	**72 525**	**72 525**	**72 525**	**72 525**	**72 525**	**72 525**	**870 298**	**991 274**	**1 049 707**
Energy sources		41 183	41 183	41 183	41 183	41 183	41 183	41 183	41 183	41 183	41 183	41 183	41 183	494 194	529 836	562 523
Water management		14 094	14 094	14 094	14 094	14 094	14 094	14 094	14 094	14 094	14 094	14 094	14 094	169 130	220 531	230 985
Waste water management		10 705	10 705	10 705	10 705	10 705	10 705	10 705	10 705	10 705	10 705	10 705	10 705	128 457	151 816	161 279
Waste management		6 543	6 543	6 543	6 543	6 543	6 543	6 543	6 543	6 543	6 543	6 543	6 543	78 517	89 091	94 921
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Functional		**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 260**	**132 261**	**1 587 126**	**1 631 970**	**1 702 277**
Expenditure - Functional																
Governance and administration		**31 405**	**31 405**	**31 405**	**31 405**	**31 405**	**31 405**	**31 405**	**31 405**	**31 405**	**31 405**	**31 405**	**31 408**	**376 867**	**411 115**	**422 824**
Executive and council		5 080	5 080	5 080	5 080	5 080	5 080	5 080	5 080	5 080	5 080	5 080	5 081	60 963	68 594	71 078
Finance and administration		26 057	26 057	26 057	26 057	26 057	26 057	26 057	26 057	26 057	26 057	26 057	26 058	312 685	339 306	348 378
Internal audit		268	268	268	268	268	268	268	268	268	268	268	268	3 219	3 215	3 369
Community and public safety		**9 995**	**9 995**	**9 995**	**9 995**	**9 995**	**9 995**	**9 995**	**9 995**	**9 995**	**9 995**	**9 995**	**9 996**	**119 944**	**145 388**	**149 720**
Community and social services		1 123	1 123	1 123	1 123	1 123	1 123	1 123	1 123	1 123	1 123	1 123	1 123	13 480	12 829	13 045
Sport and recreation		5 222	5 222	5 222	5 222	5 222	5 222	5 222	5 222	5 222	5 222	5 222	5 222	62 665	74 141	76 283
Public safety		2 619	2 619	2 619	2 619	2 619	2 619	2 619	2 619	2 619	2 619	2 619	2 619	31 428	37 213	39 026
Housing		787	787	787	787	787	787	787	787	787	787	787	787	9 446	12 083	11 799
Health		244	244	244	244	244	244	244	244	244	244	244	244	2 924	9 122	9 567
Economic and environmental services		**20 980**	**20 979**	**20 979**	**20 979**	**20 979**	**20 979**	**20 979**	**20 979**	**20 979**	**20 979**	**20 979**	**20 980**	**251 754**	**219 966**	**219 961**
Planning and development		2 827	2 827	2 827	2 827	2 827	2 827	2 827	2 827	2 827	2 827	2 827	2 827	33 922	42 553	44 436
Road transport		16 542	16 542	16 542	16 542	16 542	16 542	16 542	16 542	16 542	16 542	16 542	16 542	198 503	169 436	167 905
Environmental protection		1 611	1 611	1 611	1 611	1 611	1 611	1 611	1 611	1 611	1 611	1 611	1 611	19 329	7 977	7 619
Trading services		**67 332**	**67 332**	**67 332**	**67 332**	**67 332**	**67 332**	**67 332**	**67 332**	**67 332**	**67 332**	**67 332**	**55 588**	**796 244**	**893 286**	**936 810**
Energy sources		44 035	44 035	44 035	44 035	44 035	44 035	44 035	44 035	44 035	44 035	44 035	44 036	528 425	579 414	614 630
Water management		11 501	11 501	11 501	11 501	11 501	11 501	11 501	11 501	11 501	11 501	11 501	(244)	126 271	127 044	127 980
Waste water management		6 717	6 717	6 717	6 717	6 717	6 717	6 717	6 717	6 717	6 717	6 717	6 717	80 603	112 439	117 431
Waste management		5 079	5 079	5 079	5 079	5 079	5 079	5 079	5 079	5 079	5 079	5 079	5 079	60 945	74 389	76 770
Other		30	30	30	30	30	30	30	30	30	30	30	30	363	–	–
Total Expenditure - Functional		**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**118 001**	**1 545 173**	**1 669 755**	**1 729 315**
Surplus/ (Deficit) 1.		**2 518**	**2 518**	**2 518**	**2 518**	**2 518**	**2 518**	**2 518**	**2 518**	**2 518**	**2 518**	**2 518**	**14 259**	**41 953**	**(37 785)**	**(27 038)**

EC108 Kouga - Supporting Table SB14 Consolidated Adjustments Budget - monthly revenue and expenditure - 29/01/2026

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Revenue By Source																
Exchange Revenue																
Service charges - Electricity		39 496	39 496	39 496	39 496	39 496	39 496	39 496	39 496	39 496	39 496	39 496	39 496	473 955	505 275	536 566
Service charges - Water		10 324	10 324	10 324	10 324	10 324	10 324	10 324	10 324	10 324	10 324	10 324	10 324	123 885	157 766	168 652
Service charges - Waste Water Management		5 983	5 983	5 983	5 983	5 983	5 983	5 983	5 983	5 983	5 983	5 983	5 983	71 792	86 866	92 860
Service charges - Waste Management		4 485	4 485	4 485	4 485	4 485	4 485	4 485	4 485	4 485	4 485	4 485	4 485	53 826	56 434	60 102
Sale of Goods and Rendering of Services		837	837	837	837	837	837	837	837	837	837	837	837	10 044	10 586	11 159
Agency services		380	380	380	380	380	380	380	380	380	380	380	380	4 554	4 554	4 554
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		968	968	968	968	968	968	968	968	968	968	968	968	11 618	37 024	39 560
Interest earned from Current and Non Current Assets		1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	16 273	17 086	17 941
Dividends		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		359	359	359	359	359	359	359	359	359	359	359	359	4 312	3 465	3 614
Licence and permits		238	238	238	238	238	238	238	238	238	238	238	238	2 856	2 860	2 865
Special rating areas		1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	(6 028)	8 122	1 955	1 955
Operational Revenue		677	677	677	677	677	677	677	677	677	677	677	677	8 122	1 955	1 955
Non-Exchange Revenue																
Property rates		25 658	25 658	25 658	25 658	25 658	25 658	25 658	25 658	25 658	25 658	25 658	25 658	307 899	322 753	342 118
Surcharges and Taxes		2 106	2 106	2 106	2 106	2 106	2 106	2 106	2 106	2 106	2 106	2 106	2 106	25 277	24 118	25 736
Fines, penalties and forfeits		7 539	7 539	7 539	7 539	7 539	7 539	7 539	7 539	7 539	7 539	7 539	7 539	90 465	47 861	50 021
Licences or permits		262	262	262	262	262	262	262	262	262	262	262	262	3 139	3 307	3 486
Transfer and subsidies - Operational		17 891	17 891	17 891	17 891	17 891	17 891	17 891	17 891	17 891	17 891	17 891	17 891	214 697	223 052	233 048
Interest		338	338	338	338	338	338	338	338	338	338	338	338	4 050	6 192	6 563
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		1 639	1 639	1 639	1 639	1 639	1 639	1 639	1 639	1 639	1 639	1 639	1 639	19 666	22 920	24 417
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue		**121 822**	**121 822**	**121 822**	**121 822**	**121 822**	**121 822**	**121 822**	**121 822**	**121 822**	**121 822**	**121 822**	**114 508**	**1 454 551**	**1 536 029**	**1 627 173**
Expenditure By Type																
Employee related costs		36 698	36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	440 383	533 602	561 466
Remuneration of councillors		1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	16 550	16 387	16 797
Bulk purchases - electricity		36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	440 010	490 988	521 380
Inventory consumed		9 417	9 417	9 417	9 417	9 417	9 417	9 417	9 417	9 417	9 417	9 417	9 418	113 008	120 715	125 352
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	64 219	64 219	68 669	72 553
Depreciation and amortisation		11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	142 422	146 083	141 974
Interest		3 295	3 295	3 295	3 295	3 295	3 295	3 295	3 295	3 295	3 295	3 295	3 295	39 542	45 383	41 634
Contracted services		11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	(656)	121 312	131 865	130 309
Transfers and subsidies		79	79	79	79	79	79	79	79	79	79	79	79	950	950	950
Irrecoverable debts written off		4 516	4 516	4 516	4 516	4 516	4 516	4 516	4 516	4 516	4 516	4 516	4 517	54 197	12 180	12 952
Operational costs		8 127	8 127	8 127	8 127	8 127	8 127	8 127	8 127	8 127	8 127	8 127	8 129	97 528	102 931	103 948
Losses on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		6 606	6 606	6 606	6 606	6 606	6 606	6 606	6 606	6 606	6 606	6 606	(57 613)	15 051	–	–
Total Expenditure		**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**129 743**	**118 001**	**1 545 173**	**1 669 755**	**1 729 315**
Surplus/(Deficit)		**(7 921)**	**(7 921)**	**(7 921)**	**(7 921)**	**(7 921)**	**(7 921)**	**(7 921)**	**(7 921)**	**(7 921)**	**(7 921)**	**(7 921)**	**(3 493)**	**(90 622)**	**(133 726)**	**(102 142)**
Transfers and subsidies - capital (monetary allocations)		(10 438)	(10 438)	(10 438)	(10 438)	(10 438)	(10 438)	(10 438)	(10 438)	(10 438)	(10 438)	(10 438)	240 085	125 262	81 534	59 715
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(18 359)**	**(18 359)**	(18 359)	**(18 359)**	**(18 359)**	**(18 359)**	**(18 359)**	**(18 359)**	**(18 359)**	**(18 359)**	**(18 359)**	**236 592**	**34 639**	**(52 192)**	**(42 427)**

EC108 Kouga - Supporting Table SB15 Consolidated Adjustments Budget - monthly cash flow - 29/01/2026

Monthly cash flows	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted
Cash Receipts By Source	1															
Property rates		24 696	24 696	24 696	24 696	24 696	24 696	24 696	24 696	24 696	24 696	24 696	24 696	296 352	312 497	331 247
Service charges - electricity revenue		44 732	44 732	44 732	44 732	44 732	44 732	44 732	44 732	44 732	44 732	44 732	44 732	536 781	573 548	609 068
Service charges - water revenue		12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	148 424	197 538	211 168
Service charges - sanitation revenue		7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	7 034	84 408	105 060	112 309
Service charges - refuse		6 409	6 409	6 409	6 409	6 409	6 409	6 409	6 409	6 409	6 409	6 409	6 409	76 907	86 266	91 910
Service charges - other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		413	413	413	413	413	413	413	413	413	413	413	413	4 959	3 984	4 156
Interest earned - external investments		1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	1 356	16 273	17 086	17 941
Interest earned - outstanding debtors		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		53	53	53	53	53	53	53	53	53	53	53	53	633	667	704
Licences and permits		2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	26 291	26 452	26 770
Agency services		380	380	380	380	380	380	380	380	380	380	380	380	4 554	4 554	4 554
Transfer receipts - operational		17 904	17 904	17 904	17 904	17 904	17 904	17 904	17 904	17 904	17 904	17 904	17 904	214 845	223 052	233 048
Other revenue		4 044	4 044	4 044	4 044	4 044	4 044	4 044	4 044	4 044	4 044	4 044	4 044	48 524	46 653	48 994
Cash Receipts by Source		**121 579**	**121 579**	**121 579**	**121 579**	**121 579**	**121 579**	**121 579**	**121 579**	**121 579**	**121 579**	**121 579**	**121 580**	**1 458 950**	**1 597 359**	**1 691 870**
Other Cash Flows by Source																
Transfers receipts - capital		8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	104 291	81 534	59 715
Contributions & Contributed assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	8 333	100 000	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
VAT Control (receipts)		3 866	3 866	3 866	3 866	3 866	3 866	3 866	3 866	3 866	3 866	3 866	3 866	46 397	8 227	1 512
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source		**142 470**	**142 470**	**142 470**	**142 470**	**142 470**	**142 470**	**142 470**	**142 470**	**142 470**	**142 470**	**142 470**	**142 470**	**1 709 638**	**1 687 120**	**1 753 096**
Cash Payments by Type																
Employee related costs		36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	36 699	440 383	529 389	557 253
Remuneration of councillors		1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	1 379	16 550	16 387	16 797
Finance charges		1 606	1 606	1 606	1 606	1 606	1 606	1 606	1 606	1 606	1 606	1 606	1 606	19 267	25 693	21 381
Bulk purchases - Electricity		42 168	42 168	42 168	42 168	42 168	42 168	42 168	42 168	42 168	42 168	42 168	42 168	506 011	564 636	599 587
Acquisitions - water & other inventory		10 864	10 864	10 864	10 864	10 864	10 864	10 864	10 864	10 864	10 864	10 864	10 864	130 371	108 778	113 361
Contracted services		12 319	12 319	12 319	12 319	12 319	12 319	12 319	12 319	12 319	12 319	12 319	12 319	147 833	147 271	145 336
Transfers and grants - other municipalities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other		79	79	79	79	79	79	79	79	79	79	79	79	950	950	950
Other expenditure		14 700	14 700	14 700	14 700	14 700	14 700	14 700	14 700	14 700	14 700	14 700	14 700	176 400	173 568	172 718
Cash Payments by Type		**119 814**	**119 814**	**119 814**	**119 814**	**119 814**	**119 814**	**119 814**	**119 814**	**119 814**	**119 814**	**119 814**	**119 814**	**1 437 766**	**1 566 674**	**1 627 382**
Other Cash Flows/Payments by Type																
Capital assets		26 508	26 508	26 508	26 508	26 508	26 508	26 508	26 508	26 508	26 508	26 508	26 508	318 092	86 679	65 482
Repayment of borrowing		1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	23 990	31 944	31 944
Other Cash Flows/Payments		373	373	373	373	373	373	373	373	373	373	373	373	4 473	–	–
Total Cash Payments by Type		**148 693**	**148 693**	**148 693**	**148 693**	**148 693**	**148 693**	**148 693**	**148 693**	**148 693**	**148 693**	**148 693**	**148 694**	**1 784 321**	**1 685 296**	**1 724 808**
NET INCREASE/(DECREASE) IN CASH HELD		**(6 224)**	**(6 224)**	**(6 224)**	**(6 224)**	**(6 224)**	**(6 224)**	**(6 224)**	**(6 224)**	**(6 224)**	**(6 224)**	**(6 224)**	**(6 223)**	**(74 684)**	**1 824**	**28 288**
Cash/cash equivalents at the month/year beginning:		180 582	174 358	168 134	161 911	155 687	149 463	143 240	137 016	130 792	124 569	118 345	112 121	180 582	105 898	107 722
Cash/cash equivalents at the month/year end:		174 358	168 134	161 911	155 687	149 463	143 240	137 016	130 792	124 569	118 345	112 121	105 898	105 898	107 722	136 010

EC108 Kouga - Supporting Table SB16 Consolidated Adjustments Budget - monthly capital expenditure (municipal vote) - 29/01/2026

Description - Municipal Vote	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Multi-year expenditure appropriation	1															
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		222	222	222	222	222	222	222	222	222	222	222	222	2 660	–	–
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		107	107	107	107	107	107	107	107	107	107	107	107	1 285	–	–
Vote 4 - COMMUNITY SERVICES		407	407	407	407	407	407	407	407	407	407	407	407	4 890	5 391	3 391
Vote 5 - CIVIL AND WATER SERVICES		20 590	20 590	20 590	20 590	20 590	20 590	20 590	20 590	20 590	20 590	20 590	20 590	247 075	60 368	38 265
Vote 6 - ELECTRO/MECHANICAL SERVICES		3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	42 935	20 920	23 826
Vote 7 - PLANNING AND DEVELOPMENT		1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	23 491	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital Multi-year expenditure sub-total	3	**26 861**	**26 861**	**26 861**	**26 861**	**26 861**	**26 861**	**26 861**	**26 861**	**26 861**	**26 861**	**26 861**	26 862	322 335	86 679	65 482
Single-year expenditure appropriation																
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		0	0	0	0	0	0	0	0	0	0	0	0	5	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		4	4	4	4	4	4	4	4	4	4	4	4	50	–	–
Vote 4 - COMMUNITY SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - CIVIL AND WATER SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - ELECTRO/MECHANICAL SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 7 - PLANNING AND DEVELOPMENT		15	15	15	15	15	15	15	15	15	15	15	15	175	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	3	**19**	**19**	**19**	**19**	**19**	**19**	**19**	**19**	**19**	**19**	**19**	19	230	–	–
Total Capital Expenditure	2	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 881**	**322 565**	**86 679**	**65 482**

EC108 Kouga - Supporting Table SB17 Consolidated Adjustments Budget - monthly capital expenditure (functional classification) - 29/01/2026

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Capital Expenditure - Functional																
Governance and administration		**409**	**409**	**409**	**409**	**409**	**409**	**409**	**409**	**409**	**409**	**409**	**409**	**4 911**	**2 500**	**2 000**
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		409	409	409	409	409	409	409	409	409	409	409	409	4 906	2 500	2 000
Internal audit		0	0	0	0	0	0	0	0	0	0	0	0	5	–	–
Community and public safety		**1 788**	**1 788**	**1 788**	**1 788**	**1 788**	**1 788**	**1 788**	**1 788**	**1 788**	**1 788**	**1 788**	**1 788**	**21 456**	**1 391**	**1 391**
Community and social services		4	4	4	4	4	4	4	4	4	4	4	4	50	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		199	199	199	199	199	199	199	199	199	199	199	199	2 390	1 391	1 391
Housing		1 585	1 585	1 585	1 585	1 585	1 585	1 585	1 585	1 585	1 585	1 585	1 585	19 016	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**15 918**	**15 918**	**15 918**	**15 918**	**15 918**	**15 918**	**15 918**	**15 918**	**15 918**	**15 918**	**15 918**	**15 918**	**191 012**	**21 101**	**8 726**
Planning and development		690	690	690	690	690	690	690	690	690	690	690	690	8 276	10 764	3 741
Road transport		15 228	15 228	15 228	15 228	15 228	15 228	15 228	15 228	15 228	15 228	15 228	15 228	182 736	10 337	4 985
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		**8 765**	**8 765**	**8 765**	**8 765**	**8 765**	**8 765**	**8 765**	**8 765**	**8 765**	**8 765**	**8 765**	**8 766**	**105 186**	**61 686**	**53 365**
Energy sources		3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	3 578	42 935	20 920	23 826
Water management		2 562	2 562	2 562	2 562	2 562	2 562	2 562	2 562	2 562	2 562	2 562	2 563	30 749	22 717	56
Waste water management		2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	30 002	16 549	29 483
Waste management		125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 500	–
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional		**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 880**	**26 881**	**322 565**	**86 679**	**65 482**

EC108 Kouga - Supporting Table SB18a Consolidated Adjustments Budget - capital expenditure on new assets by asset class - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Capital expenditure on new assets by Asset Class/Sub-class												
Infrastructure		**206 134**	**207 171**	**–**	**–**	**–**	**–**	**5 656**	**5 656**	**212 826**	**27 857**	**20 331**
Roads Infrastructure		165 652	166 525	–	–	–	–	400	400	166 925	10 337	4 985
Roads		165 652	166 525	–	–	–	–	400	400	166 925	10 337	4 985
Road Structures		–	–	–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–	–	–
Electrical Infrastructure		37 817	37 817	–	–	–	–	3 500	3 500	41 317	10 920	13 826
Power Plants		–	–	–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–	–	–
MV Networks		6 730	6 730	–	–	–	–	(0)	(0)	6 730	6 572	6 870
LV Networks		6 087	8 587	–	–	–	–	3 500	3 500	12 087	4 348	6 957
Capital Spares		25 000	22 500	–	–	–	–	–	–	22 500	–	–
Water Supply Infrastructure		1 795	1 321	–	–	–	–	1 564	1 564	2 885	100	20
Dams and Weirs		–	–	–	–	–	–	–	–	–	–	–
Boreholes		1 560	1 121	–	–	–	–	1 564	1 564	2 685	–	–
Reservoirs		35	–	–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–	–	–
Water Treatment Works		200	200	–	–	–	–	–	–	200	100	20
Bulk Mains		–	–	–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		870	1 507	–	–	–	–	192	192	1 699	6 500	1 500
Pump Station		800	800	–	–	–	–	–	–	800	1 500	1 500
Reticulation		70	70	–	–	–	–	192	192	262	5 000	–
Waste Water Treatment Works		–	637	–	–	–	–	–	–	637	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Landfill Sites		–	–	–	–	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Sand Pumps		–	–	–	–	–	–	–	–	–	–	–
Piers		–	–	–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–	–	–
Promenades		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Data Centres		–	–	–	–	–	–	–	–	–	–	–
Core Layers		–	–	–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Community Assets		**–**	**1 400**	**–**	**–**	**–**	**–**	**–**	**–**	**1 400**	**–**	**–**
Community Facilities		–	1 400	–	–	–	–	–	–	1 400	–	–
Halls		–	–	–	–	–	–	–	–	–	–	–
Centres		–	1 400	–	–	–	–	(1 400)	(1 400)	–	–	–
Crèches		–	–	–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	–	–	–	–	–	–	–	–	–
Police		–	–	–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–	–	–
Public Open Space		–	–	–	–	–	–	1 400	1 400	1 400	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–	–	–
Indoor Facilities		–	–	–	–	–	–	–	–	–	–	–
Outdoor Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Heritage assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Monuments		–	–	–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Other assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Operational Buildings		–	–	–	–	–	–	–	–	–	–	–
Municipal Offices		–	–	–	–	–	–	–	–	–	–	–
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Building Plan Offices		–	–	–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	300	300	300	–	–
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	300	300	300	–	–
Water Rights		–	–	–	–	–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–	–	–	–	–
Computer Software and Applications		–	–	–	–	–	–	300	300	300	–	–
Load Settlement Software Applications		–	–	–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–	–	–
Computer Equipment		2 050	2 098	–	–	–	–	1 640	1 640	3 738	2 500	2 000
Computer Equipment		2 050	2 098	–	–	–	–	1 640	1 640	3 738	2 500	2 000
Furniture and Office Equipment		–	41	–	–	–	–	701	701	741	–	–
Furniture and Office Equipment		–	41	–	–	–	–	701	701	741	–	–
Machinery and Equipment		50	50	–	–	–	–	250	250	300	–	–
Machinery and Equipment		50	50	–	–	–	–	250	250	300	–	–
Transport Assets		5 168	5 168	–	–	–	–	(391)	(391)	4 777	2 922	5 132
Transport Assets		5 168	5 168	–	–	–	–	(391)	(391)	4 777	2 922	5 132
Land		4 700	4 700	–	–	–	–	(300)	(300)	4 400	1 500	–
Land		4 700	4 700	–	–	–	–	(300)	(300)	4 400	1 500	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Living resources		–	–	–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets *to be adjusted*	1	**218 101**	**220 626**	**–**	**–**	**–**	**–**	**7 856**	**7 856**	**228 482**	**34 780**	**27 463**

EC108 Kouga - Supporting Table SB18b Consolidated Adjustments Budget - capital expenditure on renewal of existing assets by asset class - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Capital expenditure on renewal of existing assets by Asset Class/Sub-class												
Infrastructure		**2 370**	**14 023**	**–**	**–**	**–**	**–**	**1 904**	**1 904**	**15 927**	**12 623**	**2 724**
Roads Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–	–	–
Road Structures		–	–	–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	10 093	–	–	–	–	1 227	1 227	11 320	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	10 093	–	–	–	–	1 227	1 227	11 320	–	–
Attenuation		–	–	–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	1 560	–	–	–	–	–	–	1 560	–	–
Power Plants		–	–	–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–	–	–
MV Networks		–	1 560	–	–	–	–	–	–	1 560	–	–
LV Networks		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		2 313	2 313	–	–	–	–	473	473	2 785	10 837	36
Dams and Weirs		–	–	–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–	–	–
Water Treatment Works		2 113	2 113	–	–	–	–	473	473	2 585	1 934	36
Bulk Mains		–	–	–	–	–	–	–	–	–	–	–
Distribution		200	200	–	–	–	–	–	–	200	8 903	–
Distribution Points		–	–	–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		57	57	–	–	–	–	205	205	262	1 786	2 688
Pump Station		57	57	–	–	–	–	205	205	262	1 786	2 688
Reticulation		–	–	–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Landfill Sites		–	–	–	–	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Sand Pumps		–	–	–	–	–	–	–	–	–	–	–
Piers		–	–	–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–	–	–
Promenades		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Data Centres		–	–	–	–	–	–	–	–	–	–	–
Core Layers		–	–	–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Community Assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Community Facilities		–	–	–	–	–	–	–	–	–	–	–
Halls		–	–	–	–	–	–	–	–	–	–	–
Centres		–	–	–	–	–	–	–	–	–	–	–
Crèches		–	–	–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	–	–	–	–	–	–	–	–	–
Police		–	–	–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–	–	–
Public Open Space		–	–	–	–	–	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–	–	–
Indoor Facilities		–	–	–	–	–	–	–	–	–	–	–
Outdoor Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Heritage assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Monuments		–	–	–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Other assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Operational Buildings		–	–	–	–	–	–	–	–	–	–	–
Municipal Offices		–	–	–	–	–	–	–	–	–	–	–
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Building Plan Offices		–	–	–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–	–	–
Water Rights		–	–	–	–	–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–	–	–	–	–
Computer Software and Applications		–	–	–	–	–	–	–	–	–	–	–
Load Settlement Software Applications		–	–	–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Living resources		–	–	–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on renewal of existing assets *to be adjusted*	1	**2 370**	**14 023**	**–**	**–**	**–**	**–**	**1 904**	**1 904**	**15 927**	**12 623**	**2 724**

EC108 Kouga - Supporting Table SB18c Consolidated Adjustments Budget - expenditure on repairs and maintenance by asset class - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Original Budget A	Prior Adjusted 7 A1	Accum. Funds 8 B	Multi-year capital 9 C	Unfore. Unavoid. 10 D	Nat. or Prov. Govt 11 E	Other Adjusts. 12 F	Total Adjusts. 13 G	Adjusted Budget 14 H	Adjusted Budget	Adjusted Budget
Repairs and maintenance expenditure by Asset Class/Sub-class												
Infrastructure		**165 110**	**156 633**	**–**	**–**	**–**	**–**	**(13 947)**	**(13 947)**	**142 685**	**173 337**	**180 453**
Roads Infrastructure		30 189	30 189	–	–	–	–	(952)	(952)	29 237	31 597	31 843
Roads		30 189	30 189	–	–	–	–	(952)	(952)	29 237	31 597	31 843
Road Structures		–	–	–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Storm water Infrastructure		1 620	1 620	–	–	–	–	(193)	(193)	1 427	1 780	1 790
Drainage Collection		1 420	1 420	–	–	–	–	(173)	(173)	1 247	1 580	1 590
Storm water Conveyance		200	200	–	–	–	–	(20)	(20)	180	200	200
Attenuation		–	–	–	–	–	–	–	–	–	–	–
Electrical Infrastructure		38 638	38 638	–	–	–	–	(2 427)	(2 427)	36 210	40 005	41 443
Power Plants		–	–	–	–	–	–	–	–	–	–	–
HV Substations		28 438	28 438	–	–	–	–	(2 332)	(2 332)	26 105	29 805	31 243
HV Switching Station		–	–	–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–	–	–
MV Substations		6 050	6 050	–	–	–	–	(5 150)	(5 150)	900	6 050	6 050
MV Switching Stations		–	–	–	–	–	–	–	–	–	–	–
MV Networks		1 200	1 200	–	–	–	–	1 540	1 540	2 740	1 200	1 200
LV Networks		2 950	2 950	–	–	–	–	3 515	3 515	6 465	2 950	2 950
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		36 498	32 498	–	–	–	–	14 499	14 499	46 997	38 301	40 054
Dams and Weirs		–	–	–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–	–	–
Pump Stations		675	675	–	–	–	–	(73)	(73)	603	744	830
Water Treatment Works		33 023	29 023	–	–	–	–	14 503	14 503	43 526	34 757	36 424
Bulk Mains		1 800	1 800	–	–	–	–	68	68	1 868	1 800	1 800
Distribution		1 000	1 000	–	–	–	–	–	–	1 000	1 000	1 000
Distribution Points		–	–	–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		55 160	50 682	–	–	–	–	(24 912)	(24 912)	25 771	58 749	62 617
Pump Station		5 970	5 970	–	–	–	–	(468)	(468)	5 502	6 708	7 779
Reticulation		980	980	–	–	–	–	(59)	(59)	921	1 050	1 050
Waste Water Treatment Works		44 860	40 382	–	–	–	–	(23 735)	(23 735)	16 648	47 641	50 438
Outfall Sewers		150	150	–	–	–	–	(150)	(150)	–	150	150
Toilet Facilities		3 200	3 200	–	–	–	–	(500)	(500)	2 700	3 200	3 200
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Landfill Sites		–	–	–	–	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		3 005	3 005	–	–	–	–	38	38	3 043	2 905	2 705
Sand Pumps		1 500	1 500	–	–	–	–	50	50	1 550	1 500	1 500
Piers		–	–	–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–	–	–
Promenades		1 505	1 505	–	–	–	–	(12)	(12)	1 493	1 405	1 205
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Data Centres		–	–	–	–	–	–	–	–	–	–	–
Core Layers		–	–	–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Community Assets		**34 633**	**34 633**	**–**	**–**	**–**	**–**	**(8 207)**	(8 207)	26 426	**33 721**	**34 761**
Community Facilities		30 433	30 433	–	–	–	–	(7 934)	(7 934)	22 499	31 921	33 461
Halls		–	–	–	–	–	–	–	–	–	–	–
Centres		–	–	–	–	–	–	–	–	–	–	–
Crèches		–	–	–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		354	354	–	–	–	–	–	–	354	354	354
Testing Stations		75	75	–	–	–	–	(5)	(5)	70	75	48
Museums		–	–	–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		450	450	–	–	–	–	917	917	1 367	450	450
Police		–	–	–	–	–	–	–	–	–	–	–
Parks		810	810	–	–	–	–	(106)	(106)	704	810	810
Public Open Space		28 744	28 744	–	–	–	–	(8 740)	(8 740)	20 003	30 232	31 799
Nature Reserves		–	–	–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		**4 200**	**4 200**	**–**	**–**	**–**	**–**	**(273)**	**(273)**	**3 927**	**1 800**	**1 300**
Indoor Facilities		2 800	2 800	–	–	–	–	(100)	(100)	2 700	500	–
Outdoor Facilities		1 400	1 400	–	–	–	–	(173)	(173)	1 227	1 300	1 300
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Heritage assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Monuments		–	–	–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Other assets		**3 494**	**3 394**	**–**	**–**	**–**	**–**	**(592)**	**(592)**	2 802	**3 485**	**3 515**
Operational Buildings		**3 494**	**3 394**	**–**	**–**	**–**	**–**	**(592)**	**(592)**	**2 802**	**3 485**	**3 515**
Municipal Offices		3 194	3 094	–	–	–	–	(592)	(592)	2 502	3 185	3 215
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Building Plan Offices		300	300	–	–	–	–	–	–	300	300	300
Workshops		–	–	–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Intangible Assets		**165**	**165**	**–**	**–**	**–**	**–**	**(19)**	**(19)**	**146**	**175**	**180**
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		**165**	**165**	**–**	**–**	**–**	**–**	**(19)**	**(19)**	**146**	**175**	**180**
Water Rights		–	–	–	–	–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–	–	–	–	–
Computer Software and Applications		165	165	–	–	–	–	(19)	(19)	146	175	180
Load Settlement Software Applications		–	–	–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–	–	–
Computer Equipment		**335**	**335**	**–**	**–**	**–**	**–**	**(146)**	**(146)**	**189**	**335**	**335**
Computer Equipment		335	335	–	–	–	–	(146)	(146)	189	335	335
Furniture and Office Equipment		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–	–	–
Machinery and Equipment		**1 367**	**1 367**	**–**	**–**	**–**	**–**	**(111)**	**(111)**	**1 256**	**1 598**	**1 661**
Machinery and Equipment		1 367	1 367	–	–	–	–	(111)	(111)	1 256	1 598	1 661
Transport Assets		**26 543**	**26 543**	**–**	**–**	**–**	**–**	**(12 317)**	**(12 317)**	**14 225**	**28 075**	**28 836**
Transport Assets		26 543	26 543	–	–	–	–	(12 317)	(12 317)	14 225	28 075	28 836
Land		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Land		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Living resources		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Mature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure to be adjusted	1	**231 646**	**223 069**	**–**	**–**	**–**	**–**	**(35 339)**	**(35 339)**	**187 730**	**240 726**	**249 741**

EC108 Kouga - Supporting Table SB18d Consolidated Adjustments Budget - depreciation by asset class - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Depreciation by Asset Class/Sub-class												
Infrastructure		**120 138**	**120 138**	**–**	**–**	**–**	**–**	**–**	**–**	**120 138**	**122 908**	**118 523**
Roads Infrastructure		42 893	42 893	–	–	–	–	–	–	42 893	47 496	44 843
Roads		42 893	42 893	–	–	–	–	–	–	42 893	47 496	44 843
Road Structures		–	–	–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Storm water Infrastructure		2 064	2 064	–	–	–	–	–	–	2 064	2 064	2 354
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		2 064	2 064	–	–	–	–	–	–	2 064	2 064	2 354
Attenuation		–	–	–	–	–	–	–	–	–	–	–
Electrical Infrastructure		14 477	14 477	–	–	–	–	–	–	14 477	12 838	13 740
Power Plants		–	–	–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–	–	–
MV Networks		14 477	14 477	–	–	–	–	–	–	14 477	12 838	13 740
LV Networks		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		21 282	21 282	–	–	–	–	–	–	21 282	21 290	15 982
Dams and Weirs		–	–	–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–	–	–
Water Treatment Works		21 282	21 282	–	–	–	–	–	–	21 282	21 290	15 982
Bulk Mains		–	–	–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		36 770	36 770	–	–	–	–	–	–	36 770	36 569	38 952
Pump Station		–	–	–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		36 770	36 770	–	–	–	–	–	–	36 770	36 569	38 952
Outfall Sewers		–	–	–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		2 651	2 651	–	–	–	–	–	–	2 651	2 651	2 651
Landfill Sites		2 651	2 651	–	–	–	–	–	–	2 651	2 651	2 651
Waste Transfer Stations		–	–	–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Sand Pumps		–	–	–	–	–	–	–	–	–	–	–
Piers		–	–	–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–	–	–
Promenades		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Data Centres		–	–	–	–	–	–	–	–	–	–	–
Core Layers		–	–	–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Community Assets		**472**	**472**	**–**	**–**	**–**	**–**	**–**	**–**	472	**472**	**472**
Community Facilities		472	472	–	–	–	–	–	–	472	472	472
Halls		472	472	–	–	–	–	–	–	472	472	472
Centres		–	–	–	–	–	–	–	–	–	–	–
Crèches		–	–	–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	–	–	–	–	–	–	–	–	–
Police		–	–	–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–	–	–
Public Open Space		–	–	–	–	–	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–	–	–
Indoor Facilities		–	–	–	–	–	–	–	–	–	–	–
Outdoor Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Heritage assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Monuments		–	–	–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Other assets		**1 721**	**1 721**	**–**	**–**	**–**	**–**	**–**	**–**	1 721	**1 721**	**1 721**
Operational Buildings		**1 721**	**1 721**	**–**	**–**	**–**	**–**	**–**	**–**	**1 721**	**1 721**	**1 721**
Municipal Offices		1 721	1 721	–	–	–	–	–	–	1 721	1 721	1 721
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Building Plan Offices		–	–	–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Intangible Assets		**586**	**586**	**–**	**–**	**–**	**–**	**–**	**–**	**586**	**586**	**586**
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		**586**	**586**	**–**	**–**	**–**	**–**	**–**	**–**	**586**	**586**	**586**
Water Rights		–	–	–	–	–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–	–	–	–	–
Computer Software and Applications		586	586	–	–	–	–	–	–	586	586	586
Load Settlement Software Applications		–	–	–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		**4 630**	**4 630**	**–**	**–**	**–**	**–**	**–**	**–**	**4 630**	**5 366**	**5 429**
Furniture and Office Equipment		4 630	4 630	–	–	–	–	–	–	4 630	5 366	5 429
Machinery and Equipment		**1 558**	**1 558**	**–**	**–**	**–**	**–**	**–**	**–**	**1 558**	**1 508**	**1 508**
Machinery and Equipment		1 558	1 558	–	–	–	–	–	–	1 558	1 508	1 508
Transport Assets		**13 317**	**13 317**	**–**	**–**	**–**	**–**	**–**	**–**	**13 317**	**13 521**	**13 735**
Transport Assets		13 317	13 317	–	–	–	–	–	–	13 317	13 521	13 735
Land		–	–	–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Living resources		–	–	–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Total Depreciation to be adjusted	1	**142 422**	**142 422**	**–**	**–**	**–**	**–**	**–**	**–**	**142 422**	**146 083**	**141 974**

EC108 Kouga - Adjustments Budget - capital expenditure on upgrading of existing assets by asset class - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class												
Infrastructure		**43 817**	**58 842**	**–**	**–**	**–**	**–**	**17 587**	**17 587**	**76 429**	**30 044**	**35 295**
Roads Infrastructure		1 000	4 101	–	–	–	–	435	435	4 536	–	–
Roads		1 000	4 101	–	–	–	–	435	435	4 536	–	–
Road Structures		–	–	–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–	–	–
Electrical Infrastructure		11 300	58	–	–	–	–	(0)	(0)	58	10 000	10 000
Power Plants		–	–	–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–	–	–
MV Substations		11 300	58	–	–	–	–	(0)	(0)	58	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–	10 000	10 000
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		14 181	35 670	–	–	–	–	8 125	8 125	43 795	11 780	–
Dams and Weirs		–	–	–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–	–	–
Water Treatment Works		800	19 034	–	–	–	–	660	660	19 694	–	–
Bulk Mains		5 649	5 890	–	–	–	–	8 762	8 762	14 651	11 554	–
Distribution		7 732	10 746	–	–	–	–	(1 296)	(1 296)	9 449	226	–
Distribution Points		–	–	–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		17 336	19 014	–	–	–	–	9 026	9 026	28 040	8 263	25 295
Pump Station		8 130	8 263	–	–	–	–	6 301	6 301	14 564	8 183	8 125
Reticulation		278	87	–	–	–	–	157	157	244	80	17 169
Waste Water Treatment Works		8 927	10 664	–	–	–	–	2 568	2 568	13 232	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Landfill Sites		–	–	–	–	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Sand Pumps		–	–	–	–	–	–	–	–	–	–	–
Piers		–	–	–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–	–	–
Promenades		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–	–	–
Data Centres		–	–	–	–	–	–	–	–	–	–	–
Core Layers		–	–	–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Community Assets		**1 174**	**1 805**	**–**	**–**	**–**	**–**	**(78)**	(78)	1 726	**9 233**	**–**
Community Facilities		1 000	1 000	–	–	–	–	–	–	1 000	–	–
Halls		–	–	–	–	–	–	–	–	–	–	–
Centres		1 000	1 000	–	–	–	–	–	–	1 000	–	–
Crèches		–	–	–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	–	–	–	–	–	–	–	–	–
Police		–	–	–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–	–	–
Public Open Space		–	–	–	–	–	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		**174**	**805**	**–**	**–**	**–**	**–**	**(78)**	**(78)**	**726**	**9 233**	**–**
Indoor Facilities		–	–	–	–	–	–	–	–	–	–	–
Outdoor Facilities		174	805	–	–	–	–	(78)	(78)	726	9 233	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Heritage assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Monuments		–	–	–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–	–	–
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–	–	–
Other assets		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Operational Buildings		–	–	–	–	–	–	–	–	–	–	–
Municipal Offices		–	–	–	–	–	–	–	–	–	–	–
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–	–	–

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands		Original Budget A	Prior Adjusted 7 A1	Accum. Funds 8 B	Multi-year capital 9 C	Unfore. Unavoid. 10 D	Nat. or Prov. Govt 11 E	Other Adjusts. 12 F	Total Adjusts. 13 G	Adjusted Budget 14 H	Adjusted Budget	Adjusted Budget
Building Plan Offices		–	–	–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–	–	–
Water Rights		–	–	–	–	–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–	–	–	–	–
Computer Software and Applications		–	–	–	–	–	–	–	–	–	–	–
Load Settlement Software Applications		–	–	–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–	–	–
Living resources		–	–	–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–	–	–
Policing and Protection		–	–	–	–	–	–	–	–	–	–	–
Zoological plants and animals		–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on upgrading of existing assets *to be adjusted*	1	**44 991**	**60 647**	**–**	**–**	**–**	**–**	**17 508**	**17 508**	**78 155**	**39 277**	**35 295**

EC108 Kouga - Supporting Table SB19 Consolidated List of capital programmes and projects affected by Adjustments Budget - 29/01/2026

Municipal Vote/Capital project	Program/Project description	Project number	IDP Goal Code	Individually Approved Yes/No	Asset Class	Asset Sub-Class	GPS co-ordinates	Medium Term Revenue and Expenditure Framework					
								Budget Year 2025/26		Budget Year +1 2026/27		Budget Year +2 2027/28	
R thousand			3	6	4	4	5	Original Budget	Adjusted Budget	Original Budget	Adjusted Budget	Original Budget	Adjusted Budget
Parent municipality:													
List all capital programs/projects grouped by Municipal Vote													
Entities:													
List all capital programs/projects grouped by Municipal Entity													
Entity Name													
Project name													

EC108 Kouga - Supporting Table SB20 Adjusted Budget Municipal Entity Performance Summary - 29/01/2026

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	3 A1	4 B	5 C	6 D	8 E	9 F	10 G	11 H		
Revenue By Municipal Entity												
Entity 1 total revenue									–	–		
Entity 2 total revenue									–	–		
Entity 3 (etc) total revenue									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
Total Operating Revenue	1	–	–	–	–	–	–	–	–	–	–	–
Expenditure By Municipal Entity												
Entity 1 total operating expenditure									–	–		
Entity 2 total operating expenditure									–	–		
Entity 3 etc. total operating expenditure									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
Total Operating Expenditure	2	–	–	–	–	–	–	–	–	–	–	–
Capital Expenditure By Municipal Entity												
Entity 1 total capital expenditure									–	–		
Entity 2 total capital expenditure									–	–		
Entity 3 etc. total capital expenditure									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
									–	–		
Total Capital Expenditure	2	–	–	–	–	–	–	–	–	–	–	–

"ANNEXURE C"

DEPARTMENT	FUNDING	PROJECT CODE	PROJECT DESCRIPTION	Approved Adjusted Budget 2025/26	Adjustments	Mid-Year Adjusted Budget
CIVIL AND WATER SERVICES						
PROJECT MANAGEMENT UNIT (PMU)	INTERNAL	CP56004	Upgrading/Improvement of Sport Facilities within Kouga	595 923	34 894	630 817
PROJECT MANAGEMENT UNIT (PMU)	INTERNAL	CP56001	Upgrading Loerie Sports Facilities	34 894	- 34 894	-
PROJECT MANAGEMENT UNIT (PMU)	INTERNAL	CP72005	PAVING OF MAIN BEACH	44 030		44 030
PROJECT MANAGEMENT UNIT (PMU)	MIG	CP56002	Upgrade of Phillipsville Sportsfield	173 913	- 78 261	95 652
PROJECT MANAGEMENT UNIT (PMU)	MIG	CP56003	Specialized Waste Management Vehicles	3 155 652	- 338 975	2 816 677
ROADS AND STORMWATER	DBSA	CP72012	Roads Infrastructure	153 002 755		153 002 755
ROADS AND STORMWATER	INTERNAL	CP72025	Jeffreys Bay CBD Precinct Upgrades	1 000 000		1 000 000
ROADS AND STORMWATER	INTERNAL	CP72020	George Road, Re-instatement of Embankment, Water & Stormwater network	-	1 226 900	1 226 900
ROADS AND STORMWATER	INTERNAL	CP72022	Seekoei Estuary Causeway	3 101 000	434 940	3 535 940
ROADS AND STORMWATER	INTERNAL	CP72023	Umzamowethu SW Management Plan	-	400 000	400 000
ROADS AND STORMWATER	MDRG	CP72021	Sea Vista Access ring road damaged pavement layers	765 960		765 960
ROADS AND STORMWATER	MDRG	CP72015	Re-instatement of Meyer Street and stormwater infrastructure	1 002 820		1 002 820
ROADS AND STORMWATER	MDRG	CP72016	Re-instatement of Phillip Street low level water crossing bridge	1 652 293	-	1 652 293
ROADS AND STORMWATER	MDRG	CP72018	Re-instatement of Sherley Street	1 539 319	-	1 539 319
ROADS AND STORMWATER	MDRG	CP72020	George Road, Re-instatement of Embankment, Water & Stormwater network	753 392	-	753 392
ROADS AND STORMWATER	MDRG	CP72014	Re-instatement of Nanto Street and stormwater infrastructure	1 276 987		1 276 987
ROADS AND STORMWATER	MDRG	CP72019	Re-instatement of Da Gama Road in the Kabeljous area and stormwater infrastructure re-instatement	1 048 959	-	1 048 959
ROADS AND STORMWATER	MDRG	CP72017	Re-instatement of Mountain Road and upgrade of stormwater culvert	914 387	-	914 387
ROADS AND STORMWATER	MDRG	CP72013	Re-instatement of Ketse Street and stormwater infrastructure	1 138 689		1 138 689
ROADS AND STORMWATER	MIG	CP72002	Upgrading of Kouga Gravel Roads	13 478 101		13 478 101
SEWERAGE	INTERNAL	CP78018	Hankey: Refurbishment of WWTW	1 788 083	508 609	2 296 692
SEWERAGE	INTERNAL	CP78025	Oyster Bay: Umzamowethu WWTW – Planning Stage	637 410		637 410
SEWERAGE	INTERNAL	CP78007	Kwanomzamo Sewerage Pump Station	508 609	- 508 609	-
SEWERAGE	INTERNAL	CP79023	Fencing of Sewer Pump Station	800 000		800 000
SEWERAGE	INTERNAL	CP78008	LA MER NEW SEWER RISING MAIN	811 149		811 149
SEWERAGE	MIG	CP78022	Arcadia Street: Refurbishment of Sewer Pump Station	57 391	204 625	262 016
SEWERAGE	MIG	CP78004	Jeffreys Bay: Upgrade of Ocean View Sewer Pipe	69 565	192 350	261 915
SEWERAGE	MIG	CP78002	Kwanomzamo: Upgrading of WWTW	6 763 811		6 763 811
SEWERAGE	MIG	CP78003	La Mer: Construction of New Sewer Rising Main	86 956	- 34 356	52 600
SEWERAGE	UISP	CP78010	Kwanomzamo: New Sewer Pump Station & Rising Main - Bulk Sanitation	183 706		183 706
SEWERAGE	UISP	CP78011	Kruisfontein: Bulk Sewer Link Line	-	191 464	191 464
SEWERAGE	UISP	CP78021	Ramaphosa Sewer Pump Station Upgrade	197 333	5 042 110	5 239 443
SEWERAGE	UISP	CP78017	Upgrade of Thornhill Sewer Treatment Works - Phase 1	159 600	2 059 512	2 219 112
SEWERAGE	UISP	CP78005	Design: Upgrade Weston WWTW Outfall & Reticulation	1 141 258		1 141 258

SEWERAGE	UISP	CP19013	Apiesdraai: Sewer Pump Station	212 990	3 331 195	3 544 185
SEWERAGE	WSIG	CP72007	Beach Sewer Pump Station and New Sewer Bypass	200 000		200 000
SEWERAGE	WSIG	CP78024	St Francis Bay: Sewer Pump Station & Reticulation	34 782	- 34 782	-
SEWERAGE	WSIG	OP72008	Loerie: Upgrade of Sewer Pump Station & New Sewer Rising Main	6 925 670	- 1 528 760	5 396 910
WATER	INTERNAL	CP98033	Storage Containers	200 000		200 000
WATER	INTERNAL	CP98032	Machinery at WTW Facilities	450 000	418 120	868 120
WATER	INTERNAL	CP98034	Humansdorp: Gill Marcus Water Supply	108 675		108 675
WATER	INTERNAL	CP19008	Construction of Civil Services in Donkerhoek & Hum	1 678 346	- 1 000 000	678 346
WATER	INTERNAL	CP78026	ProtApp Software	-	300 000	300 000
WATER	INTERNAL	CP98012	Mimosa Street Pipeline Replacement	-	105 153	105 153
WATER	MIG	CP98029	Infrastructure Management Plan	1 662 695	54 616	1 717 311
WATER	UISP	CP98028	Patensie: Upgrading of Cyril Ramaphosa Informal Settlement	1 318 063	- 171 921	1 146 142
WATER	UISP	CP98027	Thornhill: Upgrading of Informal Settlement	482 313	- 62 910	419 403
WATER	UISP	CP98024	Humansdorp: Upgrading of Kwanomzamo Informal Settlements (Bungalows, Polar Parks & Shukushukuma)	3 144 179	- 410 110	2 734 069
WATER	UISP	CP98025	Humansdorp: Upgrading of Kruisfontein Informal Settlement (Donkerhoek)	2 436 146	- 317 758	2 118 388
WATER	UISP	CP98018	Kwanomzamo: New Bulk Water Pipeline	109 304	8 761 634	8 870 938
WATER	UISP	CP98019	Kruisfontein: Upgrade of Gill Marcus Bulk Water Reservoir & Pipeline	5 780 467		5 780 467
WATER	UISP	CP98026	Jeffreys Bay: Upgrading of Ocean View Informal Settlement	3 365 037	- 438 918	2 926 119
WATER	WSIG	CP5_WAT	St Francis Bay: Replacement of Main Waterline (Sout River Bridge Crossing)	100 000		100 000
WATER	WSIG	CP98009	St Francis Bay: Groundwater Supply	1 012 590	1 563 541	2 576 131
WATER	WSIG	OP72010	St Francis Bay: Replacement of Waterpipe	100 000		100 000
				227 205 202	**19 869 409**	**247 074 611**
COMMUNITY SERVICES						
FIRE SERVICES	DISTRICT	FT911	Fire Services - Vehicle (DISTRICT)	1 391 304	- 436 270	955 034
FIRE SERVICES	INTERNAL	FT911	Fire Services - Vehicle (DISTRICT)	-	434 642	434 642
FIRE SERVICES	INTERNAL	CP23005	Extension of Incident Command Centre (ICC)	1 000 000		1 000 000
LAW ENFORCEMENT	INTERNAL	CP3164	Security Cameras	1 000 000	-	1 000 000
WASTE SERVICES	INTERNAL	CP30201	Fencing of Humansdorp Landfill Site	1 500 000		1 500 000
				4 891 304	**- 1 628**	**4 889 676**
ELECTRO/MECHANICAL SERVICES						
METERING AND REVENUE	INEP	CP19004	Electrification of 1250 houses in Kouga	4 730 434		4 730 434
METERING AND REVENUE	INTERNAL	CP19025	SeaVista Electrification	-	2 000 000	2 000 000
METERING AND REVENUE	INTERNAL	CP19024	OceanView Electrification	-	2 500 000	2 500 000
METERING AND REVENUE	INTERNAL	CP19023	Thornhill Electrification	-	1 500 000	1 500 000
METERING AND REVENUE	INTERNAL	CP19021	Shore Road Miniature Substation & Associated Switchgear	2 000 000		2 000 000
METERING AND REVENUE	INTERNAL	CP19020	Battery Storage	25 000 000	- 2 500 000	22 500 000
METERING AND REVENUE	INTERNAL	CP19007	Electrical Oil circuit breakers replacement with vacuum SCADA ready breakers	1 560 165		1 560 165
METERING AND REVENUE	MIG	CP19005	Design of New High Mast Lights - Construction	6 086 956		6 086 956
METERING AND REVENUE	UISP	CP19009	Kwanomzamo Bulk Electrical - Boskloof Secondary Feeder Line & Substation	29 703		29 703

METERING AND REVENUE	UISP	CP19012	Oceanview Substation Upgrade	27 939		27 939
				39 435 197	**3 500 000**	**42 935 197**
FINANCE AND ECONOMIC DEVELOPMENT						
ASSETS AND FUNDING MANAGEMENT	INTERNAL	CP22601	Air Conditioners	-	150 000	150 000
BUDGET AND TREASURY	FMG	CP10001	FMG Interns' Laptops	-	128 700	128 700
ECONOMIC DEVELOPMENT	INTERNAL	CP_9	Furniture and Office Equipment	-	10 000	10 000
ECONOMIC DEVELOPMENT	INTERNAL	CP_4	Computer Equipment	-	28 500	28 500
EXPENDITURE	INTERNAL	CP_4	Computer Equipment	-	57 000	57 000
EXPENDITURE	INTERNAL		Furniture and Office Equipment	-	50 000	50 000
REVENUE	INTERNAL	REV0101	FURNITURE &EQUIPMENT	40 561	20 000	60 561
REVENUE	INTERNAL	CP_4	Computer Equipment	22 477	91 523	114 000
REVENUE	INTERNAL	CP_23	Vehicle	620 600	- 50 000	570 600
SUPPLY CHAIN MANAGEMENT	INTERNAL	CP23091	SCM Furniture		10 700	10 700
SUPPLY CHAIN MANAGEMENT	INTERNAL	CP_4	Computer Equipment	25 131	129 444	154 575
				708 769	**625 867**	**1 334 636**
OFFICE OF THE DEPUTY MUNICIPAL MANAGER						
RISK AND INTERNAL AUDIT	INTERNAL	CP_54	Furniture and Office Equipment	-	5 000	5 000
				-	**5 000**	**5 000**
OFFICE OF THE DEPUTY MUNICIPAL MANAGER						
ADMINISTRATION SERVICES	INTERNAL	CP12103	Generator-Humansdorp Main Office	-	300 000	300 000
ADMINISTRATION SERVICES	INTERNAL	CP12101	Steel Shelves	-	150 000	150 000
ADMINISTRATION SERVICES	INTERNAL	CP_9	Furniture and Office Equipment	-	30 000	30 000
HUMAN RESOURCES	INTERNAL	CP33302	Recording Devices	-	15 000	15 000
HUMAN RESOURCES	INTERNAL	CP_9	Furniture and Office Equipment	-	50 000	50 000
HUMAN RESOURCES	INTERNAL	CP33301	HR Sound System	-	15 000	15 000
INFORMATION COMMUNICATION TECHNOLOGY (ICT)	INTERNAL	CP_4	Computer Equipment	1 000 000	1 000 000	2 000 000
LEGAL SERVICES	INTERNAL	CP22901	Filling Cabinets, White Boards & Shredder	-	50 000	50 000
MEDIA LIAISON	INTERNAL	CP3165	Camera Equipment	50 000		50 000
				1 050 000	**1 610 000**	**2 660 000**
PLANNING AND DEVELOPMENT						
HUMAN SETTLEMENT	UISP	CP32502	HANKEY 990-PHASE 2	6 731 297		6 731 297
HUMAN SETTLEMENT	UISP	CP32503	HANKEY 990-PHASE 3	10 624 531	1 660 256	12 284 787
LAND AND PROPERTY ADMINISTRATION	INTERNAL	CP10004	Electronic Equipment	50 000	- 50 000	-
LAND AND PROPERTY ADMINISTRATION	INTERNAL	CP_4	Computer Equipment	-	175 000	175 000
LAND AND PROPERTY ADMINISTRATION	INTERNAL	CP10007	Fencing SeaVista	-	200 000	200 000
LAND AND PROPERTY ADMINISTRATION	INTERNAL	CP10005	FencingOceanView	-	1 200 000	1 200 000
LAND AND PROPERTY ADMINISTRATION	INTERNAL	CP_54	Furniture and Equipment	-	175 000	175 000
LAND AND PROPERTY ADMINISTRATION	INTERNAL	CP10003	Acquisition of Land	3 200 000	- 300 000	2 900 000
LAND AND PROPERTY ADMINISTRATION	INTERNAL	CP10002	Procurement of Homeless Shelter Property	1 400 000	- 1 400 000	-
				22 005 828	**1 660 256**	**23 666 084**

				295 296 300	**27 268 904**	**322 565 204**

"ANNEXURE D"

CAPITAL PROJECT DESCRIPTION	PROJECT CODE	Approved Adjusted Budget 2025/26	Adjustments	Mid-Year Adjusted Budget
DISTRICT FIRE SUBSIDY				
Fire Services - Vehicle (DISTRICT)	FT911	1 391 304	- 436 270	955 034
		1 391 304	**- 436 270**	**955 034**
MUNICIPAL FINANCE MAGAMENT GRANT				
FMG Interns' Laptops	CP10001	-	128 700	128 700
		-	**128 700**	**128 700**
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT				
Electrification of 1250 houses in Kouga	CP19004	4 730 434		4 730 434
		4 730 434	**-**	**4 730 434**
MUNICIPAL DISASTER RESPONSE GRANT				
Sea Vista Access ring road damaged pavement layers	CP72021	765 960		765 960
Re-instatement of Meyer Street and stormwater infrastructure	CP72015	1 002 820		1 002 820
Re-instatement of Phillip Street low level water crossing bridge	CP72016	630 554	1 021 739	1 652 293
Re-instatement of Sherley Street	CP72018	1 039 319	500 000	1 539 319
George Road, Re-instatement of Embankment, Water & Stormwater network	CP72020	-	753 392	753 392
Re-instatement of Nanto Street and stormwater infrastructure	CP72014	1 276 987		1 276 987
Re-instatement of Da Gama Road in the Kabeljous area and stormwater infrastructure re-instatement	CP72019	648 959	400 000	1 048 959
Re-instatement of Mountain Road and upgrade of stormwater culvert	CP72017	916 126	- 1 739	914 387
Re-instatement of Ketse Street and stormwater infrastructure	CP72013	1 138 689		1 138 689
		7 419 414	**2 673 392**	**10 092 806**

MUNICIPAL INFRASTRUCTURE GRANT				
Upgrade of Phillipsville Sportsfield	CP56002	173 913	- 78 261	95 652
Specialized Waste Management Vehicles	CP56003	3 155 652	- 338 975	2 816 677
Upgrading of Kouga Gravel Roads	CP72002	13 478 101		13 478 101
Arcadia Street: Refurbishment of Sewer Pump Station	CP78022	57 391	204 625	262 016
Jeffreys Bay: Upgrade of Ocean View Sewer Pipe	CP78004	69 565	192 350	261 915
Kwanomzamo: Upgrading of WWTW	CP78002	6 763 811		6 763 811
La Mer: Construction of New Sewer Rising Main	CP78003	86 956	- 34 356	52 600
Infrastructure Management Plan	CP98029	1 662 695	54 617	1 717 312
Design of New High Mast Lights - Construction	CP19005	6 086 956		6 086 956
		31 535 040	**-**	**31 535 040**
WATER SERVICES INFRASTRUCTURE GRANT				
Beach Sewer Pump Station and New Sewer Bypass	CP72007	200 000		200 000
St Francis Bay: Sewer Pump Station & Reticulation	CP78024	34 782	- 34 782	-
Loerie: Upgrade of Sewer Pump Station & New Sewer Rising Main	OP72008	6 925 670	- 1 528 760	5 396 910
St Francis Bay: Replacement of Main Waterline (Sout River Bridge Crossing)	CP5_WAT	100 000		100 000
St Francis Bay: Groundwater Supply	CP98009	1 012 590	1 563 542	2 576 132
St Francis Bay: Replacement of Waterpipe	OP72010	100 000		100 000
		8 373 042	**-**	**8 373 042**
DEPARTMENT OF HUMAN SETTLEMENT GRANTS				
Kwanomzamo: New Sewer Pump Station & Rising Main - Bulk Sanitation	CP78010	183 706		183 706
Kruisfontein: Bulk Sewer Link Line	CP78011	-	191 464	191 464
Ramaphosa Sewer Pump Station Upgrade	CP78021	197 333	5 042 110	5 239 443
Upgrade of Thornhill Sewer Treatment Works - Phase 1	CP78017	159 600	2 059 512	2 219 112
Design: Upgrade Weston WWTW Outfall & Reticulation	CP78005	1 141 258		1 141 258
Apiesdraai: Sewer Pump Station	CP19013	212 990	3 331 195	3 544 185

Patensie: Upgrading of Cyril Ramaphosa Informal Settlement	CP98028	1 318 063	- 171 921	1 146 142
Thornhill: Upgrading of Informal Settlement	CP98027	482 313	- 62 910	419 403
Humansdorp: Upgrading of Kwanomzamo Informal Settlements (Bungalows, Polar Parks & Shukushukuma)	CP98024	3 144 179	- 410 110	2 734 069
Humansdorp: Upgrading of Kruisfontein Informal Settlement (Donkerhoek)	CP98025	2 436 146	- 317 758	2 118 388
Kwanomzamo: New Bulk Water Pipeline	CP98018	109 304	8 761 634	8 870 938
Kruisfontein: Upgrade of Gill Marcus Bulk Water Reservoir & Pipeline	CP98019	5 780 467		5 780 467
Jeffreys Bay: Upgrading of Ocean View Informal Settlement	CP98026	3 365 037	- 438 918	2 926 119
Kwanomzamo Bulk Electrical - Boskloof Secondary Feeder Line & Substation	CP19009			29 703
Oceanview Substation Upgrade	CP19012	27 939		27 939
HANKEY 990-PHASE 2	CP32502	6 731 297		6 731 297
HANKEY 990-PHASE 3	CP32503	10 624 531	1 660 256	12 284 787
		35 943 866	**19 644 554**	**55 588 420**
TOTAL		**89 393 100**	**22 010 376**	**111 403 476**

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
FINANCE & ECONOMIC DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/FED3**

BUDGET AND TREASURY: WITHDRAWALS FROM MUNICIPAL BANK ACCOUNT FOR THE QUARTER ENDED 31 DECEMBER 2025

1. **Introduction**

The purpose of this report is to report to Council on specific withdrawals from the municipal bank account in terms of the Municipal Finance Management Act, No. 56 of 2003.

2. **Background**

Section 11(4) of the MFMA:

"The Accounting Officer of a Municipality must within 30 days after the end of each quarter –
a) table in the Municipal Council a consolidated report of all withdrawals made in terms of subsection 1(b) to (j)during that quarter; and
b) submit a copy of the report to the relevant provincial treasury and the Auditor-General".

3. **Discussion**

The report provides specific withdrawals from the Municipal back account and attached as **"Annexure A"** the withdrawals from municipal bank account for the quarter ended 31 December 2025.

The following information should be noted for the quarter ended 31 December 2025:

Section 11(1)(b): Expenditure that were authorised in terms of section 26(4) of the MFMA.

No withdrawals

Section 11(1) (c): Unforeseeable and unavoidable expenditure

No withdrawals

Section 11(1) (d): Withdrawals in respect of Trust, and so forth

No withdrawals

Section 11(1) (e): Third party payment of monies received on behalf of a person or state body.

As per attached **"Annexure A"**.

Section 11(1) (f): Monies erroneously deposited into the municipal bank account.

No withdrawals

Section 11(1) (g): Guarantees, sureties and security deposits refunded.

No withdrawals

Section 11(1) (h): Cash management and investment

As per attached "**Annexure A".**

Section 11(1) (i): Increased expenditure in terms of section 31 of MFMA

No withdrawals

Section 11(1) (j): Other purposes as prescribed

No withdrawals

4. **Financial Implications**

Completed by BTO -	As stipulated in report. Refer to "**Annexure A"**
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	
BTO Signature	

5. **Applicable Legislation**

Section 11(4) of the Municipal Finance Management Act 56 of 2003, MFMA.

6. **Legal Implications**

Compliance with Municipal Finance Management Act 56 of 2003.

7. **Other Implications**

None

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Report noted.

8.2 **Director: Planning & Development**

Noted

8.3 **Director: Civil & Water Services**

Item is noted.

8.4 **Director: Electro/Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted.

8.6 **Deputy Municipal Manager**

Noted.

8.7 **Municipal Manager**

Report noted.

9. **Delegated Authority**

To be noted by Council.

10. **Recommendations**

10.1 That the Council notes the withdrawals that were made in terms of section 11(1) (b) to (j) of the MFMA for the quarter ended 31 December 2025; and

10.2 That the Council notes the submission of the report to the Provincial treasury and Auditor-General as stipulated in section 11(4) (b) of the MFMA.

Item prepared by the Acting Manager Budget and Treasury:

Item approved by the Chief Financial Officer:

Item endorsed by the Municipal Manager:

Item noted by Portfolio Chairperson:

"Annexure A":

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts in accordance with section 11(1)(b) to (j)		
NAME OF MUNICIPALITY:	**KOUGA LOCAL MUNICIPALITY (EC108)**	
QUARTER ENDED:	**31 DECEMBER 2025**	
MFMA section 11(1) Only the accounting officer or the chief financial officer of the municipality acting on the written authority of the accounting officer may withdraw money or authorize the withdrawal of money from any of the municipality's bank accounts, and may do so only-	**Amount**	**Reason for withdrawal**
(b) to defray expenditure authorized in terms of section 26(4)	R 0.00	
(c) to defray unforeseeable and unavoidable expenditure authorized in terms of section 29(1)	R 0.00	
(d) in the case of a bank account opened in terms of section 12, to make payments from the account in accordance with subsection (4) of that section	R 0.00	
(e) to pay over to a person or organ of state money received by the municipality on behalf of that person or organ of state, including – i. money collected by the municipality on behalf of that person or organ of state by agreement; or ii) any insurance or other payments received by the municipality for that person or organ of state	R 10,475,238	Motor registration transaction fees.
(f) to refund money incorrectly paid into a bank account	R 0.00	
(g) to refund guarantees, sureties and security deposits	R 0.00	
(h) for cash management and investment purposes in accordance with section 13	R 205,390,441	Transferred to investment accounts (Call Accounts).
(i) to defray increased expenditure in terms of section 31; or	R 0.00	
(j) for such other purposes as may be prescribed	R 0.00	
(4) the accounting officer must within 30 days after the end of each quarter – a) table in the municipal council a consolidated report of all withdrawals made in terms of subsection (1) (b) to (j) during that quarter; and b) submit a copy of the report to the relevant provincial treasury and the Auditor-General	**Name and Surname:**	C. Du Plessis
	Municipal Manager	
	Date:	
Telephone Nr.	**Fax Nr.**	**E-mail**

042 – 200 2064	N/A	zgongqoba@kouga.gov.za
The completed form must be submitted within 30 days after the end of each quarter to Provincial Treasury and Auditor General.		

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
FINANCE & ECONOMIC DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/FED4**

SUPPLY CHAIN MANAGEMENT: S36 DEVIATIONS FOR THE MONTHS NOVEMBER AND DECEMEBER 2025

1. **Introduction**

The purpose of this item is to inform Council of the Section 36 Deviations for the months November and December 2025.

2. **Background**

Council plays an oversight role with regards to the implementation of the Supply Chain Management Policy as set out in Section 6 of the Policy.

Section 36 (1) (a) of the Municipality's Supply Chain Management Policy stipulates the following:

(1) The Accounting Officer may dispense with the official procurement processes established by this policy and procure any required goods or services through any convenient process, which may include direct negotiations, but only -

i) In an emergency; the conditions warranting *emergency dispensation* should include the existence of one or more of the following:

a. the possibility of human injury or death;

b. the prevalence of human suffering or deprivation of rights;

c. the possibility of damage to property, or suffering and death of livestock and animals;

d. the interruption of essential services, including transportation and communication facilities or support services critical to the effective functioning of the KLM as a whole;

e. the possibility of serious damage occurring to the natural environment;

f. the possibility that failure to take necessary action may result in the KLM not being able to render an essential community service; and the possibility that the security of the state could be compromised.

ii) if such goods or services are produced or available from a single or sole provider only.

iii) for the acquisition of special works of art or historical objects where specifications are difficult to compile;

iv) acquisition of animals for zoos and/or nature and game reserves; or

v) in any other exceptional case where it is impractical or impossible to follow the official procurement processes; and

(b) Ratify any minor breaches of the procurement processes by an official or committee acting in terms of delegated powers or duties which are purely of a technical nature.

(2) The accounting officer must record the reasons for any deviations in terms of subparagraphs (1) (a)(i) to (f) and Section 36 (1) (b) of this policy and report them to the next meeting of the council and include such reasons as a note to the annual financial statements of the municipality.

3. **Discussion**

Deviations for the months November and December. Starting 01 November 2025 - 30 November and 1 December 2025- 31 December 2025:

Refer to:

"Annexure A"- Table 1 -Deviations for month November 2025
"Annexure B" – Table 2 – Deviations for month December 2025

4. **Financial Implications**

Completed by BTO -	Not applicable
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	

5. **Applicable Legislation**

Municipal Supply Chain Regulations, Gazette No. 27636 dated 30 May 2005

6. **Legal Implications**

Failure to meet reporting obligations may constitute financial misconduct for which criminal sanctions may be imposed.

7. **Other Implications**

None

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Recommendation supported.

8.1 **Director: Planning & Development**

Noted

8.3 **Director: Civil & Water Services**

Item is noted.

8.4 **Director: Electro-Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted.

8.6 **Deputy Municipal Manager**

Noted.

8.7 **Municipal Manager**

Report noted.

9. **Delegated Authority**

Council

10. **Recommendations**

10.1 That the Deviation report for the months November and December 2025 be approved by Council.

Item prepared by the Manager SCM:

Item approved by the Chief Financial Officer:

Item endorsed by the Municipal Manager:

Item noted by the Portfolio Councillor:

ANNEXURE A

TABLE 1
DEVIATIONS- NOVEMBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
25-26/ EM 6	11-Nov-25	Electro-Mechanical	Mechanical	Flo Specialized	No	Emergency repairs for thumper	R 56 177,50	04-Oct-25	14-Nov-25	S36 (1)(a)(v)	**Req No**: 178747 **Order No**: 245967
25-26/ CWS	07-Nov-25	Civil & Water Engineering Services	Water Services	International Metal Processing	Yes	Emergency procurement for the repair and replacement of manifold and pumps at Jeffreys Bay WWTW	R 42 913,09	27-Oct-25	11-Nov-25	S36 (1)(a)(i)	**Req No**.177710 **Order No.**245824
25-26/ CWS11	07-Nov-25	Civil & Water Engineering Services	Water Services	ITS Pumps and Seals CC	No	Purchasing of a new Centrifugal Pump for Jeffreys Bay WTW	R 54 142,00	27-Oct-25	11-Nov-25	S36 (1)(a)(i)	**Req No.** 177717 **Order No.** 245828
25-26/ CWS12	07-Nov-25	Civil & Water Engineering Services	Water Services	International Metal Processing	Yes	Emergency Replacement of KSB WKLN 65-3	R 132 836,50	27-Oct-25	11-Nov-25	S36 (1)(a)(i)	**Req No**. 177709 **Order No.** 245826
25-26/ CWS13	20-Nov-25	Civil & Water Engineering Services	Water Services	Northfield Engineering (Pty) Ltd	No	Replacement of Scrapers, floor repairs, and pipe replacement in the clarifier at Jeffreys Bay	R 563 177,71	30-Oct-25	20-Nov-25	S36 (1)(a)(v)	**Req No**. 177720 **Order No.** 246079

TABLE 1
DEVIATIONS- NOVEMBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
						Wastewater Works					
25-26/ CWS8	19-Nov-25	Civil & Water Engineering Services	Water Services	Point Group (Pty) Ltd	No	**Approved Deviation: 24-25 Fin Year:** Sampling, transportation, analysis and preparing certificates of analysis of all samples taken at the Water and Waste Water Treatment works throughout Kouga Local Municipality.	R 370 518,25	30-Jun-25	09-Sep-25	S36 (1)(a)(v)	**Req No**. 175917 **Order No.** 246157
25-26/ DMM1	05-Nov-25	Office of DMM	Legal	CW Malan Jeffreys Bay	Yes	**Approved deviation: Legal Services-25-26 Fin Year** Van der Westhuizen and others, MEC CoGTA (Oliphant), MEC CoGTA (Petersen) and Freddy van Rooyen (transaction value spent	R 51 966,28	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176645, 176652 **Order No**. 245810, 245857

TABLE 1
DEVIATIONS- NOVEMBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
						reported in next column					
25-26/ DMM2	05-Nov-25	Office of DMM	Legal	Billett and Gouws	Yes	**Legal Services- Approved deviation:** Papiesfontein Eviction, Papiesfontein Criminal matters, labour Investigation, R Petersen vs Phela. Lovens (transaction value spent reported in next column)	R 56 608,91	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176646, 176631 **Order No**. 245811, 245813
25-26/ FED	04-Nov-25	Finance and Economic Development	Tourism and Marketing	Reed Exhibition	No	Exhibitor floor space at WTM Africa 2026	R 325 933,00	26-Oct-25	07-Nov-25	S36 (1)(a)(v)	**Req No**. 171234 **Order No**. direct Payment
						TOTAL	**R 1 654 273,24**				

ANNEXURE B

TABLE 2
DEVIATIONS- DECEMBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
25-26/ CWS 14	25-Nov-25	Civil & Water Engineering Services	PMU Unit	JG Afrika	No	Upgrading of Gravel Roads in the Kouga Local Municipality - Phase 2contract administration and site supervision	R 2 425 174,92	28-Oct-25	15-Dec-25	S36 (1)(a)(v)	**Req No**. 175921 **Order No.** 246793
23-24/ CWS 40	11-Dec-25	Civil & Water Engineering Services	PMU Unit	Rudcor Engineering (Pty) Ltd	No	Appointment of a contractor for the construction of internal streets and stormwater infrastructure for Hankey Housing Development (Phase 2) **Total deviation amount R17677321.20 Amount paid is reflected**	R 206 743,38	01-Mar-24	14-Mar-25	S36 (1)(a)(i)	**Req No**.175942 **Order No.** 246792
25-26/ CWS 15	18-Dec-25	Civil & Water Engineering Services	Water Services	Protégé Technical	No	Procurement of the Protapp Digital Operational Monitoring Software	R 240 000,00	09-Dec-25	24-Dec-25	S36 (1)(a)(ii)	**Req No.** 177733 **Order No.** 246936
25-26/ EM 7	22-Dec-25	Electro-Mechanical	Mechanical	Flash Electric	Yes	Various emergency repairs on pumpstation and boreholes undertaken period	R 406 435,87	09-Nov-25	24-Dec-25	S36 (1)(a)(i)	**Req No**: 179850 **Order No**: 246932

TABLE 2
DEVIATIONS- DECEMBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
						7 Oct to 09 Nov 2025					
25-26/ CWS 8	25-Nov-25	Civil & Water Engineering Services	Water Services	Qpoint Group (Pty) Ltd	No	**Approved Deviation: 24-25 Fin Year:** Sampling, transportation, analysis and preparing certificates of analysis of all samples taken at the Water and Wastewater Treatment works throughout Kouga Local Municipality.	R 668 207,50	30-Jun-25	09-Sep-25	S36 (1)(a)(v)	**Req No**. 168631 **Order No.** 246953
25-26/ DMM1	04-Dec-25	Office of DMM	Legal	CW Malan Jeffreys Bay	Yes	**Approved deviation: Legal Services-25-26 Fin Year** Van der Westhuizen and others, MEC CoGTA (Oliphant), MEC CoGTA (Petersen) and Freddy van Rooyen (transaction value spent reported in next column	R 67 302,03	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176679, 176654, 176680 **Order No**. 246600, 246500, 246651

TABLE 2
DEVIATIONS- DECEMBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
25-26/ DMM2	04-Dec-25	Office of DMM	Legal	Billett and Gouws	Yes	**Legal Services- Approved deviation:** Papiesfontein Eviction, Criminal matters, labour Investigation, R Petersen vs Phela. Lovens (transaction value spent reported in next column)	R 54 020,35	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176675 **Order No**. 246598
24-25/ DMM1	24-Dec-25	Office of DMM	Administration	Bambelela Property Development	Yes	**Approved Deviation: 24-25 Fin Year**: Approved Rental of Office space for 3 years. Rental for 4months expenditure indicated in next column	R 1 866 675,40	28-Jun-24	12-Jul-24	S36 (1)(a)(v)	**Req No**. 170000 **Order No**. 246989
						TOTAL	**R 5 934 559,45**				

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
FINANCE & ECONOMIC DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/FED5**

ANNUAL FUNDING PROPOSAL: HUMANSDORP MUSEUM ASSOCIATION

1. Introduction

The purpose of this item is to seek approval for financial support for the Humansdorp Museum Association to continue to operate the iconic Shell Museum (one of its kind in South Africa) and Humansdorp Museum (founding town of Kouga dating back to 1859) and to establish the new shipwreck museum with economic hub according to the Integrated Economic Development Strategy of Kouga Municipality.

2. Background

The Humansdorp Museum Association, established in 1985, is a non-profit organization dedicated to preserving the natural and cultural heritage of the region. It currently operates the Shell Museum in Jeffrey's Bay and the Humansdorp Museum. Both museums offer unique collections and educational programs to the public. The Association plays a crucial role in safeguarding local heritage by undertaking the upkeep of significant heritage artefacts and sites within the Kouga region. Cape St Francis street names are names after shipwrecks that sunk along the South African Coast Line – most of these are along the shores of the Kouga Region.

Local municipalities in South Africa regulate heritage and museums primarily through the National Heritage Resources Act (NHRA) of 1999, which requires to protect heritage resources by providing zoned properties to showcase and promote heritage artifacts.

Grade III Heritage Resources in South African are situated at local municipality level and these are sites or objects of local significance that are worthy of retention. These resources are identified and managed by private sector authorities or associations. This framework is important to protect any, and all, items salvaged, donated or lent to a Museum Association. Currently the Humansdorp Museum Association is the local private sector custodian that source, documents and protects artifacts of historical significance and provides a platform to educate students, residents, domestic and international visitors on the rich history of Kouga.

Currently, the association manages and promotes the Shell Museum in Jeffreys Bay and the Humansdorp Museum in Humansdorp. The request for the Shipwreck Museum in St Francis is a welcome addition and all artifacts that will be on display are from local shipwrecks.

3. **Discussion**

The continued operation and visible development and growth of the Humansdorp Museum Association and its museums, are crucial for preserving the rich cultural heritage of the Kouga region.

By supporting the Association who in return manages and promotes heritage and culture, Council will:

- **Enhanced Cultural Heritage Preservation:**
  The council will contribute to safeguarding local history, traditions, and artifacts, ensuring they are maintained and protected for future generations. This helps reinforce community identity and pride.

- **Increased Tourism and Economic Growth:**
  Funding will support exhibitions, cultural events, and educational visits that attract visitors from outside the area. Increased tourism generates economic benefits, such as increased support of local businesses and service providers.

- **Community Development and Social Cohesion:**
  The Museum Association promotes inclusivity by engaging diverse community groups, especially disadvantaged communities, in cultural activities. This fosters social cohesion, cultural understanding, and empowerment.

- **Education and Cultural Awareness:**
  Funding enables the implementation of educational programs for schools raising awareness of local history and indigenous cultures and fostering a sense of belonging among residents.

- **Positive Publicity and Recognition:**
  Supporting heritage initiatives enhances the municipality's reputation as a champion of cultural preservation and community development, gaining recognition in local, provincial, regional, national, and even international.

- **Sustainable Local Heritage Assets:**
  The collaboration ensures long-term management and continuous updating of heritage collections and programs, making these assets sustainable and accessible to the public.

- **Alignment with the Integrated Economic Growth Strategy:**

  Shipwreck Museum

  The property in St Francis Bay was transformed into a Shipwreck Museum to display salvaged artefacts and paraphernalia from various shipwrecks that are found along the coastline of Kouga. Salvaged items displayed, are from residents from St Francis, Cape St Francis and various residents around South Africa and beyond its borders. The St Francis Shipwreck Museum is the second of its kind in Southern Africa, as the only other shipwreck museum is located in Bredasdorp in the Western Cape – making this the only shipwreck

museum with actual diving opportunities on selected wrecks along Oyster Bay, St Francis and Cape St Francis coastal borders.

It, furthermore, will facilitate and enhance Kouga tourism attractions:

- Grow international geography tourism by including the shipwreck museum into all travel itineraries and presentations at trade shows, speed marketing and tourism workshops This initiative is undertaken in collaboration with relevant government departments, which assume responsibility for the operational support and maintenance of projects post-handover.
- Grow community identity by connecting the people of Cape St Francis, Oyster Bay and St Francis Bay to their shared past and maritime legacy
- facilitate research with archaeologists, historians, and conservationists, contributing to a broader understanding of South Africa's coastal history.

The position of this shipwreck museum brings with it also such significance, as most of Cape St Francis Street names are named after these shipwrecks that lay along the Kouga coastline.

Economic Hub

- It's further proposed that the two local enterprises (Sibanye Knitters and Zamantande Creations) be housed within a municipal property to ensure long-term sustainability beyond the LED support phase. This approach aims to enhance the survival rate of these enterprises, promote township economic development, and ultimately contribute to municipal revenue generation.
- Sibanye Knitters and Zamantande Creations are two established, locally based manufacturing and craft enterprises that produce African-origin products with significant potential to attract local and international tourists.
- The Economical Hub to be set-up at 2 Diana Crescent, provides a dedicated operating space within municipal property with the below benefits:
    I. Enable these two businesses to reduce operational costs (e.g., rental fees).
    II. Support sustainable growth and scale-up of the identified SMME's.
    III. Promote the Kouga region as a hub for locally crafted products to domestic and international retail shoppers.
    IV. Uplift the broader community through economic participation and job creation.
    V. create employment opportunities, each supporting over five (5) households.
    VI. reflect the unique talent and creativity inherent to the Kouga region.

In summary, the Kouga Municipal Council's support will not only help preserve important local artifacts and heritage but will also stimulate economic activity, foster community pride, and elevate the municipality's cultural profile. The potential to establish 2 Diana Crecent in St Francis Bay into a Shipwreck Museum and Economical Hub promote awareness and appreciation of the region's unique coastal environment and its influence on seafaring. It, further supports heritage conservation by preserving shipwreck artifacts and historical records, safeguarding them for future generations while enhancing tourism and creating economic opportunities by attracting visitors interested in history, maritime archaeology, and local culture.

3.1 Funding Request

a. The Humansdorp Museum Association requests annual funding from the Kouga Municipality to support the following:

   - Cover essential operational expenses.
   - Ensure the proper preservation and conservation of valuable artifacts through specialized equipment and materials.
   - Develop and deliver engaging educational programs for schools, community groups, and the general public.
   - Conduct research on local history, document oral histories, and publish findings to enhance public understanding of the region's heritage.
   - Maintain and preserve significant heritage sites within the Kouga region, ensuring their long-term accessibility and appreciation.
   - Organize community events, workshops, and volunteer programs to engage residents in heritage preservation activities.
   - Assist the municipality with the Heritage Audit.

b. The Humansdorp museum association requests funding for refurbishment of 2 Diana Crescent to convert the house into a Shipwreck Museum and the garage into an economical hub. Funding value of R300 000.00 is requested.

3.2 Financial Projections:

A detailed budget outlining the proposed use of annual operational budget funds is cited in "**Annexure A**".

3.3 In-Kind Support

In addition to financial support, the Council can consider providing the following in-kind support:

- Facilitate collaboration between the Association and other relevant departments within the Municipality (e.g., tourism, community services) to maximize the impact of heritage preservation efforts.
- Assist in promoting the museums and their activities through municipal media channels, such as social media and local publications.

Supporting the Humansdorp Museum Association is an investment in the future of the Kouga region. By preserving our rich cultural heritage, we strengthen

community identity, enhance tourism opportunities, and create a more vibrant and engaging environment for all residents.

- **"Annexure A"**: Humansdorp Museum Association Funding Proposal and Budget Projection
- **"Annexure B"**: Shipwreck Museum
- **"Annexure C"**: Economical Hub

4. **Financial Implications**

4.1 **Humansdorp Museum Association Operational Funding**

Completed by BTO -	
Project Description	Humansdorp Museum Association
Ukey no.	2024 0710 995 845 – Humansdorp Museum Association 20240710994876 - CANCELLED Calamari Festival 20250708986271 – Township Economy Support
Budgeted Amount	R750 000.00
BTO Signature	
DATE	10/10/2025
Amount spent and committed to date	R0.00
Amount Available	R750 000.00
Comment	

5. **Applicable Legislation**

5.1 **Humansdorp Museum Association Funding**:

Funds transferred to external organisations or bodies must comply with section 67 of the MFMA, Act 56 of 2003:

Funds transferred to organisations and bodies outside government 67.

(1) Before transferring funds of the municipality to an organisation outside any sphere of government otherwise than in compliance with a commercial or other business transaction, the accounting officer must be satisfied that the organisation or body-

(a) has the capacity and has agreed-

(i) to comply with any agreement with the municipality;

(ii) for the period of the agreement to comply with all reporting, financial management and auditing requirements as may be stipulated in the agreement;

(iii) to report at least monthly to the accounting officer on actual expenditure against such transfer; and

(iv) to submit its audited financial statements for its financial year to the accounting officer promptly;

(b) implements effective, efficient, and transparent financial management and internal control systems to guard against fraud. theft and financial mismanagement; and

(c) has in respect of previous similar transfers complied with all the requirements of this section.

(2) If there has been a failure by an organisation or body to comply with the requirements of subsection (1) in respect of a previous transfer, the municipality may

(1)(c) make a further transfer to that organisation or body provided that-

(a) subsection (1)(a) and (b) is complied with, and

(b) the relevant provincial treasury has approved the transfer.

(3) The accounting officer must through contractual and other appropriate mechanisms enforce compliance with subsection (1).

5.2 **Shipwreck Museum**

- **National Heritage Resources Act 25 of 1999:**
  This act provides an integrated system for managing all national heritage resources, including maritime heritage. The National Heritage Resources Act (NHRA), No. 25 of 1999 protects shipwrecks and other underwater cultural heritage over 60 years old, classifying them as the property of the state and administered by the South African Heritage Resources Agency (SAHRA). The Act further defines: Shipwrecks older than 60 years are considered archaeological sites and therefore national heritage resources available to preserve and showcase at local governmental level.

- **Integrated Coastal Management Act 24 of 2008:**
  This Act focuses on integrated coastal and estuarine management.

It promotes the conservation of the coastal environment and ensures sustainable use of coastal resources. It aims to give effect to South Africa's international obligations in relation to coastal matters.

5.3 **Economical Hub**

- The Constitution of the Republic of South Africa, of 1996 as amended.
- Local Government Systems Act 32 of 2000 as amended.
- National LED Policy and Strategy
- National Development Plan (Vision 2030)
- National Small Enterprise Act of 1996

6. **Legal Implications**

The Municipality must ensure that beneficiaries have complied with their contractual duties, as required by the MFMA. Failure to comply with the MFMA may result in the transaction being classified as authorised, irregular, or fruitless and wasteful expenditure, and which may pose a risk to the financial audit qualifications of the Municipality.

7. **Other Implications**

None

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Recommendation supported.

8.2 **Director: Planning & Development**

Noted

8.3 **Director: Civil & Water Services**

Item noted.

8.4 **Director: Electro-Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted.

8.6 **Deputy Municipal Manager**

Supported.

8.7 **Municipal Manager**

Supported.

9. **Delegated Authority**

Council

10. **Recommendations**

10.1 That Council approves the annual contribution to the Humansdorp Museum Association amounting to R450,000.00 (Four Hundred and Fifty Thousand Rand) only, Vat – inclusive for 2025/2026 FY.

10.2 That Council approves the funding allocation for the refurbishment of the building for the establishment of the Shipwreck Museum for R300,000.00 (Three Hundred Thousand) only, VAT – inclusive.

10.3 That Council authorizes the Accounting Officer to conclude a Sponsorship Agreement with the Humansdorp Museum Association, in accordance with the funding allocated in recommendations 10.1 and 10.2 as above.

Item prepared by the Acting Manager EDT: A Jonck

Item approved by the Chief Financial Officer:

Item endorsed by the Municipal Manager:

Item noted by Portfolio Chairperson:

"Annexure A":

Humansdorp Museum Association Funding Proposal and Budget Projection

Funding Proposal **2025 - 2027**	

Association Details:

Business Name:	Humansdorp Museum Association 171 – 989 NPO
Address:	46 Voortrekker Street Humansdorp 6300
Contact numbers:	082 852 4056 or 083 380 0574
Contact Persons:	Name: Theo Vosloo Position: Chairman Cell: 084 585 4002 Landline: 042 296 0001 Email: vosloottheo@gmail.com
	Name: Hester Marx Position: Secretary Cell: 076 246 3720 Email: geelhoutboom@igen.co.za
	Name: Petro Meyer Position: Treasurer Cell: 082 852 4056 Email: petro.meyer@telkomsa.net

Executive Summary

The Humansdorp Museum Association extends its sincere appreciation to the Kouga Municipality for its invaluable support, which remains indispensable in safeguarding the natural and cultural heritage of the region while delivering enriching experiences to the public. Continued municipal funding is critical to maintaining the Association's operational capacity and fulfilling its educational mission.

The Museum Association is looking forward to celebrating ten years of collaboration with the Kouga Municipality in June 2026.

The Humansdorp Museum Association respectfully requests funding of R450,000 from the Kouga Municipality for the 2025-2026 financial year to support its ongoing operations and enhance visitor experiences at the Shell Museum in Jeffrey's Bay, the Humansdorp Museum and a new Shipwreck Museum opening during November 2025 in St Francis Bay. This funding will underpin the delivery of quality educational initiatives and maintain open access to these cultural landmarks.

A need for a Shipwreck Museum was identified as the coastal region has rich maritime history marked by numerous shipwrecks that hold significant historical, archaeological, and cultural value. Currently, there is no dedicated museum to conserve and interpret these underwater heritage sites, which are at risk from natural decay and human interference. A Shipwreck Museum will protect this heritage, foster local engagement, and enhance tourism.

Recent months have seen a rise in visitor numbers and income, emphasizing the museums' growing role in community education and cultural tourism. Donations from the public continue to enhance the collections and exhibits, underscoring the community's commitment to heritage preservation.

The Association remains committed to expanding its reach through inclusive programming, partnership development, and leveraging digital technology to promote the museums and local heritage. The attached detailed budget and capital expenditure plan for 2026 provide a comprehensive financial outlook and outline strategic priorities for the coming year.

General Description

The Humansdorp Museum Association, established in 1985, is dedicated to preserving the town's natural and cultural heritage and that of the surrounding region. Operating as a non-profit organization since June 23, 2016, under registration number 171-989 NPO, the Association is governed by a committed committee of volunteers supported by employed museum supervisors who manage daily operations at the Shell Museum in Jeffrey's Bay, the Humansdorp Museum and in future also the Shipwreck Museum in St Francis Bay.

- The Shell Museum features a diverse and unique collection of seashells and coastal exhibits.
- The Humansdorp Museum focuses on showcasing significant artifacts reflecting the area's natural and cultural history.
- The Shipwreck Museum will not only serve as a cultural and historical hub but also integrates commercial opportunities for Small and Medium Enterprises (SMEs) by allowing them to trade directly from the premises. This innovative approach will create a dynamic environment where local entrepreneurs can showcase and sell their products alongside the museum's exhibitions, promoting economic empowerment and job creation within the community. By combining heritage preservation with active economic participation, the project seeks to stimulate sustainable local development, enhance visitor engagement, and provide continuous opportunities for SMEs to grow and thrive in a supportive setting.

Vision and Mission Statement

The Association envisions becoming a leading cultural and educational institution that nurtures and promotes the natural and cultural heritage of Humansdorp, Jeffrey's Bay, St Francis Bay and neighbouring communities.

Its mission remains focused on safeguarding and celebrating local heritage through:

- Systematic collection and preservation of artifacts and specimens.
- In-depth research into the region's natural and cultural history.
- Delivering meaningful educational programs for diverse audiences.
- Providing accessible collections and research resources for students, scholars, and the wider public.

Organizational Structure

The Humansdorp Museum Association benefits from a dedicated team comprising volunteers and paid staff. A governing committee oversees strategic decisions and program development, while museum supervisors manage day-to-day functions, including visitor services and exhibition management.

Strengths, Weaknesses and Opportunities

Museums	**Strengths**	**Weaknesses**	**Opportunities**
Shell	Unique collection. Excellent location. Resolute staff.	Limited space to expand. Aging display cabinets.	Updating "At the Coast" collection on regular basis
Humansdorp	Convenient location. Interesting collection. Resolute staff and volunteers.	Limited space for growing number of artefacts received. (Container filled with artefacts)	Expanding to the adjacent premises. Expand awareness of Genealogy hub.
Shipwreck	Unique collection. Excellent location. Enthusiastic volunteers.	Static displays	Become a major attraction in St Francis Bay Use of digital mediums.

Objectives for 2025-2026

The Humansdorp Museum Association is poised to advance its objectives by embracing growth to better serve heritage preservation and community engagement:

- Enhanced Stewardship: Continuing conservation efforts with new technologies and sustainable practices to protect collections and local environments.
- Inclusion and Community Engagement: Expanding outreach to diverse community groups through projects such as recording and transcribing oral histories and delivering special inclusive programs, including tactile and sensory experiences for visitors with disabilities.

- Dynamic Educational Offerings: Maintaining core educational programs while enhancing interactivity, developing partnerships with educational institutions, and integrating specialized workshops and guest lectures.
- Research Development: Supporting local heritage research through a growing library resource, genealogical newsletters, monthly research workshops, and publishing initiatives reflecting the rich history of the area.
- Collaborative Efforts: Increasing partnerships with cultural organizations, participating in joint heritage events, and boosting community involvement in cultural preservation.
- Tourism Promotion: Strengthening digital marketing efforts with updated museum websites, expanding public accessibility and outreach, and actively promoting the museums as key regional attractions.
- Heritage Site Preservation: Overseeing ongoing maintenance of historical cemeteries.

Market Analysis

The core audience for the Humansdorp Museum Association continues to be local families, especially those with children, alongside holiday visitors to Jeffrey's Bay and St Francis Bay. The Association prioritizes creating an inclusive and welcoming environment that serves diverse demographic groups across racial, economic, and educational backgrounds.

Marketing initiatives include:

- Offering free admission to school groups to support education.
- Tailoring programs to accommodate various learning styles and accessibility needs.
- Hosting vibrant events that celebrate cultural diversity.
- Ensuring full accessibility for visitors with disabilities.

Evolving Funding Strategy for 2025-2026

To strengthen financial sustainability, the Association’s funding approach will evolve through:

- Diversified Funding Sources: Maintaining municipal support while actively pursuing additional grants from cultural, educational, and heritage bodies, emphasizing capital project funding.
- Community Engagement: Building partnerships with local businesses for sponsorships.
- Revenue Enhancement: Continuing to optimize admission fees informed and expanding gift shop offerings with unique local crafts and souvenirs.
- Membership Programs: Strengthening membership benefits to encourage ongoing financial contributions and foster a sense of ownership among supporters.
- Financial Management: Implementing enhanced budget oversight and acquiring dedicated accounting software to improve financial tracking beyond current Excel practices.
- Capital Project Fundraising: Targeted fundraising initiatives and grant applications to support ongoing museum development and expansion projects.

Budget Monitoring and Financial Planning

The Association remains committed to rigorous and transparent budget oversight, regularly reviewing income and expenses against forecasts to adapt strategies as necessary. It maintains a conservative stance on revenue projections, particularly concerning sales of museum keepsakes and merchandise, to navigate economic uncertainties effectively.

Plans are underway to transition from Excel-based financial compilation to specialized software to streamline reporting and provide more in-depth financial insight.

Capital Project Funding

Targeted fundraising efforts will be intensified to support specific capital projects, including further development of the Humansdorp Museum facilities. These initiatives will involve grant application submissions and focused community fundraising campaigns aligned with the Association's strategic growth objectives.



Shipwreck Museum front view with proposed artefacts

Budget Projection:

Humansdorp Museumvereniging

Projected Income and Expenses for year ending 30/06/2026

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total
Income	**19 357**	**12 292**	**13 167**	**15 735**	**244 782**	**35 272**	**469 514**	**11 917**	**14 960**	**13 744**	**10 449**	**9 232**	**870 421**
Entrance Fees - Humansdorp	535	410	1 060	1 060	1 060	3 180	2 120	1 060	1 060	1 060	1 060	1 060	14 725
Entrance Fees - Shell Museum	7 480	2 545	4 240	6 890	4 240	14 840	5 300	3 180	4 240	4 240	2 120	2 120	61 435
Entrance Fees - Shipwreck						3 000	2 000	1 000	1 000	1 000	1 000	1 000	10 000
Kouga Municipality	0	0	0	0	230 000	0	450 000	0	0	0	0	0	680 000
Interest Received	3 023	2 062	2 567	2 485	3 652	3 652	3 594	3 477	3 360	3 244	3 069	2 952	37 137
Membership Fees	20	0	0	0	0	0	1 200	0	0	0	0	0	1 220
Donations	0	4 500	0	0	0	0	0	0	0	1 000	0	0	5 500
Keepsakes	8 299	2 775	5 300	5 300	5 830	10 600	5 300	3 200	5 300	3 200	3 200	2 100	60 404
Expenses	**30 170**	**64 418**	**41 247**	**270 614**	**152 641**	**57 734**	**123 329**	**56 585**	**64 914**	**48 437**	**48 360**	**42 280**	**1 000 729**

Expenses	**30 170**	**64 418**	**41 247**	**270 614**	**152 641**	**57 734**	**123 329**	**56 585**	**64 914**	**48 437**	**48 360**	**42 280**	**1 000 729**
Advertising	450	0	400	400	5 000	400	400	400	3 000	400	400	400	11 650
Accounting Software	0	0	0	0	0	0	250	250	250	250	250	250	1 500
Bankcharges	396	181	250	270	230	650	500	250	250	280	250	250	3 757
Books and Artifacts	0	0	300	700	700	700	700	700	1 000	700	700	700	6 900
Cleaning - Humansdorp	0	0	200	200	300	200	200	200	200	200	200	300	2 200
Cleaning - Shell	-35	0	210	210	3 000	200	210	210	210	210	210	210	4 845
Cleaning - Shipwreck	0	0	0	0	0	200	200	200	200	200	200	200	1 400
Container Rental	0	0	0	0	0	0	1 000	1 000	1 000	1 000	1 000	1 000	6 000
Computer Costs - Humansdorp	0	0	0	900	0	0	900	0	0	900	0	0	2 700
Computer Costs - Shell	0	0	0	0	920	0	0	920	0	0	920	0	2 760
Depreciation	90	90	90	90	90	90	90	90	90	90	90	90	1 080
Festivals	0	1 014	4 500	350	350	350	350	350	1 350	350	3 500	350	12 814
First Aid - Humansdorp	0	0	30	30	30	30	30	30	30	30	30	30	300
First Aid - Shell	0	0	0	30	30	30	30	30	30	30	30	30	270
First Aid - Shipwreck	0	0	0	0	300	30	30	30	30	30	30	30	510
Garden Services - H/Dorp	0	1 050	650	650	650	650	700	700	700	700	700	700	7 850
Garden Services - Shell	0	0	0	270	0	0	0	0	270	0	0	270	810
Garden Services - Shipwreck	0	0	0	0	600	600	600	600	600	600	600	600	4 800
Heritage Projects - Cemetery	700	700	700	700	700	700	750	750	750	750	750	750	8 700
Heritage Projects - Humansdorp	0	0	0	0	0	0	70 000	0	0	0	0	0	70 000
Heritage Projects - Shell	1 500	1 500	0	0	0	0	0	15 000	0	0	0	0	18 000
Heritage Projects - Shipwreck	0	0	0	180 510	44 210	0	0	0	0	0	0	0	224 720
Insurance - Compensation Comm	0	0	0	0	0	0	0	0	0	0	1 500	0	1 500
Internet - Humansdorp	300	300	300	300	300	300	300	300	300	300	300	300	3 600
Internet - Shell	0	0	150	150	150	150	150	150	150	150	150	150	1 500
Internet - Shipwreck	0	0	0	0	0	200	200	200	200	200	200	200	1 400
Keepsakes	4 257	1 440	2 718	2 718	2 990	5 437	2 718	1 641	2 718	1 641	1 641	1 075	30 996
Leave Pay Provision	0	0	1 779	1 779	1 779	1 779	1 779	1 779	1 779	1 779	1 779	1 779	17 790
Licence - Humansdorp	0	0	0	0	0	0	0	0	0	0	600	0	600
Licence - Shell	0	0	0	0	0	0	0	0	0	0	1 200	0	1 200
Licence - Shipwreck	0	0	0	0	0	0	0	0	0	0	600	0	600
Membership Fees	0	0	0	0	0	0	700	0	0	0	0	0	700
Printing and Stationery - Humansdorp	433	92	320	320	320	320	320	320	320	320	320	320	3 725
Printing and Stationery - Shell	105	266	320	320	320	320	320	320	320	320	320	320	3 571
Printing and Stationery - Shipwreck	0	0	0	44 710	320	320	320	320	320	320	320	320	47 270
Refreshments - Humansdorp	549	266	1 300	300	300	300	300	300	300	300	300	300	4 815
Refreshments - Shell	95	0	1 350	350	350	350	350	350	350	350	350	350	4 595
Refreshments - Shipwreck	0	0	0	0	300	300	300	300	300	300	300	300	2 400
Re-loction Costs - Shipwreck Artefacts	0	0	0	10 000	0	0	0	0	0	0	0	0	10 000
Repairs and Maintenance - Humansdor	467	32 989	700	2 200	700	700	700	700	700	700	700	700	41 956
Repairs and Maintenance- Shell	0	0	2 000	700	700	700	700	700	700	700	700	700	8 300
Repairs and Maintenance - Shipwreck	0	0	0	700	700	700	700	700	700	700	700	700	6 300
Salaries -Humansdorp	7 776	8 944	8 880	7 360	6 400	9 360	7 040	7 000	7 700	8 050	7 350	7 700	93 560
Salaries -Shell	8 540	9 948	9 360	7 470	6 710	15 745	10 360	6 240	6 740	7 020	6 980	7 000	102 113
Salaries - Shipwreck	0	0	0	0	5 400	8 100	8 100	7 200	7 800	7 800	7 800	7 800	60 000
Security - Shipwreck	0	0	0	0	62 064	0	0	0	0	0	0	0	62 064
Seminar and training	0	950	0	0	0	0	1 500	0	0	1 000	0	0	3 450
Small Asset Write Off - Humansdorp	0	150	500	1 000	500	500	1 000	500	6 000	1 000	500	50	11 700
Small Asset Write Off - Shell	0	0	0	0	0	2 000	500	500	6 000	500	500	500	10 500
Small Assets Write Off - Shipwreck	0	0	0	0	0	0	2 000	0	6 000	2 000	0	0	10 000
Telephone - Humansdorp	150	200	130	130	130	130	140	140	140	140	140	140	1 710
Telephone - Shell	250	200	200	200	200	200	215	215	215	215	215	215	2 540
Telephone - Shipwreck	0	0	0	0	0	200	200	200	200	200	200	200	1 400
Travel Expenses	2 083	2 170	2 145	2 370	2 100	2 370	2 390	2 200	2 390	2 485	229	2 390	25 322
Unemplyment Insurance Fund	173	198	144	152	137	243	192	140	151	152	146	151	1 979
Wages - Humansdorp	1 000	1 110	960	1 200	960	480	1 220	960	960	1 200	960	960	11 970
Wages - Shell	891	660	660	875	700	700	875	700	700	875	700	700	9 036
Wages - Shipwreck	0	0	0	0	1 000	1 000	800	800	800	1 000	800	800	7 000
Profit (Loss) for month	**-10 813**	**-52 126**	**-28 080**	**-254 879**	**92 141**	**-22 462**	**346 185**	**-44 668**	**-49 953**	**-34 693**	**-37 911**	**-33 048**	**-130 308**

PROJECTED CASH FLOW													
Cash on Hand		565	7 485	2 607	44 748	22 286	118 471	73 802	23 849	4 156	1 244	8 196	8 196
Call Account 1		101 644	66 644	16 644	16 644	16 644	116 644	116 644	116 644	101 644	66 644	26 644	26 644
Call Account 2 (Contingency)		77 553	77 553	77 553	77 553	77 553	77 553	77 553	77 553	77 553	77 553	77 553	77 553
		179 762	**151 682**	**96 804**	**138 945**	**116 483**	**312 668**	**267 999**	**218 046**	**183 353**	**145 441**	**112 393**	**112 393**
Investment - Erf 4208 Humansdorp		**283 208**	**283 208**	**83 208**	**133 208**	**133 208**	**283 208**	**283 208**	**283 208**	**283 208**	**283 208**	**283 208**	**283 208**

Humansdorp Museumvereniging

Motivation of Expenses for Financial Years 2025 / 2027		2024/2025 R	2025/2026 R	2026/2027 R
Advertising Costs A small promotional item is handed out to schools and groups that visit the museums. The articles are hand made by the museum officers and not expensive. Only paper, cellophane bags and glue required. Flyers are printed for distribution at the Tourist Office and accommodation establishments. Printed t-shirts supplied to museum officers. Poster allowance for annual exhibition in the Mall.		7,849	4,800	5,160
Cleaning Costs - Humansdorp General cleaning materials		1,442	3,600	3,720
Cleaning Costs - Shell Museum General cleaning materials and annual carpet cleaning in November		4,079	3,680	6,800
Computer Costs - Humansdorp Museum Replacement cartridges for printer		1,760	3,600	3,720
Computer Costs - Shell Museum Replacement cartridges for printer - colour printer		2,500	3,680	3,800
Festivals		9,186	11,500	12,300
September - Heritage Expo at the Mall	4,000			
May and June - Youth Day Puppet Shows at each of the museums as well as surprice packets for attendees	3,000			
August - Womens Day Attendees from Pellsrus spoiled with tea and refreshments	3,000			
First Aid Provision for plasters/ headache tablets/ Detol /rubber gloves		274	360	480
Garden Services Humansdorp Trimming and removing dead shrubs and trees at Humansdorp Museum on an annual basis Grass cutting every second week and cleaning of flower beds once a month		4,970	8,100	8,580
Garden Services Shell Museum The Grass Barber cleans the flower beds in from of the museum before the holidays if required		500	1,060	1,120
Heritage Projects Monthly cleaning of the Duine Street and Pells Cemetery in Pellsrus to ensure that it is kept clean and well maintained by The Grass Barber.		8,400	8,700	9,300
Heritage Projects - Museums **Projects for 2024/2025** The following projects are currently delayed due to the need for a security upgrade, specifically the installation of a perimeter fence. - Move of the oxwagon from Hankey		35,000	70,000	80,000

- Move of the wagon tracks - Move of the "koekepan" (this item is made from aluminium) The anticipated move of the above items with proper display areas and signage Installation of glass partitioning to protect displays, small display cabinets and lettering **Projects for 2025/2026:** Additional cabinets for displays at Humansdorp Museum in anticipation of moving to the adjacent property **Projects 2026/2027** The melamine components of the cabinets in the shell museum need to be replaced.	20,000 15,000			
Insurance Workmens Compensation Insurance for staff		1,400	1,500	1,500
Keepsakes Small mementos sold by the museum in the form of fridge magnets, keyrings, books and shell cards. The Humansdorp Museum Association has the copy write of the "Sea Shells of Jeffreys Bay" as well as "Die Groei en Bloei van Humansdorp".		40,037	41,209	43,624
Membership Fees South African Museum Association Shell Collectors SA		600	700	740
Repairs and Maintenance - Shell Museum Unspecified budget for general maintenance replacement of globes / painting		11,645	8,400	9,000
Repairs and Maintenance - Humansdorp Museum Unspecified budget for general maintenance replacement of globes / painting		21,898	8,400	9,000
Salaries - Humansdorp One full time employee - C Potgieter Part Time as required - S Hammond		99,135	82,760	88,760
Salaries - Shell Museum Working 3 days per week - E Gelderblom Working 2 days per week - S Hammond Working Saturdays and one additional day per month - M Janse van Rensburg		99,235	87,820	95,080
Security - Humansdorp		30,664	890	1,010
Security Bars on all windows	25,744			
Additional Beams	4,500			
Activation of Olarm to ensure that alarm can be activated from cell phone (3 Months)	420			
Security - Shell Museum		11,420	890	1,010
Installation of security Cameras	11,000			
Activation of Olarm to ensure that alarm can be activated from cell phone (3 Months)	420			
Small Assets Written Off		24,636	6,000	7,000
Inverter for the Humansdorp Museum	6,500			
Card Machine for Humansdorp Museum	799			
Small Stove for Humansdorp Museum	487			
Stand for Planter	350			
Robot Vacuum Cleaner - Humansdorp Museum	6,000			
Robot Vacuum Cleaner - Shell Museum	6,000			
Cell Phone for Humansdorp Museum	2,500			
Provision for small items	2,000			
Wages Humansdorp Cleaner for one day per week		4,650	11,385	12,615
Wages Shell Museum Cleaner for one day per week		8,040	7,790	8,770

add_circle

Heritage Project at Humansdorp Museum

Installing glass panels to secure displays





Glass panels to protect vintage car

Displays updated in Shell Museum





Learners with special needs

Bringing the ocean to the learners – finding shells in sea sand





Visually Impaired Visitors

Mission to make museums assessable to all





“Annexure B”:

Shipwreck Museum

Figure 1 and 2	2 Diana Cres St Francis Bay: House

Side View of property



View of property on St Francis Street



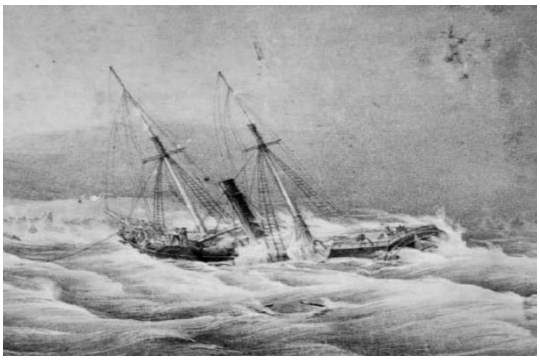
Details.

- 2 Diana Crescent, St Francis Bay, Municipal property.
- 3 (three) bedrooms – to be converted into shipwreck museum displaying artifacts and stories of sunken ships
- 2 (two) bathrooms to be converted into visitor restrooms. One of the two bathrooms to be converted to accommodate disabled friendly visitors.

Figure 2	Map of sunken ships along Kouga shorelines



Figure 3	Street names of Cape St Francis





HOPE CRESCENT 1840

- First street when entering Cape St Francis

194 ton wooden schooner rigged paddle steamer wrecked in fog close to Tsitsikamma point in 1840. She was proceeding from Cape Town to Algoa Bay and was regularly employed to carry cargo between Algoa Bay and Cape Town. She was the first steam vessel to be wrecked along the South African coast. Shortly after running ashore the liquor in her cargo caught fire. No lives were lost.

MAORI AVENUE 1909





5317 ton British steel steam cargo vessel wrecked a little east of Duiker point on the Cape Peninsula during fog and drizzle in 1909. She was proceeding from London to New Zealand carrying a general cargo, about 32 lives were lost. A man called Gladman clung to the foremast for 3 days awaiting rescue, but eventually he fell into the seas and was drowned.

Figure 4 Cape St Francis Anchor Garden and artifacts

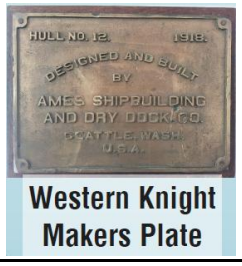


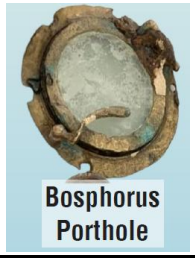


HNMS ZEEPAARD 1823

20 gun wooden sail powered Dutch Naval corvette, built in 1817 by P. Schuyt at the Admiralty yard Amsterdam and commanded by Captain Reynes. Wrecked on Holland Reef in Sardinia Bay, Port Elizabeth in March 1823 during fog. She was on her way to the Netherlands from Batavia in the Dutch East Indies with 180 men onboard. 7 lives were lost. The survivors made their way to Mr. Lovemores' farmhouse at Bushy Park. The explorer J. Theunissen was on board, and as a result of the wrecking undertook his well documented journey through Southern Africa.









“Annexure C”:

Economic Hub

Figure 1	2 Diana Cres St Francis Bay: Double Garage
	**Property Details.** • Proposal for the allocation and upgrading of municipal property for local enterprise development. • 2 Diana Cres St Francis Bay, Municipal property.

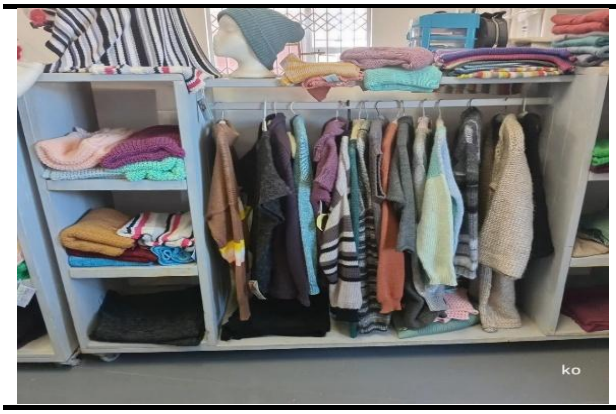
Figure 2	Site Visit: Sibanye/ Nomvula’s Knitters
	**Business Details.** Business Name: Sibanye Knitters/ Nomvula’s Knitters. Type of Entity: Private Company (Pty Ltd) Business Trading Address: Sea Vista Number of beneficiaries: 05 Cell phone Number: 078 936 4018 Type of Interventions required: Trading space. LED Intervention Duration: Three (3) years.

Figure 3	Site Visit: Zamantande Creations Pty Ltd
	Business Name: Zamantande Creations Pty Ltd. Registration Number: 2024/675321/07 Location: Sea Vista St Francis Bay Number of beneficiaries: 02. Intervention required: Trading Space.



Market Day: 03 March 2025

- International visitors (tourist) visits to Sibanye Knitter’s and Zamantande Creations:
- Initiative supported by the Cape St Francis Resort.

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
FINANCE & ECONOMIC DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/FED6**

SUPPLY CHAIN MANAGEMENT: QUARTERLY IMPLEMENTATION REPORT FOR THE FIRST TERM OF THE 2025-2026 FINANCIAL YEAR ENDING 31 DECEMBER 2025

1. **Introduction**

The purpose of this item is to report on the Supply Chain Management activities for the 1st quarter of the 2025/ 2026 Financial Year starting 01 October 2025 and ending 31 December 2025.

2. **Background**

In terms of clause 6 of the Supply Chain Management Policy, the Council must maintain oversight over the implementation of this policy to ensure that the Accounting Officer implements all Supply Chain Management activities in accordance therewith.

3. **Discussion**

The 2nd Quarterly Supply Chain Management Report is attached as "**Annexure A".**

4. **Financial Implications**

Completed by BTO -	Not applicable
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	
BTO Signature	

5. **Applicable Legislation**

Municipal Supply Chain Regulations, Gazette No. 27636 dated 30 May 2005

6. **Legal Implications**

Failure to meet reporting obligations may constitute financial misconduct for which criminal sanctions may be imposed.

7. **Other Implications**

None

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Recommendation supported.

8.2 **Director: Planning & Development**

Noted

8.3 **Director: Civil & Water Services**

Item supported.

8.4 **Director: Electro-Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted.

8.6 **Deputy Municipal Manager**

Supported.

8.7 **Municipal Manager**

Supported.

9. **Delegated Authority**

Council

10. **Recommendations**

10.1 That the report be submitted to Council for approval as per the reporting requirements for the second quarter of the of the 2025/2026 Financial year starting 01 October 2025 and ending 31 December 2025.

Item prepared by the Manager SCM:

Item approved by the Chief Financial Officer:

Item endorsed by the Municipal Manager:

Item noted by the Portfolio Councillor:

"Annexure A":

A. Compliance and Reporting

1. National Treasury Centralised Supplier Database

The municipality is registered on the National Treasury Centralised Supplier database, with the supplier number **MAAA0214163**. The centralised database and the Municipal Supply Chain Database are used to vet companies that are doing business with the municipality, in checking their compliance for doing business with the state.

2. Bid Committees

The committees mentioned below are established and functioning in accordance with the SCM Policy

- Bid Specification Committee (BSC)
- Bid Evaluation Committee (BEC)
- Bid Adjudication Committee (BAC)

The number of meetings held for the 4th quarter is reflected in Tables below:

Table 2a: Bid Specification Meetings:

No. of meetings held in October 2025	**Cancelled**
3 (Formal Tenders)	None
4 (Informal Tenders)	None
No. of meetings held in November 2025	**Cancelled**
1 (Formal Tenders	1-No quorum
10 (Informal Tenders)	None
No. of meetings held in December 2025	**Cancelled**
0 (Formal Tenders)	None
3 (informal Tenders)	None

Table 2b: Bid Evaluation Meetings

No. of Meetings held in October 2025	**Cancelled.**
30 (Formal Tenders)	1-Chairperson not available
11 (Informal Tenders)	0
No. of Meetings held in November 2025	**Cancelled**
14(Formal Tenders)	2 Item rep not available Chairperson not available
6 (Informal Tenders)	0
No. of Meetings held in December 2025	**Cancelled**
12 (Formal Tenders)	1-Chairperson not available
8 (Informal Tenders)	None

Table 2c: Bid Adjudication Committee Meetings

No. of Meetings held in October 2025	**Cancelled**
5	0
No. of Meetings held in November 2025	**Cancelled**
2	2
No. of Meetings held in December 2025	**Cancelled**
2	None

1- **Training: Supply Chain/Stores Section**

There was no formal training session held during this quarter.
Informal training session was held with Provincial Treasury on 17 and 18th of November discussing their implementation guide on panels and emergency deviations.

2- **Monthly / Weekly Reports**

Weekly reports are submitted to the Chief Financial Officer.
Monthly Deviation reports are submitted in terms of the SCM policy for the procurement of goods and services.
Monthly reports are submitted through the Chief Financial Officer to the various committees and where required, to Council. These reports are submitted in terms of Paragraph 6 of the Supply Chain Policy.

3- SCM Policy Implementation changes

There was no policy changes implemented for the period due to various court cases affecting supply chain operation and the uncertainty with regards to the correct implementation of panels appointments.

Eastern Cape Provincial Treasury circulated a guideline for Panel appointments which will be adopted within the supply chain policy once approved by National Treasury. The guideline was sent to assist Municipalities due to high cases of audit findings within the province. Internal Memorandum was circulated for deviation on 12 August 2025.
Standard Operating Procedure for Requisition process with draft template memo for use of suppliers outside Kouga Municipal Boundaries and requisition checklist was circulated 16 September 2025

4- **Advertisements**

The following table reflects the fourteen (14) informal tenders (7day notice), one erratum and one re-advertisement done for the period and the Nine(9) formal tenders (competitive bids) and one erratum advertised for the period.

Informal tenders

Tender Notice	Tender Description	Date of Advertisement
Notice 234 of 2025	Supply, Delivery and Installation of one interactive touch LED Panel (65")	**3 October 2025**
Notice 242 of 2025	Complete Engine Overhaul of four Isuzu LDV's	**15 October 2025**
Notice 248 of 2025	Supply and Delivery of SEM grader cutting edges, retainer plates, digging tips for bell, bull new Holland and Komatsu TLB's and miscellaneous parts for falcon f50/150 tractor drawn bush cutters until 30th of June 2026	**20 October 2025**
Notice 249 of 2025	Supply and delivery of Bell TLB 315 SL,4X4 Parts until 30 June 2026	**21 October 2025**
Notice 258 of 2025	Supply and Delivery and off-loading of figurines for Christmas Park	**4 November 2025**
Notice 262 of 2025	Procurement of K9 Services for special security Operations in Jeffreys Bay, Humansdorp and Gamtoos Valley for a period of 3 months	**6 November 2025**

Notice 261 of 2025	Appointment of Service Provider to conduct a COBIT Assessment for 40 COBIT Process	**20 November 2025**
Notice 273 of 2025	hiring of Mulching and Shredding Equipment and staff to perform mulching and shredding of Alien Vegetation on public Open spaces and Privat Plots in and around Jeffreys Bay, St Francis and Humansdorp	**20 November 2025**
Notice 276 of 2025	Refurbishment of Kruisfontein Civic Centre Hall roof.	**20 November 2025**
Notice 277 of 2025	Manufacture, Supply and Delivery of galvanized toolboxes for various municipal light delivery vehicles until 30th of June 2026	**21 November 2025**
Notice 281 of 2025	Supply and Delivery of All- weather Bitumen- based Cold Mix Asphalt	**26 November 2025**
Notice 283 of 2025	Emergency Complete Engine Overhaul of Two Nissa Truck Engines	**25 November 2025**
Notice 285 of 2025	**Erratum on Notice 277 of 2025:** Manufacture, Supply and Delivery of Galvanized Toolboxes for Municipal Light Delivery Vehicles	**28 November 2025**
Notice 273 of 2025 Re-advertisement	Hiring of Mulching and Shredding Equipment and staff to perform mulching and shredding of Alien Vegetation on public Open spaces and Private Plots in and around Jeffreys Bay, St Francis and Humansdorp	**3 December 2025**
Notice 284 of 2025	Supply, Delivery and Installation of Container for Laboratory Services in the Kouga Area	**3 December 2025**
Notice 286 of 2025	Emergency Hiring of LDV's	**3 December 2025**

Formal tenders

Tender Notice	**Tender Description**	**Date of Advertisement**
Notice 233 of 2025	Supply, Delivery and Off-loading of branded Corporate Wear for a Period of one (1) year.	**2 October 2025**
Notice 226 of 2025	Recycling and Collection of Recyclable Waste in Kouga Local Municipality for a period of Three (3) years	**10 October 2025**

Notice 223 of 2025	Supply and Delivery of One (1) Seven Seater	**14 October 2025**
Notice 235 of 2025	Fumigation & Pest Control services of Administration Office Buildings and Filing Rooms for a period of one (1) year	**14 October 2025**
Notice 236 of 2025	Appointment of a Service Provider to manufacture a 12ton rollback unit and fit onto a Nissan UD 290 Cab Chassis	**10 October 2025**
Notice 237 of 2025	Supply, Delivery, Assembling and Installation of Office furniture, filing Cabinets, high-Density filing System and Electrical Appliances for a Period of Three (3) Years	**14 October 2025**
Notice 253 of 2025	Supply, Delivery and Off-loading of Brush Chipper	**28 October 2025**
Notice 254 of 2025	Appointment of a Service Provider for the Professional, simultaneous and consecutive interpreting services as well as translation and editing services as and when required for a period on one (1) year	**31 October 2025**
Notice 255 of 2025	Supply and Delivery of Mobile handsets including voice, data and SMS packages for a period of twenty-four (24 months)	**31 October 2025**
Notice 260 of 2025	**Erratum on Notice 226 of 2025:** Recycling and Collection of Recyclable Waste in Kouga Local Municipality for a period of Three (3) years	**31 October 2025**

5- **Tender Clarification Meetings.**

The table below reflects the clarification meetings held during this period.

Tender Notice	**Tender Description**	**Date of Meeting**
Notice 229 of 2025	**RFQ** Complete Engine Overhaul of a Nissan Ud 90 Engine	2 October 2025 (site meeting)
Notice 220 of 2025	Appointment of a -Contractor for the Rehabilitation and Reseal of Roads in St Francis Bay, Cape St Francis and Oyster Bay in the Kouga Local Municipal Area- Phase 2	3 October 2025 (virtual meeting)

Notice 221 of 2025	Appointment of a Contractor for the Rehabilitation and Reseal of Roads in Humansdorp, Hankey, Loerie, Patensie and Thornhill, In the Kouga Local Municipal Area- Phase 3	8 October 2025 (virtual meeting)
Notice 224/2025, Contract C&WS4/2025	Various Civil & Water Services Requirements: Part 2 Supply, Delivery and Offloading of concrete kerbs, various precast units for a period of Three (3) years	6 October 2025 (virtual meeting)
Notice 224 of 2025 Contract C&WS5/2025	Various Civil & Water Services Requirements: Part 2 Supply, Delivery and Offloading of Concrete Poles and Street name plates including road signage for a period of Three (3) years	6 October 2025 (virtual meeting)
Notice 226 of 2025	Recycling and Collection of Recyclable Waste in Kouga Local Municipality for a period of three (3) years (see erratum 260/2025)	22 October 2025 (virtual) meeting stopped due to hacking
Notice 228 of 2025	Appointment of a Service Provider to render Advertising Services in Broadcast Radio Media and other related Services for a period of three years	09 October 2025 (virtual)
Notice 235 of 2025	Fumigation & Pest Control services of Administration Office Buildings and Filing Rooms for a period of one (1) year	24 October 2025 (virtual)
Notice 236 of 2025	Appointment of a Service Provider to manufacture a 12ton rollback unit and fit onto a Nissan UD 290 Cab Chassis	21 October 2025 (virtual)
Notice 237 of 2025	Supply, Delivery, Assembling and Installation of Office furniture, filing Cabinets, high-Density filing System and Electrical Appliances for a Period of Three (3) Years	23 October 2025 (virtual)
Notice 242 of 2025	**RFQ** Complete Engine Overhaul of four Isuzu LDV's	22 October 2025 (site)
Notice 248 of 2025	**RFQ** Supply and delivery of SEM grader cutting edges, retainer plates, digging tips for bell, bull new Holland and Komatsu TLB's and miscellaneous parts for falcon f50/150 tractor drawn bush cutters until 30th of June 2026	27 October 2025 (virtual)
Notice 249 of 2025	**RFQ** Supply and Delivery of Bell TLB 315 SL4X4 Parts until 30 June 2026	27 October 2025 (virtual)
Notice 260/2025: Erratum on Notice 226/2025	Recycling and Collection of Recyclable Waste for a period of three (3) years to Kouga Local Municipality	07 November 2025

Notice 255/2025	Supply and delivery of brush mobile handsets including voice, data and SMS packages for a period of twenty-four (24) months	11 November 2025
Notice 254/2025	Appointment of a service provider for the professional, simultaneous, and consecutive interpreting services, as well as translation and editing services as and when required for a period of one (1) year.	12 November 2025
Notice 276/2025	**RFQ**: Refurbishment of Kruisfontein Civic centre hall roof	27 November 2025 (site meeting)
Notice 277/2025	**RFQ** Manufacture, supply and delivery of galvanized toolboxes for various municipal light delivery vehicles until the 30th of June 2026	28 November 2025

6- **Seven Day Notices (Price Quotations) Awarded**

The tables below reflect the fourteen (14) informal notice was awarded and two (2) cancellations was done for the period.

Notice & Description	**Service Provider**	**Date Of Award**	**Amount/ Cancelled**	**Workdays- Completion of Evaluation**
Notice 211/2025 Appointment of a Service Provider for the Implementation, Operation, Support and Maintenance of an Advanced Traffic Contravention Management System	Total Computer Services (Pty) Ltd	06 October 2025	Various Rates	4 Working Days
Notice 215/2025 Supply, Delivery and Offloading of Electricity Tools for Compliance	Flo Specialized Product Solutions CC	06 October 2025	Various Rates	6 Working Days
Notice 225/2025 Supply and Delivery of Disaster Relief Items for Kouga Fire and Disaster Management	Blackmash (Pty) ltd Glyngren Trading (Pty) ltd	22 October 2025	Various Rates	10 Working Days
Notice 230/2025 Supply, Delivery and Offloading of Festive Lights	Heico Project Management 1 (Pty) Ltd	20 October 2025	Various Rates	7 Working Days

Notice & Description	Service Provider	Date Of Award	Amount/ Cancelled	Workdays- Completion of Evaluation
Notice 229/2025 Complete Engine Overhaul of a Nissan UD 90 Engine	Phakamisa Fleet Services (Pty) Ltd	15 October 2025	R129 380.00	3 Working Days
Notice 234/2025 Supply, Delivery and Installation of One (1) Interactive Touch LED Panel (65")	Bay-Con (Pty) Ltd	27 October 2025	R35 650.00	7 Working Days
Notice 248/2025 Complete Engine Overhaul of Four Isuzu LDV's	Phakamisa Fleet Services	10 November 2025	Various Rates	5 Working Days
Notice 248/2025 Supply and Delivery of SEM Grader Cutting Edges, Retainer Plates, Digging Tips for Bell, Bull, New Holland and Komatsu TLB's and Miscellaneous Parts for Falcon F50/150 Tractor Drawn Bush Cutters until 30th June 2026	Earth Mac Mining and Construction Equipment (Pty) Ltd	11 November 2025	Various Rates	2 Working Days
Notice 249/2025 Supply and Delivery of Bell TLB 315SL 4X4 Parts Until the 30th of June 2026	Earth Mac Mining and Construction Equipment (Pty) Ltd	18 November 2025	Various Rates	8 Working Days
Notice 261/2025 Appointment of a Service Provider to Conduct a COBIT Process Maturity Assessment for 40 COBIT 2019 Processes	Cancelled	10 December 2025	n/a	4 Working Days
Notice 276/2025 Refurbishment of Kruisfontein Civic Centre Hall Roof	HM Can Do (Pty) Ltd	12 December 2025	R 239 570.00	4 Working Days

Notice & Description	Service Provider	Date Of Award	Amount/ Cancelled	Workdays- Completion of Evaluation
Notice 283/2025 Emergency Complete Engine Overhaul of Two Nissan Truck Engines	Phakamisa Fleet Services Pty Ltd	12 December 2025	Various Rates	4 Working Days
Notice 286/2025 Emergency Hiring of LDV's for Kouga Local Municipality	Sky Metro Equipment Pty Ltd	12 December 2025	R 127 029.00	3 Hours
Notice 284/2025 Supply, Delivery and Installation of a Container for Laboratory Services in the Kouga Area	Cancelled	23 December 2025	n/a	4 Working days
Notice 273/2025 Re-Advertisement - Hiring of Mulching and Shredding Equipment and Staff to Perform Mulching and Shredding of Alien Vegetation on Public Open Spaces and Private Plots in and Around Jeffreys Bay, St Francis and Humansdorp	Monarch Construction and Environmental Services (Pty) Ltd	31 December 2025	Various rates	9 Working days
Notice 285/2025 Manufacture, Supply and Delivery of Galvanized Toolboxes for Various Municipal Light Delivery Vehicles Until 30 June 2026	All Type Enterprises Pty Ltd	31 December 2025	R5 750.00 per unit	8 Working Days

7- **Competitive bids Awarded/ Cancelled for the Period**

The tables below reflect the fourteen (16) competitive bids awarded and three (3) cancellations was done for the period.

Notice & Description	Service Provider	Date Of Award	Amount/ Cancelled	Workdays- Completion of Evaluation

Notice 151 of 2025 **Contract S1/2025: Various Stores Requirement:** Supply, Delivery and Off-loading of Disinfectant Dip for a period of three (3) years	Take 5 Construction (Pty) Ltd	1 October 2025	Rates based	9 Working days
Notice 151 of 2025 **Contract S2/2025: Various Stores Requirement** Supply, Delivery and Off-loading of various Electrical Meters for a period of three 3 years	Actom Electrical Products a division of Actom Pty Ltd	1October 2025	Rates based	15 Working days
Notice 153 of 2025: Appointment of panels of service providers for Body Refurbishments, complete Engine Overhauls, Vehicle Repairs and Preparation of Vehicles for their annual COF tests for a period of one (1) year	• Intercomp Twenty Five (Pty) Ltd T/A Ferobrake Port Elizabeth • Billson Trucks (PE) (Pty) Ltd • Rencor Engineering (Pty) Ltd	23 October 2025	Panel – No rates	27 Working days
Notice 172 of 2025: Supply, Delivery, Construction and Commissioning of an Integrated Energy Arbitrage & Peak Shaving 2.5 Mw/5 MWH Battery Energy Storage System at the St Francis Load Centre One1 - 22/11kv Substation	VE Reticulation (Pty) Ltd	23 October 2025	R 23 557 451.22	21 Working days
Notice 166 of 2025, Contract F2/2025: Supply and Delivery of Various, Vacuum Sewerage Suction Pump Parts and Vacuum Exhauster Pumps until the 30th Of June 2026	Rencor Engineering (Pty) Ltd	23 October 2025	Rates based	17 Working days

Notice 167 of 2025: Solar Photovoltaic (PV) Generation and Battery Energy Storage System (BESS) for a period of twelve (12) months: Specification No. G/10676/E	Hamsa Consulting Engineers (Pty) Ltd	23 October 2025	Rates based	9 Working days
Notice 166 of 2025, Contract F1/2025: Supply and Delivery of SEM Grader Cutting Edges, Retainer Plates, Digging Tips for Bell, Bull New Holland and Komatsu TLB's And Miscellaneous Parts for Falcon F50/150 Tractor Drawn Bush Cutters Until 30th Of June 2026	Cancelled	08 October 2025	n/a	17 Working Days
Notice 166 of 2025, Contract F4/2025: Supply and Delivery of Bell TLB 315SL, 4x4 Parts Until the 30th of June 2026	Cancelled	01 October 2025	n/a	7 Working Days
Notice 157 of 2025: Appointment of a service provider for a period of 36 months to develop estuarine management plans in terms of the integrated coastal management act and estuarine protocol and an estuary mouth management plan in terms of the EIA regulations	Cancelled	31 October 2025	n/a	38 Working days

Notice 83 of 2025: Appointment letter for Tender Notice 83/2025- Appointment of a Service Provider for the Institutional Mechanical Infrastructure Services for a Period of Three (3) Years	Delacomm Solutions (Pty) Ltd	14 November 2025	Various Rates	97 Working days

Notice 160 of 2025: Supply, Delivery and Off-loading of Road Marking Paint for a period of three (3) years	Premier Pipe Supply (Pty) Ltd	5 November 2025	Various Rates	14 Working days
Notice 189 of 2025: Appointment of a service provider to render advertising services in print media for a period of three (3) years to Kouga Local Municipality	Zola Sondlo and Associates CC T/A Sondlo & Knopp Advertising	10 November 2025	Various rates	16 Working Days
Notice 191 of 2025: Supply, Delivery and Off-loading of Black Refuse Bags for a period of 3 years.	Black fama House Pty Ltd	17 November 2025	R1 128. 00 per unit	11 Working Days
Notice 169 of 2025: Appointment of a service provider for ad hoc prevention of land invasion, informal settlement growth and illegal occupation of land within the Kouga local municipality for a period of twelve (12) months	Red Ant Security Relocation and Eviction Services (Pty) Ltd	05 December 2025	Various rates	37 Working Days
Notice 188 of 2025: Facilitation of various training programmes for a period of three years **(Microsoft Office Package Basic/ Intermediate and Advance)-** other packages was cancelled.	Add Skills CC	05 December 2025	R2 298,85 per delegate	28 Working Days
Notice 218/2025- Contract C&WS 1/2025: Appointment for High Pressure Jetting and Vacuum Cleaning of Sewer and Storm Water Pipelines for a period of Three (3) Years	Pelepele Investments (Pty) Ltd	05 December 2025	Various Rates	14 Working Days

Notice 218/2025- Contract C&WS 2/2025 Appointment for Hiring of Suction (Vacuum) Tankers to Empty Conservancy Tanks in Kouga Area for a period of Three (3) Years	Teloc (Pty) Ltd	05 December 2025	Various Rates	14 Working Days
Notice 219/2025 Supply, Delivery and Offloading of Engineering Aggregate Within Kouga area for A Period of Three (3) Years	Memotek Trading CC	10 December 2025	Various rates	19 Working Days
Notice 236/2025 Appointment of a service provider to manufacture a 12-ton rollback unit and fit onto a Nissan UD 290 Cab Chassis for Kouga Local Municipality	Rencor Engineering (Pty) Ltd	11 December 2025	R 423 200.00	6 Working Days

9. Variations/ Awarded for the Quarter

Notice & Description	Service Provider	Date Of Award	Amount/ Cancelled
Variation: RT57: Appointment of a Service Provider for a Once Off Supply and Delivery of a Wheel Loader as per National Treasury Transversal Contract	Komatsu SA (Pty) Ltd	24 October 2025	R146 820.82
Re-Instatement for Notice No. 134/2024: Appointment of a Suitably Qualified Professional Service Provider (PSP) for the Design and Implementation for the Weston Wastewater Treatment Works, including The Sewer Reticulation Network	Bosch Projects (Pty) Ltd	24 October 2025	R852 509,63

10. Termination of Contracts

No termination was done for the second quarter.

11. Section 36 Deviations in terms of SCM Policy

The total deviation value for the second quarter amounted to **R11 313 509.94** as follows:

- October deviations amounted to **R 3 724 677.25**
- November deviations amounted to **R 1 654 273.24**
- December deviations amounted to **R 5 934 559.45**

DIRECTORATE	AMOUNT
Civil and Water Services	R 8 149 283.34
Electro- Mechanical Services	R 611 504.34
Community Services	R 0.00
Office of DMM	R 2 226 789.26
Finance and Economic Development	R 325 993.00
Planning and Development	R 0.00

REFER TO DETAILED BREAKDOWN PER MONTH:
TABLE 11A, 11B and 11C BELOW

12. Progress – Requisitions Report

Please note: that the total below excludes the purchases done through the inventory section.

Table 12a

MONTHLY SCM REQUISITIONS REPORT FOR THE MONTH ENDED 31 OCTOBER 2025					
DIRECTORATE	**TOTAL NUMBER OF REQUISITIONS RECEIVED**	**TOTAL NUMBER OF REQUISITIONS FINALISED WITHIN 5 DAYS**	**TOTAL NUMBER OF REQUISITIONS NOT FINALISED WITHIN 5 DAYS**	**REASONS - BY SCM**	**REASONS - BY USER DEPARTMENT**
Civil & Water Services	81	74	7	Retention issues (5) Waiting for Approval (1)	Rejected awaiting response from End-user (1)
Community Services	110	95	15	Delayed Approval (2) Delayed processing (1) Creditor No (1)	Rejected awaiting response from End user (10)

Office of DMM	105	83	22	Delayed Approval SCM Manager (5) Weekend Inclusive (7) Delayed Processing (1)	Rejected awaiting response from End user (9)
MM & Mayors	16	16	0	0	0
Electro - Mechanical: Electrical	38	27	11	Weekend Inclusive (7)	Rejected awaiting response from End user (4)
Electro - Mechanical: Workshop	98	98	0	0	0
Finance & Economic Development	41	37	4	Delayed processing (1) Delayed Approval (1) Budget exceeded (1)	Rejected awaiting response from End user (1)
Planning & Development	8	6	2	Delayed processing (1)	Rejected awaiting response from End user (1)
Totals	**497**	**436**	**61**	**35**	**26**

Table 12b

MONTHLY SCM REQUISITIONS REPORT FOR THE MONTH ENDED 30 NOVEMBER 2025					
DIRECTORATE	**TOTAL NUMBER OF REQUISITIONS RECEIVED**	**TOTAL NUMBER OF REQUISITIONS FINALISED WITHIN 5 DAYS**	**TOTAL NUMBER OF REQUISITIONS NOT FINALISED WITHIN 5 DAYS**	**REASONS - BY SCM**	**REASONS - BY USER DEPARTMENT**
Civil & Water Services	68	65	13	Waiting for Approval (3), Weekend Inclusive (7), Delayed Processing (3)	0
Community Services	77	67	10	Delayed Approval (4) Delayed processing (3)	Rejected awaiting response from End user (2)

				Weekend Inclusive (1)	
Office of DMM	145	108	37	Delayed Approval (2) Weekend Inclusive (10) Delayed Processing (3)	Rejected awaiting response from End user (21) Budget Exceeded (1)
MM & Mayors	12	12	0	0	0
Electro - Mechanical: Electrical	48	34	14	Weekend Inclusive (7), Delayed Approval (1)	Rejected awaiting response from End user (6)
Electro - Mechanical: Workshop	153	146	7	Delayed processing (4)	Rejected awaiting response from End user (3)
Finance & Economic Development	68	57	11	Delayed Weekend Inclusive (3)	Rejected awaiting response from End user (5) Budget Exceeded (3)
Planning & Development	23	22	1	0	Budget Exceeded (1)
Totals	**594**	**501**	**93**	**51**	**42**

Table 12c

MONTHLY SCM REQUISITIONS REPORT FOR THE MONTH ENDED 31 DECEMBER 2025					
DIRECTORATE	**TOTAL NUMBER OF REQUISITIONS RECEIVED**	**TOTAL NUMBER OF REQUISITIONS FINALISED WITHIN 5 DAYS**	**TOTAL NUMBER OF REQUISITIONS NOT FINALISED WITHIN 5 DAYS**	**REASONS - BY SCM**	**REASONS - BY USER DEPARTMENT**
Civil & Water Services	68	58	7	Waiting for Approval (3), Delayed Processing (2)	Rejected awaiting response from End user (2)

Community Services	78	66	12	Delayed Approval (2) Delayed processing (1)	Rejected awaiting response from End user (9)
Office of DMM	65	55	10	Delayed Approval (4) Delayed Processing (1)	Rejected awaiting response from End user (3) Budget Exceeded (2)
MM & Mayors	15	15	0	0	0
Electro - Mechanical: Electrical	27	24	3	Delayed Approval (1) Delayed Processing (1)	Rejected awaiting response from End user (6)
Electro - Mechanical: Workshop	83	77	6	Delayed Weekend Inclusive (1) Delayed Approval (1) Delayed processing (3)	Budget Exceeded (1)
Finance & Economic Development	47	47	0	0	0
Planning & Development	5	5	0	0	0)
Totals	**385**	**347**	**38**	**20**	**18**

13. Report on the Balance of Stock at hand at Stores for the period.

This tables below shows movement of stock the Stores Section has received from various suppliers as procured by Stores Section and stock issued to various directorate for the period dated 1 October 2025 to 31 December 2025.

Table 13a

STOCK BALANCING REPORT/ INVENTORY REPORT- OCTOBER 2025						
DATE	**BALANCE**		**ISSUES**	**RECEIPTS**	**JNL/RETURN**	**BALANCE**
01/10/2025	23,109,414.77	19	119,424.08	382,090.07		23,372,080.76
02/10/2025	23,372,080.76					23,372,080.76
03/10/2025	23,372,080.76	22	187,570.84	229,009.00		23,413,518.92

06/10/2025	23,413,518.92	6	24,353.86			23,389,165.06
07/10/2025	23,389,165.06	11	90175.01	158627.52		23,457,617.57
08/10/2025	23,457,617.57	15	151,280.23	2,872.32		23,309,209.66
09/10/2025	23,309,209.66	8	60,405.42	95,402.95	1,993.32	23,346,200.51
10/10/2025	23,346,200.51	16	100,298.85			23,245,901.66
13/10/2025	23,245,901.66	11	63,459.50			23,182,442.16
14/10/2025	23,182,442.16	17	121,623.19	188,951.72	150.44	23,249,921.13
15/10/2025	23,249,921.13	18	80,274.72	14,053.57		23,183,699.98
16/10/2026	23,183,699.98	13	35,354.00	440,684.68	34.38	23,589,065.04
17/10/2026	23,589,065.04	13	77,688.63	84,249.00		23,595,625.41
20/10/2025	23,595,625.41	20	161,021.86	68,836.75		23,503,440.30
21/10/2025	23,503,440.30	12	26,941.23	105,326.85	167.83	23,581,993.75
22/10/2025	23,581,993.75	11	77,344.31			23,504,649.44
23/10/2025	23,504,649.44	12	207,756.57	61,334.00	344.51	23,358,571.38
24/10/2025	23,358,571.38	14	62,949.73	174,285.22		23,469,906.87
27/10/2025	23,469,906.87	10	12,489.01	713,123.72		24,170,541.58
28/10/2025	24,170,541.58	11	25,035.41	48,843.00		24,194,349.17
29/10/2025	24,194,349.17	9	36,727.15		12.42	24,157,634.44
30/10/2025	24,157,634.44	13	96,838.02	140,695.39	38.57	24,201,530.38
31/10/2025	24,201,530.38	8	14,766.01	168,024.20	1,520.73	24,356,309.30
		289	1,833,777.63	3,076,409.96	4,262.20	

Table 13b

STOCK BALANCING REPORT/ INVENTORY REPORT- NOVEMBER 2025						
DATE	**BALANCE**		**ISSUES**	**RECEIPTS**	**JNL/RETURN**	**BALANCE**
03/11/2025	24,356,309.30	16	101,096.62	20,886.40		24,276,099.08
04/11/2025	24,276,099.08	0			324.80	24,276,423.88
05/11/2025	24,276,423.88	23	184,095.78	107,542.65		24,199,870.75
06/11/2025	24,199,870.75	20	85,154.21	18,416.64	1,076.78	24,134,209.96
07/11/2025	24,132,209.96	16	83918.22			24,048,291.74
10/11/2025	24,048,291.74	5	7,881.39		2,434.12	24,042,844.47
11/11/2025	24,042,844.47	30	238,416.25	158,455.00	115.21	23,962,998.43
12/11/2025	23,962,998.43	16	137,683.58	507,714.00	5,582.07	24,338,610.92
13/11/2025	24,338,610.92	19	149,470.01	452,581.24	432.32	24,642,154.47
14/11/2025	24,642,154.47	13	30,804.70	3,830.40		24,615,180.17
17/11/2025	24,615,180.17	22	81,559.00	7,300.01	105.00	24,541,026.18
18/11/2025	24,541,026.18	16	132,319.59	1,129,560.81	1,299.20	25,539,566.60
19/11/2025	25,539,566.60	22	147,645.89			25,391,920.71
20/11/2025	25,391,920.71	20	189,596.62		2,288.00	25,204,612.09

21/11/2025	25,204,612.09	12	66,936.09	74,218.22	39,760.34	25,251,654.56
24/11/2025	25,251,654.56	18	47,759.39			25,203,895.17
25/11/2025	25,203,895.17	18	68,426.19	1,055,430.07	2,775.00	26,193,674.05
26/11/2025	26,193,674.05	7	238,339.38	171,640.90	957.34	26,127,932.91
27/11/2025	26,127,932.91	22	115,352.36	645,785.81	2,584.94	26,660,951.30
28/11/2025	26,660,951.30	2	2,270.06		5,275.01	26,663,956.25
		317	2,108,725.33	4,353,362.15	65,010.13	

Table 13c

STOCK BALANCING REPORT/ INVENTORY REPORT -DECEMEBER 2025						
DATE	**BALANCE**		**ISSUES**	**RECEIPTS**	**JNL/RETURN**	**BALANCE**
01/12/2025	26,663,956.25	8	72,539.26	52,099.97		26,643,516.96
02/12/2025	26,643,516.96	0				26,643,516.96
03/12/2025	26,643,516.96	39	213,563.77	257,744.28	99.44	26,687,796.91
04/12/2025	26,687,796.91	7	17,771.62			26,670,025.29
05/12/2025	26,670,025.29	11	126828.06	897685.2	2,109.87	27,442,992.30
08/12/2025	27,442,992.30	27	259,371.50	111,750.20		27,295,371.00
09/12/2025	27,295,371.00	17	321,707.40	9,100.00	9,618.00	26,992,381.60
10/12/2025	26,992,381.60	20	126,497.46	39,313.00		26,905,197.14
11/12/2025	26,905,197.14	19	465,841.89	77,339.80	3,327.45	26,520,022.50
12/12/2025	26,520,522.50	26	134,697.00	174,575.65	108.81	26,560,509.96
15/12/2025	26,560,509.96	0				26,560,509.96
16/12/2025	26,560,509.83	0				26,560,509.83
17/12/2025	26,560,509.83	34	121,312.97	400,480.38		26,839,677.24
18/12/2025	26,839,677.24	31	138,816.60	34,122.00	30.58	26,735,013.22
19/12/2025	26,735,031.22	5	46,174.40		4,717.62	26,693,574.44
22/12/2025	26,693,556.44	24	520,915.58	252,169.00		26,424,809.86
23/12/2025	26,424,809.86	16	89,669.17	105,096.54	4,148.49	26,444,385.72
24/12/2025	26,444,385.72	18	71,150.82		2,471.70	26,375,706.60
25/12/2025	26,375,706.60					26,375,706.60
26/12/2025	26,375,706.60	0				26,375,706.60
29/12/2025	26,375,706.60		143,829.44		7,775.88	26,239,653.04
30/12/2025	26,239,653.04	16	93,686.84	5,687.00	8,098.26	26,159,751.46
31/12/2025	26,159,751.46	6	60,039.26			26,099,712.20
		324	3,024,413.04	2,417,163.02	42,506.10	

14. SCM Management component for 01 October 2025 – 31 December 2025.

The section operated for the 1st quarter with a total staff complement of 11 permanent staff members, 3 interns, 2 EPWP workers and 9 vacancies.

Below details depicts the detail of the officials:

- Mrs. C. Groenewald- Manager Supply Chain Management

SUPPLY CHAIN MANAGEMENT	**STORES**
Mrs. N. Goeda (Permanent)	Mr. E. Felix (Permanent)
Ms. A. Smith (Permanent)	Mr. Delaino Domingo (Permanent)
Ms. A. Gorden (Permanent)	Mr. D. Volontiya (Permanent)
Ms. N. Mandeka (Permanent)	Mr. F. Msolo (Permanent)
Ms. A. Lloyd (Permanent)	Mr. M. Cimile - EPWP Programme
Ms. A. Kolyt (Permanent)	Mr. K. Bulelani- EPWP Programme
Ms. S. Malusi (SCM Intern)	
Mr. R. Matthee (SCM Intern)	
Mrs. U. Sukata (Intern-Finance)	

TABLE 11A
DEVIATIONS- OCTOBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
25-26/ EM4	26-Sep-25	Electro-Mechanical	Mechanical	Flash Electrical	Yes	Emergency repairs to 22KW Robot pump for Vergenoeg Pumpstation including installation.	R 54 175,24	28-Aug-25	01-Oct-25	S36 (1)(a)(v)	**Req No**: 162178 **Order No**: 244886
25-26/ EM 5	20-Oct-25	Electro-Mechanical	Mechanical	International Metal Processing	Yes	Repairs to Jeffreys Bay Borehole 4 due to vandalism	R 94 715,73	18-Sep-25	27-Oct-25	S36 (1)(a)(i)	**Req No**.162192 **Order No.**245465
25-26/ CWS10	08-Oct-25	Civil & Water Engineering Services	PMU Unit	Tshepega Civil Engineering	No	Professional Service Provider for Planning and Design services for Donkerhoek	R 2 801 567,17	19-Sep-25	08-Oct-25	S36 (1)(a)(v)	**Req No.** 176180 **Order No.** 245100
25-26/ CWS8	09-Oct-25	Civil & Water Engineering Services	Water Services	QPoint Group (Pty) Ltd	No	**Approved Deviation:** Sampling, transportation, analysis and preparing certificates of analysis of all samples taken at the Water and Wastewater Treatment works throughout Kouga Local Municipality.	R 644 002,82	30-Jun-25	09-Sep-25	S36 (1)(a)(v)	**Req No**. 165883 **Order No.** 245143

25-26/ DMM1	Oct-25	Office of DMM	Legal	CW Malan Jeffreys Bay	Yes	**Approved deviation: Legal Services** Van der Westhuizen and others, MEC CoGTA (Oliphant), MEC CoGTA (Petersen) and Freddy van Rooyen (transaction value spent reported in next column	R 51 347,79	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176617, 176618, 176619, 176620 **Order No**. 245081, 245008, 245010, 245079
25-26/ DMM2	Oct-25	Office of DMM	Legal	Billett and Gouws	Yes	**Approved deviation- Legal Services:** Papiesfontein Eviction, Criminal matters, labour Investigation, R Petersen vs Phela. Lovens (transaction value spent reported in next column)	R 71 939,75	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176626, 176629, 176630 , **Order No**. 245629, 245630 245631
25-26/ DMM4	29-Oct-25	Office of DMM	Administration	Bambelela Property Development	Yes	**Approved Deviation: 25-26 Fin Year**: Servicing air conditioning units 6 monthly, repairs and maintenance of air conditioning units, including replacement if required.	R6 928,75	26-Aug-25	27-Aug-25	S36 (1)(a)(v)	**Req No**. 169963 **Order No**. 245649
						TOTAL	**R 3 724 677,25**				

TABLE 11B

DEVIATIONS- NOVEMBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
25-26/ EM 6	11-Nov-25	Electro-Mechanical	Mechanical	Flo Specialized	No	Emergency repairs for thumper	R 56 177,50	04-Oct-25	14-Nov-25	S36 (1)(a)(v)	**Req No**: 178747 **Order No**: 245967
25-26/ CWS	07-Nov-25	Civil & Water Engineering Services	Water Services	International Metal Processing	Yes	Emergency procurement for the repair and replacement of manifold and pumps at Jeffreys Bay WWTW	R 42 913,09	27-Oct-25	11-Nov-25	S36 (1)(a)(i)	**Req No.**177710 **Order No.**245824
25-26/ CWS11	07-Nov-25	Civil & Water Engineering Services	Water Services	ITS Pumps and Seals CC	No	Purchasing of a new Centrifugal Pump for Jeffreys Bay WTW	R 54 142,00	27-Oct-25	11-Nov-25	S36 (1)(a)(i)	**Req No.** 177717 **Order No.** 245828
25-26/ CWS12	07-Nov-25	Civil & Water Engineering Services	Water Services	International Metal Processing	Yes	Emergency Replacement of KSB WKLn 65-3	R 132 836,50	27-Oct-25	11-Nov-25	S36 (1)(a)(i)	**Req No**. 177709 **Order No.** 245826

25-26/ CWS13	20-Nov-25	Civil & Water Engineering Services	Water Services	Northfield Engineering (Pty) Ltd	No	Replacement of Scrapers, floor repairs, and pipe replacement in the clarifier at Jeffreys Bay Wastewater Works	R 563 177,71	30-Oct-25	20-Nov-25	S36 (1)(a)(v)	**Req No**. 177720 **Order No.** 246079
25-26/ CWS8	19-Nov-25	Civil & Water Engineering Services	Water Services	Point Group (Pty) Ltd	No	**Approved Deviation: 24-25 Fin Year:** Sampling, transportation, analysis and preparing certificates of analysis of all samples taken at the Water and Wastewater Treatment works throughout Kouga Local Municipality.	R 370 518,25	30-Jun-25	09-Sep-25	S36 (1)(a)(v)	**Req No**. 175917 **Order No.** 246157
25-26/ DMM1	05-Nov-25	Office of DMM	Legal	CW Malan Jeffreys Bay	Yes	**Approved deviation: Legal Services-25-26 Fin Year** Van der Westhuizen and others, MEC CoGTA (Oliphant), MEC CoGTA (Petersen)	R 51 966,28	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176645, 176652 **Order No**. 245810, 245857

						and Freddy van Rooyen (transaction value spent reported in next column					
25-26/ DMM2	05-Nov-25	Office of DMM	Legal	Billett and Gouws	Yes	**Legal Services- Approved deviation: Papiesfontein Eviction, Criminal matters, labour Investigation, R Petersen vs Phela. Lovens (transaction value spent reported in next column)**	R 56 608,91	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176646, 176631 **Order No**. 245811, 245813
25-26/ FED	04-Nov-25	Finance and Economic Development	Tourism and Marketing	Reed Exhibition	No	Exhibitor floor space at WTM Africa 2026	R 325 933,00	26-Oct-25	07-Nov-25	S36 (1)(a)(v)	**Req No**. 171234 **Order No**. direct Payment
						TOTAL	**R 1 654 273,24**				

TABLE 11C
DEVIATIONS- DECEMBER 2025

DEV NO:	DATE RECEIVED	DIRECTORATE	SECTION	SUPPLIER	SUPPLIER LOCAL	NATURE OF GOODS/ SERVICE	VALUE	DATE OF REQUEST ON FORM	DATE APPROVED BY MM	SECTION 36 REF	NOTES
25-26/ CWS 14	25-Nov-25	Civil & Water Engineering Services	PMU Unit	JG Afrika	No	Upgrading of Gravel Roads in the Kouga Local Municipality - Phase 2contract administration and site supervision	R 2 425 174,92	28-Oct-25	15-Dec-25	S36 (1)(a)(v)	**Req No**. 175921 **Order No.** 246793
23-24/ CWS 40	11-Dec-25	Civil & Water Engineering Services	PMU Unit	Rudcor Engineering (Pty) Ltd	No	Appointment of a contractor for the construction of internal streets and stormwater infrastructure for Hankey Housing Development (Phase 2) **Total deviation amount R17677321.20 Amount paid is reflected**	R 206 743,38	01-Mar-24	14-Mar-25	S36 (1)(a)(i)	**Req No**.175942 **Order No.** 246792
25-26/ CWS 15	18-Dec-25	Civil & Water Engineering Services	Water Services	Protégé Technical	No	Procurement of the Protapp Digital Operational Monitoring Software	R 240 000,00	09-Dec-25	24-Dec-25	S36 (1)(a)(ii)	**Req No.** 177733 **Order No.** 246936
25-26/ EM 7	22-Dec-25	Electro-Mechanical	Mechanical	Flash Electric	Yes	Various emergency repairs on pumpstation and boreholes undertaken period 7 Oct to 09 Nov 2025	R 406 435,87	09-Nov-25	24-Dec-25	S36 (1)(a)(i)	**Req No**: 179850 **Order No**: 246932

25-26/ CWS 8	25-Nov-25	Civil & Water Engineering Services	Water Services	Qpoint Group (Pty) Ltd	No	**Approved Deviation: 24-25 Fin Year:** Sampling, transportation, analysis and preparing certificates of analysis of all samples taken at the Water and Wastewater Treatment works throughout Kouga Local Municipality.	R 668 207,50	30-Jun-25	09-Sep-25	S36 (1)(a)(v)	**Req No**. 168631 **Order No.** 246953
25-26/ DMM1	04-Dec-25	Office of DMM	Legal	CW Malan Jeffreys Bay	Yes	**Approved deviation: Legal Services-25-26 Fin Year** Van der Westhuizen and others, MEC CoGTA (Oliphant), MEC CoGTA (Petersen) and Freddy van Rooyen (transaction value spent reported in next column	R 67 302,03	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176679, 176654, 176680 **Order No**. 246600, 246500, 246651
25-26/ DMM2	04-Dec-25	Office of DMM	Legal	Billett and Gouws	Yes	**Legal Services-Approved deviation:** Papiesfontein Eviction, Criminal matters, labour Investigation, R Petersen vs Phela. Lovens (transaction value spent reported in next column)	R 54 020,35	23-Jul-25	28-Jul-25	S36 (1)(a)(v)	**Req No**. 176675 **Order No**. 246598
24-25/ DMM1	24-Dec-25	Office of DMM	Administration	Bambelela Property Development	Yes	**Approved Deviation: 24-25 Fin Year**: Approved Rental of Office space for 3 years. Rental for 4months expenditure	R 1 866 675,40	28-Jun-24	12-Jul-24	S36 (1)(a)(v)	**Req No**. 170000 **Order No**. 246989

						indicated in next column					
						TOTAL	**R 5 934 559,45**				

REPORTS BY THE CHAIRPERSON: PLANNING & DEVELOPMENT SERVICES

KOUGA
local municipality
Service Excellence through Good Governance

KOUGA local municipality
Service Excellence through Good Governance

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
PLANNING & DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/PD1**

REQUEST FOR COUNCIL'S FINAL APPROVAL TO ALIENATE THE 98 WET ERVEN (3535 – 3634) TO RESIDENTS CURRENTLY OCCUPYING THE MUNICIPAL PROPERTIES, KRUISFONTEIN, HUMANSDORP

1. **Introduction**

The purpose of this item is to request Council's final approval to sell the 98 Wet erven 3535 – 3634 located in Kruisfontein, Humansdorp.

2. **Background**

On 30 October 2019, the Council took a decision to alienate the 98 Wet Erven by giving the residents currently residing on the properties the first option to buy. **See annexure "A"**

In line with all applicable legislation, comments were solicited from National – and Provincial Treasury and is attached as **Annexure "B".**

The intention to alienate was advertised in the newspapers (please see **Annexure "C"**), and no objections were received.

3. **Discussion**

The 98 Wet Erven initially formed part of the Kruisfontein 208 Housing Project (RDP); however, the erven could not be developed due to geotechnical constraints **(See Annexure D)**. The Provincial Department Human Settlements gave the prerogative to Council to decide on the future use of the erven. At that time, the properties were already occupied by local residents. Council then decided to sell the erven to current occupants in order for them obtain ownership and to build for themselves.

In July 2024, the Municipality consulted the affected occupants, and the following was confirmed:

- Ten occupants (10) indicated that they are willing to be relocated once the Kruisfontein 2500 Housing Project is unlocked, since they are not in a financial position to build their own houses, and they currently qualified for housing subsidy.
- Eighty-eight (88) occupants indicated they will stay on the properties and are willing to construct their own dwelling and will take transfer of the said property.
- Five (5) vacant erven to be disposed.
- One (1) foreigner to be evicted / to be dealt with.

The last verification done June 2025, indicating occupants, services, etc., is attached as **Annexure "E"** below.

It is recommended that should Council approve the disposal of the properties; a minimal amount be paid by the current occupants due to the geo-technical challenges to be experienced when building on those properties. That the Municipality be responsible for the transfer costs considering that most of the occupants cannot afford to pay for the transfer. The transfer of the erven will ensure security of tenure for the residents.

4. **Financial Implications**

Completed by BTO -	
Project Description	Land Valuations & surveyor & planning services
Ukey no.	20210710001552
Budgeted Amount	R750 ,000.00
Amount spent and committed to date	R110 ,675.00 KOUGA MUNICIPALITY 2025-12-01 BUDGET &TREASURY
Amount Available	R639,325.00
Comment	

5. **Applicable Legislation**

Municipal Finance Management Act No. 56 of 2003
Municipal Asset Transfer Regulations, 2008
Spatial Planning and Land Use Management Act No. 13 of 2013
Kouga, Spatial Planning and Land Use Management By-law, 2016
Policy on the Disposal and Leasing of Council Owned Immovable Property, 26 June 2025

6. **Legal Implications**

Failure to adhere to the applicable legislation may render the decision unlawful and subject to judicial review.

7. **Other Implications**

Failure to adhere to the applicable legislation may result in financial misconduct for which criminal sanctions may be imposed.

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Report noted.

8.2 **Director: Planning & Development**

Recommendation supported.

8.3 **Director: Civil & Water Services**

Item noted.

8.4 **Director: Electro-Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted.

8.6 **Deputy Municipal Manager**

Supported.

8.7 **Municipal Manager**

Recommendations supported.

9. **Delegated Authority**

Council

10. **Recommendations**

10.1 That Council **grant final approval** for the alienation of erven 3535 – 3634 located in Kruisfontein, Humansdorp to the current occupants.

10.2 That Council confirms that eighty-eight (88) occupants who opted to stay on the property and are willing to construct their own dwelling unit take transfer of the property.

10.3 That Council confirms that ten occupants (10) willing to be relocated once the Kruisfontein 2500 Housing Project is unlocked, be granted permission to occupy until completion of the Kruisfontein 2500 Project.

10.4 That Council confirms that the five (5) vacant erven (Erf 3572, Erf 3576, Erf 3582, Erf 3586 and Erf 3594) be disposed through a competitive process.

10.5 That in terms of Section 14 and 90 of the MFMA and departmental inputs, Council hereby confirms that the properties are not needed in future to provide the minimum level of basic municipal services.

10.6 That Council approves a minimum amount of R2000-00 for the properties.

10.7 That the municipality be responsible for the transfer costs.

10.8 That the recommendations by SRK Consulting as contained in Annexure D, be included in the Deed of Sale.

10.9 That Council approves the subdivision and rezoning of Erf 3625 Kruisfontein into 6 equal erven for disposal to the current occupants.

Item prepared by the: The Manager: Land & Property Administration

Item approved by the: Director Planning & Development

Item endorsed by the Municipal Manager:

Item noted by Portfolio Chairperson:

Annexure "A"

19/10/PD3 SELLING OF 98 HIGH WATER TABLE HUMAN SETTLEMENT ERVEN – KRUISFONTEIN

Resolved (30 October 2019)

1. That the alienation of the 98 erven in Kruisfontein, be supported.
2. That the selling price of R8 000 per erf, be supported.
3. That the sale of these erven be advertised for input from the public.
4. That the people currently occupying erven be given first option to buy the erf that they are occupying.
5. That these erven be sold voetstoots with the following recommendations by SRK Consulting included in the Deed of Sale should the owner wish to build a brick house:-

- *Individual erven need to be box cut and compacted to the recommended founding depth and graded towards the stormwater network;*
- *A layer of course river sand and/or gravel (± 100mm in thickness) to be placed at the base of the box cut to act as a preferential flow path for ground water seepage;*
- *A subsoil drain (at the lowest point of the erf) to be installed and connected to the stormwater network to remove excess groundwater seepage from the site; and*
- *The finished floor level of the house should be at least 2 brick courses above the level of the road if the site is level; otherwise two brick courses above the highest ground level on the site."*

6. That all proceeds from the sale of the 98 high water table erven be ringfenced for projects namely the upgrading of gravel roads to paved roads.

Annexure "B"

national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

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Email: mfma@treasury.gov.za

The Municipal Manager
Kouga Municipality
PO Box 21
JEFFREYS BAY
6330

For Attention: Mr C Du Plessis **Fax: (42) 200-8606**

Dear Sir

RE: REQUEST FOR NATIONAL- AND PROVINCIAL TREASURY COMMENT ON INTENDED ALIENATION - 98 WET ERVEN IN KRUISFONTEIN

The correspondence requesting the National Treasury's comments, on the municipality's intention to dispose of a number of erven in Kruisfontein has reference.

The municipality intend to dispose of a number of erven. Section 14 of the MFMA read with the Municipal Asset Transfer Regulations (MATR) sets the legal framework for the disposal and the granting of rights to use, control or manage municipal capital assets. Section 14 of the MFMA specifically provides that a municipality can only dispose municipal assets after a council resolution confirmed that the asset to be disposed is not needed for the provision of the minimal level of basic municipal service and that council has considered the fair market value of the asset and the economic and community value to be received in exchange for the asset. Chapter 2 of the MATR sets out the process to be followed when the municipality intends to dispose of municipal capital assets.

The municipality intends to dispose of 98 residential erven which formed part of the Kruisfontein 208 housing project (RDP); however, the erven could not be developed due to geotechnical constraints. According to the information provided, 58 occupants indicated that they would stay on the properties and as such the municipality intends to sell the properties to them to construct their own houses.

We note that there was a public consultation with the beneficiaries of the RDP houses. We trust that such consultation included a proper explanation of the geotechnical constraints, including any imitations or challenges which will impact on the construction or erection of any structure on the land. This will ensure that the beneficiaries make informed decisions.

national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

The municipality has indicated that it has budgeted R300 000 to cover the transfer costs of the properties. From the spreadsheet provided by the municipality, we have noted that the valuations of the properties ranges between R24 000 to R100 000. However, the municipality intends to sell each erf for R8 000. We draw your attention to regulation 13 of the MATR which sets out instances where a municipality may dispose of a capital asset at less than the market value. It is important that the municipality ensure that it receive maximum compensation in exchange for its assets.

We note that preference will be given to municipal employees. We draw your attention to section 14(5) of the MFMA which requires that any transfer of ownership of a capital asset in terms of section 14(2) or section 14(4) of the MFMA must be fair, equitable, transparent, competitive and consistent with the supply chain management policy which the municipality must have and maintain in terms of section 111 of the MFMA.

The municipality must therefore ensure full compliance with the requirements of Chapter 2 of the MATR read together with section 14 of the MFMA.

We trust that you will be guided accordingly.

Yours sincerely

Wayne McComans
Chief Director: MFMA Implementation
Date: 28 March 2025

Cc: Chief Financial Officer
Cc: MFMA Coordinator: Eastern Cape Provincial Treasury

Annexure "C"

KOUGA local municipality

NOTICE NO 247/2024

PUBLIC PARTICIPATION NOTICE

PUBLIC INVITATION FOR COMMENTS AND OBJECTIONS TO THE COUNCIL'S INTENDED DISPOSAL OF MUNICIPAL PROPERTY

Notice is hereby given that at a Council Meeting held on 30 October 2024 (RESOLUTIONS 24/10/PD1), the Council resolved to call for public comments and objections on the intended disposal of immovable assets, in accordance with the Municipal Policy and Procedures of Immovable Assets and all applicable Legislation:

Land earmarked for Disposal:

Erven 3535 – 3634 Kruisfontein, Humansdorp

Members of the public or interested parties are hereby invited to submit comments and objections, on the intention of the municipality to lease of municipal land in writing to the Municipal Manager, 33 Da Gama Road, Jeffreys Bay, jreed@kouga.gov.za on or before Friday, 03 January 2025.

Further particulars are available for inspection at the office of the Directorate Planning & Development: Municipal Offices, 16 Woltemade Street, Jeffreys Bay. Contact: Mr. S. Grootboom: 0422002168.

5725

Clive Errol Francis T/A CEF Valuations

VALUATION CERTIFICATE

FIXED PROPERTY: ERF 3535 KRUISFONTEIN, EASTERN CAPE PROVINCE (252 m²)

My client, Marius Gysman, on behalf of the Kouga Municipality, has requested a 1-Page Certificate of the **Present Market Value** of the subject property.



Market Value

Market Value can be defined as the estimated amount for which a property should exchange on the date of valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion.
(international definition – ivsc)

Taking into account all the aspects of the subject property the Market Value is concluded at:

R2 000 (Two Thousand Rand) – Land Value Only

I the undersigned, Clive Errol Francis, consider this valuation to be a true reflection and a fair assessment of the subject property as at the effective date of valuation.

.....

Clive Errol Francis (SACPVP Reg. No. 5181/3)
Professional Associated Valuer
ND: Real Estate: Property Valuation
14/01/2026

Caveats

This one-page valuation certificate has been prepared on the basis that full disclosure of all information and factors, which may affect the valuation should have been made available to ourselves and we cannot accept any liability or responsibility whatsoever for the valuation if any information was withheld.

We have assumed that the property and its value are unaffected by any statutory notice, and that neither the property nor its condition, current use or intended use, is or will be unlawful.

I, Clive Errol Francis have no interest in this property or any other properties which would affect the statements or values contained in this valuation report. All figures quoted are exclusive of Value Added Tax.

Annexure "D"

SRK Consulting
Engineers and Scientists

Ground Floor, Bay Suites
1a Humewood Road, Humerail
Port Elizabeth, 6001

P O Box 21842
Port Elizabeth 6000
South Africa

e-Mail: portelizabeth@srk.co.za
www.srk.co.za

Tel: +27 (0) 41 509 4800
Fax: +27 (0) 41 509 4850

Fax

To:	Nico Prinsloo	**Pages:**	1 of 1
	Kouga Municipality	**Date:**	4 August 2010
Fax #:	086 536 4045	**From:**	Brent Cock
Subject:	Kruisfontein Subsidy Housing Foundation Inspection	**Project #:**	397893

Urgent ☐ **For Review** ☐ **Please Comment** ☐ **Please Reply** ☐

397893 – Kruisfontein Subsidy Housing Project Foundation Inspection

This fax outlines the findings and recommendations with regard to the shallow groundwater seepage and 'pumping' nature of the founding material. SRK was contacted telephonically by the appointed engineer for discussion, the following observations and recommendations were conveyed.

1 Site Inspection

SRK Consulting, at the request of the Kouga Municipality conducted a site inspection on the 28th July 2010. The meeting was attended by SRK Consulting, Kouga Municipality and the appointed contractors. The appointed engineer for the project was not present.

2 Site Conditions and Observations

- Patches of moist zones observed along the sidewalls of the foundation trenches;
- Foundations are shallow – less than 500 mm – despite the report recommendation of 750 mm below surface. The founding material is dark brown in colour indicating the presence of organic material;
- The floor level appears to be below the level of the existing gravel road;
- The underlying founding material is reported to 'pump' during compaction of the G7 platform. This is probably due to the following reasons:
    - Higher silt content recorded within material occurring above 0.50 m below surface
    - The site was not cut and compacted adequately increasing the chances of 'potholes' of soft material developing thereby exacerbating the pumping conditions;

3 Recommendations

- Individual erven need to be box cut and compacted to the recommended founding depth and graded towards the stormwater network;
- A layer of course river sand and/or gravel (~ 100 mm in thickness) to be placed at the base of the box cut to act as a preferential flow path for groundwater seepage;
- A subsoil drain (at the lowest point of the erf) to be installed and connected to the stormwater network to remove excess groundwater seepage from the site; and
- The finished floor level of the house should be at least 2 brick courses above the level of the road if the site is level; otherwise two brick course above the highest ground level on the site.

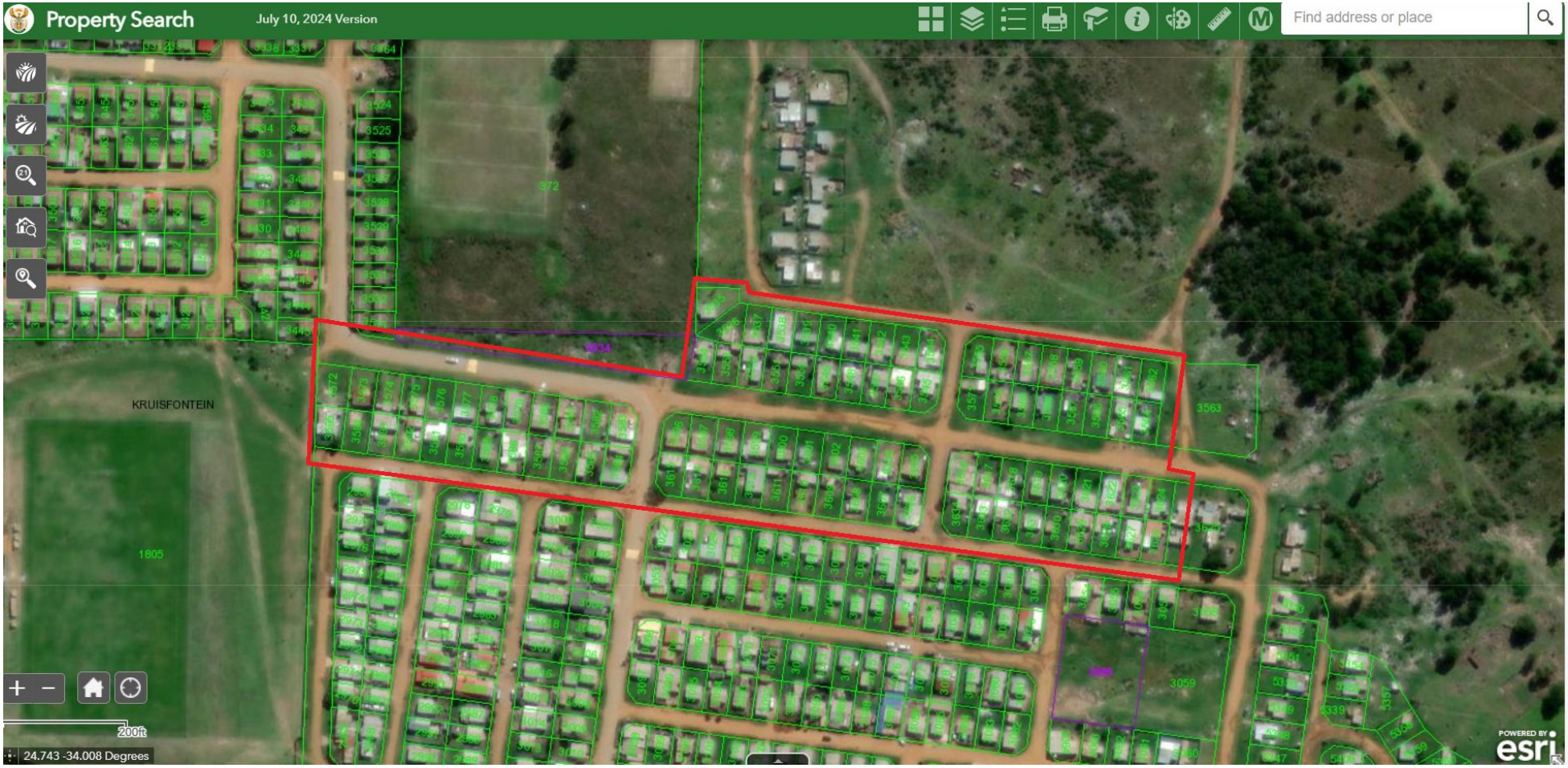
Yours faithfully

Kurt Uderstadt Pr Eng
Principal Engineer

Brent Cock Cand Sci Nat
Engineering Geologist

This fax message is **Confidential**. If you are not the addressee, please notify us immediately by fax or phone and destroy this fax. You must not use, review, disseminate or copy this information.

Aerial image



ANNEXURE "E"

LAST VERIFICATION CONFIRMING OCCUPANTS, SERVICES, ETC.

ERF	NAME OF OCCUPANT	SURNAME OF OCCUPANT	RESIDENTIAL / SPAZA / BUSINESS	WATER (Y/N)	WILLING TO STAY OR RELOCATE (S/R)
3537	Theo	Mafatle	R	Y	STAY
3557	Ntombizabdile	Mafu	R	Y	STAY
3558	Faranaas	Malan	R	Y	STAY
3562	Owen	Booysen	R	Y	STAY
3591	Brumilda	Draai	R	Y	STAY
3595	Joey-Juluin	Peters	R	Y	STAY
3607	Beraldina	Brain	R	Y	STAY
3609	Desiree	Didloft	R	***NO WATER***	MINORS OCCUPY THE PROPERTY

3628	Andolene	Pietersen	R	Y	STAY
3545	Eldin	Geswint	R	Y	STAY
3546	Dawid	Smit	R	Y	STAY
3547	Valentino	Zealand	R	Y	STAY
3564	Elton	Malant	R	Y	STAY
3565	Revonia	Prins	R	Y	STAY
3571	Hanna	Swarts	R	Y	STAY
3581	Alzahn	Lippert	R	Y	STAY
3596	Ulanda	Rossouw	R	Y	STAY
3598	Frekie	Janse	R	Y	STAY
3600	Jonathan	Thana	R	Y	STAY
3601	Ryan	Miggels	R	Y	STAY
3603	Merchant	Frans	R	Y	STAY
3602	Nosipho	Mabulu	R	Y	STAY

3604	Eldonique	Billet	R	Y	RELOCATE/ APPLIED FOR RDP. ON NHNR
3619	Jessica	Jantjies	R	Y	STAY
3634	Sharony	Billet	R	Y	RELOCATE/ APPLIED FOR RDP. ON NHNR
3567	Erwee	Matoe	R	Y	STAY
3568	Clifford	Mayoba	R	Y	STAY
3573	Samio	Jansen	R	Y	STAY
3574	Henry	Jesaja	R	Y	STAY
3575	Ramona Jesmine Luzane	Jacobs	R	Y	CHANGE FROM HUSBAND TO WIFE DUE TO HUSBAND DID BENEFIT PREVIOUSLY ERF 3425.
3579	Philemon	Maya	R	Y	STAY
3580	Willem	Booysen	R	Y	STAY

3583	Johannes	George	R	Y	STAY
3584	Shorn	Takas	R	Y	MR TAKS RENTING OUT PROPERTY/BENEFICIARY OF ERF 1867 KRUISFONTEIN
3599	Jan	Lewis	R	Y	STAY
3617	Jane	Miggels	R	Y	STAY
3622	Pieter	Prins	R	Y	STAY/BENEFICIARY OF ERF 1727 JOUBERTINA
3623	Romeo	Van Rayners	R	Y	STAY
3538	Isak	Booysen	R	Y	STAY
3544	Xzanathum	Vermaak	R	Y	STAY
3556	Wayne	Swartz	R	Y	STAY
3577	Anneline	Goeda	R	Y	STAY
3588	Johannes	Pieterse	R	N	STAY
3590	Dinah	Jansen	R	Y	STAY
3592	Joveno	Witbooi		Y	STAY
3593	Petro	Smith	R	Y	STAY

3612	Jan	Windvogel	R	Y	STAY/BENEFICIARY OF ERF 486 KAGISO HEIGHTS
3614	Griet	Stigling	R		WANTS TO ERECT CHURCH ON PROPERTY
3626	Fiola	Adams	R	Y	STAY
3627	Ivorene	Jantjies	R	Y	STAY
3631	Benonita	Booysen	R	Y	STAY
3548	Elisma	Stuurman	R		STAY
3552	Cornelius	Meyers	R	Y	STAY
3578	Clifton	Britz	R	Y	STAY
3620	Henry	Jooste	R		STAY
3535	Margerey	Potgieter	R	Y	STAY
3536	Yolanda	Roberts	R	Y	STAY
3539	Marsha	Jantjies	R	Y	*STAY*
3540	Janine	Booysen	R	Y	*NO IDENTIFICATION RCEIVED*
3541	Thandiso	Antonia	R	Y	*STAY*
3542	Phillip	Vermaak	R	Y	STAY

3543	Vanessa	Georges	R		*RELOCATE/ APPLIED FOR RDP. ON NHNR*
3549	Mzwabantu	Nogqala	R	Y	*STAY*
3550	Hendrick	Trompeter	R		*STAY*
3551	Pieter	Potgieter	R	Y	*STAY*
3553	Niklaas	Potgieter	R	Y	*STAY*
3554	Emmerich	Jansen	R	***NO WATER***	*STAY*
3555	Annolene	Miggels	R	Y	STAY
3559	Shanna	Baartman	R	Y	*RELOCATE/APPLIED FOR RDP ON NHNR WAITING LIST*
3560	Lucas	Mafatle	R	Y	*STAY*
3561					*FOREIGNERS ON ERF RENTING BUT DO NOT WANT TO GIVE THE DETAILS OF THE PERSON THEY RENTING FROM.*
3566	Melviches	Grootboom	R	Y	STAY
3569	Sidumo	Bans	R	Y	STAY
3570	Ellerine	Saffier	R	Y	*RELOCATE /APPLIED FOR RDP ON NHNR WAITING LIST*
3585	Deseraine	Browers	R	Y	STAY
3587	Leande	Wellaman	R	Y	*RELOCATE/ APPLIED FOR RDP. ON NHNR WATING LIST*
3589					*NO INFORMATION NO OCCUPANT AT HOME*
3597	Vanessa	Kiewiets	R		*STAY*

3605	Carmen	Wolfkop	R	Y	*STAY*
3606	Steven	Kemp	R	Y	*NO DECISION*
3608	Daniel	Statoe	R	Y	STAY
3610	Safiela	Brain	R	Y	*STAY*
3611	Richelle	Goeda	R	Y	*RELOCATE/APPLIED FOR RDP ON NHNR WAITING LIST*
3613	Alridge	Malant	R	Y	*RELOCATE/APPLIED FOR RDP ON NHNR WAITING LIST*
3615	Lee-Ann	Kettledas	R	Y	*NO INFIRMATION OCCUPANT NOT AT HOME*
3616	Ricardo	Geswint	R	Y	STAY
3618	Luciano	Goeda	R	Y	STAY
3621	Alzizetine	Lottering	R	Y	*STAY*

3624	Evedine	Bosman	R	Y	*STAY*
3629	Shirley	Plaatjies	R	Y	STAY
3630	Andre	Metsies	R	Y	*NO DECISION*
3632	Mandy	Plaatjies	R	Y	*STAY*
3633	Herowaine	Korkee	R	Y	*RELOCTE/NOT ON THE NHNR WAITING LIST*
3625 A	Britney Chante	Stuurman	R	Y	STAY
3625 B	Robert	Jacobs	R	Y	STAY
3625 C	Nicolene	Augustus	R	Y	*STAY*

3625 D	Magdeline	Grootboom	R	Y	*RELOCATE/APPLIED ON NHNR WAITING LIST.*
3625 E	Dorian	Whitebooi	R	Y	STAY
3625 F	Elloise	Ndlovu	R	Y	STAY
3572					***VACANT***
3576					***VACANT***
3582					***VACANT***
3586					***VACANT***
3594					***VACANT***

KOUGA local municipality
Service Excellence through Good Governance

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
PLANNING & DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/PD2**

REQUEST FOR COUNCIL'S FINAL APPROVAL TO ALIENATE (DONATE) A PORTION OF ERF 1324, KWANOMZAMO, HUMANSDORP AND A PORTION OF ERF 848, PATENSIE TO THE DEPARTMENT OF PUBLIC WORKS

1. **Introduction**

The purpose of this item is to request Council's final approval for the disposal (donation) of a portion of Erf 1324, Kwanomazo, Humansdorp and a portion of Erf 848, Patensie to the Department of Public Works to accommodate existing clinics.

2. **Background**

A request (**Annexure "A"**) was received from The Department of Public Works for Council to consider transferring a portion of Erf 1324, Kwanomazo, Humansdorp and a portion of Erf 848, Patensie to the Eastern Cape Provincial Department. A land audit was conducted by the Department of Public Works to determine provincial domestic functions land parcels and buildings. During the investigations, erven 1324, Humansdorp (Kwanomzamo) and 848, Patensie were identified of having domestic state services.

On 30 April 2025 during an Ordinary Council Meeting, an in-principle approval and authorization to advertise the proposed transfer was granted by Council.

Notice No. 98/2025 for comments/input for the alienation of Erven 1324, Humansdorp and 848, Patensie, was placed and no objections were received. Section 14 comments have also been obtained from service departments previously and attached as **Annexure "B"**.

Zoning information and Aerial image of the properties are attached as **Annexure "C**".

3. **Discussion**

Currently both erven are utilised for clinics by the Department of Health with other land uses such as residential units and municipal buildings.

To correct tenure and registration, these properties need to be subdivided. Furthermore, Erf 1324, Humansdorp (Kwanomzamo) needs to be consolidated with the adjacent erf due to the building been built over both Erf 1324 and Erf 1983 Humansdorp. The existing entrance road to Kwanomzamo also transverses Erf 1983 and a "road reserve" must be created over Erf 1983 Humansdorp (Kwanomzamo).

4. **Financial Implications**

Completed by BTO -	None
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	All administrative costs for transfers, etc. will be for the applicant.

5. **Applicable Legislation**

Municipal Finance Management Act No. 56 of 2003
Municipal Asset Transfer Regulations, 2008
Kouga, Spatial Planning and Land Use Management By-law, 2016
Policy on Disposal and Leasing of Council Owned Immovable Property, 2025

6. **Legal Implications**

Failure to adhere to the applicable legislation may render the decision unlawful and subject to judicial review.

7. **Other Implications**

Failure to adhere to the applicable legislation may result in financial misconduct for which criminal sanctions may be imposed.

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Report noted.

8.2 **Director: Planning & Development**

Recommendation supported.

8.3 **Director: Civil & Water Services**

Item is noted.

8.4 **Director: Electro-Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted.

8.6 **Deputy Municipal Manager**

Noted.

8.7 **Municipal Manager**

Supported.

9. **Delegated Authority**

Council

10. **Recommendations**

10.1 That Council grants **final approval** for the alienation of a portion of Erf 1324, Kwanomazo, Humansdorp and a portion of Erf 848, Patensie to the Department of Public Works and Infrastructure by way of a donation.

10.2 That the portion of Erf 1324 Humansdorp be subdivided from the Library and residential units.

10.3 That the portion of Erf 1324, Humansdorp be consolidated with a portion of the adjacent erf, Erf 1983, Humansdorp due to the building been built over both Erf 1324 and Erf 1983.

10.4 That the existing entrance road to Kwanomzamo also transverses Erf 1983 and a "road reserve" must be created over Erf 1983.

10.5 That the portion of Erf 848, Patensie be subdivided from the municipal building (community hall).

10.6 That Council confirms that land will not be required for provision of basic municipal services in the future.

10.7 That the Department Public Works be liable for all surveying costs regarding the subdivision, consolidation and rezoning of Erf 1324 in Humansdorp and Erf 848, Patensie.

10.8 That the Department Public Works is liable for all costs related to the transfer of properties contemplated herein.

10.9 That Council grant authorisation to the Accounting Officer to enter into a Deed of Donation agreement with the Department of Public Works.

Item prepared by the: The Act. Manager: Land & Property Administration

Item approved by the: Director Planning & Development

Item endorsed by the Municipal Manager:

Item noted by Portfolio Chairperson:

Annexure "A"

Annexure "A"

Province of the
EASTERN CAPE
PUBLIC WORKS & INFRASTRUCTURE

IMMOVABLE ASSET MANAGEMENT: SARAH BAARTMAN REGION
Department of Public Works • Ford House Building • Albany Road • Port Elizabeth • Eastern Cape
Private Bag X0004 • Port Elizabeth • 6000 • REPUBLIC OF SOUTH AFRICA
Tel: +27(041) 3909045. Email: Noxolo.Ngqunge@ecdpw.gov.za

Date: 21 July 2021
Reference: 11/5/2/1/(2)
Enquiries: Noxolo Mthathi

The Municipal Manager
Kouga Municipality
P.O. Box 21
JEFFREYS BAY
6330

Dear Sir

PROPOSED TRANSFER OF LAND IN VARIOUS TOWNSHIPS WITHIN THE KOUGA MUNICIPALITY AREA TO THE EASTERN CAPE PROVINCIAL GOVERNMENT

The Department of Public Works and Infrastructre conducted a land audit of all state-owned properties as well as buildings which have a provincial state domestic function i.e. schools and clinics, situated within the Kouga Municipality.

During the investigation it was established that a number of schools and clinics have been built on land which has been set aside for health and educational purposes during the establishment of townships. All these properties are according to the Municipal Zoning Scheme, zoned for health and institutional purposes. The land however, still forms part of the underlying land on which the townships were developed and which is owned by the Kouga Municipality.

During the investigation, all clinics which are now under the control of the Department of Health were also identified.

Details of the properties on which clinics are situated, are as follows:

TOWN / TOWNSHIP	FACILITY	PROPERTY DESCRIPTION
Humansdorp	KwaNomzamo Clinic	Erf 1324, Humansdorp
Patensie	Imizamo Yethu Clinic	Erf 848, Patensie

In order for the Department of Public Works and Infrastructure to account for these properties, it is important that the land parcels be transferred to the Eastern Cape Provincial Government.

The Department of Public Works and Infrastructure has a custodial authority to facilitate the acquisition of immovable assets required for state domestic functions on behalf of the Eastern Cape Provincial Government Department. You are therefore requested to indicate whether your Council will be prepared to consider the transfer

Annexure "B"



KOUGA local municipality

Good Governance through Service Excellence

NOTICE NO 98/2025

PUBLIC PARTICIPATION NOTICE

PUBLIC INVITATION FOR COMMENTS AND OBJECTIONS TO THE COUNCIL'S INTENDED ALIENATION OF MUNICIPAL PROPERTIES

Notice is hereby given that at a Council Meeting held on 30 April 2025 (RESOLUTION 25/04/PD4), the Council resolved to call for public comments and objections on the intended permanent alienation by means of donation of immovable assets to the Department of Public Works and Infrastructure for the purposes of state clinics, in accordance with all applicable Legislation and the Municipal Policy and Procedures of Immovable Assets:

Land earmarked for Alienation (Donation):

ERF 1324 HUMANSDORP (KWA-NOMZAMO)

ERF 848 PATENSIE

Members of the public or interested parties are hereby invited to submit comments and objections on the intention of the municipality to donate municipal land in writing to the Municipal Manager, 33 Da Gama Road, Jeffreys Bay on or before **Friday, 13 June 2025**.

Further particulars are available for inspection at the office of the Directorate Planning, Development and Tourism: Municipal Offices, 16 Woltemade Street, Jeffreys Bay. Contact: Mr. S. Grootboom: 0422002168

Mr. D de JAGER DEPUTY MUNICIPAL MANAGER

9489

SECTION 14 COMMENTS

ERF	APPLICATION	SDF	LAND USE	BUILDING CONTROL	DEPARTMENT COMMENTS
Erf 848 Patensie	Application from Public Works: Imizamo Yethu Clinic: Acquisition of Land required for State domestic function	Supported.	No objection to proposed alienation.	Supported.	**CW**: In support, water and sewer services available. **CS:** No objection. **H.S**: No objection **LS**: (1) Conditions of approval be expressly stated in record of decision issued to applicant.

Erf 1324 Kwanomzamo	Application from PW: Kwanomzamo Clinic- Acquisition of land required for state domestic function	Supported.	No objection to proposed alienation.	Supported.	**CW:** In support, water and sewer available. **CS:** No objection. services available. **H.S:** No objection **AS** No Objection **LS:** (1) Conditions of approval be expressly stated in record of decision issued to applicant.

Annexure “C”

ERF 1324, KWANOMZAMO:



Land Parcel

10 Jul 2025 08:52

Erf	1324 of Humansdorp	**Zoning: Financials**	EDUCA
Address	438 Nanto Street	**Zoning**	Kouga Municipality Land Use Scheme - Authority Zone
SG Number	C03400050000132400000	**Land Usage: Financials**	
Municipality	Kouga	**Ward: Financials**	Kouga 15
Township/Holding: Title Deed	Kwanomzamo	**Ward: Demarcation Board**	Kouga 15
Suburb: Financials	Kwanomzano (30002)	**Sources**	Deeds Office, Surveyor General, Financials
Centroid	34.03531810727558S 24.77568122091832E	**Effective**	
Sectional Title	No		
Extent	3520sqm		
Extent (SG)	3519sqm		
Extent (Title Deed)	3520.0000SQM		

Land Parcels for Incident

Incident
I22-08914 (Sewer) Sewer Blocked
I22-10378 (Transport) Deliveries
I22-16563 (Sewer) Sewer Blocked
I23-24533 (Electricity) No Supply (Electricity)
I23-24646 (Storm Water) Storm Water Channel Blocked

Title Deeds

Owner	Title Deed	Share	Purchased	Registered	Price (Alpha)	New No
Mun Kouga	T23711/1982C TN	0.0000		1 Jul 1982	G/P	

Financial Accounts

Account	Debtor	ID Number	Debtor Type	Owner Tenant
003001324007	Kouga Municipality		Departmental (DEPAR)	Owner (Kouga)
003001324014	Nokwatsheka SN		Attorneys Closed (ATTCL)	Tenant (Kouga)
003001324021	Kouga Municipality		Attorneys Closed (ATTCL)	Tenant (Kouga)
003001324045	Swepu FD	7702230344081	Personnel Accounts (Services) (PERS)	Tenant (Kouga)
003001324052	Mgedesi K	8003051049084	Do Not Post - Humansdorp (DP30)	Tenant (Kouga)
003001324083	Department Of Health		State (S)	Tenant (Kouga)
003001324100	Douse NT	8609240240085	Do Not Post - Humansdorp (DP30)	Tenant (Kouga)
003001324117	Gotyana N		Do Not Post - Humansdorp (DP30)	Tenant (Kouga)
003001324131	Veveza SC		Normal (N)	Tenant (Kouga)
003001324148	Kawa M		Closed (Inactive Accounts) (CLOSE)	Tenant (Kouga)
003001324155	Western District Fishermen Cou		Normal (N)	Tenant (Kouga)

Properties

Unit	26 Digit Code	Owner(s) and Id(s)	Scheme	Scheme Number
0	C03400050000132400 00000000	Mun Kouga		

Current Municipal Information

Valuation Date	Valuation Category	Valuation Category Tariff	Market Value	Extent
		Type MUN	1250000	0

Valuations and Surveys

Project	Category / Usage	H Area			Status	Review Status	Current Value
2008 GV (from TruVal data)	Sect 8(2)(h) - Municipal (As Per MPRA)	KWA			Valued		889,000.00
SV 3 (2013 - 2018) 2015/01	2h-01 (Municipal-Developed) (Kouga)	Unknown			Valued		1,000,000.00

ERF 848: PATENSIE:



Land Parcel

10 Jul 2025 08:38

Erf	848 of Patensie	**Zoning: Financials**	INST
Address	Tiger Street	**Zoning**	Kouga Municipality Land Use Scheme - Community Zone
SG Number	C03400120000084800000	**Land Usage: Financials**	
Municipality	Kouga	**Ward: Financials**	Kouga 10
Township/Holding: Title Deed	Patensie	**Ward: Demarcation Board**	Kouga 10
Suburb: Financials	Ramaphosa Village (60002)	**Sources**	Deeds Office, Surveyor General, Financials
Centroid	33.74261129196519S 24.797138858943892E	**Effective**	
Sectional Title	No		
Extent	2647sqm		
Extent (SG)	2651sqm		
Extent (Title Deed)	2647 SQM		

Land Parcels for Incident

Incident
I22-08287 (Water) Meter Covered
I22-09310 (Water) Meter Covered

Title Deeds

Owner	Title Deed	Share	Purchased	Registered	Price (Alpha)	New No
Mun Kouga	T39210/1997	0.0000		5 May 1997	R	
Oorgangsraad-Patensie	T39210/1997	0.0000		5 May 1997	T/T	T18224/2002

Financial Accounts

Account	Debtor	ID Number	Debtor Type	Owner Tenant
006000848002	Kouga Munisipaliteit		Departmental (DEPAR)	Owner (Kouga)
006000848105	Wsdr Kliniek		State (S)	Tenant (Kouga)
006000848112	Wsdr Ambulance		State (S)	Tenant (Kouga)

Properties

Unit	26 Digit Code	Owner(s) and Id(s)	Scheme	Scheme Number
0	C03400120000084800 00000000	Mun Kouga		

Current Municipal Information

Valuation Date	Valuation Category	Valuation Category Tariff	Market Value	Extent
		Type MUN	1100000	0

Valuations and Surveys

Project	Category / Usage	H Area	Status	Review Status	Current Value
2008 GV (from TruVal data)	Sect 8(2)(h) - Municipal (As Per MPRA)	PAT RDP 40	Valued		1,055,000.00
2013 - 2018_DDP Valuation Roll as Printed	2h-02 (Municipal-Vacant Land) (Kouga)	Unknown	Valued		1,000,000.00
2018 General Valuation	MUNICIPAL PROPERTY (GV2018)	Unknown	Valued		1,100,000.00
2023 General Valuation	MUNICIPAL PROPERTIES 2023 (2023 General Valuation)	Unknown	Valued		1,100,000.00

KOUGA MUNICIPALITY (EC 108)
ORDINARY COUNCIL MEETING
PLANNING & DEVELOPMENT
OPEN
DATE: 29 JANUARY 2026
ITEM NO: **26/01/PD3**

REQUEST FOR COUNCIL'S FINAL APPROVAL FOR THE ALIENATION (LEASE) OF A PORTION OF PORTION 4 OF FARM 346, HUMANSDORP RD

1. **Introduction**

The purpose of this item is to request Council's **final approval** for the Alienation (Lease)of a portion of Portion 4 of Farm 346, Humansdorp RD.

2. **Background**

An application was received from Woodlands Dairy for Industrial Development, in line with the Woodlands Dairy's business expansion plan. See **Annexure "A"**.

3. **Discussion**

The subject property is located in an industrial area. Council is in the process of rezoning the subject property from Agriculture to Special Zone for industrial use. A request was received for Council to consider leasing a portion of the Kouga Municipal immovable property, as per the application herein, for the business expansions as motivated by the applicant, Woodlands Dairy.

The proposed use is in line with the spatial vision of the Municipality. The proposal will create employment opportunities. Land parcel information such as zoning and aerial image of the property is attached as **Annexure "B."**

Section 14 comments were received from departments as well as public participation, Notice No 266/2025 and attached as **Annexure "C".**

Market related rental attached as **Annexure "D"**.

4. **Financial Implications**

Completed by BTO -	
Project Description	Land Valuations & surveyor & planning services
Ukey no.	20210710001552
Budgeted Amount	R750 ,000.00
Amount spent and committed to date	R110 ,675.00 KOUGA MUNICIPALITY 2025-12-01 BUDGET &TREASURY
Amount Available	R639,325.00
Comment	

5. **Applicable Legislation**

Local Government: Municipal Finance Management Act No. 56 of 2003
Municipal Asset Transfer Regulations, 2008

Policy on The Disposal and Lease of Council Owned Immovable Property, approved 26 June 2025

6. **Legal Implications**

Failure to adhere to the applicable legislation may render the decision unlawful and subject to judicial review. Any option to renew must be subject to a further process required in terms of the applicable legislation.

7. **Other Implications**

Failure to adhere to the applicable legislation may result in financial misconduct for which criminal sanctions may be imposed.

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Report noted.

8.2 **Director: Planning & Development**

Recommendation supported.

8.3 **Director: Civil & Water Services**

Item is noted.

8.4 **Director: Electro-Mechanical Services**

Item noted.

8.5 **Director: Community Services**

Noted.

8.6 **Deputy Municipal Manager**

Supported

8.7 **Municipal Manager**

Supported.

9. **Delegated Authority**

Council

10. **Recommendations**

10.1 That Council grant **final approval** for the alienation (lease) of a portion (±7 hectares) of Portion 4 of Farm 346, Humansdorp RD to Woodlands Dairy.

10.2 That Council notes that no objections were received for the alienation of the immovable properties.

10.3 That in terms of Section 14 and 90 of the MFMA and departmental inputs, Council hereby confirms that the land is not needed to provide the minimum level of basic municipal services.

10.4 That Council approves a minimum rental income of R14,600.00 per month.

10.5 That the property be used for the purpose applied for, and for no other purpose whatsoever, unless prior written consent has been obtained from the Lessor.

10.6 That Council grant authorization to the Accounting Officer to enter into a lease agreement with Woodlands Dairy.

Item prepared by the: Act. Manager: Land & Property Administration



Item approved by the: Director Planning & Development



Item endorsed by the Municipal Manager:



Item noted by Portfolio Chairperson:



Annexure "A"

WOODLANDS DAIRY

Woodlands Dairy (Pty) Ltd
9 Kudu Drive, PO Box 4, Humansdorp, 6300, South Africa
Tel: +27 42 200 3400 |
www.woodlandsdairy.co.za | www.firstchoice.co.za

To: Kouga Municipal Manager
Charl Du Plessis

Dear Sir

IN RE: REQUEST FOR LONG TERM LEASE AGREEMENT FOR A PORTION OF PORTION 4 OF THE FARM RHEEBOKFONTEIN 346, WITH AN OPTION TO RENEWAL

Woodlands Dairy hereby formally submits a request to enter into a lease agreement for a portion of the vacant land identified as Portion 4 of the Farm Rheebokfontein 346, situated within the Kouga Local Municipality. The intended use of the property is for industrial development, in line with our business expansion plans.

We propose the following terms for consideration:

- **Lease Duration:** An initial period of nine (9) years, eleven (11) months
- **Renewal Option:** An option to renew the lease for an additional nine (9) years, eleven (11) months, subject to mutual agreement on revised terms and conditions at the time of renewal
- **Lease Amount:** A market-related rate to be negotiated in good faith, with annual escalations based on the Consumer Price Index (CPI)

We respectfully request the Municipality to consider entering into a long-term lease agreement with Woodlands Dairy under the above-mentioned terms. Securing such an agreement would provide us with the stability and certainty required to make substantial investments into the development of the property, which in turn would generate economic opportunities and promote growth within the greater Kouga region.

We believe that the intended business expansion plan has the potential to be mutually beneficial, contributing positively to both local development and employment.
Kindly advise on the feasibility of our request and whether any additional information or documentation is required to proceed.

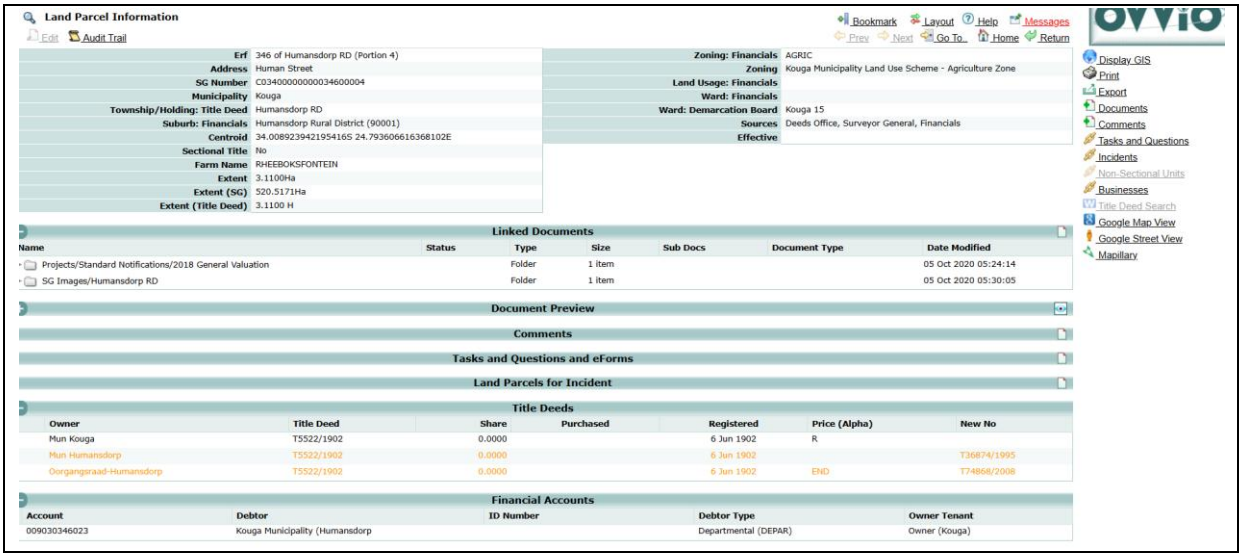
We look forward to your response and remain available to discuss the matter further at your convenience.

Yours faithfully,

CH Landman

Coenie Landman
GM: Operations

Annexure "B"



Land Parcel Information

Bookmark Layout Help Messages
Edit Audit Trail
Prev Next Go To Home Return

Erf	346 of Humansdorp RD (Portion 4)	Zoning: Financials	AGRIC
Address	Human Street	Zoning	Kouga Municipality Land Use Scheme - Agriculture Zone
SG Number	C034000000000034600004	Land Usage: Financials	
Municipality	Kouga	Ward: Financials	
Township/Holding: Title Deed	Humansdorp RD	Ward: Demarcation Board	Kouga 15
Suburb: Financials	Humansdorp Rural District (90001)	Sources	Deeds Office, Surveyor General, Financials
Centroid	34.008923942195416S 24.793606616368102E	Effective	
Sectional Title	No		
Farm Name	RHEEBOKSFONTEIN		
Extent	3.1100Ha		
Extent (SG)	520.5171Ha		
Extent (Title Deed)	3.1100 H		

Display GIS
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Documents
Comments
Tasks and Questions
Incidents
Non-Sectional Units
Businesses
Title Deed Search
Google Map View
Google Street View
Mapillary

Linked Documents

Name	Status	Type	Size	Sub Docs	Document Type	Date Modified
Projects/Standard Notifications/2018 General Valuation		Folder	1 item			05 Oct 2020 05:24:14
SG Images/Humansdorp RD		Folder	1 item			05 Oct 2020 05:30:05

Document Preview

Comments

Tasks and Questions and eForms

Land Parcels for Incident

Title Deeds

Owner	Title Deed	Share	Purchased	Registered	Price (Alpha)	New No
Mun Kouga	T5522/1902	0.0000		6 Jun 1902	R	
Mun Humansdorp	T5522/1902	0.0000		6 Jun 1902		T36874/1995
Oorgangsraad-Humansdorp	T5522/1902	0.0000		6 Jun 1902	END	T74868/2008

Financial Accounts

Account	Debtor	ID Number	Debtor Type	Owner Tenant
009030346023	Kouga Municipality (Humansdorp		Departmental (DEPAR)	Owner (Kouga)



Annexure "C"

Section 14 comments by the Directorates

ERF NO	ZONING	SPATIAL DEVELOPMENT FRAMEWORK	LAND USE SCHEME	BUILDING CONTROL	DEPARTMENT COMMENTS
Portion 4 of Farm 346, Humansdorp RD	Agriculture Zone	Supported	No objection on condition that the use be for renewable energy facility and that appropriate land use rights be obtained by the developer.	Applicant to comply with TP and other service department requirements before submitting building plans for approval.	**H.S:** No objection **AS** No Objection **C&W:** In support and that a meeting be scheduled with applicant. **Electro-Mechanical** Supported **CS:** No objection. **Environmental** - Supported on condition that all relevant departments' requirements are complied with." Environmental unit: Support. Applicant to be made aware that development of the property may require environmental authorisation.

					LS: Conditions of approval be expressly stated in record of decision issued to applicant.

KOUGA
local municipality
Good Governance through Service Excellence

NOTICE NO. 266/2025

PUBLIC PARTICIPATION NOTICE

PUBLIC INVITATION FOR COMMENTS AND OBJECTIONS TO THE COUNCIL'S INTENDED ALIENATION BY WAY OF LEASE OF A PORTION OF PORTION 4 OF FARM 346, HUMANSDORP RD

Notice is hereby given that at a Council Meeting held on 29 October 2025

(RESOLUTION 25/10/PD1), the Council resolved to call for public comments and objections on the intended alienation of immovable assets by means of a lease to Woodlands Dairy for the purpose of Industrial Development in line with Woodlands Dairy's business expansion plan, in accordance with all applicable Legislation and the Municipal Policy and Procedures of Immovable Assets:

Land earmarked for Alienation (Lease)

A portion of portion 4 of Farm 346, Humansdorp RD

Members of the public or interested parties are hereby invited to submit comments and objections, on the intention of the municipality to alienate a portion of portion 4 of Farm 346 Humansdorp RD in writing to the Municipal Manager, 33 Da Gama Road, Jeffreys Bay, jreed@kouga.gov.za on or before Monday, 15 December 2025.

Further particulars are available for inspection at the office of the Directorate Planning and Development: Municipal Offices, 16 Woltemade Street, Jeffreys Bay. Contact: Mr. S. Grootboom: 0422002168

MR. D de JAGER - DEPUTY MUNICIPAL MANAGER

10459

Annexure "D"

Clive Errol Francis T/A CEF Valuations

VALUATION CERTIFICATE

FIXED PROPERTY: PORTION OF FARM 346 PTN 4 HUMANSDORP RD, EASTERN CAPE PROVINCE (70 000 m² OR 7 ha)

My client, Marius Gysman, on behalf of the Kouga Municipality, has requested a 1-Page Certificate of the **Present Market Rent** of the subject property.



Market Rent

The market rent is defined as the estimated amount for which a property should be leased on a specific date, between a willing landlord and tenant, under specific market conditions. These conditions include an arm's length transaction, appropriate lease terms, and the parties acting knowledgeably, prudently, and without compulsion. Essentially, it's the rent a property would fetch in the open market, reflecting fair value based on current market conditions. (The Royal Institution of Chartered Surveyors - RICS)

Taking into account all the aspects of the subject property the Market Rental value is concluded at:

R14 600 (Fourteen Thousand Six Hundred Rand) – per month (Land only when utilized as a 20MW solar farm)

I the undersigned, Clive Errol Francis, consider this valuation to be a true reflection and a fair assessment of the subject property as at the effective date of valuation.

.....

Clive Errol Francis (SACPVP Reg. No. 5181/3)
Professional Associated Valuer
ND: Real Estate: Property Valuation
12/01/2026

Caveats

This one-page valuation certificate has been prepared on the basis that full disclosure of all information and factors, which may affect the valuation should have been made available to ourselves and we cannot accept any liability or responsibility whatsoever for the valuation if any information was withheld.
We have assumed that the property and its value are unaffected by any statutory notice, and that neither the property nor its condition,

MOTION

KOUGA
local municipality
Service Excellence through Good Governance

14 JANUARY 2026

COUNCILLOR L MAREE

THE SPEAKER

KOUGA LOCAL MUNICIPALITY

JEFFREYS BAY

6330

lmaree@kouga.gov.za

NOTICE OF A MOTION IN TERMS OF RULE 29 (MOTION OF EXIGENCY) OF THE STANDING RULES OF ORDER - BY THE DEMOCRATIC ALLIANCE IN KOUGA MUNICIPALITY

IN RE: ESTABLISHMENT OF A STAND-ALONE SAFETY AND SECURITY DIRECTORATE IN KOUGA MUNICIPALITY

1. INTRODUCTION

The Democratic Alliance in Kouga Municipality notes the increasing demands placed on Municipal Safety and Security functions across the entire Kouga Municipality, including crime prevention, by-law enforcement, traffic management, disaster preparedness, and intergovernmental coordination.

The Democratic Alliance further acknowledges that public safety and policing are not primary constitutional functions of local government, yet residents increasingly rely on Municipal leadership during emergencies, safety incidents, and enforcement matters.

In this context, Council affirms its responsibility, in terms of the Local Government: Municipal Structures Act, 1998, to ensure that the Municipality's organisational structure supports effective governance, accountability, and service delivery. Council must recognize the urgent need to ensure that Safety and Security is proactively led and structured to respond effectively throughout Kouga Municipality.

2. MOTIVATION

While Safety and Security is not a primary function of local government, the reality is that Municipalities play a critical leadership, coordination, and operational role in protecting residents, businesses, and property. Communities look to the Municipality for decisive action during fires, emergencies, and other safety risks, highlighting the need for focused local leadership.

Safety and Security has evolved into a highly specialised and operationally intensive function requiring focused leadership, rapid decision-making, and dedicated strategic oversight. Operating within the broader Community Services Directorate, the

function competes with multiple service priorities, which limits its ability to respond quickly and effectively across the municipality.

Establishing a stand-alone Safety and Security Directorate will:

- Strengthen command, accountability, and rapid response across Kouga;
- Improve coordination with SAPS, provincial law enforcement, disaster management, and community safety stakeholders;
- Ensure residents and businesses feel safer and more confident in their Municipality;
- Enable Kouga Municipality to lead by example in public safety, disaster resilience, and enforcement within its mandate;
- Demonstrate proactive leadership, responsibility, and courage in addressing the safety and security needs of all communities.

Council is empowered by the Municipal Structures Act 117 of 1998 to determine internal organisational arrangements and to establish directorates where this will enhance governance and service delivery outcomes.

3. RECOMMENDATION:

The Democratic Alliance therefore recommends that:

1. That Council, in terms of the Local Government: Municipal Structures Act, 107 of 1998, approves in principle the establishment of Safety and Security as a stand-alone Municipal directorate, separate from the Community Services Directorate, to serve the Municipality as a whole;
2. That the Municipal Manager be mandated and instructed to implement the establishment of the stand-alone Safety and Security Directorate, including the necessary organisational restructuring and realignment of functions;
3. That the Municipal Manager ensures that the implementation process:
    - Complies with the Municipal Systems Act, 32 of 2000, the Municipal Finance Management Act, 56 of 2003, applicable labour legislation, collective agreements, and Council-approved policies;
    - Includes all required labour and stakeholder consultation processes;
4. That the Municipal Manager implements the restructuring and to submit a revised Municipal organogram to Council, in compliance with the Local Government: Municipal Structures Act, 1998, the Municipal Systems Act, 2000, and all applicable labour and governance prescripts;

PROPOSED BY:

Name: Cllr Hattingh Bornman
Signature:



SECONDED BY:

Name: Cllr Timothy Jantjes
Signature:



Name: Cllr Daniel Benson
Signature:



Date: 14 January 2026