MONTHLY BUDGET STATEMENTS FOR THE PERIOD JULY 2026 TO SEPTEMBER 2026 AND FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY AS AT 30 SEPTEMBER 2026 (2026/27 FINANCIAL YEAR)

1. Introduction

The purpose of this report is to comply with Section 71 and 52(d) of the Municipal Finance Management Act (MFMA), read together with Regulation 28 of the Municipal Budget and Reporting Regulations as promulgated in the Government Gazette No 32141 of 17 April 2009, which requires that specific financial particulars be reported on and in the formats prescribed.

2. Background

MFMA Accountability cycle begins with the preparation and approval of the IDP, MTREF and SDBIP, which is followed by in year reporting, Annual Financial Statements, Annual Audit (Audit Report) and Annual and Oversight Reports. The MFMA legislates what must be reported on, by when, and the Municipal Budget and Reporting Regulations prescribes the format of the reports.

In accordance with Section 71(1) of the MFMA, the Accounting Officer must by no later than 10 working days after the end of each month, submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.

In accordance with Section 52(d) of the MFMA, the Executive Mayor must within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

In accordance with regulation 28 of the MBRR, the monthly budget statements of a municipality must be in the format specified in Schedule C and include all the required tables, charts, and explanatory information, considering any guidelines issued by the Minister in terms of section 168(1) of the Municipal Management Finance Act".

3. **Discussion**

The monthly budget statement report provides a balance and consolidated financial performance overview to assist the Executive Mayor in his oversight role.

The report complies with Schedule C of the Municipal Budget and Reporting Regulations (MBRR), the following detailed schedules are attached for the period, ending 30 September 2026:

"**Annexure A"** – Financial Overview

"Annexure A1" – Operating Revenue and Expenditure Performance

"Annexure A2" - Capital Budget Performance

"Annexure A3" - Projected Cash Flow Statement

"Annexure A4" – Municipal Monthly Budget Tables

"Annexure A5" - Analysis of Municipality's Statement of Financial Performance

i. Overview of Outstanding Consumer Debtors
ii. Overview of Creditors position
iii. Grants' receipts and Expenditure
iv. Councillors & Employee benefits
v. Key performance Indicators

4. **Financial Implications**

Completed by BTO -	As stipulated in the report. Refer to **"Annexure A"**
Project Description	
Ukey no.	
Budgeted Amount	
Amount spent and committed to date	
Amount Available	
Comment	
BTO Signature	

5. **Applicable Legislation**

- Section 71 and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003.
- Local Government: Municipal Budget and Reporting Regulations, 17 April 2009.

- Local Government: Municipal Finance Management Act: Municipal Regulations on a Standard Chart of Accounts (mSCOA), 22 April 2014.

6. **Legal Implications**

The report relates to Section 71 and 52(d) of the Municipal Finance Management Act (MFMA) and Regulation 28 of the Municipal Budget and Reporting Regulations (MBRR).

7. **Other Implications**

None.

8. **Comments by Directorates:**

8.1 **Chief Financial Officer:**

Report noted.

8.2 **Director: Planning & Development**

[insert comment]

8.3 **Director: Civil & Water Services**

[insert comment]

8.4 **Director: Electro and Mechanical Services**

[insert comment]

8.5 **Director: Community Services**

[insert comment]

8.6 **Deputy Municipal Manager**

[insert comment]

8.7 **Municipal Manager**

[insert comment]

9. **Delegated Authority**

To be noted by the Portfolio Committee.

10. **Municipal Manager's Quality Certificate**

I, Charl Du Plessis, Municipal Manager of Kouga Local Municipality hereby certify that the monthly budget statements have been prepared in accordance with the Municipal Finance Management act and regulations made under the Act, and that monthly budget statements are consistent with the Integrated Development Plan of the municipality.

Print Name _Charl Du Plessis
Municipal Manager of Kouga Local Municipal.



Signature…….....

Date……14 October 2026……..

11. Recommendations

11.1. That the Executive Mayor notes Municipal Manager's report on the monthly budget statements, in accordance with Section 71(1) of the Municipal Finance Management Act.

11.2. That the Executive mayor notes the submission of the monthly budget statements report to provincial treasury as stipulated in section 71(1) of the MFMA.

11.3 That the Executive Mayor's report on the implementation of the budget and the financial state of affairs of the municipality, in accordance with Section 52(d) of the MFMA be noted.

Item prepared by the Manager Budget and Treasury:

Item approved by the Chief Financial Officer:

Item endorsed by the Municipal Manager:

Item noted by Portfolio Chairperson:

"ANNEXURE A"

1. **FINANCIAL OVERVIEW**

This report provides a balanced and consolidated financial performance overview to assist the Executive Mayor in his oversight role.

An analysis of the financial position and performance was undertaken to determine the relative financial strength and liquidity of the Municipality. This was complemented by analysing the cash flow position, the investment portfolio, ratios, the operating, and capital budget performance for the month of September 2026, to facilitate an informed assessment of the relative liquidity and financial position of the Municipality.

The financial performance highlights are as follows:

- Operating revenue amounted to R 452,199 million, whilst operating expenditure amounted to R 377,631 million, resulting in an operating surplus of R 74,568 million.
- Capital expenditure constituted 5.44% of the 2026/27 Approved Capital Budget.
- Overdue consumer debts increased by R 20,230 million (6.86%) since June 2026.
- An amount of R 79,077 million is owing to creditors, 97.92% represent current creditors. Currently all outstanding creditors are not reflected on the creditors age analysis.

The municipality's investment portfolio has decreased by R 6,494,028 (2.82%) since June 2026, from R 230,379,026 to R 223,884,998.

Below is an analysis of the Investment Portfolio as at 30 September 2026.

	Balance as at 30 June 2026	Invested	Interest	Withdrawals	Adjustments	Balance as at 30 September 2026
Standard Bank	37,490,571	-	627,755	-		38,118,325
ABSA	47,327,446	15,586,000	688,170	32,642,987	-	30,958,629
Nedbank	34,323,999	-	689,026	-		35,013,025
RMB	35,917,499	9,032,974	625,211	9,032,974		36,542,710
INVESTEC	34,358,566	826,959	589,316	826,959		34,947,882
Total	**189,418,081**	**25,445,933**	**3,219,477**	**42,502,920**	**-**	**175,580,571**
INVESTMENT	**Balance as at 30 June 2026**	**Invested**	**Interest**	**Withdrawals**	**Adjustments**	**Balance as at 30 September 2026**
General Account	46,092,471	4,137,360	3,219,477	32,773,506		20,675,802
Unspent borrowings (DBSA)	121,497,996			2,260,732		119,237,264
Cash Reserves (DBSA)	14,500,000					14,500,000
Cash Reserves (Development Charges)	6,497,153	2,071,573				8,568,726
Conditional Grants	770,230	19,237,000		7,468,682		12,538,548
Housing Funds	60,231					60,231
Total	**189,418,081**	**25,445,933**	**3,219,477**	**42,502,920**	**-**	**175,580,571**
	Balance as at 30 June 2026	**Invested**	**Interest**	**Withdrawals**	**Adjustments**	**Balance as at 30 September 2026**
Cheque Accounts FNB 52540020791	522,570	1,310,128				1,832,698
Cheque Accounts FNB 52540033504	2,376,449	2,853,361				5,229,810
Cheque Accounts FNB 4123734437	606,155	8,819				614,974
Cheque Accounts FNB 63022194441	156,221	363,692				519,913
Cheque Accounts ABSA 4114176482	31,195,982			(9,048,799)		22,147,183
Cheque Accounts ABSA 4114114771	5,886,599	9,128,148				15,014,747
Cheque Accounts ABSA 4114176474	25,117	937,295				962,412
Cheque Accounts ABSA 4114176490	191,853	1,790,836				1,982,689
	40,960,946	**16,392,280**	**-**	**(9,048,799)**	**-**	**48,304,427**
Total	**230,379,026**	**41,838,213**	**3,219,477**	**33,454,121**	**-**	**223,884,998**

The following analysis indicates the extent to which the investments are committed:

Cash backed Reserves.

Bank Balances and Cash	R 48,304,427
Short-term Investment Deposits	R 175,580,571
	R 223,884,998

Application of Cash

Unspent Conditional Grants	R 13,146,747
Unspent Borrowings (DBSA)	R119,237,264
Cash Reserves – DBSA	R 14,500,000
Cash Reserves – Developmental Charges	R 8,568,726
Operational Commitments	R 17,824,586
Capital Commitments (Internally generated funds)	R 881,969
Outstanding Creditors Liability	R 79,076,900
	R 253,236,190
Cash Shortfall	**(R 29,351,192)**

The commitments exceed cash reserves at this stage by an amount of R 29,351 million.

The following key financial ratios are monitored on an on-going basis:

Ratio	Actuals as at 30 June 2025	Actuals as at 30 June 2026	MFMA Circular 71 Norms	Actuals as at 30 September 2025	Approved Budget 2026/27	Actuals as at 31 August 2026	Actuals as at 30 September 2026
Current Ratio	1,04:1	1.28:1	1.5:1 to 2:1	1.37:1	1:1	1.51:1	1.56:1
Liquidity Ratio	0,50:1	0.61:1		0.59:1	0.41:1	0:74:1	0,73:1
Cost Coverage (Excluding unspent conditional grants)	1,61 Months	0.33 Months	1 Month to 3 Months	0.54 Months	1.0 Month	0,80 Months	0,60 Months
Debtors Collection Rate	91,38%	93,72%	95%	88,55%	95%	82.20%	86.97%
Capital Expenditure	84,49%	43,20%	95%	4,41%	95%	6,20%	5.44%

"ANNEXURE A1"

1. OVERVIEW OF OPERATING REVENUE AND EXPENDITURE PERFORMANCE FOR THE PERIOD OF JULY 2026 TO SEPTEMBER 2026.

1.1. Summary Statement of Financial Performance

Description	Budget Year 2026/27					
R thousands	Original Budget	Adjusted Budget	Monthly Actual	Year TD Actual	Year TD Budget	YTD Variance
Revenue						
Total Revenue (excluding capital transfers and contributions)	1 553 676	1 553 676	108 464	452 199	388 419	63 780
Total Expenditure	1 620 567	1 620 567	137 556	377 631	405 142	(27 511)
Surplus/(Deficit)	(66 891)	(66 891)	(29 092)	74 568	(16 723)	91 291

The statement of financial performance reflects an operating surplus of R 74,568 million for the financial year. It must be noted that the operating surplus at this stage is largely influenced by a zero recognition of debt impairment.

1.2. Revenue

Main revenue sources for 2026/27

Description	Budget Year 2026/27		
	Amended Budget	YearTD actual	
R thousands			%
Revenue			
Exchange Revenue	838,699	226,056	

Service charges – Electricity	518,755	141,909	27.36%
Service charges – Water	126,386	31,501	24.92%
Service charges - Waste Water Management	78,477	20,478	26.09%
Service charges - Waste management	56,574	14,393	25.44%
Sale of Goods and Rendering of Services	10,710	2,567	23.97%
Agency services	4,782	–	0.00%
Interest earned from Receivables	11,337	3,774	33.29%
Interest earned from Current and Non-Current Assets	17,086	4,115	24.08%
Rental from Fixed Assets	4,528	1,350	29.81%
Licence and permits	2,998	591	19.71%
Special rating levies	–	(1)	
Developmental Charges	4,000	2,072	51.79%
Operational Revenue	3,066	3,307	107.86%
Non-Exchange Revenue	**714,976**	**226,142**	
Property rates	342,673	115,511	33.71%
Surcharges and Taxes	25,399	6,577	25.90%
Fines, penalties and forfeits	94,988	428	0.45%
Licence and permits	3,296	1,980	60.08%
Transfer and subsidies - Operational	223,742	94,158	42.08%
Interest, Dividends and Rent on Land	3,551	1,005	28.30%
Operational Revenue	21,327	6,483	30.40%
Total Revenue (excluding capital transfers and contributions)	**1,553,676**	**452,198**	**29.11%**

Reasons for major over-/under-recovery per revenue source

In terms of the National Treasury norms, a variance of 10% between the budgeted and actual amounts is considered material. Below is an explanation for variances above 10% of the budgeted amount and actual amounts.

- **Agency Services**
  Agency services relate to the Department of Transport, commission received by the municipality as an acting agency for the collection of motor registration licences, drivers' licences and other vehicle permits. An allocation is yet to be made in this regard.

- **Developmental Charges**
  Relate to once-off fee levied by a municipality on a landowner or developer as a condition for approving a land development application. An amount of R 2,072 million was received for the electricity, roads, waste management, sewerage and water developmental charges.

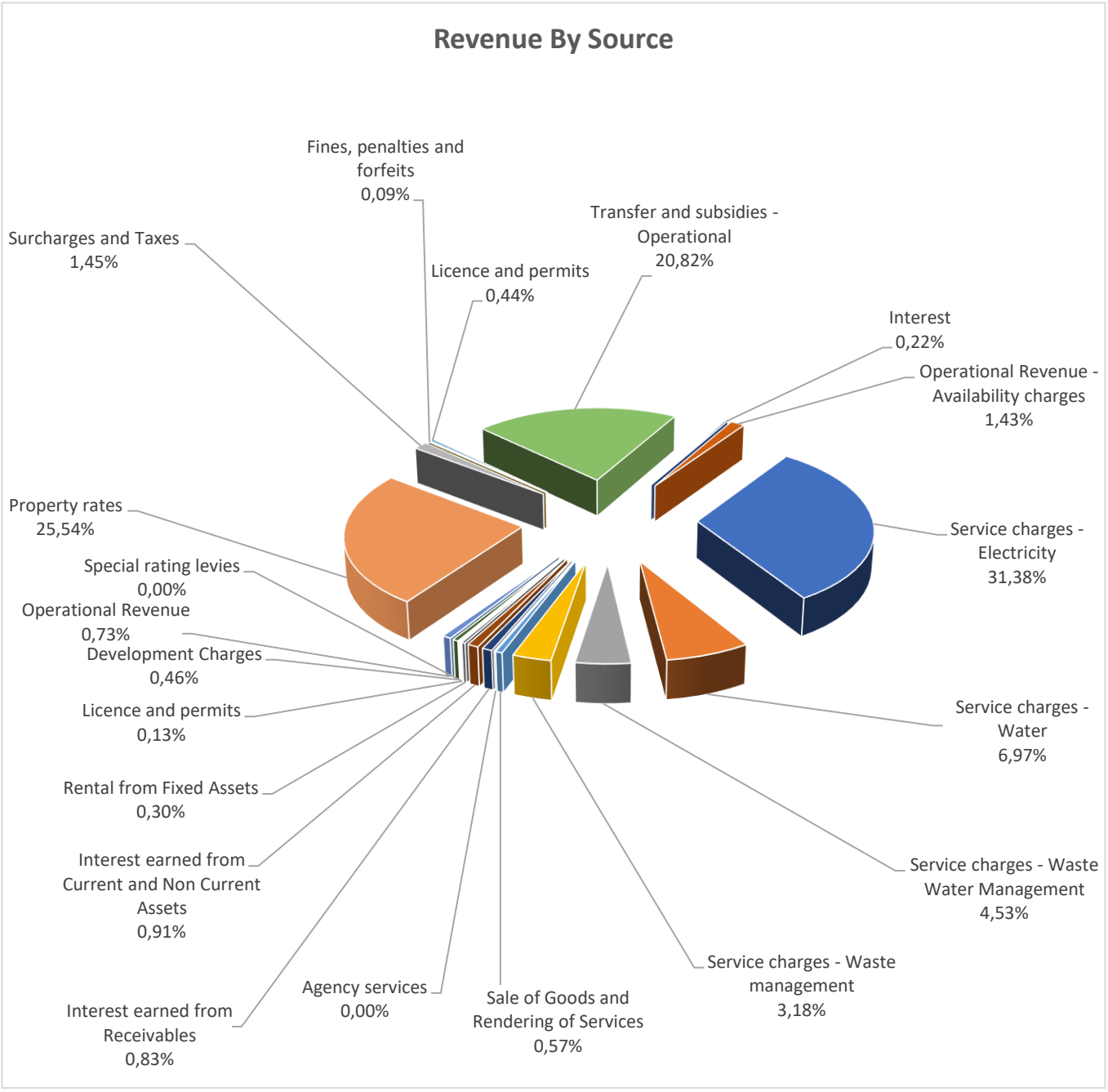
- **Operational Revenue (Exchange Revenue)**
  The other revenue relates to various sources of operating revenue such as staff recovery, insurance refunds and skills development levy refunds.
  The operational revenue is largely influenced by a revenue recognized for sale of property amounting to R 2,679 million.

- **Fines, penalties and forfeits**

The fines, penalties and forfeits budget mostly relate to speeding camera fines and the high budget is mainly due to the accounting for traffic fines issued in line with the Generally Recognised Accounting Practice (GRAP) requirements. The actual traffic fines issued revenue recognition is done on yearly basis at this stage. We are in consultation with the service provider to do it monthly.

- **Non-Exchange: Licence and permits**
  This relates to the application of driver's licenses, certificates, and permits, and includes boat licenses. This revenue is largely influenced by boats licenses amounting to R 1,793 million.

- **Transfer and subsidies**
  Transfers and subsidies are largely influenced by the equitable share allocation received on 8 July 2026, amounting to R 88,622 million.


Revenue By Source
Fines, penalties and forfeits 0,09%
Transfer and subsidies - Operational 20,82%
Surcharges and Taxes 1,45%
Licence and permits 0,44%
Interest 0,22%
Operational Revenue - Availability charges 1,43%
Property rates 25,54%
Service charges - Electricity 31,38%
Special rating levies 0,00%
Operational Revenue 0,73%
Development Charges 0,46%
Licence and permits 0,13%
Service charges - Water 6,97%
Rental from Fixed Assets 0,30%
Service charges - Waste Water Management 4,53%
Interest earned from Current and Non Current Assets 0,91%
Service charges - Waste management 3,18%
Agency services 0,00%
Sale of Goods and Rendering of Services 0,57%
Interest earned from Receivables 0,83%

1.3. Expenditure

Main expenditure types for 2026/27

Description	Budget Year 2026/27		
	Amended Budget	YearTD actual	
R thousands			%
Revenue			
Expenditure By Type			
Employee Related Cost	496,684	110,143	22.18%
Remuneration of councillors	15,767	4,027	25.54%
Bulk purchases – electricity	484,306	159,733	32.98%
Inventory consumed	102,178	25,353	24.81%
Debt impairment	102,023	–	0.00%
Depreciation , amortisation and impairment	108,376	26,958	24.87%
Interest, Dividends and Rent on Land	27,357	6,579	24.05%
Contracted Services	135,653	19,746	14.56%
Transfers and subsidies	930	10	1.06%
Irrecoverable debts written off	29,394	4,582	15.59%
Operational Costs	102,281	20,499	20.04%
Other Losses	15,617	–	0.00%
Total Expenditure	**1,620,567**	**377,631**	**23.30%**

Reasons for major over-/under expenditure per type

In terms of the National Treasury norms, a variance of 10% between the budgeted and actual amounts is considered material. Below is an explanation for variances above 10% of the budgeted amount and actual amounts.

- **Bulk purchases – electricity**
  The bulk purchases – electricity reflects a 32.98% expenditure, compared to the approved budget.

- **Inventory consumed.**
  Inventory consumed as at 30 September 2026 includes the following expenditure items:

Item Description	Amended Budget 2026/27	YTD Actuals	%
Standard Rated	4 234 687	679 118	16.04%
Materials and Supplies	39 933 556	10 301 619	25.80%
Zero Rated	18 000 000	6 592 383	36.62%
Water	40 010 028	7 780 262	19.45%
Total	**102 178 271**	**25 353 382**	**24.81%**

- **Debt impairment**
  At this stage, the municipality recognizes the debt impairment at the end of the financial year, rather than monthly.

- **Transfers and subsidies**
  Transfers and subsidies relate to grant-in-aid given by the municipality to various non-profit organisations, in line with the Council approved grant-in-aid policy

- **Irrecoverable debts written off**
  Consumer debts are written off upon Council approval.

- **Other Losses**
  Other losses relate to the water losses and at this stage, the municipality has not recognized the water losses as it will be recognized at the end of the financial year, rather than on monthly basis.

- **Contracted Services**
  Please refer to the contracted services breakdown on the table below.

Contracted services as at **30 September 2026** are broken down as follows:

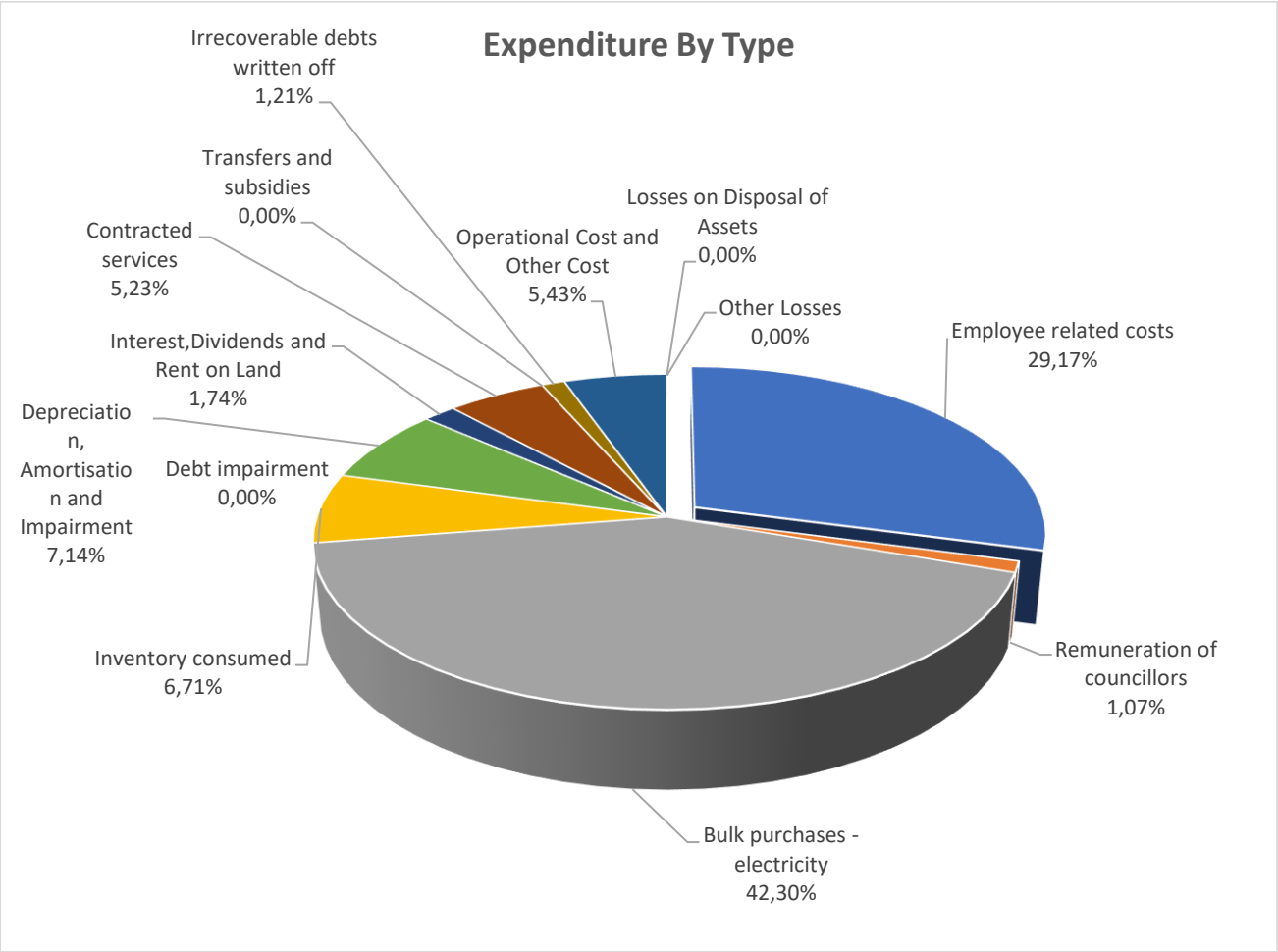
Item Description	Amended Budget 2026/27	YTD Actuals	%
Aloe Cup	84,000	8,450	10.06%
Animal Care	508,000	-	0.00%
Audit of Municipal Land & Properties	3,200,000	190,143	5.94%
Burial Services	52,000	44,707	85.98%
Calamari Festival	200,000	-	0.00%
Catering Services	798,587	76,080	9.53%
Clean up Operation	1,000,000	246,480	24.65%
Clearing and Grass Cutting Services	2,029,994	345,612	17.03%
Conducting of feasibility studies (EIA)	1,458,260	421,455	28.90%
Connection/Dis-connection:Electricity	475,000	-	0.00%
Consultants and Professional Services	13,454,740	2,335,540	17.36%
Destination Marketing & Promotion	450,000	250,000	55.56%
Drivers Licence Cards	453,000	107,124	23.65%
Dune Rehabilitation and Coastal Zone	1,520,000	16,540	1.09%
EC Tourism Awards	275,000	-	0.00%
Electricity Generation Project	1,350,000	-	0.00%
Environmental protection	270,000	-	0.00%
Event Promoters	15,000	-	0.00%
GGR Tied Breakers National Championships	100,000	100,000	100.00%
Humansdorp Festival	200,000	-	0.00%
Internal Auditors	150,000	30,360	20.24%
Kouga Business Forum	100,000	-	0.00%
Kouga Local Tourism Organisation	360,000	-	0.00%
Kouga Summer Festival	900,000	900,000	100.00%
Laboratory Services:Sewer	884,177	250,350	28.31%
Laboratory Services:Water	1,915,815	758,514	39.59%
Legal Cost:Collection	2,000,000	219,808	10.99%
Legal Cost:Litigation	3,500,000	383,700	10.96%
Maintenance of Buildings and Facilities	8,852,820	715,217	8.08%
Maintenance of Electrical Infrastructure	10,475,537	671,627	6.41%
Maintenance of Equipment	4,713,436	633,936	13.45%
Maintenance Of Fire Equipment	112,000	60,464	53.99%

Contracted services as at **30 September 2026** continue to:

Item Description	Amended Budget 2026/27	YTD Actuals	%
Maintenance of Vehicles	9,728,000	1,192,523	12.26%
Media Monitoring	120,000	26,085	21.74%
Mscoa Alignment	923,014	-	0.00%
New Meter Installations	2,250,000	90,694	4.03%
Occupational Health and Safety	1,462,600	729,135	49.85%
Oceans Economy Masterplan	150,000	-	0.00%
Other Contracted Services	17,532,768	1,802,075	10.28%
Personnel and Labour	-	-	
PGA Championship Sponsorship	303,187	-	0.00%
Pollution Control	160,000	-	0.00%
Precinct Plans Project Hankey and St Francis Bay C	500,000	-	0.00%
Private Plots_Alien Vegetation Control	400,000	113,092	28.27%
Qualification Verification	400,000	15,260	3.82%
Restricted Water Flow	200,000	-	0.00%
Rip Curl Grom Surfing Competition	200,000	-	0.00%
SA Longboard Championship	330,750	330,750	100.00%
SA Open water swim	183,750	-	0.00%
Security Services	12,365,000	2,949,653	23.85%
SMART City Strategy	150,000	-	0.00%
SMME Capacitation Program	210,000	-	0.00%
Special Rating Area	13,951,880	3,142,466	22.52%
Technical Support Services	5,700,000	187,419	3.29%
Tourism Branding	300,000	-	0.00%
Township Events	100,000	-	0.00%
Trans Baviaans	100,000	100,000	100.00%
Transport Services	130,130	16,720	12.85%
Upgrade and Repair SCADA	250,000	-	0.00%
Valuer	3,600,000	63,500	1.76%
Winterfest	1,874,250	-	0.00%
WSL Music Festival	220,500	220,500	100.00%
	135,653,195	**19,745,978**	**14.56%**

The other expenditure as at **30 September 2026** is broken down as follows:

Item Description	Amended Budget 2026/27	YTD Actuals	%
Achievements and Awards	2,070,000	316,030	15.27%
Advertising, Publicity and Marketing	4,116,695	907,132	22.04%
Bank Charges	1,000,000	291,584	29.16%
Bargaining Council	5,332,789	-	0.00%
Cellular Contract (Subscription and Calls)	3,812,817	553,824	14.53%
Claims paid to Third Parties	500,000	15,047	3.01%
External Audit Fees	4,500,000	389,295	8.65%
External Computer Service:Internet Charge	9,690,000	1,735,848	17.91%
Hire Charges	5,306,000	864,169	16.29%
Insurance Claims	500,000	65,033	13.01%
Insurance Underwriting:Premiums	3,975,789	(24)	0.00%
Leases:Furniture and Office Equipment	2,737,679	625,945	22.86%
Leases:Other Assets	5,165,373	1,721,672	33.33%
Motor Vehicle Licence and Registrations	1,486,600	211,246	14.21%
Other	1,715,908	90,931	5.30%
Postage/Stamps/Franking Machines	1,947,000	454,769	23.36%
Registration Fees:Professional and Regulatory Bodies	750,400	83,723	11.16%
Registration Fees:Seminars, Conferences, Workshops	2,176,221	274,521	12.61%
Remuneration to Ward Committees	2,000,000	505,200	25.26%
Riparian Levies	8,465,273	2,451,594	28.96%
SABC TV LICENCES	10,000	2,915	29.15%
Signage	467,500	28,553	6.11%
Skills Development Fund Levy	5,389,688	1,121,667	20.81%
Software Licences	11,996,590	3,829,519	31.92%
Storage of Files (Archiving)	200,000	12,617	6.31%
Telephone, Fax, Telegraph and Telex	10,000	-	0.00%
Third Party Vendors	3,660,000	882,456	24.11%
Travel and Subsistence	5,325,884	606,518	11.39%
Uniform and Protective Clothing	4,364,926	1,527,020	34.98%
Vehicle Tracking	914,900	298,375	32.61%
Workmen's Compensation Fund	2,692,677	632,127	23.48%
	102,280,709	**20,499,305**	**20.04%**



1.4. **Repairs and Maintenance**

Below is an analysis of actual repairs and maintenance expenditure as at 30 September 2026, compared to the 2026/27 Approved Budget.

Item Description	Budget Year 2026/27		
	Amended Budget 2026/27	YTD Actuals	%
Repairs and Maintenance by Expenditure Items			
Employee Related Cost	118 367 823	24 103 731	20.36%
Other materials	52 603 755	4 372 002	8.31%
Contracted Services	28 677 220	7 239 342	25.24%
Other expenditure	4 056 000	714 469	17.62%
Total	**203 704 798**	**36 429 545**	**17.88%**

1.5. Trading Services Performance

1.5.1. Electricity

Description	Budget Year 2026/27		
	Amended Budget	YearTD Actual	%
R thousands			
Revenue			
Exchange Revenue			
Service charges - Electricity	518,755	141,909	27.36%
Interest earned from Receivables	1,888	537	28.42%
Operational Revenue	1,304	530	40.67%
Non-Exchange Revenue			
Transfers and subsidies - Operational	10,265	4,277	41.67%
Service charges - Electricity	11,091	3,358	30.28%
Total Revenue	**543,303**	**150,611**	**27.72%**
Expenditure By Type			
Employee related costs	27,331	5,772	21.12%
Bulk purchases - electricity	484,306	159,733	32.98%
Inventory consumed	14,707	4,190	28.49%
Debt impairment	13,293	–	0.00%
Depreciation and amortisation	10,399	3,125	30.06%
Interest	406	152	37.52%
Contracted services	14,923	1,010	6.77%
Irrecoverable debts written off	13,293	179	1.35%
Operational costs	4,061	959	23.61%
Total Expenditure	**582,719**	**175,121**	**30.05%**
Surplus/(Deficit)	**(39,416)**	**(24,511)**	
Transfers and subsidies - capital (monetary allocations)	5,780	251	4.34%
Surplus/(Deficit) after capital transfers & contributions	**(33,636)**	**(24,260)**	

1.5.1.1 Revenue

- The electricity service charges revenue reflects 27.36% of budget as at 30 September 2026, and this is in line with the projected budget ratio of 25.00% as at 30 September 2026.
- Transfers and subsidies – operational relate to the Equitable share allocation for the indigent subsidy.
- Operational revenue (non-exchange revenue) relates to the electricity availability charges.

1.5.1.2 Expenditure

- the bulk electricity reflects 32.98% of budget expenditure as at 30 September 2026

1.5.1.3 Net surplus/deficit of electricity ratio

- Electricity reflects a deficit of R 24,511 million as at 30 September 2026 and the deficit amount equates to 16.27% compared to the revenue. The approved budget deficit for the 2026/27 amount to R 39,416 million and equates to 7.25%, compared to total revenue excluding capital transfers.

1.5.2 Water

Description	Budget Year 2026/27		
	Amended Budget	YearTD Actual	%
R thousands			
Revenue			
Exchange Revenue			
Service charges - Water	126,386	31,501	24.92%
Interest earned from Receivables	5,427	1,929	35.56%
Operational Revenue	545	669	122.78%
Non-Exchange Revenue			
Transfers and subsidies - Operational	24,629	10,262	41.67%
Service charges - Water	6,865	2,148	31.30%
Total Revenue	**163,851**	**46,510**	**28.39%**
Expenditure By Type			
Employee related costs	43,660	8,748	20.04%
Inventory consumed	43,484	10,419	23.96%
Debt impairment	3,468	–	0.00%
Depreciation and amortisation	13,369	272	2.04%
Interest	421	192	45.55%
Contracted services	7,074	1,163	16.45%
Irrecoverable debts written off	3,468	2,256	65.05%
Operational costs	1,887	539	28.55%
Other losses	15,617	–	0.00%
Total Expenditure	**132,448**	**23,588**	**17.81%**
Surplus/(Deficit)	**31,403**	**22,922**	
Transfers and subsidies - capital (monetary allocations)	13,196	449	3.40%
Surplus/(Deficit) after capital transfers & contributions	**44,599**	**23,371**	

1.5.2.1 Revenue

- The water service charges revenue reflects 24.92% of budget as at 30 September 2026 and this is in line with the projected budget ratio of 25% as at 30 September 2026.
- Transfers and subsidies – operational relate to the Equitable share allocation for the indigent subsidy.
- Operational revenue (non-exchange revenue) relates to the water availability charges.

1.5.2.2 Expenditure

- Inventory consumed includes a budget amount of R 40,010 million for the bulk water purchases and the expenditure amount of R 7,780 million (19.45% of budget).
- At this stage, the municipality recognises the debt impairment at the end of the financial year, rather than on the monthly basis
- Irrecoverable debts written off upon council approval.

1.5.2.3 Net surplus/deficit of water ratio

- The water reflects a surplus of R 22,922 million as at 30 September 2026 and equates to 49.28% of total revenue excluding capital transfers.

1.5.3 Waste Water Management

Description	Budget Year 2026/27		
	Amended Budget	YearTD Actual	%
R thousands			
Revenue			
Exchange Revenue			
Service charges - Waste Water Management	78,477	20,478	26.09%
Operational revenue	457	654	142.99%
Interest earned from Receivables	1,887	624	33.07%
Non-Exchange Revenue			
Transfers and subsidies - Operational	15,410	6,421	41.67%
Service charges - Waste Water Management	3,371	976	28.95%
Total Revenue	**99,602**	**29,153**	**29.27%**
Expenditure By Type			
Employee related costs	13,649	2,743	20.10%
Inventory consumed	9,538	2,287	23.98%
Debt impairment	2,093	–	0.00%
Depreciation and amortisation	29,200	2,635	9.02%
Interest	813	370	45.55%
Contracted services	8,837	631	7.14%
Irrecoverable debts written off	2,093	929	44.36%
Operational costs	5,909	985	16.67%
Total Expenditure	**72,134**	**10,580**	**14.67%**
Surplus/(Deficit)	**27,469**	**18,573**	
Transfers and subsidies - capital (monetary allocations)	36,688	5,889	16.05%
Surplus/(Deficit) after capital transfers & contributions	**64,157**	**24,463**	

1.5.3.1 Revenue

- The waste water service charges revenue reflects 26.09% of budget as at 31 August, and this is in line with the projected budget ratio of 25% as at 30 September 2026.
- Transfers and subsidies – operational relate to the Equitable share allocation for the indigent subsidy.
- Operational revenue (exchange revenue) relates to the waste water augmentation fees.

1.5.3.2 Expenditure

- At this stage, the municipality recognises the debt impairment at the end of the financial year, rather than on the monthly basis.
- Irrecoverable debts written off upon council approval.

1.5.3.3 Net surplus/deficit of wastewater management ratio

- The waste water management revenue reflects a surplus of R 18,573 million as at 30 September 2026 and equates to 63.71% of total revenue excluding capital transfers. Council approved a surplus budget of R 27,469 million for the 2026/27 financial year.

1.5.4. Waste Management

Description	Budget Year 2026/27		
	Amended Budget	YearTD Actual	YTD Variance
R thousands			%
Revenue			
Exchange Revenue			
Service charges - Waste	56,574	14,393	25.44%
Operational revenue	97	57	58.60%
Sale of Goods and Rendering of Services	9	5	55.84%
Interest earned from Receivables	2,081	674	32.37%
Non-Exchange Revenue			
Transfers and subsidies - Operational	23,154	9,648	41.67%
Surcharges and Taxes - Waste	16,680	4,363	26.16%
Total Revenue	**98,596**	**29,139**	**29.55%**
Expenditure By Type			
Employee related costs	53,738	11,368	21.16%
Inventory consumed	7,117	1,483	20.83%
Debt impairment	3,767	1,037	27.54%
Depreciation and amortisation	2,529	7,275	287.68%
Interest	5,171	315	6.09%
Contracted services	8,022	949	11.82%
Operational costs	3,758	1,053	28.03%
Total Expenditure	**84,102**	**23,481**	**27.92%**
Surplus/(Deficit)	**14,494**	**5,658**	
Transfers and subsidies - capital (monetary allocations)	–	–	
Surplus/(Deficit) after capital transfers & contributions	**14,494**	**5,658**	

1.5.4.1 Revenue

- The waste service charges revenue reflects 25.44% of budget as at 30 September 2026, and this is in line with the projected budget ratio of 25% as at 30 September 2026.
- Transfers and subsidies – operational relate to the Equitable share allocation for the indigent subsidy.
- It must be noted that the waste management is the combination of waste services and environmental management services.

1.5.4.2 Expenditure

- The Depreciation relates to the land fill sites provisions.

1.5.4.3 Net surplus/deficit of waste management ratio

- The waste management revenue reflects a surplus of R 5,658 million as at 30 September 2026 and equates to 19.42% of total revenue. Council approved a surplus budget of R 14,494 million for the 2026/27 financial year.

1.6 Cost Containment Measures

The main purpose of the Municipal Cost Containment Regulations, 2019 is to ensure that the resources of the municipality are used effectively, efficiently, and economically by the implementation of cost containment measures. Cost containment measures policy was reviewed on 03 March 2025 and approved by Council on 28 May 2026.

Description	Budget Year 2026/27			
	Amended Budget	YearTD Actual	YearTD Budget	YTD Variance
R Thousands				
1. Temporary Appointments, Contractual Appointments, Unemployed Graduates and Experiential Learners	–	–	–	–
2. Travel claims	5,326	175	1,331	(1,156)
3. Overtime	14,971	356	3,743	(3,387)
4. Catering Costs	799	4	200	(196)
5. Events, Advertising and sponsorships	4,697	208	1,174	(966)
6. Attendance of Conferences, Seminars & Workshops	2,176	1	544	(543)
7. Municipal Workshops, Retreats, Strategic Sessions and Internal training	412	3	103	(100)
9. Essential User Scheme	817	817	817	–
Total	**29,198**	**1,564**	**7,913**	**(6,348)**

A comparison of the year-to-date actuals to the adjusted budget reflects savings, amounting to R 6,348 million as at 30 September 2026.

1.7 Unauthorised Expenditure by Directorate

Below is an assessment table for the unauthorised expenditure in terms of MFMA requirements and National Treasury MFMA Circular No. 68 guidelines.

Description	Budget Year 2026/27			YTD Actuals			
R thousands	Approved Adjusted Budget-Operating	Approved Adjusted Budget-Capital Budget	Approved Adjusted Budget 2026/27	Operating Expenditure	Capital Actuals	Total Expenditure	Unathorised Expenditure
Expenditure by Vote							
Civil & Water Services	316,755	181,184	497,939	54,241	7,560	61,801	–
Community Services	350,869	1,346	352,215	72,801	–	72,801	–
Electro & Mechanical Services	611,240	12,689	623,929	179,728	3,224	182,952	–
Finance and Economic Development	135,674	38	135,712	25,798	–	25,798	–
Office of the DMM	143,290	1,933	145,222	31,765	27	31,791	–
Office of the MM	18,677	–	18,677	3,833	–	3,833	–
Planning and Development	44,062	1,388	45,450	9,466	–	9,466	–
Total Expenditure by Vote	**1,620,567**	**198,577**	**1,819,144**	**377,631**	**10,811**	**388,442**	-

No unauthorised expenditure reported for the period ended 30 September 2026.

Annexure "A2"

1. CAPITAL BUDGET PERFORMANCE

1.1. Summary Capital Expenditure and Funding

The capital expenditure as at 30 September 2026, constituted 5.44% of approved capital budget and the funding is broken down as follows:

- Grant funding is 8.40% of approved grant funding budget.
- Internally generated funds are 13.48% at this stage.

Capital budget by municipal vote for 2026/27

Vote Description	Budget Year 2026/27			
	Original Budget	Amended Budget	YearTD Actual	%
R thousands				
Multi-Year expenditure appropriation				
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER	–	–	–	
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER	1,500	1,933	27	1.39%
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT	–	38	–	0.00%
Vote 4 - COMMUNITY SERVICES	1,346	1,346	–	0.00%
Vote 5 - CIVIL AND WATER SERVICES	67,398	181,184	7,560	4.17%
Vote 6 - ELECTRO/MECHANICAL SERVICES	9,374	12,689	3,224	25.41%
Vote 7 - PLANNING AND DEVELOPMENT	–	1,388	–	0.00%
Total Capital Multi-year expenditure	**79,618**	**198,577**	**10,811**	**5.44%**

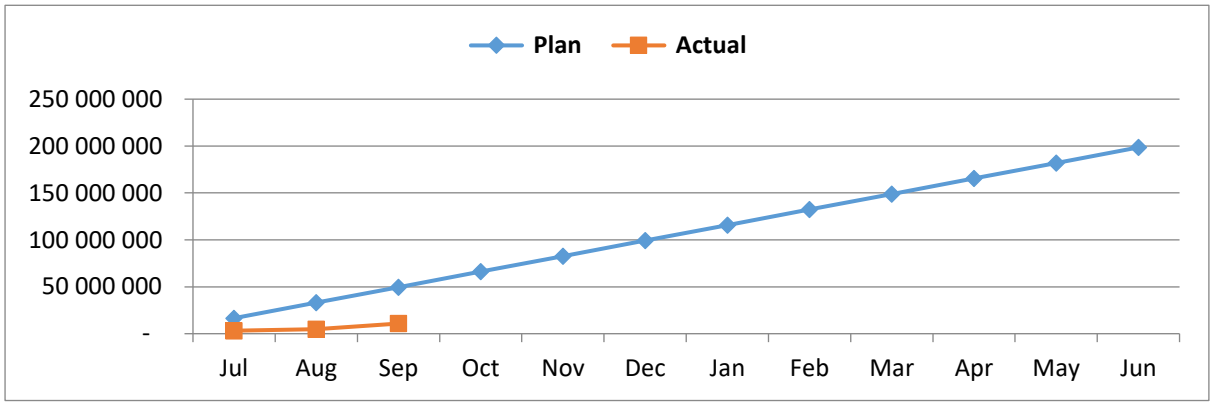
The capital expenditure as at 30 September 2026, constituted 5.44% of adjusted capital budget.

The capital expenditure is broken down per directorate as follows:

- Office Of the Deputy Municipal Manager is 1.39% of R 1,933 million budget.
- Finance & Economic Development is 0% of R 38 thousand budget.
- Community Services is 0% of R 1,346 million budget.
- Civil & Water Services is 4.17% of R 181,184 million budget.
- Electro & Mechanical Services is 25.41% of R 12,689 million budget.
- Planning & Development is 0% of R 1,388 million budget.

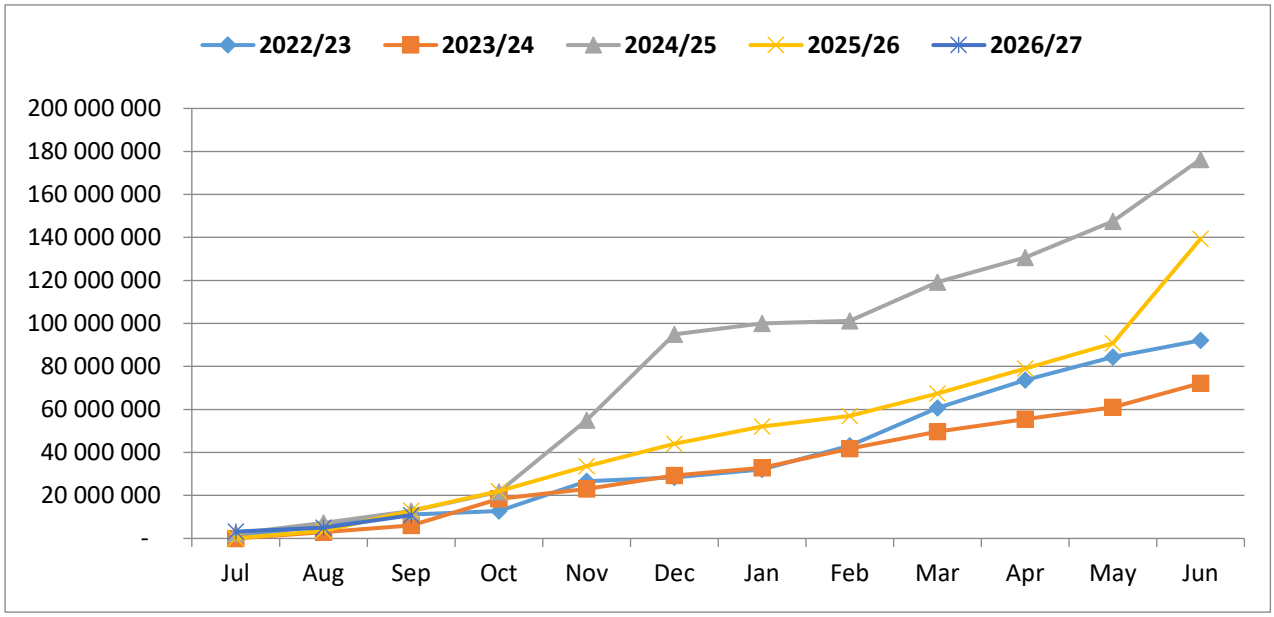
1.2. Monthly capital expenditure

The graph below reflects the municipality's monthly capital expenditure to date measured against the 2026/27 current budget.



Capital expenditure trend over the current- and past two years.

The graph below shows the municipality's capital expenditure trend for 2022/23, 2023/24, 2024/25 , 2025/26 and 2026/27.



Status of capital programmes/projects in the Municipality as at 30 September 2026:

DEPARTMENT	PROJECT DESCRIPTION	FUNDING SOURCE	Project Code	Amended Budget 2026/27	YearTD actuals	%
CIVIL AND WATER SERVICES						
PROJECT MANAGEMENT UNIT (PMU)	Furniture and equipment	INTERNAL	CP_54	180,000	-	0.00%
PROJECT MANAGEMENT UNIT (PMU)	Re-instatement of George Road Embankment	INTERNAL	CP26099	165,464	-	0.00%
PROJECT MANAGEMENT UNIT (PMU)	Re-instatement of Meyer Street & Stormwater Infras	INTERNAL	CP26106	59,132	51,419	86.96%
PROJECT MANAGEMENT UNIT (PMU)	Re-instatement of Nanto Street & Stormwater Infras	INTERNAL	CP26105	35,063	30,489	86.96%
PROJECT MANAGEMENT UNIT (PMU)	Sea Vista Access Ring Road Damaged Pavement Layers	INTERNAL	CP26098	218,583	-	0.00%
PROJECT MANAGEMENT UNIT (PMU)	Umzamowethu SW Management Plan	INTERNAL	CP26107	780,000	-	0.00%
PROJECT MANAGEMENT UNIT (PMU)	Re-instatement of Ketse Street & Stormwater Infras	INTERNAL	CP26104	332,341	-	0.00%
PROJECT MANAGEMENT UNIT (PMU)	Re-instatement of Sherley Street	INTERNAL	CP26101	119,838	104,206	86.96%
PROJECT MANAGEMENT UNIT (PMU)	La Mer: Construction of New Sewer Rising Main	INTERNAL	CP26006	344,882	26,937	7.81%
PROJECT MANAGEMENT UNIT (PMU)	Upgrading/Improvement of Sport Facilities within K	INTERNAL	CP56004	546,330	-	0.00%
PROJECT MANAGEMENT UNIT (PMU)	Specialized Waste Management Vehicles	MIG	CP56003	1,455,375	1,455,375	100.00%
PROJECT MANAGEMENT UNIT (PMU)	Upgrade of Phillipsville Sportsfield	MIG	CP56002	6,275,775	-	0.00%
ROADS AND STORMWATER	Walk Behind Twin Drum Rollers	INTERNAL	CP26072	120,000	-	0.00%
ROADS AND STORMWATER	Plate Compactors	INTERNAL	CP26073	50,000	-	0.00%
ROADS AND STORMWATER	Concrete Mixer	INTERNAL	CP26074	80,000	-	0.00%
ROADS AND STORMWATER	Construction Work Signage	INTERNAL	CP26075	50,000	-	0.00%
ROADS AND STORMWATER	Provision of Traffic Calming Measures	INTERNAL	CP26070	40,000	-	0.00%
ROADS AND STORMWATER	Installation of Street Names & Signages	INTERNAL	CP26065	245,640	-	0.00%
ROADS AND STORMWATER	Bridge & Culvert Repairs	INTERNAL	CP26071	600,000	-	0.00%
ROADS AND STORMWATER	Construction of Sidewalks& Accessible Pedestrian W	INTERNAL	CP26069	850,000	-	0.00%
ROADS AND STORMWATER	Roads Resealing & Maintenance	INTERNAL	CP26062	625,000	-	0.00%
ROADS AND STORMWATER	Design and Upgrade of Canals	INTERNAL	CP26083	40,000	-	0.00%
ROADS AND STORMWATER	Roads Reinstatement Equipment and Tools	INTERNAL	CP26061	100,000	-	0.00%
ROADS AND STORMWATER	Seekoei Estuary Causeway - Rock revetment pilot /	INTERNAL	CP26064	25,000	-	0.00%
ROADS AND STORMWATER	Jeffrey's Bay CBD Precinct Upgrades	INTERNAL	CP26063	52,349	-	0.00%
ROADS AND STORMWATER	Reinstatement of Roads Infrastructure	INTERNAL	CP26004	160,000	-	0.00%
ROADS AND STORMWATER	Reinstatements of Stormwater Infrastructure	INTERNAL	CP26005	400,000	-	0.00%
ROADS AND STORMWATER	Refurbishment of Depot & Storage Facilities	INTERNAL	CP26076	300,000	-	0.00%
ROADS AND STORMWATER	George Road, Re-instatement of Embankment, Water &	INTERNAL	CP72020	56,291	-	0.00%
ROADS AND STORMWATER	Seekoei Estuary Causeway	INTERNAL	CP72022	21,211	-	0.00%
ROADS AND STORMWATER	Roads Infrastructure	DBSA	CP72012	106,143,389	1,965,854	1.85%
ROADS AND STORMWATER	Upgrading of Kouga Gravel Roads	MIG	CP72002	11,165,214	3,195,158	28.62%
SANITATION	Tools & Equipment	INTERNAL	CP26077	120,000	5,714	4.76%
SANITATION	Upgrading of Depot Sanitation	INTERNAL	CP26078	320,000	-	0.00%

DEPARTMENT	PROJECT DESCRIPTION	FUNDING SOURCE	Project Code	Amended Budget 2026/27	YearTD actuals	%
SEWERAGE	Fencing of Sewer Pump Station	INTERNAL	CP79023	800,000	-	0.00%
SEWERAGE	Hankey: Refurbishment of WWTW	INTERNAL	CP78018	65,000	53,093	81.68%
SEWERAGE	Oyster Bay: Umzamowethu WWTW – Planning Stag	INTERNAL	CP78025	367,222	-	0.00%
SEWERAGE	Arcadia Street: Refurbishment of Sewer Pump Statio	MIG	CP78022	2,808,859	-	0.00%
SEWERAGE	La Mer: Construction of New Sewer Rising Main	MIG	CP78003	80,000	-	0.00%
SEWERAGE	Jeffreys Bay: Upgrade of Ocean View Sewer Pipe	MIG	CP78004	6,200,281	-	0.00%
SEWERAGE	Kwanomzamo: New Sewer Pump Station & Rising Main -	UISP	CP78010	15,965,216	211,850	1.33%
SEWERAGE	Kruisfontein: Bulk Sewer Link Line	UISP	CP78011	191,464	-	0.00%
SEWERAGE	Design: Upgrade Weston WWTW Outfall & Reticulation	UISP	CP78005	358,236	-	0.00%
SEWERAGE	Beach Sewer Pump Station and New Sewer Bypass	WSIG	CP72007	173,913	-	0.00%
WATER	Jeffrey's Bay Replacement of Distribution System	INTERNAL	CP26079	2,000,000	-	0.00%
WATER	Fountains Reservoirs Additional Storage Capacity (	INTERNAL	CP26080	350,000	-	0.00%
WATER	Storage Containers	INTERNAL	CP98033	187,826	-	0.00%
WATER	Machinery at WTW Facilities	INTERNAL	CP98032	375,652	-	0.00%
WATER	MIMOSA STREET PIPELINE REPLACEMENT	INTERNAL	CP98012	29,156	-	0.00%
WATER	Construction of Civil Services in Donkerhoek & Hum	INTERNAL	CP19008	678,345	-	0.00%
WATER	Infrastructure Management Plan	MIG	CP98029	769,318	-	0.00%
WATER	Humansdorp: Upgrading of Kwanomzamo Informal Settl	UISP	CP98024	648,319	-	0.00%
WATER	Thornhill: Upgrading of Informal Settlement	UISP	CP98027	7,581	-	0.00%
WATER	Patensie: Upgrading of Cyril Ramaphosa Informal Se	UISP	CP98028	1,041,032	-	0.00%
WATER	Jeffreys Bay: Upgrading of Ocean View Informal Set	UISP	CP98026	1,230,367	-	0.00%
WATER	Humansdorp: Upgrading of Kruisfontein Informal Set	UISP	CP98025	237,953	-	0.00%
WATER	GP EIA & Internal Reticulation Design	UISP	CP26097	1,679,361	69,530	4.14%
WATER	Kwanomzamo Bulk Water	WSIG	CP26001	9,039,999	390,599	4.32%
WATER	St Francis Bay: Replacement of Waterpipe	WSIG	OP72010	86,956	-	0.00%
WATER	St Francis Bay: Groundwater Supply	WSIG	CP98009	2,000,000	-	0.00%
WATER	St Francis Bay: Replacement of Main Waterline (Sou	WSIG	CP5_WAT	173,913	-	0.00%
WATER SERVICES AUTHORITY (WSA) > WASTEWATER TREATM	Jeffrey's Bay Waste Water Treatment Works Repair o	INTERNAL	CP26009	600,000	-	0.00%
WATER SERVICES AUTHORITY (WSA) > WASTEWATER TREATM	Waste Water Treatment Works Chemical Bundwall	INTERNAL	CP26007	267,960	-	0.00%
WATER SERVICES AUTHORITY (WSA) > WASTEWATER TREATM	Waste Water Treatment Works Camera Extension	INTERNAL	CP26010	35,055	-	0.00%
WATER SERVICES AUTHORITY (WSA) > WASTEWATER TREATM	Waste Water Treatment Works Security Perimeter Lig	INTERNAL	CP26011	23,370	-	0.00%
WATER SERVICES AUTHORITY (WSA) > WATER TREATMENT W	Water Treatment Works Camera Extension	INTERNAL	CP26034	95,866	-	0.00%
WATER SERVICES AUTHORITY (WSA) > WATER TREATMENT W	Water Treatment Works Chemical Bundwall	INTERNAL	CP26036	474,537	-	0.00%
WATER SERVICES AUTHORITY (WSA) > WATER TREATMENT W	Water Treatment Works Security Perimeter Lighting	INTERNAL	CP26035	63,910	-	0.00%
				181,183,544	**7,560,224**	**4.17%**

DEPARTMENT	PROJECT DESCRIPTION	FUNDING SOURCE	Project Code	Amended Budget 2026/27	YearTD actuals	%
COMMUNITY SERVICES						
FIRE SERVICES	Fire Services - Vehicle (DISTRICT)	DISTRICT	FT911	955,034	-	0.00%
LIBRARY SERVICES	Furniture and equipment	LIBRARY	CP_54	391,305	-	0.00%
				1,346,339	**-**	**0.00%**
ELECTRO AND MECHANICAL SERVICES						
METERING AND REVENUE	Battery Storage	INTERNAL	CP19020	4,514,924	2,576,263	57.06%
METERING AND REVENUE	Electrification of 200 households at Ocean View in	INEP	CP26108	5,026,085	251,008	4.99%
METERING AND REVENUE	Electrification of 1250 houses in Kouga	INEP	CP19004	-	(15,768)	
METERING AND REVENUE	Design of New High Mast Lights - Construction	MIG	CP19005	3,147,825	470,504	14.95%
METERING AND REVENUE	Kwanomzamo Bulk Electrical - Boskloof Secondary Fe	UISP	CP19009	-	(29,704)	
METERING AND REVENUE	Oceanview Substation Upgrade	UISP	CP19012	**-**	(27,939)	
				12,688,834	**3,224,365**	**25.41%**
FINANCE AND ECONOMIC DEVELOPMENT						
REVENUE	Furniture and Office Equipment	INTERNAL	CP_100	37,785	**-**	0.00%
				37,785	**-**	**0.00%**
OFFICE OF THE DMM						
ADMINISTRATION SERVICES	Generator - Humansdorp Main Building	INTERNAL	CP12103	300,000	-	0.00%
ADMINISTRATION SERVICES	Furniture and Office Equipment	INTERNAL	CP_100	122,184	4,323	3.54%
HUMAN RESOURCES	Furniture and Office Equipment	INTERNAL	CP_100	10,460	10,460	100%
INFORMATION COMMUNICATION TECHNOLOGY (ICT)	Computer Equipment	INTERNAL	CP_4	1,500,000	12,103	0.81%
				1,932,644	**26,886**	**1.39%**
PLANNING AND DEVELOPMENT						
LAND AND PROPERTY ADMINISTRATION	Fencing (Oceanview)	INTERNAL	CP10005	1,200,000	-	0.00%
LAND AND PROPERTY ADMINISTRATION	Fencing (Sea Vista)	INTERNAL	CP10007	188,019	-	0.00%
				1,388,019	**-**	**0.00%**
TOTAL				**198,577,165**	**10,811,475**	**5.44%**

Status of capital programmes/projects in the Municipality as at 30 September 2026: Funding Summary

FUNDED BY:	Amended Budget 2026/27	Actuals as at 30 September 2026	%
Department of Human Settlement	21 359 529	223 737	1.05%
Development Bank of South Africa	106 143 389	1 965 854	1.85%
Fire Services - Vehicle (District)	955 034	-	0.00%
Integrated National Electrification Programme Grant	5 026 085	235 240	4.68%
Internally Generated Funding	21 324 395	2 875 008	13.48%
Library Grant	391 305	-	0.00%
Municipal Infrastructure Grant	31 902 647	5 121 037	16.05%
Water Services Infrastructure Grant	11 474 781	390 599	3.40%
TOTAL CAPITAL EXPENDING	**198 577 165**	**10 811 475**	**5.44%**

Annexure "A3"

1. PROJECTED CASH FLOW STATEMENT FOR THE 2026/27 FINANCIAL YEAR

1.1. Projected Cash Flow Statement as at 30 September 2026

The purpose of the cash flow statement is to compare the cash inflows (receipts) with the cash outflows (payments), to ascertain the adequacy of the cash inflows to cover the cash outflows.

Table C7 Monthly Budget Statement – Cash Flow – M03 September 2026

Description	Ref	2025/26	Budget Year 2026/27							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES	1									
Receipts										
Property rates		312,433	313,755	313,755	31,311	108,213	73,702	34,511	47%	313,755
Service charges		800,910	901,563	901,563	69,268	198,442	227,086	(28,644)	-13%	901,563
Other revenue		2,189,786	116,720	116,720	18,467	59,882	28,149	31,733	113%	116,720
Transfers and Subsidies - Operational		214,639	223,742	223,742	3,486	95,106	53,691	41,415	77%	223,742
Transfers and Subsidies - Capital		37,917	77,504	77,504	6,524	24,355	23,198	1,157	5%	77,504
Interest		2,054	17,086	17,086	1,381	4,118	4,068	50	1%	17,086
Dividends		–	–	–	–	–	–	–	–	–
Payments										
Suppliers and employees		(1,247,932)	(1,482,934)	(1,482,934)	(135,657)	(463,774)	(366,817)	96,956	-26%	(123,578)
Finance charges		(8,008)	(26,308)	(26,308)	(5,640)	(6,579)	(4,817)	1,762	-37%	(26,308)
Transfers and Subsidies		–	(930)	(930)	–	–	(238)	(238)	100%	(930)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**2,301,798**	**140,198**	**140,198**	**(10,861)**	**19,763**	**38,023**	**18,259**	**48%**	**1,499,554**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables										
Decrease (increase) in non-current investments										
Insurance Refund - Capital		–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments		–	–	–	–	–	–	–	–	–
Payments										
Capital assets		(78,965)	(91,562)	(210,520)	(6,754)	(12,433)	(507)	11,926	-2352%	(210,520)
Retention (Capital)		–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(78,965)**	**(91,562)**	**(210,520)**	**(6,754)**	**(12,433)**	**(507)**	**11,926**	**-2352%**	**(210,520)**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		(125,518)	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–
Payments										
Repayment of borrowing		(25,048)	(31,566)	(31,566)	(11,074)	(13,824)	–	13,824	–	(31,566)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(150,567)**	**(31,566)**	**(31,566)**	**(11,074)**	**(13,824)**	**–**	**13,824**	**–**	**(31,566)**
NET INCREASE/ (DECREASE) IN CASH HELD		**2,072,267**	**17,070**	**(101,889)**	**(28,688)**	**(6,494)**	**37,516**			**1,257,467**
Cash/cash equivalents at the year begin:		**465,060**	**120,562**	**120,562**		**230,379**	**120,562**			**230,379**
Cash/cash equivalents at the year end:		**2,537,327**	**137,632**	**18,673**		**223,885**	**158,077**			**1,487,846**

Annexure "A4"

1. MUNICIPAL MONTHLY BUDGET TABLES

1.1. MONTHLY BUDGET TABLES

The seven main budget tables, as required in terms of the Municipal Budget and Reporting Regulations, are included in this section of the report. These tables set out the Municipality's 2026/27 budget performance for the period of September 2026 and are to be noted. Each table is accompanied by explanatory notes.

Table C1 Monthly Budget Statement Summary – M03 September 2026

EC108 Kouga - Table C1 Monthly Budget Statement Summary - M03 September

Description	2025/26	Budget Year 2026/27							
R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Financial Performance									
Property rates	321,482	326,717	342,673	24,540	115,511	85,668	29,843	35%	342,673
Service charges	726,492	780,192	780,192	70,148	208,281	195,048	13,233	7%	780,192
Investment revenue	14,889	17,086	17,086	1,437	4,115	4,272	(157)	-4%	17,086
Transfers and subsidies - Operational	216,521	223,742	223,742	3,225	94,158	55,935	38,223	68%	223,742
Other own revenue	161,226	205,938	189,983	9,114	30,134	47,496	(17,361)	-37%	189,983
Total Revenue (excluding capital transfers and contributions)	1,440,610	**1,553,676**	**1,553,676**	**108,464**	**452,199**	**388,419**	**63,780**	**16%**	**1,553,676**
Employee costs	463,870	476,961	496,684	39,018	110,143	124,171	(14,027)	-11%	496,684
Remuneration of Councillors	15,669	15,767	15,767	1,342	4,027	3,942	85	2%	15,767
Depreciation, amortisation and impairment	114,626	108,376	108,376	8,895	26,958	27,094	(136)	-1%	108,376
Interest, Dividends and Rent on Land	39,772	27,357	27,357	5,640	6,579	6,839	(261)	-4%	27,357
Inventory consumed and bulk purchases	566,120	587,114	586,484	62,707	185,087	146,621	38,466	26%	586,484
Transfers and subsidies	478	930	930	–	10	232	(223)	-96%	930
Other expenditure	366,030	404,061	384,968	19,952	44,827	96,241	(51,414)	-53%	384,968
Total Expenditure	1,566,564	**1,620,567**	**1,620,567**	**137,556**	**377,631**	**405,140**	**(27,510)**	**-7%**	**1,620,567**
Surplus/(Deficit)	(125,954)	**(66,891)**	**(66,891)**	**(29,092)**	**74,568**	**(16,722)**	**91,290**	**-546%**	**(66,891)**
Transfers and subsidies - capital (monetary allocations)	76,020	77,504	77,504	4,522	6,913	19,376	(12,463)	-64%	77,504
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(49,934)	**10,612**	**10,612**	**(24,570)**	**81,481**	**2,654**	**78,827**	**2970%**	**10,612**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after Income Tax	(49,934)	**10,612**	**10,612**	**(24,570)**	**81,481**	**2,654**	**78,827**	**2970%**	**10,612**
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	(49,934)	**10,612**	**10,612**	**(24,570)**	**81,481**	**2,654**	**78,827**	**2970%**	**10,612**
Capital expenditure & funds sources									
Capital expenditure	175,949	**79,618**	**198,577**	**5,873**	**10,811**	**49,644**	**(38,833)**	**-78%**	**198,577**
Capital transfers recognised	61,647	67,394	71,109	1,608	5,971	17,777	(11,807)	-66%	71,109
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	47,648	–	106,143	1,395	1,966	26,536	(24,570)	-93%	106,143
Internally generated funds	66,104	12,224	21,324	2,869	2,875	5,331	(2,456)	-46%	21,324
Total sources of capital funds	175,399	**79,618**	**198,577**	**5,873**	**10,811**	**49,644**	**(38,833)**	**-78%**	**198,577**
Financial position									
Total current assets	433,325	335,813	217,485		476,200				(320,656)
Total non current assets	2,478,596	2,558,989	2,677,947		2,462,418				2,790,666
Total current liabilities	354,412	336,466	337,096		308,684				(1,486,787)
Total non current liabilities	361,970	424,507	424,507		490,763				419,226
Community wealth/Equity	2,057,690	2,133,829	2,133,829		2,057,690				2,119,217
Cash flows									
Net cash from (used) operating	2,301,798	140,198	140,198	(10,861)	19,763	38,023	18,259	48%	1,499,554
Net cash from (used) investing	(78,965)	(91,562)	(210,520)	(6,754)	(12,433)	(507)	11,926	-2352%	(210,520)
Net cash from (used) financing	(150,567)	(31,566)	(31,566)	(11,074)	(13,824)	–	13,824	–	(31,566)
Cash/cash equivalents at the month/year end	**2,537,327**	**137,632**	**18,673**	**–**	**223,885**	**158,077**	**(65,808)**	**-42%**	**1,487,846**
Debtors & creditors analysis	**0 - 30 Days**	**31 - 60 Days**	**61 - 90 Days**	**91 - 120 Days**	**121 - 150 Days**	**151 - 180 Days**	**181 Days - 1 Year**	**Over 1 Year**	**Total**
Debtors Age Analysis									
Total By Income Source	113,674	15,992	11,802	10,980	9,881	10,185	53,865	202,524	428,902
Creditors Age Analysis									
Total Creditors	83,828	528	72	9	1,516	(20)	432	2,133	88,497

Explanatory notes to Table C1 – Monthly Budget Summary

The aim of the Budget Summary is to provide a concise overview of the actual budget performance from all of the major financial perspective (operating expenditure, capital expenditure, financial position, cash flow, and MFMA funding compliance).

The table provides an overview of the actual amounts spent compared to the monthly budget projections within the context of operating performance, resources utilised for capital expenditure, financial position, cash and funding compliance.

Table C2 Monthly Budget Statement – Financial Performance (standard classification) – M03 September 2026

EC108 Kouga - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September

Description	Ref	2025/26	Budget Year 2026/27							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Revenue - Functional										
Governance and administration		**554,703**	**602,509**	**602,509**	**28,082**	**182,194**	**150,627**	31,567	21%	**602,509**
Executive and council		847	174	174	–	2	43	(41)	-95%	174
Finance and administration		553,856	602,335	602,335	28,082	182,192	150,584	31,608	21%	602,335
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		**34,005**	**40,638**	**40,638**	**5,483**	**8,754**	**10,159**	(1,405)	-14%	**40,638**
Community and social services		3,442	3,485	3,485	3,071	3,153	871	2,281	262%	3,485
Sport and recreation		10,763	12,755	12,755	1,149	4,231	3,189	1,042	33%	12,755
Public safety		1,014	1,382	1,382	8	19	345	(327)	-95%	1,382
Housing		15,106	20,291	20,291	340	420	5,073	(4,652)	-92%	20,291
Health		3,680	2,724	2,724	915	931	681	250	37%	2,724
Economic and environmental services		**56,552**	**43,202**	**43,202**	**1,823**	**10,585**	**10,801**	(215)	-2%	**43,202**
Planning and development		13,680	12,391	12,391	(596)	3,750	3,098	652	21%	12,391
Road transport		21,808	12,111	12,111	976	1,643	3,028	(1,384)	-46%	12,111
Environmental protection		21,064	18,700	18,700	1,443	5,192	4,675	517	11%	18,700
Trading services		**871,371**	**944,831**	**944,831**	**77,597**	**257,578**	**236,208**	21,370	9%	**944,831**
Energy sources		500,381	549,083	549,083	48,982	150,862	137,271	13,591	10%	549,083
Water management		162,894	177,047	177,047	12,374	46,959	44,262	2,697	6%	177,047
Waste water management		131,545	136,290	136,290	11,203	34,980	34,073	908	3%	136,290
Waste management		76,551	82,410	82,410	5,037	24,777	20,602	4,174	20%	82,410
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	**1,516,630**	**1,631,179**	**1,631,179**	**112,985**	**459,112**	**407,795**	**51,317**	**13%**	**1,631,179**
Expenditure - Functional										
Governance and administration		**381,101**	**379,266**	**379,006**	**29,817**	**78,298**	**94,751**	(16,453)	-17%	**379,006**
Executive and council		55,254	49,879	49,924	3,993	11,336	12,481	(1,145)	-9%	49,924
Finance and administration		324,144	325,576	325,271	25,507	66,155	81,317	(15,162)	-19%	325,271
Internal audit		1,703	3,811	3,811	317	807	953	(146)	-15%	3,811
Community and public safety		**103,982**	**129,014**	**129,999**	**12,653**	**35,356**	**32,499**	2,857	9%	**129,999**
Community and social services		11,660	14,734	14,484	918	2,711	3,621	(910)	-25%	14,484
Sport and recreation		45,872	69,434	69,984	8,039	22,763	17,496	5,267	30%	69,984
Public safety		35,571	33,627	34,087	2,514	7,233	8,522	(1,289)	-15%	34,087
Housing		9,374	9,226	9,451	916	2,174	2,363	(189)	-8%	9,451
Health		1,505	1,993	1,993	266	476	498	(23)	-5%	1,993
Economic and environmental services		**229,417**	**252,578**	**249,953**	**15,855**	**32,960**	**62,488**	(29,528)	-47%	**249,953**
Planning and development		31,024	40,836	40,859	2,545	8,396	10,215	(1,818)	-18%	40,859
Road transport		180,201	192,345	189,698	11,809	20,783	47,424	(26,642)	-56%	189,698
Environmental protection		18,191	19,397	19,397	1,501	3,781	4,849	(1,068)	-22%	19,397
Trading services		**851,703**	**859,259**	**861,159**	**79,220**	**230,962**	**215,289**	15,673	7%	**861,159**
Energy sources		522,199	590,489	590,289	58,840	176,440	147,572	28,868	20%	590,289
Water management		159,348	133,960	133,960	9,233	23,866	33,490	(9,624)	-29%	133,960
Waste water management		104,656	69,734	72,134	3,781	10,535	18,033	(7,498)	-42%	72,134
Waste management		65,500	65,076	64,776	7,366	20,121	16,194	3,927	24%	64,776
Other		**362**	**450**	**450**	**11**	**54**	**112**	**(58)**	**-52%**	**450**
Total Expenditure - Functional	3	**1,566,564**	**1,620,567**	**1,620,567**	**137,556**	**377,631**	**405,140**	**(27,510)**	**-7%**	**1,620,567**
Surplus/ (Deficit) for the year		**(49,934)**	**10,612**	**10,612**	**(24,570)**	**81,481**	**2,654**	**78,827**	**2970%**	**10,612**

Explanatory notes to Table C2 – Budgeted Financial Performance (revenue and expenditure by standard classification)

The standard classification refers to a modified Government Finance Statistics (GFS) reporting structure. The aim of the standard classification approach is to ensure that all municipalities report their operations in one common format, to facilitate comparison across all municipalities.

Table C3 Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote – M03 September 2026

EC108 Kouga - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 September

Vote Description	Ref	2025/26	Budget Year 2026/27							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		3 158	1 172	1 172	89	343	293	49	17%	1 172
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		485 296	506 821	506 821	27 922	181 625	126 705	54 920	43%	506 821
Vote 4 - COMMUNITY SERVICES		189 448	224 289	224 289	11 892	39 200	56 072	(16 873)	-30%	224 289
Vote 5 - CIVIL AND WATER SERVICES		311 133	318 871	318 871	22 852	83 619	79 718	3 901	5%	318 871
Vote 6 - ELECTRO/MECHANICAL SERVICES		501 125	549 275	549 275	49 012	150 955	137 319	13 636	10%	549 275
Vote 7 - PLANNING AND DEVELOPMENT		26 470	30 751	30 751	1 218	3 371	7 688	(4 317)	-56%	30 751
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**1 516 630**	**1 631 179**	**1 631 179**	**112 985**	**459 112**	**407 795**	**51 317**	**13%**	**1 631 179**
Expenditure by Vote	1									
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		16 302	18 677	18 677	1 894	3 833	4 669	(836)	-18%	18 677
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		144 409	143 290	143 290	10 427	31 765	35 822	(4 058)	-11%	143 290
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		117 366	135 674	135 674	11 673	25 798	33 918	(8 120)	-24%	135 674
Vote 4 - COMMUNITY SERVICES		327 837	350 869	350 869	26 487	73 312	87 717	(14 405)	-16%	350 869
Vote 5 - CIVIL AND WATER SERVICES		374 832	316 755	316 755	24 238	53 730	79 189	(25 459)	-32%	316 755
Vote 6 - ELECTRO/MECHANICAL SERVICES		551 227	611 240	611 240	59 815	179 728	152 810	26 918	18%	611 240
Vote 7 - PLANNING AND DEVELOPMENT		34 613	44 062	44 062	3 022	9 466	11 015	(1 550)	-14%	44 062
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**1 566 586**	**1 620 567**	**1 620 567**	**137 556**	**377 631**	**405 140**	**(27 510)**	**-7%**	**1 620 567**
Surplus/ (Deficit) for the year	2	**(49 955)**	**10 612**	**10 612**	**(24 570)**	**81 481**	**2 654**	**78 827**	**2970%**	**10 612**

Explanatory notes to Table C3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

The purpose of the format in which the monthly budget reporting table is represented, is to enable the Council to enforce a vote in accordance with the municipality's organisational structure, so as to assign responsibility for the revenue and expenditure recorded against these votes to the Municipal Manager and Directors concerned.

Operating revenue and expenditure are thus presented by "vote". A "vote" is defined as one of the main segments into which a budget of a municipality is divided into, for the appropriation of funds.

Table C4 Monthly Budget Statement – Financial Performance (revenue and expenditure) – M03 September 2026

EC108 Kouga - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 September										
Description	Ref	2025/26	Budget Year 2026/27							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Revenue										
Exchange Revenue										
Service charges - Electricity		479,412	518,755	518,755	47,880	141,909	129,689	12,220	9%	518,755
Service charges - Water		119,928	126,386	126,386	10,633	31,501	31,596	(95)	-0%	126,386
Service charges - Waste Water Management		74,631	78,477	78,477	6,852	20,478	19,619	859	4%	78,477
Service charges - Waste management		52,521	56,574	56,574	4,784	14,393	14,144	249	2%	56,574
Sale of Goods and Rendering of Services		10,966	10,710	10,710	799	2,567	2,677	(110)	-4%	10,710
Agency services		3,628	4,782	4,782	–	–	1,196	(1,196)	-100%	4,782
Interest		–	–	–	–	–	–	–	–	–
Interest earned from Receivables		12,818	11,337	11,337	1,316	3,774	2,834	940	33%	11,337
Interest earned from Current and Non Current Assets		14,889	17,086	17,086	1,437	4,115	4,272	(157)	-4%	17,086
Dividends		–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		5,084	4,528	4,528	616	1,350	1,132	218	19%	4,528
Licence and permits		3,005	2,998	2,998	176	591	750	(159)	-21%	2,998
Special rating levies		–	15,956	–	(1)	–	–	–	–	–
Construction Contract Revenue		–	–	–	–	–	–	–	–	–
Development Charges		4,311	4,000	4,000	469	2,072	1,000	1,072	107%	4,000
Operational Revenue		3,313	3,066	3,066	1,676	3,307	767	2,541	331%	3,066
Non-Exchange Revenue									–	
Property rates		321,482	326,717	342,673	24,540	115,511	85,668	29,843	35%	342,673
Surcharges and Taxes		21,179	25,399	25,399	1,602	6,577	6,350	228	4%	25,399
Fines, penalties and forfeits		70,684	94,988	94,988	136	428	23,747	(23,319)	-98%	94,988
Licences or permits		3,227	3,296	3,296	499	1,980	824	1,156	140%	3,296
Transfer and subsidies - Operational		216,521	223,742	223,742	3,225	94,158	55,935	38,223	68%	223,742
Interest		3,610	3,551	3,551	399	1,005	888	117	13%	3,551
Fuel Levy		–	–	–	–	–	–	–	–	–
Operational Revenue		19,341	21,327	21,327	1,425	6,483	5,332	1,151	22%	21,327
Gains on disposal of Fixed and Intangible Assets		60	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**1,440,610**	**1,553,676**	**1,553,676**	**108,464**	**452,199**	**388,419**	**63,780**	**16%**	**1,553,676**
Expenditure										
Employee related costs		463,870	476,961	496,684	39,018	110,143	124,171	(14,027)	-11%	496,684
Remuneration of councillors		15,669	15,767	15,767	1,342	4,027	3,942	85	2%	15,767
Bulk purchases - electricity		459,060	484,306	484,306	52,331	159,733	121,076	38,657	32%	484,306
Inventory consumed		107,060	102,809	102,178	10,376	25,353	25,544	(191)	-1%	102,178
Debt impairment		117,907	102,023	102,023	–	–	25,506	(25,506)	-100%	102,023
Depreciation, amortisation and impairment		114,626	108,376	108,376	8,895	26,958	27,094	(136)	-1%	108,376
Interest, Dividends and Rent on Land		39,772	27,357	27,357	5,640	6,579	6,839	(261)	-4%	27,357
Contracted services		95,842	155,487	135,653	11,044	19,746	33,913	(14,167)	-42%	135,653
Transfers and subsidies		478	930	930	–	10	232	(223)	-96%	930
Irrecoverable debts written off		–	29,394	29,394	1,419	4,582	7,348	(2,767)	-38%	29,394
Operational costs		109,537	101,540	102,281	7,490	20,499	25,570	(5,070)	-20%	102,281
Disposal of Fixed and Intangible Assets		5,005	–	–	–	–	–	–	–	–
Other Losses		37,739	15,617	15,617	–	–	3,904	(3,904)	-100%	15,617
Total Expenditure		**1,566,564**	**1,620,567**	**1,620,567**	**137,556**	**377,631**	**405,140**	**(27,510)**	**-7%**	**1,620,567**
Surplus/(Deficit)		**(125,954)**	**(66,891)**	**(66,891)**	**(29,092)**	**74,568**	**(16,722)**	**91,290**	**-546%**	**(66,891)**
Transfers and subsidies - capital (monetary allocations)		76,020	77,504	77,504	4,522	6,913	19,376	(12,463)	**-64%**	77,504
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(49,934)**	**10,612**	**10,612**	**(24,570)**	**81,481**	**2,654**	**78,827**	**2970%**	**10,612**
Income Tax		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		**(49,934)**	**10,612**	**10,612**	**(24,570)**	**81,481**	**2,654**	**78,827**	**2970%**	**10,612**
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**(49,934)**	**10,612**	**10,612**	**(24,570)**	**81,481**	**2,654**	**78,827**	**2970%**	**10,612**
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		**(49,934)**	**10,612**	**10,612**	**(24,570)**	**81,481**	**2,654**	**78,827**	**2970%**	**10,612**

Explanatory notes to Table C4 – Budgeted Financial Performance (revenue and expenditure)

The Financial Performance Budget is required to be approved concurrently by revenue source and expenditure type, so as to ensure consistency with annual reporting format requirements. A key aim is to facilitate comparison between the monthly results, the monthly budget-to-date projections, and the original budget, so as to assess performance.

Table C5 Monthly Budget Statement – Capital Expenditure (municipal vote, standard classification and funding) – M03 September 2026

EC108 Kouga - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September

Vote Description	Ref	2025/26	Budget Year 2026/27							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
Multi-year expenditure to be appropriated	2									
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		5,822	1,500	1,933	27	27	483	(456)	-94%	1,933
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		1,709	–	38	–	–	9	(9)	-100%	38
Vote 4 - COMMUNITY SERVICES		3,632	955	955	–	–	239	(239)	-100%	955
Vote 5 - CIVIL AND WATER SERVICES		111,063	67,218	181,004	3,243	7,560	45,251	(37,691)	-83%	181,004
Vote 6 - ELECTRO/MECHANICAL SERVICES		44,991	9,374	12,689	2,603	3,224	3,172	52	2%	12,689
Vote 7 - PLANNING AND DEVELOPMENT		5,439	–	1,388	–	–	347	(347)	-100%	1,388
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	4,7	**172,656**	**79,047**	**198,006**	**5,873**	**10,811**	**49,501**	**(38,690)**	**-78%**	**198,006**
Single-year expenditure to be appropriated	2									
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–
Vote 2 - OFFICE OF THE DEPUTY MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–
Vote 3 - FINANCE AND ECONOMIC DEVELOPMENT		–	–	–	–	–	–	–	–	–
Vote 4 - COMMUNITY SERVICES		884	391	391	–	–	98	(98)	-100%	391
Vote 5 - CIVIL AND WATER SERVICES		180	180	180	–	–	45	(45)	-100%	180
Vote 6 - ELECTRO/MECHANICAL SERVICES		–	–	–	–	–	–	–	–	–
Vote 7 - PLANNING AND DEVELOPMENT		2,230	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	4	3,294	571	571	–	–	143	**(143)**	**-100%**	571
Total Capital Expenditure - Vote	**3**	**175,949**	**79,618**	**198,577**	**5,873**	**10,811**	**49,644**	**(38,833)**	**-78%**	**198,577**
Capital Expenditure - Functional										
Governance and administration		**4,023**	**1,500**	**1,970**	**27**	**27**	**493**	(466)	-95%	**1,970**
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		4,023	1,500	1,970	27	27	493	(466)	-95%	1,970
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		**7,224**	**1,346**	**1,346**	**–**	**–**	**337**	(337)	-100%	**1,346**
Community and social services		–	391	391	–	–	98	(98)	-100%	391
Sport and recreation		333	–	–	–	–	–	–	–	–
Public safety		2,295	955	955	–	–	239	(239)	-100%	955
Housing		4,595	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**87,838**	**23,717**	**133,025**	**2,587**	**6,829**	**33,256**	(26,427)	-79%	**133,025**
Planning and development		6,408	9,642	11,901	213	1,668	2,975	(1,307)	-44%	11,901
Road transport		81,430	14,075	121,124	2,374	5,161	30,281	(25,120)	-83%	121,124
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		**76,865**	**53,055**	**62,236**	**3,259**	**3,955**	**15,559**	(11,604)	-75%	**62,236**
Energy sources		44,497	9,374	12,689	2,603	3,224	3,172	52	2%	12,689
Water management		9,437	15,722	21,170	391	460	5,292	(4,832)	-91%	21,170
Waste water management		21,626	27,959	28,377	265	271	7,094	(6,823)	-96%	28,377
Waste management		1,304	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3	**175,949**	**79,618**	**198,577**	**5,873**	**10,811**	**49,644**	**(38,833)**	**-78%**	**198,577**
Funded by:										
National Government		46,963	48,404	48,404	1,396	5,747	12,101	(6,354)	-53%	48,404
Provincial Government		13,728	18,036	21,751	212	224	5,438	(5,214)	-96%	21,751
District Municipality		955	955	955	–	–	239	(239)	-100%	955
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	–	–	–	–	–
Transfers recognised - capital		**61,647**	**67,394**	**71,109**	**1,608**	**5,971**	**17,777**	**(11,807)**	**-66%**	**71,109**
Public contributions & donations		–	–	–	–	–	–	–	–	–
Borrowing	6	47,648	–	106,143	1,395	1,966	26,536	(24,570)	-93%	106,143
Internally generated funds		66,104	12,224	21,324	2,869	2,875	5,331	(2,456)	-46%	21,324
Total Capital Funding	7	**175,399**	**79,618**	**198,577**	**5,873**	**10,811**	**49,644**	**(38,833)**	**-78%**	**198,577**

Explanatory notes to Table C5 – Budgeted Capital Expenditure by vote, standard classification and funding

Table C5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote; capital expenditure by standard classification; and the funding necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

Table C6 Monthly Budget Statement – Financial Position – M03 September 2026

EC108 Kouga - Table C6 Monthly Budget Statement - Financial Position - M03 September						
Description	Ref	2025/26	Budget Year 2026/27			
R thousands		Audited Outcome	Original Budget	Adjusted Budget	YearTD Actual	Full Year Forecast
ASSETS	1					
Current assets						
Cash and cash equivalents		230,389	137,632	18,673	223,895	120,562
Short term Investments		–	–	–	–	–
Trade and other receivables from exchange transactions		131,959	79,549	63,593	182,414	(549,627)
Receivables from non-exchange transactions		54,654	78,695	94,650	53,425	(292,064)
Current portion of non-current receivables		–	–	–	–	–
Inventory		26,976	24,825	25,456	25,472	134,693
VAT Receivable		(12,014)	11,967	11,967	(4,006)	262,636
Other current assets		1,361	3,145	3,145	648	3,145
Total current assets		**433,325**	**335,813**	**217,485**	**481,848**	**(320,656)**
Non current assets						
Investments		4,745	–	–	4,850	–
Investment property		246,290	246,427	246,427	246,290	246,427
Property, plant and equipment		2,227,227	2,312,350	2,431,309	2,210,966	2,544,027
Biological assets		–	–	–	–	–
Living resources		–	–	–	–	–
Heritage assets		–	–	–	–	–
Intangible assets		334	212	212	313	212
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		**2,478,596**	**2,558,989**	**2,677,947**	**2,462,418**	**2,790,666**
TOTAL ASSETS		**2,911,921**	**2,894,802**	**2,895,432**	**2,944,266**	**2,470,010**
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		44,511	23,178	23,178	26,331	(8,388)
Consumer deposits		38,527	34,505	34,505	39,630	34,505
Trade and other payables from exchange transactions		216,869	237,250	237,880	155,252	(1,399,495)
Trade and other payables from non-exchange transactions		830	–	–	13,147	80,879
Provision		41,503	31,256	31,256	42,766	31,256
VAT Payable		12,446	2,344	2,344	25,163	(233,477)
Other current liabilities		(274)	7,933	7,933	6,395	7,933
Total current liabilities		**354,412**	**336,466**	**337,096**	**308,684**	**(1,486,787)**
Non current liabilities						
Financial liabilities		184,657	170,195	170,195	184,872	169,835
Provision		151,087	125,734	125,734	148,236	120,814
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		26,226	128,578	128,578	157,655	128,578
Total non current liabilities		**361,970**	**424,507**	**424,507**	**490,763**	**419,226**
TOTAL LIABILITIES		**716,382**	**760,973**	**761,603**	**799,447**	**(1,067,561)**
NET ASSETS	2	**2,195,539**	**2,133,829**	**2,133,829**	**2,144,819**	**3,537,571**
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		2,051,193	2,110,329	2,110,329	2,136,251	2,099,717
Reserves and funds		6,497	23,500	23,500	8,569	19,500
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	**2,057,690**	**2,133,829**	**2,133,829**	**2,144,819**	**2,119,217**

Explanatory notes to Table C6 – Budgeted Financial Position

i. The table represents Assets less Liabilities as Community Wealth. The order of items within each group is also aligned to the convention of showing items in order of liquidity, i.e. assets readily converted to cash or liabilities immediately required to be met from cash appear first.

ii. Any movement on the Budgeted Financial Performance or the Capital Budget will invariably impact on the Budgeted Financial Position.
For example, the collection rate assumption will impact on the cash position of the municipality and consequently inform the level of cash and cash equivalents at year end

Similarly, the collection rate assumption informs the budget provision for bad debts. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as compliance assessment is directly informed by forecasting the statement of financial position.

Table C7 Monthly Budget Statement – Cash Flow – M03 September 2026

EC108 Kouga - Table C7 Monthly Budget Statement - Cash Flow - M03 September										
Description	Ref	2025/26	Budget Year 2026/27							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES	1									
Receipts										
Property rates		312,433	313,755	313,755	31,311	108,213	73,702	34,511	47%	313,755
Service charges		800,910	901,563	901,563	69,268	198,442	227,086	(28,644)	-13%	901,563
Other revenue		2,189,786	116,720	116,720	18,467	59,882	28,149	31,733	113%	116,720
Transfers and Subsidies - Operational		214,639	223,742	223,742	3,486	95,106	53,691	41,415	77%	223,742
Transfers and Subsidies - Capital		37,917	77,504	77,504	6,524	24,355	23,198	1,157	5%	77,504
Interest		2,054	17,086	17,086	1,381	4,118	4,068	50	1%	17,086
Dividends		–	–	–	–	–	–	–	–	–
Payments										
Suppliers and employees		(1,247,932)	(1,482,934)	(1,482,934)	(135,657)	(463,774)	(366,817)	96,956	-26%	(123,578)
Finance charges		(8,008)	(26,308)	(26,308)	(5,640)	(6,579)	(4,817)	1,762	-37%	(26,308)
Transfers and Subsidies		–	(930)	(930)	–	–	(238)	(238)	100%	(930)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**2,301,798**	**140,198**	**140,198**	**(10,861)**	**19,763**	**38,023**	**18,259**	**48%**	**1,499,554**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables										
Decrease (increase) in non-current investments										
Insurance Refund - Capital		–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments		–	–	–	–	–	–	–	–	–
Payments										
Capital assets		(78,965)	(91,562)	(210,520)	(6,754)	(12,433)	(507)	11,926	-2352%	(210,520)
Retention (Capital)		–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(78,965)**	**(91,562)**	**(210,520)**	**(6,754)**	**(12,433)**	**(507)**	**11,926**	**-2352%**	**(210,520)**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		(125,518)	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–
Payments										
Repayment of borrowing		(25,048)	(31,566)	(31,566)	(11,074)	(13,824)	–	13,824	–	(31,566)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(150,567)**	**(31,566)**	**(31,566)**	**(11,074)**	**(13,824)**	**–**	**13,824**	**–**	**(31,566)**
NET INCREASE/ (DECREASE) IN CASH HELD		**2,072,267**	**17,070**	**(101,889)**	**(28,688)**	**(6,494)**	**37,516**			**1,257,467**
Cash/cash equivalents at the year begin:		**465,060**	**120,562**	**120,562**		**230,379**	**120,562**			**230,379**
Cash/cash equivalents at the year end:		**2,537,327**	**137,632**	**18,673**		**223,885**	**158,077**			**1,487,846**

Explanatory notes to Table C7 – Budgeted Cash Flow Statement

i. The budgeted cash flow statement represents the first measurement in determining whether the budget is funded.

ii. It reflects the expected cash inflows versus outflows that are likely to result from the implementation of the budget.

Annexure "A5"

1. ANALYSIS OF THE MUNICIPALITY'S STATEMENT OF FINANCIAL POSITION

In this section the Municipality's Debtors, Creditors and Investments will be analysed. These components have a significant impact on the Municipality's financial position.

1.1. Overview of outstanding Consumer Debtors (Inclusive of VAT)

Below is an analysis of the outstanding consumer debtors as at 30 September 2026, compared to the position as at 30 June 2026.

Debtors' Age Analysis (Inclusive of VAT) as at 30 September 2026

Description	Budget Year 2025/26								
R thousands	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis By Income Source									
Trade and Other Receivables from Exchange Transactions - Water	35,572	5,714	4,517	4,647	4,127	4,613	23,735	31,292	114,217
Trade and Other Receivables from Exchange Transactions - Electricity	49,626	2,947	1,638	1,144	924	803	3,583	8,284	68,949
Receivables from Non-exchange Transactions - Property Rates	29,966	2,692	2,175	1,785	1,592	1,458	7,220	25,765	72,653
Receivables from Exchange Transactions - Waste Water Management	15,726	2,093	1,547	1,489	1,352	1,436	7,202	10,373	41,217
Receivables from Exchange Transactions - Waste Management	11,008	1,640	1,218	1,171	1,096	1,060	5,839	8,956	31,989
Receivables from Exchange Transactions - Property Rental Debtors	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	5,201	354	365	421	449	525	4,194	40,058	51,567
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–	–	–	–	–	–	–
Other	(33,425)	551	343	323	340	291	2,092	77,795	48,309
Total By Income Source	**113,674**	**15,992**	**11,802**	**10,980**	**9,881**	**10,185**	**53,865**	**202,524**	**428,902**
Debtors Age Analysis By Customer Group									
Organs of State	3,264	849	495	438	417	402	2,098	8,377	16,340
Commercial	17,551	479	364	247	212	181	978	7,534	27,547
Households	92,854	14,663	10,943	10,293	9,251	9,602	50,786	186,612	385,004
Other	4	1	1	1	1	0	3	0	11
Total By Customer Group	**113,674**	**15,992**	**11,802**	**10,980**	**9,881**	**10,185**	**53,865**	**202,524**	**428,902**

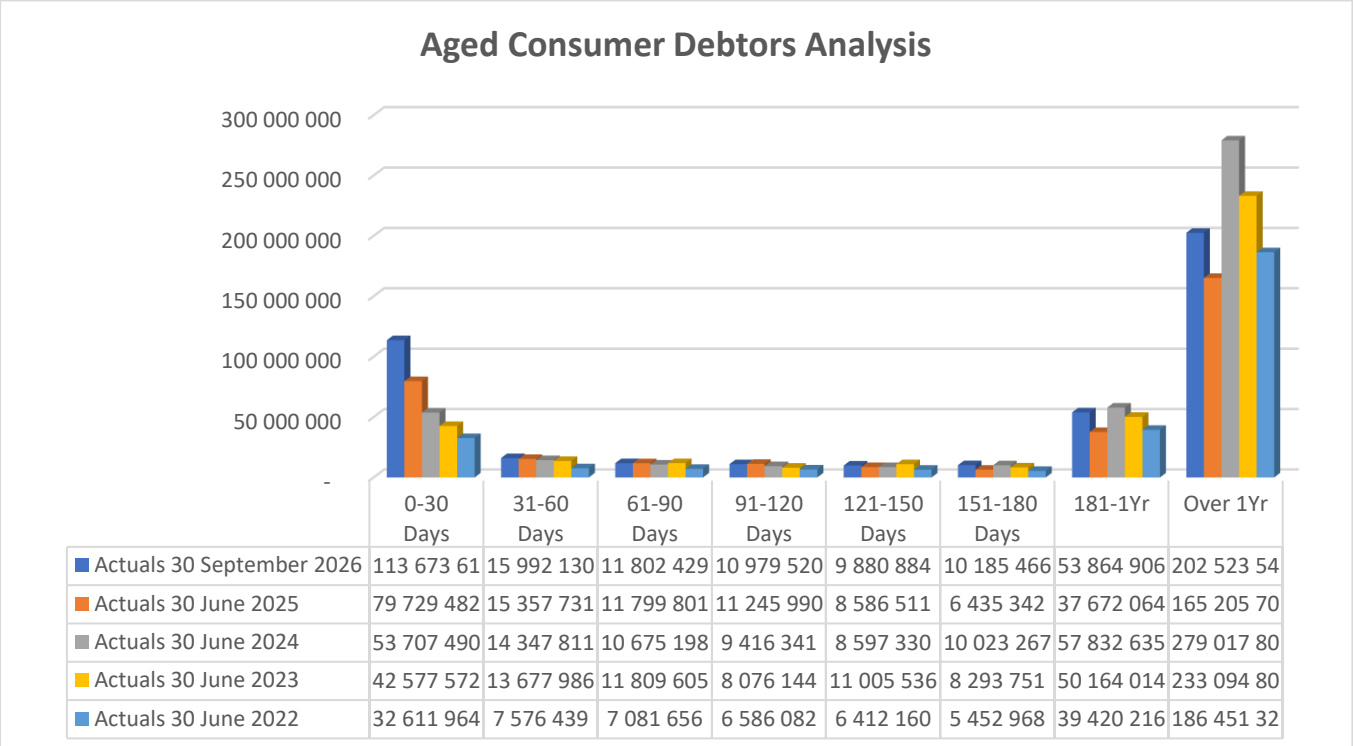
Debtors' Age Analysis (Inclusive of VAT) as at 30 June 2026

Description	Budget Year 2025/26								
R thousands	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis By Income Source									
Trade and Other Receivables from Exchange Transactions - Water	34 174	4 820	5 220	5 232	4 190	4 169	22 504	22 677	102 985
Trade and Other Receivables from Exchange Transactions - Electricity	37 925	1 930	1 404	1 220	900	790	3 331	7 393	54 894
Receivables from Non-exchange Transactions - Property Rates	24 892	2 466	2 045	1 702	1 587	1 445	6 943	24 301	65 381
Receivables from Exchange Transactions - Waste Water Management	15 063	1 693	1 708	1 605	1 383	1 320	6 825	7 753	37 348
Receivables from Exchange Transactions - Waste Management	10 689	1 334	1 216	1 141	1 089	1 051	5 695	6 604	28 819
Receivables from Exchange Transactions - Property Rental Debtors	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	5 483	311	377	444	450	493	12 657	29 570	49 786
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–	–	–	–	–	–	–
Other	(35 404)	430	368	319	334	287	40 212	42 062	48 608
Total By Income Source	**92 822**	**12 983**	**12 338**	**11 663**	**9 933**	**9 555**	**98 167**	**140 360**	**387 821**
Debtors Age Analysis By Customer Group									
Organs of State	1 496	475	523	362	354	382	6 562	3 161	13 315
Commercial	13 718	423	305	270	219	190	2 015	6 312	23 452
Households	77 604	12 084	11 510	11 030	9 359	8 983	89 587	130 887	351 045
Other	4	1	0	0	0	0	3	–	8
Total By Customer Group	**92 822**	**12 983**	**12 338**	**11 663**	**9 933**	**9 555**	**98 167**	**140 360**	**387 821**

The analysis indicates that from 30 June 2026 to 30 September 2026, the overdue debts have increased by R 20,230 million from R 294,999 million to R 315,229 million, as follows:

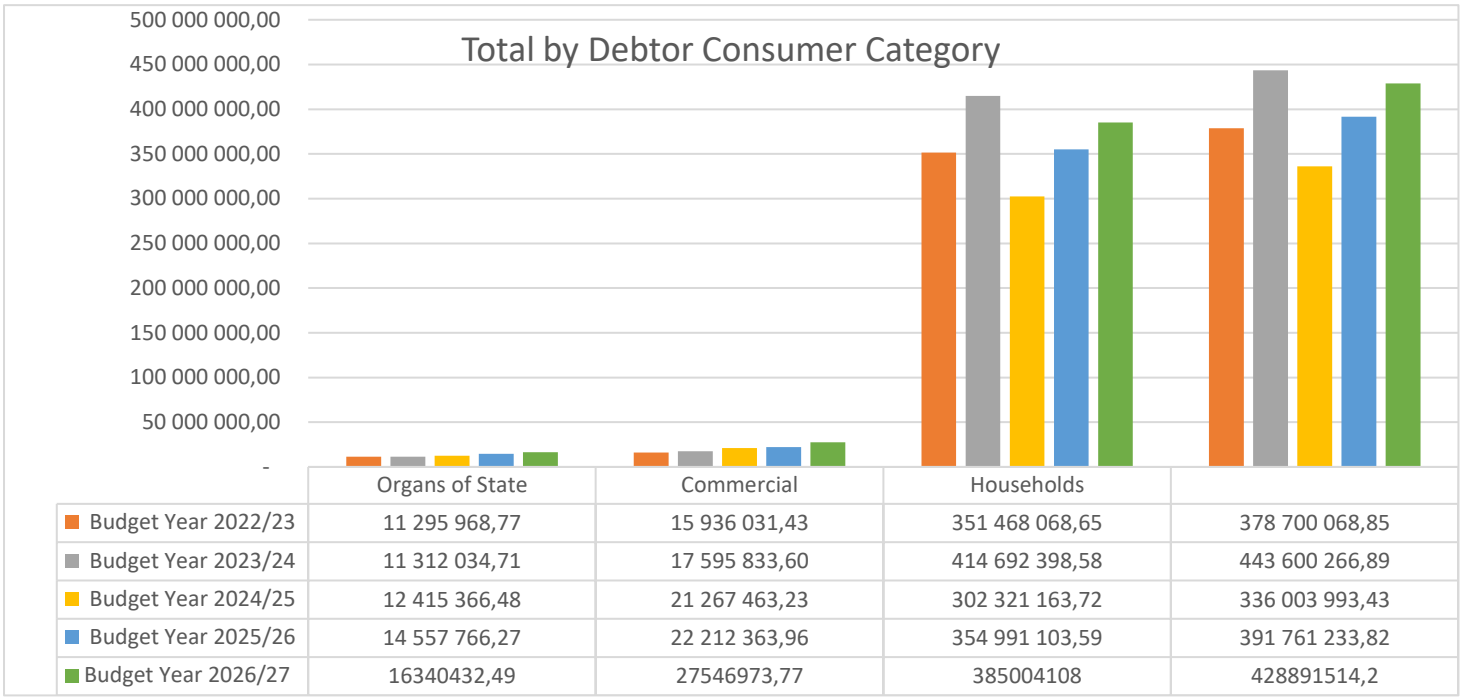
R thousands	OVERDUE AMOUNTS AS AT		
Debtors Age Analysis By Income Source	**30-Jun-26**	**30-Sept-26**	**DIFFERENCE**
Trade and Other Receivables from Exchange Transactions - Water	68 811	78 645	9 834
Trade and Other Receivables from Exchange Transactions - Electricity	16 969	19 323	2 354
Receivables from Non-exchange Transactions - Property Rates	40 489	42 687	2 198
Receivables from Exchange Transactions - Waste Water Management	22 285	25 491	3 206
Receivables from Exchange Transactions - Waste Management	18 131	20 981	2 851
Receivables from Exchange Transactions - Property Rental Debtors	–	–	–
Interest on Arrear Debtor Accounts	44 303	46 366	2 063
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	–	–	–
Other	84 012	81 735	(2 277)
Total By Income Source	**294 999**	**315 229**	**20 230**
Debtors Age Analysis By Customer Group			
Organs of State	11 819	13 076	1 257
Commercial	9 734	9 996	261
Households	273 441	292 150	18 709
Other	4	7	3
Total By Customer Group	**294 999**	**315 229**	**20 230**

Graphical Analysis of consumer debtors



	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181-1Yr	Over 1Yr
Actuals 30 September 2026	113 673 61	15 992 130	11 802 429	10 979 520	9 880 884	10 185 466	53 864 906	202 523 54
Actuals 30 June 2025	79 729 482	15 357 731	11 799 801	11 245 990	8 586 511	6 435 342	37 672 064	165 205 70
Actuals 30 June 2024	53 707 490	14 347 811	10 675 198	9 416 341	8 597 330	10 023 267	57 832 635	279 017 80
Actuals 30 June 2023	42 577 572	13 677 986	11 809 605	8 076 144	11 005 536	8 293 751	50 164 014	233 094 80
Actuals 30 June 2022	32 611 964	7 576 439	7 081 656	6 586 082	6 412 160	5 452 968	39 420 216	186 451 32

Graphical Analysis of consumer debtors (total by Debtor Consumer Category)



	Organs of State	Commercial	Households	
Budget Year 2022/23	11 295 968,77	15 936 031,43	351 468 068,65	378 700 068,85
Budget Year 2023/24	11 312 034,71	17 595 833,60	414 692 398,58	443 600 266,89
Budget Year 2024/25	12 415 366,48	21 267 463,23	302 321 163,72	336 003 993,43
Budget Year 2025/26	14 557 766,27	22 212 363,96	354 991 103,59	391 761 233,82
Budget Year 2026/27	16340432,49	27546973,77	385004108	428891514,2

1.2 Overview of Creditors position

Below is an analysis of the status of the major creditors.

Description	Budget Year 2026/27								
R thousands	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
Creditors Age Analysis By Customer Type									
Bulk Electricity	60,285	–	–	–	–	–	–	–	**60,285**
Bulk Water	2,872	25	24	(20)	185	(20)	432	(711)	**2,786**
PAYE deductions	7,069								**7,069**
VAT (output less input)									**–**
Pensions / Retirement deductions									**–**
Loan repayments									**–**
Trade Creditors	7,210	339	1,360	–	0	0	1	26	**8,937**
Auditor General									**–**
Other									**–**
Total By Customer Type	**77,436**	**365**	**1,384**	**(20)**	**185**	**(20)**	**432**	**(685)**	**79,077**

The above amounts represent invoices still to be paid. The major creditors as at 30 September 2026 are as follows:

Eskom	R 60,285 million
NMBM	R 2,786 million
PAYE	R 7,069 million
Other Creditors	R 8,937 million
Total	**R 79,077 million**

It must be noted that the Eskom amount of R 60,285 million, represents the current account for September 2026, which is due in October 2026.

It is to be noted that the SARS amount of R 7,069 million, represents the current account for September 2026, which is due in October 2026.

1.3 Allocation and Grants receipts and expenditure for the 2026/27 financial year

Supporting Table SC18 Monthly Budget Statement – transfers and grant receipts – M03 September 2026.

EC108 Kouga - Supporting Table SC18 Monthly Budget Statement - Transfers and grant receipts - M03 September

Description	Budget Year 2026/27							
R thousand	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
RECEIPTS								
Operating Transfers and Grants								
National Government:	**218,548**	**218,548**	**–**	**91,620**	**91,620**	**–**	**–**	**218,548**
Operational Revenue:General Revenue:Equitable Share	212,694	212,694	–	88,622	88,622	–	0.00%	212,694
Expanded Public Works Programme Integrated Grant for Muni	2,006	2,006	–	502	502	–	–	2,006
Local Government Financial Management Grant [Schedule 5B	1,917	1,917	–	1,917	1,917	–	–	1,917
Municipal Infrastructure Grant [Schedule 5B]	1,931	1,931	–	579	579	–	–	1,931
Provincial Government:	**2,584**	**2,584**	**3,034**	**3,034**	**3,034**	**–**	**–**	**2,584**
Library grant	2,584	2,584	3,034	3,034	3,034	–	–	2,584
District Municipality:	**2,610**	**2,610**	**902**	**902**	**902**	**–**	**–**	**2,610**
Environmental health subsidy	2,610	2,610	902	902	902	–	–	2,610
Total Operating Transfers and Grants	**223,742**	**223,742**	**3,936**	**95,556**	**95,556**	**–**	**–**	**223,742**
Capital Transfers and Grants								
National Government:	**55,664**	**55,664**	**–**	**16,741**	**16,741**	**–**	**–**	**55,664**
Integrated National Electrification Programme (Municipal Grant)	5,780	5,780	–	1,734	1,734	–	–	5,780
Municipal Infrastructure Grant [Schedule 5B]	36,688	36,688	–	11,007	11,007	–	–	36,688
Water Services Infrastructure Grant	13,196	13,196	–	4,000	4,000	–	–	13,196
Provincial Government:	**20,291**	**20,291**	**–**	**1,090**	**1,090**	**–**	**–**	**20,291**
Human Settlement Grant	20,291	20,291	–	1,090	1,090	–	–	20,291
District Municipality:	**1,548**	**1,548**	**–**	**–**	**–**	**–**	**–**	**1,548**
Fire Services Subsidy	1,098	1,098	–	–	–	–	–	1,098
Library grant	450	450	–	–	–	–	–	450
Total Capital Transfers and Grants	**77,504**	**77,504**	**–**	**17,831**	**17,831**	**–**	**–**	**77,504**
TOTAL RECEIPTS OF TRANSFERS & GRANTS	**301,246**	**301,246**	**3,936**	**113,387**	**113,387**	**–**	**–**	**301,246**

Below is an analysis of the spending associated with the grants as at 30 September 2026:

Supporting Table SC19 Monthly Budget Statement – transfers and grants expenditure – M03 September 2026.

EC108 Kouga - Supporting Table SC19 Monthly Budget Statement - Expenditure on transfers and grant programme - M03 September

Description	Budget Year 2026/27							
R thousand	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
EXPENDITURE								
Operating expenditure of Transfers and Grants								
National Government:	**218,548**	**218,548**	**(725)**	**90,208**	**90,085**	**123**	**–**	**218,548**
Operational Revenue:General Revenue:Equitable Share	212,694	212,694	–	88,622	88,622	–	–	212,694
Expanded Public Works Programme Integrated Grant for Municipalities [S	2,006	2,006	707	707	502	206	41%	2,006
Local Government Financial Management Grant [Schedule 5B]	1,917	1,917	50	143	479	(336)	-70%	1,917
Municipal Infrastructure Grant [Schedule 5B]	1,931	1,931	(1,482)	736	483	253	52%	1,931
Provincial Government:	**2,584**	**2,584**	**3,278**	**3,358**	**3,034**	**324**	**–**	**2,584**
Human Settlement Grant	–	–	244	324	–	324	–	–
Library grant	2,584	2,584	3,034	3,034	3,034	–	–	2,584
District Municipality:	**2,610**	**2,610**	**902**	**902**	**902**	**–**	**–**	**2,610**
Environmental health subsidy	2,610	2,610	902	902	902	–	–	2,610
Other grant providers:	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Departmental Agencies and Accounts	–	–	–	–	–			–
Total operating expenditure of Transfers and Grants:	**223,742**	**223,742**	**3,455**	**94,468**	**94,022**	**447**	**–**	**223,742**
Capital expenditure of Transfers and Grants								
National Government:	**55,664**	**55,664**	**5,555**	**7,866**	**17,215**	**(6,499)**	**(0)**	**55,664**
Integrated National Electrification Programme (Municipal Grant) [Schedule	5,780	5,780	–	251	1,445	(1,194)	-83%	5,780
Municipal Infrastructure Grant [Schedule 5B]	36,688	36,688	4,656	6,717	9,172	(2,455)	-27%	36,688
Water Services Infrastructure Grant	13,196	13,196	449	449	3,299	(2,850)	-86%	13,196
Provincial Government:	**20,291**	**20,291**	**244**	**324**	**5,073**	**(4,749)**	**(0)**	**20,291**
Human Settlement	20,291	20,291	244	324	5,073	(4,749)	-94%	20,291
District Municipality:	**1,548**	**1,548**	**–**	**–**	**387**	**(387)**	**(0)**	**1,548**
Fire Services Subsidy	1,098	1,098	–	–	275	(275)	-100%	1,098
Library grant	450	450	–	–	113	(113)	-100%	450
Total capital expenditure of Transfers and Grants	**77,504**	**77,504**	**5,798**	**8,189**	**22,675**	**(11,636)**	**(0)**	**77,504**
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	**301,246**	**301,246**	**9,253**	**102,658**	**116,697**	**(11,189)**	**-10%**	**301,246**

CONDITIONAL GRANTS, SUBSIDIES AND DONATIONS RECEIVED

CONDITIONAL GRANTS, SUBSIDIES AND DONATIONS							
Reconciliation Grant Register as at 30 September 2026 (2026/27 F/Y)							
Name of Grants	**Name of organ of state**	**Opening balances (Rollovers) as at 1 July 2026**	**Monthly Receipts**	**YTD Receipts**	**YTD Expenditure**	**% of Spending to date**	**Unspent Balances**
Opex grants, subsidies and donations							
Financial Management Grant	DORA	-	1 917 000	**1 917 000**	143 454	7,48%	1 773 546
Expanded Public Works Programme	DORA	-	502 000	**502 000**	720 645	143,55%	(218 645)
Municipal Infrastructure Grant	DORA	-	579 300	**579 300**	735 839	127,02%	(156 539)
			2 998 300	**2 998 300**	**1 599 938**	53,36%	**1 398 362**
Capex grants, subsidies and donations			-	**-**			-
Municipal Infrastructure Grant	DORA	-	11 006 700	**11 006 700**	5 889 193	53,51%	5 117 507
Integrated National Electrification Programme	DORA	-	1 734 000	**1 734 000**	251 008	14,48%	1 482 992
Water Services Infrastructure Grant	DORA	770 230	4 000 000	**4 000 000**	449 188	11,23%	4 321 041
Housing: Human Settlements Dev. Grant (Beneficiaries)	Provincial: Department of Infrastructure	60 231	1 090 200	**1 090 200**	323 587	29,68%	826 844
		830 461	**17 830 900**	**17 830 900**	**6 912 976**	**0**	**11 748 385**
			20 829 200	**20 829 200**	**8 512 914**	**0**	**13 146 747**

1.4 Councillor and employee benefits

Below is an analysis of Councillor and employee benefits:

Table SC22 Monthly Budget Statement – Councillor and staff benefits – M03 September 2026

Summary of Employee and Councillor remuneration	2026/27	Budget Year 2026/27							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousand	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Allowances and Service Related Benefits									
Basic Salary	10,706	10,729	10,729	919	2,756	2,682	74	3%	10,729
Cell phone Allowance	1,394	1,462	1,462	118	353	366	(13)	-4%	1,462
Motor Vehicle Allowance	3,569	3,576	3,576	306	919	894	25	3%	3,576
Total Allowances and Service Related Benefits	**15,669**	**15,767**	**15,767**	**1,342**	**2,685**	**2,628**	**57**	**2%**	**15,767**
Social Contributions									
Total Social Contributions	–	–	–	–	–	–	–		–
Total Councillors	**15,669**	**15,767**	**15,767**	**1,342**	**2,685**	**2,628**	**57**	**2%**	**15,767**
Senior Managers of the Municipality									
Salaries and Allowances									
Basic Salary	13,036	10,283	10,283	439	3,003	2,571	432	17%	10,283
Bonuses	1,944	1,300	1,300	–	–	325	(325)	–	1,300
Allowance									
Cellular and Telephone	132	96	96	8	24	24	–	–	96
Travel or Motor Vehicle	1,080	1,080	1,080	90	270	270	–	–	1,080
Total Allowance	**1,212**	**1,176**	**1,176**	**98**	**294**	**294**	**–**	**–**	**1,176**
Service Related Benefits									
Acting	34	84	84	–	3	21	(18)	-86%	84
Leave Pay	1,386	–	–	–	62	–	62		–
Total Service Related Benefits	**1,420**	**84**	**84**	**–**	**65**	**21**	**44**	**212%**	**84**
Total Salaries and Allowances	**17,628**	**12,859**	**12,859**	**539**	**3,366**	**3,215**	**151**	**5%**	**12,859**
Social Contributions									
Bargaining Council	1	1	1	0	0	0	0	72%	1
Unemployment Insurance	15	15	15	1	4	4	(0)	-5%	15
Total Social Contributions	**16**	**16**	**16**	**1**	**4**	**4**	**0**	**0%**	**16**
Post-retirement Benefit									
Total Post-retirement Benefit	–	–	–	–	–	–	–		–
Sub Total - Senior Managers of Municipality	**16**	**16**	**16**	**1**	**4**	**4**	**0**	**0%**	**16**
% increase		**(23.6%)**	**–**	**(91.9%)**	**–**	**2.6%**	**(102.5%)**	**-100%**	**(50,511,214,710.0%)**
Other Municipal Staff									
Salaries and Allowances									
Basic Salary	279,578	305,281	324,704	25,611	73,270	81,176	(7,906)	-10%	324,704
Bonuses	1,041	1,355	1,355	–	–	339	(339)	–	1,355
Allowance									
Cellular and Telephone	118	114	114	10	29	29	–	–	114
Housing Benefits	781	884	884	66	204	221	(17)	-8%	884
Travel or Motor Vehicle	11,117	12,171	12,418	1,065	3,080	3,105	(25)	-1%	12,418
Total Allowance	**12,016**	**13,169**	**13,417**	**1,140**	**3,312**	**3,354**	**(42)**	**-1%**	**13,417**
Service Related Benefits									
Acting	2,822	2,652	2,705	223	444	676	(232)	-34%	2,705
Bonus	17,504	20,775	20,775	154	238	5,194	(4,956)	-95%	20,775
Leave Pay	2,982	–	–	–	488	–	488		–
Long Service Award	–	3,650	3,650	100	465	912	(447)	-49%	3,650
Overtime	33,063	14,971	14,971	2,739	4,918	3,743	1,175	31%	14,971
Scarcity	135	–	–	7	21	–	21		–
Standby Allowance	10,615	10,729	10,729	884	1,746	2,682	(936)	-35%	10,729
Leave gratuity	–	–	0	495	495	–	495		0
Long Term Service Award	–	–	–	–	–	–	–		–
Total Service Related Benefits	**67,121**	**52,777**	**52,830**	**4,603**	**8,815**	**13,207**	**(4,392)**	**-33%**	**52,830**
Total Salaries and Allowances	**359,755**	**372,582**	**392,305**	**31,355**	**85,398**	**98,076**	**(12,679)**	**-13%**	**392,305**
Social Contributions									
Bargaining Council	115	175	175	10	31	44	(13)	-29%	175
Group Life Insurance	12,939	14,700	14,700	1,142	3,434	3,675	(241)	-7%	14,700
Medical	18,932	21,977	21,977	2,155	6,432	5,494	937	17%	21,977
Pension	40,121	46,979	46,979	3,639	10,991	11,745	(754)	-6%	46,979
Unemployment Insurance	2,036	2,473	2,473	178	490	618	(128)	-21%	2,473
Total Social Contributions	**74,142**	**86,304**	**86,304**	**7,124**	**21,377**	**21,576**	**(198)**	**-1%**	**86,304**
Post-retirement Benefit									
Medical	4,844	5,216	5,216	–	–	1,304	(1,304)	–	5,216
Other Benefits	7,499	–	–	–	–	–	–	–	–
Pension	1	–	–	1	2	–	2		–
Total Post-retirement Benefit	**12,344**	**5,216**	**5,216**	**1**	**2**	**1,304**	**(1,302)**	**-100%**	**5,216**
Costs Capitalised to PPE	–	–	–	–	–	–	–		–
Sub Total - Other Municipal Staff	**446,242**	**464,102**	**483,825**	**38,480**	**106,777**	**120,956**	**(14,179)**	**-12%**	**483,825**
% increase		**4.0%**	**4.2%**						**–**
Total Parent Municipality	**479,539**	**492,728**	**512,451**	**40,361**	**114,170**	**128,113**	**(13,942)**	**-11%**	**512,451**
TOTAL SALARY, ALLOWANCES & BENEFITS	**479,539**	**492,728**	**512,451**	**40,361**	**114,170**	**128,113**	**(13,942)**	**-11%**	**512,451**
% increase		**2.8%**	**4.0%**						**–**
TOTAL MANAGERS AND STAFF	**463,870**	**476,961**	**496,684**	**39,018**	**110,143**	**124,171**	**(14,027)**	**-11%**	**496,684**

1.5. Key performance indicators

The table below reflects the key performance indicators as per the 2026/27Budget and the associated performance to date.

Borrowing Management		**Actuals as at 30 June 2023**	**Actuals as at 30 June 2024**	**Actuals as at 30 June 2025**	**Actuals as at 30 September 2025**	**Approved Budget 2026/27**	**Actuals as at 30 September 2026**
Capital Charges to Operating Expenditure	Interest & principal paid/Total Operating Expenditure	0.32%	0.52%	2.50%	2.36%	3,6%	5.4%
Borrowed funding of "own" capital expenditure	Borrowings/Capital expenditure excl. transfers & grants	0%	0%	487.58%	50.78%	0%	0%
Debt Servicing Costs to Operating Revenue	Debt Servicing Costs / Total Operating Revenue - Conditional Grants	0.00	0.01	0.03	0.02	0.04	0.05
Liquidity							
Current Ratio	Current assets / current liabilities	0.91	0.87	1.38	1.37	1.00	1.56
Liquidity Ratio	Monetary assets / current liabilities	0.40	0.47	0.68	0.59	0.41	0.73
Revenue Management							
Annual Debtors Collection Rate	Billed Revenue / Receipted Revenue	86.71%	91.01%	91.38%	88.55%	95%	86.97%

Other indicators		Actuals as at 30 June 2023	Actuals as at 30 June 2024	Actuals as at 30 June 2025	Actuals as at 30 September 2025	Approved Budget 2026/27	Actuals as at 30 September 2026
Cost coverage	(Cash and cash equivalents - Unspent Conditional Grants - Overdraft) + Short term investment)/monthly fixed operational expenditure excluding (depreciation, amortisation, provision for bad debts, impairment and loss on disposal of assets)	0.98	1.19 Months	0.74 Months	0.54 Months	1.0 Months	0.60 Months
Employee Costs	Employee Costs / Total Operating Expenditure	29.47%	30.85%	31.08%	28.64%	29.43%	29.17%
Capital Expenditure	Capital Expenditure / Capital Budget	94.66%	71.38%	67.88%	4.41%	95%	5.44%
Repairs and Maintenance as % of Total Operating Expenditure	Repairs and Maintenance / Total Operating Expenditure	3.86%	2.24%	15.31%	10.46%	12.47%	9.65%
Repairs and Maintenance as % of PPE (Book Value)	Repairs and Maintenance / Net PPE	2.32%	1.42%	9.45%	1.75%	8,33%	1.65%
Own Revenue Sources / Total Operating Revenue (Including operating grants)	Own Revenue Sources / Total Operating Revenue (Including Conditional Grants)	77.74%	83.49%	83. 34%	79.03%	85.60%	79.18%

The above table is discussed in detail below.

1.1 Borrowing Management

1.1.1. Capital charges to Operating Expenditure.

The Ratio indicates the cost required to service the borrowing. It assesses the Borrowing or Payment obligation expressed as percentage of Total Operating Expenditure.

Capital charges/Total Operating Expenditure to date.

The ratio is 5.4% as at 30 September 2026, compared to the approved budget ratio of 3,57%.

1.1.2. Debt Servicing Costs to Operating Revenue Ratio

This ratio indicates the proportion of debt servicing costs (interest and principal paid on borrowing) to actual operating revenue to date.

The ratio is determined as follows:

Debt Servicing Costs/Operating Revenue

As at 30 September 2026, the ratio indicates 0.05, compared to the approved budget of 0.04.

1.1.3. Current ratio

The Ratio assesses the Municipality's ability to meet its Short-term Liabilities (Debt and Payables) with its Short-term Assets (Cash, Inventory, Receivables etc.).

The ratio is determined as follows:

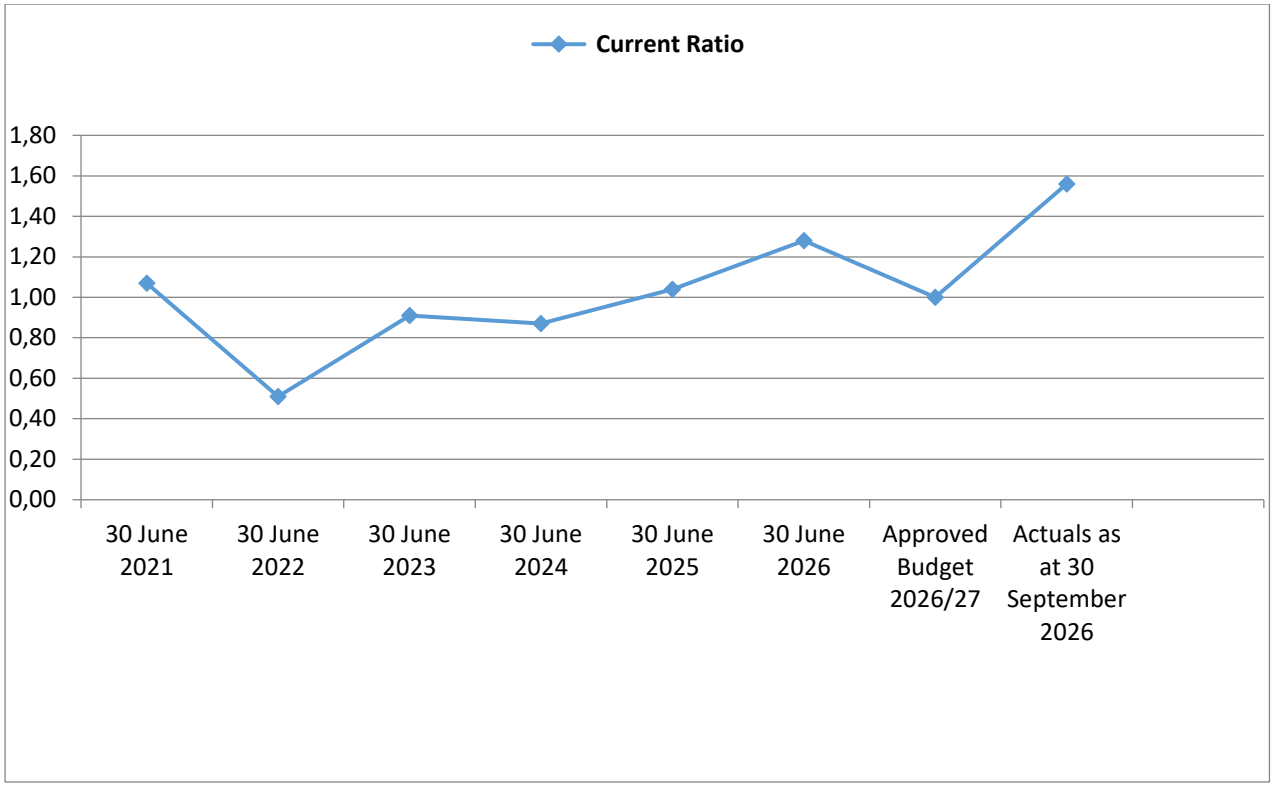
Current assets/Current liabilities

The ratio as at 30 September 2026 was 1.56:1, compared to the approved budget ratio of 1:0. As at 30 September 2026, cash reserves/commitments amounted to R 142,306 million, the current ratio excluding the cash reserves constitute 1.1:1.

In terms of the MFMA Circular No. 71, the norm is 1.5:1 to 2:1

The higher the current Ratio, the stronger the Municipality's financial capacity to meet its current obligations.

A ratio of below 1:1 would suggest that the Municipality would be unable to meet all of its current obligations as and when they fall due.



1.1.4. Liquidity Ratio

The liquidity ratio assesses a Municipality's ability to meet its short-term commitments from Monetary Assets.

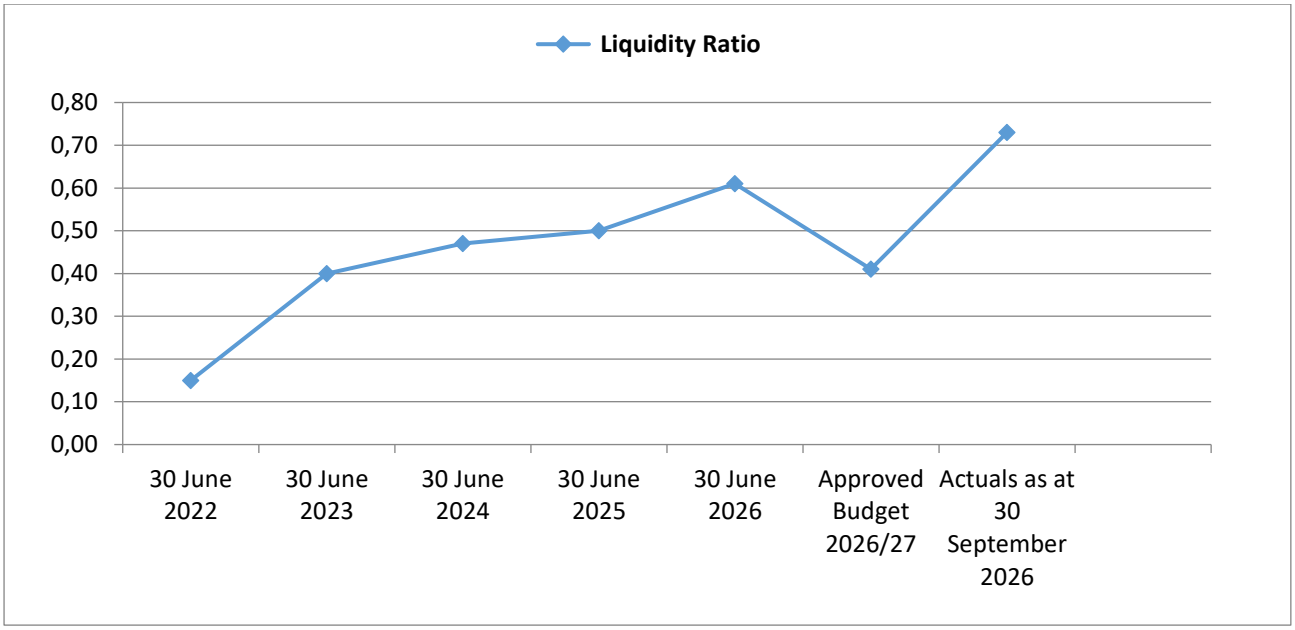
The ratio is determined as follows:

Monetary assets/Current liabilities

A favourable ratio would ensure that the Municipality is able to settle its short-term commitments from monetary assets. The liquidity ratio as at 30 September 2026 was 0.73:1 compared to the approved budget ratio of 0.41:1.

As at 30 September 2026, cash reserves/commitments amounted to R 142,306 million, the liquidity ratio excluding the cash reserves constitute 0.26:1.

The liquidity ratio is of the utmost importance to measure the financial liquidity and sustainability of the municipality.



1.2. Revenue Management

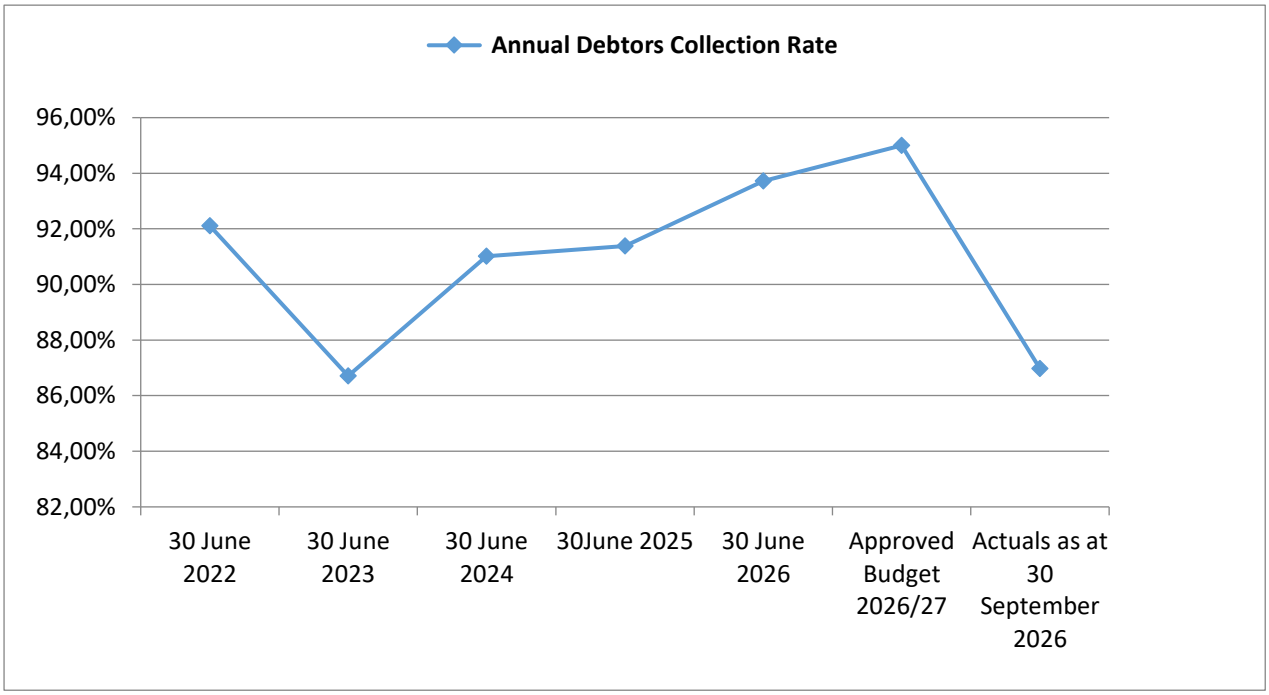
1.2.1. Annual Debtors Collection Rate

This ratio assesses the actual cash collected, compared to the monetary value of the municipal accounts rendered for municipal rates and services.

The ratio to determine the percentage collection rate is as follows:

Gross Debtors Opening Balance + Billed Revenue – Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100

The average collection rate as at 30 September 2026 was 86.97%, compared to the approved budget collection rate of 95%. The actual collection rate for September is 98.68%.



1.3. Other indicators

1.3.1. Cost coverage

The Ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue, during that particular month.

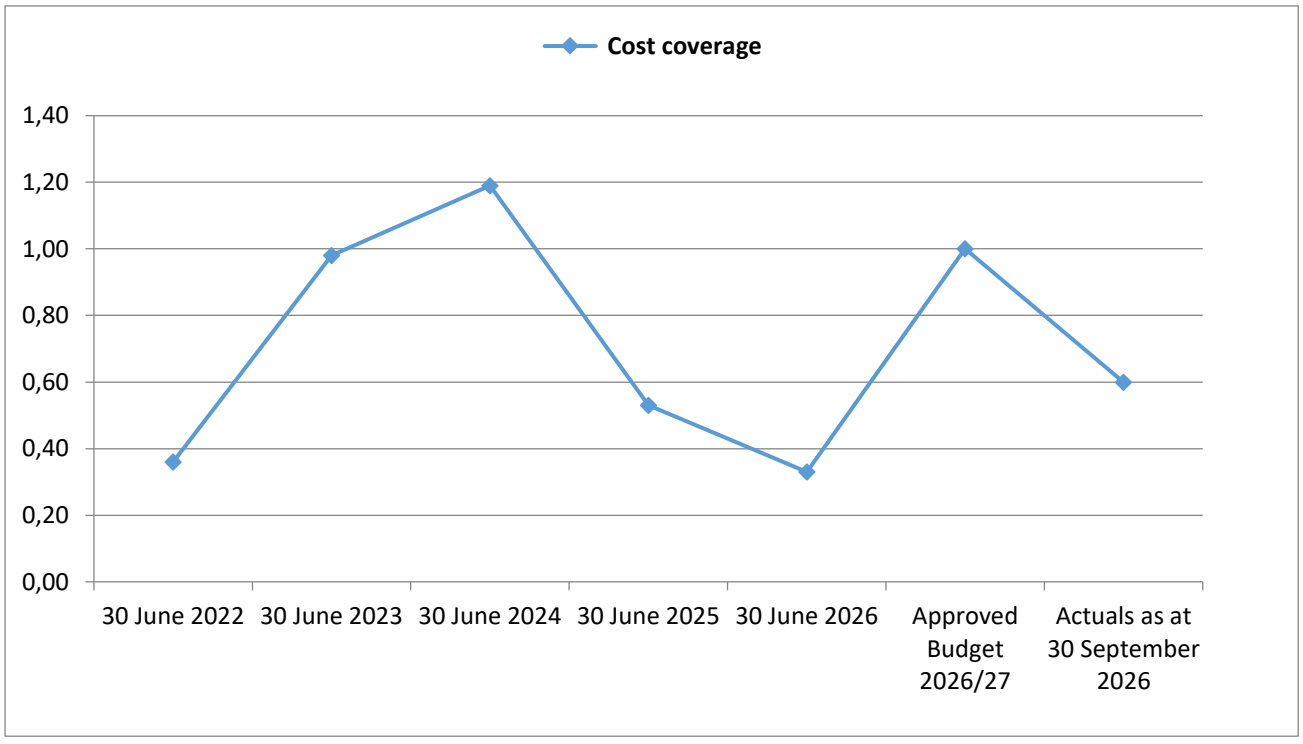
The Ratio is adjusted for Unspent Conditional Grants, Unspent borrowings, Cash Reserves for Eskom and Cash Reserves provided for the Development Bank of South Africa (DBSA) and augmentation fees, as the cash is not available for normal day-to-day operational expenditure but rather reserved for Grant and Capital related expenditure.

The ratio is determined as follows:

Cash and cash equivalents – unspent conditional grants – unspent borrowings – cash reserves - overdraft + short-term investments/ monthly fixed operational expenditure excluding (depreciation, amortisation, provisions for bad debts, impairment and loss on the disposal of assets)

As at 30 September 2026, the Ratio was 0,60 months, compared to the approved budget ratio of 1,0 months.

In terms of MFMA Circular No. 71, the norm is 1 month to 3 months.



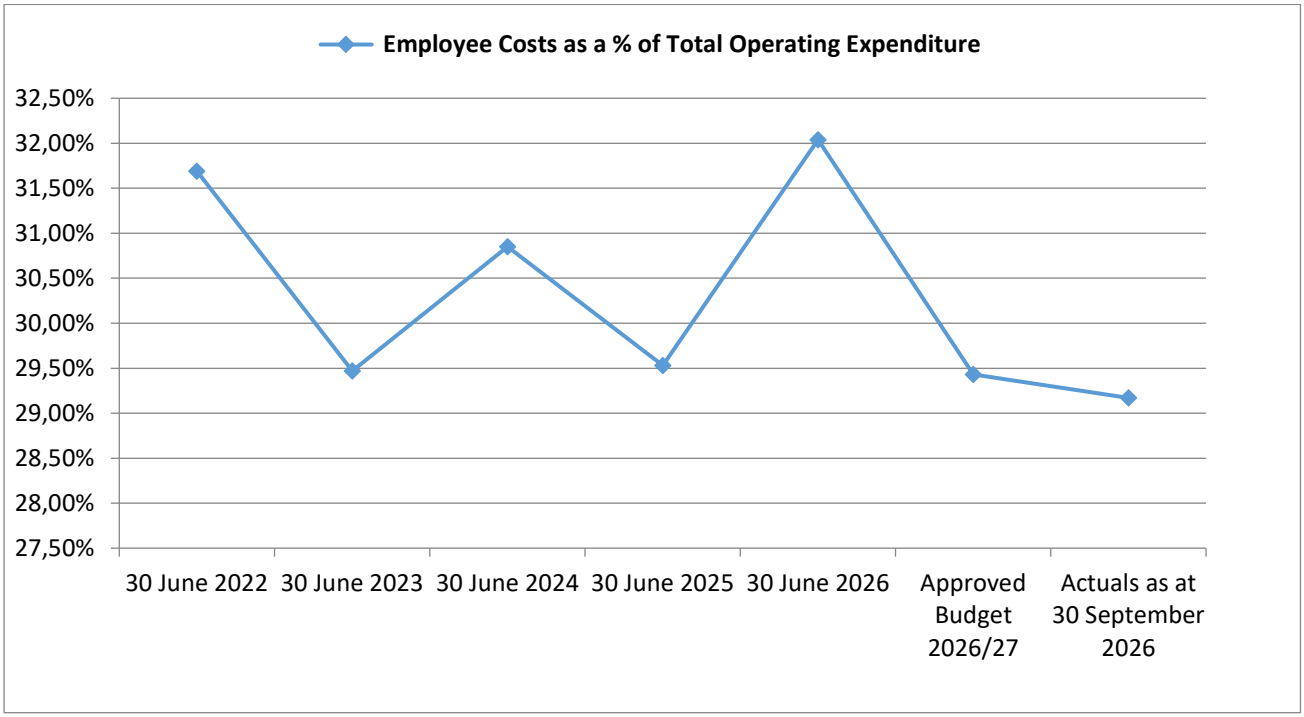
1.3.2. Employee costs as a % of Total Operating Expenditure

This ratio assesses the extent to which the Municipality's Total Operating Expenditure is consumed by costs associated with the employment of human resources.

The ratio is determined as follows:

Employee Costs to date/Total Operating Expenditure to Date

As at 30 September 2026, Employee Related Costs constituted 29.17% of the Total Operating Expenditure, compared to the approved budget ratio 29.43%.



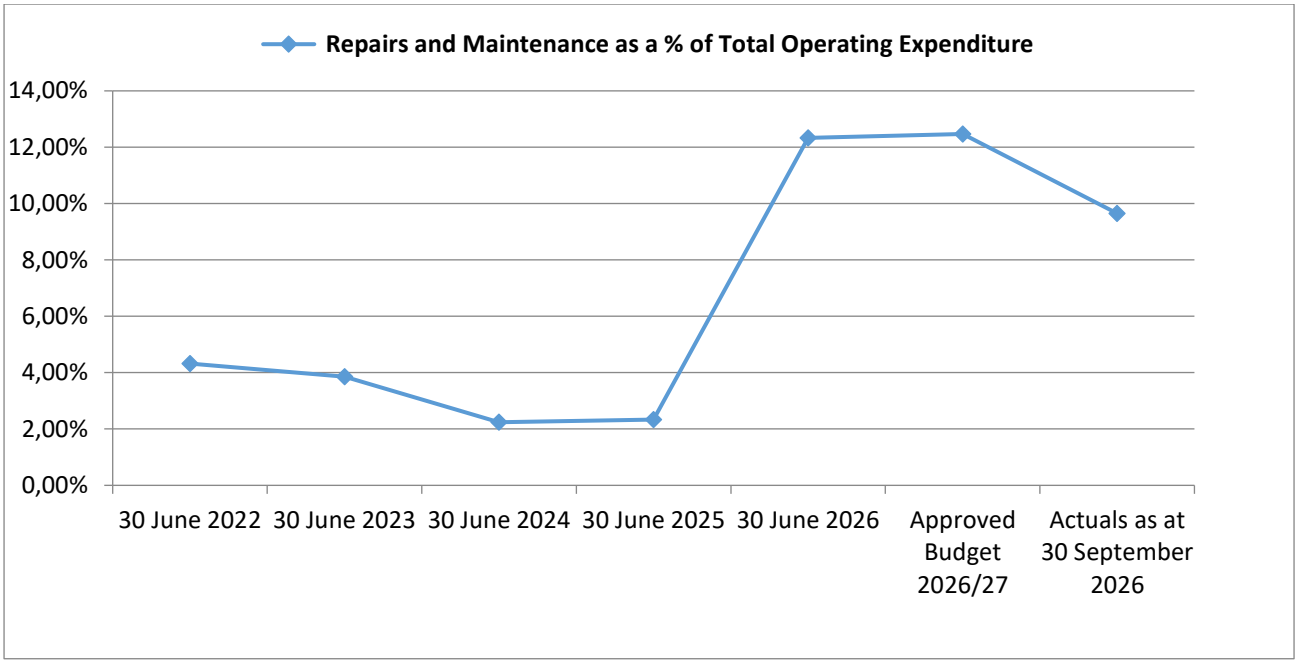
1.3.3. Repairs and Maintenance as a % of Total Operating Expenditure

This ratio assesses the extent to which the Municipality's Total Operating Expenditure is consumed by costs associated with the repairs and maintenance of its assets.

The ratio is determined as follows:

Repairs and maintenance expenditure to date / Total Operating Expenditure to date

As at 30 September 2026, the ratio was 9.65%, compared to the approved budget ratio of 12.47%.



1.3.4. Repairs and Maintenance as a % of the book value of Property, Plant and Equipment (PPE)

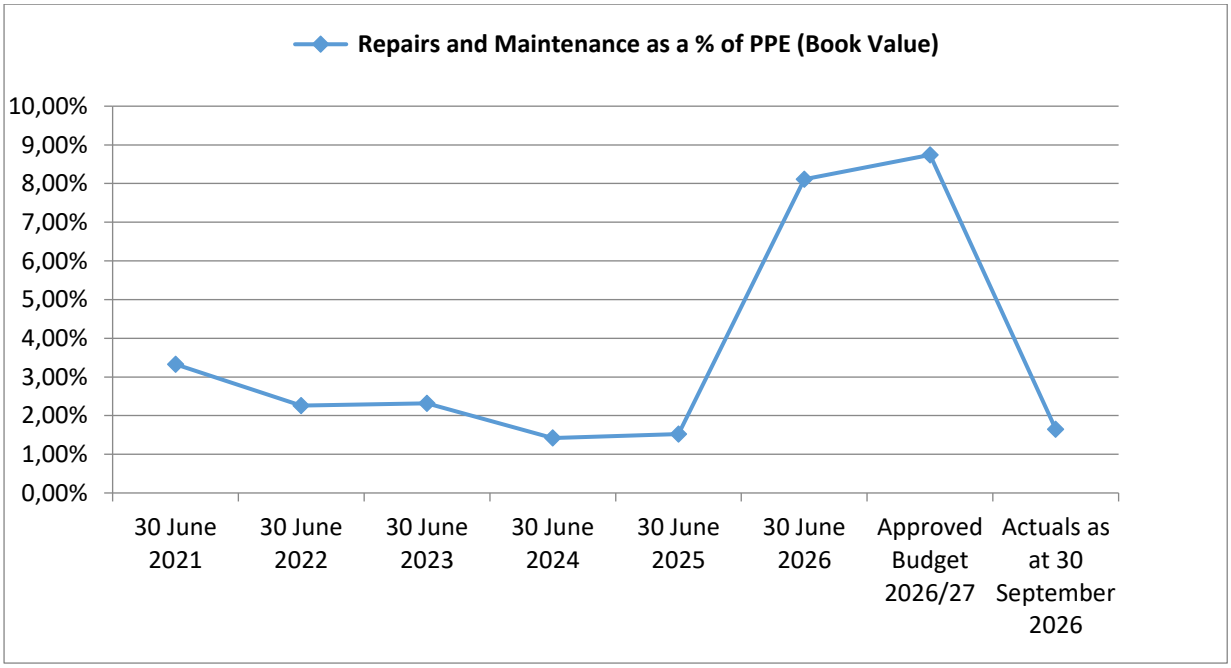
The Ratio measures the level of repairs and maintenance to ensure adequate maintenance to minimise breakdowns and interruptions in service delivery.

The ratio is determined as follows:

Repairs and maintenance expenditure to date / Book value of PPE to date

As at 30 September 2026, repairs and maintenance expenditure constituted 1,65% of the book value of PPE, compared to the approved budget ratio of 8,74%.

In terms of the MFMA Circular No.71, the norm is 8%.



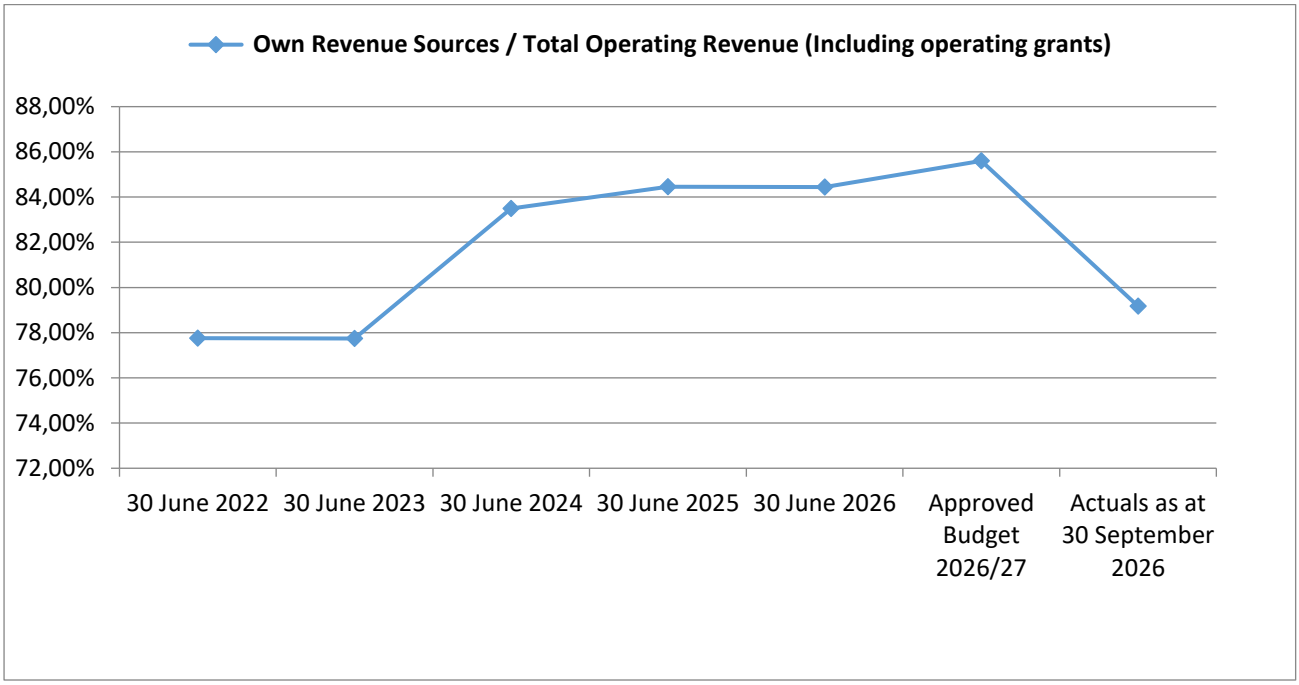
Own Revenue Generation

This ratio measures the extent to which the Municipality has control over its revenue sources, i.e., what percentage of its revenue is generated locally. The higher the ratio, the less reliant a Municipality is on Provincial and National Government to support its operations.

The ratio is determined as follows:

Own Revenue Sources / Total Operating Income (includes operating grants)

As at 30 September 2026, the Municipality's own revenue sources constituted 79.18% of its total Operating Income, compared to the approved adjusted budget ratio of 85.60%.



1.3.5. Capital Budget Spending

This ratio assesses the level of actual capital spending, compared to the budgeted capital expenditure.

The ratio is determined as follows:

Actual Capital spending / Approved Capital Budget

The actual spending as at 30 September 2026 amounted to 5.44%, compared to the approved adjusted budget ratio of 95%.

